



2008

ANNUAL APPROPRIATION BILL VOLUME 1: OVERVIEW

Todd H. Stroger

President, Cook County Board of Commissioners

For the Programs and Services of Cook County
As Submitted to the Committee On Finance of
Cook County Government





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Cook County

Illinois

For the Fiscal Year Beginning

December 1, 2006

President

Executive Director

In FY 2007, the Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to The Department of Budget and Management Services for Cook County's annual budget for the fiscal year beginning December 1, 2006.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we have submitted it to GFOA to determine its eligibility for another award.

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INTRODUCTION

The **Executive Budget Recommendation** (and the latter **Annual Appropriation Bill**) is prepared according to guidelines of the Government Finance Officers Association. Cook County and the Department of Budget and Management Services are proud of receiving the Distinguished Budget Presentation Award every year since 1996. At the same time, we are mindful of the need to continuously update and make improvements in our presentation.

Cook County Government elaborates on governmental organization structure. This section provides a basic introduction to the structure and operations of county government and the Cook County Vision 2008. It also serves as an introduction to the **Organization Chart (found in Preface)**. This chart shows bureaus under the President, and departments reporting to other elected officials.

The **President's Budget Message** is a verbatim transcript of President Todd H. Stroger's presentation to the Committee of Finance and Cook County Board of Commissioners.

The **Preface & Citizen's Summary** illustrates the principle categories of the budget. The Preface includes the **Introduction, Cook County Vision 2008, Listing of Commissioners and Elected Officials, Cook County Organizational Chart, Calendar, Procedures and Structure, Directory** and the **Glossary of Terms** (which is alphabetical and provides a short thumbnail description for each department). The Citizen's Summary elaborates detail of **Cook County Government, Where the Dollars Come From, Budget Overview, Budget Comparison**, and more detailed information in the **Q-Charts**.

The **Budget Overview** indicates the FY 2008 Budget: Priorities and Appropriations which summarize the major changes in the recommendation budget. These are organized by dollars, FTE positions and revenue. Commentary is included for major funds and service areas. **Comparison of FY 2008 and FY 2007** is a short review of major year to year differences.

The **QCharts** provide detail for the budget recommendation. In many cases expenditure and appropriation data are provided for the most recent 5 years. Detail is organized in separate tables by fund, program, object classification,

and control officer as appropriate. Summary graphs are provided at the end of this section. A section is provided for revenue estimates.

The **Revenue Estimate** section provides a detailed breakdown of anticipated revenue sources for FY 2008. This section is prepared by the County Comptroller and may appear under a separate cover, depending on information available at time of producing this document.

The **Capital Improvement** section details a review of the number of capital projects that have been undertaken. These projects involve expansions and/or improvements to facilities and provisions for capital equipment.

The **Resolution and Annual Appropriation Bill** includes both the formal resolution that is used for approving the budget and a list of policy statements that are approved in conjunction with the budget. These policy statements control the conduct of fiscal business by the county during the year.

The **Annual Appropriation Bill** for each bureau and elected official follow the introductory materials. Volume I contains the Cook County Vision 2008, President's Message, Citizen's Summary, Bureau Summary (includes the Bureau Narratives, Bureau Appropriations and Positions by Fund, and Summary of Appropriation by Object Classification), Revenue Estimates, Capital Improvements, Resolution and Appendices (includes position classification and compensation plan, including salary schedules; rules for leaves of absence; and the chart of accounts). Volume II contains the annual appropriation/recommendation for the departments that are supervised directly by the President of the Board of Commissioners. Volume III contains the annual appropriations/recommendation for the departments supervised by independently elected officials. Each of the appropriation sections contains a summary of the appropriation/recommendation and positions for the departments. The Department Budget Overview consists (where applicable) the Mission, Goals & Objectives, Summary of Operations, Major Accomplishments, Key Budget Initiative and Programs.



COOK COUNTY VISION 2008

STATEMENT

“Cook County is a global marketplace where citizens and businesses flourish in vibrant, safe neighborhoods with access to quality health care and jobs and Cook County government provides cost effective, efficient, responsive public services.”

MAJOR GOALS

GENERAL

1. Cook County has an informed participating citizenry aware of the services that the County provides. Cook County responds quickly to citizen inquiries.
2. Cook County employees are a valued resource. The County fosters a climate where staffs support team efforts, focus on positive solutions and assume responsibility for team results. The County recognizes individual and team achievement and the environment promotes service excellence with ongoing training programs, fair pay, and opportunities for personal growth for all employees.
3. Cook County departments provide cost-effective courteous services in user friendly environments with enhanced information access.
4. Cook County has a healthy infrastructure. Its facilities, highways and equipment are well planned, built and maintained.
5. Cook County has state-of-the-art information systems. Common information is shared through networks throughout the County in a manner that restricts access to data when necessary but insures access when needed. Users have confidence in the systems and their information needs are expeditiously addressed. Forms and information are readily available to the public through the internet.

COMMUNITY AND ECONOMIC DEVELOPMENT

6. Cook County's alliances and partnerships with public and private sector organizations enable us to attract and retain businesses creating sustainable wage jobs in globally competitive industries, bolstering the County's economic base.
7. Cook County's neighborhoods are vibrant. All citizens, particularly seniors and growing families, have access to quality affordable housing through home ownership, rental, housing rehabilitation and community development program opportunities.
8. Cook County government fosters a cost-effective, cooperative, inclusive regional approach to economic growth.

PUBLIC SAFETY

9. Citizens of Cook County have control of their neighborhoods and feel safe.
10. Cook County youth expect a fulfilling future and are not lured into a life of crime.
11. Cook County attacks the roots of crime through progressive approaches to crime prevention, rehabilitation and

corrections.

12. Citizens of Cook County receive timely justice including court services, counsel, guardianship, and victim assistance when appropriate.
13. Cook County's facilities are accessible, structurally sound, and secure.

HEALTH

14. Cook County citizens receive public health care in a user friendly, neighborhood-based setting with an emphasis on prevention and maintenance.
15. The citizens of Cook County have access to state-of-the-art premier health care facilities.

FINANCE

16. Cook County government is financially sound and has an investment grade bond rating.
17. Cook County has a revenue stream that is increasingly independent of the real estate tax.
18. Cook County's fees are based upon the cost of service provided. The County contains costs within the growth rate of the overall economy.
19. Cook County government has cost effective, efficient management systems that foster accountability and process improvement.

INTERGOVERNMENTAL RELATIONS

20. Cook County creates partnerships with state and local governments, businesses, civic groups and foundations to address regional issues.
21. Cook County effectively uses the legislative process at all levels to control cost, broaden its revenue sources and improve the lives of its citizens.
22. Cook County acquires and shares information on new techniques and best practices through national and international networks.

COOK COUNTY ELECTED OFFICIALS

PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS

OFFICE OF THE PRESIDENT

HONORABLE TODD H. STROGER PRESIDENT, COOK COUNTY BOARD

County Building
118 N. Clark Street, Room 537
Chicago, IL 60602-1304
312-603-6400

In addition to presiding at county board meetings, the President of the Cook County Board of Commissioners, as Chief Executive of the county (Const. Art. 7 § 4 (b)), is responsible for preparing the Annual Executive Budget (submitted to the Board for final approval) and the administration of the county government, except for the responsibilities held by other elected officials. With the consent of the board, the President appoints the heads of county departments falling under the Board's jurisdiction.

COOK COUNTY BOARD OF COMMISSIONERS

County Building
118 N. Clark Street, 5th Floor., Room 567
Chicago, IL 60602-1304
312-603-6398

Earlean Collins(D)-1st District
Robert Steele.....(D)-2nd District
Jerry Butler.....(D)-3rd District
William M. Beavers(D)-4th District
Deborah Sims.....(D)-5th District
Joan Patricia Murphy.....(D)-6th District
Joseph Mario Moreno.....(D)-7th District
Roberto Maldonado(D)-8th District
Peter N. Silvestri(R)-9th District
Mike Quigley.....(D)-10th District
John P. Daley.....(D)-11th District
Forrest Claypool(D)-12th District
Larry Suffredin(D)-13th District
Gregg Goslin(R)-14th District
Timothy O. Schneider.....(R)-15th District
Anthony J. Peraica.....(R)-16th District
Elizabeth Ann Doody Gorman(R)-17th District

OTHER COUNTY ELECTED OFFICIALS

COOK COUNTY ASSESSOR

Honorable James Houlihan
Room 314, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-603-5300

COOK COUNTY BOARD OF REVIEW

Honorable Joseph Berrios
Honorable Brendan F. Houlihan
Honorable Larry R. Rogers, Jr.
Commissioners
Room 601, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-603-5540

CLERK OF THE CIRCUIT COURT

Honorable Dorothy Brown

Room 1001, Daley Center
50 W. Washington
Chicago, IL 60602
312-603-5030

COOK COUNTY CLERK

Honorable David D. Orr

Suite 500
69 W. Washington
Chicago, IL 60602
312-603-5656

COOK COUNTY RECORDER OF DEEDS

Honorable Eugene Moore

Room 230, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-603-5050

COOK COUNTY SHERIFF

Honorable Thomas J. Dart

Room 704, Daley Center
50 W. Washington
Chicago, IL 60602
312-603-6444

COOK COUNTY STATE'S ATTORNEY

Honorable Richard Devine

Suite 3200
69 W. Washington
Chicago, IL 60602
312-603-5440

COOK COUNTY TREASURER

Honorable Maria Pappas

Room 212, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-603-6200

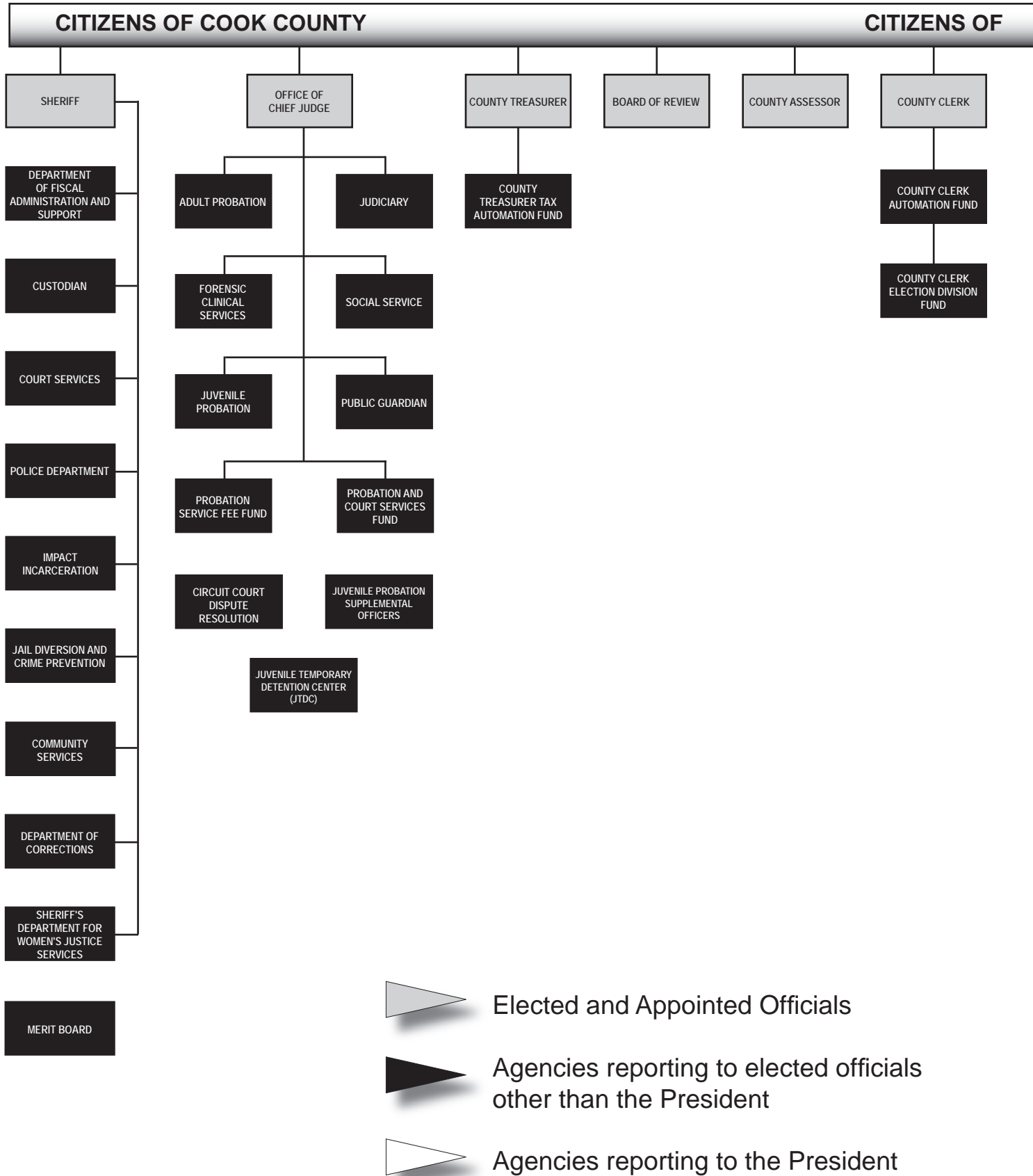
(Footnotes)

¹ Source: Q-Chart 4 Summary of Full Time Equivalent Positions by Fund, Citizens' Summary section of this book.





2008 COOK COUNTY OR

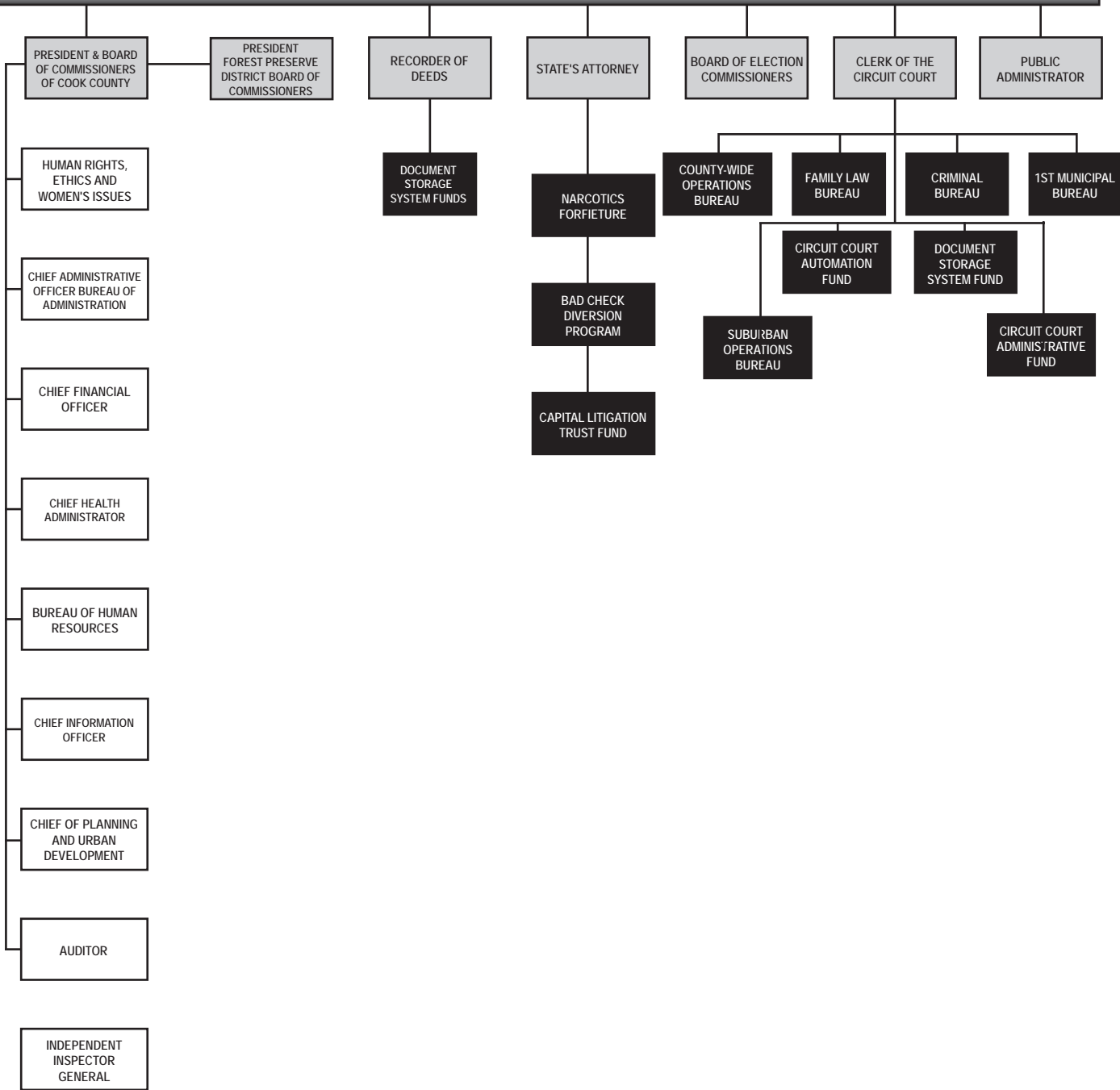


ORGANIZATIONAL CHART



COOK COUNTY

CITIZENS OF COOK COUNTY





COOK COUNTY BUDGET CALENDAR*

DECEMBER	The Annual Appropriation Bill is implemented on December 1, the beginning of the County's Fiscal Year.
JANUARY & FEBRUARY	County Departments review the Appropriation Bill to determine progress toward goals and objectives and identify what adjustments are necessary to improve effectiveness and performance.
MARCH	Expenditures for various programs are reviewed to evaluate cost for levels of service and resource allocation.
APRIL & MAY	Departments review performance and complete the first set of internal analyses to determine the next year's budget requirements.
JUNE	Budget request materials are sent to departments with the Fiscal Policy of the President addressing matters of performance, expenditure control and plans for the next budget year. The departments specifically summarize issues, identify appropriate funding and justify staffing requests. Upon approval of the Chairman of Finance, a Transfer of Funds meeting is conducted to consider department requests to transfer funds between accounts to compensate for unanticipated expenditures.
JULY & AUGUST	Budget requests are submitted from all departments to the Department of Budget and Management Services where budget review procedures are implemented for each County program and each budget request is analyzed.
AUGUST	Budget requests are reviewed by the Chief Financial Officer and staff to assure compliance with instructions, procedures and policies in preparation for executive budget hearings.
SEPTEMBER & OCTOBER	The President conducts executive budget hearings with departments as required. Appropriation requests are reviewed to assure that matters relating to the County's current and future missions and mandates are addressed. During this process, the department may discuss any problems and clarify areas of fiscal concern. The President's Budget Recommendation is submitted to the Committee on Finance of Cook County who may question County executives and others regarding the appropriateness and fiscal impact of each department request.
NOVEMBER & DECEMBER	The proposed budget is made available for public review at various locations throughout the County. Public hearings are conducted during which the Committee on Finance considers testimony from service providers, program staff, and the general public. After the hearings have been completed, and any amendments inserted, the Board of Commissioners approves and adopts the Appropriation Bill, which authorizes funding and staffing levels for each department.

* All dates are contingent upon the presentation date and passage of the Annual Appropriation Bill.

BUDGET PROCEDURES AND STRUCTURE

PROCEDURES

A budget is defined as the formal expression of plans, goals, and objectives of management that covers all aspects of operations for a designated period of time. The “budgeting process” merges two disparate goals: minimize the use of available resources and maximize services. Resource availability is determined by the County’s tax and fee structure, activities and policy goals. The latter reflects the nature of the property tax under home rule authority. In home rule units of government, elected officials place limits on the rate of growth of the property tax levy. The amount of property tax revenue, therefore, is the result of policy and not procedure. This is also true for other revenue sources, such as fees.

The demand for services is best gauged by the individual departments responsible for providing those services. Departmental managers, advised of the availability of resources, consider the options available to them to maximize the effective use of these resources. Budget conflicts that cannot be resolved at the departmental level are first addressed by the President, in the preparation of the President’s budget recommendations.

The mission of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The development of the annual budget begins in earnest with each department submitting a detailed request for appropriation. The requests are based on such factors as state statutory changes, social-demographic developments, external trends (such as crime), and the economy. Meetings are then held by the President of the County Board and the budget staff with each department to review the requests. Based on department requests and available resources, the Chief Financial Officer, in conjunction with the Budget Director, prepares an executive budget that is submitted to the President for approval.

Concurrent with this process, the Chief Financial Officer and the County Comptroller prepare an estimate of revenues and other resources available for appropriations. This estimate is used by the President and his staff as part of the fine-tuning of the executive budget.

The executive budget, as recommended by the President, is submitted to the County Board’s Committee on Finance, which in turn holds hearings with each department. Later, at several sites throughout the County, public hearings on the budget are held. During these departmental and public hearings, amendments to the President’s recommended

budget are discussed. After all hearings, the Committee on Finance considers proposed amendments and recommends the budget as amended to the County Board. The County Board, with such approved amendments, approves the budget, in the form of the Appropriation Ordinance. The Annual Appropriation Ordinance must be adopted by March 1 of the current fiscal year, or the prior fiscal year’s Ordinance remains in force for the budget year.

The Board of Commissioners makes final reconciliation when it adopts the Final Appropriation Bill. However, the President does have the power to veto an appropriation and to determine a schedule of expenditures. (See Budget Calendar) An 80 percent vote of the Board is required to override a presidential veto.

The County’s fiscal year commences December 1 of each year. While the Board may amend the budget throughout the fiscal year by transferring between object accounts, the amount of the total budget may not increase.

Pursuant to its constitutional home rule authority, the County enjoys significant discretion in managing its governmental and fiscal affairs. For example, there are no State limitations imposed on the size of its budget, the amount of its debt, the amount of real property taxes which can be levied and very few limitations on its ability to raise other revenues.

While there is no State limitation on the size of the budget which may be adopted, the County Board has adopted an ordinance limiting the aggregate increase in the property tax levy for the Corporate, Public Safety and Health Funds to the lesser of 5% or the rate of inflation.

Pursuant to State Statute, the County is responsible for certain election costs in even-numbered years, causing the property tax levy for the election fund to increase significantly in those years.

The budget is prepared on an encumbrance accounting (modified accrual) basis in which the current year’s encumbrances are treated as expenditures in the current period on the budgetary operating statements. Budgetary control is maintained on a detail object (“account”) basis. The appropriation for each account in this budget represents the maximum expenditures authorized during the fiscal year and cannot be legally exceeded unless the County Board subsequently amends the budget by reducing the appropriation authority in another account

by an equal amount. Unexpended, unencumbered appropriations lapse at the end of each fiscal year.

The Capital Project Funds apply project length budgets for fiscal control. The County controls expenditures from non-budgeted funds primarily by monitoring cash balances through its integrated accounting system. Non-budgeted debt service fund expenditures are determined by the bond indentures and do not affect the operating budget.

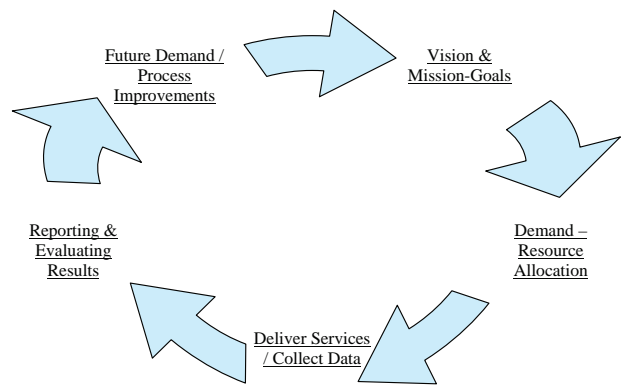
Illinois law requires real property taxes to be collected in the year following the levy year. These taxes appear as revenue in the budget, but on the County's financial statements, which are prepared according to GAAP (General Accepted Accounting Principles), the real property tax collections for the 2008 tax levies of the County (except the Health Fund, which is treated differently under GAAP) are not recognized as revenue and are not available until 2009. GAAP has the effect of decreasing the unreserved fund balance in the Corporate and Public Safety Funds as reported on the County's financial statements, but has no effect on the budgeted unreserved fund balances.

PERFORMANCE-BASED BUDGETING

Faced with downward pressures on tax revenues, increasing expenditures, shifting demographics, as well as a host of other complex challenges, local government needs a new approach to planning. The Department of Budget and Management Services is in the process of implementing "Performance Based Budgeting". Performance budgets use statements of missions, goals and objectives to explain why the money is being spent. It is a way to allocate resources to achieve specific objectives based on program goals and measured results. The key to understanding performance-based budgeting lies beneath the word "results". In this method, the entire planning and budgeting framework is result oriented. There are objectives and activities to achieve these objectives and these form the foundation of the overall evaluation.

PERFORMANCE BUDGETING ESSENTIALLY COMPRISES FIVE STEPS:

Within this framework, a connection exists between the rationales for specific activities and the end results and the result is not excluded, while individual activities or outputs are. With this information, it is possible to understand which activities are cost-effective in terms of achieving the desired result.



STRUCTURE

County services and facilities are financed by means of a variety of taxes, fees, reimbursements and intergovernmental assistance. Each year, resources are evaluated, analyzed and projected, so that the County may plan to spend only that which it receives. The County is prohibited by law from incurring a deficit.

To plan for the effective delivery of services and to manage efficiently the revenues that support these services, the County Board of Commissioners adopts an annual budget. Although this budget document may sometimes appear complicated, its purpose is quite simple: to plan, manage and control revenue and expenditures. Additionally, the budget intends to relate fiscal and operational policies, priorities and goals. Three of the options for exploring the budget are by Program, Fund and Control Officer / Department.

County departments may be grouped into nine program areas: Government Management & Supporting Services, Corrections, Courts, Health, Control of Environment, Economic Human Development, Assessment & Collection of Taxes, Election, and Transportation. The two largest functions, in terms of both resources allocated and persons employed, are Health and Courts, which together comprise 66.0% of the total FY 2008 budget. Corrections comprise 17.1%, while Government Management accounts for 8.1%. The remaining services account for only 8.8%. Functional categorization enables a look at County priorities and performance.

County finances are organized by funds for accounting purposes. Three basic funds make up the General Funds: Corporate, Public Safety and Health. In FY 2008, these funds total \$2,129.0 million (or 65.8%) of the County's \$3,234.6 million budget.

The Corporate Fund includes those departments that perform administrative and management functions, as well as the

miscellaneous services provided directly to the public. The Public Safety Fund includes all judicial and law enforcement agencies and the Health Fund include all departments related to the provision of public health care.

In addition to the General Funds, the County uses special purpose or dedicated funds. Revenue deposited in these funds is earmarked for a specific purpose, such as The Suburban Cook County TB Sanitarium District. Recently acquired, The TB Sanitarium District provides education, research, testing, and other services aimed at the prevention, detection and treatment of tuberculosis. The major special purpose funds are Election Fund, Annuity and Benefit (Pension) Fund, and the Bond and Interest Fund. In FY 2008, all of the special purpose and dedicated funds total approximately \$819.4 million, or 25.3% of the total County budget. When combined with the General Funds, these dedicated funds are referred to as the operating budget. In FY 2008, the operating budget is \$2,948.4 million. An allowance for uncollected property taxes is included in this total.

Excluded from the operating budget are capital improvements. Capital improvements include expenditures for highways, buildings and equipment. These account for the remaining 8.8% of the County budget.

To avoid potential confusion, the distinction between the operating and total budget should be emphasized. The operating budget is the total budget less appropriations for capital improvements. Capital Improvement Program appropriations are funded by the proceeds from bond issues and, in the case of highways, Motor Fuel Tax. The service life of capital improvements is delivered over a period longer than the fiscal year.

DETAIL STRUCTURE OF CONTROL OFFICER / DEPARTMENTAL BUDGETS

The County prepares budgets for 97 departments and each is categorized by a Control Officer. They range in size from the \$15,700 Sheriff's Youthful Offender Alcohol & Drug Education budget to the John H. Stroger, Jr. Hospital of Cook County, formerly Cook County Hospital's budget of \$380.3 million. For each department, the budget includes four pieces of information. First, is each department's mission statement and narrative which details the vision as well as operations as a function of Cook County Government. Also, within this section are the department's goals and objectives and key budget initiatives for FY2008. To complete this area is a three year historical analysis of the Department's operation and some of the major accomplishments realized thus far.

Second, appropriations are identified by line-item detail and summarized by object classification: broad categories

of related expenditures such as those for wages, fringe benefits* and other employee expenses. This line-item detail, Distribution by Appropriation Classification, is the expenditure plan for each object classification category.

Third is Personal Services - Summary of Positions. Here positions are summarized by job title and business unit within the department. This summary provides insight to the proposed use of personnel. This also establishes the basis for position control when hiring.

Finally, is a Summary of Positions by Grade. All budgeted positions are summarized by grade, a classification system used by the County to establish compensation schedules.

** In FY 2005 fringe benefits were removed from Departments' appropriations and are now managed by DBMS.*

DEPARTMENT DIRECTORY

The Chief Judge's Department of **Adult Probation** is committed to providing the courts with quality information and offering viable, cost-effective sentencing options. Through a balance of enforcement and treatment strategies, the department holds offenders accountable and affords them opportunities to become productive, law-abiding citizens.

Ambulatory and Community Health Network provides quality primary and specialty care services in ambulatory settings to children and adults in their own communities.

Animal Control provides health protection to the residents of Cook County through preparation, education, rabies vaccination and stray animal control.

The County **Assessor** is responsible for ascertaining the value for taxing purposes of 1.7 million parcels of real property in Cook County, maintaining fair and equitable real property assessments and maximizing services for Cook County citizens in the processing and understanding of their assessments.

The Cook County **Auditor** maintains a proficient staff which audits County fee offices and information systems, works with external auditors on the County's annual audit and performs special audits as directed by the President and the County Board of Commissioners.

The **Board of Review** provides a fair, efficient, cost-effective, citizen-focused review process to adjudicate real estate assessment appeals and perform duties in a prompt manner pursuant to the Illinois Property Tax Code.

The **Board of Elections** is responsible for providing a fair and equitable electoral system for all citizens; promoting convenient voter registration; encouraging voter turnout; maintaining state-of-the-art equipment and registration records; and instituting personnel and cost efficiencies.

The Department of **Budget and Management Services** is responsible for preparing the Annual Appropriation Bill of Cook County and coordinates the development of annual and long-term budgetary projections. The Department coordinates budgetary and central reporting for all grants awarded to County departments or agencies and the capital equipment program for the County. In addition it monitors the ongoing implementation of the annual appropriation and is responsible for providing ongoing management services to County departments.

Building and Zoning prescribes, mandates, and enforces provisions of the Cook County Building Code and Cook County Zoning Ordinance while also governing the erection, construction, alteration, demolition, relocation

and/or inspections of all buildings and structures within zoning districts of unincorporated Cook County.

The Office of **Capital Planning and Policy** is responsible for implementing and monitoring the County's capital program and reviewing policy as it pertains to capital construction in the County.

Central Services provides a variety of support services to all departments and agencies of Cook County government including telecommunications, printing and publishing, and fleet management support.

Cermak Health Services of Cook County provides quality, timely, effective and cost efficient clinical services and early disease detection to the detainees at the Cook County Department of Corrections, Department of Community Supervision and Intervention, Impact Incarceration and Juvenile Temporary Detention Center in accordance with acceptable community, accreditation and regulatory standards.

The **Chief Administrative Officer** coordinates the activities of 14 Cook County departments: Animal Control, Building and Zoning, Environmental Control, Highway, Motor Fuel Tax – Illinois First, Law Library, Medical Examiner, Judicial Advisory Council, Public Defender, Veteran's Assistance Commission, Child Support Services, Juvenile Temporary Detention Center, and Zoning Board of Appeals. The CAO also manages the Industrial Engineers and the Real Estate Division.

The **Chief Information Officer** coordinates the activities of Central Services and Management of Information Systems including Office of Information Technology. The office is also responsible for coordinating all functions pertaining to information systems within Cook County.

The **Chief Financial Officer** is responsible for financial oversight in Cook County government. The office coordinates and supervises all the financial activities of the County and monitors the expenditures of each budgetary unit. The Chief Financial Officer is also responsible for the strategic direction and management of the seven departments comprising the Bureau of Finance.

The Office of the **Chief Judge** administers the Circuit Court of Cook County by providing administrative support and legal research to judges, supervising approximately 2,100 non-judicial employees of all departments under the supervision of the Chief Judge, reviewing and addressing the Court's space requirements, administering the Court's fiscal operations and budgets including representing the Court before the Cook County Board of Commissioners, preparing grant applications and compliance reports, providing conciliation services in domestic relations

proceedings, summoning jurors for the Courts, assisting in drafting court rules and general orders, and helping to educate the public about the Circuit Court.

The Department of **Child Support Services** conducts investigations and social studies involving independent adoptions, custody/visitation, probate and domestic violence as ordered by the Circuit Court of Cook County or by courts in other jurisdictions.

The **County Clerk** is the official custodian of Cook County records and books. The office is charged with issuing tax extension rates, permanent real estate tax numbers and new tax codes. As the Clerk of the County Board of Commissioners, the office keeps all minutes and agendas of Board proceedings. The Bureau of Vital Statistics is responsible for the safekeeping of all birth, death and marriage records generated within Cook County and is also responsible for the issuance of all marriage applications and licenses, certification of notary publics and registration of businesses operating under an assumed name. The Ethics Division follows State and County laws by receiving and administering statements filed under the Illinois Governmental Ethics Act, the Illinois Campaign Financing Act, and the Cook County Lobbyist Registration Ordinance.

The **Clerk of the Circuit Court - Office of the Clerk** is the keeper of records for all judicial matters brought in the Circuit Court. The Clerk is responsible for attending all sessions of the courts, preserving all files and papers associated with such judicial proceedings, maintaining a complete record of all determinations made in the Circuit Court, and performing all other administrative duties required by law or by the rules and orders of the Circuit Court. For FY 2008 the five departments of the Clerk of the Circuit County which are County-Wide Operations Division, Family Law Division, Criminal Division, 1st Municipal Division and Suburban Operations Division were consolidated into this department, in an effort to streamline operations.

The Department of **Community Supervision and Intervention** coordinates the Day Reporting Center, the Pre-Release Center, the Electronic Monitoring Program, and the Sheriff's Work Alternative Program. All of these programs are designed to reduce overcrowding at the Cook County Jail while targeting recidivism and the root causes of crime. The various programs provide substance abuse counseling, vocational skills training, GED services, family counseling, and health education to nonviolent offenders, both male and female.

The Office of the **Comptroller** reviews and discharges all debts or credits in which the County is financially concerned. The Comptroller maintains a record of all budgetary appropriations, expenditures, encumbrances and revenues made or received during the respective fiscal year.

The Office of **Contract Compliance** is responsible for the day-to-day operation of the Cook County Minority Business Enterprise/Women's Business Enterprise Ordinance. The Office monitors contractor activities for compliance and serves as the coordination point for the County's minority-and-female-owned business programs, including educating potential vendors.

The Sheriff's Department of **Corrections** has the statutory responsibility for the detention of persons awaiting trial and those persons convicted of crimes and sentenced for up to one year of incarceration. The Department consists of Divisions I, II, IV, V, VI, VIII, IX, X and XI.

The Office of the **County Commissioners** assists all committees and subcommittees of the Board of Commissioners in performing their duties pursuant to County Ordinances and Board Rules.

The **Court Services** Department executes all court orders issued by the Circuit Court of Cook County and is responsible for maintaining decorum and security in the courtrooms of all divisions of the Circuit Court and the apprehension of all defendants who fail to respond to court orders. Court Services also supervises the Child Support Enforcement Division of the Sheriff's Office and coordinates the Sheriff's Preventive Programs section.

The Sheriff's **Custodian** is responsible for performing housekeeping functions at several County owned or operated buildings. Other responsibilities include operation of the elevators, maintenance of building directories, providing information, lost-and-found services, commercial service installations, and the County-wide recycling programs.

The **Employees Appeals Board** is charged with hearing all appeals of any career service employee, not represented by a union, for disciplinary action relating to discharge, demotion or suspension for period of more than ten (10) days, upon the request of the employee, to assure fair and equitable treatment of employees in a professional manner.

The Department of **Environmental Control** protects the health and welfare of the people of Cook County through the preservation, protection and improvement of the environment.

The Department of **Facilities Management** maintains, operates, services, and repairs County properties and operating equipment. The Department also provides the personnel and supervision needed to remodel, rehabilitate, construct, and install the various facilities, offices, equipment, and devices needed to keep the County functioning.

The Department of **Fiscal Administration and Support Services** formed in 2007 to centralize the following functions: financial management of the entire Sheriff's

Department - including asset forfeiture and grant management, computer networking systems, vehicle services, and the department's training academy.

Forensic Clinical Services gathers psychosocial histories of defendants and performs psychiatric, psychological, and brain-wave examinations. Results and recommendations based on these studies are reported to the appropriate judges of the Circuit Court. The examining clinicians also provide direct testimony in court on issues of fitness to stand trial, questions of sanity at the time of offense, and fitness for custody of children.

The Bureau of **Health Services** administers all operational, planning and policy matters of the health care institutions, programs and agencies under the jurisdiction of the Cook County Board of Commissioners.

The County **Highway** Department is responsible for maintaining the highways in order to provide safe, efficient, comfortable and economical movement of people and goods.

The Bureau of **Human Resources** oversees the County's personnel functions. The Department is charged with attracting and retaining motivated, competent, County employees; providing the President and other County executives with the necessary flexibility and management control to assure the delivery of quality public service; and establishing and enforcing fair, equitable hiring and promotion procedures for County employees and applicants for employment.

The Department of **Human Rights, Ethics and Women's Issues** implements the activities of the Cook County Commission on Human Rights, the Cook County Commission on Women's Issues and the Cook County Board of Ethics. Its responsibilities include the investigation and adjudication of discrimination complaints filed under the Cook County Human Rights and complaints filed under the Cook County Ethics Ordinance, as well as engaging in affirmative activities designed to prevent discrimination, improve human relations and encourage ethical conduct in County government. It also develops policy and program recommendations, sponsors educational projects, and advises the County Board on issues of concern to women and girls.

The **Impact Incarceration** Department, of the Sheriff, places offenders into a military-like environment to attempt to instill self-discipline and physical conditioning. The core of the program is educational and vocational training coupled with drug intervention treatment and counseling. Unique to this program is the reintegration programming that will be provided to offenders and is intended to reduce recidivism through post incarceration supervision and aftercare.

The President's Office of the **Inspector General** investigates citizen complaints relative to the performance

of County employees with respect to any fraud, corruption or deceit in operating procedures.

The **Jail Diversion and Crime Prevention** Department combines the resources of the Youth Services division, Senior Citizen Law Enforcement Academy, Community Services division, and the Graffiti Removal program in an effort to lower the jail population and the crime rate.

The **John H. Stroger, Jr. Hospital of Cook County** provides a full range of inpatient services for adult and pediatric patients in a variety of medical specialties to all residents of Cook County, including services for chronic disease, burns, a Level 1 Trauma Center and Emergency Services.

Illinois Statute (55 ILCS 5/5-18001 et. seq.) and Cook County Ordinance (Chapter 5, Section 161-163) empower the **Judicial Advisory Council** to devise means to effect the improvement of administration of justice in and with relation to the County, and to formulate all proper suggestions and recommendations concerning legislation and other measures designed to bring about such improvement. JAC also supervises the County Emergency Management Agency, which provides technical planning assistance to municipalities for disaster preparedness and coordinates response to emergency situations.

The **Judiciary** area of the Chief Judge of the Circuit Court of Cook County administers the largest unified court system in the nation. Through the efforts of 450 judges and associate judges, the Court disposes of approximately 2.5 million cases annually. The judges of the Court are assigned to the County Department, the Municipal Department, or the Juvenile Justice and Child Protection Department.

The Chief Judge's **Juvenile Probation** Department serves the welfare of children and their families within a sound framework of public safety. The department is committed to providing the guidance, structure and services needed by every child under its supervision. In partnership with the community, the Department promotes the healing and recovery of neglected children and directs delinquent children toward reforming their behavior and making responsible decisions.

The **Juvenile Temporary Detention Center**, formally under the Bureau of Administration, provides the children in its custody with a safe, caring environment, programs, and a structure that enhances personal development and improves their opportunity for success upon return to the community. JTDC will come under the jurisdiction of the Chief Judge in FY 2008.

The Cook County **Law Library** provides professional library services at seven branch locations offering one of the largest and broadest collections of law books in the nation, including statutes, case law and digests for all fifty states, as well as numerous Illinois practice manuals.

The Department for **Management of Information Systems** manages the centralized data storage and retrieval systems for the County and coordinates those activities in most departments throughout the County. Office Automation provides automated solutions for office tasks in a timely and cost-effective manner as requested by all Cook County departments and agencies.

The **Medical Examiner's** Office determines the cause and manner of death of those decedents whose death falls under the jurisdiction of this office.

The Cook County Sheriff's **Merit Board** adopts rules and regulations for governing the Sheriff's departments and conducts promotional exams for the Police Department and the Department of Corrections. The Board investigates all disciplinary problems within the Sheriff's budgetary units.

Oak Forest Hospital of Cook County is responsible for the delivery of quality care and for creating an affordable coordinated system of care for disabled and older patients.

The Department of **Office Technology** provides technology support on personal computing, networking, and midrange systems environment and insures compatibility and integration with enterprise strategies.

The Department of **Planning and Development** strives to improve the quality of life for the residents of Cook County by implementing programs which ensure affordable housing, infrastructure improvements, and economic growth through the development of effective, coordinated and strategic planning.

The Sheriff's **Police Department** is responsible for the preservation of peace, the suppression of crime, and the enforcement of regulatory ordinances. The Police have sole responsibility for patrolling unincorporated areas of Cook County and for coordinating activities and providing assistance to other police agencies throughout the County.

The **President** of the Cook County Board of Commissioners is the Chief Executive Officer of Cook County. As such, the President directs the administrative functions of the County.

Provident Hospital of Cook County continuously improves the quality and availability of comprehensive primary health care services to residents of Cook County for the purpose of enhancing access to inpatient obstetrical, medical, surgical and diagnostic services, offering unique teaching, training and research opportunities and providing comprehensive emergency services.

The **Public Administrator's** Office serves the citizens of Cook County by providing comprehensive investigative and estate administrative services for decedents dying

in Cook County with unknown heirs.

The Cook County **Public Defender** is directed by the court to act as attorney, without fee, for all persons who are held in custody or charged with criminal offense, and who the court finds are unable to employ counsel.

The Office of the **Public Guardian** renders guardianship to adults with disabilities, acts as Guardian ad Litem and/or attorney for minors whose parents are charged with abuse and neglect, and acts as Guardian ad Litem for minors whose parents are involved in disputed proceedings.

The Department of **Public Health** is responsible for protecting and promoting the health of the citizens of suburban Cook County.

The Office of the **Purchasing Agent** solicits bids and enters into contracts for commodities and services as specified by all Cook County Agencies. In addition, with the exception of the health facilities, the Office processes vendor invoices to the Comptroller for payment upon receipt of goods or services.

The Office of the **Recorder of Deeds** records, stores and provides information that is accurate, legible, timely, and easily retrievable for public and private use. The office creates public records of land transactions as well as federal and State tax liens, articles of incorporation, and Uniform Commercial Code filings.

The Department of **Revenue** is responsible for the administration, collection and enforcement of all Cook County home-rule taxes.

The Department of **Risk Management** plans, directs and coordinates a comprehensive risk management program, which minimizes the County's potential exposure to loss.

The **Ruth M. Rothstein CORE Center** is a specialized health care facility operating as a joint venture with Rush Medical Center to provide a comprehensive range of outpatient care to individuals and families affected by HIV/AIDS and other infectious diseases.

The Office of the **Sheriff** of Cook County directs and administers the nine departments of the Sheriff's Office: Administrative and Support Services, Custodian, Court Services, Police, Impact Incarceration (Boot Camp), Community Supervision and Intervention, Community Services, Women's Justice Services and Corrections.

Under the Chief Judge, **Social Service** is a community corrections and court services agency mandated by the Court to direct adult felony and misdemeanor offenders in satisfying court-ordered conditions and penalties. Department staff craft and employ offender-specific strategies to achieve the sentencing objective of the court, defined by the Illinois Constitution as restoring the offender to useful citizenship. In partnership with the court

and the community, the agency increases public safety by redirecting offenders toward noncriminal behavior in the home, school, workplace and community.

The **State's Attorney** works to preserve the public safety, ensure the fair and efficient administration of justice and improve the delivery of services to the citizens of Cook County in the prosecution of criminal offenses, provide assistance to victims and witnesses, and vigorously represent the County of Cook and its officers in all civil proceedings.

The Office of the **Treasurer** is responsible for the collection of real estate tax revenues and the distribution of those funds to taxing agencies throughout Cook County. The Office also serves as the County's banker, responsible for the safekeeping and prudent investment of public funds.

The **Veteran's Assistance Commission** promotes and protects the rights of veterans and their immediate family members through education, communications, and technology.

The Department for **Women's Justice Services** will target the fastest growing population within the Cook County Department of Corrections – Women. The department will consolidate, co-ordinate and strategically plan the future interventions, supervision and service plans for all females within the Sheriff's jurisdiction. This department will access all women's services within considerably less time because of the self-contained nature of this program model.

The **Zoning Board of Appeals** considers and hears all zoning appeals pertaining to land uses in the unincorporated areas of Cook County. Public hearings for Map Amendments and/or Special Use applications are conducted in the townships in which the property is located, and in such a way as to decide a just and lawful determination of issues involved.

GLOSSARY OF TERMS

ADMINISTRATION	A functional grouping of County departments that provide select services to other County departments and offices and to the general public.
ANNUAL APPROPRIATION BILL	An Ordinance approved by the Cook County Board of Commissioners establishing the budget for Cook County government for the fiscal year.
ANNUAL BUDGET	A budget applicable to a single fiscal year.
APPROPRIATION	The legal authorization granted by the Cook County Board of Commissioners to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.
ASSESSED VALUATION	The estimated value of all land and property in Cook County. The valuation is used as the basis for computing the Property Tax Levy.
BOND	A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
BONDED DEBT	The portion of indebtedness represented by outstanding bonds.
BUDGET	The financial plan for maintaining Cook County government for one 12-month period. The plan is an estimate of proposed expenditures and the proposed means of financing them.
BUDGETARY ACCOUNTS	Accounts used to enter the formally adopted annual operating budget into the General Ledger as part of the management control technique of formal budgetary integration.
BUDGETARY CONTROL	The control or management of a government in accordance with an approved budget to monitor and control expenditures within the limitations of approved appropriations and available revenues.
BUREAU	Organizational unit in which departments with related missions report to single executive, i.e., Bureau Chief. Cook County has a Bureau of Administration, Bureau of Finance, Bureau of Health Services, Bureau of Public Safety/Judicial Coordination, Bureau of Human Resources, and Bureau of Information Technology and Automation.
BUSINESS UNIT (COST CENTER)	The division of the County which may require an income statement or balance sheet. This is where all accounting transactions are recorded. For the purpose of recording expenses, these divisions were previously called sub-activities or cost centers.
CAPITAL BUDGET	The five-year estimate of capital project costs. It sets forth each project and equipment purchase and specifies the resources estimated to be available to finance the projected expenditures.
CAPITAL EQUIPMENT	Equipment items that have physical substance and a life in excess of one year, i.e., institutional equipment, office furniture and equipment, computer equipment, automobiles, communications equipment, and other equipment.
CAPITAL EXPENDITURES	Expenditures resulting in the acquisition of, or addition to, the County's general fixed assets.
CAPITAL IMPROVEMENT	Improvements or additions to fixed County assets and the acquisition of new County assets. Capital Improvements are detailed in a separate section of the budget and are financed through the direct issuance of general obligation bonds.

CHARGEBACK	A transaction used for the financing of goods or services provided by one department to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.
CHART OF ACCOUNTS	<p>A chart detailing the system (numbered and descriptive) of general ledger accounts used to designate funds, expenditure accounts, revenue accounts and balance sheet accounts.</p> <p>Operating Accounts – Provides funding for the purchase of goods and services deemed necessary throughout the fiscal year excluding purchases of categorized as Capital Outlay (See Object Classification)</p> <p>Capital Accounts (New/Replacement) – This account provides financing for the purchase of capital equipment. Capital Equipment is defined as durable goods with a useful life of five or more years and a unit cost exceeding \$1,000 Equipment not recommended for bonding is eligible for funding from equipment notes. Beginning with fiscal year 1997, a Countywide Equipment Committee is charged with recommending equipment to be purchased from the funds available. (See Capital Outlay in Object Classification)</p> <p>Major Capital Accounts – This fund provides funding for certain projects with requirements greater than \$1,000,000 and with a depreciable life of at least five (5) years.</p> <p>Major Lease of Capital Accounts - This fund provides funding for projects that would benefit from lease financing arrangements. Projects include the lease of the mainframe computer, mainframe printers, and large capacity document printers.</p>
COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)	The official annual report stating the financial position and result of operations of Cook County for the fiscal year. It incorporates an opinion on the Report's general-purpose financial statements by an independent certified public accounting firm.
COST-OF-LIVING-ALLOWANCE (COLA)	A periodic adjustment to salaries and wages to allow for inflation (changes in the cost of living).
DEBT	An obligation resulting from the borrowing of money or from the purchase of goods and services.
DEBT SERVICE REQUIREMENTS	The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds and required contributions to accumulate monies for future retirement of term bonds.
DEPARTMENT	A unit of Cook County government. Departments are usually under the direction of non-elected County management staff.
EMPLOYEE EXPENSES	A subcategory of the Personal Services object classification. Employee expenses consist of expenditures that are related to employees, but not considered salary or fringe benefits. An example of an employee expense would be the cost of a training program or professional seminar.
ENCUMBRANCES	Financial commitments related to unperformed contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.
EQUALIZED ASSESSED	The assessed value of real property, as determined by the Cook County Assessor, multiplied by an annual equalization factor determined for the County by the Illinois Department of Revenue. The Assessed Valuation is the basis for levying property taxes.

EXPENDITURE	Any use of financial resources by Cook County for the provision or acquisition of goods and services for operations, debt service, capital outlay, transfers, or other financial uses.
FISCAL YEAR	A 12-month period for which the Annual Appropriation Bill is enacted. For Cook County, the fiscal year begins on December 1 and ends on November 30 of the succeeding year.
FRINGE BENEFITS	Personnel costs (hospitalization insurance, dental insurance, vision insurance, life insurance, employer match of employee's Medicare contribution, and pension) supplemental to an employee's salary or wages which are paid wholly or in part by the County.
FULL TIME EQUIVALENT (FTE)	A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. A full-time position would be 1.0 FTE while a part-time position scheduled for a 20-hour week would be 0.5 FTE.
FUNCTION	Specific (or like group) activities or organizational units directed at attaining specific purposes or objectives. The principal functions of Cook County are health care, courts and corrections.
FUND (COMPANY)	An independent, self-balancing account used to record revenue and expenditures within the budget. For Cook County, the major funds are Corporate Purposes, Public Safety and Health. In addition each of the major Hospital Organizations requires a Fund.
FUND BALANCE	The difference between assets and liabilities of governmental funds.
GENERAL FUNDS	The funds used to account for all financial resources, except those required, or chosen, to be accounted for in special purpose funds. The General Funds consist of the Corporate, Public Safety and Health funds.
GENERAL OBLIGATION DEBT	Debt backed by the full faith and credit of Cook County government.
GENERAL PUBLIC	The individuals that Cook County serves and is responsible to, the "customer" and "Board of Directors."
GRANTS	Contributions or gifts of cash or other assets from another government public or private foundation or agency to be used or expended for a specified purpose, activity or facility.
GROSS BONDED DEBT	The total amount of direct debt of a government represented by outstanding bonds before deduction of any assets available and earmarked for their retirement.
HOME RULE COUNTY	A county that has authority to exercise any power and perform any function pertaining to its government and affairs including, but not limited to, the power to regulate for the protection of the public health, safety, morals and welfare; to license; to tax; and to incur debt.
INFRASTRUCTURE	Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable.
INSURANCE	The transfer of risk of loss from one party (the insured) to another party (the insurer) in which the insurer promises to pay the insured (or others on the insured's behalf) an amount of money for economic losses sustained from specific events.

INTERGOVERNMENTAL REVENUES	Revenues from other governments (federal, state and local) in the form of grants, entitlements, or shared revenues.
INVESTMENTS	Securities and real estate held for income in the form of interest, dividends, rentals or lease payments.
LEASE-PURCHASE AGREEMENTS	Contractual agreements that are termed leases, but that, in substance, are purchase contracts.
LEVEL OF SERVICE	Used generally to define the existing or current services, programs, activities and/or facilities provided by a government to its citizens. Level of service in any given department or office may be increased, decreased or remain constant, depending upon needs, alternatives, productivity, and available resources. To continue a given level of services into future years assumes that objectives, goals, quantity and quality of the service will remain unchanged.
LINE-ITEM BUDGET	The presentation of the County's budget in a form which lists each spending unit's approved budget by specific line-item of expense along with the dollar amount budgeted.
LONG-TERM DEBT	Any obligation of the County with a remaining maturity term of more than one year.
MAJOR CAPITAL EQUIPMENT	Certain equipment items involved in projects with funding requirements greater than \$1,000,000 and with a depreciable life of greater than five (5) years.
MODIFIED ACCRUAL BASIS	Governmental funds are accounted for by using the modified accrual basis. Under it, revenues are recognized when they become susceptible to accrual (when they become both measurable and available to finance expenditures of the current period). Available means collectible in the current period or soon enough thereafter to be used to pay current period liabilities.
NON-RECURRING REVENUES	Revenues accruing to the County that are unique and occur at one time only or follow a sporadic, unpredictable pattern.
OBJECT CLASSIFICATION	<p>The categorization of expenditures grouped by similarity of purpose. For Cook County, the following object classifications are used:</p> <p>Personal Services -Includes expenditures for salaries and wages, fringe benefits, and other costs directly related to the support of employees. All budgetary accounts 100 through 199 are included in this object classification.</p> <p>Contractual Services -Includes expenditures for routine office/department activities such as printing, transportation, communications and other purchased services. Also included in this classification are all professional and technical services contracted by Cook County. All budgetary accounts 200 through 299 are included in this object classification.</p> <p>Supplies and Materials -Includes expenditures for necessary supplies for each department. All budgetary accounts 300 through 399 are included in this object classification.</p> <p>Operation and Maintenance -Includes expenditures for routine operation and maintenance such as utility costs and repair of equipment. All budgetary accounts 400 through 499 are included in this object classification.</p>

Capital Outlay -Includes expenditures for the acquisition of fixed assets including land, buildings and equipment. All budgetary accounts 500 through 599 are included in this object classification.

Rental and Leasing -Includes expenditures for the rental and leasing of office, automotive, and medical equipment and facilities. All budgetary accounts 600 through 699 are included in this object classification.

Contingency and Special Purpose Appropriations -Includes various unanticipated and estimated expenditures and reserves. All budgetary accounts 800 through 899 are included in this object classification.

OBJECT CODE	The numeric, computer-based code that uniquely distinguishes each account in the County's Chart of Accounts.
OFFICE	A unit of Cook County government. Offices are generally managed by elected County officials. However, the term is also used to designate some non-elective units of County government.
OPERATING BUDGET	The primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled. The Operating budget excludes capital improvements.
PERFORMANCE-BASED BUDGETING	Performance-based budgeting uses statements of missions, goals and objectives to explain why the money is being spent. It is a way to allocate resources to achieve specific objectives based on program goals and measured results.
PROGRAM	A group of departments of government performing a particular function.
RESERVED FUND BALANCE	Those portions of fund balance that are not appropriable for expenditure or that are legally segregated for specific future use.
REVENUE	The amount of monies collected from taxes, fines, fees, and reimbursements from others for the purpose of financing governmental operations and services.
REVISED REQUEST	A modification to a department's initial request as deemed necessary by a department, in conjunction with the Department of Budget and Management Services.
RISK MANAGEMENT	Use of the various ways and means to avoid accidental loss or to reduce its consequences if it does occur.
SPECIAL PURPOSE FUNDS	The remaining funds after the General Funds are excluded. These funds are used to account for the proceeds from special revenue sources and the expenditures for specified or restricted purposes.
TAX EXTENSION	The final actual sum of money allocated to Cook County government generated through property taxes.
TAX LEVY	The total dollar amount of the Cook County Annual Appropriation Bill that is to be covered by property taxes.
TAX RATE	The rate calculated to generate the revenue required from the tax levy. For Cook County, the rate is determined by dividing the final tax extension by the total Equalized Assessed Valuation of County property.

PRESIDENT'S BUDGET MESSAGE

PRESIDENT'S BUDGET MESSAGE



October 17, 2007

Chicago, Illinois

**REMARKS OF PRESIDENT TODD H. STROGER
ON HIS EXECUTIVE BUDGET RECOMMENDATIONS
FOR COOK COUNTY FISCAL YEAR 2008**

Chairman Daley, Commissioners, fellow county executive officers, our many guests who join us here today, and fellow residents of Cook County: We today reassemble in this board room where, just over ten months ago, these 17 Commissioners and I took our respective oaths of office ... where together we committed ourselves to making the tough budgetary decisions that had been too long avoided by this government ... where together we began the process of transforming Cook County government into a more modern, efficient and effective operation.

Our challenges then were many: a rapidly approaching deadline to develop from scratch and adopt a budget for a fiscal year we had already entered ... an immediate \$500 million budget hole, the result in part of a chronic, structural deficit only compounded by diminishing financial support from the federal government and by court-mandated staffing increases for our jail ... and a county government whose deeply-engrained culture resisted all change.

Much like our triage doctors and nurses at Stroger Hospital, we focused on the most immediately required actions ... and, within the tight time frame required by law, we adopted a budget that forced enormous operational efficiencies, emphasized technology and modern business practices, and supported our collective insistence on the highest standards.

Before reporting on our progress in reshaping county government under that budget, and before outlining how I believe we should build upon those gains in the coming fiscal year, I simply must acknowledge the "elephant in the room" that has long had a hold on this government.

Except for short-term "fixes" designed simply to get through successive budgetary cycles, it is the sort of fundamental problem that was essentially ignored ... the type of problem we committed ourselves to confront.

I'm talking, of course, about Cook County's long-standing structural deficit.

Most of our residents know that the principle funding source for Cook County government is the property tax. What few people outside this board room fully appreciate is that, for the past ten years ... and this will be the eleventh year ... Cook County has kept its total property tax collections completely flat. As a result, the Cook County levy declines every year as a total proportion of the property tax bill – we now make up only 17 percent of the total tax bill – since every other property-taxing body of government each year raises their taxes. But not us.

So every year, as inflation increases the cost of providing the same level of service, we fall behind.

The highly-respected Center for Tax and Budget Accountability, in a report last month authored by Heather O'Donnell and Ralph Martire, pegged the structural deficit facing us next fiscal year at \$288

million ... a number they said would grow to \$568 million in three years, and to \$1.5 billion in ten years, if left unaddressed.

These staggering sums, they explained, are ... (quote) the result of stagnant and declining annual revenues and annually increasing costs ... that take into account solely the inflationary cost of maintaining [existing] public service levels ... (end quote). They went on to say ... (quote) Cook County's annual deficits are not just a one-time aberration resulting from unforeseen economic circumstances or the actions of one official. Rather, it is the result of a revenue system that does not grow with the economy while costs do ... (end quote).

In its well-researched report, the Center for Tax and Budget Accountability further explained, (quote) ...

[T]he only revenue source the County has that grows with the economy is the sales tax, which accounts for only 13 percent of the County's total operating budget ... The property tax, on the other hand, which funds 25 percent of the County budget, is stagnant at \$720 million annually ... and has remained at the same level for the past ten years ... [F]ederal Medicaid revenue, which funds 16 percent of County government, will actually decline in the coming years as a result of a change in federal law (end quote).

So, without a revenue base that grows naturally with a growing economy, there historically have been just three ways for Cook County government to meet the pressures of inflation. First, substantial and continuing budget cuts that unavoidably result in the reduction and elimination of services – obviously a problem given federal and state mandates on the county to provide critical services. Second, big annual tax hikes to close successive budget gaps – something that is equally problematic. And third, some combination of ever-deeper cuts and new taxes.

None of these options represents a viable long-term solution.

Even in the short term, the scope of the financial problems facing Cook County government ... problems we inherited ... cannot be solved through cuts alone. Nor should they be “patched over” through what would only become an annual ritual of new taxes after new taxes. We must have the wisdom and resolve to confront the structural deficit this year ... during this budget cycle.

So, earlier this month, the Cook County Board began formal consideration of a measure that, if adopted, will strengthen our revenue base over the long term by enlarging the one source of our funds that does grow with inflation: the sales tax.

I support this effort for the long-term fiscal health of this government ... and my spending plan for next year relies in part on additional sales tax revenue in order to maintain the vital county services upon which our residents rely.

As the Commissioners well understand, sales taxes of local governments are collected through the state, and then remitted back to local governments ... all with a substantial lag time.

Because of that lag time, if the county sales tax is raised as part of the upcoming budget, this government will receive only two months of increased collections next fiscal year ... an amount insufficient to cover our operating deficit.

Accordingly, to close that operating deficit fully, my Executive Budget Recommendation looks to two county revenue sources that have remained unchanged for well over a decade – the county parking tax and the county gas tax. Those suggested increases will next year yield \$22.8 million and \$74.2 million, respectively.

As I have indicated to the Commissioners, should a sales tax increase be adopted ... and should it succeed over the long run in resolving our structural deficit ... I hope to be able to revisit other county taxes, with an eye toward reducing or eliminating one or more of them.

In the coming weeks, surely other options will be discussed in this board room. In the end, when the full magnitude of our financial challenge is understood by all, I believe this board will reach the same conclusions I have reached.

First, there simply are not enough cuts left to fully close our budget gap while maintaining vital services. Second, any solution that relies on patchwork taxes will simply bring us back here ... next year, and the year after ... looking at yet more patchwork taxes.

I remain open to other suggestions ... to the good work of this county board ... so long as vital services are maintained, and fundamental problems are confronted.

Now, let me be clear: My commitment to cost efficiency in this government remains firm.

Even these past several weeks, as my administration continued to work to find every available cost efficiency for next fiscal year, we succeeded in reducing our published shortfall of \$307 million by \$68 million ... to a revised deficit of \$239 million. The new revenue outlined in my Executive Budget Recommendation covers this deficit, nothing more.

New county revenues will be used to address the structural deficit that has long plagued this government ... to help us comply with court-ordered staffing increases at our jail and detention center ... and to help us invest in technology that increases productivity and decreases costs over the long run.

New revenues will not, however, result in unnecessary spending by county government.

So today ... just as we moved together through that first, efficiency-provoking budget, and as we have begun the process of addressing our nagging structural deficit ... now we can begin to focus more sharply on how county government can best deliver its vital services so as to improve lives and communities.

While remaining ever-vigilant to find operational efficiencies and promote a culture of accountability, we can begin to look at our budget process as an opportunity to invest in our communities. With that ideal in mind, I present to you my Executive Budget Recommendation for Fiscal Year 2008.

This budget calls for total spending of \$3.2 billion, an increase of \$206 million over the current fiscal year. It anticipates a headcount of 24,841 ... an increase over this fiscal year, but still fewer employees than when we together assumed office 10 months ago.

Our staffing increases stem from the recommendations of my Blue Ribbon Health Committee, the Duran Decree, and the recent Juvenile Detention Center court order. All of these positions are needed either to maximize revenue collection, enhance public safety, or comply with legal mandates.

Our expenditure increases represent the weight of unavoidable spending pressures, reduced significantly by new efficiencies. Our spending pressures for Fiscal Year 2008 include:

- Vendor contractual obligations for next year, which this board approved, costing \$106 million.
- Step increases for our union employees, under labor agreements approved by this board, costing \$25 million.
- The COLA increase for our union and non-union employees that this board unanimously approved, costing \$113 million.
- The loss this year of as much as \$68 million in critical Medicaid funding, part of the steady erosion of federal and state support for county health care programs.
- The increased cost not only of administering an always-expensive presidential election, but also of dealing with a significantly accelerated primary schedule, an

expanded number of early voting sites, and the training of 12,000 election judges.

- The ever-present pressure of our structural deficit, which the Center for Budget and Tax Accountability pegs at \$288 million.
- And, court-mandated hiring at our jail and juvenile detention center, together with those necessary measures to improve revenue collection and patient service at our hospitals and clinics.

Taming these enormous spending pressures into a more modest budget gap of \$239 million required the discipline of performance budgeting – a *first* for Cook County ... the permanent elimination of 735 vacant positions that had remained on our books since 2006 ... implementation of a highly successful “alternative retirement program” in which nearly 500 of our employees voluntarily participated, lowering payroll costs by some \$25 million ... greater employee co-pays in our health insurance program ... and additional efficiencies throughout county government.

Let me now go beyond the numbers, and highlight my Fiscal Year 2008 Executive Budget Recommendation in more *human* terms. Let’s consider how this spending plan *invests in our communities*.

Beginning with *health care*, my Fiscal Year 2008 Executive Budget Recommendation not only safeguards the availability of quality health care to the residents of Cook County, regardless of their economic circumstances, but also supports a broad range of ongoing public health initiatives.

First and foremost, this budget begins the process of rebuilding our primary health care system.

We will continue to reduce patient backlogs. We will maximize operating efficiencies and cost savings by consolidating all Radiology, Laboratory and Surgery Departments throughout the Bureau of Health. We will expand our Prenatal Network through enhanced professional relationships with neighboring, private hospitals.

From our clinics to our hospitals, we will continue to do a more effective, patient-oriented job with our limited resources.

Next year, our *clinics alone* will handle 700,000 patient visits. Our primary care clinics will handle over 400,000 patient visits – with an enhanced capacity to provide care for *chronic illnesses* like diabetes, hypertension and asthma ... *preventative services* like immunizations and breast cancer screening ... and *urgent care* for infections and other conditions. Our specialty clinics will handle over 300,000 patient visits in areas like cardiology and orthopedics.

Our CORE Center, now the largest HIV clinic in the Midwest, will take care of one out of every three AIDS patients in Cook County, and one out of every five in the entire state ... and it will see its patient load increase by more than 800 next year. We can all be confident that CORE Center will continue its excellent work in promoting prevention and providing care for those affected by infectious diseases.

Our Public Health Department will monitor our sewage disposal systems; promote child immunizations; protect against bioterrorism; and coordinate emergency preparedness planning.

We will safeguard our children through lead-paint mitigation programs in Chicago, Evanston and throughout suburban Cook County, using our Lead Poisoning Prevention Fund.

Our Medical Examiner, in conjunction with the Chicago Department of Health and Northwestern Memorial Hospital, will add to our medical knowledge ... and ultimately *save precious lives* ... through a study of all deaths in the City of Chicago due to Sudden Death Syndrome.

Cermak Health Services, now the largest mental health institution in Illinois, will continue to provide quality medical care, with dignity, to the approximately 10,000 detainees housed each day at the Cook County Department of Corrections.

Provident Hospital will remain focused on providing in-patient acute, obstetrical and critical care, with its number of surgical procedures increasing nearly 60 percent, and its number of deliveries increasing more than 30 percent, over the current fiscal year. The facility will also provide community outreach programs in areas like Diabetes Education, Smoking Cessation and Asthma Education, and soon will open a free-standing, out-patient pharmacy that will decrease congestion and increase efficiency in serving our public. These kinds of improvements will benefit patients like Cloise Shaw, a 73-year-old resident of Washington Park who's with us today and who relies on Provident staff for treatment of a chronic arthritic condition.

Oak Forest Hospital will look to finalize the closure of its long-term care facility ... and next year focus exclusively on its core mission of providing emergency services, acute medical and surgical in-patient care, specialty and diagnostic out-patient services, and on-site primary care. The staff of Oak Forest is justifiably proud of its Rehab Unit, which now rivals the Rehabilitation Institute of Chicago in terms of patients served.

Stroger Hospital, a Level I Trauma Center with the largest neonatal Intensive Care Unit in the Midwest, will continue to offer a comprehensive program of quality healthcare, and next year will significantly address its long-standing backlogs in breast and colon cancer screenings, and other specialty care areas. As recommended by the Blue Ribbon Health Care committee, the Hospital will work to achieve new efficiencies through a re-engineering of its Finance and Information Technology Departments – changes that should produce a far more professionally managed revenue cycle from registration to collection.

Let us now turn to our civil and criminal court system, the largest unified court system in the nation ... a court system in which more than 1.8 million cases are filed every year.

My Fiscal Year 2008 Executive Budget Recommendation will help make our courts, along with the agencies that support their work, more customer friendly, more technologically efficient, and more cost effective.

Among many initiatives, the Office of Chief Judge Timothy Evans will continue its impressive work to reduce backlogs in pending cases ... and it will begin planning for a comprehensive program to assist the elderly in court.

The Office of Circuit Court Clerk Dorothy Brown will implement Electronic Filing of Court Documents ... expand its Voice Information System, which permits litigants to obtain case status information over the telephone using case numbers ... and it will commence the implementation of a fully-integrated Court Records Imaging and Electronic Document Management System, a massive undertaking that will require approximately ten years to complete. The office will also begin allowing payments of traffic fines by credit cards and over the Internet.

The Office of State's Attorney Richard Devine will complete a nearly five-year project in 2008, with the implementation of a new and improved criminal case management system. It will also intensify ongoing efforts to increase diversity among prosecutorial staff and promote cultural awareness in the office.

The Public Defender's office will likewise improve its use of automated case management, while increasing attorney training and improving management practices consistent with national standards.

My Fiscal Year 2008 Executive Budget Recommendation also invests in an improved corrections system, a significant matter in that we run the largest single-site jail and the first-ever juvenile detention center in the nation.

Next year, we take another significant step forward in reforming our juvenile detention center, with the transfer of its administrative control to the Chief Judge. This milestone is the result of state legislation that

I personally promoted, along with the Chicago Bar Association, and my budget recommendation provides the necessary resources to the Chief Judge to ensure his success in overcoming the problems that have long plagued the center. We owe nothing less to the 450 young people housed there each and every day.

New Duran-related staffing at the jail will likewise improve conditions there, and in turn better equip Sheriff Tom Dart to promote public safety. The Sheriff will also redouble his efforts at saving money through reduced overtime expenditures, and he will continue the impressive work of his “impact incarceration” programs directed at non-violent offenders.

My Fiscal Year 2008 Executive Budget Recommendation also looks to support economic development throughout Cook County in a variety of ways.

With our recently liberalized property tax incentives to promote the reoccupation of abandoned commercial and industrial buildings, and our newly-launched partnership with municipalities to promote redevelopment of tax delinquent properties, we will work to nurture job development ... and to help revitalize communities ... in areas of our county that now struggle.

We will continue our trade missions and collaborative programs to help stimulate new business activity ... at little cost to the County, and with the potential for long-term gains in trade, employment and economic vitality.

Our Office of the Purchasing Agent will build upon its successes of this year, which included implementing the new Purchasing Code, launching our new e-procurement system, and participating in small business and community outreach efforts – all for the purpose of making our public contracting process more fully transparent, user friendly, and demographically diverse ... including enhanced opportunities for woman- and minority-owned businesses.

Our Building and Zoning Department will do its part to facilitate development activity by speeding up permit application reviews and allowing for payment of permit fees by credit card, over the Internet, or via auto phone attendant ... 24 hours a day, 7 days a week. This builds upon improvements this year to the Building and Zoning web page, which now allows for downloading of all applications and forms, and for continual tracking of any permit application review status.

Economic activity requires transportation, and our Highway Department will continue next year to fulfill its maintenance responsibilities for 1,473 lane miles of pavement, 132 bridges, 343 traffic signals, and seven pumping stations. In this regard, the Department recently launched a “Green” Pavement Program that utilizes rubberized asphalt ... the potential benefits of which include longer life, reduced maintenance costs and road noise, and better resistance to rutting and cracking.

Finally, through a reorganization and reprioritization of existing county programs, my Fiscal Year 2008 Executive Budget Recommendation will improve our efforts to preserve and promote affordable housing for our residents, benefiting constituencies that range from working families to our valued and precious seniors.

We will more effectively administer federal housing programs now located in the Department of Planning and Development, the Cook County Housing Authority, and elsewhere ... and thereby do a better job of supporting the renovation of existing public housing developments, the preservation of rental housing, the development of new multi-family rental housing, and the expansion of work-force housing.

Yes, this budget recommendation will invest in our communities ... in areas that include health, courts, corrections, economic development, and housing.

And ... as I mentioned earlier ... it will build upon our progress these past ten months in reshaping county government.

We made progress together in doing more with less ... even though it was painful to impose layoffs.

Perhaps our most dramatic example of increased efficiency is in the Bureau of Health, where 23 departments were restructured ... resulting in a consolidation of management staff.

Because of our success at reducing management positions while preserving front-line workers, today the Cook County health care system has a 6-to-1 ratio of front line workers to management personnel ... among the highest and best ratios of any major health care provider in the nation. That achievement should counter any lingering impression that Cook County remains top-heavy in its health care system.

We also made progress in professionalizing our operations.

Perhaps nothing underscores my commitment to a more professional county government than two significant steps I have taken.

First, my embrace of the recommendations of the Blue Ribbon Health Committee I assembled ... recommendations that call for independent governance of our health care system, outside the realm of politics ... recommendations that will help safeguard our existing federal financial support, and ultimately leverage enhanced Medicaid and Medicare reimbursements for the services we provide.

Second, my active efforts to place administration of our juvenile detention center under the court system, and again outside the realm of politics ... efforts that required me to travel to Springfield, testify before committees, and actively lobby for a brand new law to effectuate that transfer.

We made progress in saving taxpayer money with both common sense measures and modern approaches.

Examples here include simple steps, like saving 18% on cell phone costs by matching usage to the most efficient calling plan ... to more complex steps, like moving into the deregulated energy market with a new supplier for over 14 million square feet of county space, greatly minimizing our increased costs due to higher energy rates.

We made progress in becoming more environmentally responsible.

Already we have shaved millions of dollars off our future energy bills by embracing lower-cost lighting and heating technologies, including state-of-the-art fluorescent bulbs and green building technologies. Likewise, we now require all county renovation projects to maximize energy efficiency and set an example for environmentally responsible governance.

And we made progress toward our shared goal of a more patient-friendly system of indigent health care ... of doing an even better job with less.

Long-overdue changes are underway at Stroger Ambulatory Screening Clinic and elsewhere to move patients more rapidly through waiting rooms, to diagnosis, and then to care ... and substantial upgrades to our pharmacy programs are likewise in progress to further reduce waiting times.

By focusing on the right priorities, we have indeed begun to improve service.

To help us achieve the full transformation we seek, we have now launched efforts to ask outside partners to help shoulder the burden of health care in the region ... to seek financial participation from other counties whose residents come to us for care ... and to do a better job of securing available reimbursements from private insurance and governmental programs.

Chairman Daley and Commissioners, the budget proposal I present today represents the next step for us on the road of transforming Cook County into a model government. It builds upon the progress we have made ... it confronts rather than avoids long-standing problems ... and it sharply focuses on how we can help improve the lives of the people we serve.

With confidence in the commitment and integrity of this county board, and with personal determination to make this government as effective and efficient as possible in the coming year, I place my Executive Budget Recommendation for Fiscal Year 2008 in your capable hands.

Thank you.

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COOK COUNTY GOVERNMENT¹

Cook County is named after Daniel Pope Cook, one of the earliest, youngest and most brilliant statesmen in Illinois History. He worked diligently for the statehood of Illinois and was present on April 18, 1818, when it was granted. The Fort Dearborn settlement at the mouth of the Chicago River grew from a population of 30 in 1829 to 60 in 1831, when, by an Act of the State Legislature, Cook County was created and at the same time the unincorporated settlement at the mouth of the Chicago River became the new county's seat. Cook County was created on January 15, 1831 by an act of the Illinois State Legislature and the 54th county established in Illinois. On May 7, 1831, Cook County elected its first officials.

Cook County² contains 128 municipalities in its region, the most well known being the City of Chicago, which is the County seat where the central offices of the Cook County Board of Commissioners are located and regular meetings are held. The City of Chicago and the suburban municipalities account for approximately 85% of the County's 946 square miles, while unincorporated areas make up the remaining 15%. The unincorporated areas of the County are under the jurisdiction of the Cook County Board of Commissioners. Within Cook County, there are 128 municipalities, 30 townships, 236 special districts, and 152 school districts. Chicago has a population of 2,862,244, which is 53.7% of the County's 2004 population. There are 9 other municipalities with populations over 55,000. These are Arlington Heights, Cicero, Des Plaines, Evanston, Mount Prospect, Palatine, Schaumburg, Skokie and Oak Lawn; most of these are in the north and northwestern areas, with the exception of the last.



¹ Information contained in this document was obtained from the following sources: US Census Bureau, the Illinois Department of Employment Security, Crain's Chicago Business and the Department of Budget & Management Services.

² The statistics referenced above are based on a point in time. Actual numbers are pending for specific categories.

The common address of offices located in the County Building is: 118 N. Clark Street, Chicago, IL 60602-1304, which is the County seat and where the President and Commissioners of the Cook County Board have their county offices -- located on the fifth floor. The common address of offices located in the Richard J. Daley Center is: 50 W. Washington Street, Chicago, IL 60602-3002. The common address of offices located in the George W. Dunne Building-Cook County Administration Office is: 69 W. Washington Street, Chicago, IL 60602-3007. The common telephone area code and prefix for offices located in the County Building, Richard J. Daley Center, and the Dunne Building is: (312) + 603 + County 4 digit extension. General office hours are Monday through Friday, 9:00 a.m. to 5:00 p.m.

The population of Cook County was estimated to be 5,303,683 in 2005. Of these, 25.8% were under 18 years of age, and 11.7% were over 65 years of age. In 2004, 51.4% of the population was female. Cook County is racially diverse. In 2004, 56.3% of the population was white, 26.5% were black or African American and 21.9% were of Hispanic or Latino origin of any race. In 2004, 19.8% was foreign born and 30.8% of the population over 5 spoken languages other than English at home. Of the population 25 or older, 77.7% were high school graduates and 28.0% were college graduates.

The median household income in 2003 was at \$42,704, while 14.5% of the population was below poverty. The unemployment rate for Cook County in October 2005 was 5.7%. This compares with 6.1% in October, 2004 and the national average of 5.0% in October, 2005.

WHAT DOES THE COUNTY DO?

As mandated by State law, County government has principal responsibility for the protection of persons and property, the provision for public health services and the maintenance of County highways.

The obligation to protect persons and property, commonly called public safety, is fulfilled by the provision of County judicial and law enforcement services. The Circuit Court of Cook County, which is the second largest unified court system in the world, the Cook County Department of Corrections, which is the largest single-site jail in the nation located at 26th and California Streets, and the Cook County Juvenile Detention Center, the first juvenile center in the nation and one of the largest in the nation, are solely the responsibility of Cook County government.

The obligation to provide public health services is fulfilled by the provision of comprehensive medical services to the citizens of the County, regardless of their ability to pay. The Bureau of Health Services, under the President, administers the county's public health services and is the second largest public health system in the nation.

Although public safety and health care services do not reflect all County obligations, appropriations for these services comprised 91.7% of the County's General Funds Budget (52.2% for public safety and 39.5% for public health). This includes pension costs and debt service allocated to these functions.

Cook County is governed by the County Board President and seventeen commissioners. All seventeen commissioners constitute the Board of Commissioners. The commissioners serve four year terms and are elected from single member districts. While each commissioner represents a district, collectively they represent all of Cook County's residents. The County Board President is elected by a general vote countywide.

There are thirteen additional Cook County governmental offices. Eleven of the offices have their own independently elected officers. Two have officers appointed by other officials. The independently elected officials are the Assessor, the three commissioners of the Board of Review, the Chief Judge of the Circuit Court, the Clerk of the Circuit Court, the County Clerk, the Recorder of Deeds, the Sheriff, the State's Attorney, and the Treasurer. The appointed officials are the Chairman of the Board of Election Commissioners, who is elected by and from the three commissioners who are appointed by the Circuit Court; and the Public Administrator, who is appointed by the Governor of Illinois. Although these offices are directed by their elected and appointed officials, the President and the Board of Commissioners have the primary fiscal responsibilities.

The President and the Board of Commissioners are accountable to Cook County residents for budgeting and controlling financial resources for all Cook County governmental offices and departments. The President and Board of Commissioners apply guidelines, set goals and use fiscal control for all Cook County offices and departments. The President also directly supervises many departments which provide a variety of direct and support services.

PRINCIPAL FUNCTIONS OF COOK COUNTY GOVERNMENT

The County presently performs three principal functions: the protection of persons and property; the provision of public health services; and general governmental services including, among others, the assessment of property, levy and collection of taxes and maintenance of certain highways.

PROTECTION OF PERSONS AND PROPERTY (PUBLIC SAFETY FUND)



Protection of persons and property consists mainly of the operation of the Circuit Court of Cook County, prosecution of persons charged with criminal offenses, operation of the County Jail and operation of a Sheriff's police department. The Circuit Court of Cook County is the second largest unified court system in the United States, and the County Jail is the largest single site jail facility in the country. The County operates Cermak Health Services, a 164 bed infirmary serving inmates in the County Jail complex.

BUREAU OF HEALTH SERVICES (HEALTH FUND) – GENERAL



The Bureau of Health Services (the “Bureau”) operates a delivery system composed of the following elements: John H. Stroger Jr. Hospital of Cook County (formerly Cook County Hospital), Provident Hospital of Cook County, Oak Forest Hospital of Cook County, the Ambulatory and Community Health Network, the Cook County Department of Public Health, Cermak Health Services and the CORE Center. The John H. Stroger Hospital of Cook County, a new facility opened in December 2002, is located on the west side of Chicago and is currently operating 460 beds. The hospital is the tertiary hub of the Bureau system, providing a full array of highly specialized services, including the City of Chicago’s largest Level 1 Trauma center, neonatology intensive care unit, and HIV/AIDS service. The hospital receives referrals from throughout the Bureau system as well as from other institutions around the County. Its emergency services are the largest in the Midwest, with approximately 146,000 visits last year.

Provident Hospital of Cook County is a community teaching hospital located on the south side of Chicago. Currently staffed for 112 beds, Provident’s emergency department is the second busiest in Chicago, with more than 50,000 visits annually.

Oak Forest Hospital of Cook County operates 345 beds. The services provided include acute, rehabilitation, ventilator, skilled and intermediate levels of care. Located in the south suburbs, Oak Forest also provides emergency room and specialty outpatient care services for these communities.

The Ambulatory and Community Health Network operates 10 clinics throughout Chicago and suburban Cook County. Located in hospital, community and school settings, the network provides nearly 700,000 visits annually to largely uninsured patients.

The Cook County Department of Public Health is the state-certified local health department for the residents of suburban Cook County and one of the nation’s largest metropolitan health departments providing public health programs and services. In addition to its regulatory, preventive, and protective functions, the Department provides approximately 150,000 clinical public health visits (well-baby, communicable disease screenings, etc.) each year. The Department receives significant support from federal and state grants, along with the funding appropriated by the County, to provide its services.

Cermak Health Services is the largest single jail health facility in the country, providing a full spectrum of public health, mental health and acute care services for more than 140,000 clinic visits annually. It is accredited by the National Commission on Correctional Health Care.

The CORE Center is an outpatient facility dedicated to the care of patients with HIV/AIDS and related infectious diseases. This facility is a result of collaboration with Rush-Presbyterian-St. Luke’s Medical Center. The facility has been deemed to be a model for the rest of the country. The Bureau has also developed partnerships with private hospitals throughout the County. These partnerships have brought in additional revenue through high risk maternal, neonatal and pediatric transports, and increased Bureau patient access to services the Bureau does not provide (substance abuse and inpatient psychiatric services). The partner hospitals include: St. Anthony, St. Elizabeth, St. Mary, Roseland, St. Bernard, and Jackson Park. The Bureau also contracts with the Veteran’s Administration to provide obstetric care to pregnant veterans, and with the Chicago Department of Public Health to provide pediatric specialty services at some of their clinic sites.

GENERAL GOVERNMENT SERVICES (CORPORATE FUND)

The Corporate Fund includes County revenues and expenditures for government management and supporting services, control of environment, maintenance of highways, economic and human development, the assessment of real property, the levy, extension and collection of taxes and the recording of property transfers.

ADMINISTRATION OF THE COUNTY

The President of the County Board and County Board of Commissioners has responsibility for administration of the financial affairs of Cook County.

PRESIDENT OF THE COUNTY BOARD

President of the County Board Todd H. Stroger, was elected in November 2006 and took office December 4, 2006. Prior to his election, President Stroger served as an Alderman in the Chicago City Council. His other legislative experience includes ten years as a State Representative in the Illinois General Assembly representing the greater Southeast Side of Chicago.

Following a strong family tradition President Stroger graduated from Xavier University of Louisiana in New Orleans and received a Bachelor of Arts degree in 1988.

The President is elected for a four-year term by the voters of the entire County. The President is the chief executive officer of the County and presides over the meetings of the County Board. The President has the power to veto resolutions and ordinances of the County Board. A four-fifths vote of the County Board is required to override the President's veto. The President is required to submit to the Committee on Finance of the County Board an Executive Budget that provides the basis upon which the Annual Appropriation Bill is prepared and enacted.

COUNTY BOARD



The County Board is the legislative body for County government. The County Board consists of 17 Commissioners elected for four-year terms. The Commissioners are elected from single member districts. The present Commissioners, all of whose terms expire in December 2010, are as follows:

Jerry Butler	Timothy O. Schneider	Peter N. Silvestri
Forest Claypool	Roberto Maldonado	Deborah Sims
Earlean Collins	Joseph Mario Moreno	Robert Steele
John P. Daley	Joan P. Murphy	William M. Beavers
Elizabeth Ann Doody Gorman	Anthony J. Peraica	Larry Suffredin
Gregg Goslin	Mike Quigley	

CHAIRMAN, COMMITTEE ON FINANCE

John P. Daley is the Chairman of the Committee on Finance of the County Board. The Committee on Finance of the County Board consists of all the members of the County Board.

COUNTY FUNDING

The Cook County Budget covers the activities of the County itself, including expenses for the Circuit Court of Cook County and all the independently elected county officials, but not for the Cook County Forest Preserve District (which is a special taxing district with a separate budget). The largest of the restricted funds is that for the County Health Facilities, which has a tax levy separate from that of the County.

SOURCES OF FUNDING

Cook County uses revenue sources available to a home rule county. In addition to property and sales taxes, funds also come from state and federal government matching dollars, appropriations and grants; fees for services and statutory percentages of certain court fines; interest on investments; and from sale or lease of land and/or property. The County can also collect fees for licenses, parking, permits and franchises, and income from fines in unincorporated areas where no municipality is collecting such charges.

COOK COUNTY CIRCUIT COURT

The Cook County Circuit Court is the second largest unified court system in the nation. The operation of more than 350 civil, criminal and traffic courtrooms is just a part of the comprehensive court and court-related services that the County provides to its more than five million residents.

The Cook County Circuit Court includes more than two dozen agencies operating under the direction of three offices: the State's Attorney, the Chief Judge and the Clerk of the Circuit Court. Four other agencies related to the Court operate under the direction of non-elected officials: the Public Defender, Supportive Services, the Law Library, and the Public Administrator. Additionally, the Sheriff oversees the operation of the Court Services Division, which is responsible for the provision of courtroom security personnel and the Judicial Advisory Council helps coordinate planning for public safety. These agencies all work together to ensure the effective and efficient administration of justice in Cook County.

COOK COUNTY PUBLIC HEALTH FACILITIES AND SERVICES

The Cook County Board is responsible for the second largest public health system in the nation. There is a separate budget and separate tax levy for Cook County Health Facilities which include: John H. Stroger, Jr. Hospital, Cermak Health Services, Oak Forest Hospital, Provident Hospital, Cook County Department of Public Health, Ruth M. Rothstein CORE Center and the Ambulatory & Community Health Network of Cook County.

EMPLOYEES

Top Ten Private Employers in Cook County	
1	Comcast
2	Jewel-Osco
3	Advocate Health Care
4	United Parcel Service
5	SBC Communications
6	Wal-Mart
7	United Airlines
8	JP Morgan
9	Motorola
10	Sears
The Cook County Government financed 24,665.9 ¹ full time equivalent employees for Fiscal Year 2008.	

Approximately 18,000 employees of the County are covered by collective bargaining agreements, the majority of which expired on November 30, 2008. Tentative agreements for successor contracts have been reached with the majority of unions involved. The County has allocated the following number of positions for all of its departments in each of the five most recent fiscal years:

<u>YEAR</u>	<u>FTE³ POSITIONS</u>
2008	24,665.9
2007	23,706.0
2006	25,575.6
2005	25,481.5
2004	26,505.1
2003	26,768.2
2002	27,041.1

³ Source: Q-Chart 4 Summary of Full-Time Equivalent Positions By Fund, Citizens' Summary section of this book.

COUNTY'S CONTINUING CAPITAL IMPROVEMENT PROGRAM

Due to the scope and nature of its activities and the need to maintain its current facilities, the County has and will continue to have various ongoing capital improvement projects. To coordinate planning and to manage the development of County construction projects, the President of the County Board has appointed a Director of Capital Planning and Policy. The Director reviews all current and planned capital projects, which may result in changes in the nature and scope of certain projects.

The County Board may approve additional capital improvement projects and borrow to finance them at its discretion.

CURRENT ISSUES

In recent years Cook County government has moved away from traditional models and has focused on efficiency and service delivery. Traditionally, service delivery has been tied to revenue. As revenue increased, services increased; and as revenue declined so did services. However, in recent years taxpayers have demanded a cap on taxes and fees, while at the same time they have demanded the same level of services or even an increase. This is the dilemma that the President and the Board of Commissioners have been aggressively attacking.

The first step in dealing with the revenue – services dilemma has been realigning management philosophy towards Performance-Based Budgeting. The county is emphasizing performance goals that stress efficiencies and results. Departments are evaluated on how efficiently and effectively they perform their tasks. This year, goals are printed under a separate cover. Departments are expected to be customer oriented, while also being conscious of costs and the bottom line.

THE FUTURE

The future of Cook County government will be based on the ability to do more with less. The Department of Budget and Management Services (DBMS) will implement 'Performance Based Budgeting'. Cook County is committed to developing a budget system that provides financial and performance information to help decision makers make good business decisions that achieve results. Each County department will develop a strategic plan. Such a plan shall define the mission, goals and strategies of the department, agency, board or commission. DBMS will use the operational structure developed in these strategic plans to structure financial

planning and reporting for each Department. This will ensure the budget is driven by policy and customers' needs. Integrating Performance Based Budgeting with Strategic Planning is critical to creating an integrated management system where financial resources, policy, department operations and County staff are all aligned to achieve results.

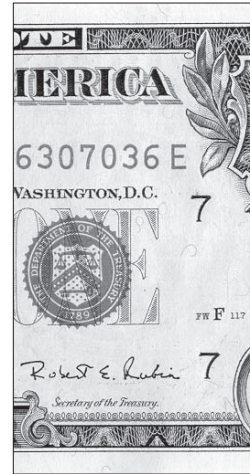
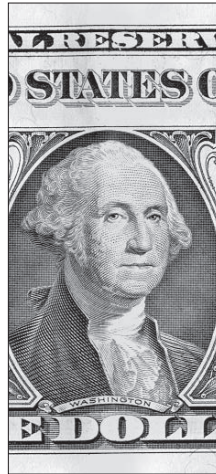
Previous to this initiative, county government emphasized traditional output goals. The County wants to be more accountable to its residents by being able and willing to communicate what is and is not being achieved. The Strategic Plans, and the information generated by the measures identified within Performance Based Budgeting, will make this possible. Information about results that are meaningful to residents will be in Department/Agency reports. The reports shall provide information to County officials and the public on the quality of service provided, citizen perceptions of quality, and the extent a service meets the needs for which it was created.

WHERE THE DOLLARS COME FROM: \$3,234.6 MILLION

Property Tax Levy
\$720.5 / 22.3%

Home Rule Taxes
810.2 / 25.0%

Fees
\$789.8 / 24.4%



Intergovernmental Transfer
\$481.4 / 14.9%

Other Revenues
\$406.2 / 12.6%

Estimated Fund Balance
\$26.5 / 0.8%

WHERE THE DOLLARS GO: \$3,234.6 MILLION

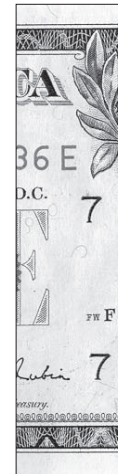
Public Safety
\$1,084.2 / 33.5%

Corporate
\$168.6 / 5.2%

Health
\$876.2 / 27.1%

Capital
\$286.2 / 8.8%

Grants
\$135.6 / 4.2%



Bond & Interest
\$212.7 / 6.6%

Allowance for Taxes
\$11.6 / 0.4%

Other
\$276.4 / 8.5%

Annuity
\$183.1 / 5.7%

Note: Further information on Revenues, Appropriations and Expenditures can be found in the Cook County Revenue Estimate and Citizens' Summary, respectively.

FY 2008 BUDGET OVERVIEW

PRIORITIES AND APPROPRIATIONS

The total County budget in FY 2008 is \$3,234.6 million, of which \$2,948.4 million or 91.2% represents direct operating costs. The General Funds total is \$2,129.0 million, representing 65.8% of the total budget. Public Safety and Health Fund appropriations comprise more than **85.9%** of the total budget, while the Corporate Fund accounts for 14.1% of all appropriations. Since the County is the primary government responsible for operating courts, jails and health care facilities, it follows that a large portion of the budget would be dedicated to the Public Safety and Health funds.

In addition to the General Funds, in FY 2008 the County will spend \$286.2 million on Capital Improvements (including equipment purchases), \$212.7 million on Bond and Interest and \$183.1 million on Annuity and Benefits. These three costs comprise \$682.0 million or 21.1% of the total budget. In FY 2008 grants total \$135.6 or 4.2% of the total budget and election costs total \$45.0 million or 1.4%. (See Exhibit Q-1B Summary of Appropriations and Expenditures by Fund in the Citizens' Summary section of the Executive Budget Recommendation)

Of the General Funds appropriations, approximately 45.9% is for departments reporting to the President, while the remaining 54.1% is for departments reporting to other elected officials.

With public safety being one of the County's core missions, and 50.9% of its appropriation, the Public Safety Fund continues to be the largest component in the general fund budget. As always, the County's interest lies in ensuring justice and protecting families.

Corrections and Courts account for 17.1% and 27.9%, respectively, of the total County budget. The County will continue to upgrade its life safety operations. The County will continue to upgrade the radio communications system. This new system once complete, will greatly improve overall communications throughout the County of Cook. The County has completed much of the infrastructure work at the Hawthorne Warehouse, at 4545 West Cermak Road, in Chicago. This 500,000 square foot warehouse is ready to accommodate the County Clerks' Election Division operations as will soon accommodate the Clerk of the Circuit Court. Funds for a new Sheriff's Corrections Information System has been proposed

With 27.1% of the budget dedicated to the Health Fund, Cook County has made providing adequate health care to its residents a priority. As always the County

continues to make improvements to its health care network, streamlining operations while still providing quality services in a dynamic, ever changing environment. Overall, the Bureau of Health will see a increase of 395.3 FTEs (full-time equivalent positions.) Of this, staffing at John H. Stroger, Jr. Hospital will be decreased by 144.5 FTEs, Oak Forest decreased by 171.4 FTEs, Provident increased by 42.7 FTEs, Ambulatory and Health Care Network increased by 105.1 FTEs, and the Office of the Chief Health Administrator increased by 549.0 FTEs due to consolidations/restructuring.

In FY 2008, Cook County will continue implementation of its Information Technology Planning Project. The project provides for the infrastructure necessary to provide integration and data sharing capabilities on a County wide area network. Cook County will continue upgrading the County's telephone cables and plans to begin installation of an integrated Telecommunications Management System. The system will include deployment of a single voice/data wide area network, network voicemail and a networked voice conversant communications system. Also, improvements are being made to the County's highway system. This system is an important part of the modern city and suburban transportation network.

POSITIONS

The FY 2008 budget includes a calculation of full-time equivalent positions (FTE's) to present a more comprehensive picture of County employment. The County has only one primary employee category: regular employees. Although regular employees meet nearly all of the personnel needs of the County, temporary employees are at times required for emergencies in mid-year.

Total budgeted FTE's positions in FY 2008 are 24,665.9. As indicated above, these are all regular account 110 employees. Of these, 9,745.1 are in departments under the control of the President, with 6,940.0 of these being in the Bureau of Health. Thus, well over half of the total positions are under the control of the 12 other elected County officials. Of these, 49.4% are from just four elected officials: the Sheriff has 7,010.6 of the total positions, the Chief Judge has 3,222.7, the Clerk of the Circuit Court has 1,945.6 and the State's Attorney has 1,389.5.

2008 APPROVED & ADOPTED BUDGET SUMMARY

	2006 Appropriation	2007 Appropriation	2008 Appropriation	2008/2007 Change
<u>GENERAL FUND</u>				
Budget	\$2,167,600,544	\$2,082,602,693	\$2,128,979,300	\$46,376,607
Positions (FTE)	24,489.8	22,585.8	23,126.3	550.5
<u>SPECIAL PURPOSE FUND</u>				
Budget	\$768,601,028	\$764,560,718	\$762,790,269	(\$1,770,449)
Position (FTE)*	1,043.8	1,013.8	1,414.6	400.8
<u>ELECTION FUND</u>				
Budget	\$33,384,754	\$18,955,738	\$44,986,400	\$26,030,662
Position (FTE)	42.0	107.4	125.0	17.6
<u>CAPITAL IMPROVEMENT</u>				
Budget	\$111,128,588	\$173,502,774	\$286,183,112	\$112,680,338
Position (FTE)	0.0	0.0	0.0	0.0
<u>TOTAL</u>				
Budget	\$3,080,714,914	\$3,039,621,923	\$3,234,567,992	\$206,175,269
Position (FTE)	25,575.6	23,707.0	24,665.9	958.9
<i>* Grant FTEs not included</i>				

REVENUE

Total FY 2008 resources for the County are estimated to be \$3,234.6 million. Of the total resources, \$720.5 million, or **22.2%**, will be derived from the property tax levy.

Since February of 2002, and continuing today, Cook County's bond rating is AA/Aa2/AA by Standard and Poor's, Moody Investors Service, and by the Fitch Rating Agency, respectively.

In addition, the County is able to end the fiscal year with more than a 5% cash balance as recommended by bond rating agencies. It is the County's policy to maintain an aggregate cash balance of at least 5%.

COMPARISON OF FY 2008 AND FY 2007

APPROPRIATIONS

The FY 2008 budget increased by \$194.9 million, or 6.4%, over the budget in FY 2007. This includes a \$82.3 million increase in operating appropriations and a \$112.7 million increase in capital improvements. The FY 2008 General Funds budget increased by \$46.4 million, or 3.5%, over FY 2007. Of this, the Public Safety Fund decreased \$21.4 million, the Corporate Fund increased \$1.6 million, and the Health Fund increased \$66.1 million. Additionally, the Election Fund increased by \$26.0 million, while the Annuity and Benefit Fund decreased \$81.7 million and Bond and Interest increased \$27.8 million.

This increase in General Fund's appropriations is due primarily to provisions for collective bargaining agreements, and the County's continuing commitment to the safety of its citizens. Fringe benefit costs have decreased by \$202.3 million or 59.1%.

The Annuity and Benefit Fund decrease can be contributed to reduced employee contributions.

The increase in the Election Fund occurs every four years as expenses rise and fall according to the cycle for County Wide elections.

The Bond and Interest Fund decrease is due to reduced capital programs.

POSITIONS

The total position count in FY 2008 is 958.9 FTE's more than in FY 2007. The Offices under the President, not including the special funds, have 458.8 more FTE's. The special funds for Offices Under the President have increased by 129.0 FTE's. The other elected officials have 81.7 more FTE's in FY 2008 than in FY 2007, not including the special funds. The special funds for Elected Officials have increased by 271.8 FTE's.

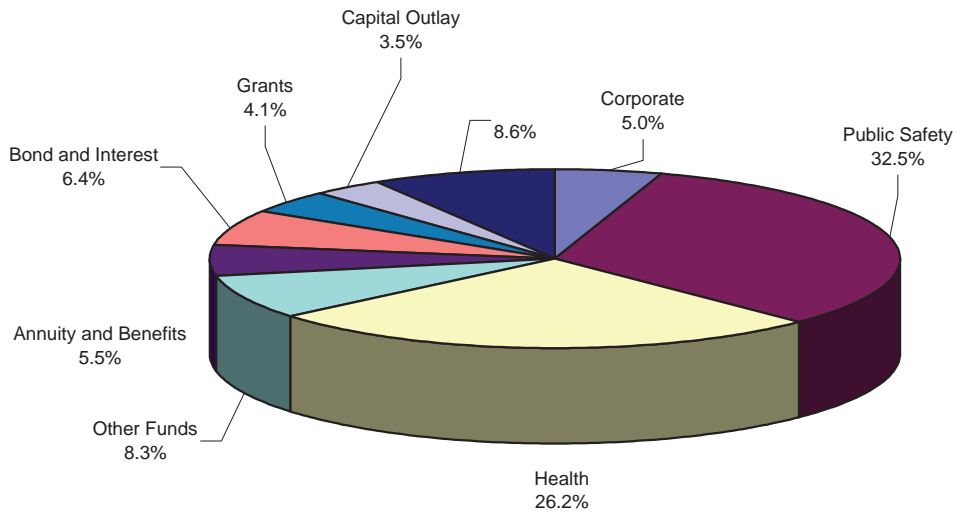
REVENUE

The estimated property tax levy for FY 2008 is \$720.5 million, unchanged from the 2007 property tax levy. Fee revenue, home rule taxes, intergovernmental and miscellaneous incomes are expected to increase approximately \$49.1 million.

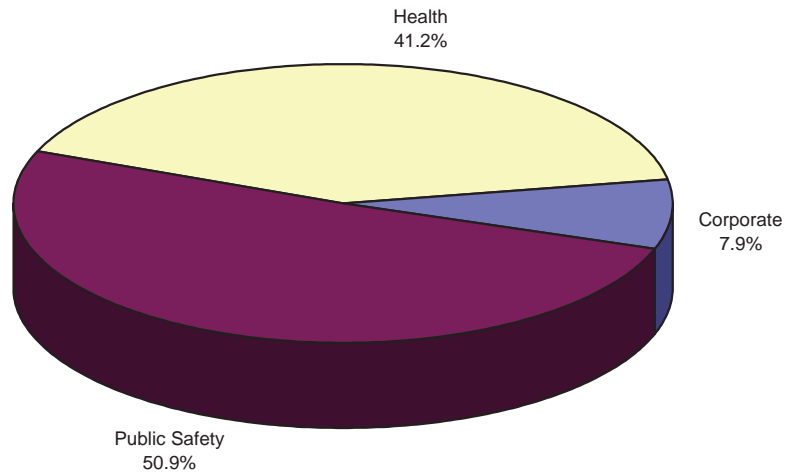
ADDITIONAL SUMMARIES

Several additional summaries of budget information are provided in the Q Charts accompanying this section.

FY2008 Appropriations All Funds



FY 2008 Appropriations General Funds



Corporate	\$ 168.6	
Public Safety	1,084.2	
Health	876.2	
Total General Funds	\$ 2,129.0	
Other Funds	288.0	
Annuity and Benefits	183.1	
Bond and Interest	212.7	
Grants	135.6	
Capital Outlay	286.2	
Grand Total All Funds	\$ 3,234.6	In Millions



Q CHARTS

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Q - I SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND

FUNDS	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures*	FY 2007 Appropriations	FY 2008 Appropriations	DIFFERENCE 2008-2007
GENERAL FUNDS										
CORPORATE	176,235,989	193,662,517	169,824,339	187,318,674	170,062,684	181,513,211	155,568,704	166,962,383	168,593,200	1,630,817
PUBLIC SAFETY	1,012,061,514	1,040,227,331	1,034,461,277	1,078,521,488	1,070,784,284	1,103,789,889	1,067,611,848	1,105,598,521	1,084,211,700	(21,386,821)
HEALTH	848,335,744	837,087,712	876,780,904	873,543,215	888,508,505	882,297,444	798,271,113	810,041,789	876,174,400	66,132,611
SUBTOTAL GENERAL FUNDS	2,036,633,247	2,070,977,560	2,081,066,520	2,139,383,377	2,129,355,474	2,167,600,544	2,021,451,666	2,082,602,693	2,128,979,300	46,376,607
SPECIAL PURPOSE FUNDS										
ANIMAL CONTROL	2,129,809	2,705,266	2,479,188	3,035,972	2,172,865	2,895,043	2,519,030	2,925,550	3,089,300	163,750
CIRCUIT COURT AUTOMATION	6,328,749	7,111,857	6,202,436	6,810,983	7,934,409	9,580,505	9,223,154	11,099,481	13,483,300	2,383,819
CIRCUIT COURT DOCUMENT STORAGE	4,472,793	5,076,690	4,544,762	5,144,621	7,058,267	10,641,362	9,402,700	11,161,765	11,843,200	681,435
DISPUTE RESOLUTION	200,000	200,000	200,000	200,000	350,705	350,705	200,000	200,000	200,000	0
ELECTION	27,083,457	29,953,502	19,246,462	20,331,156	29,385,792	33,384,754	18,294,606	18,955,738	44,986,400	26,030,662
GEOGRAPHICAL INFORMATION SYSTEMS	956,542	2,015,792	738,383	3,689,497	2,394,543	3,811,904	4,284,568	4,009,169	13,241,600	9,232,431
MFT ILLINOIS FIRST (1st)	5,971,812	9,168,486	6,924,628	10,118,570	6,768,705	8,729,340	8,028,808	9,847,217	13,128,800	3,281,983
COUNTY CLERK - AUTOMATION FUND	968,005	1,252,658	989,974	1,137,642	1,147,807	1,661,649	1,103,334	1,320,278	1,475,900	155,622
ADULT PROBATION/ADULT PROBATION SERVICE FEE	2,244,737	3,613,484	2,820,171	3,930,440	3,142,211	3,988,867	2,604,412	2,891,180	3,754,000	862,820
SOCIAL CASEWORK SERVICES/PROBATION AND COURT SERVICES FUND	7,052,028	7,550,184	6,561,563	6,957,509	3,492,380	4,377,572	2,323,989	2,345,588	2,825,200	479,612
JUVENILE PROBATION - SUPPLEMENTARY OFFICERS	3,181,561	3,419,272	3,233,156	3,454,134	3,421,204	3,537,038	3,714,311	3,859,446	4,350,500	491,054
JUVENILE TEMPORARY DETENTION CENTER SUPPORT FUND									36,560,400	36,560,400
LAW LIBRARY	5,339,579	5,719,853	6,583,354	7,210,765	5,955,786	6,312,212	6,219,047	6,415,981	5,393,800	(1,022,181)
RECORDER OF DEEDS DOCUMENT STORAGE	4,739,383	5,674,907	2,017,186	2,753,511	4,394,634	5,116,395	2,427,070	4,250,746	4,270,000	19,254
INTERGOVERNMENTAL AGREEMENTS/ETB	1,147,621	1,192,089	1,156,627	1,163,086	969,565	1,008,221	949,761	986,398	1,049,400	63,002
SHERIFF'S YOUTHFUL OFFENDER ALCOHOL & DRUG EDUCATION	20,052	25,398	12,627	25,551	7,624	14,303	0	0	15,700	15,700
911 SURCHARGE REALLOCATION PROGRAM		355,055	0	64,100	31,486	59,600	0	0	0	0
STATE'S ATTORNEY NARCOTICS NUISANCE ABATEMENT			449,979	476,307	556,326	622,416	490,672	620,242	0	(620,242)
STATE'S ATTORNEY NARCOTICS FORFEITURE			1,854,674	2,991,076	2,325,013	2,985,652	2,351,963	3,132,061	3,247,800	115,739
STATE'S ATTORNEY BAD CHECK DIVERSION PROGRAM						68,080		100,000	238,300	138,300
COUNTY TREASURER TAX SALES AUTOMATION FUND	1,171,653	1,261,817	1,456,492	1,712,818	890,634	1,851,582	792,212	1,685,935	6,172,500	4,486,565
LEAD POISONING PREVENTION FUND	2,876,353	3,968,295	2,936,231	3,933,037	3,467,199	3,651,701	1,324,543	6,139,160	3,894,800	(2,244,360)
SELF INSURANCE FUND	41,201,776	74,600,166	56,764,473	64,430,478	60,181,873	108,141,402	60,051,391	82,177,672	94,498,400	12,320,728
MANAGED CARE SUPPORT FUND	424,109	517,811	141,959	464,252	3,056	385,000	273,865	405,355	338,000	(67,355)
SUBURBAN COOK COUNTY TUBERCULOSIS SANITARIUM DISTRICT									4,531,500	4,531,500
EMERGENCY MANAGEMENT AGENCY									312,800	312,800
STATE'S ATTORNEY CAPITAL LITIGATION TRUST FUND									2,941,500	2,941,500
CLERK OF THE CIRCUIT COURT ADMINISTRATIVE FUND									510,800	510,800
ANNUITY AND BENEFITS	220,223,000	220,223,000	209,151,000	209,151,000	209,151,000	223,270,000	209,151,000	264,846,000	183,124,000	(81,722,000)
BOND AND INTEREST	164,246,728	164,246,728	180,500,663	180,500,663	180,500,663	180,870,852	180,500,663	184,941,441	212,729,169	27,789,728
OTHER RESTRICTED FUNDS (Federal, State And Private Grants)	137,880,733	137,880,733	169,609,949	169,609,949	173,665,246	173,665,246	146,101,672	146,101,672	135,569,600	(10,532,072)
SUBTOTAL SPECIAL PURPOSE FUNDS	639,860,980	687,733,043	686,575,937	709,297,117	709,369,192	790,981,401	672,334,772	770,418,075	807,776,669	37,358,594
Allowance for Uncollected Taxes		10,911,153		11,013,957		11,004,381		13,098,381	11,628,911	(1,469,470)
SUBTOTAL OPERATING FUNDS	2,674,493,727	2,769,621,756	2,767,642,457	2,859,694,451	2,838,724,666	2,949,586,326	2,693,786,438	2,864,119,149	2,948,384,880	82,265,731
CAPITAL IMPROVEMENTS	193,112,626	219,215,158	162,043,736	130,643,500	135,921,971	111,128,588	212,000,784	173,502,774	286,183,112	112,680,338
TOTAL ALL FUNDS	2,869,606,353	2,988,836,914	2,929,686,193	2,990,337,951	2,974,646,637	3,080,714,914	2,905,787,222	3,039,621,923	3,234,567,992	194,946,069

Q - 1A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND

Department	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Appropriations	DIFFERENCE FY 08 - FY 07	DEPT
CORPORATE FUND											
002 Department of Human Rights, Ethics and Women's Issues	770,139	833,877	714,324	716,546	783,986	709,034	484,061	643,804	808,600	164,796	002
005 Department of Public Affairs and Communications	723,119	833,497	654,507	723,071	680,998	673,295	615,808	533,226	0	(533,226)	005
007 Revenue	2,477,643	3,170,594	2,304,837	2,661,480	2,359,008	2,709,209	2,087,834	2,123,407	2,274,300	150,893	007
008 Risk Management	2,048,690	2,143,608	1,790,130	1,821,935	1,691,460	1,780,613	1,326,704	1,292,982	1,592,600	299,618	008
009 Office of the Chief Information Officer	407,071	421,153	299,556	383,917	263,691	352,463	326,345	377,130	3,276,000	2,898,870	009
010 Office of the President	1,518,764	1,734,994	1,553,570	1,519,092	1,539,738	1,684,806	1,434,756	1,365,474	2,641,800	1,276,326	010
011 Office of the Chief Administrative Officer	1,451,330	1,709,668	1,429,857	1,531,089	1,468,104	1,555,488	1,410,064	1,469,182	2,259,700	790,518	011
012 Department for Management of Information Systems	9,089,280	9,849,869	6,614,564	8,401,304	6,982,353	7,387,157	6,071,658	5,980,984	6,280,700	299,716	012
013 Planning and Development	2,314,865	2,491,232	2,162,859	2,258,150	2,057,105	2,236,958	1,654,658	1,672,312	1,990,100	317,788	013
014 Budget and Management Services	1,482,015	1,626,801	1,398,041	1,417,831	1,377,085	1,414,476	1,141,492	1,020,074	1,604,800	584,726	014
016 Central Services	5,985,325	6,538,949	4,643,695	5,548,040	5,311,981	5,500,596	3,522,577	3,650,374	2,112,300	(1,538,074)	016
018 Office of the County Commissioners	7,973,498	8,661,036	7,070,169	7,424,132	7,070,651	7,755,240	6,281,481	6,483,338	8,092,800	1,609,462	018
019 Employee Appeals Board	232,606	240,723	193,936	201,102	201,718	200,352	199,191	162,946	202,500	39,554	019
020 County Comptroller	3,320,959	3,928,851	2,894,749	3,133,315	2,832,115	3,155,168	2,748,987	2,946,324	3,175,000	228,676	020
021 Office of the Chief Financial Officer	378,875	572,683	404,769	423,371	456,484	514,036	356,425	380,895	613,900	233,005	021
022 Contract Compliance	1,068,965	1,141,227	928,147	960,837	874,505	905,996	732,719	689,306	893,000	203,694	022
023 Department of Office Technology	2,157,227	2,440,254	1,688,516	1,994,715	1,759,646	1,955,019	1,602,441	1,568,737	1,550,400	(18,337)	023
030 County Purchasing Agent	3,180,125	3,433,216	2,670,898	2,833,629	2,549,132	2,762,037	2,243,500	2,024,997	2,163,500	138,503	030
031 Capital Planning and Policy	1,691,073	1,876,141	1,546,155	1,558,201	1,462,121	1,640,986	1,302,717	1,260,168	2,120,600	860,432	031
032 Department of Human Resources	4,053,127	4,430,913	3,569,801	3,775,539	3,441,346	3,811,148	3,103,908	3,344,639	3,423,800	79,161	032
040 County Assessor	29,007,209	30,920,526	24,501,128	25,850,013	24,183,766	25,331,051	21,608,877	22,077,228	23,712,800	1,635,572	040
050 Board of Review	8,675,201	8,899,177	7,583,621	7,601,734	7,384,640	7,416,991	6,754,474	6,835,808	6,973,600	137,792	050
060 County Treasurer	13,051,838	13,349,193	11,279,564	11,540,109	10,461,095	10,757,649	9,631,559	9,869,979	6,120,500	(3,749,479)	060
070 County Auditor	1,540,794	1,651,033	1,299,966	1,400,784	1,309,577	1,353,750	1,100,886	1,101,966	1,109,600	7,634	070
080 Office of the Inspector General	401,859	458,543	386,942	387,804	387,955	387,804	382,709	391,824	1,078,500	686,676	080
110 County Clerk	10,605,264	10,777,548	9,011,693	9,146,276	8,722,034	9,026,518	8,399,093	8,537,603	8,135,000	(402,603)	110
111 County Clerk - Election Division	3,635,393	3,645,251	2,958,848	2,994,601	2,765,277	2,790,200	0	0	0	-	111
120 Board of Election Commissioners	413,573	411,765	378,043	371,451	380,122	371,451	366,443	364,502	0	(364,502)	120
130 Recorder of Deeds	12,231,340	13,026,889	9,985,063	10,647,869	9,448,107	10,149,209	8,517,376	8,690,243	8,100,300	(589,943)	130
160 Building and Zoning	3,674,708	4,293,598	3,522,266	3,658,183	3,281,163	3,506,688	3,038,835	3,180,318	3,311,700	131,382	160
161 Department of Environmental Control	1,887,527	2,118,745	1,753,647	1,776,569	1,714,641	1,871,593	1,567,780	1,471,337	1,561,100	89,763	161
170 Zoning Board of Appeals	530,136	601,420	528,579	540,267	541,136	539,370	529,993	524,873	559,300	34,427	170
452 Veterans' Assistance Commission	510,140	556,709	501,914	512,420	314,698	503,670	418,982	410,690	496,600	85,910	452
490 Fixed Charges and Special Purpose Appropriations - Corporate	10,298,577	13,953,877	28,597,488	36,888,293	31,939,225	35,189,518	36,466,778	46,047,299	43,182,700	(2,864,599)	490
500 County Highway Department	27,847,734	30,918,957	23,002,497	24,715,005	22,066,016	23,613,672	18,137,592	18,468,414	17,175,100	(1,293,314)	500
	176,235,989	193,662,517	169,824,339	187,318,674	170,062,684	181,513,211	155,548,704	166,962,383	168,593,200	1,630,817	
PUBLIC SAFETY FUND											
200 Department of Facilities Management	39,173,144	40,833,428	34,706,988	35,094,371	33,613,383	31,722,596	31,722,596	33,138,887	30,032,300	(3,106,587)	200
205 Judicial Advisory Council	1,411,371	1,651,532	784,948	1,423,125	611,402	1,332,730	465,542	1,011,375	1,037,000	25,625	205
210 Office of the Sheriff	3,223,058	2,897,411	2,618,811	2,578,362	2,602,595	2,637,952	2,194,284	2,052,638	2,330,300	277,662	210
211 Department of Fiscal Administration and Support Services	8,802,767	8,863,168	9,046,112	8,914,285	10,538,790	10,855,536	10,561,415	11,441,463	15,836,300	4,394,837	211
212 Sheriff's Department for Women's Justice Services	4,264,984	4,384,988	4,115,707	4,158,476	4,147,007	4,058,583	4,138,461	4,128,662	6,667,100	2,538,638	212
215 Custodian	15,100,282	14,973,482	12,107,039	12,035,033	11,718,112	12,153,275	10,761,671	9,223,111	11,366,300	2,143,189	215

Q - 1A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND

Department	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Appropriations	DIFFERENCE FY 08 - FY 07	DEPT
230 Court Services Division	96,697,183	98,274,188	91,251,547	91,694,012	96,375,549	95,059,054	88,848,913	87,124,023	89,427,900	2,308,877	230
231 Police Department	49,207,014	49,272,448	44,774,325	44,991,451	44,944,310	44,979,939	41,012,528	39,654,990	40,485,200	830,210	231
235 Impact Incarceration	7,616,660	8,286,925	7,169,841	7,248,000	6,993,795	7,210,984	6,194,241	6,336,668	6,419,200	82,532	235
236 Community Supervision and Intervention	33,491,041	32,157,521	31,094,273	32,055,619	33,557,164	34,463,837	30,090,530	27,832,887	29,640,600	1,807,713	236
238 Jail Diversion and Crime Prevention	1,960,014	2,009,177	1,688,835	1,700,618	1,563,068	1,650,751	1,088,066	1,257,264	1,645,300	388,036	238
239 Department of Corrections	190,924,608	194,599,884	173,408,503	177,960,595	183,926,258	186,820,995	198,928,643	197,700,053	214,677,800	16,977,747	239
240 Cermak Health Services of Cook County	42,521,439	44,699,955	39,939,186	40,377,036	39,654,965	40,123,314	38,234,514	36,691,886	31,044,100	(5,647,786)	240
249 Sheriff's Merit Board	977,701	1,125,997	924,330	950,189	802,336	927,625	864,843	922,229	917,600	(4,629)	249
250 State's Attorney	108,204,574	108,681,268	95,707,184	95,626,104	95,582,099	96,181,032	91,877,586	90,919,629	95,781,400	4,861,771	250
259 Medical Examiner	7,893,005	8,610,728	7,334,103	7,848,462	7,519,091	7,587,471	6,559,774	7,689,115	7,731,000	41,885	259
260 Public Defender	55,054,925	62,711,611	51,956,091	52,098,400	54,107,317	52,449,095	52,267,985	52,284,633	51,358,900	(925,733)	260
270 Office of the Chief Coordinator	708,188	798,896	644,835	763,459	448,199	722,680	0	0	0	-	270
280 Adult Probation Department	42,689,267	45,807,782	37,933,508	39,213,776	39,451,873	38,389,894	38,444,128	38,644,905	40,183,200	1,538,295	280
300 Judiciary	18,369,605	18,663,917	14,610,860	14,503,973	16,384,055	13,623,614	13,660,314	13,576,337	13,930,200	353,863	300
305 Public Guardian	17,572,217	18,152,159	15,521,761	15,945,128	16,020,259	16,128,205	16,007,654	15,626,831	17,233,300	1,606,469	305
310 Office of the Chief Judge	42,330,632	42,577,165	36,868,243	37,406,412	35,599,007	37,275,762	30,768,932	31,856,150	31,592,400	(263,750)	310
312 Forensic Clinical Services	2,884,110	3,163,492	2,592,209	2,723,363	2,770,038	2,787,291	2,623,748	2,676,723	2,885,300	208,577	312
313 Social Service	14,152,914	14,703,143	8,211,722	8,438,101	10,016,511	10,532,202	10,732,889	11,304,382	11,077,800	(226,582)	313
326 Juvenile Probation and Court Services	42,455,098	41,107,428	39,468,585	37,452,629	33,208,534	35,147,604	31,155,568	28,551,349	31,888,000	3,336,651	326
335 Clerk of the Circuit Court - Office of the Clerk	19,847,442	21,388,571	18,081,779	18,269,787	15,920,847	16,410,293	14,334,857	14,067,674	81,491,300	67,423,626	335
343 Clerk of the Circuit Court/Country-Wide Operations Bureau	12,448,836	12,951,965	10,282,556	10,721,281	10,939,320	10,747,828	10,222,909	10,315,744	0	(10,315,744)	343
344 Clerk of the Circuit Court/Family Law Bureau	9,638,736	10,291,990	8,118,307	8,561,956	8,435,445	8,453,023	8,035,476	8,129,110	0	(8,129,110)	344
348 Clerk of the Circuit Court/Criminal Bureau	15,243,163	15,683,029	12,552,074	12,800,452	13,306,171	13,233,980	12,793,693	12,666,603	0	(12,666,603)	348
360 Clerk of the Circuit Court/1st Municipal Bureau	20,194,857	21,199,199	16,396,851	17,109,216	17,781,087	17,512,191	16,468,720	16,388,732	0	(16,388,732)	360
372 Clerk of the Circuit Court/Suburban Operations Bureau	19,746,378	20,605,408	16,127,402	16,863,604	17,096,827	16,960,880	16,262,414	15,947,706	0	(15,947,706)	372
390 Public Administrator	1,040,777	1,131,944	1,237,849	1,257,700	1,000,990	1,037,958	932,300	969,106	1,095,100	125,994	390
440 Juvenile Temporary Detention Center	28,448,148	28,764,920	21,456,863	23,523,526	21,653,431	22,561,791	23,862,647	21,591,911	0	(21,591,911)	440
451 Office of Adoption Child Custody Advocacy	991,724	1,163,531	874,596	876,022	905,538	860,653	766,651	654,000	945,100	291,100	451
499 Fixed Charges and Special Purpose Appropriations - Public Safety	36,775,652	38,039,081	164,853,454	195,336,965	181,588,911	208,650,520	204,727,357	235,221,745	215,491,700	(37,730,045)	499
	1,012,061,514	1,040,227,331	1,034,461,277	1,078,521,488	1,070,784,284	1,103,789,889	1,067,611,848	1,105,598,521	1,084,211,700	(21,386,821)	
HEALTH FUND											
890 Office of the Chief Health Administrator	4,674,236	5,683,536	6,935,196	10,693,042	21,259,971	13,470,988	17,031,873	15,981,772	182,354,900	166,373,128	890
891 Provident Hospital of Cook County	100,422,648	98,877,964	98,976,839	98,140,638	102,335,285	102,253,136	87,666,472	83,816,049	77,390,600	(6,425,449)	891
893 Ambulatory and Community Health Network of Cook County	105,150,116	106,136,946	107,559,074	107,369,780	52,374,432	54,857,228	42,650,637	41,640,241	44,047,400	2,407,159	893
894 The Ruth M. Rothstein CORE Center	12,228,131	12,554,708	11,177,118	11,337,398	10,699,327	11,084,352	10,652,095	10,819,939	10,971,600	151,661	894
895 Department of Public Health	20,009,897	20,872,941	19,234,114	19,348,511	17,746,717	18,830,678	15,746,886	16,848,094	15,953,500	(894,594)	895
897 John H. Stroger, Jr. Hospital of Cook County	473,800,648	460,964,633	454,001,616	423,693,765	481,802,910	467,415,145	432,386,717	412,611,742	380,268,100	(32,343,642)	897
898 Oak Forest Hospital of Cook County	126,829,828	127,597,867	116,480,261	114,309,195	126,104,361	120,496,300	115,025,666	120,257,353	79,878,200	(40,379,153)	898
899 Fixed Charges and Special Purpose Appropriations - Health	5,220,240	4,399,117	62,416,686	88,650,886	76,185,503	93,889,617	77,110,769	108,066,599	85,310,100	(22,756,499)	899
	848,335,744	837,087,712	876,780,904	873,543,215	888,508,505	882,297,444	798,271,113	810,041,789	876,174,400	66,132,611	
TOTAL GENERAL FUNDS	2,636,633,247	2,070,977,560	2,081,066,520	2,139,383,377	2,129,355,474	2,167,600,544	2,021,451,666	2,082,602,693	2,128,979,300	46,376,607	
SPECIAL PURPOSE FUNDS											
ELECTION FUND											
524 County Clerk - Election Division Fund	17,345,760	19,426,068	19,246,462	20,331,156	18,332,046	20,166,456	18,294,606	18,955,738	27,563,700	8,607,962	524

Q - 1A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND

Department	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Appropriations	DIFFERENCE FY 08 - FY 07	DEPT
525 Board of Election Commissioners - Election Fund	9,737,697	10,527,434	0	0	11,053,746	13,216,298	0	0	17,427,700	17,427,700	525
501 MFT Illinois First (1st)	27,083,457	29,953,502	19,246,462	20,331,156	29,385,792	33,384,754	18,294,606	18,955,738	44,986,400	26,030,662	
510 Animal Control Department	5,971,812	9,168,486	6,924,628	10,118,570	6,768,705	8,729,340	8,028,808	9,847,217	13,128,800	3,281,583	501
527 County Recorder Document Storage System Fund	2,129,809	2,705,266	2,479,188	3,035,972	2,172,865	2,895,043	2,519,030	2,925,550	3,089,300	163,750	510
528 Circuit Court Automation Fund	4,739,383	5,674,907	2,017,186	2,753,511	4,394,634	5,116,395	2,427,070	4,250,746	4,270,000	19,254	527
529 Clerk of the Circuit Court Document Storage Fund	6,328,749	7,111,857	6,202,436	6,810,983	7,934,609	9,580,505	9,223,154	11,099,481	13,483,300	2,383,819	528
530 Cook County Law Library	4,472,793	5,076,690	4,544,762	5,144,621	7,058,267	10,641,362	9,402,700	11,161,765	11,843,200	681,435	529
531 Circuit Court - Illinois Dispute Resolution Fund	5,339,579	5,719,853	6,383,354	7,210,765	5,955,786	6,312,212	6,219,047	6,415,981	5,393,800	(1,022,181)	530
532 Adult Probation/Probation Service Fee Fund	2,244,737	3,613,484	2,820,171	3,930,440	3,142,211	3,988,867	2,604,412	2,891,180	3,754,000	862,820	532
533 County Clerk - Automation Fund	968,005	1,252,658	989,974	1,137,642	1,147,807	1,661,649	1,105,334	1,320,278	1,475,900	155,622	533
534 County Treasurer - Tax Sales Automation Fund	1,171,653	1,261,817	1,456,492	1,712,818	890,634	1,851,582	792,212	1,685,935	6,172,500	4,486,565	534
535 Intergovernmental Agreement/EISB	1,147,621	1,192,089	1,156,627	1,163,086	969,565	1,008,221	949,761	986,398	1,049,400	63,002	535
537 911 Surcharge Reallocation Program	355,055	355,055	355,055	355,055	314,986	59,600	0	0	0	-	537
538 Juvenile Probation - Supplementary Officers	3,181,561	3,419,272	3,233,156	3,454,134	3,421,204	3,537,038	3,714,311	3,859,446	4,350,500	491,054	538
541 Social Service/Probation and Court Services Fund	7,052,028	7,550,184	6,561,563	6,957,509	3,492,380	4,377,572	2,323,989	2,345,588	2,825,200	479,612	541
542 Self - Insurance Fund	41,201,776	74,600,166	56,764,473	64,430,478	60,181,873	108,141,402	60,051,391	82,177,672	94,498,400	12,320,728	542
543 Managed Care Support Fund	424,109	517,811	141,959	464,252	3,056	385,000	273,865	405,355	338,000	(67,355)	543
544 Lead Poisoning Prevention Fund	2,876,353	3,968,295	2,936,231	3,933,037	3,467,199	3,651,701	1,324,543	6,139,160	3,894,800	(2,244,360)	544
545 Geographical Information Systems	956,542	2,015,792	738,383	3,689,497	2,394,543	3,811,904	4,284,568	4,009,169	13,241,600	9,232,431	545
546 Sheriff's Youthful Offender Alcohol & Drug Education	20,052	25,398	12,627	25,551	7,624	14,303	0	0	15,700	15,700	546
560 State's Attorney Narcotics Misuse Abatement			449,979	476,307	556,326	622,416	490,672	620,242	0	(620,242)	560
561 State's Attorney Narcotics Forfeiture			1,854,674	2,991,076	2,325,013	2,985,652	2,351,963	3,132,061	3,247,800	115,739	561
562 State's Attorney Bad Check Diversion Program						68,080	18,827	100,000	238,300	138,300	562
564 TB Sanitarium District									4,531,500	4,531,500	564
565 Emergency Management Agency									312,800	312,800	565
566 Capital Litigation Trust Fund									2,941,500	2,941,500	566
567 Clerk of the Circuit Court Administrative Fund									510,800	510,800	567
568 Health Services - JIDC									5,593,800	5,593,800	568
569 Juvenile Temporary Detention Center									30,966,600	30,966,600	569
590 Annuity and Benefits									183,124,000	(81,722,000)	590
700 Bond and Interest									212,729,169	27,787,728	700
Other Restricted Funds (Federal, State And Private Grants)									135,569,600	(10,532,072)	
Allowance for Uncollected Taxes									11,628,911	(1,469,470)	
Total Special Purpose Funds	475,613,752	698,644,196	686,575,937	720,311,074	709,369,192	801,985,782	672,353,598	783,516,456	819,405,580	35,889,124	
Total Operating Funds	2,512,246,999	2,769,621,756	2,767,642,457	2,859,694,451	2,838,724,666	2,969,586,326	2,693,805,265	2,866,119,149	2,948,384,880	82,265,731	
600 Capital Improvements	193,112,626	219,215,158	162,043,736	130,643,500	135,921,971	111,128,588	212,000,784	173,502,774	286,183,112	112,680,338	600
Grand Total	2,705,359,625	2,988,836,914	2,929,686,193	2,990,337,951	2,974,646,637	3,080,714,914	2,905,806,049	3,039,621,923	3,234,567,992	194,946,069	

Q - 1B SUMMARY OF APPROPRIATIONS BY FUND AND PROGRAM

BUDGET NO.	GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
CORPORATE FUND											
002	Department of Human Rights, Ethics and Worr									808,600	002
005	Department of Public Affairs and Communicati									-	005
007	Revenue									2,274,300	007
008	Risk Management									1,592,600	008
009	Office of the Chief Information Officer									3,276,000	009
010	Office of the President									2,641,800	010
011	Office of the Chief Administrative Officer									2,259,700	011
012	Department for Management of Information Sy					1,990,100				6,280,700	012
013	Planning and Development									1,990,100	013
014	Budget and Management Services									1,604,800	014
016	Central Services									2,112,300	016
018	Office of the County Commissioners									8,092,800	018
019	Employee Appeals Board									202,500	019
020	County Comptroller									3,175,000	020
021	Office of the Chief Financial Officer									613,900	021
022	Contract Compliance									893,000	022
023	Department of Office Technology									1,550,400	023
030	County Purchasing Agent									2,163,500	030
031	Capital Planning and Policy									2,120,600	031
032	Department of Human Resources									3,423,800	032
040	County Assessor						23,712,800			23,712,800	040
050	Board of Review						6,973,600			6,973,600	050
060	County Treasurer						6,120,500			6,120,500	060
070	County Auditor									1,109,600	070
080	Office of the Inspector General									1,078,500	080
110	County Clerk									8,135,000	110
130	Recorder of Deeds									8,100,300	130
160	Building and Zoning									3,311,700	160
161	Department of Environmental Control									1,561,100	161
170	Zoning Board of Appeals									559,300	170
452	Veterans' Assistance Commission									496,600	452
490	Fixed Charges and Special Purpose Appropriati									43,182,700	490
500	County Highway Department									17,175,100	500
	TOTAL				2,120,400	2,486,700	44,941,900		17,175,100	188,593,200	
PUBLIC SAFETY FUND											
200	Department of Facilities Management									30,032,300	200
205	Judicial Advisory Council									1,037,000	205
210	Office of the Sheriff									2,330,300	210
211	Department of Fiscal Administration and Support Services									15,836,300	211
212	Sheriff's Department for Women's Justice Services									6,667,100	212
215	Custodian									11,366,300	215
230	Court Services Division									89,427,900	230
231	Police Department									40,485,200	231

Q - 1B SUMMARY OF APPROPRIATIONS BY FUND AND PROGRAM

BUDGET NO.	DESCRIPTION	GOVERNMENT										TOTAL	BUDGET NO.	
		MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION				
235	Impact Incarceration		6,419,200										6,419,200	235
236	Community Supervision and Intervention		29,640,600										29,640,600	236
238	Jail Diversion and Crime Prevention		1,645,300										1,645,300	238
239	Department of Corrections		214,677,800										214,677,800	239
240	Cermak Health Services of Cook County		31,044,100										31,044,100	240
249	Sheriff's Merit Board		917,600										917,600	249
250	State's Attorney			95,781,400									95,781,400	250
259	Medical Examiner			7,731,000									7,731,000	259
260	Public Defender			51,358,900									51,358,900	260
280	Adult Probation Department			40,183,200									40,183,200	280
300	Judiciary			13,930,200									13,930,200	300
305	Public Guardian			17,233,300									17,233,300	305
310	Office of the Chief Judge			31,592,400									31,592,400	310
312	Forensic Clinical Services			2,885,300									2,885,300	312
313	Social Service			11,077,800									11,077,800	313
326	Juvenile Probation and Court Services			31,888,000									31,888,000	326
335	Clerk of the Circuit Court - Office of the Clerk			81,491,300									81,491,300	335
390	Public Administrator			1,095,100									1,095,100	390
451	Office of Adoption Child Custody Advocacy			945,100									945,100	451
499	Fixed Charges and Special Purpose Appropriations - Public Safety			215,491,700									215,491,700	499
	TOTAL		349,663,500	693,149,600									1,084,211,700	
			41,398,600											
HEALTH FUND														
890	Office of the Chief Health Administrator				182,354,900								182,354,900	890
891	Provident Hospital of Cook County				77,390,600								77,390,600	891
893	Ambulatory and Community Health Network of Cook County				44,047,400								44,047,400	893
894	The Ruth M. Rothstein CORE Center				10,971,600								10,971,600	894
895	Department of Public Health				15,953,500								15,953,500	895
897	John H. Stroger, Jr. Hospital of Cook County				380,268,100								380,268,100	897
898	Oak Forest Hospital of Cook County				79,878,200								79,878,200	898
899	Fixed Charges and Special Purpose Appropriations - Health				85,310,100								85,310,100	899
	TOTAL				876,174,400								876,174,400	
	SUBTOTAL GENERAL FUNDS		143,267,700	693,149,600	876,174,400					2,120,400	2,486,700	17,175,100	2,128,979,300	
SPECIAL PURPOSE FUNDS														
ELECTION FUND														
524	County Clerk - Election Division Fund											27,563,700	27,563,700	524
525	Board of Election Commissioners - Election Fund											17,422,700	17,422,700	525
	TOTAL											44,986,400	44,986,400	
501	MFT Illinois First (1st)											13,128,800	13,128,800	501
510	Animal Control Department											3,089,300	3,089,300	510
527	County Recorder Document Storage System Fur		4,270,000										4,270,000	527
528	Circuit Court Automation Fund			13,483,300									13,483,300	528
529	Clerk of the Circuit Court Document Storage Fund			11,843,200									11,843,200	529
530	Cook County Law Library			5,393,800									5,393,800	530
531	Circuit Court - Illinois Dispute Resolution Fund			200,000									200,000	531

Q - 1B SUMMARY OF APPROPRIATIONS BY FUND AND PROGRAM

BUDGET NO.	GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET
											NO.
532	Adult Probation/Probation Service Fee Fund	3,754,000								3,754,000	532
533	County Clerk - Automation Fund	1,475,900								1,475,900	533
534	County Treasurer - Tax Sales Automation Fund						6,172,500			6,172,500	534
535	Intergovernmental Agreement/EISB		4,350,500							1,049,400	535
538	Juvenile Probation - Supplementary Officers		2,825,200							4,350,500	538
541	Social Service/Probation and Court Services Fund	4,706,550	9,329,950	77,635,363	28,541	33,472	604,928		231,181	94,498,400	541
542	Self - Insurance Fund			338,000						338,000	542
543	Managed Care Support Fund			3,894,800						3,894,800	543
544	Lead Poisoning Prevention Fund									13,241,600	544
545	Geographical Information Systems									13,241,600	545
546	Sheriff's Youthful Offender Alcohol & Drug Education	15,700								15,700	546
561	State's Attorney Narcotics Forfeiture		3,247,800							3,247,800	561
562	State's Attorney Bad Check Diversion Program		238,300							238,300	562
564	TB Sanitarium District			4,531,500						4,531,500	564
565	Emergency Management Agency		2,941,500							2,941,500	565
566	Capital Litigation Trust Fund		510,800							510,800	566
567	Clerk of the Circuit Court Administrative Fund			5,593,800						5,593,800	567
568	Health Services - JDC									30,966,600	568
569	Juvenile Temporary Detention Center	30,966,600								30,966,600	569
590	Annuity And Benefit Fund	11,515,405	56,910,097	73,709,028	398,800	191,867	4,945,637	3,424,927	2,324,711	183,124,000	590
700	Bond And Interest Fund	31,271,187	37,227,606	57,011,417						212,729,169	700
	Other Restricted Funds (Federal, State And Pri	14,314,900	60,748,400	29,341,100	1,055,800	19,766,300				135,569,600	
	Allowance For Uncollected Taxes									11,628,911	
	Subtotal Special Purpose Funds	65,088,608	209,250,453	252,055,008	4,572,441	19,991,639	36,593,576	48,411,327	15,684,692	819,405,580	
	Total Operating Funds	208,356,308	902,400,053	1,128,229,408	6,692,841	22,478,339	81,535,476	48,411,327	32,859,792	2,948,384,880	
600	Capital Improvements	145,205,153	34,272,549	30,348,056	176,790	34,500	1,063,300	179,000	71,112,500	286,183,112	600
	Grand Total	353,561,461	906,191,317	1,158,577,464	6,869,631	22,512,839	82,598,776	48,590,327	108,972,292	3,234,567,992	

Q - 1C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

FUNDS	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	OPERATING SUBTOTAL	ALLOCATED CAPITAL	TOTAL	DEPT.
Corporate Fund											
002	Department of Human Rights, Ethics and Women's Issues	720,500	64,300	7,200	100	2,500	14,000	808,600	808,600	808,600	002
005	Department of Public Affairs and Communications										005
007	Revenue	1,956,500	239,100	31,900	26,600	20,200	-	2,274,300	-	2,274,300	007
008	Risk Management	1,543,100	27,300	6,600	9,300	6,300	-	1,592,600	1,592,600	1,592,600	008
009	Office of the Chief Information Officer	1,118,800	1,299,800	555,800	158,400	143,200	-	3,276,000	3,276,000	3,276,000	009
010	Office of the President	2,562,200	4,000	36,300	13,300	11,600	14,400	2,641,800	2,641,800	2,641,800	010
011	Office of the Chief Administrative Officer	2,075,900	1,400	36,100	138,100	3,200	5,000	2,259,700	2,259,700	2,259,700	011
012	Department for Management of Information Systems	4,918,400	10,100	101,200	1,244,700	6,300	-	6,288,700	6,288,700	6,288,700	012
013	Planning and Development	921,100	51,700	8,900	3,400	2,000	1,003,000	1,990,100	1,990,100	1,990,100	013
014	Budget and Management Services	1,489,000	91,500	11,400	1,200	9,700	2,000	1,604,800	1,604,800	1,604,800	014
016	Central Services	2,112,300	-	-	-	-	-	2,112,300	2,112,300	2,112,300	016
018	Office of the County Commissioners	6,243,400	845,500	349,500	47,100	288,500	318,800	8,092,800	8,092,800	8,092,800	018
019	Employee Appeals Board	196,200	6,300	-	-	-	-	202,500	202,500	202,500	019
020	County Comptroller	3,084,200	33,300	35,000	10,200	12,300	-	3,175,000	3,175,000	3,175,000	020
021	Office of the Chief Financial Officer	578,200	22,200	6,000	6,500	1,000	-	613,900	613,900	613,900	021
022	Contract Compliance	847,000	15,000	13,500	2,700	4,800	10,000	893,000	893,000	893,000	022
023	Department of Office Technology	1,026,700	241,000	31,700	243,500	7,500	-	1,550,400	1,550,400	1,550,400	023
030	County Purchasing Agent	2,029,800	75,400	34,100	2,800	21,400	-	2,163,500	2,163,500	2,163,500	030
031	Capital Planning and Policy	1,981,200	97,600	25,500	12,900	3,400	-	2,120,600	2,120,600	2,120,600	031
032	Department of Human Resources	3,381,300	110,500	73,000	16,200	92,800	(250,000)	3,423,800	3,423,800	3,423,800	032
040	County Assessor	21,049,200	2,259,600	225,000	79,000	100,000	-	23,712,800	23,712,800	23,712,800	040
050	Board of Review	6,739,500	98,100	107,300	9,500	19,200	-	6,973,600	6,973,600	6,973,600	050
060	County Treasurer	4,003,300	1,969,600	35,500	18,000	91,600	2,500	6,120,500	6,120,500	6,120,500	060
070	County Auditor	1,085,000	15,700	6,500	1,400	1,000	-	1,109,600	1,109,600	1,109,600	070
080	Office of the Inspector General	1,049,600	800	9,300	10,100	8,700	-	1,078,500	1,078,500	1,078,500	080
110	County Clerk	7,750,800	286,400	95,200	2,600	-	-	8,135,000	8,135,000	8,135,000	110
130	Recorder of Deeds	7,649,400	237,800	91,700	79,600	41,800	-	8,100,300	8,100,300	8,100,300	130
160	Building and Zoning	3,268,100	17,000	15,800	2,400	8,400	-	3,311,700	3,311,700	3,311,700	160
161	Department of Environmental Control	1,438,600	25,800	22,800	66,900	7,000	-	1,561,100	1,561,100	1,561,100	161
170	Zoning Board of Appeals	534,800	16,900	1,800	2,000	3,800	-	559,300	559,300	559,300	170
452	Veterans' Assistance Commission	241,000	253,200	1,500	300	600	-	496,600	496,600	496,600	452
490	Fixed Charges and Special Purpose Appropriations - Corporate	28,978,900	7,270,300	462,000	1,520,100	14,400	4,937,000	43,182,700	43,182,700	43,182,700	490
500	County Highway Department	15,401,000	62,800	186,100	1,472,000	33,200	20,000	17,175,100	17,175,100	17,175,100	500
		137,975,000	15,750,000	2,624,200	5,200,900	966,400	6,076,700	168,593,200	168,593,200	168,593,200	
Public Safety Fund											
200	Department of Facilities Management	26,572,800	520,700	2,660,900	3,295,200	12,900	(3,030,200)	30,032,300	30,032,300	30,032,300	200
205	Judicial Advisory Council	455,100	59,200	5,500	5,000	3,300	508,900	1,037,000	1,037,000	1,037,000	205
210	Office of the Sheriff	2,283,500	5,800	30,000	-	11,000	-	2,330,300	2,330,300	2,330,300	210
211	Department of Fiscal Administration and Support Services	8,144,900	232,200	986,400	6,463,700	9,100	-	15,836,300	15,836,300	15,836,300	211
212	Sheriff's Department for Women's Justice Services	3,854,000	2,703,400	60,400	36,600	12,700	-	6,667,100	6,667,100	6,667,100	212
215	Custodian	10,263,300	430,900	633,900	35,000	3,200	-	11,366,300	11,366,300	11,366,300	215
230	Court Services Division	87,742,300	279,900	153,200	1,154,100	98,400	-	89,427,900	89,427,900	89,427,900	230
231	Police Department	38,931,700	137,400	136,100	775,900	344,100	160,000	40,485,200	40,485,200	40,485,200	231
235	Impact Incarceration	5,749,200	334,800	273,400	51,100	10,700	-	6,419,200	6,419,200	6,419,200	235
236	Community Supervision and Intervention	26,720,200	1,949,900	155,500	455,800	359,200	-	29,640,600	29,640,600	29,640,600	236
238	Jail Diversion and Crime Prevention	1,595,200	43,900	500	-	5,700	-	1,645,300	1,645,300	1,645,300	238
239	Department of Corrections	196,957,900	13,254,300	2,702,000	1,351,200	247,700	164,700	214,677,800	214,677,800	214,677,800	239

Q - 1C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

FUNDS	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	OPERATING SUBTOTAL	ALLOCATED CAPITAL	TOTAL	DEPT.
240	Cermak Health Services of Cook County	24,811,900	4,469,800	1,255,900	707,900	24,400	(225,800)	31,044,100		31,044,100	240
249	Sheriff's Merit Board	649,100	230,500	33,400	2,100	2,500	-	917,600		917,600	249
250	State's Attorney	88,570,900	2,909,200	885,000	1,920,200	396,600	1,099,500	95,781,400		95,781,400	250
259	Medical Examiner	6,322,400	951,900	315,400	131,200	10,100	-	7,731,000		7,731,000	259
260	Public Defender	49,192,900	1,211,000	478,900	247,000	229,100	-	51,358,900		51,358,900	260
280	Adult Probation Department	39,684,800	220,700	67,000	293,500	732,200	(815,000)	40,183,200		40,183,200	280
300	Judiciary	379,100	702,300	538,200	7,705,800	129,800	4,475,000	13,930,200		13,930,200	300
305	Public Guardian	16,926,700	176,300	70,400	39,000	120,900	(100,000)	17,233,300		17,233,300	305
310	Office of the Chief Judge	26,338,900	3,645,500	316,100	1,226,400	214,700	(149,200)	31,592,400		31,592,400	310
312	Forensic Clinical Services	2,853,400	3,100	18,000	1,500	9,300	-	2,885,300		2,885,300	312
313	Social Service	12,842,800	3,000	9,400	-	24,300	(1,801,700)	11,077,800		11,077,800	313
326	Juvenile Probation and Court Services	24,700,300	7,603,900	47,100	67,000	59,700	(590,000)	31,888,000		31,888,000	326
335	Clerk of the Circuit Court - Office of the Clerk	75,966,100	1,782,100	483,000	2,964,700	295,400	-	81,491,300		81,491,300	335
390	Public Administrator	855,400	68,800	5,000	19,800	33,500	112,600	1,095,100		1,095,100	390
451	Office of Adoption Child Custody Advocacy	911,900	1,300	30,300	700	900	-	945,100		945,100	451
499	Fixed Charges and Special Purpose Appropriations - Public Safety	172,970,500	12,193,200	-	31,353,400	200,000	(1,225,400)	215,491,700		215,491,700	499
		953,247,200	56,125,000	12,350,900	60,303,800	3,601,400	(1,416,600)	1,084,211,700		1,084,211,700	
	Health Fund										
890	Office of the Chief Health Administrator	39,591,300	40,612,200	81,619,400	20,117,900	-	414,100	182,354,900		182,354,900	890
891	Provident Hospital of Cook County	55,095,400	12,718,900	6,246,500	3,087,600	242,200	-	77,390,600		77,390,600	891
893	Ambulatory and Community Health Network of Cook County	37,243,300	3,518,400	1,118,500	1,290,700	876,500	-	44,047,400		44,047,400	893
894	The Ruth M. Rothenstein CORE Center	4,254,700	195,000	6,070,400	436,500	15,000	-	10,971,600		10,971,600	894
895	Department of Public Health	11,922,800	538,400	279,600	299,900	1,169,100	1,743,700	15,953,500		15,953,500	895
897	John H. Stroger, Jr. Hospital of Cook County	273,003,100	35,764,400	47,668,100	22,571,200	928,400	132,900	380,268,100		380,268,100	897
898	Oak Forest Hospital of Cook County	57,821,100	10,252,300	6,363,800	5,270,200	170,800	-	79,878,200		79,878,200	898
899	Fixed Charges and Special Purpose Appropriations - Health	81,694,600	3,597,500	-	-	-	18,000	85,310,100		85,310,100	899
		560,626,300	107,197,100	149,566,300	53,074,000	3,402,000	2,308,700	876,174,400		876,174,400	
	Total General Funds	1,651,848,500	179,072,100	164,541,400	118,578,700	7,969,800	6,968,800	2,128,979,300		2,128,979,300	
	Special Purpose Funds										
	Election Fund										
524	County Clerk - Election Division Fund	10,567,700	12,471,700	660,300	2,934,600	536,900	213,500	27,563,700		27,563,700	524
525	Board of Election Commissioners - Election Fund	408,900	15,941,800	-	-	1,072,000	-	17,422,700		17,422,700	525
501	MFT Illinois First (1st)	11,418,800	72,300	185,000	1,192,700	80,000	180,000	13,128,800		13,128,800	501
510	Animal Control Department	1,310,900	872,400	118,100	85,200	5,000	612,700	3,089,300		3,089,300	510
527	County Recorder Document Storage System Fund	2,990,300	450,000	82,000	-	525,000	172,700	4,270,000		4,270,000	527
528	Circuit Court Automation Fund	6,964,000	2,012,000	455,000	1,076,400	475,000	1,372,900	13,483,300		13,483,300	528
529	Clerk of the Circuit Court Document Storage Fund	6,193,800	2,062,000	188,000	448,000	750,000	1,331,400	11,843,200		11,843,200	529
530	Cook County Law Library	3,143,500	28,800	1,546,500	642,100	31,400	1,500	5,393,800		5,393,800	530
531	Circuit Court - Illinois Dispute Resolution Fund	-	-	-	-	-	200,000	200,000		200,000	531
532	Adult Probation/Probation Service Fee Fund	160,000	2,136,800	190,000	-	265,500	834,400	3,754,000		3,754,000	532
533	County Clerk - Automation Fund	751,800	431,100	103,000	30,200	26,200	48,600	1,475,900		1,475,900	533
534	County Treasurer - Tax Sales Automation Fund	5,101,800	99,900	181,500	318,000	-	47,300	6,172,500		6,172,500	534
535	Intergovernmental Agreement/EISB	1,298,500	-	-	30,000	-	(279,100)	1,049,400		1,049,400	535
538	Juvenile Probation - Supplementary Officers	4,990,300	-	-	-	-	(639,800)	4,350,500		4,350,500	538
541	Social Service/Probation and Court Services Fund	12,500	846,400	62,300	13,400	5,500	1,815,100	2,825,200		2,825,200	541
542	Self - Insurance Fund	-	19,350,000	-	-	-	75,148,400	94,498,400		94,498,400	542
543	Managed Care Support Fund	-	338,000	-	-	-	-	338,000		338,000	543
544	Lead Poisoning Prevention Fund	421,400	3,402,800	6,800	-	26,000	37,800	3,894,800		3,894,800	544

Q - 1C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

FUNDS	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	OPERATING SUBTOTAL	ALLOCATED CAPITAL	TOTAL	DEPT.
545	Geographical Information Systems	1,408,800	3,696,200	346,500	5,748,600	-	602,800	1,438,700	13,241,600	13,241,600	545
546	Sheriff's Youthful Offender Alcohol & Drug Education	3,000	4,500	7,500	-	-	-	700	15,700	15,700	546
561	State's Attorney Narcotics Forfeiture	3,247,800	-	-	-	-	-	-	3,247,800	3,247,800	561
562	State's Attorney Bad Check Diversion Program	82,800	10,000	2,200	-	-	9,500	133,800	238,300	238,300	562
564	Suburban Cook County Tuberculosis Sanitarium District	2,966,400	639,400	492,400	255,500	-	162,800	15,000	4,531,500	4,531,500	564
565	Emergency Management Agency	346,100	31,000	15,700	13,700	1,300	117,000	(212,000)	312,800	312,800	565
566	State's Attorney Capital Litigation Trust Fund	2,464,000	-	-	-	-	-	477,500	2,941,500	2,941,500	566
567	Clerk of the Circuit Court Administrative Fund	464,400	-	-	-	-	-	46,400	510,800	510,800	567
568	Health Services - JIDC	2,639,500	2,893,300	55,500	5,500	-	-	-	5,593,800	5,593,800	568
569	Juvenile Temporary Detention Center	28,063,400	668,500	2,739,700	224,400	20,600	-	(750,000)	30,966,600	30,966,600	569
590	Annuity and Benefits	183,124,000	-	-	-	-	-	-	183,124,000	183,124,000	590
700	Bond and Interest	-	-	-	-	-	-	212,729,169	212,729,169	212,729,169	700
	Other Restricted Funds (Federal, State And Private Grants)	64,544,600	39,731,300	934,700	806,000	3,883,700	451,700	25,217,600	135,569,600	135,569,600	Grants
	Allowance for Uncollected Taxes	-	-	-	-	-	-	11,628,911	11,628,911	11,628,911	
	Total Operating Funds	1,996,927,500	287,262,300	172,914,100	132,403,000	15,198,900	4,877,100	338,791,980	2,948,384,880	2,948,384,880	
600	Capital Improvements	-	-	-	-	-	-	-	286,183,112	286,183,112	600
	Grand Total	1,996,927,500	287,262,300	172,914,100	132,403,000	15,198,900	4,877,100	338,791,980	2,948,384,880	3,234,567,992	

Q - 1D SUMMARY OF PERSONAL SERVICES BY FUNDS

CONTROL OFFICER	REGULAR EMPLOYEES	OVERTIME COMPENSATION	EXTRA EMPLOYEES	MEDICARE	WORKERS' COMPENSATION	PENSION	LIFE INSURANCE	HOSPITAL INSURANCE	DENTAL INSURANCE	UNEMPLOYMENT COMPENSATION	VISION CARE INSURANCE	EMPLOYEE EXPENSES	TOTAL	DPT.
Corporate Fund														
002 Department of Human Rights, Ethics and Women's Issues	715,500	-	-	4,000	-	-	-	-	-	-	-	5,000	724,500	002
005 Department of Public Affairs and Communications	-	-	-	-	-	-	-	-	-	-	-	-	1,956,500	005
007 Revenue	1,939,600	-	-	-	-	-	-	-	-	-	-	16,900	1,956,500	007
008 Risk Management	1,538,100	-	-	-	-	-	-	-	-	-	-	5,000	1,543,100	008
009 Office of the Chief Information Officer	1,079,500	14,000	-	-	-	-	-	-	-	2,000	-	23,300	1,118,800	009
010 Office of the President	2,510,400	-	-	-	-	-	-	-	-	-	-	51,800	2,562,200	010
011 Office of the Chief Administrative Officer	2,063,400	6,000	-	-	-	-	-	-	-	-	-	6,500	2,075,900	011
012 Department for Management of Information Systems	4,892,600	24,000	-	-	-	-	-	-	-	-	-	1,800	4,918,400	012
013 Planning and Development	911,600	-	-	-	-	-	-	-	-	-	-	9,500	921,100	013
014 Budget and Management Services	1,475,500	-	-	-	-	-	-	-	-	-	-	13,500	1,489,000	014
016 Central Services	2,112,300	-	-	-	-	-	-	-	-	-	-	-	2,112,300	016
018 Office of the County Commissioners	6,199,500	-	-	76,636	-	-	19,782	747,027	24,956	-	9,729	43,900	7,121,530	018
019 Employee Appeals Board	196,200	-	-	-	-	-	-	-	-	-	-	-	196,200	019
020 County Comptroller	3,073,700	5,000	-	-	-	-	-	-	-	-	-	5,500	3,084,200	020
021 Office of the Chief Financial Officer	551,700	-	-	-	-	-	-	-	-	-	-	26,500	578,200	021
022 Contract Compliance	819,500	-	-	-	-	-	-	-	-	-	-	27,500	847,000	022
023 Department of Office Technology	1,011,900	3,500	-	-	-	-	-	-	-	-	-	11,300	1,026,700	023
030 County Purchasing Agent	1,973,800	1,000	-	-	-	-	-	-	-	-	-	55,000	2,029,800	030
031 Capital Planning and Policy	1,958,500	-	-	-	-	-	-	-	-	-	-	22,700	1,981,200	031
032 Department of Human Resources	3,332,100	-	-	-	-	-	-	-	-	-	-	49,200	3,381,300	032
040 County Assessor	20,900,900	22,500	-	-	-	-	-	-	-	15,000	-	110,800	21,049,200	040
050 Board of Review	6,649,200	59,200	-	-	-	-	-	-	-	25,000	-	6,100	6,739,500	050
060 County Treasurer	3,989,200	12,000	-	-	-	-	-	-	-	-	-	7,100	4,003,300	060
070 County Auditor	1,071,700	-	-	-	-	-	-	-	-	-	-	13,300	1,085,000	070
080 Office of the Inspector General	1,046,100	-	-	-	-	-	-	-	-	-	-	3,500	1,049,600	080
110 County Clerk	7,716,100	28,500	-	-	-	-	-	-	-	5,000	-	1,200	7,750,800	110
130 Recorder of Deeds	7,647,400	-	-	-	-	-	-	-	-	-	-	2,000	7,649,400	130
160 Building and Zoning	3,178,100	-	-	-	-	-	-	-	-	-	-	90,000	3,268,100	160
161 Department of Environmental Control	1,414,100	-	-	-	-	-	-	-	-	-	-	24,500	1,438,600	161
170 Zoning Board of Appeals	533,900	-	-	-	-	-	-	-	-	-	-	900	534,800	170
452 Veterans Assistance Commission	239,700	-	-	-	-	-	-	-	-	-	-	1,300	241,000	452
490 Fixed Charges and Special Purpose Appropriations - Corporate	3,800,200	-	-	312,064	-	-	91,418	2,202,473	(191,456)	800,000	(16,829)	25,000	7,022,870	490
500 County Highway Department	15,315,000	40,000	-	392,700	-	-	111,200	2,949,500	(166,500)	-	-	46,000	15,401,000	500
	111,852,000	215,700	-	-	-	-	-	-	-	847,000	(7,100)	706,600	116,901,100	
Public Safety Fund														
200 Department of Facilities Management	25,662,400	900,000	-	-	-	-	-	-	-	-	-	10,400	26,572,800	200
205 Judicial Advisory Council	448,700	-	-	-	-	-	-	-	-	-	-	6,400	455,100	205
210 Office of the Sheriff	2,274,200	-	-	-	-	-	-	-	-	-	-	9,300	2,283,500	210
211 Department of Fiscal Administration and Support Services	7,425,600	300,000	-	-	-	-	-	-	-	-	-	419,300	8,144,900	211
212 Sheriff's Department for Women's Justice Services	3,777,200	35,000	-	-	-	-	-	-	-	-	-	41,800	3,854,000	212
215 Custodian	10,205,100	45,800	-	1,873,966	-	-	521,657	25,999,595	902,115	12,000	288,491	-	39,849,124	215
230 Court Services Division	85,467,900	1,250,000	-	-	-	-	-	-	-	12,500	-	992,100	87,742,300	230
231 Police Department	37,029,600	1,900,000	-	-	-	-	-	-	-	15,100	-	387,000	38,931,700	231
235 Inmate Incarceration	5,588,600	108,100	-	-	-	-	-	-	-	-	-	52,500	5,749,200	235
236 Community Supervision and Intervention	26,024,500	450,000	-	-	-	-	-	-	-	12,000	-	233,300	26,720,200	236
238 Jail Diversion and Crime Prevention	1,591,900	-	-	4,694,500	-	-	1,345,551	64,887,810	1,975,756	1,000	755,905	2,300	75,254,722	238
239 Department of Corrections	189,499,000	5,250,000	-	-	-	-	-	-	-	106,700	-	2,102,200	196,957,900	239
240 Cermak Health Services of Cook County	25,252,900	1,524,000	-	-	-	-	-	-	-	-	-	35,000	24,811,900	240
249 Sheriff's Merit Board	635,300	-	-	-	-	-	-	-	-	-	-	13,800	649,100	249
250 State's Attorney	87,728,400	450,000	-	-	-	-	-	-	-	-	-	392,500	88,570,900	250
259 Medical Examiner	6,217,900	70,000	-	-	-	-	-	-	-	-	-	34,500	6,322,400	259
260 Public Defender	48,480,900	122,000	-	-	-	-	-	-	-	-	-	590,000	49,192,900	260
280 Adult Probation Department	39,374,700	-	-	4,192	-	-	6,426,121	-	-	60,000	-	250,100	46,115,113	280
300 Judiciary	225,000	-	-	-	-	-	-	-	-	-	-	154,100	379,100	300
305 Public Guardian	16,730,800	2,500	-	-	-	-	-	-	-	-	-	193,400	16,926,700	305

Q - 1D SUMMARY OF PERSONAL SERVICES BY FUNDS

CONTROL OFFICER	REGULAR EMPLOYEES	OVERTIME COMPENSATION	EXTRA EMPLOYEES	MEDICARE	WORKERS' COMPENSATION	PENSION	LIFE INSURANCE	HOSPITAL INSURANCE	DENTAL INSURANCE	UNEMPLOYMENT COMPENSATION	VISION CARE INSURANCE	EMPLOYEE EXPENSES	TOTAL	DEPT.
310 Office of the Chief Judge	26,180,300	-	-	-	-	-	-	-	-	150,000	-	8,600	26,338,900	310
312 Forensic Clinical Services	2,843,400	-	-	-	-	-	-	-	-	-	-	10,000	2,853,400	312
313 Social Services	12,708,400	77,000	-	-	-	-	-	-	-	-	-	57,400	12,842,800	313
326 Juvenile Probation and Court Services	24,310,300	-	-	-	-	-	-	-	-	-	-	390,000	24,700,300	326
335 Clerk of the Circuit Court - Office of the Clerk	75,670,900	233,000	-	-	-	-	-	-	-	-	-	62,200	75,966,100	335
390 Public Administrator	846,500	-	-	-	-	-	-	-	-	-	-	8,900	855,400	390
451 Office of Adoption Child Custody Advocacy	898,100	-	-	-	-	-	-	-	-	-	-	13,800	911,900	451
499 Fixed Charges and Special Purpose Appropriations - Public Safety	13,186,100	-	-	(2,468,982)	-	-	(681,960)	(48,744,744)	(2,941,455)	3,500,000	(731,136)	100,000	(38,782,177)	499
	774,304,600	12,317,400	-	4,103,676	-	-	1,185,248	48,568,782	(63,564)	3,849,900	313,240	6,570,900	851,170,182	
Health Fund														
890 Office of the Chief Health Administrator	31,589,400	7,203,000	-	878,004	-	-	233,580	8,389,763	258,661	-	102,573	798,900	49,453,881	890
891 Provident Hospital of Cook County	53,176,400	1,781,000	-	468,730	-	-	146,346	6,459,322	214,909	-	78,964	138,000	62,463,671	891
893 Ambulatory and Community Health Network of Cook County	36,741,800	451,000	-	-	-	-	-	-	-	-	-	47,500	37,263,300	893
894 The Ruth M. Rothenstein CORE Center	4,222,800	25,000	-	-	-	-	-	-	-	-	-	6,900	4,254,700	894
895 Department of Public Health	11,770,300	9,300	-	3,858,328	-	-	1,163,621	48,841,891	1,532,181	-	526,105	143,200	62,845,016	895
897 John H. Stroger, Jr. Hospital of Cook County	257,151,700	14,469,000	-	1,037,833	-	-	324,951	16,040,721	599,371	-	194,792	1,393,400	291,200,768	897
898 Oak Forest Hospital of Cook County	55,570,300,000	2,076,300,000	-	-	-	-	-	-	-	-	-	174,500,000	57,821,100,000	898
899 Fixed Charges and Special Purpose Appropriations - Health	7,680,400	-	-	(1,296,495)	-	-	(358,998)	(21,005,780)	(1,481,022)	2,301,100	(376,434)	-	(14,537,229)	899
	457,983,100	26,006,600	-	4,946,400	-	-	1,509,500	53,726,008	1,124,100	2,301,100	526,000	2,702,400	550,745,208	
Total General Funds	1,344,059,700	38,539,700	-	9,442,776	-	-	2,805,948	105,244,290	894,016	7,018,000	832,160	9,979,900	1,518,816,490	
SPECIAL PURPOSE FUNDS														
ELECTION FUND														
524 County Clerk - Election Division Fund	8,407,700	804,700	-	82,200	200	-	23,400	1,018,100	29,100	55,000	11,300	136,000	10,567,700	524
525 Board of Election Commissioners - Election Fund	371,500	-	-	5,400	-	-	1,400	29,200	1,100	-	300	-	408,900	525
OTHER FUNDS														
501 MTT Illinois Fest (1st)	9,346,200	140,000	-	114,400	-	-	36,300	1,598,300	51,500	-	18,100	94,000	11,418,800	501
510 Animal Control Department	1,023,500	-	-	13,500	-	-	4,000	227,800	6,900	-	2,700	32,500	1,310,900	510
527 County Recorder Document Storage System Fund	2,372,400	-	-	31,000	-	-	8,900	524,500	16,000	-	6,000	31,500	2,990,300	527
528 Circuit Court Automation Fund	5,733,900	200,000	-	61,200	-	-	20,600	821,000	33,100	-	9,200	85,000	6,964,000	528
529 Clerk of the Circuit Court Document Storage Fund	4,725,100	400,000	-	57,200	-	-	15,900	939,300	27,300	-	11,000	18,000	6,193,800	529
530 Cook County Law Library	2,497,200	-	-	28,100	-	-	9,800	573,300	18,800	-	6,300	160,000	3,143,500	530
532 Adult Probation/Probation Services Fee Fund	-	-	-	-	-	-	-	-	-	-	-	160,000	160,000	532
533 County Clerk - Automation Fund	592,400	50,000	-	8,500	-	-	2,200	85,200	2,600	3,000	1,000	6,900	751,800	533
534 County Treasurer - Tax Sales Automation Fund	4,453,600	22,000	-	50,300	-	-	15,000	482,000	21,600	-	6,400	50,900	5,101,800	534
535 Intergovernmental Agreement/EISB	974,100	67,200	-	14,000	81,800	-	3,600	151,300	5,200	-	1,300	-	1,298,500	535
538 Juvenile Probation - Supplementary Officers	4,121,500	-	-	58,900	-	-	15,400	762,500	23,400	-	8,600	-	4,990,300	538
541 Social Service/Probation and Court Services Fund	-	-	-	-	-	-	-	-	-	-	-	12,500	12,500	541
544 Lead Poisoning Prevention Fund	320,700	-	-	4,700	4,700	26,200	1,200	49,000	1,300	4,700	600	8,300	421,400	544
545 Geographical Information Systems	1,004,500	5,000	-	8,500	-	-	6,400	117,500	3,700	-	1,000	262,200	1,408,800	545
546 Sheriff's Youthful Offender Alcohol & Drug Education	-	-	-	-	-	-	-	-	-	-	-	3,000	3,000	546
560 State's Attorney Narcotics Nuisance Abatement	2,660,600	-	-	35,500	-	169,100	10,000	354,300	13,200	-	4,600	500	3,247,800	560
562 State's Attorney Bad Check Diversion Program	2,882,000	-	-	3,800	-	-	1,000	33,500	1,300	-	400	82,800	3,247,800	562
564 Suburban Cook County Tuberculosis Sanitarium District	298,400	-	-	3,800	-	-	900	31,800	1,500	-	400	44,400	2,966,400	564
565 Emergency Management Agency	1,854,800	-	-	150,100	24,700	139,900	37,700	218,400	8,000	24,700	2,700	3,000	2,464,000	565
566 State's Attorney Capital Litigation Trust Fund	392,000	40,000	-	5,700	2,200	33,400	1,500	28,200	1,000	-	400	-	464,400	566
567 Clerk of the Circuit Court Administrative Fund	2,594,300	-	-	-	-	-	-	-	-	-	-	5,200	2,639,500	567
568 Health Services - JDC	25,365,900	2,500,000	-	-	-	-	-	-	-	-	-	197,500	28,063,400	568
569 Juvenile Temporary Detention Center	-	-	-	-	-	183,124,000	-	-	-	-	-	-	183,124,000	569
590 Annuity and Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	590
Other Restricted Funds (Federal, State and Private Grants)	46,640,100	131,700	181,300	647,200	730,300	4,040,800	185,900	10,148,800	345,900	717,900	116,600	669,100	64,544,600	
Total Special Purpose Funds	128,652,400	4,360,600	181,300	1,384,000	762,100	187,615,200	401,100	18,194,000	612,500	805,300	208,900	1,911,600	345,089,000	
TOTAL OPERATING FUNDS	1,472,712,100	42,900,300	181,300	10,826,776	762,100	187,615,200	3,207,048	123,438,290	1,506,516	7,823,300	1,041,060	11,891,500	1,863,905,490	

Q - 2 SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

	FY 2004		FY 2005		FY 2006		FY 2007		FY 2008		DIFFERENCE
	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	2008-2007
CONTROL OFFICER											
GENERAL FUNDS											
OFFICE UNDER THE PRESIDENT											
PRESIDENT	3,402,368	2,922,401	2,958,709	3,004,723	3,067,135	2,534,625	2,542,504	3,450,400	907,896		
CHIEF ADMINISTRATIVE OFFICER	143,900,315	113,790,196	119,266,527	116,687,842	119,341,859	109,025,844	110,428,160	86,435,500	(23,992,660)		
BUREAU OF HUMAN RESOURCES	4,671,636	3,763,737	3,976,641	3,643,064	4,011,500	3,303,099	3,507,585	3,626,300	118,715		
COUNTY AUDITOR	1,651,033	1,299,966	1,400,784	1,309,577	1,353,750	1,100,886	1,101,966	1,109,600	7,634		
OFFICE OF THE INSPECTOR GENERAL	458,543	386,942	387,804	387,955	387,804	382,709	391,824	1,078,500	686,676		
BUREAU OF FINANCE	68,009,938	12,391,571	13,252,398	12,139,789	13,241,535	10,637,661	10,477,985	12,317,100	1,839,115		
BUREAU OF INFORMATION TECHNOLOGY	19,250,225	13,246,331	16,327,976	14,317,671	15,195,235	11,523,020	11,577,225	13,219,400	1,642,175		
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT	42,709,569	36,253,143	36,652,572	35,075,505	35,903,233	34,679,972	34,399,055	34,143,000	(256,055)		
BUREAU OF HEALTH	881,787,667	854,303,404	825,269,365	851,977,967	828,531,141	759,394,858	738,667,076	821,908,400	83,241,324		
SUBTOTAL OFFICE UNDER THE PRESIDENT	1,165,841,294	1,040,520,550	1,019,492,776	1,038,544,094	1,021,033,192	932,582,675	913,093,380	977,288,200	64,194,820		
ELECTED OFFICIALS											
COO COUNTY BOARD OF COMMISSIONERS	8,661,036	7,070,169	7,424,132	7,070,651	7,755,240	6,281,481	6,483,338	8,092,800	1,609,462		
COUNTY ASSESSOR	30,920,526	24,501,128	25,850,013	24,183,766	25,331,051	21,608,877	22,077,228	23,712,800	1,635,572		
BOARD OF REVIEW	8,899,177	7,383,621	7,601,734	7,384,640	7,416,991	6,754,474	6,835,808	6,973,600	137,792		
COUNTY TREASURER	13,349,193	11,279,564	11,540,109	10,461,095	10,757,649	9,631,559	9,869,979	6,120,500	(3,749,479)		
BOARD OF ELECTION COMMISSIONERS	411,765	378,043	371,451	380,122	371,451	366,443	364,502	-	(364,502)		
RECORDER OF DEEDS	13,026,889	9,985,063	10,647,869	9,448,107	10,149,209	8,517,376	8,690,243	8,100,300	(589,943)		
STATE'S ATTORNEY	108,681,268	95,707,184	95,582,099	96,181,032	96,181,032	91,877,586	90,919,629	95,781,400	4,861,771		
PUBLIC ADMINISTRATOR	1,131,944	1,237,849	1,257,700	1,000,990	1,037,958	932,300	969,106	1,095,100	125,994		
COUNTY SUPERINTENDENT OF SCHOOLS											
COUNTY CLERK	14,422,799	11,970,541	12,140,877	11,487,312	11,816,718	8,399,093	8,537,603	8,135,000	(402,603)		
SHERIFF	416,845,189	378,199,323	384,286,640	397,168,985	400,817,631	394,683,596	387,673,988	419,413,600	31,739,612		
CHIEF JUDGE	184,175,086	155,206,888	155,683,382	153,450,277	153,884,572	143,393,233	142,236,677	148,790,200	6,553,523		
CLERK OF THE CIRCUIT COURT	102,120,162	81,558,969	84,326,296	83,479,697	83,318,195	78,118,069	77,515,569	81,491,300	3,975,731		
SUBTOTAL ELECTED OFFICIALS	902,645,034	784,678,342	796,756,307	801,097,741	808,837,697	770,564,087	762,173,670	807,706,600	45,532,930		
FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS	56,392,075	255,867,628	320,876,144	289,713,638	337,729,655	318,304,904	407,335,643	343,984,500	(63,351,143)		
TOTAL GENERAL FUNDS	2,124,878,403	2,081,066,520	2,137,125,227	2,129,355,474	2,167,600,544	2,021,451,666	2,082,602,693	2,128,979,300	46,376,607		
SPECIAL PURPOSE FUNDS											
CONTROL OFFICERS											
CHIEF ADMINISTRATIVE OFFICER											
ANIMAL CONTROL	2,705,266	2,479,188	3,035,972	2,172,865	2,895,043	2,519,030	2,925,550	3,089,300	163,750		
COO COUNTY LAW LIBRARY	5,719,853	6,583,354	7,210,765	5,955,786	6,312,212	6,219,047	6,415,981	5,393,800	(1,022,181)		
MFT ILLINOIS FIRST (1st)	9,168,486	6,924,628	10,118,570	6,768,705	8,729,340	8,028,808	9,847,217	13,128,800	3,281,583		
EMERGENCY MANAGEMENT AGENCY								312,800			
BUREAU OF HEALTH											
LEAD POISONING PREVENTION FUND	3,968,295	2,936,231	3,933,037	3,467,199	3,651,701	1,324,543	6,139,160	3,894,800	(2,244,360)		
SUBURBAN COO COUNTY TUBERCULOSIS SANITARIUM DISTRICT								4,531,500	4,531,500		
HEALTH SERVICES - JIDC								5,593,800	5,593,800		
BUREAU OF INFORMATION TECHNOLOGY AND AUTOMATION											
GEOGRAPHICAL INFORMATION SYSTEMS	2,015,792	738,383	3,689,497	2,394,543	3,811,904	4,009,169	4,009,169	13,241,600	9,232,431		

Q - 2 SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004		FY 2005		FY 2006		FY 2007		FY 2008		DIFFERENCE 2008-2007
	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	Appropriations	Expenditures	
COUNTY CLERK											
COUNTY CLER ELECTION DIVISION FUND	19,426,068	19,246,462	20,331,156	18,332,046	20,166,456	18,294,606	18,955,738	27,563,700	8,607,962		
COUNTY CLER - AUTOMATION FUND	1,252,658	989,974	1,137,642	1,147,807	1,661,649	1,105,334	1,320,278	1,475,900	155,622		
BOARD OF ELECTION COMMISSIONERS											
ELECTION FUND	10,527,434	-	-	11,053,746	13,218,298	-	-	17,422,700	17,422,700		
RECORDER OF DEEDS											
COUNTY RECORDER DOCUMENT STORAGE SYSTEM FUNDS	5,674,907	2,017,186	2,753,511	4,394,634	5,116,395	2,427,070	4,250,746	4,270,000	19,254		
CLERK OF THE CIRCUIT COURT											
DOCUMENT STORAGE	5,076,690	4,544,762	5,144,621	7,088,267	10,641,362	9,402,700	11,161,765	11,843,200	681,435		
CLER OF THE CIRCUIT COURT ADMINISTRATIVE FUND											
CLERK OF THE CIRCUIT COURT/CHIEF JUDGE											
CIRCUIT COURT AUTOMATION FUND	7,111,857	6,202,436	6,810,983	7,934,609	9,580,505	9,223,154	11,099,481	13,483,300	2,383,819		
CHIEF JUDGE											
DISPUTE RESOLUTION FUND	200,000	200,000	200,000	350,705	350,705	200,000	200,000	200,000	-		
ADULT PROBATION/ADULT PROBATION SERVICE FEE	3,613,484	2,820,171	3,930,440	3,142,211	3,988,867	2,604,412	2,891,180	3,754,000	862,820		
SOCIAL CASEWORK SERVICES/PROBATION AND COURT SERVICES FUND	7,550,184	3,233,156	6,957,509	3,421,204	4,377,572	3,714,311	2,345,588	2,825,200	479,612		
JUVENILE TEMPORARY DETENTION CENTER SUPPORT FUND											
JUVENILE PROBATION - SUPPLEMENTARY OFFICERS	3,419,272	6,561,563	3,454,134	3,492,380	3,537,038	2,323,989	3,859,446	4,350,500	491,054		
SHERIFF											
INTERGOVERNMENTAL AGREEMENT/ETSB	1,192,089	1,156,627	1,163,086	969,565	1,008,221	949,761	986,398	1,049,400	63,002		
SHERIFF'S YOUTHFUL OFFENDER ALCOHOL & DRUG EDUCATION	25,398	12,627	25,551	7,624	14,303	-	-	15,700	15,700		
911 SURCHARGE REALLOCATION PROGRAM	355,055	-	64,100	31,486	59,600	-	-	-	-		
STATE'S ATTORNEY											
STATE'S ATTORNEY NARCOTICS ABATEMENT		449,979	476,307	556,326	622,416	490,672	620,242	-	(620,242)		
STATE'S ATTORNEY NARCOTICS FORFEITURE		1,854,674	2,991,076	2,325,013	2,985,652	2,351,963	3,132,061	3,247,800	115,739		
STATE'S ATTORNEY BAD CHEC DIVERSION PROGRAM					68,080		100,000	238,300	138,300		
STATE'S ATTORNEY CAPITAL LITIGATION TRUST FUND								2,941,500	2,941,500		
TREASURER											
COUNTY TREASURER TAX SALES AUTOMATION FUND	1,261,817	1,456,492	1,712,818	890,634	1,851,582	792,212	1,685,935	6,172,500	4,486,565		
OTHER											
SELF INSURANCE											
MANAGED CARE SUPPORT FUND	74,600,166	56,764,473	64,430,478	60,181,873	108,141,402	60,051,391	82,177,672	94,498,400	12,320,728		
ANNUITY AND BENEFITS	517,811	141,959	464,252	3,056	385,000	273,865	405,355	338,000	(67,355)		
BOND AND INTEREST	220,223,000	209,151,000	209,151,000	209,151,000	223,270,000	209,151,000	264,846,000	183,124,000	(81,722,000)		
OTHER RESTRICTED FUNDS (Federal, State And Private Grants)	164,246,728	180,500,663	180,500,663	180,500,663	180,870,852	180,500,663	184,941,441	212,729,169	27,787,728		
SUBTOTAL SPECIAL PURPOSE FUNDS	137,880,733	169,609,949	169,609,949	173,665,246	173,665,246	146,101,672	146,101,672	135,569,600	(10,532,072)		
Allowance for Uncollected Taxes	687,733,043	686,575,937	720,311,074	709,369,192	801,985,782	672,059,373	783,516,456	807,776,669	24,260,213		
TOTAL OPERATING FUNDS	2,812,611,446	2,778,553,610	2,857,436,301	2,849,738,623	2,969,586,326	2,704,515,420	2,879,217,530	2,948,384,880	69,167,350		
CAPITAL IMPROVEMENTS	219,215,158	162,043,736	130,643,500	135,921,971	111,128,588	212,000,784	173,502,774	286,183,112	112,680,338		
GRAND TOTAL	3,031,826,604	2,929,686,193	2,990,337,951	2,974,646,637	3,080,714,914	2,916,516,204	3,039,621,923	3,234,567,992	194,946,069		

Q-2A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Appropriations	DIFFERENCE FY 08 - FY 07
OFFICE UNDER THE PRESIDENT										
PRESIDENT										
002 Department of Human Rights, Ethics and Women's Issues	770,139	833,877	714,324	716,546	783,986	709,034	484,061	643,804	808,600	164,796
005 Department of Public Affairs and Communications	723,119	833,497	654,507	723,071	680,998	673,295	615,808	533,226	-	(533,226)
010 Office of the President	1,451,764	1,734,994	1,553,570	1,519,092	1,539,738	1,684,806	1,434,756	1,365,474	2,641,800	1,276,326
	2,945,022	3,402,368	2,922,401	2,958,709	3,004,723	3,067,135	2,534,625	2,542,504	3,450,400	907,896
CHIEF ADMINISTRATIVE OFFICER										
011 Office of the Chief Administrative Officer	1,518,330	1,709,668	1,429,857	1,531,089	1,468,104	1,555,488	1,410,064	1,469,182	2,259,700	790,518
160 Building and Zoning	3,674,708	4,293,598	3,522,266	3,658,183	3,281,163	3,506,688	3,038,835	3,180,318	3,311,700	131,382
161 Department of Environmental Control	1,887,527	2,118,745	1,753,647	1,776,569	1,714,641	1,871,593	1,567,780	1,471,337	1,561,100	89,763
170 Zoning Board of Appeals	530,136	601,420	528,579	540,267	541,136	539,370	529,993	524,873	559,300	34,427
205 Judicial Advisory Council	1,411,371	1,651,532	784,948	1,423,125	611,402	1,332,730	465,542	1,011,375	1,037,000	25,625
259 Medical Examiner	7,893,005	8,610,728	7,334,103	7,848,462	7,519,091	7,587,471	6,559,774	7,689,115	7,731,000	41,885
260 Public Defender	55,054,925	62,711,611	51,956,091	52,098,400	54,107,317	52,449,095	52,267,985	52,284,633	51,358,900	(925,733)
270 Office of the Chief Coordinator	708,188	798,896	644,835	763,459	448,199	722,680	0	-	-	-
440 Juvenile Temporary Detention Center	28,448,148	28,764,920	21,456,863	23,523,526	21,653,431	22,561,791	23,862,647	21,591,911	-	(21,591,911)
451 Office of Adoption Child Custody Advocacy	991,724	1,163,531	874,596	876,022	905,538	860,653	766,651	654,000	945,100	291,100
452 Veterans' Assistance Commission	510,140	556,709	501,914	512,420	314,698	503,670	418,982	410,690	496,600	85,910
500 County Highway Department	27,847,734	30,918,957	23,002,497	24,715,005	22,066,016	23,413,672	18,137,592	18,468,414	17,175,100	(1,293,314)
	130,475,936	143,900,315	113,790,196	119,266,527	114,630,737	117,104,901	109,025,844	108,755,848	86,435,500	(22,320,348)
BUREAU OF HUMAN RESOURCES										
019 Employee Appeals Board	232,606	240,723	193,936	201,102	201,718	200,352	199,191	162,946	202,500	39,554
032 Department of Human Resources	4,063,127	4,430,913	3,569,801	3,775,539	3,441,346	3,811,148	3,103,908	3,344,639	3,423,800	79,161
	4,295,733	4,671,636	3,763,737	3,976,641	3,643,064	4,011,500	3,303,099	3,507,585	3,626,300	118,715
070 County Auditor	1,540,794	1,651,033	1,299,966	1,400,784	1,309,577	1,353,750	1,100,886	1,101,966	1,109,600	7,634
080 Office of the Inspector General	401,859	458,543	386,942	387,804	387,955	387,804	382,709	391,824	1,078,500	686,676
CHIEF FINANCIAL OFFICER										
007 Revenue	2,471,643	3,170,594	2,304,837	2,661,480	2,359,008	2,709,209	2,087,834	2,123,407	2,274,300	150,893
008 Risk Management	2,048,690	2,143,608	1,790,130	1,821,935	1,691,460	1,780,613	1,326,704	1,292,982	1,592,600	299,618
014 Budget and Management Services	1,482,015	1,626,801	1,398,041	1,417,831	1,377,085	1,414,476	1,141,492	1,020,074	1,604,800	584,726
020 County Comptroller	3,320,959	3,928,851	2,894,749	3,133,315	2,832,115	3,155,168	2,748,987	2,946,324	3,175,000	228,676
021 Office of the Chief Financial Officer	378,875	572,683	404,769	423,371	456,484	514,036	356,425	380,895	613,900	233,005
022 Contract Compliance	1,068,965	1,141,227	928,147	960,837	874,505	905,996	732,719	689,306	893,000	203,694
030 County Purchasing Agent	3,180,125	3,433,216	2,670,898	2,833,629	2,549,132	2,762,037	2,243,500	2,024,997	2,163,500	138,503
	13,957,272	16,016,980	12,391,571	13,252,398	12,139,789	13,241,535	10,637,661	10,477,985	12,317,100	1,839,115
BUREAU OF INFORMATION TECHNOLOGY										
009 Office of the Chief Information Officer	407,071	421,153	299,556	383,917	263,691	352,463	326,345	377,130	3,276,000	2,898,870
012 Department for Management of Information Systems	9,089,280	9,849,869	6,614,564	8,401,304	6,982,353	7,387,157	6,071,658	5,980,984	6,280,700	299,716
016 Central Services	5,585,325	6,538,949	4,643,695	5,548,040	5,311,981	5,500,596	3,522,577	3,650,374	2,112,300	(1,538,074)
023 Department of Office Technology	2,157,227	2,440,254	1,688,516	1,994,715	1,759,646	1,955,019	1,602,441	1,568,737	1,550,400	(18,337)
	17,238,903	19,250,225	13,246,331	16,327,976	14,317,671	11,523,020	11,523,020	11,517,225	13,219,400	1,642,175
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT										

C-2A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Appropriations	DIFFERENCE FY 08 - FY 07
013 Planning and Development	2,314,865	2,491,232	2,162,859	2,258,150	2,057,105	2,236,958	1,654,658	1,672,312	1,990,100	317,788
031 Capital Planning and Policy	1,691,073	1,876,141	1,546,155	1,558,201	1,462,121	1,640,986	1,302,717	1,260,168	2,120,600	860,432
200 Department of Facilities Management	39,173,144	40,833,428	34,706,988	35,094,371	33,613,383	34,262,247	31,722,596	33,138,887	30,032,300	(3,106,587)
	43,179,082	45,200,801	38,416,002	38,910,722	37,132,610	38,140,191	34,679,972	36,071,367	34,143,000	(1,928,367)
BUREAU OF HEALTH SERVICES										
240 Cermak Health Services of Cook County	42,521,439	44,699,955	39,939,186	40,377,036	39,654,965	40,123,314	38,234,514	36,691,886	31,044,100	(5,647,786)
890 Office of the Chief Health Administrator	4,674,236	5,683,536	6,935,196	10,693,042	21,259,971	13,470,988	17,031,873	15,981,772	182,354,900	166,373,128
891 Provident Hospital of Cook County	100,422,648	98,877,964	98,976,839	98,140,638	102,335,285	102,253,136	87,666,472	83,816,049	77,390,600	(6,425,449)
893 Ambulatory and Community Health Network of Cook County	105,150,116	106,136,946	107,559,074	107,369,780	52,374,432	54,857,228	42,650,637	41,640,241	44,047,400	2,407,159
894 The Ruth M. Roitstein CORE Center	12,228,131	12,554,708	11,177,118	11,337,398	10,699,327	11,084,352	10,652,095	10,819,939	10,971,600	151,661
895 Department of Public Health	20,009,897	20,872,941	19,234,114	19,348,511	17,746,717	18,630,678	15,746,886	16,848,094	15,953,500	(894,594)
897 John H. Stroger, Jr. Hospital of Cook County	473,800,648	460,964,633	454,001,616	423,693,765	481,802,910	467,415,145	432,386,717	412,611,742	380,268,100	(32,343,642)
898 Oak Forest Hospital of Cook County	126,829,828	127,597,867	116,480,261	114,309,195	126,104,361	120,496,300	115,025,666	120,257,353	79,878,200	(40,379,153)
	885,636,943	877,388,550	854,303,404	825,269,365	851,977,967	828,531,141	759,394,858	738,667,076	821,908,400	83,241,324
	1,099,661,544	1,111,940,451	1,040,520,550	1,021,750,926	1,038,544,094	1,021,033,192	932,582,675	913,093,380	977,288,200	64,194,820
SUBTOTAL OFFICES UNDER THE PRESIDENT										
OTHER ELECTED OFFICIALS										
018 Office of the County Commissioners	7,973,498	8,661,036	7,070,169	7,424,132	7,070,651	7,755,240	6,281,481	6,483,338	8,092,800	1,609,462
040 County Assessor	29,007,209	30,920,526	24,501,128	25,850,013	24,183,766	25,331,051	21,608,877	22,077,228	23,712,800	1,635,572
050 Board of Review	8,675,201	8,899,177	7,583,621	7,601,734	7,384,640	7,416,991	6,754,474	6,835,808	6,973,600	137,792
060 County Treasurer	13,051,838	13,349,193	11,279,564	11,540,109	10,461,095	10,757,649	9,631,559	9,869,979	6,120,500	(3,749,479)
120 Board of Election Commissioners	413,573	411,765	378,043	371,451	380,122	371,451	366,443	364,502	-	(364,502)
130 Recorder of Deeds	12,231,340	13,026,889	9,985,063	10,647,869	9,448,107	10,149,209	8,517,376	8,690,243	8,100,300	(589,943)
250 State's Attorney	108,204,574	108,681,268	95,707,184	95,626,104	95,582,099	96,181,032	91,877,586	90,919,629	95,781,400	4,861,771
390 Public Administrator	1,040,777	1,131,944	1,237,849	1,257,700	1,000,990	1,037,958	932,300	969,106	1,095,100	125,994
460 County Superintendent Of Schools										
	180,598,010	185,081,798	157,742,621	160,319,112	155,511,472	159,000,581	145,970,097	146,209,833	149,876,500	3,666,667
COUNTY CLERK										
110 County Clerk	10,605,264	10,777,548	9,011,693	9,146,276	8,722,034	9,026,518	8,399,093	8,537,603	8,135,000	(402,603)
111 County Clerk - Election Division	3,635,393	3,645,251	2,958,848	2,994,601	2,765,277	2,790,200	0	-	-	-
	14,240,657	14,422,799	11,970,541	12,140,877	11,487,312	11,816,718	8,399,093	8,537,603	8,135,000	(402,603)
SHERIFF										
210 Office of the Sheriff	3,223,058	2,897,411	2,618,811	2,578,362	2,602,595	2,637,952	2,194,284	2,052,638	2,330,300	277,662
211 Department of Fiscal Administration and Support Services	8,802,767	8,863,168	9,046,112	8,914,285	10,538,790	10,855,536	10,561,415	11,441,463	15,836,300	4,394,837
212 Sheriff's Department for Women's Justice Services	4,264,984	4,384,988	4,115,707	4,158,476	4,147,007	4,068,583	4,138,461	4,128,662	6,667,100	2,538,438
215 Custodian	15,100,282	14,973,482	12,107,039	12,035,033	11,718,112	12,153,275	10,761,671	9,223,111	11,366,300	2,143,189
230 Court Services Division	96,697,183	98,274,188	91,251,547	91,694,012	96,375,549	95,059,054	88,848,913	87,124,023	89,427,900	2,303,877
231 Police Department	49,207,014	49,272,448	44,774,325	44,991,451	44,944,310	44,979,039	41,012,528	39,654,990	40,485,200	830,210
235 Impact Incarceration	7,616,660	8,286,925	7,169,841	7,248,000	6,993,795	7,210,984	6,194,241	6,336,668	6,419,200	82,552
236 Community Supervision and Intervention	33,491,041	32,157,521	31,094,273	32,055,619	33,557,164	34,463,837	30,090,530	27,832,887	29,640,600	1,807,713
238 Jail Diversion and Crime Prevention	1,960,014	2,009,177	1,688,835	1,700,618	1,563,068	1,650,751	1,088,066	1,257,264	1,645,300	388,036
239 Department of Corrections	190,924,608	194,599,884	173,408,503	177,960,595	183,926,258	186,820,995	198,928,643	197,700,053	214,677,800	16,977,747
249 Sheriff's Merit Board	977,701	1,125,997	924,330	950,189	802,336	927,625	864,843	922,229	917,600	(4,629)

Q-2A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Appropriations	DIFFERENCE FY 08 - FY 07
CHIEF JUDGE	412,265,312	416,845,189	378,199,323	394,286,640	397,168,985	400,817,631	394,683,596	387,673,988	419,413,600	31,739,612
280 Adult Probation Department	42,689,267	45,807,782	37,933,508	39,213,776	39,451,873	38,389,894	38,444,128	38,644,905	40,183,200	1,538,295
300 Judiciary	18,369,605	18,663,917	14,610,860	14,503,973	16,384,055	13,623,614	13,660,314	13,576,337	13,930,200	353,863
305 Public Guardian	17,572,217	18,152,159	15,521,761	15,945,128	16,020,259	16,128,205	16,007,654	15,626,831	17,233,300	1,606,469
310 Office of the Chief Judge	42,330,632	42,571,165	36,868,243	37,406,412	35,599,007	37,275,762	30,768,932	31,856,150	31,592,400	(263,750)
312 Forensic Clinical Services	2,884,110	3,163,492	2,592,209	2,723,363	2,770,038	2,787,291	2,623,748	2,676,723	2,885,300	208,577
313 Social Service	14,152,914	14,703,143	8,211,722	8,438,101	10,016,511	10,532,202	10,732,889	11,304,382	11,077,800	(226,582)
326 Juvenile Probation and Court Services	42,455,098	41,107,428	39,468,585	37,452,629	33,208,534	35,147,604	31,155,568	28,551,349	31,888,000	3,336,651
	180,463,843	184,175,086	155,206,888	155,683,382	153,460,277	153,884,572	143,393,233	142,236,677	148,790,200	6,553,523
CLERK OF THE CIRCUIT COURT										
335 Clerk of the Circuit Court - Office of the Clerk	19,847,442	21,388,571	18,081,779	18,269,787	15,920,847	16,410,293	14,334,857	14,067,674	81,491,300	67,423,626
343 Clerk of the Circuit Court/County-Wide Operations Bureau	12,448,836	12,951,965	10,282,556	10,721,281	10,939,320	10,747,828	10,222,909	10,315,744	-	(10,315,744)
344 Clerk of the Circuit Court/Family Law Bureau	9,638,736	10,291,990	8,118,307	8,561,956	8,435,445	8,453,023	8,035,476	8,129,110	-	(8,129,110)
348 Clerk of the Circuit Court/Criminal Bureau	15,243,163	15,683,029	12,552,074	12,800,452	13,306,171	13,233,980	12,793,693	12,666,603	-	(12,666,603)
360 Clerk of the Circuit Court/1st Municipal Bureau	20,194,857	21,199,199	16,396,851	17,109,216	17,781,087	17,512,191	16,468,720	16,388,732	-	(16,388,732)
372 Clerk of the Circuit Court/Suburban Operations Bureau	19,746,378	20,605,408	16,127,402	16,863,604	17,096,827	16,960,880	16,262,414	15,947,706	-	(15,947,706)
	97,119,412	102,120,162	81,558,969	84,326,296	83,479,697	83,318,195	78,118,069	77,515,569	81,491,300	3,975,731
SUBTOTAL OTHER ELECTED OFFICIALS	884,677,234	902,645,034	784,678,342	796,756,307	801,097,741	808,837,697	770,564,087	762,173,670	807,706,600	48,532,930
FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS										
490 Fixed Charges and Special Purpose Appropriations - Corporate	10,298,577	13,953,877	28,597,488	36,888,293	31,939,225	35,189,518	36,466,778	46,047,299	43,182,700	(2,864,599)
499 Fixed Charges and Special Purpose Appropriations - Public Safety	36,775,652	38,039,081	164,853,454	195,336,965	181,588,911	208,650,520	204,727,357	253,221,745	215,491,700	(37,730,045)
899 Fixed Charges and Special Purpose Appropriations - Health	5,220,240	4,399,117	62,416,686	88,650,886	76,185,503	93,889,617	77,110,769	108,066,599	85,310,100	(22,756,499)
Sub Total Fixed Charges and Special Approp.	52,294,469	56,392,075	255,867,628	320,876,144	289,713,638	337,729,655	318,304,904	407,335,643	343,984,500	(63,351,143)
TOTAL GENERAL FUNDS	2,036,633,247	2,070,977,560	2,081,066,520	2,139,385,377	2,129,355,474	2,167,600,544	2,021,451,666	2,082,602,693	2,128,979,300	46,376,607
SPECIAL PURPOSE FUNDS										
CHIEF ADMINISTRATIVE OFFICER										
501 IFT Illinois First (1st)	5,971,812	9,168,486	6,924,628	10,118,570	6,768,705	8,729,340	8,028,808	9,847,217	13,128,800	3,281,583
510 Animal Control Department	2,129,809	2,705,266	2,479,188	3,035,972	2,172,865	2,995,043	2,519,030	2,925,550	3,089,300	163,750
530 Cook County Law Library	5,339,579	5,719,853	6,583,354	7,210,765	5,955,786	6,312,212	6,219,047	6,415,981	5,393,800	(1,022,181)
565 Emergency Management Agency									312,800	312,800
CHIEF FINANCIAL OFFICER										
542 Self - Insurance Fund	41,201,776	74,600,166	56,764,473	64,430,478	60,181,873	108,141,402	60,051,391	82,177,672	94,498,400	12,320,728
BUREAU OF HEALTH SERVICES										
543 Managed Care Support Fund	424,109	517,811	141,959	464,252	3,056	385,000	273,865	405,355	338,000	(67,355)
544 Lead Poisoning Prevention Fund	2,876,353	3,968,295	2,936,231	3,933,037	3,467,199	3,651,701	1,324,543	6,139,160	3,894,800	(2,244,360)
564 TB Sanitarium District									4,531,500	4,531,500
568 Health Services - JIDC									5,593,800	5,593,800
BUREAU OF INFORMATION TECHNOLOGY AND AUTOMATION										
545 Geographical Information Systems	956,542	2,015,792	738,383	3,689,497	2,394,543	3,811,904	4,284,568	4,009,169	13,241,600	9,232,431
COUNTY CLERK										
524 County Clerk - Election Division Fund	17,345,760	19,424,068	19,246,462	20,331,156	18,332,046	20,166,456	18,294,606	18,955,738	27,563,700	8,607,962

Q-2A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Appropriations	DIFFERENCE FY 08 - FY 07
533 County Clerk - Automation Fund	968,005	1,252,658	989,974	1,137,642	1,147,807	1,061,649	1,105,334	1,320,278	1,475,900	155,622
BOARD OF ELECTION COMMISSIONERS										
525 Board of Election Commissioners - Election Fund	9,737,697	10,527,434	-	-	11,053,746	13,218,298	0	-	17,422,700	17,422,700
RECORDER OF DEEDS										
527 County Recorder Document Storage System Fund	4,739,383	5,674,907	2,017,186	2,753,511	4,394,634	5,116,395	2,427,070	4,250,746	4,270,000	19,254
CLERK OF THE CIRCUIT COURT/CHIEF JUDGE										
528 Circuit Court Automation Fund	6,328,749	7,111,857	6,202,436	6,810,983	7,934,609	9,580,505	9,223,154	11,099,481	13,483,300	2,383,819
CLERK OF THE CIRCUIT COURT										
529 Clerk of the Circuit Court Document Storage Fund	4,472,793	5,076,690	4,544,762	5,144,621	7,058,267	10,641,362	9,402,700	11,161,765	11,843,200	681,435
567 Clerk of the Circuit Court Administrative Fund									510,800	510,800
CHIEF JUDGE										
531 Circuit Court - Illinois Dispute Resolution Fund	200,000	200,000	200,000	200,000	350,705	350,705	200,000	200,000	200,000	-
532 Adult Probation/Probation Service Fee Fund	2,244,737	3,613,484	2,820,171	3,930,440	3,142,211	3,988,867	2,604,412	2,891,180	3,754,000	862,820
538 Juvenile Probation - Supplementary Officers	3,181,561	3,419,272	3,233,156	3,454,134	3,421,204	3,537,038	3,714,311	3,859,446	4,350,500	491,054
569 Juvenile Temporary Detention Center									30,966,600	30,966,600
541 Social Service/Probation and Court Services Fund	7,052,028	7,550,184	6,561,563	6,957,509	3,492,380	4,377,572	2,323,989	2,345,588	2,825,200	479,612
SHERIFF										
535 Intergovernmental Agreement/EISB	1,147,621	1,192,089	1,156,627	1,163,086	969,565	1,008,221	949,761	986,398	1,049,400	63,002
537 911 Surcharge Reallocation Program		355,055		64,100	31,486	59,600	0	-	-	-
546 Sheriff's Youthful Offender Alcohol & Drug Education	20,052	25,398	12,627	25,551	7,624	14,303	0	-	15,700	15,700
STATE'S ATTORNEY										
560 State's Attorney Narcotics Nuisance Abatement			449,979	476,307	556,326	622,416	490,672	620,242	-	(620,242)
561 State's Attorney Narcotics Forfeiture			1,854,674	2,991,076	2,325,013	2,985,652	2,351,963	3,132,061	3,247,800	115,739
562 State's Attorney Bad Check Diversion Program					68,080			100,000	238,300	138,300
566 Capital Litigation Trust Fund									2,941,500	2,941,500
TREASURER										
534 County Treasurer - Tax Sales Automation Fund	1,171,653	1,261,817	1,456,492	1,712,818	890,634	1,851,582	792,212	1,685,935	6,172,500	4,486,565
OTHER FUNDS										
590 Annuity and Benefits	220,223,000	220,223,000	209,151,000	209,151,000	209,151,000	223,270,000	209,151,000	264,846,000	183,124,000	(81,722,000)
700 Bond and Interest	164,246,728	164,246,728	180,500,663	180,500,663	180,500,663	180,870,852	180,500,663	184,941,441	212,729,169	27,787,728
Grants	137,880,733	137,880,733	169,609,949	169,609,949	173,665,246	173,665,246	146,101,672	146,101,672	135,569,600	(10,532,072)
Allowance for Uncollected Taxes		10,911,153		11,013,957			11,004,381	13,098,381	11,628,911	(1,469,470)
TOTAL SPECIAL PURPOSE FUNDS	639,860,480	698,644,196	686,575,937	720,311,074	709,369,192	790,981,401	683,339,153	783,516,456	819,405,580	35,889,124
TOTAL OPERATIONS	2,676,493,727	2,769,621,756	2,767,642,457	2,859,694,451	2,838,724,666	2,969,586,326	2,704,790,819	2,866,119,149	2,948,384,880	82,265,731
600 Capital Improvements	193,112,626	219,215,158	162,043,736	130,643,500	135,921,971	111,128,588	212,000,784	173,502,774	286,183,112	112,680,338
GRAND TOTAL	2,869,606,353	2,988,836,914	2,929,686,193	2,990,337,951	2,974,646,637	3,080,714,914	2,916,791,603	3,039,621,923	3,234,567,992	194,946,069

Q - 2B SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

BUDGET NO.	GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
Offices Under The President											
President											
002	Department of Human Rights, Ethics and Women's Issues	808,600								808,600	002
010	Office of the President	2,641,800								2,641,800	010
		3,450,400								3,450,400	
Chief Administrative Officer											
011	Office of the Chief Administrative Officer	2,259,700								2,259,700	011
160	Building and Zoning	3,311,700			1,561,100					3,311,700	160
161	Department of Environmental Control				559,300					1,561,100	161
170	Zoning Board of Appeals									559,300	170
205	Judicial Advisory Council		1,037,000							1,037,000	205
259	Medical Examiner		7,731,000							7,731,000	259
260	Public Defender		51,358,900							51,358,900	260
452	Veterans' Assistance Commission			496,600						496,600	452
451	Office of Adoption Child Custody Advocacy		945,100							945,100	451
500	County Highway Department								17,175,100	17,175,100	500
		5,571,400	61,072,000		2,120,400	496,600			17,175,100	86,435,500	
Bureau of Human Resources											
019	Employee Appeals Board	202,500								202,500	019
032	Department of Human Resources	3,423,800								3,423,800	032
		3,626,300								3,626,300	
Bureau of Public Safety/Judicial Coordination											
070	County Auditor	1,109,600								1,109,600	070
080	Office of the Inspector General	1,078,500								1,078,500	080
Chief Financial Officer											
007	Revenue	2,274,300								2,274,300	007
008	Risk Management	1,592,600								1,592,600	008
014	Budget and Management Services	1,604,800								1,604,800	014
020	County Comptroller	3,175,000								3,175,000	020
021	Office of the Chief Financial Officer	613,900								613,900	021
022	Contract Compliance	893,000								893,000	022
030	County Purchasing Agent	2,163,500								2,163,500	030
		12,317,100								12,317,100	
Bureau of Information Technology											
009	Office of the Chief Information Officer	3,276,000								3,276,000	009
012	Department for Management of Information Systems	6,280,700								6,280,700	012
016	Central Services	2,112,300								2,112,300	016
023	Department of Office Technology	1,550,400								1,550,400	023
		13,219,400								13,219,400	
Bureau of Capital, Planning, and Facilities Management											
013	Planning and Development					1,990,100				1,990,100	013
031	Capital Planning and Policy	2,120,600								2,120,600	031
200	Department of Facilities Management	30,032,300								30,032,300	200
		32,152,900				1,990,100				34,143,000	
Bureau of Health Services											

Q - 2B SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

BUDGET NO.	GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
240	Cermak Health Services of Cook County	31,044,100								31,044,100	240
890	Office of the Chief Health Administrator			182,354,900						182,354,900	890
891	Provident Hospital of Cook County			77,390,600						77,390,600	891
893	Ambulatory and Community Health Network of Cook County			44,047,400						44,047,400	893
894	The Ruth M. Rothstein CORE Center			10,971,600						10,971,600	894
895	Department of Public Health			15,953,500						15,953,500	895
897	John H. Stroger, Jr. Hospital of Cook County			380,268,100						380,268,100	897
898	Oak Forest Hospital of Cook County			79,878,200						79,878,200	898
		31,044,100	61,072,000	790,864,300	2,120,400	2,486,700	-	-	17,175,100	821,968,400	
	Subtotal Offices Under The President	31,044,100	61,072,000	790,864,300	2,120,400	2,486,700	-	-	17,175,100	977,288,200	
	Other Elected Officials										
018	Office of the County Commissioners						23,712,800			23,712,800	018
040	County Assessor						6,973,600			6,973,600	040
050	Board of Review						6,120,500			6,120,500	050
060	County Treasurer						8,100,300			8,100,300	060
130	Recorder of Deeds						95,781,400			95,781,400	130
250	State's Attorney						1,095,100			1,095,100	250
390	Public Administrator						36,806,900			36,806,900	390
		16,193,100	96,876,500	-	-	-	8,135,000	-	-	8,135,000	
	County Clerk										
110	County Clerk						8,135,000			8,135,000	110
							8,135,000	-	-	8,135,000	
	Sheriff										
210	Office of the Sheriff	2,330,300								2,330,300	210
211	Department of Fiscal Administration and Support Services	15,836,300								15,836,300	211
212	Sheriff's Department for Women's Justice Services	6,667,100								6,667,100	212
215	Custodian	11,366,300								11,366,300	215
230	Court Services Division		89,427,900							89,427,900	230
231	Police Department	40,485,200								40,485,200	231
235	Impact Incarceration	6,419,200								6,419,200	235
236	Community Supervision and Intervention	29,640,600								29,640,600	236
238	Jail Diversion and Crime Prevention	1,646,300								1,646,300	238
239	Department of Corrections	214,677,800								214,677,800	239
249	Sheriff's Merit Board	917,600								917,600	249
		11,366,300	89,427,900	-	-	-	-	-	-	419,413,600	
	Chief Judge										
280	Adult Probation Department		40,183,200							40,183,200	280
300	Judiciary		13,930,200							13,930,200	300
305	Public Guardian		17,233,300							17,233,300	305
310	Office of the Chief Judge		31,592,400							31,592,400	310
312	Forensic Clinical Services		2,885,300							2,885,300	312
313	Social Service		11,077,800							11,077,800	313
326	Juvenile Probation and Court Services		31,888,000							31,888,000	326
			146,790,200							146,790,200	

Q - 2B SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

GOVERNMENT

MANAGEMENT &

SUPPORTING

SERVICES

BUDGET NO.	DESCRIPTION	COURTS	CORRECTIONS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
Clerk of the Circuit Court											
335	Office Of The Clerk	81,491,300								81,491,300	335
		81,491,300								81,491,300	
	Subtotal Other Elected Officials	416,585,900	318,619,400				44,941,900			807,706,600	
FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS											
490	Fixed Charges and Special Purpose Appropriations - Corporate									43,182,700	490
499	Fixed Charges and Special Purpose Appropriations - Public Safety	215,491,700								215,491,700	499
899	Fixed Charges and Special Purpose Appropriations - Health			85,310,100						85,310,100	899
	Sub Total Fixed Charges and Special Approp.	215,491,700		85,310,100						343,984,500	
	Total General Funds	693,149,600	349,665,500	876,174,400	2,120,400	2,486,700	44,941,900		17,175,100	2,128,979,300	
Special Purpose Funds											
CONTROL OFFICERS											
CHIEF ADMINISTRATIVE OFFICER											
501	MFT Illinois First (1st)								13,128,800	13,128,800	501
510	Animal Control Department				3,089,300					3,089,300	510
530	Cook County Law Library	5,393,800								5,393,800	530
565	Emergency Management Agency	312,800								312,800	565
542	Self - Insurance Fund	1,928,416	4,706,550	77,635,363	28,541	33,472	604,928		231,181	94,498,400	542
BUREAU OF HEALTH SERVICES											
543	Managed Care			338,000						338,000	543
544	Lead Poisoning Prevention Fund			3,894,800						3,894,800	544
564	TB Sanitarium District			4,531,500						4,531,500	564
568	Health Services - JDC			5,593,800						5,593,800	568
BUREAU OF INFORMATION TECHNOLOGY AND AUTOMATION											
545	Geographical Information Systems										
BOARD OF ELECTION COMMISSIONERS											
525	Board of Election Commissioners - Election Fund							17,422,700		17,422,700	525
COUNTY CLERK											
524	County Clerk - Election Division Fund							27,563,700		27,563,700	524
533	County Clerk - Automation Fund	1,475,900								1,475,900	533
RECORDER OF DEEDS											
527	County Recorder Document Storage System Fund									4,270,000	527
CLERK OF THE CIRCUIT COURT/CHIEF JUDGE											
528	Circuit Court Automation Fund	13,483,300								13,483,300	528
CLERK OF THE CIRCUIT COURT											
529	Clerk of the Circuit Court Document Storage Fund	11,843,200								11,843,200	529
567	Clerk of the Circuit Court Administrative Fund	510,800								510,800	567
CHIEF JUDGE											
531	Circuit Court - Illinois Dispute Resolution Fund	200,000								200,000	531
532	Adult Probation/Probation Service Fee Fund		3,754,000							3,754,000	532
538	Juvenile Probation - Supplementary Officers	4,350,500								4,350,500	538
569	Juvenile Temporary Detention Center		30,966,600							30,966,600	540
541	Social Service/Probation and Court Services Fund	2,825,200								2,825,200	541

Q - 2B SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

BUDGET NO.	DESCRIPTION	GOVERNMENT MANAGEMENT & SUPPORTING SERVICES										TOTAL	BUDGET NO.	
		COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION						
SHERIFF														
535	Intergovernmental Agreement/EISB		1,049,400										1,049,400	535
546	Sheriff's Youthful Offender Alcohol & Drug Education		15,700										15,700	546
STATE'S ATTORNEY														
560	State's Attorney Narcotics Nuisance Abatement													560
561	State's Attorney Narcotics Forfeiture	3,247,800											3,247,800	561
562	State's Attorney Bad Check Diversion Program	238,300											238,300	562
566	Capital Litigation Trust Fund	2,941,500											2,941,500	566
TREASURER														
534	County Treasurer - Tax Sales Automation Fund				6,172,500								6,172,500	534
OTHER FUNDS														
590	Annuity and Benefits	11,515,405	29,703,528	398,800	191,867	4,945,637	3,424,927	2,324,711					183,124,000	590
700	Bond and Interest	31,271,187	87,218,959	57,011,417									212,729,169	700
	Other Restricted Funds (Federal, State And Private Grants)	14,314,900	10,343,100	1,055,800	19,766,300								135,569,600	
	Allowance for Uncollected Taxes				11,628,911								11,628,911	
	Total Special Purpose Funds	65,088,608	167,757,837	4,572,441	19,991,639	36,593,576	48,411,327	15,684,692					819,405,580	
	Total Operations	208,356,308	517,421,337	6,692,841	22,478,339	81,535,476	48,411,327	32,859,792					2,948,384,880	
600	Capital Improvements	145,205,153	34,272,549	176,790	34,500	1,065,300	179,000	71,112,500					286,183,112	
Grand Total		353,561,461	551,693,886	6,869,631	22,512,839	82,598,776	48,590,327	103,972,292					3,234,567,992	

Q - 2C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

CONTROL OFFICER	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL	DEPT.
Offices Under The President											
President											
002	720,500	64,300	7,200	100	2,500	-	14,000	808,600	-	808,600	002
	2,562,200	4,000	36,300	13,300	11,600	-	14,400	2,641,800	-	2,641,800	010
010	3,282,700	68,300	43,500	13,400	14,100	-	28,400	3,450,400	-	3,450,400	
Chief Administrative Officer											
011	2,075,900	1,400	36,100	138,100	3,200	-	5,000	2,259,700	-	2,259,700	011
160	3,268,100	17,000	15,800	2,400	8,400	-	-	3,311,700	-	3,311,700	160
161	1,438,600	25,800	22,800	66,900	7,000	-	-	1,561,100	-	1,561,100	161
170	534,800	16,900	1,800	2,000	3,800	-	-	559,300	-	559,300	170
205	455,100	59,200	5,500	5,000	3,300	-	508,900	1,037,000	-	1,037,000	205
259	6,322,400	951,900	315,400	131,200	10,100	-	-	7,731,000	-	7,731,000	259
260	491,929,900	1,211,000	478,900	247,000	229,100	-	-	51,358,900	-	51,358,900	260
451	911,900	1,300	30,300	700	900	-	-	945,100	-	945,100	451
452	241,000	253,200	1,500	300	600	-	-	496,600	-	496,600	452
500	15,401,000	62,800	186,100	1,472,000	33,200	-	20,000	17,175,100	-	17,175,100	500
	79,841,700	2,600,500	1,094,200	2,065,600	299,600	-	533,900	86,435,500	-	86,435,500	
Bureau of Human Resources											
019	196,200	6,300	-	-	-	-	-	202,500	-	202,500	019
032	3,381,300	110,500	73,000	16,200	92,800	-	(250,000)	3,423,800	-	3,423,800	032
	3,577,500	116,800	73,000	16,200	92,800	-	(250,000)	3,626,300	-	3,626,300	
070	1,085,000	15,700	6,500	1,400	1,000	-	-	1,109,600	-	1,109,600	070
080	1,049,600	800	9,300	10,100	8,700	-	-	1,078,500	-	1,078,500	080
Chief Financial Officer											
007	1,956,500	239,100	31,900	26,600	20,200	-	-	2,274,300	-	2,274,300	007
008	1,543,100	27,300	6,600	9,300	6,300	-	-	1,592,600	-	1,592,600	008
014	1,489,000	91,500	11,400	1,200	9,700	-	2,000	1,604,800	-	1,604,800	014
020	3,084,200	33,300	35,000	10,200	12,300	-	-	3,175,000	-	3,175,000	020
021	578,200	22,200	6,000	6,500	1,000	-	-	613,900	-	613,900	021
022	847,000	15,000	13,500	2,700	4,800	-	10,000	893,000	-	893,000	022
030	2,029,800	75,400	34,100	2,800	21,400	-	-	2,163,500	-	2,163,500	030
	11,527,800	503,800	138,500	59,300	75,700	-	12,000	12,317,100	-	12,317,100	
Bureau of Information Technology											
009	1,118,800	1,299,800	555,800	158,400	143,200	-	-	3,276,000	-	3,276,000	009
012	4,918,400	10,100	101,200	1,244,700	6,300	-	-	6,280,700	-	6,280,700	012
016	2,112,300	-	-	-	-	-	-	2,112,300	-	2,112,300	016
023	1,026,700	241,000	31,700	243,500	7,500	-	-	1,550,400	-	1,550,400	023
	9,176,200	1,550,900	688,700	1,646,600	157,000	-	-	13,219,400	-	13,219,400	
Bureau of Capital, Planning, and Facilities Management											
013	921,100	51,700	8,900	3,400	2,000	-	1,003,000	1,990,100	-	1,990,100	013
031	1,981,200	97,600	25,500	12,900	3,400	-	-	2,120,600	-	2,120,600	031
200	26,572,800	520,700	2,660,900	3,295,200	12,900	-	(3,030,200)	30,032,300	-	30,032,300	200
	29,475,100	670,000	2,695,300	3,311,500	18,300	-	(2,027,200)	34,143,000	-	34,143,000	
Bureau of Health Services											
240	24,811,900	4,469,800	1,255,900	707,900	24,400	-	(225,800)	31,044,100	-	31,044,100	240
890	39,591,300	40,612,200	81,619,400	20,117,900	-	-	414,100	182,354,900	-	182,354,900	890
891	55,095,400	12,718,900	6,246,500	3,087,600	242,200	-	-	77,390,600	-	77,390,600	891
893	37,243,300	3,518,400	1,118,500	1,290,700	876,500	-	-	44,047,400	-	44,047,400	893
894	4,254,700	195,000	6,070,400	436,500	15,000	-	-	10,971,600	-	10,971,600	894
895	11,922,800	538,400	279,600	299,900	1,169,100	-	1,743,700	15,953,500	-	15,953,500	895

Q - 2C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

CONTROL OFFICER	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL	DEPT.
897 John H. Stroger, Jr. Hospital of Cook County	273,003,100	35,764,400	47,868,100	22,571,200	928,400	-	132,900	380,268,100	-	380,268,100	897
898 Oak Forest Hospital of Cook County	57,821,100	10,252,300	6,363,800	5,270,200	170,800	-	-	79,878,200	-	79,878,200	898
	503,743,600	108,069,400	150,822,200	53,781,900	3,628,400	-	2,064,900	827,908,400	-	827,908,400	
Subtotal Offices Under The President	642,759,200	113,596,200	155,571,200	60,906,000	4,093,600	-	362,000	977,288,200	-	977,288,200	
Other Elected Officials											
018 Office of the County Commissioners	6,243,400	845,500	349,500	47,100	288,500	-	318,800	8,092,800	-	8,092,800	018
040 County Assessor	21,049,200	2,259,600	225,000	79,000	100,000	-	-	23,712,800	-	23,712,800	040
050 Board of Review	6,739,500	98,100	107,300	9,500	19,200	-	-	6,973,600	-	6,973,600	050
060 County Treasurer	4,003,300	1,969,600	35,500	18,000	91,600	-	2,500	6,120,500	-	6,120,500	060
130 Recorder of Deeds	7,649,400	237,800	91,700	79,600	41,800	-	-	8,100,300	-	8,100,300	130
250 State's Attorney	88,570,900	2,909,200	885,000	1,920,200	396,600	-	1,099,500	95,781,400	-	95,781,400	250
390 Public Administrator	855,400	68,800	5,000	19,800	33,500	-	112,600	1,095,100	-	1,095,100	390
	135,111,100	8,388,600	1,699,000	2,173,200	971,200	-	1,533,400	149,876,500	-	149,876,500	
County Clerk											
110 County Clerk	77,500,800	286,400	95,200	2,600	-	-	-	8,135,000	-	8,135,000	110
	7,750,800	286,400	95,200	2,600	-	-	-	8,135,000	-	8,135,000	
Sheriff											
210 Office of the Sheriff	2,283,500	5,800	30,000	-	11,000	-	-	2,330,300	-	2,330,300	210
211 Department of Fiscal Administration and Support Services	8,144,900	232,200	986,400	6,463,700	9,100	-	-	15,836,300	-	15,836,300	211
212 Sheriff's Department for Women's Justice Services	3,854,000	2,703,400	60,400	36,600	12,700	-	-	6,667,100	-	6,667,100	212
215 Custodian	10,263,300	430,900	633,900	35,000	3,200	-	-	11,366,300	-	11,366,300	215
230 Court Services Division	87,742,300	279,900	153,200	1,154,100	98,400	-	-	89,427,900	-	89,427,900	230
231 Police Department	38,893,700	137,400	136,100	775,900	344,100	-	160,000	40,485,200	-	40,485,200	231
235 Impact Incarceration	5,749,200	334,800	273,400	51,100	10,700	-	-	6,419,200	-	6,419,200	235
236 Community Supervision and Intervention	26,720,200	1,949,900	155,500	455,800	359,200	-	-	29,640,600	-	29,640,600	236
238 Jail Diversion and Crime Prevention	1,595,200	43,900	500	-	5,700	-	-	1,645,300	-	1,645,300	238
239 Department of Corrections	196,957,900	13,254,300	2,702,000	1,351,200	247,700	-	164,700	214,677,800	-	214,677,800	239
249 Sheriff's Merit Board	649,100	230,500	33,400	2,100	2,500	-	-	917,600	-	917,600	249
	382,891,300	19,603,000	5,164,800	10,325,500	1,104,300	-	324,700	419,473,600	-	419,473,600	
Chief Judge											
280 Adult Probation Department	39,684,800	220,700	67,000	293,500	732,200	-	(815,000)	40,183,200	-	40,183,200	280
300 Judiciary	379,100	702,300	538,200	7,705,800	129,800	-	4,475,000	13,930,200	-	13,930,200	300
305 Public Guardian	16,926,700	176,300	70,400	39,000	120,900	-	(100,000)	17,233,300	-	17,233,300	305
310 Office of the Chief Judge	26,338,900	3,645,500	316,100	1,226,400	214,700	-	(149,200)	31,592,400	-	31,592,400	310
312 Forensic Clinical Services	2,853,400	3,100	18,000	1,500	9,300	-	-	2,885,300	-	2,885,300	312
313 Social Service	12,842,800	3,000	9,400	-	24,300	-	(1,801,700)	11,077,800	-	11,077,800	313
326 Juvenile Probation and Court Services	24,700,300	7,603,900	47,100	67,000	59,700	-	(590,000)	31,888,000	-	31,888,000	326
	123,726,000	12,354,800	1,066,200	9,333,200	1,290,900	-	1,019,100	146,790,200	-	146,790,200	
Clerk of the Circuit Court											
335 Clerk of the Circuit Court - Office of the Clerk	75,966,100	1,782,100	483,000	2,964,700	295,400	-	-	81,491,300	-	81,491,300	335
	75,966,100	1,782,100	483,000	2,964,700	295,400	-	-	81,491,300	-	81,491,300	
Subtotal Other Elected Officials	725,445,300	42,414,900	8,506,200	24,799,200	3,661,800	-	2,877,200	807,706,600	-	807,706,600	
FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS											
490 Fixed Charges and Special Purpose Appropriations - Corporate	28,978,900	7,270,300	462,000	1,520,100	14,400	-	4,937,000	43,182,700	-	43,182,700	490
499 Fixed Charges and Special Purpose Appropriations - Public Sa	172,970,500	12,193,200	-	31,353,400	200,000	-	(1,225,400)	215,491,700	-	215,491,700	499
899 Fixed Charges and Special Purpose Appropriations - Health	81,694,600	3,597,500	-	-	-	-	18,000	85,310,100	-	85,310,100	899
Sub Total Fixed Charges and Special Approp.	283,644,000	23,061,000	462,000	32,873,500	214,400	-	3,729,600	343,984,500	-	343,984,500	
Total General Funds	1,651,848,500	179,072,100	164,541,400	118,578,700	7,969,800	-	6,968,800	2,128,979,300	-	2,128,979,300	

Q - 2C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

CONTROL OFFICER	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL	DEPT.
Special Purpose Funds											
CONTROL OFFICERS											
CHIEF ADMINISTRATIVE OFFICER											
501 MFT Illinois First (1st)	11,418,800	72,300	185,000	1,192,700	80,000	-	180,000	13,128,800		13,128,800	501
510 Animal Control Department	1,310,900	872,400	118,100	85,200	5,000	85,000	612,700	3,089,300		3,089,300	510
530 Cook County Law Library	3,143,500	28,800	1,546,500	642,100	31,400	-	1,500	5,393,800		5,393,800	530
565 Emergency Management Agency	346,100	31,000	15,700	13,700	1,300	117,000	(212,000)	312,800		312,800	565
CHIEF FINANCIAL OFFICER											
542 Self - Insurance Fund		19,350,000	-	-	-	-	75,148,400	94,498,400		94,498,400	542
BUREAU OF HEALTH SERVICES											
543 Managed Care Support Fund		338,000	-	-	-	-	-	338,000		338,000	543
544 Lead Poisoning Prevention Fund	421,400	3,402,800	6,800	-	26,000	-	37,800	3,894,800		3,894,800	544
564 TB Sanitarium District	2,966,400	639,400	492,400	255,500	-	162,800	15,000	4,531,500		4,531,500	564
568 Health Services - JIDC	2,639,500	2,893,300	55,500	5,500	-	-	-	5,593,800		5,593,800	568
Bureau of Information Technology and Automation											
545 Geographical Information Systems	1,408,800	3,696,200	346,500	5,748,600	-	602,800	1,638,700	13,241,600		13,241,600	545
COUNTY CLERK											
524 County Clerk - Election Division Fund	10,567,700	12,471,700	660,300	2,934,600	536,900	179,000	213,500	27,563,700		27,563,700	524
533 County Clerk - Automation Fund	751,800	431,100	103,000	30,200	26,200	85,000	48,600	1,475,900		1,475,900	533
BOARD OF ELECTION COMMISSIONERS											
525 Board of Election Commissioners - Election Fund	408,900	15,941,800	-	-	1,072,000	-	-	17,422,700		17,422,700	525
RECORDER OF DEEDS											
527 County Recorder Document Storage System Fund	2,990,300	450,000	82,000	-	50,000	525,000	172,700	4,270,000		4,270,000	527
CLERK OF THE CIRCUIT COURT/CHIEF JUDGE											
528 Circuit Court Automation Fund	6,964,000	2,012,000	455,000	1,076,400	475,000	1,128,000	1,372,900	13,483,300		13,483,300	528
CLERK OF THE CIRCUIT COURT											
529 Clerk of the Circuit Court Document Storage Fund	6,193,800	2,062,000	188,000	448,000	750,000	870,000	1,331,400	11,843,200		11,843,200	529
567 Clerk of the Circuit Court Administrative Fund	464,400	-	-	-	-	-	46,400	510,800		510,800	567
CHIEF JUDGE											
531 Circuit Court - Illinois Dispute Resolution Fund	-	-	-	-	-	-	200,000	200,000		200,000	531
532 Adult Probation/Probation Service Fee Fund	160,000	2,136,800	190,000	-	265,500	167,300	834,400	3,754,000		3,754,000	532
538 Juvenile Probation - Supplementary Officers	4,990,300	-	-	-	-	-	(639,800)	4,350,500		4,350,500	538
541 Social Services/Probation and Court Services Fund	12,500	846,400	62,300	13,400	5,500	70,000	1,815,100	2,825,200		2,825,200	541
569 Juvenile Temporary Detention Center	28,063,400	668,500	2,739,700	224,400	20,600	-	(750,000)	30,966,600		30,966,600	569
SHERIFF											
535 Intergovernmental Agreement/ETSB	1,298,500	-	-	30,000	-	-	(279,100)	1,049,400		1,049,400	535
546 Sheriff's Youthful Offender Alcohol & Drug Education	3,000	4,500	7,500	-	-	-	700	15,700		15,700	546
STATE'S ATTORNEY											
561 State's Attorney Narcotics Forfeiture	3,247,800	-	-	-	-	-	-	3,247,800		3,247,800	561
562 State's Attorney Bad Check Diversion Program	82,800	10,000	2,200	-	-	9,500	133,800	238,300		238,300	562
566 Capital Litigation Trust Fund	2,464,000	-	-	-	-	-	477,500	2,941,500		2,941,500	566
TREASURER											
534 County Treasurer - Tax Sales Automation Fund	5,101,800	99,900	181,500	318,000	-	424,000	47,300	6,172,500		6,172,500	534
OTHER FUNDS											
590 Annuity and Benefits	183,124,000	-	-	-	-	-	-	183,124,000		183,124,000	590
700 Bond and Interest		39,731,300	934,700	806,000	3,883,700	451,700	212,729,169	212,729,169		212,729,169	700
Other Restricted Funds (Federal, State and Private Grants)		64,544,600					25,217,600	135,569,600		135,569,600	
Allowance for Uncollected Taxes							11,628,911	11,628,911		11,628,911	
Total Special Purpose Funds	345,089,000	108,190,200	8,372,700	13,824,300	7,229,100	4,877,100	331,823,180	819,405,580	-	819,405,580	
Total Operating Funds	1,996,937,500	287,262,300	172,914,100	132,403,000	15,198,900	4,877,100	338,791,980	2,948,384,880	-	2,948,384,880	

Q - 2C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

CONTROL OFFICER	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL	DEPT.
600 Capital Improvements									286,183,112	286,183,112	600
Grand Total	1,996,937,500	287,262,300	172,914,100	132,403,000	15,198,900	4,877,100	338,791,980	2,948,384,880	286,183,112	3,234,567,992	

0 - 20 SUMMARY OF PERSONAL SERVICES BY CONTROL OFFICER

CONTROL OFFICER	REGULAR EMPLOYEES	OVERTIME COMPENSATION	EXTRA EMPLOYEES	MEDICARE	WORKERS COMPENSATION	PENSION	LIFE INSURANCE	HOSPITALIZATION INSURANCE	DEATH INSURANCE	UNEMPLOYMENT COMPENSATION	VISION CARE INSURANCE	EMPLOYEE EXPENSES	TOTAL	DEPT.
OFFICE UNDER THE PRESIDENT														
PRESIDENT														
002 Department of Human Rights, Ethics and Women's Issues	715,500	-	-	4,000	-	-	-	-	-	-	-	5,000	724,500	002
010 Office of the President	2,510,400	-	-	4,000	-	-	-	-	-	-	-	51,800	2,562,200	010
	3,225,900			4,000								56,800	3,286,700	
CHIEF ADMINISTRATIVE OFFICER														
011 Office of the Chief Administrative Officer	2,063,400	6,000	-	-	-	-	-	-	-	-	-	6,500	2,075,900	011
160 Building and Zoning	3,178,100	-	-	-	-	-	-	-	-	-	-	90,000	3,268,100	160
161 Department of Environmental Control	1,414,100	-	-	-	-	-	-	-	-	-	-	24,500	1,438,600	161
170 Zoning Board of Appeals	533,900	-	-	-	-	-	-	-	-	-	-	900	534,800	170
205 Judicial Advisory Council	448,700	-	-	-	-	-	-	-	-	-	-	6,400	455,100	205
259 Medical Examiner	6,217,900	70,000	-	-	-	-	-	-	-	-	-	34,500	6,322,400	259
260 Public Defender	48,480,900	122,000	-	-	-	-	-	-	-	-	-	590,000	49,192,900	260
451 Office of Adoption Child Custody Advocacy	898,100	-	-	-	-	-	-	-	-	-	-	13,800	911,900	451
452 Veterans' Assistance Commission	239,700	-	-	-	-	-	-	-	-	-	-	1,300	241,000	452
500 County Highway Department	15,315,000	40,000	-	-	-	-	-	-	-	-	-	46,000	15,401,000	500
	78,789,800	238,000										813,900	79,841,700	
BUREAU OF HUMAN RESOURCES														
019 Employee Appeals Board	196,200	-	-	-	-	-	-	-	-	-	-	-	196,200	019
032 Department of Human Resources	3,332,100	-	-	-	-	-	-	-	-	-	-	49,200	3,381,300	032
	3,528,300											49,200	3,577,500	
070 County Auditor	1,071,700	-	-	-	-	-	-	-	-	-	-	-	1,071,700	070
080 Office of the Inspector General	1,046,100	-	-	-	-	-	-	-	-	-	-	-	1,046,100	080
CHIEF FINANCIAL OFFICER														
007 Revenue	1,939,600	-	-	-	-	-	-	-	-	-	-	-	1,939,600	007
008 Risk Management	1,538,100	-	-	-	-	-	-	-	-	-	-	5,000	1,543,100	008
014 Budget and Management Services	1,475,500	-	-	-	-	-	-	-	-	-	-	13,500	1,489,000	014
020 County Comptroller	3,073,700	5,000	-	-	-	-	-	-	-	-	-	5,500	3,084,200	020
021 Office of the Chief Financial Officer	551,700	-	-	-	-	-	-	-	-	-	-	26,500	578,200	021
022 Contract Compliance	819,500	-	-	-	-	-	-	-	-	-	-	27,500	847,000	022
030 County Purchasing Agent	1,973,800	1,000	-	-	-	-	-	-	-	-	-	55,000	2,029,800	030
	11,371,900	6,000										149,900	11,527,800	
BUREAU OF INFORMATION TECHNOLOGY AND AUTOMATION														
009 Office of the Chief Information Officer	1,079,500	14,000	-	-	-	-	-	-	-	2,000	-	23,300	1,118,800	009
012 Department for Management of Information Systems	4,892,600	24,000	-	-	-	-	-	-	-	-	-	1,800	4,918,400	012
016 Central Services	2,112,300	-	-	-	-	-	-	-	-	-	-	-	2,112,300	016
023 Department of Office Technology	1,011,900	3,500	-	-	-	-	-	-	-	-	-	11,300	1,026,700	023
	9,096,300	41,500								2,000		36,400	9,176,200	
BUREAU OF CAPITAL PLANNING, AND FACILITIES MANAGEMENT														
013 Planning and Development	911,600	-	-	-	-	-	-	-	-	-	-	9,500	921,100	013
031 Capital Planning and Policy	1,958,500	-	-	-	-	-	-	-	-	-	-	22,700	1,981,200	031
200 Department of Facilities Management	25,662,400	900,000	-	-	-	-	-	-	-	-	-	10,400	26,572,800	200
	28,532,500	900,000										42,600	29,475,100	
BUREAU OF HEALTH SERVICES														
240 Cermak Health Services of Cook County	23,252,900	1,524,000	-	-	-	-	-	-	-	-	-	35,000	24,811,900	240
890 Office of the Chief Health Administrator	31,589,400	7,203,000	-	878,004	-	-	233,680	8,389,763	238,661	-	102,573	798,900	49,463,881	890
891 Prodent Hospital of Cook County	53,176,400	1,781,000	-	468,730	-	-	146,346	6,459,322	214,909	-	78,964	138,000	62,463,671	891
893 Ambulatory and Community Health Network of Cook County	36,741,800	454,000	-	-	-	-	-	-	-	-	-	47,500	37,243,300	893
894 The Ruth M. Rothstein CORE Center	4,222,800	25,000	-	-	-	-	-	-	-	-	-	6,900	4,254,700	894
895 Department of Public Health	11,770,300	9,300	-	3,858,328	-	-	1,163,621	43,841,981	1,532,181	-	526,105	143,200	62,945,016	895
897 John H. Stroger, Jr. Hospital of Cook County	257,151,700	14,658,000	-	1,037,833	-	-	324,951	16,040,721	599,371	-	194,792	1,393,400	291,200,768	897
898 Oak Forest Hospital of Cook County	55,570,300	2,076,300	-	-	-	-	-	-	-	-	-	174,500	57,821,100	898
	473,415,600	27,530,600		6,240,895			1,868,498	74,731,788	2,406,122		902,434	2,737,400	590,094,337	
	610,138,100	28,716,100		6,246,895			1,868,498	74,731,788	2,406,122		902,434	3,083,000	729,113,937	
Subtotal Offices under The President														
OTHER Elected OFFICIALS														
018 Office of the County Commissioners	6,199,500	-	-	76,636	-	-	19,782	741,027	24,956	-	-	43,900	7,121,530	018
040 County Assessor	20,900,900	22,500	-	-	-	-	-	-	-	15,000	-	110,800	21,049,200	040
050 Board of Review	6,649,200	59,200	-	-	-	-	-	-	-	25,000	-	6,100	6,739,500	050
060 County Treasurer	3,984,200	12,000	-	-	-	-	-	-	-	-	-	7,100	4,003,300	060

0 - 20 SUMMARY OF PERSONAL SERVICES BY CONTROL OFFICER

CONTROL OFFICER	REGULAR EMPLOYEES	OVERTIME COMPENSATION	EXTRA EMPLOYEES	MEDICARE	WORKERS COMPENSATION	PENSION	LIFE INSURANCE	HOSPITALIZATION INSURANCE	DENTAL INSURANCE	UNEMPLOYMENT COMPENSATION	VISION CARE INSURANCE	EMPLOYEE EXPENSES	TOTAL	DEPT.
120 Board of Election Commissioners	-	-	-	-	-	-	-	-	-	-	-	-	-	120
130 Recorder of Deeds	7,647,400	-	-	-	-	-	-	-	-	-	-	2,000	7,649,400	130
250 State's Attorney	87,728,400	450,000	-	-	-	-	-	-	-	-	-	392,500	88,570,900	250
390 Public Administrator	846,500	-	-	-	-	-	-	-	-	-	-	8,900	855,400	390
COUNTY CLERK	133,956,100	543,700	76,636	-	-	-	19,782	747,027	24,956	40,000	9,729	571,300	135,989,239	
110 County Clerk	7,716,100	28,500	-	-	-	-	-	-	-	5,000	-	1,200	7,750,800	110
SHERIFF	7,716,100	28,500	-	-	-	-	-	-	-	5,000	-	1,200	7,750,800	
210 Office of the Sheriff	2,274,200	-	-	-	-	-	-	-	-	-	-	9,300	2,283,500	210
211 Department of Fiscal Administration and Support Services	7,425,600	300,000	-	-	-	-	-	-	-	-	-	419,300	8,144,900	211
212 Sheriff's Department for Women's Justice Services	3,777,200	35,000	-	-	-	-	-	-	-	-	-	41,800	3,854,000	212
215 Custodian	10,205,100	45,800	1,873,966	-	-	-	521,657	25,999,595	902,115	12,400	288,491	-	39,684,124	215
230 Court Services Division	85,487,900	1,250,000	-	-	-	-	-	-	-	12,300	-	992,100	87,742,300	230
231 Police Department	37,029,600	1,500,000	-	-	-	-	-	-	-	15,100	-	387,000	38,931,700	231
235 Impact Incarceration	5,388,600	108,100	-	-	-	-	-	-	-	-	-	52,500	5,492,200	235
236 Community Supervision and Intervention	26,024,500	450,000	-	-	-	-	-	-	-	12,400	-	233,300	26,720,200	236
238 Jail Diversion and Crime Prevention	1,591,900	-	-	4,694,500	-	-	1,345,551	64,887,810	1,975,756	1,000	755,905	2,300	75,254,722	238
239 Department of Corrections	189,499,000	5,250,000	-	-	-	-	-	-	-	106,700	-	2,102,200	196,957,900	239
249 Sheriff's Merit Board	635,300	-	-	-	-	-	-	-	-	-	-	13,800	649,100	249
CHEF JUDGE	349,538,900	8,938,700	6,568,466	-	-	-	1,887,208	90,887,405	2,877,871	159,900	1,044,396	4,253,600	486,136,646	
280 Adult Probation Department	39,374,700	-	4,192	-	-	-	6,426,121	-	-	60,000	-	250,100	46,115,113	280
300 Judiciary	225,000	-	-	-	-	-	-	-	-	-	-	154,100	379,100	300
305 Public Guardian	16,730,800	2,500	-	-	-	-	-	-	-	-	-	193,400	16,926,700	305
310 Office of the Chief Judge	26,180,300	-	-	-	-	-	-	-	-	150,000	-	8,600	26,338,900	310
312 Forensic Clinical Services	2,843,400	-	-	-	-	-	-	-	-	-	-	10,000	2,853,400	312
313 Social Service	12,708,400	77,000	-	-	-	-	-	-	-	-	-	57,400	12,842,800	313
326 Juvenile Probation and Court Services	24,310,300	-	-	-	-	-	-	-	-	-	-	390,000	24,700,300	326
CLERK OF THE CIRCUIT COURT	122,372,900	79,500	4,192	-	-	-	6,426,121	-	-	210,000	-	1,083,600	130,196,613	
335 Clerk of the Circuit Court - Office of the Clerk	75,670,900	233,000	-	-	-	-	-	-	-	-	-	62,200	75,966,100	335
75,670,900	233,000	-	-	-	-	-	-	-	-	-	-	62,200	75,966,100	
SUBTOTAL OTHER ELECTED OFFICIALS	709,254,900	9,823,600	6,649,294	-	-	-	1,886,990	98,060,553	2,902,827	414,900	1,054,125	5,951,900	855,999,089	
FUND CHARGES AND SPECIAL PURPOSE APPROPRIATIONS	3,800,200	-	312,064	-	-	-	91,418	2,202,473	(91,456)	800,000	(16,829)	25,000	7,022,870	490
490 Fixed Charges and Special Purpose Appropriations - Corporate	13,186,100	-	(2,468,982)	-	-	-	(681,950)	(48,744,744)	(2,941,455)	3,500,000	(731,136)	100,000	(8,782,177)	499
499 Fixed Charges and Special Purpose Appropriations - Public Safety	7,680,400	-	(1,296,495)	-	-	-	(358,998)	(21,005,700)	(1,481,022)	2,301,100	(576,434)	-	(4,437,229)	899
899 Fixed Charges and Special Purpose Appropriations - Health	24,666,700	-	(3,463,413)	-	-	-	(949,540)	(67,548,051)	(4,613,933)	6,601,100	(1,124,399)	125,000	(66,296,639)	
Sub Total Fixed Charges and Special Approp.	1,344,659,700	38,539,700	9,442,776	-	-	-	2,885,948	105,244,290	894,016	7,018,000	832,160	9,979,900	1,518,616,490	
SPECIAL PURPOSE FUNDS	9,366,200	140,000	114,400	-	-	-	36,300	1,598,300	51,500	-	18,100	94,000	11,418,800	501
501 MF1 Illinois Fire (16)	1,023,500	-	13,500	-	-	-	4,000	227,800	6,900	-	2,700	32,500	1,310,900	510
510 Animal Control Department	2,497,200	-	28,100	-	-	-	9,800	573,300	18,800	-	6,300	10,000	3,143,500	530
530 Cook County Law Library	298,400	-	3,800	-	-	-	900	31,800	1,500	-	400	9,300	346,100	565
565 Emergency Management Agency	320,700	-	4,700	-	4,700	26,200	1,200	49,000	1,300	4,700	600	8,300	421,400	544
544 Lead Poisoning Prevention Fund	2,882,000	-	3,800	-	-	-	1,000	33,500	1,300	-	400	44,400	2,964,400	564
564 TB Sanitarium District	1,004,500	5,000	8,500	-	-	-	6,400	117,500	3,700	-	1,000	262,200	1,408,800	545
545 Geographical Information Systems	840,700	894,700	82,200	-	200	-	23,400	1,016,100	29,100	55,000	11,300	136,000	10,567,700	524
524 County Clerk - Election Division Fund	592,400	50,000	8,500	-	-	-	2,200	85,200	2,600	3,000	1,000	6,900	751,800	533
533 County Clerk - Automation Fund	371,500	-	5,400	-	-	-	1,400	29,200	1,100	-	300	-	408,900	525
525 Board of Election Commissioners - Election Fund	2,372,400	-	31,000	-	-	-	8,900	524,500	16,000	-	6,000	31,500	2,990,300	527
527 County Recorder Document Storage System Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CLERK OF THE CIRCUIT COURT/CHEF JUDGE	1,344,659,700	38,539,700	9,442,776	-	-	-	2,885,948	105,244,290	894,016	7,018,000	832,160	9,979,900	1,518,616,490	

0 - 20 SUMMARY OF PERSONAL SERVICES BY CONTROL OFFICER

CONTROL OFFICER	REGULAR EMPLOYEES	OVERTIME COMPENSATION	EXTRA EMPLOYEES	MEDICARE	WORKERS COMPENSATION	PENSION	LIFE INSURANCE	HOSPITALIZATION INSURANCE	DENTAL INSURANCE	UNEMPLOYMENT COMPENSATION	VISION CARE INSURANCE	EMPLOYEE EXPENSES	TOTAL	DEPT.
528 Circuit Court Automation Fund	5,733,900	200,000	-	61,200	-	-	20,600	82,100	33,100	-	9,200	85,000	6,964,000	528
CLERK OF THE CIRCUIT COURT														
529 Clerk of the Circuit Court Document Storage Fund	4,725,100	400,000	-	57,200	-	-	15,900	939,300	27,300	-	11,000	18,000	6,193,800	529
567 Clerk of the Circuit Court Administrative Fund	392,000	-	-	57,000	2,200	33,400	1,500	28,200	1,000	-	400	-	464,400	567
CHIEF JUDGE														
531 Circuit Court - Illinois Dispute Resolution Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	531
532 Adult Probation/Probation Service Fee Fund	-	-	-	-	-	-	-	-	-	-	-	160,000	160,000	532
538 Juvenile Probation - Supplementary Officers	4,121,500	-	-	58,900	-	-	15,400	762,500	23,400	-	8,600	-	4,990,300	538
541 Social Service/Probation and Court Services Fund	-	-	-	-	-	-	-	-	-	-	-	12,500	12,500	541
SHERIFF														
535 Intergovernmental Agreement/EIS8	974,100	67,200	-	14,000	-	81,800	3,600	151,300	5,200	-	1,300	-	1,295,500	535
537 911 Surcharge Reallocation Program	-	-	-	-	-	-	-	-	-	-	-	-	-	537
546 Sheriff's Youthful Offender Alcohol & Drug Education	-	-	-	-	-	-	-	-	-	-	-	3,000	3,000	546
STATES ATTORNEY														
561 State's Attorney Narcotics Forfeiture	2,660,600	-	-	35,500	-	169,100	10,000	354,300	13,200	-	4,600	500	3,247,800	561
562 State's Attorney Bad Check Diversion Program	-	-	-	-	-	-	-	-	-	-	-	82,800	82,800	562
566 Capital Litigation Trust Fund	1,854,800	-	-	150,100	24,700	139,900	37,700	218,400	8,000	24,700	2,700	3,000	2,464,000	566
TREASURER														
534 County Treasurer - Tax Sales Automation Fund	4,453,600	22,000	-	50,300	-	-	15,000	482,000	21,600	-	6,400	50,900	5,101,800	534
OTHER FUNDS														
590 Annuity and Benefits	-	-	-	-	-	183,124,000	-	-	-	-	-	-	183,124,000	590
Other Restricted Funds (Federal, State And Private Grants)	46,640,100	131,700	181,300	647,200	730,300	4,040,800	185,900	10,148,800	3,45,900	777,900	116,600	658,100	64,544,600	
TOTAL SPECIAL PURPOSE FUNDS	100,692,200	1,820,600	181,300	1,394,000	762,100	187,615,200	401,100	18,194,000	612,500	865,300	208,900	1,708,900	314,386,100	
GRAND TOTAL	1,444,751,900	40,360,300	181,300	10,826,776	762,100	187,615,200	3,207,048	123,438,290	1,506,516	7,823,300	1,041,040	11,688,900	1,833,202,590	

Q - 3 SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

CONTROL OFFICER	Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Funds	Other Restricted Funds (Federal, State And Private Grants)	Total
OFFICE UNDER THE PRESIDENT							
PRESIDENT							
002 Department of Human Rights, Ethics and Women's Issues	808,600						808,600
010 Office of the President	2,641,800						2,641,800
	3,450,400						3,450,400
CHIEF ADMINISTRATIVE OFFICER							
011 Office of the Chief Administrative Officer	2,259,700						2,259,700
160 Building and Zoning	3,311,700						3,311,700
161 Department of Environmental Control	1,561,100						1,561,100
170 Zoning Board of Appeals	559,300						559,300
205 Judicial Advisory Council		1,037,000					1,037,000
259 Medical Examiner		7,731,000					7,731,000
260 Public Defender		51,358,900					51,358,900
451 Office of Adoption Child Custody Advocacy		945,100					945,100
452 Veterans' Assistance Commission	496,600						496,600
500 County Highway Department	17,175,100						17,175,100
501 MFT Illinois First (1st)					13,128,800		13,128,800
510 Animal Control Department					3,089,300		3,089,300
530 Cook County Law Library					5,393,800		5,393,800
565 Emergency Management Agency					312,800		312,800
Grants						26,886,300	26,886,300
	25,363,500	61,072,000			21,924,700	26,886,300	135,246,500
BUREAU OF HUMAN RESOURCES							
019 Employee Appeals Board	202,500						202,500
032 Department of Human Resources	3,423,800						3,423,800
	3,626,300						3,626,300
070 County Auditor	1,109,600						1,109,600
080 Office of the Inspector General	1,078,500						1,078,500
CHIEF FINANCIAL OFFICER							
007 Revenue	2,274,300						2,274,300
008 Risk Management	1,592,600						1,592,600
014 Budget and Management Services	1,604,800						1,604,800
020 County Comptroller	3,175,000						3,175,000
021 Office of the Chief Financial Officer	613,900						613,900
022 Contract Compliance	893,000						893,000

Q - 3 SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

CONTROL OFFICER	Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Funds	Other Restricted Funds (Federal, State And Private Grants)	Total
030 County Purchasing Agent	2,163,500						2,163,500
490 Fixed Charges and Special Purpose Appropriations - Corporate	43,182,700						43,182,700
499 Fixed Charges and Special Purpose Appropriations - Public Safety		215,491,700					215,491,700
542 Self - Insurance Fund					94,498,400		94,498,400
	55,499,800	215,491,700			94,498,400		365,489,900
BUREAU OF INFORMATION TECHNOLOGY AND AUTOMATION							
009 Office of the Chief Information Officer	3,276,000						3,276,000
012 Department for Management of Information Systems	6,280,700						6,280,700
016 Central Services	2,112,300						2,112,300
023 Department of Office Technology	1,550,400						1,550,400
545 Geographical Information Systems					13,241,600		13,241,600
	13,219,400				13,241,600		26,461,000
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT							
013 Planning and Development	1,990,100						1,990,100
031 Capital Planning and Policy	2,120,600						2,120,600
200 Department of Facilities Management		30,032,300					30,032,300
Grants						34,081,200	34,081,200
	4,110,700	30,032,300				34,081,200	68,224,200
BUREAU OF HEALTH SERVICES							
240 Cermak Health Services of Cook County		31,044,100					31,044,100
890 Office of the Chief Health Administrator			182,354,900				182,354,900
891 Provident Hospital of Cook County			77,390,600				77,390,600
893 Ambulatory and Community Health Network of Cook County			44,047,400				44,047,400
895 Department of Public Health			15,953,500				15,953,500
894 The Ruth M. Rothstein CORE Center			10,971,600				10,971,600
897 John H. Stroger, Jr. Hospital of Cook County			380,268,100				380,268,100
898 Oak Forest Hospital of Cook County			79,878,200				79,878,200
899 Fixed Charges and Special Purpose Appropriations - Health			85,310,100				85,310,100
568 Health Services - JIDC			5,593,800				5,593,800
543 Managed Care Support Fund					338,000		338,000
544 Lead Poisoning Prevention Fund					3,894,800		3,894,800
564 TB Sanitarium District					4,531,500		4,531,500
Grants						29,341,100	29,341,100
		31,044,100	881,768,200		8,764,300	29,341,100	950,917,700
Subtotal Offices Under The President	107,458,200	337,640,100	881,768,200		138,429,000	90,308,600	1,555,604,100

Q - 3 SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

CONTROL OFFICER	Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Funds	Other Restricted Funds (Federal, State And Private Grants)	Total
OTHER ELECTED OFFICIALS							
018 Office of the County Commissioners	8,092,800						8,092,800
040 County Assessor	23,712,800						23,712,800
050 Board of Review	6,973,600						6,973,600
390 Public Administrator		1,095,100					1,095,100
525 Board of Election Commissioners - Election Fund					17,422,700		17,422,700
	38,779,200	1,095,100			17,422,700		57,297,000
State's Attorney							
250 State's Attorney		95,781,400					95,781,400
560 State's Attorney Narcotics Nuisance Abatement							-
561 State's Attorney Narcotics Forfeiture		3,247,800					3,247,800
562 State's Attorney Bad Check Diversion Program		238,300					238,300
566 Capital Litigation Trust Fund		2,941,500				22,414,600	2,941,500
Grants - States Attorney						22,414,600	22,414,600
		102,209,000				22,414,600	124,623,600
COUNTY TREASURER							
060 County Treasurer	6,120,500						6,120,500
534 County Treasurer - Tax Sales Automation Fund					6,172,500		6,172,500
	6,120,500				6,172,500		12,293,000
COUNTY CLERK							
110 County Clerk	8,135,000						8,135,000
524 County Clerk - Election Division Fund				27,563,700			27,563,700
533 County Clerk - Automation Fund					1,475,900		1,475,900
Grants							-
	8,135,000			27,563,700	1,475,900		37,174,600
RECORDER OF DEEDS							
130 Recorder of Deeds	8,100,300						8,100,300
527 County Recorder Document Storage System Fund					4,270,000		4,270,000
	8,100,300				4,270,000		12,370,300
SHERIFF							
210 Office of the Sheriff		2,330,300					2,330,300
211 Department of Fiscal Administration and Support Services		15,836,300					15,836,300
212 Sheriff's Department for Women's Justice Services		6,667,100					6,667,100
215 Custodian		11,366,300					11,366,300
230 Court Services Division		89,427,900					89,427,900
231 Police Department		40,485,200					40,485,200

Q - 3 SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

CONTROL OFFICER	Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Funds	Other Restricted Funds (Federal, State And Private Grants)	Total
235 Impact Incarceration		6,419,200					6,419,200
236 Community Supervision and Intervention		29,640,600					29,640,600
238 Jail Diversion and Crime Prevention		1,645,300					1,645,300
239 Department of Corrections		214,677,800					214,677,800
249 Sheriff's Merit Board		917,600					917,600
535 Intergovernmental Agreement/ETSB			1,049,400				1,049,400
546 Sheriff's Youthful Offender Alcohol & Drug Education Grants			15,700				15,700
				10,343,100			10,343,100
		419,413,600			1,065,100	10,343,100	430,821,800
CHIEF JUDGE							
280 Adult Probation Department		40,183,200					40,183,200
300 Judiciary		13,930,200					13,930,200
305 Public Guardian		17,233,300					17,233,300
310 Office of the Chief Judge		31,592,400					31,592,400
312 Forensic Clinical Services		2,885,300					2,885,300
313 Social Service		11,077,800					11,077,800
326 Juvenile Probation and Court Services		31,888,000					31,888,000
531 Circuit Court - Illinois Dispute Resolution Fund					200,000		200,000
532 Adult Probation/Probation Service Fee Fund					3,754,000		3,754,000
538 Juvenile Probation - Supplementary Officers					4,350,500		4,350,500
569 Juvenile Temporary Detention Center					30,966,600		30,966,600
541 Social Service/Probation and Court Services Fund Grants					2,825,200		2,825,200
						4,148,300	4,148,300
		148,790,200			42,096,300	4,148,300	195,034,800
CLERK OF THE CIRCUIT COURT							
335 Clerk of the Circuit Court - Office of the Clerk		81,491,300					81,491,300
528 Circuit Court Automation Fund					13,483,300		13,483,300
529 Clerk of the Circuit Court Document Storage Fund					11,843,200		11,843,200
567 Clerk of the Circuit Court Administrative Fund Grants					510,800		510,800
						8,355,000	8,355,000
		81,491,300			25,837,300	8,355,000	115,683,600
SUBTOTAL OTHER ELECTED OFFICIALS	61,135,000	752,999,200		27,563,700	98,339,800	45,261,000	985,298,700
Total Funds Control Officers	168,593,200	1,090,639,300	881,768,200	27,563,700	236,768,800	135,569,600	2,540,902,800

Q - 3 SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

CONTROL OFFICER	Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Funds	Other Restricted Funds (Federal, State And Private Grants)	Total
OTHER FUNDS							
590 Annuity and Benefits					183,124,000		183,124,000
700 Bond and Interest					212,729,169		212,729,169
Allowance for Uncollected Taxes					11,628,911		11,628,911
Total Special Purpose Funds	-	-	-	-	407,482,080	-	407,482,080
Total Operating Funds	168,593,200	1,090,639,300	881,768,200	27,563,700	644,250,880	135,569,600	2,948,384,880
600 Capital Improvements					286,183,112		286,183,112
Grand Total	168,593,200	1,090,639,300	881,768,200	27,563,700	930,433,992	135,569,600	3,234,567,992

Q-4 Summary of Full Time (FTE) Positions (2007-2008) - By Fund

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
GENERAL						
Corporate Fund						
002 Department of Human Resources and Communications	9.9	0.0		1.1	11.0	1.1
005 Department of Public Affairs and Communications	7.0	1.0	6.0	0.0	0.0	7.0
007 Revenue	32.0	0.0		0.0	32.0	0.0
008 Administration	19.5	0.0	1.0	4.5	25.0	5.5
009 Office of the Chief Information Officer	3.0	0.0	8.0	2.0	13.0	10.0
010 Office of the President	16.0	1.0	14.0	6.0	35.0	19.0
011 Office of the Chief Administrative Officer	18.1	0.1	13.0	0.0	31.0	12.9
012 Department for Management Information Systems	73.6	0.6	0.0	1.0	74.0	0.4
013 Planning and Development	9.0	0.0		3.0	12.0	3.0
014 Budget and Management Services	12.2	1.6	3.0	5.0	18.6	6.4
016 Central Services	54.0	3.0	19.0	1.0	33.0	21.0
018 Office of the County Commissioners	81.1	0.0		15.4	96.5	15.4
020 County Controller	46.0	2.0	6.0	0.0	50.0	4.0
021 Office of the Chief Financial Officer	3.9	0.0	0.0	1.6	5.5	1.6
022 Contract Compliance	11.0	0.0		2.0	13.0	2.0
023 Department of Office Technology	17.0	0.0	2.0	1.0	16.0	1.0
030 County Purchasing Agent	34.0	1.0		2.0	35.0	1.0
031 Capital Planning and Policy	17.8	0.0	5.0	4.2	27.0	9.2
032 Department of Human Resources	46.0	2.0	1.4	3.4	46.0	0.0
040 County Assessor	390.0	14.0		41.0	417.0	27.0
050 Board of Elections	122.0	4.0		4.0	122.0	0.0
060 County Treasurer	132.4	6.9	48.0	0.0	77.5	54.9
070 County Auditor	15.4	2.4	0.0	0.0	13.0	2.4
080 Office of the Inspector General	5.0	0.0		13.0	18.0	13.0
110 County Clerk	177.7	7.7	6.0	0.0	164.0	13.7
120 Board of Election Commissioners	3.7		3.7		0.0	3.7
130 Recorder of Deeds	188.0	12.0	7.0	0.0	169.0	19.0
160 Building and Zoning	48.0	2.0		5.0	51.0	3.0

Q-4 Summary of Full Time (FTE) Positions (2007-2008) - By Fund

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
GENERAL						
Corporate Fund						
161 Department of Administration Control	23.0	0.0		2.0	25.0	2.0
170 Civil Board of Appeals	5.0	0.0		0.0	5.0	0.0
452 Veterans Assistance Commission	3.0	0.0		1.0	4.0	1.0
500 County Highway Department	272.0	7.0	11.0	1.0	255.0	17.0
Corporate Fund Total	1,896.3	-68.3	-54.1	120.2	1,894.1	-2.2
Health Fund						
890 Office of the Chief Health Administrator	34.0	2.0	485.0	66.0	583.0	549.0
891 Proident Hospital of Co. County	650.3	62.0	50.0	154.7	693.0	42.7
893 Ambulatory and Community Health Center of Co. County	552.9	21.5	2.0	124.6	658.0	105.1
894 The Ruth M. Rothstein CO Center	54.0	1.0	1.0	7.0	61.0	7.0
895 Department of Public Health	160.6	6.6	1.0	13.0	168.0	7.4
897 John H. Stroger, Jr. Hospital of Co. County	3,911.5	311.9	246.0	413.4	3,767.0	144.5
898 Oa Forest Hospital of Co. County	1,181.4	189.1	118.0	135.7	1,010.0	171.4
Health Fund Total	6,544.7	-594.1	75.0	914.4	6,940.0	395.3
Public Safety Fund						
200 Department of Facilities Management	381.0	5.0	2.0	17.0	391.0	10.0
205 Judicial Advisory Council	5.0	0.0		1.0	6.0	1.0
210 Office of the Sheriff	24.0	3.0	4.0	0.0	25.0	1.0
211 Department of Fiscal Administration and Support Services	55.0	5.0	76.0	1.0	127.0	72.0
212 Sheriff's Department for Corrections Services	29.0	3.0	39.0	0.0	65.0	36.0
215 Custodian	262.0	5.0	1.0	31.0	287.0	25.0
230 Court Services Division	1,652.6	27.6	23.0	0.0	1,602.0	50.6
231 Police Department	604.0	5.0	11.0	6.0	594.0	10.0
235 Inmate Incarceration	110.0	4.0	3.0	0.0	103.0	7.0
236 Co. County Super Prison and Interment	478.0	12.0	7.0	2.0	461.0	17.0
238 Jail Inmate and Crime Prevention	23.1	2.0	8.8	1.1	31.0	7.9
239 Department of Corrections	3,606.6	2.4	79.7	162.5	3,687.0	80.4
240 Central Health Services of Co. County	423.2	25.7	47.0	41.5	392.0	31.2

Q-4 Summary of Full Time (FTE) Positions (2007-2008) - By Fund

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
GENERAL						
Public Safety Fund						
249 Sheriff's Merit Board	16.0	2.0		0.0	14.0	2.0
250 State's Attorney	1,301.1	14.2		28.1	1,315.0	13.9
259 Medical Examiner	96.7	1.0		6.3	102.0	5.3
260 Public Defender	702.3	0.0		27.7	730.0	27.7
280 Adult Probation Department	675.1	6.6		8.5	677.0	1.9
300 Judiciary	450.0	10.0		10.0	450.0	0.0
305 Public Guardian	268.9	1.0		15.1	283.0	14.1
310 Office of the Chief Judge	495.3	16.9	5.0	2.6	486.0	9.3
312 Forensic Clinical Services	39.5	2.5		1.0	38.0	1.5
313 Social Service	225.1	11.1		0.0	214.0	11.1
326 Juvenile Probation and Court Services	431.6	18.6	1.0	22.0	434.0	2.4
335 Clerk of the Circuit Court - Office of the Clerk	190.6	8.3	1,561.3	0.6	1,744.2	1,553.6
343 Clerk of the Circuit Court Countywide Operations Bureau	255.1	0.1	255.0		0.0	255.1
344 Clerk of the Circuit Court Family Bureau	187.2	1.3	185.9		0.0	187.2
348 Clerk of the Circuit Court Criminal Bureau	294.9	3.2	291.7		0.0	294.9
360 Clerk of the Circuit Court 1st Municipal Bureau	418.1	2.3	415.8	0.0	0.0	418.1
372 Clerk of the Circuit Court Suburban Operations Bureau	415.8	1.0	414.8	0.0	0.0	415.8
390 Public Administrator	17.0	0.0		2.0	19.0	2.0
451 Office of Adoption Child Custody Agency	11.0	0.0		4.0	15.0	4.0
Public Safety Fund Total	14,144.8	-189.7	-43.8	380.9	14,292.2	147.4
General Total	22,585.8	-852.1	-22.9	1,415.5	23,126.3	540.5
ELECTION						
Election Fund						
524 County Clerk Election Division Fund	107.4	1.0	6.0	8.6	121.0	13.6
525 Board of Election Commissioners Election Fund			4.0		4.0	4.0
Election Fund Total	107.4	-1.0	10.0	8.6	125.0	17.6
Election Total	107.4	-1.0	10.0	8.6	125.0	17.6

Q-4 Summary of Full Time (FTE) Positions (2007-2008) - By Fund

SPECIAL PURPOSE	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
Animal Control						
510 Animal Control Department	21.0	0.0	1.0	2.0	24.0	3.0
Animal Control Total	21.0	0.0	1.0	2.0	24.0	3.0
Capital Litigation Trust Fund						
566 Capital Litigation Trust Fund				24.5	24.5	24.5
Capital Litigation Trust Fund Total				24.5	24.5	24.5
Circuit Court Administration Fund						
567 Clerk of the Circuit Court Administrative Fund				9.0	9.0	9.0
Circuit Court Administration Fund Total				9.0	9.0	9.0
Circuit Court Automation						
528 Circuit Court Automation Fund	88.0	0.0	0.6	1.0	88.4	0.4
Circuit Court Automation Total	88.0	0.0	-0.6	1.0	88.4	0.4
Circuit Court Document Storage Fund						
529 Clerk of the Circuit Court Document Storage Fund	117.0	1.0	14.0	2.0	104.0	13.0
Circuit Court Document Storage Fund Total	117.0	-1.0	-14.0	2.0	104.0	-13.0
Cook County Tuberculosis Sanitarium District						
564 TB Sanitarium District		0.0		49.0	49.0	49.0
Cook County Tuberculosis Sanitarium District Total		0.0		49.0	49.0	49.0
County Clerk - Automation Fund						
533 County Clerk Automation Fund	15.0	3.0		1.0	13.0	2.0
County Clerk - Automation Fund Total	15.0	-3.0		1.0	13.0	-2.0
County Treasurer - Tax Sales Automation Fund						
534 County Treasurer Tax Sales Automation Fund	10.0	0.0	48.0	0.0	58.0	48.0
County Treasurer - Tax Sales Automation Fund Total	10.0	0.0	48.0	0.0	58.0	48.0
Emergency Management Agency						
565 Emergency Management Agency			5.0		5.0	5.0

Q-4 Summary of Full Time (FTE) Positions (2007-2008) - By Fund

SPECIAL PURPOSE	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
Emergency Management Agency						
Emergency Management Agency Total			5.0		5.0	5.0
Geographical Information Systems						
545 Geographical Information Systems	8.0	0.0		10.0	18.0	10.0
Geographical Information Systems Total	8.0	0.0		10.0	18.0	10.0
Intergovernmental Agreement/ETSB						
535 Intergovernmental Agreement/ETSB	14.0	0.0		0.0	14.0	0.0
Intergovernmental Agreement/ETSB Total	14.0	0.0		0.0	14.0	0.0
Juvenile Detention Center Support Fund						
568 T C Health Services			40.0		40.0	40.0
569 Juvenile Detention Center		0.0	224.0	345.7	569.7	569.7
Juvenile Detention Center Support Fund Total		0.0	264.0	345.7	609.7	609.7
Juvenile Probation - Supplementary Officers						
538 Juvenile Probation Supplementary Officers	69.0	0.0		2.0	71.0	2.0
Juvenile Probation - Supplementary Officers Total	69.0	0.0		2.0	71.0	2.0
Juvenile Temporary Detention Center						
440 Juvenile Temporary Detention Center	407.6	407.6		0.0	0.0	407.6
Juvenile Temporary Detention Center Total	407.6	-407.6		0.0	0.0	-407.6
Law Library						
530 Cook County Library	52.0	2.0		6.0	56.0	4.0
Law Library Total	52.0	-2.0		6.0	56.0	4.0
Lead Poisoning Prevention Fund						
544 Lead Poisoning Prevention Fund	3.0	0.0	1.0	1.0	5.0	2.0
Lead Poisoning Prevention Fund Total	3.0	0.0	1.0	1.0	5.0	2.0
MFT Illinois First						
501 MFT Illinois First 1st	108.0	0.0	5.0	51.0	164.0	56.0

Q-4 Summary of Full Time (FTE) Positions (2007-2008) - By Fund

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
SPECIAL PURPOSE						
MFT Illinois First						
MFT Illinois First Total	108.0	0.0	5.0	51.0	164.0	56.0
Recorder of Deeds Document Storage Fund						
527 County Recorder Document Storage Fund	39.0	1.0	7.0	7.0	52.0	13.0
Recorder of Deeds Document Storage Fund Total	39.0	-1.0	7.0	7.0	52.0	13.0
State's Attorney Narcotics Forfeiture						
561 State's Attorney Narcotics Forfeiture	54.2	11.2	7.0	0.0	50.0	4.2
State's Attorney Narcotics Forfeiture Total	54.2	-11.2	7.0	0.0	50.0	-4.2
State's Attorney Narcotics Nuisance Abatement						
560 State's Attorney Narcotics Nuisance Abatement	8.0	1.0	7.0	0.0	0.0	8.0
State's Attorney Narcotics Nuisance Abatement Total	8.0	-1.0	-7.0	0.0	0.0	-8.0
Special Purpose Total	1,013.8	-376.8	316.4	461.2	1,414.6	400.8
Grand Total	23,707.0	-1,102.9	303.5	1,758.3	24,665.9	958.9

Q-4A Summary of Full Time (FTE) Positions (2007-2008) - Control Officer

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
GENERAL						
ASSESSOR						
040 County Assessor	390.0	-14.0		41.0	417.0	27.0
ASSESSOR Total	390.0	-14.0		41.0	417.0	27.0
BOARD OF ELECTIONS						
120 Board of Election Commissioners	3.7		-3.7		0.0	-3.7
BOARD OF ELECTIONS Total	3.7		-3.7		0.0	-3.7
BOARD OF REVIEW						
050 Board of Review	122.0	-4.0		4.0	122.0	0.0
BOARD OF REVIEW Total	122.0	-4.0		4.0	122.0	0.0
BUREAU OF ADMINISTRATION						
011 Office of the Chief Administrative Officer	18.1	-0.1	13.0	0.0	31.0	12.9
160 Building and Zoning	48.0	-2.0		5.0	51.0	3.0
161 Department of Environmental Control	23.0	0.0		2.0	25.0	2.0
170 Zoning Board of Appeals	5.0	0.0		0.0	5.0	0.0
205 Judicial Advisory Council	5.0	0.0		1.0	6.0	1.0
259 Medical Examiner	96.7	-1.0		6.3	102.0	5.3
260 Public Defender	702.3	0.0		21.7	730.0	27.7
451 Office of Adoption Child Custody Advocacy	11.0	0.0		4.0	15.0	4.0
452 Veterans' Assistance Commission	3.0	0.0		1.0	4.0	1.0
500 County Highway Department	272.0	-7.0	-11.0	1.0	255.0	-17.0
BUREAU OF ADMINISTRATION Total	1,184.1	-10.1	2.0	42.0	1,224.0	39.9
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT						
013 Planning and Development	9.0	0.0		3.0	12.0	3.0
031 Capital Planning and Policy	17.8	0.0	5.0	4.2	27.0	9.2
200 Department of Facilities Management	381.0	-5.0	-2.0	16.0	391.0	10.0
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT Total	407.8	-5.0	3.0	23.2	430.0	22.2

Q-4A Summary of Full Time (FTE) Positions (2007-2008) - Control Officer

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
GENERAL						
BUREAU OF FINANCE						
007 Revenue	32.0	0.0		0.0	32.0	0.0
008 Risk Management	19.5	0.0	1.0	4.5	25.0	5.5
014 Budget and Management Services	12.2	-1.6	3.0	0.0	18.6	6.4
020 County Comptroller	46.0	-2.0	6.0	0.0	50.0	4.0
021 Office of the Chief Financial Officer	3.9	0.0	0.0	1.6	5.5	1.6
022 Contract Compliance	11.0	0.0		2.0	13.0	2.0
030 County Purchasing Agent	34.0	-1.0		2.0	35.0	1.0
BUREAU OF FINANCE Total	158.6	-4.6	10.0	10.1	179.1	20.5
BUREAU OF HEALTH SERVICES						
240 Cermak Health Services of Cook County	423.2	-25.7	-47.0	38.5	392.0	-31.2
890 Office of the Chief Health Administrator	34.0	-2.0	485.0	66.0	583.0	549.0
891 Provident Hospital of Cook County	650.3	-62.0	-50.0	136.7	693.0	42.7
893 Ambulatory and Community Health Network of Cook County	552.9	-21.5	2.0	121.6	658.0	105.1
894 The Ruth M. Rothstein CORE Center	54.0	-1.0	1.0	5.0	61.0	7.0
895 Department of Public Health	160.6	-6.6	1.0	1.0	168.0	7.4
897 John H. Stroger, Jr. Hospital of Cook County	3,911.5	-311.9	-246.0	257.4	3,767.0	-144.5
898 Oak Forest Hospital of Cook County	1,181.4	-189.1	-118.0	130.8	1,010.0	-171.4
BUREAU OF HEALTH SERVICES Total	6,967.9	-619.8	28.0	757.0	7,332.0	364.1
BUREAU OF HUMAN RESOURCES						
032 Department of Human Resources	46.0	-2.0	-1.4	3.4	46.0	0.0
BUREAU OF HUMAN RESOURCES Total	46.0	-2.0	-1.4	3.4	46.0	0.0
BUREAU OF TECHNOLOGY						
009 Office of the Chief Information Officer	3.0	0.0	8.0	2.0	13.0	10.0
012 Department for Management of Information Systems	73.6	-0.6	0.0	0.0	74.0	0.4
016 Central Services	54.0	-3.0	-19.0	1.0	33.0	-21.0
023 Department of Office Technology	17.0	0.0	-2.0	1.0	16.0	-1.0

Q-4A Summary of Full Time (FTE) Positions (2007-2008) - Control Officer

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
GENERAL						
BUREAU OF TECHNOLOG						
BUREAU OF TECHNOLOGY Total	147.6	-3.6	-13.0	4.0	136.0	-11.6
CHIEF JUDGE						
280 Adult Probation Department	675.1	-6.6		6.0	677.0	1.9
300 Judiciary	450.0	-10.0		0.0	450.0	0.0
305 Public Guardian	268.9	-1.0		15.1	283.0	14.1
310 Office of the Chief Judge	495.3	-16.9	5.0	2.0	486.0	-9.3
312 Forensic Clinical Services	39.5	-2.5		1.0	38.0	-1.5
313 Social Service	225.1	-11.1		0.0	214.0	-11.1
326 Juvenile Probation and Court Services	431.6	-17.6	-1.0	22.0	434.0	2.4
CHIEF JUDGE Total	2,585.5	-65.7	4.0	46.1	2,582.0	-3.5
CLERK OF THE CIRCUIT COURT						
335 Clerk of the Circuit Court - Office of the Clerk	190.6	-0.2	1,561.3	0.6	1,744.2	1,553.6
343 Clerk of the Circuit Court/County-Wide Operations Bureau	255.1	-0.1	-255.0		0.0	-255.1
344 Clerk of the Circuit Court/Family Law Bureau	187.2	-1.3	-185.9		0.0	-187.2
348 Clerk of the Circuit Court/Criminal Bureau	294.9	-3.2	-291.7		0.0	-294.9
360 Clerk of the Circuit Court/1st Municipal Bureau	418.1	-2.3	-415.8	0.0	0.0	-418.1
372 Clerk of the Circuit Court/Suburban Operations Bureau	415.8	-1.0	-414.8	0.0	0.0	-415.8
CLERK OF THE CIRCUIT COURT Total	1,761.7	-8.1	-1.9	0.6	1,744.2	-17.5
COO COUNT BOARD OF COMMISSIONERS						
018 Office of the County Commissioners	81.1	0.0		15.4	96.5	15.4
COOK COUNTY BOARD OF COMMISSIONERS Total	81.1	0.0		15.4	96.5	15.4
COUNT AUDITOR						
070 County Auditor	15.4	-2.4	0.0	0.0	13.0	-2.4
COUNTY AUDITOR Total	15.4	-2.4	0.0	0.0	13.0	-2.4
COUNT CLERK						

Q-4A Summary of Full Time (FTE) Positions (2007-2008) - Control Officer

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
GENERAL						
COUNT CLERK						
110 County Clerk	177.7	-7.7	-6.0	0.0	164.0	-13.7
COUNTY CLERK Total	177.7	-7.7	-6.0	0.0	164.0	-13.7
COUNT TREASURER						
060 County Treasurer	132.4	-6.9	-48.0	0.0	77.5	-54.9
COUNTY TREASURER Total	132.4	-6.9	-48.0	0.0	77.5	-54.9
OFFICE OF THE INSPECTOR GENERAL						
080 Office of the Inspector General	5.0	0.0		13.0	18.0	13.0
OFFICE OF THE INSPECTOR GENERAL Total	5.0	0.0		13.0	18.0	13.0
OFFICES UNDER THE PRESIDENT						
002 Department of Human Rights, Ethics and Women's Issues	9.9	0.0		1.1	11.0	1.1
005 Department of Public Affairs and Communications	7.0	-1.0	-6.0	0.0	0.0	-7.0
010 Office of the President	16.0	-1.0	14.0	5.0	35.0	19.0
OFFICES UNDER THE PRESIDENT Total	32.9	-2.0	8.0	6.1	46.0	13.1
PUBLIC ADMINISTRATOR						
390 Public Administrator	17.0	0.0		2.0	19.0	2.0
PUBLIC ADMINISTRATOR Total	17.0	0.0		2.0	19.0	2.0
RECORDER OF DEEDS						
130 Recorder of Deeds	188.0	-12.0	-7.0	0.0	169.0	-19.0
RECORDER OF DEEDS Total	188.0	-12.0	-7.0	0.0	169.0	-19.0
SHERIFF						
210 Office of the Sheriff	24.0	-3.0	4.0	0.0	25.0	1.0
211 Department of Fiscal Administration and Support Services	55.0	-5.0	76.0	0.0	127.0	72.0
212 Sheriff's Department for Women's Justice Services	29.0	-3.0	39.0	0.0	65.0	36.0
215 Custodian	262.0	-5.0	-1.0	0.0	287.0	25.0
230 Court Services Division	1,652.6	-26.6	-23.0	0.0	1,602.0	-50.6

Q-4A Summary of Full Time (FTE) Positions (2007-2008) - Control Officer

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
GENERAL						
SHERIFF						
231 Police Department	604.0	-5.0	-11.0	0.0	594.0	-10.0
235 Impact Incarceration	110.0	-4.0	-3.0	0.0	103.0	-7.0
236 Community Supervision and Intervention	478.0	-12.0	-7.0	0.0	461.0	-17.0
238 Jail Diversion and Crime Prevention	23.1	-2.0	8.8	1.1	31.0	7.9
239 Department of Corrections	3,606.6	-2.4	-79.7	116.7	3,687.0	80.4
249 Sheriff's Merit Board	16.0	-2.0		0.0	14.0	-2.0
SHERIFF Total	6,860.3	-70.0	3.1	117.8	6,996.0	135.7
STATE'S ATTORNE						
250 State's Attorney	1,301.1	-14.2		28.1	1,315.0	13.9
STATE'S ATTORNEY Total	1,301.1	-14.2	28.1	28.1	1,315.0	13.9
General Total	22,585.8	-852.1	-22.9	1,113.8	23,126.3	540.5
ELECTION						
BOARD OF ELECTIONS - Special Purpose Funds						
525 Board of Election Commissioners - Election Fund			4.0		4.0	4.0
BOARD OF ELECTIONS - Special Purpose Funds Total			4.0		4.0	4.0
COUNT CLERK - Special Purpose Funds						
524 County Clerk - Election Division Fund	107.4	-1.0	6.0	8.6	121.0	13.6
COUNTY CLERK - Special Purpose Funds Total	107.4	-1.0	6.0	8.6	121.0	13.6
Election Total	107.4	-1.0	10.0	8.6	125.0	17.6
SPECIAL PURPOSE						
BUREAU OF ADMINISTRATION - Special Purpose Funds						
501 MFT Illinois First (1st)	108.0	0.0	5.0	47.0	164.0	56.0
510 Animal Control Department	21.0	0.0	1.0	2.0	24.0	3.0
530 Cook County Law Library	52.0	-2.0		6.0	56.0	4.0
565 Emergency Management Agency			5.0		5.0	5.0

Q-4A Summary of Full Time (FTE) Positions (2007-2008) - Control Officer

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
SPECIAL PURPOSE						
BUREAU OF ADMINISTRATION - Special Purpose Funds						
BUREAU OF ADMINISTRATION - Special Purpose Funds Total	181.0	-2.0	11.0	55.0	249.0	68.0
BUREAU OF HEALTH SER ICES - Special Purpose Funds						
544 Lead Poisoning Prevention Fund	3.0	0.0	1.0	1.0	5.0	2.0
564 TB Sanitarium District		0.0		4.0	49.0	49.0
568 JTDC - Health Services			40.0		40.0	40.0
BUREAU OF HEALTH SERVICES - Special Purpose Funds Total	3.0	0.0	41.0	5.0	94.0	91.0
BUREAU OF TECHNOLOG - SPECIAL PURPOSE FUNDS						
545 Geographical Information Systems	8.0	0.0		10.0	18.0	10.0
BUREAU OF TECHNOLOGY - SPECIAL PURPOSE FUNDS Total	8.0	0.0		10.0	18.0	10.0
CHIEF JUDGE - Special Purpose Funds						
440 Juvenile Temporary Detention Center	407.6	-230.6		0.0	0.0	-407.6
538 Juvenile Probation - Supplementary Officers	69.0	0.0		2.0	71.0	2.0
569 Juvenile Temporary Detention Center		0.0	224.0	345.7	569.7	569.7
CHIEF JUDGE - Special Purpose Funds Total	476.6	-230.6	224.0	347.7	640.7	164.1
CLER OF THE CIRCUIT COURT - Special Purpose Funds						
528 Circuit Court Automation Fund	88.0	0.0	-0.6	1.0	88.4	0.4
529 Clerk of the Circuit Court Document Storage Fund	117.0	-1.0	-14.0	1.0	104.0	-13.0
567 Clerk of the Circuit Court Administrative Fund				9.0	9.0	9.0
CLERK OF THE CIRCUIT COURT - Special Purpose Funds Total	205.0	-1.0	-14.6	11.0	201.4	-3.6
COUNT CLER - Special Purpose Funds						
533 County Clerk - Automation Fund	15.0	-3.0		1.0	13.0	-2.0
COUNTY CLERK - Special Purpose Funds Total	15.0	-3.0		1.0	13.0	-2.0
COUNT TREASURER - SPECIAL PURPOSE FUND						
534 County Treasurer - Tax Sales Automation Fund	10.0	0.0	48.0	0.0	58.0	48.0

Q-4A Summary of Full Time (FTE) Positions (2007-2008) - Control Officer

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
SPECIAL PURPOSE						
COUNTY TREASURER - SPECIAL PURPOSE FUND						
COUNTY TREASURER - SPECIAL PURPOSE FUND Total	10.0	0.0	48.0	0.0	58.0	48.0
RECORDER OF DEEDS - Special Purpose Funds						
527 County Recorder Document Storage System Fund	39.0	-1.0	7.0	7.0	52.0	13.0
RECORDER OF DEEDS - Special Purpose Funds Total	39.0	-1.0	7.0	7.0	52.0	13.0
SHERIFF - SPECIAL PURPOSE FUNDS						
535 Intergovernmental Agreement/ETSB	14.0	0.0	0.0	0.0	14.0	0.0
SHERIFF - SPECIAL PURPOSE FUNDS Total	14.0	0.0	0.0	0.0	14.0	0.0
STATE'S ATTORNEY - SPECIAL PURPOSE FUNDS						
560 State's Attorney Narcotics Nuisance Abatement	8.0	-1.0	-7.0	0.0	0.0	-8.0
561 State's Attorney Narcotics Forfeiture	54.2	-11.2	7.0	0.0	50.0	-4.2
566 Capital Litigation Trust Fund			24.5	24.5	24.5	24.5
STATE'S ATTORNEY - SPECIAL PURPOSE FUNDS Total	62.2	-12.2	0.0	24.5	74.5	12.3
Special Purpose Total	1,013.8	-249.8	316.4	461.2	1,414.6	400.8
Grand Total	23,707.0	-1,102.9	303.5	1,583.6	24,665.9	958.9

Q-4B Summary of Full Time (FTE) Positions (2007-2008) - Officials

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
GENERAL						
Elected Officials						
018 Office of the County Commissioners	81.1	0.0		15.4	96.5	15.4
040 County Assessor	390.0	14.0		41.0	417.0	27.0
050 Board of Elections	122.0	4.0		4.0	122.0	0.0
060 County Treasurer	132.4	6.9	48.0	0.0	77.5	54.9
110 County Clerk	177.7	7.7	6.0	0.0	164.0	13.7
120 Board of Election Commissioners	3.7		3.7		0.0	3.7
130 Recorder of Deeds	188.0	12.0	7.0	0.0	169.0	19.0
210 Office of the Sheriff	24.0	3.0	4.0	0.0	25.0	1.0
211 Department of Fiscal Administration and Support Services	55.0	5.0	76.0	0.0	127.0	72.0
212 Sheriff's Department for Corrections Services	29.0	3.0	39.0	0.0	65.0	36.0
215 Custodian	262.0	5.0	1.0	0.0	287.0	25.0
230 Court Services Division	1,652.6	26.6	23.0	0.0	1,602.0	50.6
231 Police Department	604.0	5.0	11.0	0.0	594.0	10.0
235 Inmate Incarceration	110.0	4.0	3.0	0.0	103.0	7.0
236 County Superintention and Intention	478.0	12.0	7.0	0.0	461.0	17.0
238 Jail Inmate and Crime Prevention	23.1	2.0	8.8	1.1	31.0	7.9
239 Department of Corrections	3,606.6	2.4	79.7	116.7	3,687.0	80.4
249 Sheriff's Merit Board	16.0	2.0		0.0	14.0	2.0
250 State's Attorney	1,301.1	14.2		28.1	1,315.0	13.9
280 Adult Probation Department	675.1	6.6		6.0	677.0	1.9
300 Judiciary	450.0	10.0		0.0	450.0	0.0
305 Public Guardian	268.9	1.0		15.1	283.0	14.1
310 Office of the Chief Judge	495.3	16.9	5.0	2.0	486.0	9.3
312 Forensic Clinical Services	39.5	2.5		1.0	38.0	1.5
313 Social Service	225.1	11.1		0.0	214.0	11.1
326 Juvenile Probation and Court Services	431.6	17.6	1.0	22.0	434.0	2.4
335 Clerk of the Circuit Court Office of the Clerk	190.6	0.2	1,561.3	0.6	1,744.2	1,553.6
343 Clerk of the Circuit Court Countywide Operations Bureau	255.1	0.1	255.0		0.0	255.1

Q-4B Summary of Full Time (FTE) Positions (2007-2008) - Officials

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
344 Cler of the Circuit Court Family a Bureau	187.2	1.3	185.9		0.0	187.2
348 Cler of the Circuit Court Criminal Bureau	294.9	3.2	291.7		0.0	294.9
360 Cler of the Circuit Court 1st Municipal Bureau	418.1	2.3	415.8	0.0	0.0	418.1
372 Cler of the Circuit Court Suburban Operations Bureau	415.8	1.0	414.8	0.0	0.0	415.8
390 Public Administrator	17.0	0.0		2.0	19.0	2.0
lected Officials Total	13,620.5	202.6	59.5	255.0	13,702.2	81.7
Office under the President						
002 Department of Humanities and Communications	9.9	0.0		1.1	11.0	1.1
005 Department of Public Affairs and Communications	7.0	1.0	6.0	0.0	0.0	7.0
007 Revenue	32.0	0.0		0.0	32.0	0.0
008 Administration	19.5	0.0	1.0	4.5	25.0	5.5
009 Office of the Chief Information Officer	3.0	0.0	8.0	2.0	13.0	10.0
010 Office of the President	16.0	1.0	14.0	5.0	35.0	19.0
011 Office of the Chief Administrative Officer	18.1	0.1	13.0	0.0	31.0	12.9
012 Department of Information Systems	73.6	0.6	0.0	0.0	74.0	0.4
013 Planning and Development	9.0	0.0		3.0	12.0	3.0
014 Budget and Management Services	12.2	1.6	3.0	0.0	18.6	6.4
016 Central Services	54.0	3.0	19.0	1.0	33.0	21.0
020 County Controller	46.0	2.0	6.0	0.0	50.0	4.0
021 Office of the Chief Financial Officer	3.9	0.0	0.0	1.6	5.5	1.6
022 Contract Compliance	11.0	0.0		2.0	13.0	2.0
023 Department of Office Technology	17.0	0.0	2.0	1.0	16.0	1.0
030 County Purchasing Agent	34.0	1.0		2.0	35.0	1.0
031 Capital Planning and Policy	17.8	0.0	5.0	4.2	27.0	9.2
032 Department of Human Resources	46.0	2.0	1.4	3.4	46.0	0.0
070 County Auditor	15.4	2.4	0.0	0.0	13.0	2.4
080 Office of the Inspector General	5.0	0.0		13.0	18.0	13.0
160 Building and Construction	48.0	2.0		5.0	51.0	3.0
161 Department of Informational Control	23.0	0.0		2.0	25.0	2.0
170 Information Board of Appeals	5.0	0.0		0.0	5.0	0.0

Q-4B Summary of Full Time (FTE) Positions (2007-2008) - Officials

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
200 Department of Facilities Management	381.0	5.0	2.0	16.0	391.0	10.0
205 Judicial Administration Council	5.0	0.0		1.0	6.0	1.0
240 Central Health Services of Coconino County	423.2	25.7	47.0	38.5	392.0	31.2
259 Medical Assistant	96.7	1.0		6.3	102.0	5.3
260 Public Defender	702.3	0.0		21.7	730.0	27.7
451 Office of Adoption Child Custody Administration	11.0	0.0		4.0	15.0	4.0
452 Veterans Assistance Commission	3.0	0.0		1.0	4.0	1.0
500 County Highway Department	272.0	7.0	11.0	1.0	255.0	17.0
890 Office of the Chief Health Administrator	34.0	2.0	485.0	66.0	583.0	549.0
891 Probation Hospital of Coconino County	650.3	62.0	50.0	136.7	693.0	42.7
893 Ambulatory and Community Health Center of Coconino County	552.9	21.5	2.0	121.6	658.0	105.1
894 The M. Rothstein Center	54.0	1.0	1.0	5.0	61.0	7.0
895 Department of Public Health	160.6	6.6	1.0	1.0	168.0	7.4
897 John H. Stroger, Jr. Hospital of Coconino County	3,911.5	311.9	246.0	257.4	3,767.0	144.5
898 Oa Forest Hospital of Coconino County	1,181.4	189.1	118.0	130.8	1,010.0	171.4
Office under the President Total	8,965.3	649.5	36.6	858.8	9,424.1	458.8
General Total	22,585.8	-852.1	-22.9	1,113.8	23,126.3	540.5
ELECTION						
Other Offices - Elected Official						
524 County Clerk Election Division Fund	107.4	1.0	6.0	8.6	121.0	13.6
525 Board of Election Commissioners Election Fund			4.0		4.0	4.0
Other Offices Elected Official Total	107.4	1.0	10.0	8.6	125.0	17.6
Election Total	107.4	-1.0	10.0	8.6	125.0	17.6
SPECIAL PURPOSE						
Other Offices - Elected Official						
440 Juvenile Temporary Detention Center	407.6	230.6		0.0	0.0	407.6
527 County Recorder Juvenile System Fund	39.0	1.0	7.0	7.0	52.0	13.0
528 Circuit Court Automation Fund	88.0	0.0	0.6	1.0	88.4	0.4

Q-4B Summary of Full Time (FTE) Positions (2007-2008) - Officials

	2007 FTE	Reductions	Transfers	Additions	2008 FTE	FTE Diff.
529 Cler of the Circuit Court ocu ent Stora e Fund	117.0	1.0	14.0	1.0	104.0	13.0
533 County Cler Auto ation Fund	15.0	3.0		1.0	13.0	2.0
534 County Treasurer Ta Sales Auto ation Fund	10.0	0.0	48.0	0.0	58.0	48.0
535 Inter o em entalA ree ent TSB	14.0	0.0		0.0	14.0	0.0
538 u enile Probation Supple entary Officers	69.0	0.0		2.0	71.0	2.0
560 State s Attorney arcotics uisance Abate ent	8.0	1.0	7.0		0.0	8.0
561 State s Attorney arcotics Forfeiture	54.2	11.2	7.0	0.0	50.0	4.2
566 Capital iti ation Trust Fund				24.5	24.5	24.5
567 Cler of the Circuit Court Ad inistrati e Fund				9.0	9.0	9.0
568 T C Health Ser ices			40.0		40.0	40.0
569 u enile Te porary etention Center		0.0	224.0	345.7	569.7	569.7
Other Offices lected Official Total	821.8	247.8	304.4	391.2	1,093.6	271.8
Other Offices - President						
501 MFT Illinois First 1st	108.0	0.0	5.0	47.0	164.0	56.0
510 Ani al Control epart ent	21.0	0.0	1.0	2.0	24.0	3.0
530 Coo County a ibrary	52.0	2.0		6.0	56.0	4.0
544 ead Poisonin Pre ention Fund	3.0	0.0	1.0	1.0	5.0	2.0
545 Geo raphical Infor ation Syste s	8.0	0.0		10.0	18.0	10.0
564 TB Sanitariu istrict		0.0		4.0	4.0	4.0
565 er ency Mana e ent A ency			5.0		5.0	5.0
Other Offices President Total	192.0	2.0	12.0	70.0	321.0	129.0
Special Purpose Total	1,013.8	-249.8	316.4	461.2	1,414.6	400.8
Grand Total	23,707.0	-1,102.9	303.5	1,583.6	24,665.9	958.9

Q - 4C Summary of Full Time Equivalent Positions by Fund (1999 - 2008)

Department	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
GENERAL FUND										
Corporate Fund										
002 Department of Human Rights, Ethics and Women's Issues	9.5	10.2	10.1	10.0	10.0	10.0	9.8	10.0	9.9	11.0
005 Department of Public Affairs and Communications				9.0	9.0	9.0	8.5	8.0	7.0	0.0
007 Revenue	40.5	43.5	45.5	45.0	44.2	46.0	40.5	42.2	32.0	32.0
008 Risk Management	29.0	29.0	29.0	29.0	29.0	29.0	27.6	26.7	19.5	25.0
009 Office of the Chief Information Officer	3.0	3.0	3.0	3.0	3.0	3.0	3.0	2.8	3.0	13.0
010 Office of the President	20.0	21.0	21.0	21.0	19.0	16.5	15.5	18.0	16.0	35.0
011 Office of the Chief Administrative Officer	22.0	22.0	22.0	20.0	20.0	18.0	17.6	19.0	18.1	31.0
012 Department for Management of Information Systems	105.0	103.0	103.0	103.0	102.9	101.0	93.5	89.0	73.6	74.0
013 Planning and Development	20.0	20.0	20.0	19.0	14.0	13.5	12.4	12.0	9.0	12.0
014 Budget and Management Services	18.0	18.0	18.0	18.0	17.6	17.6	17.0	17.0	12.2	18.6
016 Central Services	89.8	89.2	89.8	88.0	87.0	87.0	78.0	73.7	54.0	33.0
018 Office of the County Commissioners	95.0	95.0	95.0	96.0	95.4	96.0	91.5	96.0	81.1	96.5
019 Employee Appeals Board									0.0	
020 County Comptroller	57.7	57.6	57.6	57.0	56.0	56.0	49.2	50.0	46.0	50.0
021 Office of the Chief Financial Officer	5.0	5.0	5.0	5.0	5.0	5.0	3.8	5.0	3.9	5.5
022 Contract Compliance	15.2	15.2	15.2	15.0	15.0	15.0	14.3	13.7	11.0	13.0
023 Department of Office Technology	22.0	24.4	24.0	24.0	24.0	24.0	21.4	21.0	17.0	16.0
030 County Purchasing Agent	63.0	63.1	63.0	58.0	58.0	55.0	50.6	50.0	34.0	35.0
031 Capital Planning and Policy	23.2	25.2	25.2	25.9	26.0	24.0	22.0	23.0	17.8	27.0
032 Department of Human Resources	62.0	61.9	59.8	58.2	54.0	52.0	48.2	51.0	46.0	46.0
040 County Assessor	476.2	476.6	473.8	473.2	469.6	461.6	453.0	433.8	390.0	417.0
050 Board of Review	132.6	133.4	132.2	132.1	130.0	130.0	129.3	130.0	122.0	122.0
060 County Treasurer	243.4	247.2	228.9	212.3	198.9	183.0	175.4	146.1	132.4	77.5
070 County Auditor	27.1	27.0	27.0	27.0	23.2	21.0	18.8	18.0	15.4	13.0
080 Office of the Inspector General	5.0	6.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	18.0
110 County Clerk	193.0	201.7	202.0	199.0	197.9	199.0	195.5	189.0	177.7	164.0
111 County Clerk - Election Division	81.0	79.0	76.0	73.0	70.6	68.0	63.8	61.0	0.0	
120 Board of Election Commissioners	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	3.7	
130 Recorder of Deeds	254.1	257.0	258.3	256.0	244.3	244.3	237.0	220.9	188.0	169.0
160 Building and Zoning	60.0	60.0	60.0	58.0	58.0	60.0	56.1	53.0	48.0	51.0
161 Department of Environmental Control	36.0	35.0	35.0	33.0	29.6	30.5	27.8	29.0	23.0	25.0
170 Zoning Board of Appeals	10.0	9.0	10.0	10.0	5.0	5.0	5.0	5.0	5.0	5.0
452 Veterans' Assistance Commission	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	3.0	4.0
500 County Highway Department	522.3	523.1	512.3	468.2	422.7	396.1	347.8	321.1	272.0	255.0

Q - 4C Summary of Full Time Equivalent Positions by Fund (1999 - 2008)

Department	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
GENERAL FUND										
TOTAL CORPORATE FUND	2,748.6	2,769.3	2,734.7	2,649.9	2,551.9	2,489.1	2,346.9	2,248.0	1,896.3	1,894.1
Health Fund										
890 Office of the Chief Health Administrator	22.0	30.0	35.0	36.0	36.0	36.0	30.1	31.0	34.0	583.0
891 Provident Hospital of Cook County	760.4	773.4	783.4	779.0	800.2	790.0	749.2	728.1	650.3	693.0
893 Ambulatory and Community Health Network of Cook County	922.0	995.3	1,013.6	1,049.2	932.9	915.9	860.0	673.7	552.9	658.0
894 The Ruth M. Rothstein CORE Center					68.0	68.0	61.0	59.0	54.0	61.0
895 Department of Public Health	177.5	181.8	182.0	183.0	177.0	172.1	172.0	166.4	160.6	168.0
897 John H. Stroger, Jr. Hospital of Cook County	4,984.4	4,781.8	4,779.2	4,720.1	4,507.6	4,502.5	4,122.1	4,279.3	3,911.5	3,767.0
898 Oak Forest Hospital of Cook County	1,701.2	1,744.3	1,718.7	1,737.6	1,726.6	1,705.1	1,567.1	1,521.8	1,181.4	1,010.0
TOTAL HEALTH FUND	8,567.5	8,506.6	8,511.9	8,504.9	8,248.3	8,189.6	7,561.5	7,459.3	6,544.7	6,940.0
Public Safety Fund										
200 Department of Facilities Management	406.7	451.0	460.7	448.7	467.4	436.7	396.9	383.5	381.0	391.0
205 Judicial Advisory Council	9.0	10.2	10.1	10.2	9.1	7.0	7.0	6.0	5.0	6.0
210 Office of the Sheriff	57.0	57.0	58.0	52.0	50.0	30.0	27.2	31.0	24.0	25.0
211 Department of Fiscal Administration and Support Services	61.0	49.0	49.0	54.0	56.0	49.0	43.0	52.0	55.0	127.0
212 Sheriff's Department for Women's Justice Services		27.0	28.0	28.0	28.0	29.0	26.1	29.0	29.0	65.0
215 Custodian	356.0	356.0	356.0	351.0	351.0	336.0	302.7	342.0	262.0	287.0
230 Court Services Division	1,735.3	1,741.3	1,737.2	1,737.0	1,737.0	1,744.0	1,659.3	1,748.5	1,652.6	1,602.0
231 Police Department	640.8	645.0	643.5	649.5	649.0	643.0	642.0	645.0	604.0	594.0
235 Impact Incarceration	126.0	126.0	125.0	125.0	125.0	125.0	112.5	124.2	110.0	103.0
236 Community Supervision and Intervention	457.0	461.0	461.0	461.0	461.0	463.0	508.7	528.4	478.0	461.0
238 Jail Diversion and Crime Prevention	35.0	35.0	35.0	35.0	35.0	34.0	33.5	31.0	23.1	31.0
239 Department of Corrections	3,019.0	2,995.0	2,996.0	2,995.0	2,995.0	2,995.0	3,116.4	3,294.5	3,606.6	3,687.0
240 Cermak Health Services of Cook County	462.5	488.1	499.1	497.3	483.3	485.1	464.4	468.2	423.2	392.0
249 Sheriff's Merit Board	17.0	19.0	19.0	19.0	19.0	17.0	17.0	17.0	16.0	14.0
250 State's Attorney	1,471.3	1,481.4	1,481.2	1,482.8	1,480.9	1,450.3	1,445.0	1,448.7	1,301.1	1,315.0
259 Medical Examiner	110.1	113.1	113.1	110.0	109.0	103.7	103.0	99.0	96.7	102.0
260 Public Defender	836.1	840.4	840.4	840.0	840.0	840.0	750.3	763.1	702.3	730.0
270 Office of the Chief Coordinator	7.0	7.1	7.0	7.0	7.0	9.0	10.0	9.8	0.0	
280 Adult Probation Department	811.6	811.1	811.9	791.6	792.5	781.0	751.9	713.0	675.1	677.0
300 Judiciary	420.0	420.0	450.0	450.0	450.0	450.0	450.0	450.0	450.0	450.0
305 Public Guardian	270.3	278.0	278.0	279.9	279.9	280.5	279.2	283.7	268.9	283.0
310 Office of the Chief Judge	582.7	584.9	587.2	583.6	587.3	597.9	596.5	595.7	495.3	486.0
312 Forensic Clinical Services	70.5	67.5	53.2	52.5	50.7	44.8	43.2	43.0	39.5	38.0

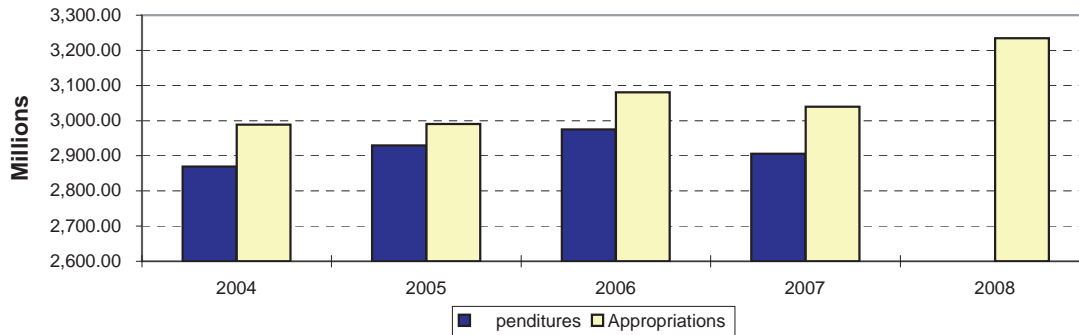
Q - 4C Summary of Full Time Equivalent Positions by Fund (1999 - 2008)

Department	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
GENERAL FUND										
313 Social Service	263.1	264.9	266.9	262.6	262.5	255.5	250.1	244.2	225.1	214.0
326 Juvenile Probation and Court Services	537.0	537.2	536.0	532.0	528.0	516.5	503.1	480.0	431.6	434.0
335 Clerk of the Circuit Court - Office of the Clerk	13.2	14.2	9.3	202.2	218.9	215.7	211.4	212.9	190.6	1,744.2
337 Clerk of the Circuit Court/Accounting	86.1	80.5	93.2							
340 Clerk of the Circuit Court/Human Resources	40.6	41.4	43.6							
342 Clerk of the Circuit Court/Administrative Services	40.0	43.1	44.5							
343 Clerk of the Circuit Court/County-Wide Operations Bureau	136.5	138.7	139.9	274.9	281.6	280.4	268.1	273.0	255.1	
344 Clerk of the Circuit Court/Family Law Bureau	202.0	203.6	208.7	201.1	207.0	204.9	203.2	204.9	187.2	
348 Clerk of the Circuit Court/Criminal Bureau	294.8	294.5	300.0	325.1	329.1	325.8	308.9	315.0	294.9	
358 Clerk of the Circuit Court/Warrant Process and Review	24.0	24.0	23.0							
360 Clerk of the Circuit Court/1st Municipal Bureau	380.3	379.8	375.8	476.1	484.9	478.7	450.8	465.4	418.1	
366 Clerk of the Circuit Court/1st Municipal District - Traffic	253.1	254.7	251.0							
372 Clerk of the Circuit Court/Suburban Operations Bureau	87.8	87.8	86.9	466.5	477.2	463.2	442.9	446.1	415.8	
373 Clerk of the Circuit Court/District 3 - Rolling Meadows	93.6	94.3	92.7							
374 Clerk of the Circuit Court/District 4 - Maywood	84.6	85.1	84.6							
375 Clerk of the Circuit Court/District 5 - Bridgeview	87.2	87.7	88.1							
376 Clerk of the Circuit Court/District 6 - Markham	109.3	109.4	106.5							
390 Public Administrator	19.1	19.0	19.0	19.0	19.0	19.0	18.0	18.7	17.0	19.0
451 Office of Adoption Child Custody Advocacy	19.0	19.0	19.0	19.1	19.1	19.0	15.9	16.0	11.0	15.0
TOTAL PUBLIC SAFET FUND	14,733.2	14,843.0	14,888.3	14,838.7	14,890.4	14,729.7	14,458.2	14,782.5	14,144.8	14,292.2
TOTAL GENERAL ELECTION FUND	26,049.3	26,118.9	26,134.9	25,993.5	25,690.6	25,408.4	24,366.6	24,489.8	22,585.8	23,126.3
Election Fund										
524 County Clerk - Election Division Fund	22.0	22.4	23.7	31.3	31.8	31.7	30.8	42.0	107.4	121.0
525 Board of Election Commissioners - Election Fund									0.0	4.0
TOTAL ELECTION FUND	22.0	22.4	23.7	31.3	31.8	31.7	30.8	42.0	107.4	125.0
TOTAL ELECTION	22.0	22.4	23.7	31.3	31.8	31.7	30.8	42.0	107.4	125.0
SPECIAL PURPOSE FUND										
Special Purpose Funds										
440 Juvenile Temporary Detention Center	536.5	536.6	540.0	537.0	538.0	538.0	493.9	461.5	407.6	
501 MFT Illinois First (1st)	14.0	38.9	36.0	70.0	101.0	115.0	122.0	106.5	108.0	164.0
510 Animal Control Department		14.0	18.0	19.0	18.0	18.0	21.0	21.0	21.0	24.0

Q - 4C Summary of Full Time Equivalent Positions by Fund (1999 - 2008)

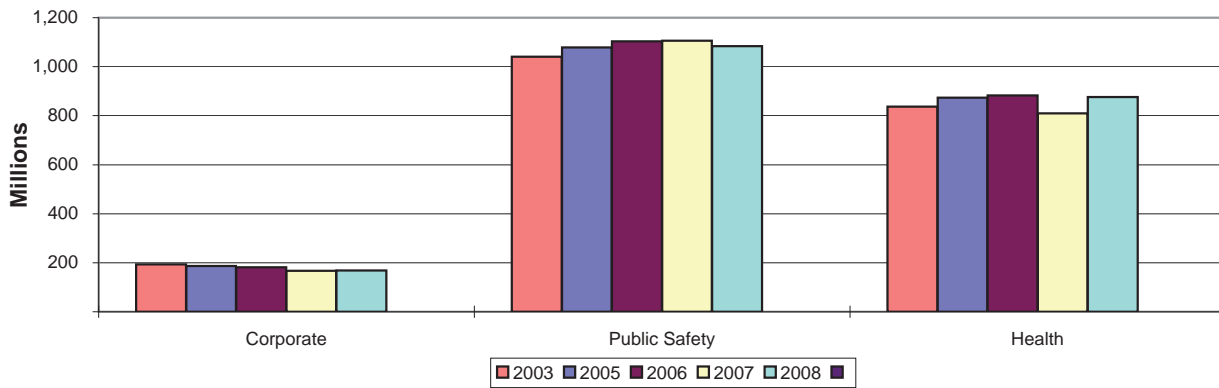
Department	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
SPECIAL PURPOSE FUND										
527 County Recorder Document Storage System Fund	22.4	23.3	25.6	25.7	29.8	33.0	29.5	31.7	39.0	52.0
528 Circuit Court Automation Fund	88.5	86.5	89.0	88.1	84.0	84.0	82.5	86.0	88.0	88.4
529 Clerk of the Circuit Court Document Storage Fund	122.5	119.8	121.0	115.0	104.0	101.0	100.0	97.0	117.0	104.0
530 Cook County Law Library	59.7	60.1	60.0	61.9	62.0	62.0	65.0	56.4	52.0	56.0
533 County Clerk - Automation Fund	7.0	14.1	7.0	7.0	16.0	16.0	16.0	19.0	15.0	13.0
534 County Treasurer - Tax Sales Automation Fund	5.0	5.0	5.0	5.0	5.0	8.0	9.0	10.0	10.0	58.0
535 Intergovernmental Agreement/ETSB	5.0	10.0	10.0	13.6	13.0	14.0	14.0	14.0	14.0	14.0
538 Juvenile Probation - Supplementary Officers	49.0	74.0	69.0	69.0	69.0	69.0	69.0	68.7	69.0	71.0
544 Lead Poisoning Prevention Fund			2.0	5.0	4.0	4.0	4.0	4.0	3.0	5.0
545 Geographical Information Systems					2.0	3.0	3.0	10.0	8.0	18.0
560 State's Attorney Narcotics Nuisance Abatement								8.0	8.0	0.0
561 State's Attorney Narcotics Forfeiture								8.0	8.0	0.0
564 TB Sanitarium District							48.2	50.0	54.2	50.0
565 Emergency Management Agency										49.0
566 Capital Litigation Trust Fund										5.0
567 Clerk of the Circuit Court Administrative Fund										24.5
568 JTDC - Health Services										9.0
569 Juvenile Temporary Detention Center										40.0
TOTAL SPECIAL PURPOSE FUNDS	909.6	982.3	982.6	1,016.3	1,045.8	1,065.0	1,084.1	1,043.8	1,013.8	1,414.6
TOTAL SPECIAL PURPOSE	909.6	982.3	982.6	1,016.3	1,045.8	1,065.0	1,084.1	1,043.8	1,013.8	1,414.6
GRAND TOTAL	26,980.9	27,123.6	27,141.2	27,041.1	26,768.2	26,505.1	25,481.5	25,575.6	23,707.0	24,665.9

Fiscal Years 2004 - 2008 Expenditures and Appropriations All Funds



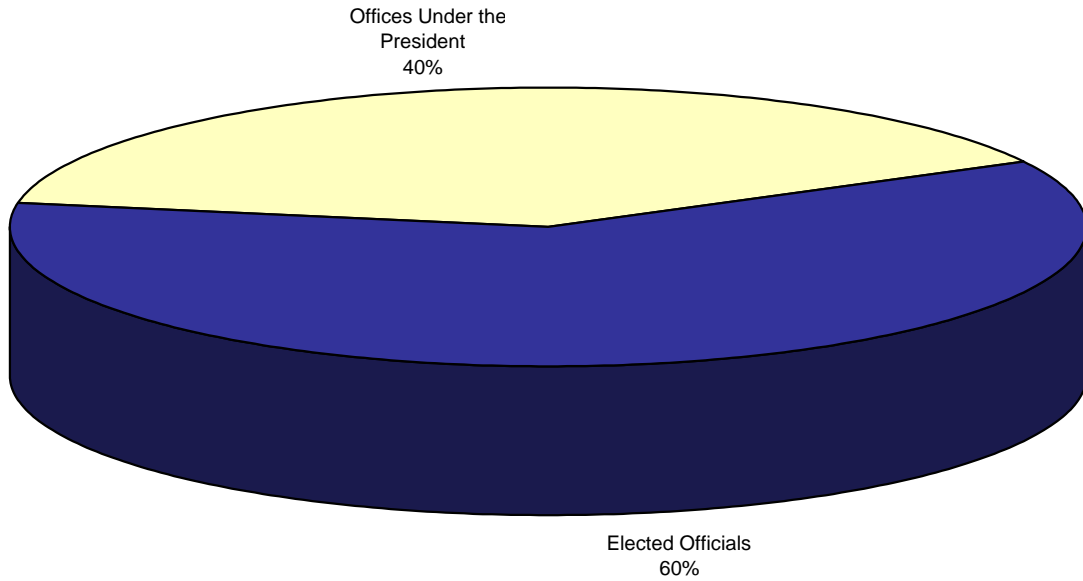
In Millions	2004	2005	2006	2007	2008
All Funds					
Expenditures	2,869.61	2,929.69	2,974.65	2,974.65	-
Appropriations	2,988.84	2,990.33	3,080.71	3,080.71	3,234.57

Growth of General Funds 2003 - 2008



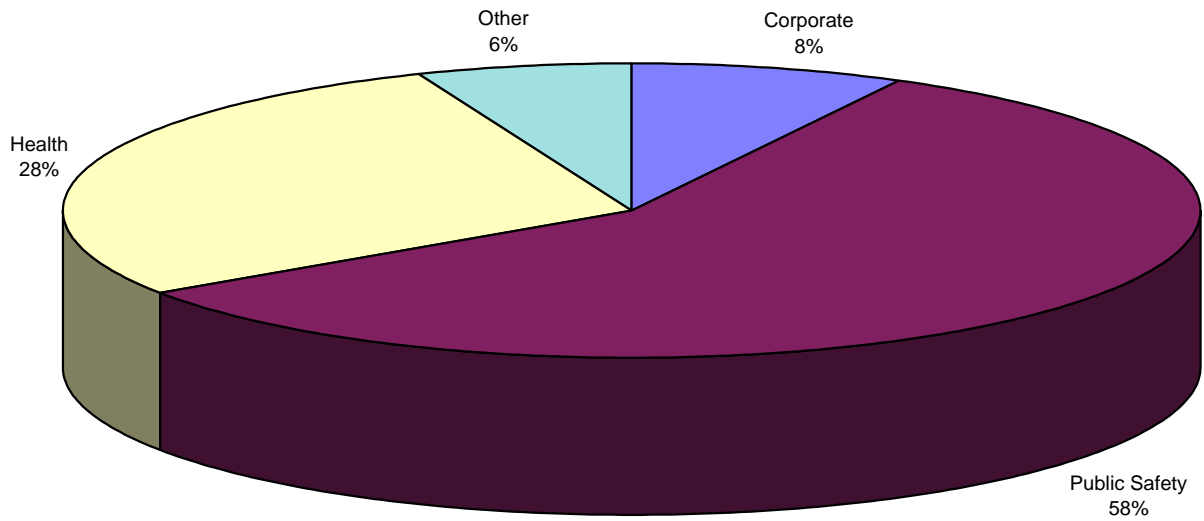
In Millions	2004	2005	2006	2007	2008	Growth 07-08	% Increase
Corporate	193.66	187.32	181.51	166.96	168.59	1.63	0.98%
Public Safety	1,040.22	1,078.52	1,103.79	1,105.60	1,084.21	(21.39)	-1.93%
Health	837.09	873.54	882.30	810.04	876.17	66.13	8.16%
Special Purpose	2,070.97	2,139.38	2,167.60	2,082.60	2,128.98	46.38	2.23%
Capital	314.19	330.66	397.84	333.73	411.92	78.19	23.43%
Annuity	219.21	130.64	111.13	173.50	11.63	(161.87)	-93.30%
Bond & Int	220.22	209.15	223.27	264.85	183.12	(81.73)	-30.86%
Total	164.25	180.50	180.87	184.94	212.73	27.79	15.03%
Total	2,988.84	2,990.33	3,080.71	3,039.62	2,948.38	(91.24)	-3.00%

Positions All Funds



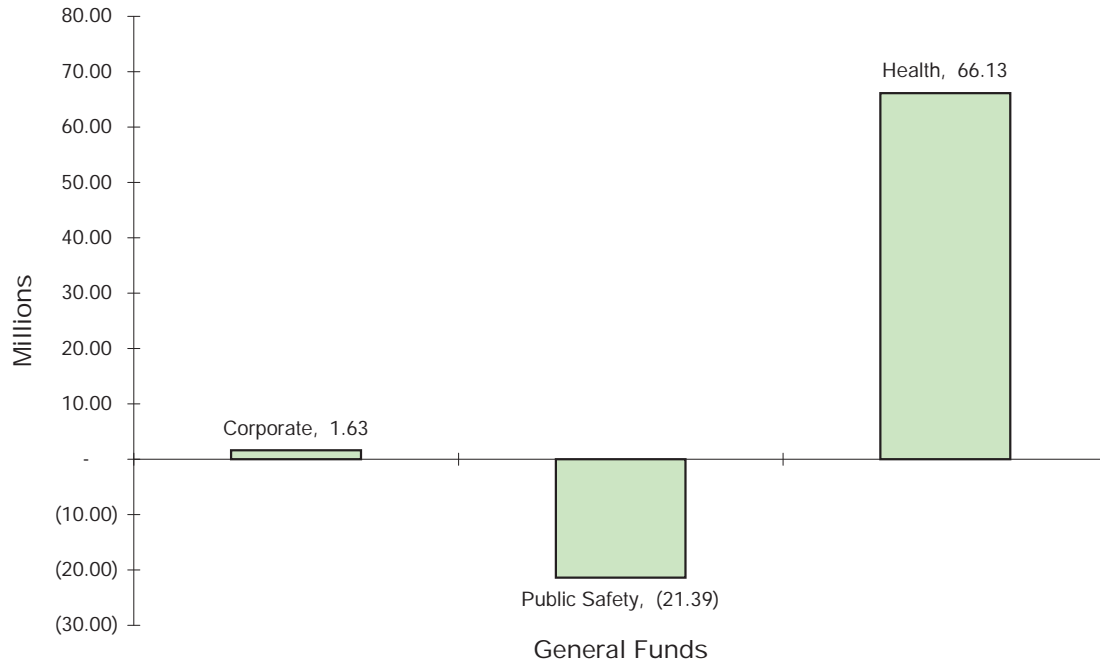
Offices under the President	9,745.1
Elected Officials	14,920.8
Total Positions	<u>24,665.9</u>

Positions by Fund

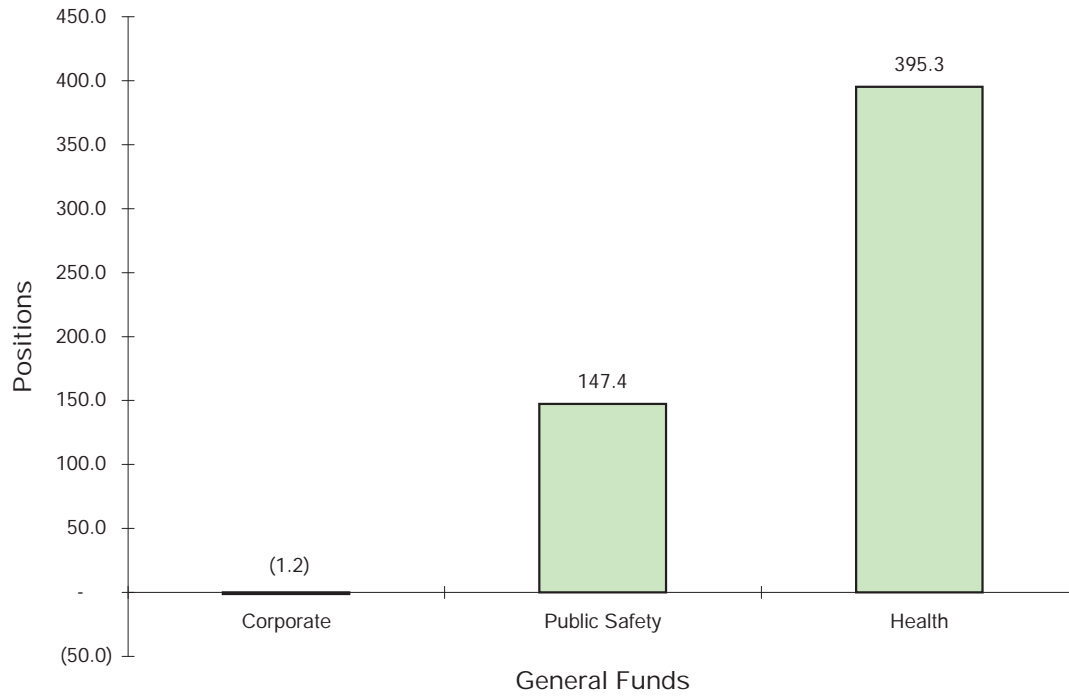


Positions by Fund	
Corporate	1,894.1
Public Safety	14,292.2
Health	6,940.0
Other	1,539.6
	<u>24,665.9</u>

Net Change in Funding



Net Change in Positions



BUREAU SUMMARY

OFFICES UNDER THE PRESIDENT

OFFICES UNDER THE PRESIDENT	1
BUREAU OF ADMINISTRATION	5
BUREAU OF FINANCE	13
BUREAU OF HEALTH	21
BUREAU OF HUMAN RESOURCES	31
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT	35
BUREAU OF TECHNOLOGY	39

EXECUTIVE AGENCIES AND ELECTED OFFICIALS

COUNTY AUDITOR	45
INSPECTOR GENERAL	49
PUBLIC ADMINISTRATOR	53
COOK COUNTY BOARD OF COMMISSONERS	57
ASSESSOR	61
BOARD OF REVIEW	65
BOARD OF ELECTIONS	69
CHIEF JUDGE	75
CLERK OF THE CIRCUIT COURT	83
COUNTY CLERK	89
RECORDER OF DEEDS	95
SHERIFF	99
STATE'S ATTORNEY	107
TREASURER	113

OFFICES UNDER THE PRESIDENT

OVERVIEW

BUREAU MISSION

The President of the Cook County Board of Commissioners is the Chief Executive Officer of Cook County. As such, the President directs the administrative functions of the County as a whole.

GOALS AND OBJECTIVES

- Cook County has an informed participating citizenry aware of the services that the County provides. Cook County responds quickly to citizen inquiries.

Cook County employees are a valued resource. The County fosters a climate where staffs support team efforts, focus on positive solutions and assume responsibility for team results. The County recognizes individual and team achievement and the environment promotes service excellence with ongoing training programs, fair pay, and opportunities for personal growth for all employees.

Cook County departments provide cost-effective courteous services in user friendly environments with enhanced information access.

Cook County has a healthy infrastructure. Its facilities, highways and equipment are well planned, built and maintained.

Cook County has state-of-the-art information systems. Common information is shared through networks throughout the County in a manner that restricts access to data when necessary but insures access when needed. Users have confidence in the systems and their information needs are expeditiously addressed. Forms and information are readily available to the public through the internet.

SUMMARY OF OPERATIONS

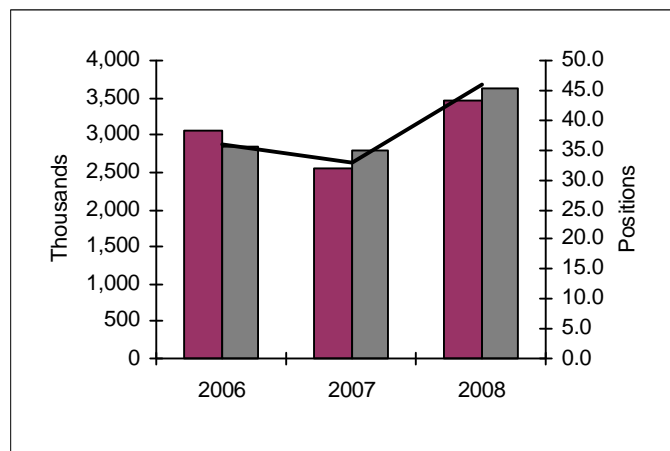
The Office of the President oversees the operation of the Public Affairs and Communication division, Administrative Support section, and the Liquor Commission.

The Department of Public Affairs and Communications was consolidated into Office of the President to centralize the efforts within the Offices Under the President to increase public awareness and understanding of Cook County Government. To ensure

accurate and consistent messaging, the Department provides timely response to thousands of media calls annually for more than 30 departments.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	3,067.1	2,542.5	3,450.4
Total	3,067.1	2,542.5	3,450.4
	Adopted	Adopted	Adopted
FTE Positions	36.0	32.9	46.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Cook County acquires and shares information on new techniques and best practices through national and international networks
- Cook County effectively uses the legislative process at all levels to control cost, broaden its revenue sources and improve the lives of its citizens.
- Cook County creates partnerships with state and local governments, businesses, civic groups and foundations to address regional issues.

KEY BUDGET INITIATIVES

- Cook County citizens receive public health care in a user friendly, neighborhood-based setting with an emphasis on prevention and maintenance.

OFFICES UNDER THE PRESIDENT

<http://www.co.cook.il.us>

- Cook County government fosters a cost-effective, cooperative, inclusive regional approach to economic growth.
- Cook County's alliances and partnerships with public and private sector organizations enable us to attract and retain businesses creating sustainable wage jobs in globally competitive industries, bolstering the County's economic base.
- Cook County departments provide cost-effective courteous services in user friendly environments with enhanced information access.

OFFICES UNDER THE PRESIDENT

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
002 Department of Human Rights, Ethics and Women's Issues	484,061	645,584	808,600	163,016
005 Department of Public Affairs and Communications	615,808	612,787		(612,787)
010 Office of the President	1,434,756	1,446,461	2,641,800	1,195,339
CORPORATE FUND TOTAL	2,534,625	2,704,833	3,450,400	745,567
GENERAL FUND TOTAL	2,534,625	2,704,833	3,450,400	745,567
TOTAL APPROPRIATIONS	\$2,534,625	\$2,704,833	\$3,450,400	745,567

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
002 Department of Human Rights, Ethics and Women's Issues	9.9	11.0	1.1
005 Department of Public Affairs and Communications	7.0		(7.0)
010 Office of the President	16.0	35.0	19.0
CORPORATE FUND TOTAL	32.9	46.0	13.1
GENERAL FUNDS TOTAL	32.9	46.0	13.1
TOTAL POSITIONS	32.9	46.0	13.1

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

OFFICES UNDER THE PRESIDENT

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	2,484,653.22	2,607,505	3,225,900	618,395
130 / 501320 Salaries and Wages of Extra Employees	108,295.03			
185 / 501810 Professional and Technical Membership Fees	376.18	490	500	10
186 / 501860 Training Programs for Staff Personnel	694.00	814	3,900	3,086
190 / 501970 Transportation and Other Travel Expenses for Employees	36,282.90	26,401	52,400	25,999
TOTAL PERSONAL SERVICES	\$2,630,301.33	\$2,635,210	\$3,282,700	\$647,490
CONTRACTUAL SERVICES				
225 / 520260 Postage	1,042.89	980	900	(80)
228 / 520280 Delivery Services	1,103.06	1,960	2,500	540
240 / 520490 Printing and Publishing	5,199.47	2,156	6,000	3,844
260 / 520830 Professional and Managerial Services	8,734.25	6,929	45,900	38,971
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	3,550.00	1,590	3,000	1,410
295 / 521290 Special Program Expenses	3,207.45		10,000	10,000
TOTAL CONTRACTUAL SERVICES	\$22,837.12	\$13,615	\$68,300	\$54,685
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	16,173.70	13,230	16,000	2,770
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	3,163.76	4,318	18,300	13,982
355 / 530700 Photographic and Reproduction Supplies	37.56	588	900	312
388 / 531650 Computer Operation Supplies	137.13	2,450	8,300	5,850
TOTAL SUPPLIES AND MATERIALS	\$19,512.15	\$20,586	\$43,500	\$22,914
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment		539	10,600	10,061
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	1,311.00	1,909	700	(1,209)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			1,600	1,600
444 / 540250 Maintenance and Repair of Automotive Equipment		490	500	10
445 / 540290 Operation of Automotive Equipment	3,223.66			
TOTAL OPERATION AND MAINTENANCE	\$4,534.66	\$2,938	\$13,400	\$10,462
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	6,635.08	13,948	4,200	(9,748)
630 / 550018 County Wide Canon Photocopier Lease			6,600	6,600
660 / 550130 Rental of Facilities		3,234	3,300	66
TOTAL RENTAL AND LEASING	\$6,635.08	\$17,182	\$14,100	(\$3,082)
CONTINGENCY				
880 / 580220 Institutional Memberships & Fees	950.00	1,190	2,400	1,210
890 / 580300 General and Contingent Expenses	(150,145.73)	14,112	26,000	11,888
TOTAL CONTINGENCY	(\$149,195.73)	\$15,302	\$28,400	\$13,098
OPERATING FUNDS TOTAL	\$2,534,624.61	\$2,704,833	\$3,450,400	745,567
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	98,933.47	248,676		(248,676)
579 / 560450 Computer Equipment	242,565.25	286,518		(286,518)
TOTAL CAPITAL EQUIPMENT REQUEST	\$341,498.72	\$535,194		(\$535,194)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$341,498.72	\$535,194		(\$535,194)

BUREAU OF ADMINISTRATION

OVERVIEW

BUREAU MISSION

The Chief Administrative Officer coordinates the activities of 12 Cook County departments: Animal Control, Building and Zoning, Environmental Control, Highway, Highway Motor Fuel Tax, Law Library, Medical Examiner, President's Office of Employment Training, Planning & Development, Veteran's Assistance Commission and Zoning Board of Appeals. The CAO also manages the Industrial Engineers and the Real Estate Division.

GOALS AND OBJECTIVES

- Seek funding from private and government to defray cost of operations in essential areas
- Conduct studies throughout Cook County Government to determine cost savings and efficiencies.
- Continue with the public safety initiatives and promote them on a county wide basis

SUMMARY OF OPERATIONS

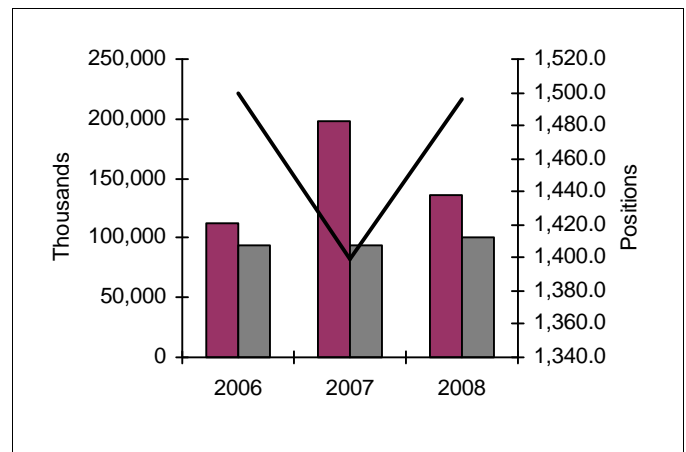
The Chief Administrative Officer oversees the Bureau of Administration, which is composed of the following departments:

- 160 Building and Zoning
- 161 Environmental Control
- 170 Zoning Board of Appeals
- 205 Judicial Advisory Council
- 259 Medical Examiner
- 260 Public Defender
- 451 Office of Adoption & Child Custody Advocacy
- 452 Veterans Assistance Commission
- 500 County Highway Department
- 501 MFT
- 510 Animal and Rabies Control
- 530 Law Library
- 565 Emergency Management Agency

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	93,820.4	87,163.9	86,435.5
Special Purpose	17,936.6	19,188.7	21,924.7
Grants *	N/A	N/A	26,886.3

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
Total	111,757.0	106,352.7	135,246.5
	Adopted	Adopted	Adopted
FTE Positions	1,499.1	1,364.1	1,496.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Air pollution monitoring
- Building and Zoning Website
- Economic Development
- Homeland Security Initiatives
- Community Block Grant Program

KEY BUDGET INITIATIVES

- Seek and increase grant funding
- Increase revenue generating avenues

BUREAU OF ADMINISTRATION

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
011 Office of the Chief Administrative Officer	1,410,064	1,435,572	2,259,700	824,128
160 Building and Zoning	3,038,835	3,165,402	3,311,700	146,298
161 Department of Environmental Control	1,567,780	1,587,928	1,561,100	(26,828)
170 Zoning Board of Appeals	529,993	523,819	559,300	35,481
452 Veterans' Assistance Commission	418,982	415,614	496,600	80,986
500 County Highway Department	18,137,592	18,489,168	17,175,100	(1,314,068)
CORPORATE FUND TOTAL	25,103,246	25,617,503	25,363,500	(254,003)
PUBLIC SAFETY FUND				
205 Judicial Advisory Council	465,542	1,051,196	1,037,000	(14,196)
259 Medical Examiner	6,559,774	7,655,082	7,731,000	75,918
260 Public Defender	52,267,985	52,625,969	51,358,900	(1,267,069)
451 Office of Adoption Child Custody Advocacy	766,651	767,145	945,100	177,955
PUBLIC SAFETY FUND TOTAL	60,059,952	62,099,392	61,072,000	(1,027,392)
GENERAL FUND TOTAL	85,163,197	87,716,894	86,435,500	(1,281,394)
SPECIAL PURPOSE FUNDS				
501 MFT Illinois First (1st)	8,028,808	9,958,912	13,128,800	3,169,888
510 Animal Control Department	2,519,030	2,943,974	3,089,300	145,326
530 Cook County Law Library	6,219,047	6,415,981	5,393,800	(1,022,181)
565 Emergency Management Agency			312,800	312,800
SPECIAL PURPOSE FUNDS TOTAL	16,766,885	19,318,867	21,924,700	2,605,833
SPECIAL PURPOSE FUND TOTAL	16,766,885	19,318,867	21,924,700	2,605,833
TOTAL APPROPRIATIONS	\$101,930,082	\$107,035,761	\$108,360,200	1,324,439

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
011 Office of the Chief Administrative Officer	18.1	31.0	12.9
160 Building and Zoning	48.0	51.0	3.0
161 Department of Environmental Control	23.0	25.0	2.0
170 Zoning Board of Appeals	5.0	5.0	0.0
452 Veterans' Assistance Commission	3.0	4.0	1.0
500 County Highway Department	272.0	255.0	(17.0)
CORPORATE FUND TOTAL	369.1	371.0	1.9
PUBLIC SAFETY FUND			
205 Judicial Advisory Council	5.0	6.0	1.0
259 Medical Examiner	96.7	102.0	5.3
260 Public Defender	702.3	730.0	27.7
451 Office of Adoption Child Custody Advocacy	11.0	15.0	4.0
PUBLIC SAFETY FUND TOTAL	815.0	853.0	38.0
SPECIAL PURPOSE FUNDS			
501 MFT Illinois First (1st)	108.0	164.0	56.0
510 Animal Control Department	21.0	24.0	3.0
530 Cook County Law Library	52.0	56.0	4.0
565 Emergency Management Agency		5.0	5.0
SPECIAL PURPOSE FUNDS TOTAL	181.0	249.0	68.0
GENERAL FUNDS TOTAL	1,184.1	1,224.0	39.9
TOTAL POSITIONS	1,365.1	1,473.0	107.9

BUREAU OF ADMINISTRATION

Grant Summary

GRANT NUMBER AND TITLE	PERIOD	FTE POSITIONS	SALARIES	RECOMMENDED
BUREAU OF ADMINISTRATION				
748 ENVIRONMENTAL CONTROL AIR POLLUTION PARTICULATE MONITORING	3/07-3/08	6.0	365,582	314,300
767 JUDICIAL ADVISORY COUNCIL JUSTICE ASSISTANCE GRANT	6/06-9/010			1,101,600
769 JUDICIAL ADVISORY COUNCIL HOMELAND SECURITY	9/05-3/08	4.0	218,006	24,000,500
833 JUDICIAL ADVISORY COUNCIL PROJECTION RECLAIM	6/06-11/07	1.0	52,614	728,400
905 ENVIRONMENTAL CONTROL RADON AWARENESS	7/06-9/07			7,100
909 ENVIRONMENTAL CONTROL AIR POLLUTION CONTROL	10/06-9/07	10.0	511,913	734,400
BUREAU OF ADMINISTRATION TOTAL		21.0	\$1,148,115	\$26,886,300

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF ADMINISTRATION

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	78,654,758.20	78,869,901	78,508,900	(361,001)
120 / 501210 Overtime Compensation	559,525.91	594,810	238,000	(356,810)
130 / 501320 Salaries and Wages of Extra Employees	101,764.40	101,764		(101,764)
133 / 501360 Per Diem Personnel	227,952.44	229,990	255,900	25,910
136 / 501400 Differential Pay	22,339.33	24,500	25,000	500
170 / 501510 Mandatory Medicare Costs		187		(187)
183 / 501770 Seminars for Professional Employees	828.92	5,880	5,000	(880)
185 / 501810 Professional and Technical Membership Fees	11,005.68	19,306	21,300	1,994
186 / 501860 Training Programs for Staff Personnel	215,376.83	403,716	248,500	(155,216)
190 / 501970 Transportation and Other Travel Expenses for Employees	629,096.94	580,344	539,100	(41,244)
TOTAL PERSONAL SERVICES	\$80,422,648.65	\$80,830,398	\$79,841,700	(\$988,698)
CONTRACTUAL SERVICES				
213 / 520010 Ambulance and Patient Transportation Service	3,425.00	6,470	1,600	(4,870)
215 / 520050 Scavenger Services	19,925.55	72,520	74,000	1,480
222 / 520190 Laundry and Linen Services	48,185.20	51,610	21,000	(30,610)
223 / 520210 Food Services	57.64	2,940		(2,940)
225 / 520260 Postage	70,415.48	101,696	112,500	10,804
228 / 520280 Delivery Services	1,798.40	2,381	4,500	2,119
235 / 520390 Contractual Maintenance Services	199,636.58	259,886	246,000	(13,886)
237 / 520470 Services for Minors or the Indigent	295,707.00	350,214	392,100	41,886
240 / 520490 Printing and Publishing	21,501.50	64,439	80,200	15,761
245 / 520610 Advertising For Specific Purposes	9,340.92	14,357	14,300	(57)
246 / 520650 Imaging of Records	5,308.27	7,148	400	(6,748)
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	1,188.00	3,234	3,300	66
260 / 520830 Professional and Managerial Services	44,897.00	143,162	210,100	66,938
264 / 520960 Expert Witnesses	726,826.81	787,500	600,000	(187,500)
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	514,603.33	557,044	552,500	(4,544)
272 / 521050 Medical Consultation Services	39,390.00	61,740	63,000	1,260
278 / 521200 Laboratory Related Services	102,105.05	225,400	225,000	(400)
TOTAL CONTRACTUAL SERVICES	\$2,104,311.73	\$2,711,741	\$2,600,500	(\$111,241)
SUPPLIES AND MATERIALS				
320 / 530100 Wearing Apparel	19,690.91	21,954	17,100	(4,854)
330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies	8,952.31	13,720	14,000	280
333 / 530270 Institutional Supplies	19,680.01	27,391	22,500	(4,891)
343 / 530580 Road Materials for Maintenance	1,350.53	4,900	4,800	(100)
350 / 530600 Office Supplies	211,615.09	205,507	202,300	(3,207)
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	263,716.64	243,393	229,400	(13,993)
355 / 530700 Photographic and Reproduction Supplies	108,911.13	168,835	200,000	31,165
360 / 530790 Medical, Dental, and Laboratory and Supplies	120,584.82	330,485	189,000	(141,485)
367 / 531500 X-ray (Radiology)Supplies	3,016.67	37,500	26,000	(11,500)
388 / 531650 Computer Operation Supplies	141,629.07	150,040	189,100	39,060
TOTAL SUPPLIES AND MATERIALS	\$899,147.18	\$1,203,725	\$1,094,200	(\$109,525)
OPERATION AND MAINTENANCE				
402 / 540030 Water and Sewer	11,154.70	14,700		(14,700)
410 / 540050 Electricity	189,500.05	225,147	237,700	12,553
422 / 540070 Gas	189,256.98	287,045	337,000	49,955
430 / 540110 Moving Expenses & Minor Remodeling of County Facilities		7,350	7,500	150
440 / 540130 Maintenance and Repair of Office Equipment	64,923.46	77,226	199,300	122,074
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	145,883.99	220,698	125,800	(94,898)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			125,800	125,800

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF ADMINISTRATION

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
442 / 540200 Maintenance and Repair of Medical, Dental and Laboratory Equipment	21,214.36	213,170	120,500	(92,670)
444 / 540250 Maintenance and Repair of Automotive Equipment	348,613.04	539,000	284,500	(254,500)
445 / 540290 Operation of Automotive Equipment	490,276.66	505,190	534,000	28,810
449 / 540310 Op., Maint. and Repair of Institutional Equipment	22,090.37	33,364	31,600	(1,764)
450 / 540350 Maintenance and Repair of Plant Equipment	4,383.76	29,400	29,000	(400)
461 / 540370 Maintenance of Facilities	58,461.13	58,800	30,000	(28,800)
470 / 540390 Operating Costs for the Richard J. Daley Center	3,353.00	3,286	2,900	(386)
TOTAL OPERATION AND MAINTENANCE	\$1,549,111.50	\$2,214,376	\$2,065,600	(\$148,776)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	163,978.31	187,792	143,600	(44,192)
630 / 550018 County Wide Canon Photocopier Lease			124,500	124,500
638 / 550100 Rental of Institutional Equipment		4,900	3,000	(1,900)
660 / 550130 Rental of Facilities	24,000.00	29,050	28,500	(550)
TOTAL RENTAL AND LEASING	\$187,978.31	\$221,742	\$299,600	\$77,858
CONTINGENCY				
818 / 580033 Reimbursement to Designated Fund		533,834	528,900	(4,934)
881 / 580240 County Government Public Programs and Events		1,078	5,000	3,922
TOTAL CONTINGENCY		\$534,912	\$533,900	(\$1,012)
OPERATING FUNDS TOTAL	\$85,163,197.37	\$87,716,894	\$86,435,500	(1,281,394)
New/Replacement Capital Equipment Request				
510 / 560410 Fixed Plant Equipment	5,500.00	27,852		(27,852)
521 / 560420 Institutional Equipment	1,383,942.08	1,514,675		(1,514,675)
530 / 560510 Office Furnishings and Equipment	1,028,414.56	1,340,357	627,620	(712,737)
540 / 560430 Medical, Dental and Laboratory Equipment	1,591,963.27	1,737,783	923,558	(814,225)
549 / 560610 Vehicle Purchase	10,762,388.55	11,822,532	4,230,000	(7,592,532)
550 / 560620 Automotive Equipment	119,587.05	432,050	495,500	63,450
570 / 560440 Telecommunications Equipment	83,958.50	213,358		(213,358)
579 / 560450 Computer Equipment	3,740,797.54	4,319,574	1,089,533	(3,230,041)
590 / 567020 Equipment or Improvements Not Otherwise Classified	31,779.00	32,073		(32,073)
TOTAL CAPITAL EQUIPMENT REQUEST	\$18,748,330.55	\$21,440,254	\$7,366,211	(\$14,074,043)
Major Capital Equipment Request				
579 / 560450 Computer Equipment			570,966	570,966
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST			\$570,966	\$570,966
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$18,748,330.55	\$21,440,254	\$7,937,177	(13,503,077)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF ADMINISTRATION - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	8,921,598.51	9,969,076	13,053,400	3,084,324
115 / 501170 Appropriation Adjustment for Personal Services			131,900	131,900
120 / 501210 Overtime Compensation	233,076.62	140,000	140,000	
124 / 501250 Employee Health Insurance Allotment	2,400.00			
130 / 501320 Salaries and Wages of Extra Employees	24,903.83			
133 / 501360 Per Diem Personnel	37,717.27	149,971		(149,971)
170 / 501510 Mandatory Medicare Costs	98,401.21	107,119	159,800	52,681
175 / 501590 Life Insurance Program	26,589.94	35,905	51,000	15,095
176 / 501610 Health Insurance	1,794,231.08	1,760,755	2,431,200	670,445
177 / 501640 Dental Insurance Plan	49,176.27	57,829	78,700	20,871
179 / 501690 Vision Care Insurance	17,017.43	23,547	27,500	3,953
183 / 501770 Seminars for Professional Employees	20,916.53	33,000	19,500	(13,500)
185 / 501810 Professional and Technical Membership Fees	13,069.00	19,300	19,800	500
186 / 501860 Training Programs for Staff Personnel	6,010.29	24,000	25,000	1,000
190 / 501970 Transportation and Other Travel Expenses for Employees	58,184.32	77,500	81,500	4,000
TOTAL PERSONAL SERVICES	\$11,303,292.30	\$12,398,002	\$16,219,300	\$3,821,298
CONTRACTUAL SERVICES				
220 / 520150 Communication Services			18,300	18,300
222 / 520190 Laundry and Linen Services	1,557.02	2,300	2,500	200
225 / 520260 Postage	9,800.55	15,000	18,000	3,000
228 / 520280 Delivery Services	14,000.00	20,000	20,000	
240 / 520490 Printing and Publishing	29,160.05	40,000	48,500	8,500
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	12,077.00	12,975	14,800	1,825
260 / 520830 Professional and Managerial Services	66,742.99	356,000	327,400	(28,600)
298 / 521310 Special or Cooperative Programs	631,446.25	640,000	555,000	(85,000)
TOTAL CONTRACTUAL SERVICES	\$764,783.86	\$1,086,275	\$1,004,500	(\$81,775)
SUPPLIES AND MATERIALS				
320 / 530100 Wearing Apparel	3,479.74	4,500	4,500	
333 / 530270 Institutional Supplies	70,514.26	90,000	90,000	
343 / 530580 Road Materials for Maintenance	75,730.12	145,000	145,000	
350 / 530600 Office Supplies	24,187.28	30,000	50,500	20,500
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	1,611,545.66	1,431,910	1,503,700	71,790
355 / 530700 Photographic and Reproduction Supplies	4,590.87	8,500	8,500	
388 / 531650 Computer Operation Supplies	21,711.61	56,000	63,100	7,100
TOTAL SUPPLIES AND MATERIALS	\$1,811,759.54	\$1,765,910	\$1,865,300	\$99,390
OPERATION AND MAINTENANCE				
410 / 540050 Electricity		386,873	396,700	9,827
440 / 540130 Maintenance and Repair of Office Equipment	17,783.21	23,860	27,200	3,340
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	50,264.51	113,949	117,000	3,051
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			5,400	5,400
444 / 540250 Maintenance and Repair of Automotive Equipment	60,149.31	67,500	71,800	4,300
445 / 540290 Operation of Automotive Equipment			9,000	9,000
449 / 540310 Op., Maint. and Repair of Institutional Equipment	158,717.75	580,000	581,800	1,800
461 / 540370 Maintenance of Facilities	117,714.56	150,000	150,000	
470 / 540390 Operating Costs for the Richard J. Daley Center	554,367.00	554,367	574,800	20,433
TOTAL OPERATION AND MAINTENANCE	\$958,996.34	\$1,876,549	\$1,933,700	\$57,151
CAPITAL OUTLAY				
530 / 560510 Office Furnishings and Equipment		17,000	1,300	(15,700)
549 / 560610 Vehicle Purchase		3,000	122,000	119,000
550 / 560620 Automotive Equipment			45,000	45,000

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF ADMINISTRATION - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
570 / 560440 Telecommunications Equipment			11,200	11,200
579 / 560450 Computer Equipment	(158,285.60)	15,000	22,500	7,500
TOTAL CAPITAL OUTLAY	(\$158,285.60)	\$35,000	\$202,000	\$167,000
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	34,417.00	85,988	88,200	2,212
630 / 550014 Law Library Public Use Photocopier Lease			20,200	20,200
630 / 550018 County Wide Canon Photocopier Lease			3,000	3,000
630 / 550020 County Wide Photocopier Lease			1,300	1,300
634 / 550060 Rental of Automotive Equipment		5,000	5,000	
TOTAL RENTAL AND LEASING	\$34,417.00	\$90,988	\$117,700	\$26,712
CONTINGENCY				
819 / 580420 Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund			(212,000)	(212,000)
880 / 580220 Institutional Memberships & Fees	167,278.65	180,000	180,000	
881 / 580240 County Government Public Programs and Events		1,500	1,500	
883 / 580260 Cook County Administration	1,884,643.00	1,884,643	612,700	(1,271,943)
TOTAL CONTINGENCY	\$2,051,921.65	\$2,066,143	\$582,200	(\$1,483,943)
OPERATING FUNDS TOTAL	\$16,766,885.09	\$19,318,867	\$21,924,700	2,605,833
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	15,732.00	17,000	22,800	5,800
549 / 560610 Vehicle Purchase		3,000	70,000	67,000
579 / 560450 Computer Equipment	(158,285.60)	15,000	180,000	165,000
TOTAL CAPITAL EQUIPMENT REQUEST	(\$142,553.60)	\$35,000	\$272,800	\$237,800
GRAND TOTAL CAPITAL EQUIPMENT FUND	(\$142,553.60)	\$35,000	\$272,800	237,800



BUREAU OF FINANCE

OVERVIEW

BUREAU MISSION

The Office of the Chief Financial Officer, Bureau of Finance, strives to ensure that the County's taxpayers' dollars are expended in an economical and fiscally responsible manner.

GOALS AND OBJECTIVES

- Purchasing office strives to serve the citizens of the County of Cook through the use of sound, innovative and highly respected procurement practices for the departments and agencies which report to the President and the Cook County Board of Commissioners.
- Ensure that all County Purchases comply with the Cook County Minority and Women Owned Business Enterprise Ordinance.
- To review and discharge all debts and/or credits in which the County is financially concerned, and maintain a record of all budgetary appropriations, expenditures, encumbrances, and revenues made or received during the respective fiscal year in accordance with the Government Accounting Standards Board (GASB).
- Support the President of Cook County and the Board of Commissioner's goal to reduce the overall spending in duplicative areas and have the ability to build, maintain and operate the facilities necessary to meet the anticipated growth in demand for services.
- Ensure compliance with the current Cook County Tax Codes by investigating all sectors of the taxpaying community.
- Risk Management will provide employees with medical and health benefits that will promote and sustain healthy employees and dependents.

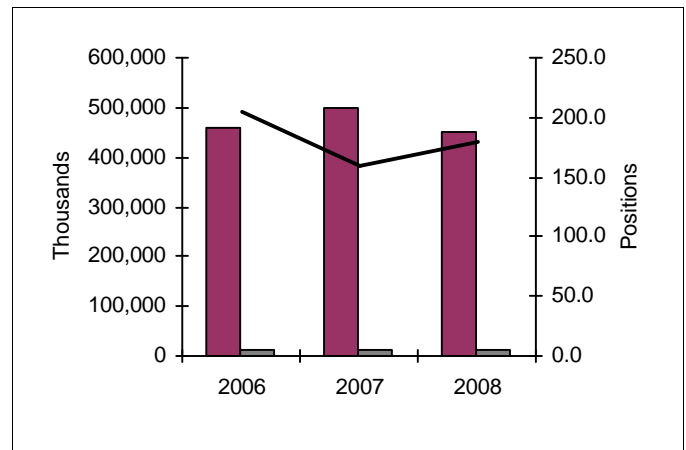
SUMMARY OF OPERATIONS

The Office of the Chief Financial Officer is responsible for the financial management of Cook County government. The Chief Financial Officer coordinates and supervises all financial activities of the County and monitors the expenditures of each budgetary unit, including the issuance of general obligation bonds to

support major expansion of facilities, equipment and economic development. The Chief Financial Officer is also responsible for the strategic direction and management of the six departments comprising the Bureau of Finance: Revenue, Risk Management, Budget and Management Services, Comptroller, Contract Compliance and Purchasing.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	350,971.2	417,813.6	356,301.6
Special Purpose	108,141.4	82,177.7	94,498.4
Total	459,112.6	499,991.3	450,800.0
	Adopted	Adopted	Adopted
FTE Positions	204.6	158.6	179.1

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Began collecting/processing the Cook County Sheriff's Alarm Permit fess, pursuant to the ordinance passed by the Cook County Board of Commissioners on February 21, 2007.
- Implementation of the New Purchasing Code.
- The FY 2005 CAFR was not issued until early 2007. Under the direction of the Chief Financial Officer and Comptroller, an aggressive calendar was designed to move forward the pace of the FY 2006 audit. This will result in the FY 2006 CAFR being issued in a timelier manner.

BUREAU OF FINANCE

<http://www.co.cook.il.us>

- Redevelop the Amendment Program for the Cook County President and Board of Commissioners in order to make the budget amendment process clear.
- Health and safety training programs are shared with various departments throughout the County.

KEY BUDGET INITIATIVES

- Forthcoming

BUREAU OF FINANCE

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
007 Revenue	2,087,834	2,120,109	2,274,300	154,191
008 Risk Management	1,326,704	1,333,241	1,592,600	259,359
014 Budget and Management Services	1,141,492	1,146,390	1,604,800	458,410
020 County Comptroller	2,748,987	2,893,338	3,175,000	281,662
021 Office of the Chief Financial Officer	356,425	373,404	613,900	240,496
022 Contract Compliance	732,719	739,152	893,000	153,848
030 County Purchasing Agent	2,243,500	2,250,090	2,163,500	(86,590)
490 Fixed Charges and Special Purpose Appropriations - Corporate	36,466,778	41,713,846	43,182,700	1,468,854
CORPORATE FUND TOTAL	47,104,439	52,569,570	55,499,800	2,930,230
HEALTH FUND				
899 Fixed Charges and Special Purpose Appropriations - Health	77,110,769	80,585,843	85,310,100	4,724,257
HEALTH FUND TOTAL	77,110,769	80,585,843	85,310,100	4,724,257
PUBLIC SAFETY FUND				
499 Fixed Charges and Special Purpose Appropriations - Public Safety	204,727,357	216,087,435	215,491,700	(595,735)
PUBLIC SAFETY FUND TOTAL	204,727,357	216,087,435	215,491,700	(595,735)
GENERAL FUND TOTAL	328,942,565	349,242,847	356,301,600	7,058,753
SPECIAL PURPOSE FUNDS				
542 Self - Insurance Fund	60,051,391	82,177,672	94,498,400	12,320,728
SPECIAL PURPOSE FUNDS TOTAL	60,051,391	82,177,672	94,498,400	12,320,728
SPECIAL PURPOSE FUND TOTAL	60,051,391	82,177,672	94,498,400	12,320,728
TOTAL APPROPRIATIONS	\$388,993,956	\$431,420,519	\$450,800,000	19,379,481

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
007 Revenue	32.0	32.0	0.0
008 Risk Management	19.5	25.0	5.5
014 Budget and Management Services	12.2	18.6	6.4
020 County Comptroller	46.0	50.0	4.0
021 Office of the Chief Financial Officer	3.9	5.5	1.6
022 Contract Compliance	11.0	13.0	2.0
030 County Purchasing Agent	34.0	35.0	1.0
CORPORATE FUND TOTAL	158.6	179.1	20.5
GENERAL FUNDS TOTAL	158.6	179.1	20.5
TOTAL POSITIONS	158.6	179.1	20.5

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF FINANCE

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	10,001,332.57	10,126,955	11,351,600	1,224,645
120 / 501210 Overtime Compensation	14,708.07	16,086	6,000	(10,086)
169 / 501490 Reclassification of Position Adjustments		8,820	20,300	11,480
183 / 501770 Seminars for Professional Employees			6,000	6,000
185 / 501810 Professional and Technical Membership Fees	5,843.95	6,800	15,300	8,500
186 / 501860 Training Programs for Staff Personnel	4,565.99	8,718	76,800	68,082
190 / 501970 Transportation and Other Travel Expenses for Employees	20,825.02	25,796	51,800	26,004
TOTAL PERSONAL SERVICES	\$10,047,275.60	\$10,193,175	\$11,527,800	\$1,334,625
CONTRACTUAL SERVICES				
217 / 520100 Transportation for Specific Activities and Purposes		294	300	6
225 / 520260 Postage	135,790.01	134,276	172,300	38,024
228 / 520280 Delivery Services	3,530.85	3,332	3,400	68
240 / 520490 Printing and Publishing	75,617.23	97,595	124,100	26,505
245 / 520610 Advertising For Specific Purposes	15,893.07	17,200	20,500	3,300
246 / 520650 Imaging of Records	20,000.00	20,000	2,500	(17,500)
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	1,535.00	1,764	3,000	1,236
260 / 520830 Professional and Managerial Services	102,626.76	114,286	176,200	61,914
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services			1,500	1,500
TOTAL CONTRACTUAL SERVICES	\$354,992.92	\$388,747	\$503,800	\$115,053
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	76,746.94	76,980	88,900	11,920
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	6,823.15	9,356	8,700	(656)
355 / 530700 Photographic and Reproduction Supplies	5,809.90	7,067	11,600	4,533
388 / 531650 Computer Operation Supplies	21,718.30	33,380	29,300	(4,080)
TOTAL SUPPLIES AND MATERIALS	\$111,098.29	\$126,783	\$138,500	\$11,717
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	6,213.06	7,448	9,000	1,552
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	42,384.24	55,271	33,800	(21,471)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			16,500	16,500
TOTAL OPERATION AND MAINTENANCE	\$48,597.30	\$62,719	\$59,300	(\$3,419)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	69,599.59	76,950	29,900	(47,050)
630 / 550018 County Wide Canon Photocopier Lease			44,800	44,800
660 / 550130 Rental of Facilities	900.00	1,078	1,000	(78)
TOTAL RENTAL AND LEASING	\$70,499.59	\$78,028	\$75,700	(\$2,328)
CONTINGENCY				
880 / 580220 Institutional Memberships & Fees	630.00	882	2,000	1,118
881 / 580240 County Government Public Programs and Events	4,567.00	5,390	10,000	4,610
TOTAL CONTINGENCY	\$5,197.00	\$6,272	\$12,000	\$5,728
OPERATING FUNDS TOTAL	\$10,637,660.70	\$10,855,724	\$12,317,100	1,461,376
New/Replacement Capital Equipment Request				
521 / 560420 Institutional Equipment	557.98	3,323		(3,323)
530 / 560510 Office Furnishings and Equipment	476,808.58	773,726	100,000	(673,726)
570 / 560440 Telecommunications Equipment	2,399.00	2,429		(2,429)
579 / 560450 Computer Equipment	2,047,018.90	2,761,683	190,973	(2,570,710)
590 / 567020 Equipment or Improvements Not Otherwise Classified	4,751.25	526,493		(526,493)
TOTAL CAPITAL EQUIPMENT REQUEST	\$2,531,535.71	\$4,067,654	\$290,973	(\$3,776,681)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF FINANCE

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
Major Capital Equipment Request				
579 / 560450 Computer Equipment	22,366,034.00	12,000,000		(12,000,000)
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	<u>\$22,366,034.00</u>	<u>\$12,000,000</u>		<u>(\$12,000,000)</u>
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$24,897,569.71	\$16,067,654	\$290,973	(15,776,681)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF FINANCE - SPECIAL APPROPRIATIONS AND FIXED CHARGES

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE	
PERSONAL SERVICES					
115 / 501170	Appropriation Adjustment for Personal Services	(29,977.40)	6,865,560	24,666,700	17,801,140
170 / 501510	Mandatory Medicare Costs	16,858,868.88	15,604,897	17,833,300	2,228,403
172 / 501540	Workers' Compensation	24,577,683.00	24,577,683		(24,577,683)
175 / 501590	Life Insurance Program	3,871,791.21	4,671,476	5,307,000	635,524
176 / 501610	Health Insurance	231,319,078.66	222,119,803	222,193,400	73,597
177 / 501640	Dental Insurance Plan	1,475,062.83	7,403,475	4,813,900	(2,589,575)
178 / 501660	Unemployment Compensation	4,481,666.61	9,000,000	6,601,100	(2,398,900)
179 / 501690	Vision Care Insurance	2,229,685.09	3,080,991	2,103,600	(977,391)
182 / 501750	Employee Tuition Refund	67,107.16	100,000	100,000	
189 / 501950	Allowances Per Collective Bargaining Agreement		130,000	15,000	(115,000)
190 / 501970	Transportation and Other Travel Expenses for Employees			10,000	10,000
TOTAL PERSONAL SERVICES	\$284,850,966.04	\$293,553,885	\$283,644,000	(\$9,909,885)	
CONTRACTUAL SERVICES					
217 / 520100	Transportation for Specific Activities and Purposes			25,000	25,000
219 / 520130	Transportation Not Otherwise Classified		60,000		(60,000)
220 / 520150	Communication Services	13,034,580.25	9,573,221	11,670,600	2,097,379
223 / 520210	Food Services	416,964.95	405,000	435,000	30,000
225 / 520260	Postage	474,189.96	500,000	250,000	(250,000)
233 / 520370	Boarding and Lodging of Jurors	317,341.03	425,000	500,000	75,000
240 / 520490	Printing and Publishing	9,901.44	15,000	20,000	5,000
245 / 520610	Advertising For Specific Purposes	128,629.76	168,000	191,000	23,000
250 / 520730	Premiums on Fidelity, Surety Bonds and Public Liability		800,000	500,000	(300,000)
260 / 520830	Professional and Managerial Services	2,415,123.74	3,853,105	3,984,300	131,195
261 / 520890	Legal Fees Regarding Labor Matters	846,317.73	1,000,000	1,000,000	
264 / 520960	Expert Witnesses	614,855.00	1,225,000	1,225,000	
265 / 520980	Independent Financial Audit	1,322,407.00	1,266,269	1,500,000	233,731
274 / 521100	Hospital Billings for Prisoners in Police Custody	2,336,382.00	3,000,000		(3,000,000)
279 / 521300	Expenses for the Cook County Board of Health Directors			100,000	100,000
289 / 521220	Technical Services for the Cook County Board of Commissioner	642.34	325,000	50,000	(275,000)
298 / 521310	Special or Cooperative Programs	1,160,075.00	1,510,074	650,000	(860,074)
298 / 521351	Metropolitan Family Services			135,000	135,000
298 / 521352	Project B.U.I.L.D.			195,100	195,100
298 / 521353	Omni Youth Services/Second Choice			180,000	180,000
298 / 521354	My Sister's Keeper(Black on Black Love)			300,000	300,000
298 / 521355	Probation Challenge			100,000	100,000
298 / 521360	Interfaith House			50,000	50,000
TOTAL CONTRACTUAL SERVICES	\$23,077,410.20	\$24,125,669	\$23,061,000	(\$1,064,669)	
SUPPLIES AND MATERIALS					
353 / 530675	County Wide Lexis-Nexis Contract			462,000	462,000
TOTAL SUPPLIES AND MATERIALS			\$462,000	\$462,000	
OPERATION AND MAINTENANCE					
402 / 540030	Water and Sewer	(354,711.64)	1,744,336		(1,744,336)
410 / 540050	Electricity	12,268,712.21	14,938,573	15,286,300	347,727
422 / 540070	Gas	6,706,706.97	8,006,458	7,858,800	(147,658)
440 / 540130	Maintenance and Repair of Office Equipment	(112,114.40)	7,210	7,000	(210)
441 / 540170	Maintenance and Repair of Data Processing Equipment and Software	981,412.87	773,566	780,000	6,434
461 / 540370	Maintenance of Facilities		10,000	5,000	(5,000)
470 / 540390	Operating Costs for the Richard J. Daley Center	704,812.00	704,812	1,251,000	546,188
472 / 540402	Operating Costs for the Cook County Adm. Bldg. - 69 W. Washington	7,719,605.95	7,683,899	7,685,400	1,501
TOTAL OPERATION AND MAINTENANCE	\$27,914,423.96	\$33,868,854	\$32,873,500	(\$995,354)	

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF FINANCE - SPECIAL APPROPRIATIONS AND FIXED CHARGES

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
RENTAL AND LEASING				
634 / 550060 Rental of Automotive Equipment	14,542.51	14,136	14,400	264
660 / 550130 Rental of Facilities		250,000	200,000	(50,000)
TOTAL RENTAL AND LEASING	\$14,542.51	\$264,136	\$214,400	(\$49,736)
CONTINGENCY				
810 / 580340 Contingency Fund - For Confidential Investigation		80,000	50,000	(30,000)
814 / 580380 Appropriation Adjustments	(20,859,653.87)	(16,580,689)		16,580,689
817 / 580400 Reimbursement for Special Purposes Programs - Health Insurance	1,603,584.10			
818 / 580033 Reimbursement to Designated Fund	2,253,072.00	3,480,586	3,729,600	249,014
819 / 580420 Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund	(2,253,072.00)	(2,253,072)	(2,253,000)	72
827 / 580452 Reserve for Flexible Spending Account Program	69,780.04	130,890	100,000	(30,890)
853 / 580200 Expenses Related to External Borrowing	1,512,966.98	1,200,000	1,808,000	608,000
880 / 580220 Institutional Memberships & Fees	106,636.66	88,000	95,000	7,000
881 / 580240 County Government Public Programs and Events	14,247.58	68,864	50,000	(18,864)
890 / 580300 General and Contingent Expenses		360,000	150,000	(210,000)
TOTAL CONTINGENCY	(\$17,552,438.51)	(\$13,425,421)	\$3,729,600	\$17,155,021
OPERATING FUNDS TOTAL	\$318,304,904.20	\$338,387,123	\$343,984,500	5,597,377

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF FINANCE - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CONTRACTUAL SERVICES				
258 / 520790 Malpractice Insurance	9,315,297.00	7,500,000	9,810,000	2,310,000
260 / 520830 Professional and Managerial Services			740,000	740,000
263 / 520930 Legal Fees	6,754,554.89	5,500,000	6,200,000	700,000
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	617,847.64	600,000	600,000	
274 / 521100 Hospital Billings for Prisoners in Police Custody			2,000,000	2,000,000
TOTAL CONTRACTUAL SERVICES	\$16,687,699.53	\$13,600,000	\$19,350,000	\$5,750,000
CONTINGENCY				
845 / 580120 Self-Insurance Settlements - Workers' Compensation	(6,043,394.66)	18,651,981	18,652,000	19
846 / 580140 Self-Insurance Settlements	49,407,086.51	49,925,691	56,496,400	6,570,709
TOTAL CONTINGENCY	\$43,363,691.85	\$68,577,672	\$75,148,400	\$6,570,728
OPERATING FUNDS TOTAL	\$60,051,391.38	\$82,177,672	\$94,498,400	12,320,728

BUREAU OF HEALTH

OVERVIEW

BUREAU MISSION

To deliver integrated health services with dignity and respect regardless of a patient's ability to pay; foster partnerships with other health providers and communities to enhance the health of the public; and advocate for policies which promote and protect the physical, mental and social well being of the people of Cook County.

GOALS AND OBJECTIVES

- Redesign the delivery of Radiology services in the system to use capital and human resources more efficiently.
- Expand the volume of primary care provided to the residents of Cook County through the existing network of Bureau facilities and help improve the health status of Cook County's residents Utilize the Radiology resources of the Bureau more efficiently.
- Improve the provision of information to patients, physicians, management, and the residents of Cook County Restructure the Department of Surgery to achieve greater efficiency and to provide a greater volume of services for the residents of Cook County.
- Extend the Bureau's clinical information system to all of the facilities within the system to provide patient care more efficiently.
- Improve the effectiveness of the revenue cycle process so that the Bureau of Health and its facilities can serve a greater number of patients who may not be able to afford adequate healthcare. Increase the ease of patient access to services from Bureau facilities and the number of patients served.

SUMMARY OF OPERATIONS

Under the direction of the Cook County Board of Commissioners, the Cook County Bureau of Health oversees healthcare operations and policy implementation for the County. It establishes broad priorities for the healthcare delivery system and assures that Bureau institutions operate within the framework of these priorities. The Bureau is comprised of seven entities: John H. Stroger Hospital, Oak Forest Hospital, Provident Hospital, Cermak Health Services, the Cook County Department of Public Health, the Ambulatory and Community Health Network, and the Ruth M. Rothstein Core Center. Also included are two special purposes funds:

544- Lead Poisoning & Prevention Fund

The Cook County Department of Public Health received a grant from the Torrens Fund in Cook County government. This grant is used to provide funds for the City of Chicago, the City of Evanston, and the Community and Economic Development Association of Cook County for the lead-based paint mitigation and abatement. In this way, the Cook County Department of Public Health will help prevent lead poisoning. Lead Poisoning is the presence of too much lead in the body. It is caused by exposure to lead that is either eaten or breathed, in the form of dust. Children with elevated lead levels may suffer from learning disabilities, mental retardation, behavioral problems, lowered IQ, stunted growth, and hearing impairment.

564 - The Suburban Cook County Tuberculosis Sanitarium District

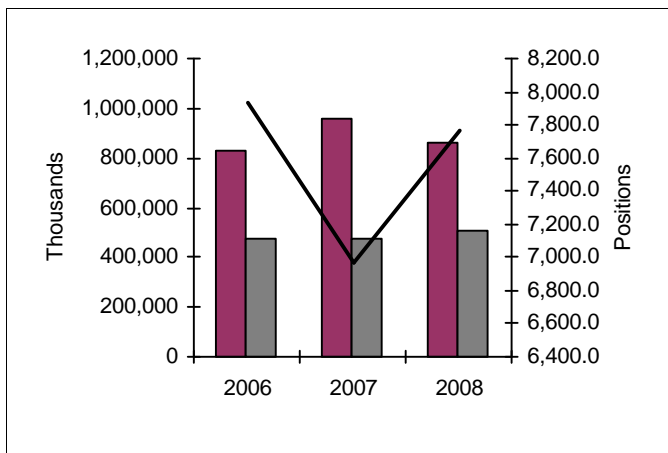
The Suburban Cook County Tuberculosis Sanitarium District provides education, research, testing, and other services aimed at the prevention, detection and treatment of tuberculosis. Tuberculosis (TB) is an infection caused by the bacterium Mycobacterium tuberculosis, which most commonly affects the lungs (pulmonary TB), but can affect the central nervous system (meningitis), lymphatic system, circulatory system, genitourinary system, bones and joints. This program will maintain partnerships with over thirty community-based organizations and local health departments.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	828,531.1	738,667.1	821,908.4
Special Purpose	4,036.7	6,544.5	14,358.1
Grants *	N/A	N/A	29,341.1
Total	832,567.8	745,211.6	865,607.6
	Adopted	Adopted	Adopted
FTE Positions	7,931.5	6,970.9	7,762.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.

BUREAU OF HEALTH

<http://www.co.cook.il.us>



■ Total Appropriations ■ Salaries — FTE Position

- Develop Bureau wide Medical Staff and Medical staff Bylaws
- Rebuild Department of Medicine capacity to deal with backlogs in specialty Services areas
- Maintain accreditation at Stroger and other operating units
- Pharmacy and IT functions will be consolidated into Department 890- Chief Health Administrator. This will help support the Bureau operation and make sure that all issues for both areas are addressed with all available resources.

MAJOR ACCOMPLISHMENTS

- The CORE Center is the largest HIV Clinic in the Midwest and one of the 5 largest in the U.S.
- Coordination of Emergency Preparation Plan with federal, state, and local governments.
- Reduction in infant mortality and morbidity through case management services.
- Consolidated clinic locations in 2007 to become more efficient and continue to provide care to all patients that present to the system facilities for care.

KEY BUDGET INITIATIVES

- Projects in Finance and Administration include establishing a team of operational auditors and analyst to look for patient services that are not currently charged, billed, or collected; as well as additional sources of revenue.
- Information from the Blue Ribbon Committee on Health Services will be used to address issues in the restructuring plan centered around an escalating demand of Cook County's health care delivery system.
- Explore possibility of mergers with other local hospitals to enhance and fully utilize facilities while ensuring long term viability.
- Enhance Perinatal Network and work towards rebuilding specialty pediatric services through agreements with State associated institutions (McKesson) and other institutions attracting Medicaid patients.

BUREAU OF HEALTH

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
HEALTH FUND				
890 Office of the Chief Health Administrator	17,031,873	17,278,126	182,354,900	165,076,774
891 Provident Hospital of Cook County	87,666,472	85,997,283	77,390,600	(8,606,683)
893 Ambulatory and Community Health Network of Cook County	42,650,637	44,604,478	44,047,400	(557,078)
894 The Ruth M. Rothstein CORE Center	10,652,095	10,962,982	10,971,600	8,618
895 Department of Public Health	15,746,886	15,938,338	15,953,500	15,162
897 John H. Stroger, Jr. Hospital of Cook County	432,386,717	421,753,285	380,268,100	(41,485,185)
898 Oak Forest Hospital of Cook County	115,025,666	122,274,791	79,878,200	(42,396,591)
HEALTH FUND TOTAL	721,160,344	718,809,283	790,864,300	72,055,017
PUBLIC SAFETY FUND				
240 Cermak Health Services of Cook County	38,234,514	36,644,496	31,044,100	(5,600,396)
PUBLIC SAFETY FUND TOTAL	38,234,514	36,644,496	31,044,100	(5,600,396)
GENERAL FUND TOTAL	759,394,858	755,453,779	821,908,400	66,454,621
SPECIAL PURPOSE FUNDS				
543 Managed Care Support Fund	273,865	405,355	338,000	(67,355)
544 Lead Poisoning Prevention Fund	1,324,543	6,139,160	3,894,800	(2,244,360)
564 TB Sanitarium District	1,414,224	2,025,118	4,531,500	2,506,382
568 JTDC - Health Services			5,593,800	5,593,800
SPECIAL PURPOSE FUNDS TOTAL	3,012,633	8,569,633	14,358,100	5,788,467
SPECIAL PURPOSE FUND TOTAL	3,012,633	8,569,633	14,358,100	5,788,467
TOTAL APPROPRIATIONS	\$762,407,491	\$764,023,412	\$836,266,500	72,243,088

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
HEALTH FUND			
890 Office of the Chief Health Administrator	34.0	583.0	549.0
891 Provident Hospital of Cook County	649.3	693.0	43.7
893 Ambulatory and Community Health Network of Cook County	552.9	658.0	105.1
894 The Ruth M. Rothstein CORE Center	54.0	61.0	7.0
895 Department of Public Health	160.6	168.0	7.4
897 John H. Stroger, Jr. Hospital of Cook County	3,911.5	3,767.0	(144.5)
898 Oak Forest Hospital of Cook County	1,181.4	1,010.0	(171.4)
HEALTH FUND TOTAL	6,543.7	6,940.0	396.3
PUBLIC SAFETY FUND			
240 Cermak Health Services of Cook County	423.2	392.0	(31.2)
PUBLIC SAFETY FUND TOTAL	423.2	392.0	(31.2)
SPECIAL PURPOSE FUNDS			
544 Lead Poisoning Prevention Fund	3.0	5.0	2.0
564 TB Sanitarium District		49.0	49.0
568 JTDC - Health Services		40.0	40.0
SPECIAL PURPOSE FUNDS TOTAL	3.0	94.0	91.0
GENERAL FUNDS TOTAL	6,966.9	7,332.0	365.1
TOTAL POSITIONS	6,969.9	7,426.0	456.1

Grant Summary

GRANT NUMBER AND TITLE	PERIOD	FTE POSITIONS	SALARIES	RECOMMENDED
BUREAU OF HEALTH				
650 CERMAK HEALTH SERVICES HIV AIDS EDUCATION AND CLINIC	1/07-12/07			91,000
654 CERMAK HEALTH SERVICE INNOVATIVE SIGNIFICANCE	1/07-12/07			102,300

BUREAU OF HEALTH

Grant Summary

GRANT NUMBER AND TITLE		PERIOD	FTE POSITIONS	SALARIES	RECOMMENDED
658	CERMAK HEALTH SERVICES AIDS FOUNDATION	4/07-3/08	2.0	97,651	119,100
751	PUBLIC HEALTH NICOR LEAD POISONING PREVENTION	12/05-11/07	1.0	44,319	63,300
755	PUBLIC HEALTH WEST NILE VIRUS RESPONSE	4/07-3/08	2.0	132,768	567,000
847	STROGER HOSPITAL HEMOPHILIA TREATMENT	9/06-9/07			51,100
903	PUBLIC HEALTH BIOTERRORISM AND EMERGENCY PREPAREDNESS	8/06-8/07	21.0	1,309,589	1,180,700
914	PUBLIC HEALTH PANDEMIC FLU AND PREPARATION	8/06-8/07	3.0	191,681	753,200
920	PUBLIC HEALTH CITIES READINESS INITIATIVE	8/06-8/07			142,400
930	PUBLIC HEALTH TOBACCO ENFORCEMENT	8/07-6/08			3,100
931	STROGER HOSPITAL BLACK LUNG	7/06-6/07	2.0	114,130	243,600
935	PUBLIC HEALTH TOBACCO-FREE COMMUNITIES	7/07-6/08	9.0	459,654	777,900
946	STROGER HOSPITAL IL DEPARTMENT OF HEALTH SERVICES	7/07-6/08	19.0	921,704	1,260,400
948	PUBLIC HEALTH GENETICS	7/07-6/08			63,600
949	STROGER HOSPITAL REGIONAL PERINATAL PROGRAM	7/07-6/08	1.0	40,519	53,400
950	PUBLIC HEALTH CHILDHOOD LEAD POISONING PREVENTION	7/06-6/07			65,000
956	PUBLIC HEALTH HEPATITIS B VACCINE INITIATIVE	1/07-12/07			28,500
959	PUBLIC HEALTH ARBOVIRAL SURVEILLANCE	7/06-6/08			120,000
962	PUBLIC HEALTH PROSTATE CANCER AWARENESS	5/07-10/07			85,200
964	PUBLIC HEALTH RYAN WHITE AIDS HEALTH SERVICES	3/06-2/07	5.0	254,336	325,000
966	PUBLIC HEALTH AT-RISK CHILDREN-LEAD POISONING PREVENTION	11/06-6/07			65,700
969	PUBLIC HEALTH VISION, HEARING AND SCREENING	7/07-6/08			56,000
974	PUBLIC HEALTH IL DEPARTMENT OF HUMAN SERVICES	7/07-6/08	198.0	8,259,558	13,914,100
975	PUBLIC HEALTH IDPH HEALTH SERVICES	7/07-6/08	57.0	2,682,697	5,834,200
976	PUBLIC HEALTH HIV COMMUNITIES INITIATIVE	10/06-6/07			100,200
977	PUBLIC HEALTH IMMUNIZATION INITIATIVE	1/07-12/07	2.0	92,796	135,600
980	PUBLIC HEALTH FEDERAL SOURCE AIDS HEALTH SERVICES	7/06-6/07			70,500
983	PUBLIC HEALTH SEXUALLY TRANSMITTED DISEASES	1/07-12/07	2.0	90,016	117,100
984	PUBLIC HEALTH REGIONAL HIV PREVENTION	1/07-12/07	7.0	348,901	1,413,400
992	PUBLIC HEALTH HUD HEALTHY HOMES	11/06-10/09			760,400
994	PUBLIC HEALTH SYPHILIS ELIMINATION	1/07-12/07	2.0	92,787	190,800
995	PUBLIC HEALTH POTABLE WATER SUPPLY PROGRAM	10/07-9/08			35,200
997	PUBLIC HEALTH BREAST AND CERVICAL CANCER EARLY DETECTION	7/06-6/07	3.0	143,112	552,100
BUREAU OF HEALTH TOTAL			336.0	\$15,276,218	\$29,341,100

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF HEALTH

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	444,721,846.25	444,888,967	440,267,100	(4,621,867)
120 / 501210 Overtime Compensation	35,319,258.51	23,862,939	27,530,600	3,667,661
121 / 501230 Premium Pay Based Upon Collective Bargaining Agreements	1,965,839.00	3,313,495	4,430,300	1,116,805
124 / 501250 Employee Health Insurance Allotment		200		(200)
130 / 501320 Salaries and Wages of Extra Employees	2,478,715.47	2,212,897		(2,212,897)
133 / 501360 Per Diem Personnel	3,571,101.09	4,318,199	3,747,600	(570,599)
136 / 501400 Differential Pay	9,661,634.00	8,157,837	18,557,100	10,399,263
155 / 501420 Medical Practitioners As Required	6,177,238.05	3,247,499	6,473,500	3,226,001
172 / 501540 Workers' Compensation	0.40			
182 / 501750 Employee Tuition Refund	620,021.26	721,872	856,800	134,928
183 / 501770 Seminars for Professional Employees	60.00		30,000	30,000
185 / 501810 Professional and Technical Membership Fees	6,939.00	2,392	203,200	200,808
186 / 501860 Training Programs for Staff Personnel	25,086.71	27,534	713,800	686,266
189 / 501950 Allowances Per Collective Bargaining Agreement	372,177.09	326,265	433,800	107,535
190 / 501970 Transportation and Other Travel Expenses for Employees	443,086.14	462,213	499,800	37,587
TOTAL PERSONAL SERVICES	\$505,363,002.97	\$491,542,309	\$503,743,600	\$12,201,291
CONTRACTUAL SERVICES				
213 / 520010 Ambulance and Patient Transportation Service	587,152.00	651,200	960,000	308,800
214 / 520030 Armored Car Service	12,137.68	16,992	18,000	1,008
215 / 520050 Scavenger Services	907,427.99	1,005,914	1,118,300	112,386
217 / 520100 Transportation for Specific Activities and Purposes	43,446.00			
219 / 520130 Transportation Not Otherwise Classified	98.00			
220 / 520150 Communication Services				
222 / 520190 Laundry and Linen Services	2,296,485.74	2,414,496	2,959,400	544,904
223 / 520210 Food Services	1,407,453.48	1,491,207	2,062,300	571,093
225 / 520260 Postage	195,207.55	231,770	474,800	243,030
228 / 520280 Delivery Services	19,721.62	41,160	49,900	8,740
235 / 520390 Contractual Maintenance Services	3,019,989.66	3,875,235	2,921,700	(953,535)
237 / 520470 Services for Minors or the Indigent	4,279.30	5,880	5,900	20
240 / 520490 Printing and Publishing	709,479.84	771,703	1,154,000	382,297
242 / 520550 Surveys, Operations and Reports	10,670.00	4,900		(4,900)
245 / 520610 Advertising For Specific Purposes	40,964.31	49,000	134,000	85,000
246 / 520650 Imaging of Records	950,456.96	699,559	1,500,900	801,341
249 / 520670 Purchased Services Not Otherwise Classified	(20.43)			
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	5,186.00	5,196	5,200	4
260 / 520830 Professional and Managerial Services	33,086,431.13	34,515,217	44,878,900	10,363,683
265 / 520980 Independent Financial Audit			325,000	325,000
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services			363,000	363,000
272 / 521050 Medical Consultation Services	22,171,826.16	21,940,269	30,183,000	8,242,731
275 / 521120 Registry Services	8,711,300.45	9,897,130	9,439,300	(457,830)
278 / 521200 Laboratory Related Services	6,884,115.21	6,627,301	7,464,300	836,999
298 / 521310 Special or Cooperative Programs	1,967,751.25	1,979,600	2,051,500	71,900
TOTAL CONTRACTUAL SERVICES	\$83,031,559.90	\$86,223,729	\$108,069,400	\$21,845,671
SUPPLIES AND MATERIALS				
310 / 530010 Food Supplies	2,832,482.35	2,778,505	3,288,200	509,695
320 / 530100 Wearing Apparel	156,216.24	238,929	233,400	(5,529)
330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies	1,300,963.37	1,695,257	1,850,300	155,043
333 / 530270 Institutional Supplies	1,464,122.75	1,768,050	1,765,400	(2,650)
335 / 530490 Miscellaneous Dietary Supplies	20,850.09			
337 / 530560 Formula and Tube Feed Products	439,625.91	539,000	225,000	(314,000)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF HEALTH

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
350 / 530600 Office Supplies	599,254.83	737,330	1,002,600	265,270
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	215,804.65	262,705	375,000	112,295
355 / 530700 Photographic and Reproduction Supplies	326,510.10	418,584	509,600	91,016
360 / 530790 Medical, Dental, and Laboratory and Supplies	4,552,005.02	5,144,000	6,472,600	1,328,600
361 / 530910 Pharmaceutical Supplies	67,674,144.60	70,776,840	80,800,000	10,023,160
362 / 531200 Surgical Supplies	23,593,000.37	23,546,268	30,935,000	7,388,732
364 / 531400 AZT and Related Drug Therapy	8,020,972.13	8,063,440	6,000,000	(2,063,440)
365 / 531420 Clinical Laboratory Supplies	7,835,385.45	9,944,670	9,695,400	(249,270)
367 / 531500 X-ray (Radiology)Supplies	1,791,601.42	1,923,721	2,361,900	438,179
368 / 531570 Blood/Blood Derivatives	4,361,477.00	4,398,628	4,034,300	(364,328)
376 / 531630 Maint. Supplies for Election Equipment	286.56			
388 / 531650 Computer Operation Supplies	403,096.67	546,298	1,273,500	727,202
390 / 531680 Supplies and Materials Not Otherwise Classified	981.93			
TOTAL SUPPLIES AND MATERIALS	\$125,588,781.44	\$132,782,225	\$150,822,200	\$18,039,975
OPERATION AND MAINTENANCE				
401 / 540010 Fuel Oil/Heat	5,705.40	5,684	10,000	4,316
402 / 540030 Water and Sewer	264,751.86	456,680		(456,680)
410 / 540050 Electricity	7,789,591.53	10,277,763	11,537,800	1,260,037
422 / 540070 Gas	5,958,855.51	8,119,904	10,038,400	1,918,496
429 / 540090 Utilities	72,873.64	61,040	62,000	960
440 / 540130 Maintenance and Repair of Office Equipment	65,384.69	143,941	158,000	14,059
440 / 540140 County Wide Maintenance and Repair of Office Equipment			2,000	2,000
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	12,100,829.36	8,092,226	14,482,100	6,389,874
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			1,294,400	1,294,400
442 / 540200 Maintenance and Repair of Medical, Dental and Laboratory Equipment	8,040,279.76	8,528,118	8,696,200	168,082
444 / 540250 Maintenance and Repair of Automotive Equipment	257,484.88	281,183	374,100	92,917
445 / 540290 Operation of Automotive Equipment	40,458.83	41,552	49,000	7,448
449 / 540310 Op., Maint. and Repair of Institutional Equipment	1,618,061.54	1,817,155	2,545,300	728,145
450 / 540350 Maintenance and Repair of Plant Equipment	3,650,893.12	4,031,763	4,384,100	352,337
461 / 540370 Maintenance of Facilities	205,893.58	324,835	148,500	(176,335)
490 / 540430 Site Improvements	912.50	4,800		(4,800)
TOTAL OPERATION AND MAINTENANCE	\$40,071,976.20	\$42,186,644	\$53,781,900	\$11,595,256
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	557,561.25	610,979	69,700	(541,279)
630 / 550018 County Wide Canon Photocopier Lease			538,800	538,800
637 / 550080 Rental of Medical Equipment	454,890.80	728,170	512,600	(215,570)
638 / 550100 Rental of Institutional Equipment	3,706.33	43,120		(43,120)
660 / 550130 Rental of Facilities	2,390,146.95	2,654,948	2,305,300	(349,648)
TOTAL RENTAL AND LEASING	\$3,406,305.33	\$4,037,217	\$3,426,400	(\$610,817)
CONTINGENCY				
814 / 580380 Appropriation Adjustments		130,189		(130,189)
818 / 580033 Reimbursement to Designated Fund	1,474,038.00	(2,025,962)	1,650,800	3,676,762
880 / 580220 Institutional Memberships & Fees	459,194.26	577,428	414,100	(163,328)
TOTAL CONTINGENCY	\$1,933,232.26	(\$1,318,345)	\$2,064,900	\$3,383,245
OPERATING FUNDS TOTAL	\$759,394,858.10	\$755,453,779	\$821,908,400	66,454,621
New/Replacement Capital Equipment Request				
510 / 560410 Fixed Plant Equipment	213,521.65	213,522	180,000	(33,522)
521 / 560420 Institutional-Minor	5,438,105.63	5,638,658	1,030,834	(4,607,824)
530 / 560510 Office Furnishings and Equipment	2,164,765.76	2,310,145	264,382	(2,045,763)
540 / 560430 Medical, Dental and Laboratory Equipment	38,414,374.81	48,759,086	19,693,248	(29,065,838)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF HEALTH

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
549 / 560610 Vehicle Purchase	888,047.19	1,379,852	277,800	(1,102,052)
550 / 560620 Automotive Equipment	136,269.00	136,269		(136,269)
570 / 560440 Telecommunications Equipment	50,957.50	51,676		(51,676)
579 / 560450 Computer Equipment	11,990,282.10	13,016,797	5,684,032	(7,332,765)
590 / 567020 Equipment or Improvements Not Otherwise Classified	4,914.00	4,914		(4,914)
TOTAL CAPITAL EQUIPMENT REQUEST	\$59,301,237.64	\$71,510,919	\$27,130,296	(\$44,380,623)
Major Capital Equipment Request				
510 / 560410 Fixed Plant Equipment	3,904,055.50	1,500,000		(1,500,000)
540 / 560430 Medical, Dental and Laboratory Equipment	338,825.80		1,000,000	
579 / 560450 Computer Equipment	37,473,744.43	4,000,000	2,122,760	(2,500,000)
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	\$41,716,625.73	\$5,500,000	\$3,122,760	(\$2,377,240)
Major Lease of Capital Equipment Request				
579 / 560450 Computer Equipment	28,880,821.94			
TOTAL LEASE OF MAJOR CAPITAL EQUIPMENT REQUEST	\$28,880,821.94			
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$129,898,685.31	\$77,010,919	\$30,253,056	(46,757,863)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF HEALTH - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	850,707.16	1,101,301	5,396,900	4,295,599
115 / 501170 Appropriation Adjustment for Personal Services			90,000	90,000
120 / 501210 Overtime Compensation	2,330.83	4,000	40,000	36,000
121 / 501230 Premium Pay Based Upon Collective Bargaining Agreements			22,000	22,000
133 / 501360 Per Diem Personnel	131,831.35	182,524	258,100	75,576
136 / 501400 Differential Pay			30,000	30,000
170 / 501510 Mandatory Medicare Costs	14,031.67	2,261	8,500	6,239
172 / 501540 Workers' Compensation	3,921.00	3,921	4,700	779
174 / 501570 Pension		22,618	26,200	3,582
175 / 501590 Life Insurance Program	2,337.53	1,518	2,200	682
176 / 501610 Health Insurance	125,161.32	146,118	82,500	(63,618)
177 / 501640 Dental Insurance Plan	2,548.87	1,423	2,600	1,177
178 / 501660 Unemployment Compensation			4,700	4,700
179 / 501690 Vision Care Insurance	2,610.76	538	1,000	462
182 / 501750 Employee Tuition Refund		1,545	10,000	8,455
183 / 501770 Seminars for Professional Employees	540.00	5,385	6,500	1,115
185 / 501810 Professional and Technical Membership Fees		500		(500)
186 / 501860 Training Programs for Staff Personnel	430.48	750	5,800	5,050
190 / 501970 Transportation and Other Travel Expenses for Employees	6,416.91	19,688	35,600	15,912
TOTAL PERSONAL SERVICES	\$1,142,867.88	\$1,494,090	\$6,027,300	\$4,533,210
CONTRACTUAL SERVICES				
215 / 520050 Scavenger Services	3,342.86	4,620	16,900	12,280
220 / 520150 Communication Services	17,292.78	26,608	43,200	16,592
225 / 520260 Postage	750.00	5,650	16,500	10,850
228 / 520280 Delivery Services	5,514.16	11,687	43,100	31,413
235 / 520390 Contractual Maintenance Services	10,051.42	13,733	41,200	27,467
237 / 520470 Services for Minors or the Indigent	1,790.70	43,878	100,000	56,122
240 / 520490 Printing and Publishing	579.24	9,289	21,500	12,211
245 / 520610 Advertising For Specific Purposes		2,000	6,000	4,000
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability		10,000	10,000	
260 / 520830 Professional and Managerial Services	1,412,158.45	6,268,873	3,926,300	(2,342,573)
263 / 520930 Legal Fees	6,769.38	16,500		(16,500)
272 / 521050 Medical Consultation Services	(1,621.39)	13,000	2,603,800	2,590,800
275 / 521120 Registry Services			200,000	200,000
278 / 521200 Laboratory Related Services	26,619.05	41,200	245,000	203,800
TOTAL CONTRACTUAL SERVICES	\$1,483,246.65	\$6,467,038	\$7,273,500	\$806,462
SUPPLIES AND MATERIALS				
310 / 530010 Food Supplies	55.92	2,000	3,500	1,500
320 / 530100 Wearing Apparel		807	2,900	2,093
330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies	367.05	4,463	13,400	8,937
333 / 530270 Institutional Supplies	406.44	4,000	12,000	8,000
350 / 530600 Office Supplies	8,660.40	28,179	63,300	35,121
353 / 530640 Books, Periodicals, Publications, Archives and Data Services		1,652	5,100	3,448
355 / 530700 Photographic and Reproduction Supplies		500	500	
360 / 530790 Medical, Dental, and Laboratory and Supplies	2,406.04	8,240	64,000	55,760
361 / 530910 Pharmaceutical Supplies	180,432.34	185,000	350,000	165,000
367 / 531500 X-ray (Radiology)Supplies	1,479.52	14,658	29,000	14,342
388 / 531650 Computer Operation Supplies	1,340.19	7,060	11,000	3,940
TOTAL SUPPLIES AND MATERIALS	\$195,147.90	\$256,559	\$554,700	\$298,141
OPERATION AND MAINTENANCE				

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF HEALTH - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
402 / 540030 Water and Sewer	3,032.76	3,500	10,500	7,000
410 / 540050 Electricity	5,735.78	15,000	39,000	24,000
422 / 540070 Gas	2,685.23	12,000	28,000	16,000
440 / 540130 Maintenance and Repair of Office Equipment			500	500
442 / 540200 Maintenance and Repair of Medical, Dental and Laboratory Equipment			5,000	5,000
444 / 540250 Maintenance and Repair of Automotive Equipment	985.82	2,000	10,000	8,000
445 / 540290 Operation of Automotive Equipment	2,718.84	6,000	18,000	12,000
450 / 540350 Maintenance and Repair of Plant Equipment	26,834.27	30,000	120,000	90,000
461 / 540370 Maintenance of Facilities	3,040.76	10,000	30,000	20,000
TOTAL OPERATION AND MAINTENANCE	\$45,033.46	\$78,500	\$261,000	\$182,500
CAPITAL OUTLAY				
510 / 560410 Fixed Plant Equipment			38,800	38,800
540 / 560430 Medical, Dental and Laboratory Equipment			15,000	15,000
549 / 560610 Vehicle Purchase			29,000	29,000
564 / 560310 Improvements to Buildings			80,000	80,000
570 / 560440 Telecommunications Equipment	88,324.93	100,000		(100,000)
TOTAL CAPITAL OUTLAY	\$88,324.93	\$100,000	\$162,800	\$62,800
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment		1,000	1,000	
660 / 550130 Rental of Facilities		25,000	25,000	
TOTAL RENTAL AND LEASING		\$26,000	\$26,000	
CONTINGENCY				
814 / 580380 Appropriation Adjustments		74,434		(74,434)
880 / 580220 Institutional Memberships & Fees		15,000	18,000	3,000
883 / 580260 Cook County Administration	58,012.00	58,012	34,800	(23,212)
TOTAL CONTINGENCY	\$58,012.00	\$147,446	\$52,800	(\$94,646)
OPERATING FUNDS TOTAL	\$3,012,632.82	\$8,569,633	\$14,358,100	5,788,467
New/Replacement Capital Equipment Request				
540 / 560430 Medical, Dental and Laboratory Equipment			15,000	15,000
564 / 560310 Improvements to Buildings			80,000	80,000
570 / 560440 Telecommunications Equipment	88,324.93	100,000		(100,000)
TOTAL CAPITAL EQUIPMENT REQUEST	\$88,324.93	\$100,000	\$95,000	(\$5,000)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$88,324.93	\$100,000	\$95,000	(5,000)



BUREAU OF HUMAN RESOURCES

<http://www.co.cook.il.us>

OVERVIEW

BUREAU MISSION

The Department of Human Resources oversees the County's personnel functions. The Department is charged with attracting and retaining motivated, competent, County employees; providing the President and other County executives with the necessary flexibility and management control to assure the delivery of quality public service; and establishing and enforcing fair, equitable hiring and promotion procedures for County employees and applicants for employment.

GOALS AND OBJECTIVES

- The Bureau of Human Resources duties and responsibilities are outlined in the Human Resources Ordinance which establishes a professional and progressive merit-based human resources management system. The Bureau is responsible for many rules and regulations in order to comply with judgments and mandatory legislation from the Federal, State and Local levels of government. These are Human Resources Ordinance, Shakman Consent Decree, Family & Medical Leave Act, Fair Labor Standards Act, American's with Disabilities Act, Federal Highway Administration and Department of Transportation Regulations, CC Public Safety Re-Entry Employment Project Ordinance, Federal Equal Employment Opportunity Legislation, Uniformed Services Employment and Re-employment Rights Act (USERRA), Immigration Reform and Control Act, Illinois Healthcare Workers' Act, Prevailing Wage Ordinance, Victims' Economic Security and Safety Act (VESSA), Cook County Residency Ordinance, State of Illinois Military Leave of Absence Act, and Cook County's Vehicle Ordinance Policy. The County's human resources rules and regulations establish a basic framework for selection that puts an emphasis on career service and establishes uniform policies and procedures across the County's governmental personnel functions.
- To attract and retain motivated, competent County employees; to provide County executives with the personnel tools needed to deliver quality public service; and to enforce fair hiring and promotional practices for employees and job applicants. BHR has identified five goals which are in-line with the Bureau's mission and purpose as well as the county-wide initiatives to reduce cost. The goals and objectives are listed below.

SUMMARY OF OPERATIONS

Department Summary/Narrative The Bureau of Human Resources, through consolidation initiatives, took on greater responsibilities by absorbing the human resources functions formerly performed by the efforts by the Bureau of Health Services and the Forest Preserve District of Cook County.

Human Resources rules and regulations established a basic framework for selection that puts an emphasis on career service and establishes uniform policies and procedures across the range of Cook County government's personnel functions.

The HR functions include selection, classification, compensation and administration. Under the terms of the Human Resources Ordinance, the Bureau is empowered to fulfill a number of specific duties.

The duties include encouraging and shaping effective human resources management systems; advising department heads, elected officials and the budget director regarding proper classification for the budget process. HR manages position classification, salary administration, employee benefits, collective bargaining and labor management relations. HR designs job descriptions, posts job opportunities, intakes employment applications and has established selection methods to review applicant credentials and qualifications.

Developed programs for recruitment, selection, promotion, performance management training for employees under the jurisdiction of the President of the Cook County Board;

HR continues to conduct criminal background checks through the State of Illinois Bureau of Identification.

HR maintains all personnel records for employees under the jurisdiction of the President of the Cook County Board, with data to include classification title, pay status and other pertinent information and documentation; certifies that the individuals names on the payroll have been appointed and employed in accordance with the current budget and that the individuals under the direction of the President have been appointed and employed accordingly to the provisions and rules of the HR Ordinance. The Ordinance established a professional and progressive merit-based human resources management system. The Ordinance authorizes the BHR to administer new rules and regulations in order to comply with the judgments and mandatory legislation from the Federal, State, and Local levels of government. The BHR ensures compliance of a number of ordinances and legislation approved by Federal, State and Local governments.

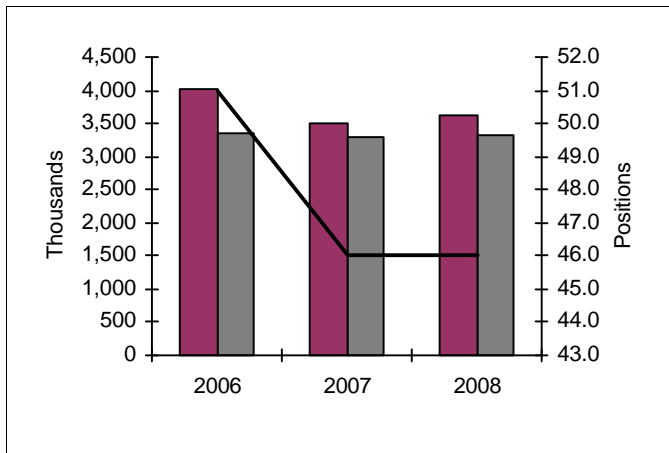
BUREAU OF HUMAN RESOURCES

<http://www.co.cook.il.us>

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	4,011.5	3,507.6	3,626.3
Total	4,011.5	3,507.6	3,626.3
	Adopted	Adopted	Adopted
FTE Positions	51.0	46.0	46.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.

- Reduce spending
- Increase its automation capabilities.



Total Appropriations
 Salaries
 FTE Position

MAJOR ACCOMPLISHMENTS

- The Bureau of Human Resources has increased its automation capabilities resulting in our ability to do more for less.
- During Fiscal Year 2007, the BHR, through consolidation initiatives, took on greater responsibilities by absorbing the human resources functions formerly performed by the Bureau of Health Services and the Forest Preserve of Cook County. These consolidation efforts resulted in a reduction of 14 full time positions and a costs savings to Cook County's overall budget of \$1,513,166.00.

KEY BUDGET INITIATIVES

- Chargeback for services such as pre-employment screening physicals, drug testing, return to work physicals, fingerprinting and invaluable assistance through the Employee Assistance Program. These vital services will be charged back to the elected officials for which HR conducts.
- Continue to fulfill its mission to attract and retain motivated, competent and qualified individuals.

BUREAU OF HUMAN RESOURCES

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
019 Employee Appeals Board	199,191	161,126	202,500	41,374
032 Department of Human Resources	3,103,908	3,319,392	3,423,800	104,408
CORPORATE FUND TOTAL	3,303,099	3,480,518	3,626,300	145,782
GENERAL FUND TOTAL	3,303,099	3,480,518	3,626,300	145,782
TOTAL APPROPRIATIONS	\$3,303,099	\$3,480,518	\$3,626,300	145,782

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
032 Department of Human Resources	46.0	46.0	0.0
CORPORATE FUND TOTAL	46.0	46.0	0.0
GENERAL FUNDS TOTAL	46.0	46.0	0.0
TOTAL POSITIONS	46.0	46.0	0.0

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF HUMAN RESOURCES

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	2,653,397.68	2,893,838	3,252,100	358,262
120 / 501210 Overtime Compensation	7,257.11	7,257		(7,257)
130 / 501320 Salaries and Wages of Extra Employees	110,742.75			
133 / 501360 Per Diem Personnel	193,079.83	155,522	196,200	40,678
155 / 501420 Medical Practitioners As Required	77,524.98	90,001	80,000	(10,001)
185 / 501810 Professional and Technical Membership Fees	1,680.00	1,960	2,000	40
186 / 501860 Training Programs for Staff Personnel	37,198.90	39,200	39,200	
190 / 501970 Transportation and Other Travel Expenses for Employees	7,264.29	7,840	8,000	160
TOTAL PERSONAL SERVICES	\$3,088,145.54	\$3,195,618	\$3,577,500	\$381,882
CONTRACTUAL SERVICES				
225 / 520260 Postage	288.22	490	10,000	9,510
228 / 520280 Delivery Services	669.35	890	1,000	110
240 / 520490 Printing and Publishing	5,622.09	11,455	4,800	(6,655)
242 / 520550 Surveys, Operations and Reports	(6,772.02)	8,000		(8,000)
245 / 520610 Advertising For Specific Purposes	4,720.14	9,850	7,500	(2,350)
260 / 520830 Professional and Managerial Services	39,748.27	76,875	74,000	(2,875)
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	4,672.50	3,920	6,000	2,080
272 / 521050 Medical Consultation Services	10,205.20	5,880	6,000	120
278 / 521200 Laboratory Related Services	8,703.17	7,350	7,500	150
TOTAL CONTRACTUAL SERVICES	\$67,856.92	\$124,710	\$116,800	(\$7,910)
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	24,086.06	27,060	30,000	2,940
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	1,382.82	1,960	2,000	40
355 / 530700 Photographic and Reproduction Supplies	1,824.56	2,450	2,500	50
360 / 530790 Medical, Dental, and Laboratory and Supplies	31,585.40	34,300	35,000	700
388 / 531650 Computer Operation Supplies	3,370.15	4,450	3,500	(950)
TOTAL SUPPLIES AND MATERIALS	\$62,248.99	\$70,220	\$73,000	\$2,780
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	1,032.50	980	10,000	9,020
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	1,033.00	5,912	5,000	(912)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			1,200	1,200
TOTAL OPERATION AND MAINTENANCE	\$2,065.50	\$6,892	\$16,200	\$9,308
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	11,054.56	10,938	5,000	(5,938)
630 / 550018 County Wide Canon Photocopier Lease			7,800	7,800
660 / 550130 Rental of Facilities	71,727.90	72,140	80,000	7,860
TOTAL RENTAL AND LEASING	\$82,782.46	\$83,078	\$92,800	\$9,722
CONTINGENCY				
818 / 580033 Reimbursement to Designated Fund			(250,000)	(250,000)
TOTAL CONTINGENCY			(\$250,000)	(\$250,000)
OPERATING FUNDS TOTAL	\$3,303,099.41	\$3,480,518	\$3,626,300	145,782
New/Replacement Capital Equipment Request				
521 / 560420 Institutional Equipment	3,799.00	3,799		(3,799)
530 / 560510 Office Furnishings and Equipment	31,960.50	56,522		(56,522)
579 / 560450 Computer Equipment	473,325.27	670,066		(670,066)
TOTAL CAPITAL EQUIPMENT REQUEST	\$509,084.77	\$730,387		(\$730,387)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$509,084.77	\$730,387		(730,387)

BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT

<http://www.cook.il.us>

OVERVIEW

BUREAU MISSION

The Bureau of Capital, Planning, and Facilities Management's mission is to promote and develop the economic growth of Cook County.

GOALS AND OBJECTIVES

- Monitor the processing time of vendor payments to ensure prompt payment
- Change Order reduction continues to be an ongoing goal
- Streamline departmental policies and procedures to create greater efficiencies
- Concentrate efforts towards staff training including the improvement of written and oral communication
- Ensure an adequate housing base for Cook County residents by providing affordable housing suitable for varied residential needs
- Enhance communication and coordination among Cook County municipalities and within the County by identifying the potential for shared services to reduce costs and improve municipal service delivery
- Concentrate resources on business expansion and retention as well as the attraction of new business by strengthening the business environment and improving land use planning

SUMMARY OF OPERATIONS

The Office of Capital Planning and Policy develops and manages the Capital Improvement Program for Cook County. Projects are categorized in the areas of Public Health, Public Safety and Corporate. The County's adherence to code requirements established by regulatory bodies and compliance to decrees of the Court has been a focus in the development of this program. Improvements to security and fire and life safety systems continue to be a priority.

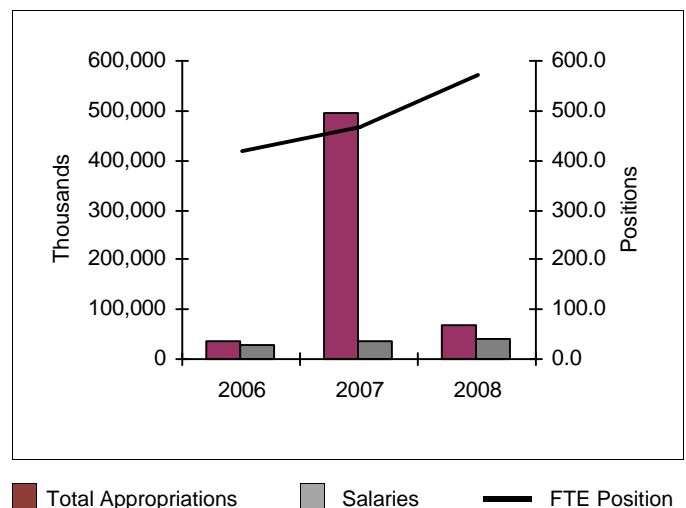
In addition, OCPP works with the Department of Facilities Management, which manages the maintenance and operation of the physical plant consisting of approximately 11 million square feet.

The Bureau of Capital, Planning, and Facilities Management oversees the following departments:

- 013 – Planning & Development
- 031 – Capital Planning
- 200 – Facilities Management
- 772 – Department of Housing
- 918 – President's Office of Employment Training (POET)

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	38,140.2	36,071.4	34,143.0
Grants *	N/A	N/A	34,081.2
Total	38,140.2	36,071.4	68,224.2
	Adopted	Adopted	Adopted
FTE Positions	418.5	407.8	571.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



MAJOR ACCOMPLISHMENTS

- Newly created Bureau for FY 2008

KEY BUDGET INITIATIVES

- Provide future goals for Cook County and create and coordinate the implementation of projects which reflect Cook County's efforts for sustained growth
- Pursue and increase grant funding availability

BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
013 Planning and Development	1,654,658	1,715,522	1,990,100	274,578
031 Capital Planning and Policy	1,302,717	1,325,218	2,120,600	795,382
CORPORATE FUND TOTAL	2,957,376	3,040,741	4,110,700	1,069,959
PUBLIC SAFETY FUND				
200 Department of Facilities Management	31,722,596	31,991,994	30,032,300	(1,959,694)
PUBLIC SAFETY FUND TOTAL	31,722,596	31,991,994	30,032,300	(1,959,694)
GENERAL FUND TOTAL	34,679,972	35,032,735	34,143,000	(889,735)
TOTAL APPROPRIATIONS	\$34,679,972	\$35,032,735	\$34,143,000	(889,735)

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
013 Planning and Development	9.0	12.0	3.0
031 Capital Planning and Policy	17.8	27.0	9.2
CORPORATE FUND TOTAL	26.8	39.0	12.2
PUBLIC SAFETY FUND			
200 Department of Facilities Management	381.0	391.0	10.0
PUBLIC SAFETY FUND TOTAL	381.0	391.0	10.0
GENERAL FUNDS TOTAL	407.8	430.0	22.2
TOTAL POSITIONS	407.8	430.0	22.2

Grant Summary

GRANT NUMBER AND TITLE	PERIOD	FTE POSITIONS	SALARIES	RECOMMENDED
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT				
772 HOME INVESTMENT PARTNERSHIP	10/06-9/07	12.0	748,183	8,234,000
840 P.O.E.T. WIA TITLE I INCENTIVE	5/07-6/08			273,700
901 P.O.E.T. WIA TITLE I	7/07-6/09			8,322,900
918 P.O.E.T. ADMINISTRATIVE COST POOL	7/07-6/08	67.0	3,479,437	5,718,300
941 PLANNING & DEVELOPMENT EMERGENCY SHELTER	10/06-9/07			449,200
942 PLANNING & DEVELOPMENT COMMUNITY DEVELOPMENT BLOCK	10/06-9/07	62.0	3,928,760	11,083,100
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT TOTAL		141.0	\$8,156,380	\$34,081,200

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	26,929,409.88	28,631,303	28,532,500	(98,803)
120 / 501210 Overtime Compensation	1,023,458.01	1,023,458	900,000	(123,458)
133 / 501360 Per Diem Personnel	26,077.57	22,422		(22,422)
183 / 501770 Seminars for Professional Employees	1,753.80	4,900	8,000	3,100
185 / 501810 Professional and Technical Membership Fees	2,818.00	5,390	5,000	(390)
186 / 501860 Training Programs for Staff Personnel	1,563.00	2,842	4,400	1,558
190 / 501970 Transportation and Other Travel Expenses for Employees	16,058.35	23,874	25,200	1,326
TOTAL PERSONAL SERVICES	\$28,001,138.61	\$29,714,189	\$29,475,100	(\$239,089)
CONTRACTUAL SERVICES				
215 / 520050 Scavenger Services	417.78	33,320	25,000	(8,320)
225 / 520260 Postage	1,448.34	1,568	2,500	932
228 / 520280 Delivery Services	818.67	1,323	1,500	177
235 / 520390 Contractual Maintenance Services	891,021.12	867,800	450,000	(417,800)
240 / 520490 Printing and Publishing	4,108.04	7,105	7,000	(105)
245 / 520610 Advertising For Specific Purposes			400	400
260 / 520830 Professional and Managerial Services	12,695.00	34,790	119,800	85,010
272 / 521050 Medical Consultation Services	2,400.00	3,920	4,000	80
278 / 521200 Laboratory Related Services		9,800	9,800	
295 / 521290 Special Program Expenses	45,709.69	102,900	50,000	(52,900)
TOTAL CONTRACTUAL SERVICES	\$958,618.64	\$1,062,526	\$670,000	(\$392,526)
SUPPLIES AND MATERIALS				
320 / 530100 Wearing Apparel		3,920	4,000	80
330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies	1,398.70	5,880	5,900	20
333 / 530270 Institutional Supplies	2,502,040.95	2,657,126	2,634,400	(22,726)
350 / 530600 Office Supplies	20,952.32	26,215	29,300	3,085
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	2,074.82	1,715	2,300	585
355 / 530700 Photographic and Reproduction Supplies	4,515.23	10,290	9,500	(790)
388 / 531650 Computer Operation Supplies	3,863.81	6,210	9,900	3,690
TOTAL SUPPLIES AND MATERIALS	\$2,534,845.83	\$2,711,356	\$2,695,300	(\$16,056)
OPERATION AND MAINTENANCE				
401 / 540010 Fuel Oil/Heat	24,051.30	49,000	44,100	(4,900)
440 / 540130 Maintenance and Repair of Office Equipment	2,708.00	49,850	33,800	(16,050)
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	5,190.00	6,653	6,000	(653)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			6,000	6,000
444 / 540250 Maintenance and Repair of Automotive Equipment	41,439.61	42,140	30,000	(12,140)
445 / 540290 Operation of Automotive Equipment	5,303.07	16,660	16,700	40
450 / 540350 Maintenance and Repair of Plant Equipment	3,034,609.00	3,185,001	2,896,300	(288,701)
461 / 540370 Maintenance of Facilities	244,171.94	265,580	278,600	13,020
TOTAL OPERATION AND MAINTENANCE	\$3,357,472.92	\$3,614,884	\$3,311,500	(\$303,384)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	7,095.00	22,732	1,100	(21,632)
630 / 550018 County Wide Canon Photocopier Lease			7,400	7,400
638 / 550100 Rental of Institutional Equipment	250.00	9,800	9,800	
TOTAL RENTAL AND LEASING	\$7,345.00	\$32,532	\$18,300	(\$14,232)
CONTINGENCY				
818 / 580033 Reimbursement to Designated Fund	(181,633.91)	(2,105,202)	(2,030,200)	75,002
881 / 580240 County Government Public Programs and Events	2,184.50	2,450	3,000	550
TOTAL CONTINGENCY	(\$179,449.41)	(\$2,102,752)	(\$2,027,200)	\$75,552
OPERATING FUNDS TOTAL	\$34,679,971.59	\$35,032,735	\$34,143,000	(889,735)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
New/Replacement Capital Equipment Request				
510 / 560410 Fixed Plant Equipment	1,914,392.74	2,406,000		(2,406,000)
521 / 560420 Institutional Equipment	2,161,154.37	2,223,846		(2,223,846)
530 / 560510 Office Furnishings and Equipment	610,167.91	643,993		(643,993)
549 / 560610 Vehicle Purchase	129,771.98	292,100		(292,100)
570 / 560440 Telecommunications Equipment	117,503.50	117,504		(117,504)
579 / 560450 Computer Equipment	692,179.21	827,577	34,500	(793,077)
590 / 567020 Equipment or Improvements Not Otherwise Classified	1,814.55	1,815	15,899,575	15,897,760
TOTAL CAPITAL EQUIPMENT REQUEST	\$5,626,984.26	\$6,512,835	\$15,934,075	\$9,421,240
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$5,626,984.26	\$6,512,835	\$15,934,075	9,421,240

BUREAU OF TECHNOLOGY

OVERVIEW

BUREAU MISSION

Provide Cook County with high quality, cost effective information technology and service solutions that will enable Cook County to meet the business objectives of the County and provide information to external constituents.

GOALS AND OBJECTIVES

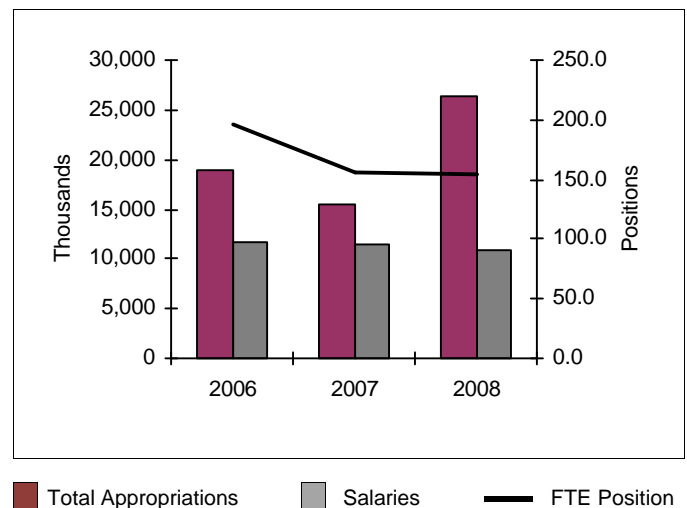
- Develop additional revenue sources via Web Portal
- Identify and begin installation of SANs for Disaster Recovery
- Begin Disaster Recovery site construction
- Deploy C5 Command Center @ 118 N. Clark
- Increase to 100+ Municipalities on Project Shield
- Award Phase III Project Shield
- Upgrade Radio Towers for Project Shield
- Standardize Data transformation formats
- Develop and launch the Digital Courtroom initiative
- Develop and launch the Digital Boardroom initiative
- Insure the Internal/External Web Portal is fully deployed

SUMMARY OF OPERATIONS

The Bureau of Technology is comprised of three departments: Management of Information Systems (MIS), Office Technology and Central Services. The Bureau of Technology implements enterprise-wide technology and infrastructure solutions for the County. Accordingly, the Bureau operates the County's voice and data networks, the shared service center, the print shop and provides application support down to the desktop for most County agencies and departments. By creating a twenty-first century enterprise infrastructure and by possessing a knowledgeable team of professionals, the Bureau is able to offer County customers great service through a strong relationship with our consumers and community with better products based on our thorough understanding of the business process.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	15,195.2	11,577.2	13,219.4
Special Purpose	3,811.9	4,009.2	13,241.6
Total	19,007.1	15,586.4	26,461.0
	Adopted	Adopted	Adopted
FTE Positions	196.5	155.6	154.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



MAJOR ACCOMPLISHMENTS

- Enhanced network security by migrating additional agencies to the County's Active Directory network. This initiative allows us to standardize the desktop environment, provide security software updates and reduce the vulnerability to computer viruses.
- Implemented a cashiering system and accounts receivable system for the Department of Revenue
- Implemented Phase II of the West Nile Virus tracking application.
- Completed full integration of ETSB computer-aided dispatch system to County GIS.
- Implemented GPS capability within Project Shield which allows Emergency Management personnel to locate emergency vehicles/personnel in adverse situations.
- Provided essential mobile computing services via the GroupWise Mobile Server and Blackberry Enterprise Server which allows for greater effectiveness, flexibility and improved access to data.

BUREAU OF TECHNOLOGY

<http://www.co.cook.il.us>

- Successfully provided vital voice and data communications support for the Primary Election – established communications, analyze telecommunications results, installed, maintained transmission circuits and provide troubleshooting support.
- Developed a web-based e-Procurement system enabling vendors to register with the County and to obtain bid specifications on-line.

KEY BUDGET INITIATIVES

- Bring WAN Network Management In-house for security
- Develop, Release and Recommend Award for the Countywide Fiber Construction RFP
- Develop, Release, and Recommend Award for the Countywide Document Conversion Proposal
- Develop, Release and Recommend Award for the Countywide ERP Proposal

BUREAU OF TECHNOLOGY

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
009 Office of the Chief Information Officer	326,345	333,299	3,276,000	2,942,701
012 Department for Management of Information Systems	6,071,658	6,138,752	6,280,700	141,948
016 Central Services	3,522,577	3,885,130	2,112,300	(1,772,830)
023 Department of Office Technology	1,602,441	1,679,813	1,550,400	(129,413)
CORPORATE FUND TOTAL	11,523,020	12,036,995	13,219,400	1,182,405
GENERAL FUND TOTAL	11,523,020	12,036,995	13,219,400	1,182,405
SPECIAL PURPOSE FUNDS				
545 Geographical Information Systems	4,284,568	4,010,044	13,241,600	9,231,556
SPECIAL PURPOSE FUNDS TOTAL	4,284,568	4,010,044	13,241,600	9,231,556
SPECIAL PURPOSE FUND TOTAL	4,284,568	4,010,044	13,241,600	9,231,556
TOTAL APPROPRIATIONS	\$15,807,588	\$16,047,039	\$26,461,000	10,413,961

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
009 Office of the Chief Information Officer	3.0	13.0	10.0
012 Department for Management of Information Systems	73.6	74.0	0.4
016 Central Services	54.0	33.0	(21.0)
023 Department of Office Technology	17.0	16.0	(1.0)
CORPORATE FUND TOTAL	147.6	136.0	(11.6)
SPECIAL PURPOSE FUNDS			
545 Geographical Information Systems	8.0	18.0	10.0
SPECIAL PURPOSE FUNDS TOTAL	8.0	18.0	10.0
GENERAL FUNDS TOTAL	147.6	136.0	(11.6)
TOTAL POSITIONS	155.6	154.0	(1.6)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF TECHNOLOGY

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	9,762,012.48	9,784,628	9,095,000	(689,628)
120 / 501210 Overtime Compensation	(19,137.99)	26,916	41,500	14,584
130 / 501320 Salaries and Wages of Extra Employees	22,615.38			
136 / 501400 Differential Pay		1,274	1,300	26
178 / 501660 Unemployment Compensation			2,000	2,000
185 / 501810 Professional and Technical Membership Fees		1,047	1,900	853
186 / 501860 Training Programs for Staff Personnel	9,399.00	15,681	18,400	2,719
190 / 501970 Transportation and Other Travel Expenses for Employees	1,130.51	6,958	16,100	9,142
TOTAL PERSONAL SERVICES	\$9,776,019.38	\$9,836,504	\$9,176,200	(\$660,304)
CONTRACTUAL SERVICES				
225 / 520260 Postage	143.41	221	700	479
228 / 520280 Delivery Services	32.13	74	300	226
235 / 520390 Contractual Maintenance Services	8,000.00	9,310	9,500	190
240 / 520490 Printing and Publishing	83.00	343	300	(43)
245 / 520610 Advertising For Specific Purposes		392		(392)
260 / 520830 Professional and Managerial Services	317,693.29	373,821	1,540,100	1,166,279
TOTAL CONTRACTUAL SERVICES	\$325,951.83	\$384,161	\$1,550,900	\$1,166,739
SUPPLIES AND MATERIALS				
333 / 530270 Institutional Supplies	275.97	276	276,000	275,724
350 / 530600 Office Supplies	9,859.18	14,350	10,600	(3,750)
353 / 530640 Books, Periodicals, Publications, Archives and Data Services		393	800	407
353 / 530675 County Wide Lexis-Nexis Contract			300	300
355 / 530700 Photographic and Reproduction Supplies	(232,268.95)	(49,885)		49,885
376 / 531630 Maint. Supplies for Election Equipment	25,844.80	25,846	255,600	229,754
388 / 531650 Computer Operation Supplies	114,693.97	181,301	145,400	(35,901)
TOTAL SUPPLIES AND MATERIALS	(\$81,595.03)	\$172,281	\$688,700	\$516,419
OPERATION AND MAINTENANCE				
430 / 540110 Moving Expenses & Minor Remodeling of County Facilities	4,610.00	9,800		(9,800)
440 / 540130 Maintenance and Repair of Office Equipment	139,515.94	226,114	5,400	(220,714)
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	1,190,743.77	1,251,432	1,176,000	(75,432)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			415,000	415,000
444 / 540250 Maintenance and Repair of Automotive Equipment	21,294.49	31,886	10,700	(21,186)
445 / 540290 Operation of Automotive Equipment	35,051.00	39,494	25,300	(14,194)
470 / 540390 Operating Costs for the Richard J. Daley Center	14,175.00	13,892	14,200	308
TOTAL OPERATION AND MAINTENANCE	\$1,405,390.20	\$1,572,618	\$1,646,600	\$73,982
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	89,519.00	138,523	83,000	(55,523)
630 / 550018 County Wide Canon Photocopier Lease			65,800	65,800
660 / 550130 Rental of Facilities	7,735.00	8,036	8,200	164
TOTAL RENTAL AND LEASING	\$97,254.00	\$146,559	\$157,000	\$10,441
CONTINGENCY				
819 / 580420 Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund		(75,128)		75,128
TOTAL CONTINGENCY		(\$75,128)		\$75,128
OPERATING FUNDS TOTAL	\$11,523,020.38	\$12,036,995	\$13,219,400	1,182,405
New/Replacement Capital Equipment Request				
521 / 560420 Institutional Equipment	19,117.05	105,368		(105,368)
530 / 560510 Office Furnishings and Equipment	746,471.18	1,036,603		(1,036,603)
540 / 560430 Medical, Dental and Laboratory Equipment	505.00	505		(505)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF TECHNOLOGY

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
549 / 560610 Vehicle Purchase	414,878.85	506,616		(506,616)
570 / 560440 Telecommunications Equipment	4,987,314.09	5,360,369	4,738,450	(621,919)
579 / 560450 Computer Equipment	10,445,968.28	12,910,998	3,278,660	(9,632,338)
TOTAL CAPITAL EQUIPMENT REQUEST	\$16,614,254.45	\$19,920,459	\$8,017,110	(\$11,903,349)
Major Capital Equipment Request				
579 / 560450 Computer Equipment	16,224,144.98	11,700,000		(11,700,000)
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	\$16,224,144.98	\$11,700,000		(\$11,700,000)
Major Lease of Capital Equipment Request				
579 / 560450 Computer Equipment	27,438,249.73	732,000	5,102,000	4,370,000
TOTAL LEASE OF MAJOR CAPITAL EQUIPMENT REQUEST	\$27,438,249.73	\$732,000	\$5,102,000	\$4,370,000
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$60,276,649.16	\$32,352,459	\$13,119,110	(19,233,349)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BUREAU OF TECHNOLOGY - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	427,356.35	485,141	997,500	512,359
115 / 501170 Appropriation Adjustment for Personal Services			7,000	7,000
120 / 501210 Overtime Compensation	705.79	504	5,000	4,496
170 / 501510 Mandatory Medicare Costs	4,709.41	4,754	8,500	3,746
175 / 501590 Life Insurance Program	1,246.91	1,769	6,400	4,631
176 / 501610 Health Insurance	56,819.22	75,594	117,500	41,906
177 / 501640 Dental Insurance Plan	2,368.53	2,214	3,700	1,486
179 / 501690 Vision Care Insurance	720.58	1,232	1,000	(232)
183 / 501770 Seminars for Professional Employees	1,300.00	5,000	5,000	
185 / 501810 Professional and Technical Membership Fees	329.00	2,100	12,200	10,100
186 / 501860 Training Programs for Staff Personnel	1,374.00	90,000	225,000	135,000
190 / 501970 Transportation and Other Travel Expenses for Employees	2,242.09	4,000	20,000	16,000
TOTAL PERSONAL SERVICES	\$499,171.88	\$672,308	\$1,408,800	\$736,492
CONTRACTUAL SERVICES				
228 / 520280 Delivery Services	47.25	50	900	850
240 / 520490 Printing and Publishing		500	1,500	1,000
260 / 520830 Professional and Managerial Services	299,906.87	300,000	3,693,800	3,393,800
TOTAL CONTRACTUAL SERVICES	\$299,954.12	\$300,550	\$3,696,200	\$3,395,650
SUPPLIES AND MATERIALS				
320 / 530100 Wearing Apparel			1,000	1,000
350 / 530600 Office Supplies			20,000	20,000
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	107.70	200	500	300
355 / 530700 Photographic and Reproduction Supplies			37,000	37,000
388 / 531650 Computer Operation Supplies	41,424.26	65,000	288,000	223,000
TOTAL SUPPLIES AND MATERIALS	\$41,531.96	\$65,200	\$346,500	\$281,300
OPERATION AND MAINTENANCE				
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	3,374,632.76	2,878,186	5,708,600	2,830,414
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			40,000	40,000
TOTAL OPERATION AND MAINTENANCE	\$3,374,632.76	\$2,878,186	\$5,748,600	\$2,870,414
CAPITAL OUTLAY				
579 / 560450 Computer Equipment	69,277.39	93,800	602,800	509,000
TOTAL CAPITAL OUTLAY	\$69,277.39	\$93,800	\$602,800	\$509,000
CONTINGENCY				
818 / 580033 Reimbursement to Designated Fund			1,438,700	1,438,700
TOTAL CONTINGENCY			\$1,438,700	\$1,438,700
OPERATING FUNDS TOTAL	\$4,284,568.11	\$4,010,044	\$13,241,600	9,231,556
New/Replacement Capital Equipment Request				
579 / 560450 Computer Equipment	69,277.39	93,800	602,800	509,000
TOTAL CAPITAL EQUIPMENT REQUEST	\$69,277.39	\$93,800	\$602,800	\$509,000
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$69,277.39	\$93,800	\$602,800	509,000

COUNTY AUDITOR

OVERVIEW

BUREAU MISSION

The Cook County Auditor maintains a proficient staff which audits County fee offices and information systems, works with external auditors on the County's annual audit and performs special audits as directed by the President and the County Board of Commissioners.

GOALS AND OBJECTIVES

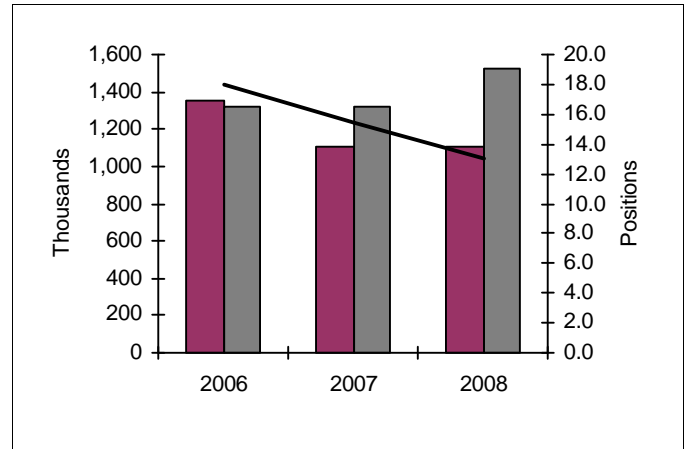
- Conduct work in a professional, efficient and timely manner.
- Effect change when needed and support existing good practices with technical assistance and audits.
- Promote efficiency, effectiveness, and accountability in government by providing independent and impartial reviews.

SUMMARY OF OPERATIONS

The County Auditor's Office is responsible for auditing the financial records of all County fee departments. The Auditor works with the external auditors on the County's annual financial audit, and performs audits of information systems in the County. The Auditor's Office also performs special audits as directed by the County Board President and County Board of Commissioners.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	1,353.8	1,102.0	1,109.6
Total	1,353.8	1,102.0	1,109.6
	Adopted	Adopted	Adopted
FTE Positions	18.0	15.4	13.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Conducted a special audit of the controls of the financial operations of the Juvenile Temporary Detention Center.
- Issued a monthly report on the Status of Audit Recommendations to present the actions taken by various departments to implement audit recommendations.

KEY BUDGET INITIATIVES

- Create a financial control unit to perform functions such as reconciling timesheets to payroll records, looking for duplicate payments, determining that overtime has been properly authorized, and performing random payroll audits to deter potential payroll fraud.

COUNTY AUDITOR

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
070 County Auditor	1,100,886	1,079,927	1,109,600	29,673
CORPORATE FUND TOTAL	1,100,886	1,079,927	1,109,600	29,673
GENERAL FUND TOTAL	1,100,886	1,079,927	1,109,600	29,673
TOTAL APPROPRIATIONS	\$1,100,886	\$1,079,927	\$1,109,600	29,673

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
070 County Auditor	15.4	13.0	(2.4)
CORPORATE FUND TOTAL	15.4	13.0	(2.4)
GENERAL FUNDS TOTAL	15.4	13.0	(2.4)
TOTAL POSITIONS	15.4	13.0	(2.4)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

COUNTY AUDITOR

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	1,087,006.94	1,141,048	1,071,700	(69,348)
185 / 501810 Professional and Technical Membership Fees	1,955.00	2,000	3,300	1,300
186 / 501860 Training Programs for Staff Personnel	6,426.44	6,750	9,000	2,250
190 / 501970 Transportation and Other Travel Expenses for Employees	75.00	75	1,000	925
TOTAL PERSONAL SERVICES	\$1,095,463.38	\$1,149,873	\$1,085,000	(\$64,873)
CONTRACTUAL SERVICES				
225 / 520260 Postage			100	100
240 / 520490 Printing and Publishing			300	300
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	272.00	275	300	25
260 / 520830 Professional and Managerial Services			15,000	15,000
TOTAL CONTRACTUAL SERVICES	\$272.00	\$275	\$15,700	\$15,425
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	996.23	1,000	3,000	2,000
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	1,736.62	1,750	2,500	750
388 / 531650 Computer Operation Supplies	129.00	717	1,000	283
TOTAL SUPPLIES AND MATERIALS	\$2,861.85	\$3,467	\$6,500	\$3,033
OPERATION AND MAINTENANCE				
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	1,368.00	1,368		(1,368)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			1,400	1,400
TOTAL OPERATION AND MAINTENANCE	\$1,368.00	\$1,368	\$1,400	\$32
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	921.00	921		(921)
630 / 550018 County Wide Canon Photocopier Lease			1,000	1,000
TOTAL RENTAL AND LEASING	\$921.00	\$921	\$1,000	\$79
CONTINGENCY				
818 / 580033 Reimbursement to Designated Fund		(75,977)		75,977
TOTAL CONTINGENCY		(\$75,977)		\$75,977
OPERATING FUNDS TOTAL	\$1,100,886.23	\$1,079,927	\$1,109,600	29,673
New/Replacement Capital Equipment Request				
579 / 560450 Computer Equipment	81,916.12	110,120	8,000	(102,120)
TOTAL CAPITAL EQUIPMENT REQUEST	\$81,916.12	\$110,120	\$8,000	(\$102,120)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$81,916.12	\$110,120	\$8,000	(102,120)



OFFICE OF THE INSPECTOR GENERAL

OVERVIEW

BUREAU MISSION

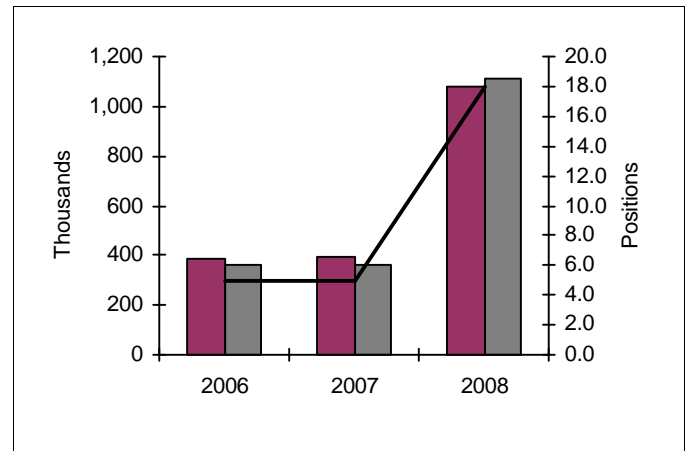
The Office of the Inspector General investigates citizen complaints relative to the performance of County employees with respect to any fraud, corruption or deceit in operating procedures. In addition, to improve the efficiency, effectiveness and economy through independent and objective investigations relating to the prevention of fraud, waste, mismanagement or misconduct in the operations of Cook County Government.

GOALS AND OBJECTIVES

- The OIIG will continue to identify fraud, waste, abuse or management within government and those who do business with the County.
- By Fiscal Year 2008, fulfill the requirements of the new Office of the Independent Inspector General (OIIG) ordinance by having an operational fraud hotline.

SUMMARY OF OPERATIONS

Under the direction of the OIIG, the OIIG will investigate allegations of criminality, Shakman violations and Cook County administration rule violations. The OIIG will continue to review unsafe and deficient services and make reasonable recommendations for improvement in an objective, timely and constructive way.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- The Office of the Inspector General increased its role in the reviewing of contract compliance involving County vendors.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	387.8	391.8	1,078.5
Total	387.8	391.8	1,078.5
	Adopted	Adopted	Adopted
FTE Positions	5.0	5.0	18.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.

OFFICE OF THE INSPECTOR GENERAL

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
080 Office of the Inspector General	382,709	391,469	1,078,500	687,031
CORPORATE FUND TOTAL	382,709	391,469	1,078,500	687,031
GENERAL FUND TOTAL	382,709	391,469	1,078,500	687,031
TOTAL APPROPRIATIONS	\$382,709	\$391,469	\$1,078,500	687,031

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
080 Office of the Inspector General	5.0	18.0	13.0
CORPORATE FUND TOTAL	5.0	18.0	13.0
GENERAL FUNDS TOTAL	5.0	18.0	13.0
TOTAL POSITIONS	5.0	18.0	13.0

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

OFFICE OF THE INSPECTOR GENERAL

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	371,415.13	371,415	1,046,100	674,685
185 / 501810 Professional and Technical Membership Fees	194.70	392	400	8
186 / 501860 Training Programs for Staff Personnel		245	2,500	2,255
190 / 501970 Transportation and Other Travel Expenses for Employees		196	600	404
TOTAL PERSONAL SERVICES	\$371,609.83	\$372,248	\$1,049,600	\$677,352
CONTRACTUAL SERVICES				
225 / 520260 Postage	33.91	245	300	55
240 / 520490 Printing and Publishing	99.00	490	500	10
TOTAL CONTRACTUAL SERVICES	\$132.91	\$735	\$800	\$65
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	2,399.51	2,951	4,000	1,049
353 / 530640 Books, Periodicals, Publications, Archives and Data Services		245	300	55
388 / 531650 Computer Operation Supplies		98	5,000	4,902
TOTAL SUPPLIES AND MATERIALS	\$2,399.51	\$3,294	\$9,300	\$6,006
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment		196	200	4
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	477.00	320	1,000	680
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			400	400
444 / 540250 Maintenance and Repair of Automotive Equipment	1,569.85	5,390	5,500	110
445 / 540290 Operation of Automotive Equipment	1,185.37	980	3,000	2,020
TOTAL OPERATION AND MAINTENANCE	\$3,232.22	\$6,886	\$10,100	\$3,214
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	475.00	466		(466)
630 / 550018 County Wide Canon Photocopier Lease			700	700
660 / 550130 Rental of Facilities	4,860.00	7,840	8,000	160
TOTAL RENTAL AND LEASING	\$5,335.00	\$8,306	\$8,700	\$394
OPERATING FUNDS TOTAL	\$382,709.47	\$391,469	\$1,078,500	687,031
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	12,551.02	12,625		(12,625)
549 / 560610 Vehicle Purchase	59,181.57	84,326	18,000	(66,326)
579 / 560450 Computer Equipment	25,600.00	36,045		(36,045)
TOTAL CAPITAL EQUIPMENT REQUEST	\$97,332.59	\$132,996	\$18,000	(\$114,996)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$97,332.59	\$132,996	\$18,000	(114,996)



PUBLIC ADMINISTRATOR

<http://www.co.cook.il.us>

OVERVIEW

BUREAU MISSION

The Public Administrator's Office serves the citizens of Cook County by providing comprehensive investigative and estate administrative services for decedents dying in Cook County with unknown heirs.

GOALS AND OBJECTIVES

- Investigate existence of heirs.
- Address Claims against the estates.
- Ensure that the estate is administered according to Illinois Probate Law.
- Conduct investigations to discover all assets.
- Secure the decedent's property.
- Make arrangements for the disposition of the decedent's remains.
- The Public Administrator's Office serves the citizens of Cook County and the State of Illinois by providing comprehensive investigation and estate administrative services for decedents dying in Cook County with unknown heirs or known heirs at unknown locations and/or heirs who wish not or are unable to act. The Office of the Public Administrator is established by 755 ILCS 5/13-1 through 5/13-4. The Public Administrator's Office serves the citizens of Cook County by providing comprehensive investigative and estate administrative services for people who die in Cook County intestate (without a will), or where there is no person in Illinois with the right or desire to administer the estate. The services provided by the Public Administrator are to:

SUMMARY OF OPERATIONS

Investigations: Receive and write up cases from hospitals, nursing homes, funeral homes, police departments, Medical Examiner's Office, attorney's and the public. Authorize transfer of bodies to/from hospitals, funeral homes, nursing homes, and the Medical Examiners Office. Coordinate burial arrangements for all estates with friends, relatives, funeral homes, cemeteries. Conduct thorough investigations at decedent's residence and with friends relatives, co-workers and neighbors of decedent's. Collect all asset confirmations, real estate information to approximate total value of an estate. Properly clean out decedent's residences and sell goods and chattels pursuant to

Court Order.

Heirship and Opening: Investigate possible heirs and collect all proper documents to Petition the Court to amend heirships. Open all estates with Court.

Claims: Coordinate claims department. Send proper notice to claimants to file claims with Court. Document all Claim Orders in each file.

Collections Bank Accounts/Stocks and Bonds: Collect all bank accounts and Stocks and Bonds of Decedents pursuant to Court Order. Coordinate with Banks and Brokerage Houses to collect all assets of decedents.

Bookkeeping: Maintain accurate accounts of all decedents. Cut checks and make deposit for all decedents accounts.

Final Accounts: Complete final accounts of decedents to prepare for attorney's to present to Court. Properly document all estate transactions. Send notice to all heirs and obtain signed forms to present in Court. Contact accountants to prepare final returns and prepare final returns.

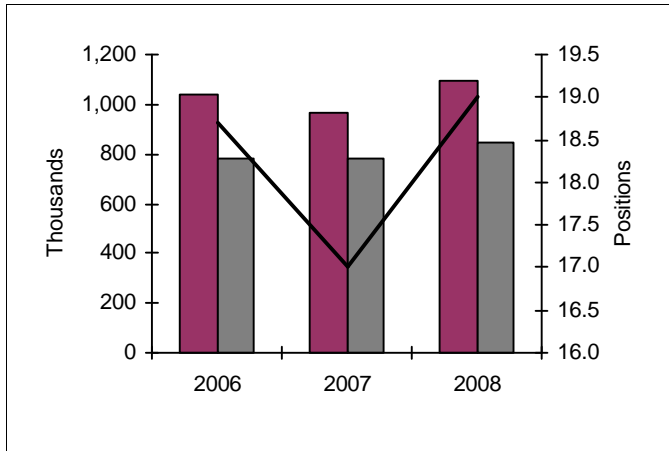
Inventory: Prepare and file inventory of estates assets. Obtain an Administrator's bond if needed to protect estate assets. Send notice to heirs/attorneys.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	1,038.0	969.1	1,095.1
Total	1,038.0	969.1	1,095.1
	Adopted	Adopted	Adopted
FTE Positions	18.7	17.0	19.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.

PUBLIC ADMINISTRATOR

<http://www.co.cook.il.us>



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- 2007 year to date over 1.1 Million in Revenue
- 2006 year end over 1.3 Million in Revenue

PUBLIC ADMINISTRATOR

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PUBLIC SAFETY FUND				
390 Public Administrator	932,300	953,783	1,095,100	141,317
PUBLIC SAFETY FUND TOTAL	932,300	953,783	1,095,100	141,317
GENERAL FUND TOTAL	932,300	953,783	1,095,100	141,317
TOTAL APPROPRIATIONS	\$932,300	\$953,783	\$1,095,100	141,317

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
PUBLIC SAFETY FUND			
390 Public Administrator	17.0	19.0	2.0
PUBLIC SAFETY FUND TOTAL	17.0	19.0	2.0
GENERAL FUNDS TOTAL	17.0	19.0	2.0
TOTAL POSITIONS	17.0	19.0	2.0

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

PUBLIC ADMINISTRATOR

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	752,286.24	752,286	846,500	94,214
190 / 501970 Transportation and Other Travel Expenses for Employees	8,177.00	8,820	8,900	80
TOTAL PERSONAL SERVICES	\$760,463.24	\$761,106	\$855,400	\$94,294
CONTRACTUAL SERVICES				
225 / 520260 Postage	4,870.64	4,900	4,900	
240 / 520490 Printing and Publishing	890.56	490	500	10
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	7,489.00	7,350	7,400	50
263 / 520930 Legal Fees	53,666.59	54,880	56,000	1,120
TOTAL CONTRACTUAL SERVICES	\$66,916.79	\$67,620	\$68,800	\$1,180
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	3,085.30	3,430	3,500	70
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	95.00	245	300	55
355 / 530700 Photographic and Reproduction Supplies	544.59	445	400	(45)
388 / 531650 Computer Operation Supplies	315.00	683	800	117
TOTAL SUPPLIES AND MATERIALS	\$4,039.89	\$4,803	\$5,000	\$197
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	245.00	245	300	55
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	20,261.00	20,261	17,500	(2,761)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			2,000	2,000
TOTAL OPERATION AND MAINTENANCE	\$20,506.00	\$20,506	\$19,800	(\$706)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	2,529.00	3,204	3,300	96
630 / 550018 County Wide Canon Photocopier Lease			1,700	1,700
660 / 550130 Rental of Facilities	22,208.75	27,930	28,500	570
TOTAL RENTAL AND LEASING	\$24,737.75	\$31,134	\$33,500	\$2,366
CONTINGENCY				
834 / 580100 Reimbursement of Estates of Heirs' Deposit Account		9,800	5,000	(4,800)
890 / 580300 General and Contingent Expenses	55,635.94	58,814	107,600	48,786
TOTAL CONTINGENCY	\$55,635.94	\$68,614	\$112,600	\$43,986
OPERATING FUNDS TOTAL	\$932,299.61	\$953,783	\$1,095,100	141,317
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	2,657.92	6,634		(6,634)
579 / 560450 Computer Equipment	44,367.69	48,000	1,000	(47,000)
590 / 567020 Equipment or Improvements Not Otherwise Classified	4,900.00	4,900		(4,900)
TOTAL CAPITAL EQUIPMENT REQUEST	\$51,925.61	\$59,534	\$1,000	(\$58,534)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$51,925.61	\$59,534	\$1,000	(58,534)

COOK COUNTY BOARD OF COMMISSIONERS

<http://www.co.cook.il.us>

OVERVIEW

BUREAU MISSION

The Office of the Board of Commissioners assists all committees and subcommittees of the Board of Commissioners in performing their duties pursuant to County Ordinances and Board Rules.

GOALS AND OBJECTIVES

- Schedules inner-office and public use of the County Board Room
- Coordinate public hearings on various issues as well as the annual budget meetings.
- Prepare the public meeting notices and write the Committee Reports for all meetings called by the respective Chairman
- Hold the communication and backup records of all items referred to the Board's legislative committees and subcommittees
- Prepare the regularly scheduled Finance, Roads & Bridges, and Zoning & Building meetings notices, agendas and reports
- Staff the regular County Board meetings
- Oversee the Board's administrative and office budgets

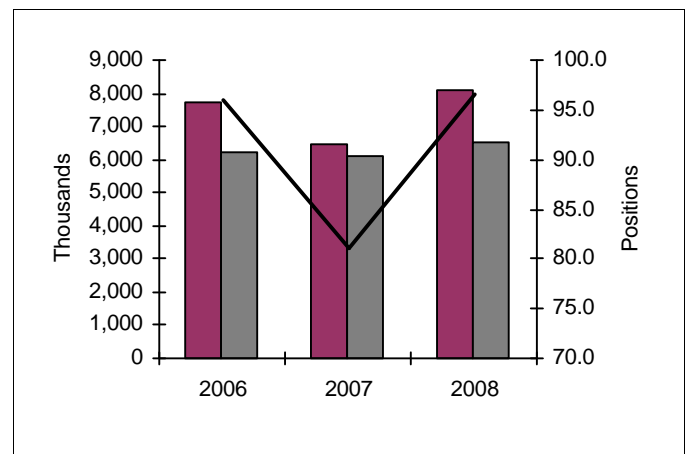
SUMMARY OF OPERATIONS

The Secretary of the Board of Commissioners serves as the liason between the President's Office and the Board of Commissioners, attends all County Board Meetings and committee meetings and works with the Clerk of the Board to prepare the agenda for Board Meetings. Further responsibilities include preparing of meeting notices and agendas, recording all meetings, and handling the payroll and accounts payable functions for the Board. Additionally, the Secretary's Office drafts resolutions and ordinances, and monitors all proposed legislation in the Illinois General Assembly.

For Fiscal Year 2007 Budgets for the Secretary of the Board and each Cook County Commissioners are presented separately. Some accounts in the Secretary of the Board's Business Unit are shared by all Commissioners.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	7,755.2	6,483.3	8,092.8
Total	7,755.2	6,483.3	8,092.8
	Adopted	Adopted	Adopted
FTE Positions	96.0	81.1	96.5

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Installing Wireless Internet Access to the Cook County Board Room
- Renovation of the Cook County Board Room

KEY BUDGET INITIATIVES

- Increased the number of households able to view Cook County Board Meetings while decreasing production cost.

COOK COUNTY BOARD OF COMMISSIONERS

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
018 Office of the County Commissioners	6,281,481	6,516,653	8,092,800	1,576,147
CORPORATE FUND TOTAL	6,281,481	6,516,653	8,092,800	1,576,147
GENERAL FUND TOTAL	6,281,481	6,516,653	8,092,800	1,576,147
TOTAL APPROPRIATIONS	\$6,281,481	\$6,516,653	\$8,092,800	1,576,147

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
018 Office of the County Commissioners	81.1	96.5	15.4
CORPORATE FUND TOTAL	81.1	96.5	15.4
GENERAL FUNDS TOTAL	81.1	96.5	15.4
TOTAL POSITIONS	81.1	96.5	15.4

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

COOK COUNTY BOARD OF COMMISSIONERS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	5,198,122.16	5,369,502	6,197,673	828,171
130 / 501320 Salaries and Wages of Extra Employees	21,804.95			
190 / 501970 Transportation and Other Travel Expenses for Employees	32,201.11	43,017	43,900	883
TOTAL PERSONAL SERVICES	\$5,252,128.22	\$5,412,519	\$6,241,573	\$829,054
CONTRACTUAL SERVICES				
224 / 520240 Cable Casting	111,589.57	111,491	123,600	12,109
225 / 520260 Postage	354.03	423	3,500	3,077
240 / 520490 Printing and Publishing	1,796.54	3,350	1,800	(1,550)
260 / 520830 Professional and Managerial Services	154,000.00	148,000	379,400	231,400
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	34,080.00	33,709	95,000	61,291
289 / 521220 Technical Services for the Cook County Board of Commissioner	78,313.67	54,900	242,200	187,300
TOTAL CONTRACTUAL SERVICES	\$380,133.81	\$351,873	\$845,500	\$493,627
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	160,052.00	197,948	317,000	119,052
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	14,110.00	14,897	2,500	(12,397)
390 / 531680 Supplies and Materials Not Otherwise Classified		(3,555)		3,555
397 / 531920 Office Expense - Secretary to the Board of Commissioners	34,556.78	38,207	25,000	(13,207)
398 / 531940 Office Expenses - Chairman, Committee on Finance		4,900	5,000	100
TOTAL SUPPLIES AND MATERIALS	\$208,718.78	\$252,397	\$349,500	\$97,103
OPERATION AND MAINTENANCE				
429 / 540090 Utilities	23,554.37	39,198	43,600	4,402
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	3,011.00	13,401		(13,401)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			3,500	3,500
TOTAL OPERATION AND MAINTENANCE	\$26,565.37	\$52,599	\$47,100	(\$5,499)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	14,127.00	21,978	12,800	(9,178)
630 / 550018 County Wide Canon Photocopier Lease			10,700	10,700
660 / 550130 Rental of Facilities	198,318.00	210,245	265,000	54,755
TOTAL RENTAL AND LEASING	\$212,445.00	\$232,223	\$288,500	\$56,277
CONTINGENCY				
880 / 580220 Institutional Memberships & Fees		11,000	71,000	60,000
890 / 580300 General and Contingent Expenses	201,490.00	204,042	247,800	43,758
TOTAL CONTINGENCY	\$201,490.00	\$215,042	\$318,800	\$103,758
OPERATING FUNDS TOTAL	\$6,281,481.18	\$6,516,653	\$8,090,973	1,574,320
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	29,526.62	28,200		(28,200)
579 / 560450 Computer Equipment	142,694.27	146,507	3,067	(143,440)
TOTAL CAPITAL EQUIPMENT REQUEST	\$172,220.89	\$174,707	\$3,067	(\$171,640)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$172,220.89	\$174,707	\$3,067	(171,640)



ASSESSOR

<http://www.co.cook.il.us>

OVERVIEW

BUREAU MISSION

To serve the public professionally and responsibly by establishing fair and accurate assessments, seeking equitable tax policies and communicating this information simply and understandably.

GOALS AND OBJECTIVES

- Promote and inform the debate for changes in tax policy
- Ensure that taxpayer receive all exemptions to which they are entitled
- Ensure that no taxpayer pays more than their fair share of property taxes
- Assist taxpayers in understanding their assessment
- Timely completion of the assessment
- Fair and accurate assessments

SUMMARY OF OPERATIONS

The primary role of the Assessor is to estimate the property value of approximately 1.8 million parcels of real estate in Cook County. This is accomplished by reassessing one third of the County each year. There are seven major steps critical to the assessment: Parcel Division and Consolidation, Building Permits, Reassessment Valuation, Taxpayer Services, Assessment Appeals, Board of Review Processing and Tax Bill and Certificate of Error.

The process begins by ensuring that all requests for new parcels or parcel consolidations are processed. Then, all of the building permits submitted from the individual municipality are reviewed, inspected and valued. Next, the Assessor's Office uses a combination of computer assisted mass appraisal models and manual review to create initial assessment for all reassessment parcels for that taxable year.

At this point taxpayers have an opportunity to contact our office to have their new assessments explained to them and to file appeals challenging their assessments or point out errors in the assessment.

The Assessor's staff carefully reviews each appeal and responds to each taxpayer. Once all appeals are processed and certified to the Board of Review, the Assessor's Office then acts as the clerk for the Board of

Review to ensure that all changes made by the Board are properly reconciled to the Assessor's records and accurately applied.

Besides valuing real property located within Cook County, the Assessor's Office also administers all of the taxpayer exemptions including the homeowner's exemption, the senior citizen exemption, the senior freeze assessment freeze, and the disabled veterans. In addition to those homestead exemptions, the Illinois General Assembly is set to create additional exemptions beginning in taxable year 2007 that include the disabled persons homestead exemption, the returning veterans homestead exemption, the disabled veterans standard homestead exemption, and the long-time occupant homestead exemption.. As part of this process many of these exemptions are only applied for after tax bills have been issued and then must be processed as Certificates of Error.

The Cook County Assessor's Office is deeply involved in numerous tax policy initiatives including the incentive property program, the affordable housing assessment program, the landmark property program, and numerous other programs.

In addition, the Assessor's Office in conjunction with the Cook County Board of Commissioners is constantly seeking new programs and initiatives to make the property tax system more fair and equitable.

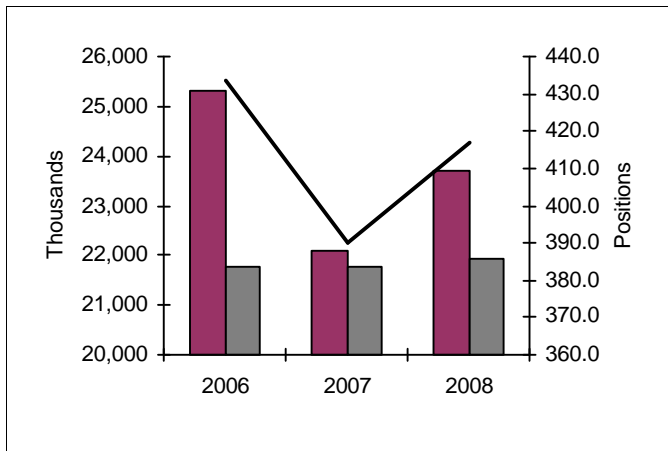
The CCAO also coordinates and staffs community outreach programs to explain the process to the public and to assist with taxpayer inquiries.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	25,331.1	22,077.2	23,712.8
Total	25,331.1	22,077.2	23,712.8
	Adopted	Adopted	Adopted
FTE Positions	433.8	390.0	417.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.

ASSESSOR

<http://www.co.cook.il.us>



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Completion of Survey and Valuation Estimate for all Cook County Not-for-Profit Exempt Hospitals
- Completion of Top 100 Office Building Assessment Presentation
- Renewal of the 7% Expanded Homeowner Exemption
- Review of over 100,000 annual Assessment Appeals
- Administration of over 1,000,000 taxpayer exemptions
- Accurate assessment of 1.8 million parcels

KEY BUDGET INITIATIVES

- Work with Recorder of Deeds to streamline Real Estate sales information capture
- Reduce head count through consolidation of positions
- Reduced publishing costs by modifying state publication requirements
- Reduced mailing costs by reducing assessment notice mailing packages
- Increase automation of valuation techniques to increase uniformity and accuracy
- Scanning of documents to decrease retrieval time
- Greater use of technology to increase efficiency

ASSESSOR

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
040 County Assessor	21,608,877	21,801,487	23,712,800	1,911,313
CORPORATE FUND TOTAL	21,608,877	21,801,487	23,712,800	1,911,313
GENERAL FUND TOTAL	21,608,877	21,801,487	23,712,800	1,911,313
TOTAL APPROPRIATIONS	\$21,608,877	\$21,801,487	\$23,712,800	1,911,313

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
040 County Assessor	390.0	417.0	27.0
CORPORATE FUND TOTAL	390.0	417.0	27.0
GENERAL FUNDS TOTAL	390.0	417.0	27.0
TOTAL POSITIONS	390.0	417.0	27.0

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ASSESSOR

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	19,576,339.24	19,576,339	20,900,900	1,324,561
120 / 501210 Overtime Compensation	21,453.05	21,453	22,500	1,047
178 / 501660 Unemployment Compensation			15,000	15,000
185 / 501810 Professional and Technical Membership Fees	9,842.20	9,800	25,000	15,200
186 / 501860 Training Programs for Staff Personnel	36,703.99	38,612	33,300	(5,312)
190 / 501970 Transportation and Other Travel Expenses for Employees	27,263.54	39,200	52,500	13,300
TOTAL PERSONAL SERVICES	\$19,671,602.02	\$19,685,404	\$21,049,200	\$1,363,796
CONTRACTUAL SERVICES				
225 / 520260 Postage	636,957.65	637,000	1,027,700	390,700
228 / 520280 Delivery Services		490	500	10
240 / 520490 Printing and Publishing	790,263.74	931,000	1,090,800	159,800
242 / 520550 Surveys, Operations and Reports	9,435.00	9,435	10,000	565
246 / 520650 Imaging of Records	(2,000.00)	3,920	4,000	80
260 / 520830 Professional and Managerial Services	97,679.50	98,000	126,600	28,600
TOTAL CONTRACTUAL SERVICES	\$1,532,335.89	\$1,679,845	\$2,259,600	\$579,755
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	78,433.69	78,400	90,000	11,600
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	95,723.28	97,963	105,000	7,037
388 / 531650 Computer Operation Supplies	34,213.10	39,011	30,000	(9,011)
TOTAL SUPPLIES AND MATERIALS	\$208,370.07	\$215,374	\$225,000	\$9,626
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	8,918.75	9,800	10,000	200
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	88,734.87	105,890	50,000	(55,890)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			9,500	9,500
444 / 540250 Maintenance and Repair of Automotive Equipment	279.48	490	3,000	2,510
445 / 540290 Operation of Automotive Equipment	4,668.92	4,900	6,000	1,100
461 / 540370 Maintenance of Facilities		490	500	10
TOTAL OPERATION AND MAINTENANCE	\$102,602.02	\$121,570	\$79,000	(\$42,570)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	79,967.00	83,614	37,800	(45,814)
630 / 550018 County Wide Canon Photocopier Lease			47,200	47,200
660 / 550130 Rental of Facilities	14,000.00	15,680	15,000	(680)
TOTAL RENTAL AND LEASING	\$93,967.00	\$99,294	\$100,000	\$706
OPERATING FUNDS TOTAL	\$21,608,877.00	\$21,801,487	\$23,712,800	1,911,313
New/Replacement Capital Equipment Request				
510 / 560410 Fixed Plant Equipment	58.30			
530 / 560510 Office Furnishings and Equipment	1,182,660.64	1,200,077		(1,200,077)
549 / 560610 Vehicle Purchase	41,693.00	41,693		(41,693)
579 / 560450 Computer Equipment	1,710,317.54	3,154,691		(3,154,691)
TOTAL CAPITAL EQUIPMENT REQUEST	\$2,934,729.48	\$4,396,461		(\$4,396,461)
Major Capital Equipment Request				
579 / 560450 Computer Equipment	33,700,474.95	9,875,000		(9,875,000)
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	\$33,700,474.95	\$9,875,000		(\$9,875,000)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$36,635,204.43	\$14,271,461		(14,271,461)

BOARD OF REVIEW

OVERVIEW

BUREAU MISSION

The mission of the Board of Review is to comply with its statutory mandate and the oath taken by each Commissioner to perform all duties of the office as required by law, to fairly and impartially review the assessments of all property to the extent authorized by the Property Tax Code, to correct all assessments which should be corrected, to raise, lower, and or direct the Cook County Assessor to change, correct, alter, or modify assessments as justice may require, and to do all acts necessary within the authority provided by the Code to procure a full, fair and impartial assessment of all property.

GOALS AND OBJECTIVES

- Continue our successful efforts to improve processes at the Board and apply technological solutions where practicable.
- Close the Board earlier than the prior 2004 reassessment of the Northern Triennial in an effort to save revenue for both the County and taxing districts.
- Accurately evaluate the anticipated increase in appeals filed for the 2007 Northern Triennial reassessment with a reduced staff.

SUMMARY OF OPERATIONS

The Cook County Board of Review is a quasi-judicial office as determined by the Illinois law and the practical prosecution of its mission. The analysis process is by definition multi-faceted and analytical. Each complaint is reviewed by multiple parties to varying degrees. There are intellectually simple cases and extraordinarily complicated cases. Cook County contains approximately one million six hundred thousand parcels of real estate. They are constantly being combined, classified, and divided in various ways. This, as well as normal forces of the marketplace, makes the assessment base a virtual living organism, changing constantly.

The Cook County Board of Review adheres to concepts of determining market value as proposed by, but not limited to, the International Association of Assessing Officers and the Appraisal Foundation. These organizations as well as other authorities consider recent judicial decisions and current thinking to arrive at reasonable methods to determine market value.

The evidence that supports these reasons may be found either in law or valuation theory. The analysis process

evaluates the evidence presented in such a manner that the Board of Review can make a judicial decision, which best supports the concept of market value. There can be hundreds of derivations of this concept on a case by case basis. "The difficulty in analyzing assessment performance and, principally, the existence of vertical assessment equity, emerges from the fact that assessed values, that is, the actual basis on which property tax is allocated, must be compared to market values." ("A New Approach to the Analysis of Assessment Equity," Assessment Journal, March/April 1998).

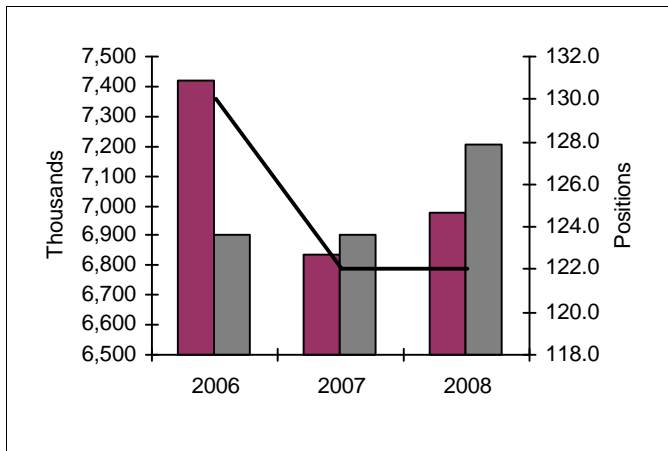
As useful as information technology procedures are for assessing bodies, they became too simple or group specific instead of case specific for an appeal body. Just as an assessor will rely on multiple regression analysis to establish correct assessments, an appeal body such as the Board of Review must painstakingly review each case with its unique issues. A simple case may include four or five counts. Each count could be a different issue relating back to the four reasons for a taxpayer to request a review.

The Cook County Board of Review is the highest volume intermediate real property tax review body of its type in the United States. The manner by which the Board arrives at its decisions likens it more to an appellate court than an assessing office. Between the requirements of the law and the nature by which evidence is presented and assimilated, the analytical process of the Board of Review must continue in its present format. Both the individual taxpayers representing themselves and the commercial/industrial property owners represented by legal counsel benefit from the present process.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	7,417.0	6,835.8	6,973.6
Total	7,417.0	6,835.8	6,973.6
	Adopted	Adopted	Adopted
FTE Positions	130.0	122.0	122.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.

BOARD OF REVIEW



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- The Board of Review has made substantial efforts in conjunction with the Property Tax Appeal Board to create interagency efficiencies.
- The Board of Review's diligence in meeting the overwhelming filing volume has saved taxing districts and the County millions of dollars in interest by finishing its review early.
- The Board of Review has finished its two previous sessions in record time despite facing record filing volumes and substantial budget cuts. For example, the Board of Review finished the 2006 session 47 days earlier than it did in the last City Triennial (2003) despite reviewing the greatest volume of parcels appealed in the history of the agency regardless of triennial (249,907).

KEY BUDGET INITIATIVES

- Cross train more employees so that additional staff is not required as filing volume increases.
- Close earlier for the 2007 Northern Triennial than the Board had in the previous 2004 Northern Triennial, which can translate into savings for taxing districts and the County.
- Reduce demand for additional staff through technology initiatives.

BOARD OF REVIEW

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
050 Board of Review	6,754,474	6,780,041	6,973,600	193,559
CORPORATE FUND TOTAL	6,754,474	6,780,041	6,973,600	193,559
GENERAL FUND TOTAL	6,754,474	6,780,041	6,973,600	193,559
TOTAL APPROPRIATIONS	\$6,754,474	\$6,780,041	\$6,973,600	193,559

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
050 Board of Review	122.0	122.0	0.0
CORPORATE FUND TOTAL	122.0	122.0	0.0
GENERAL FUNDS TOTAL	122.0	122.0	0.0
TOTAL POSITIONS	122.0	122.0	0.0

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BOARD OF REVIEW

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	6,505,855.60	6,505,856	6,649,200	143,344
120 / 501210 Overtime Compensation	15,357.53	15,358	59,200	43,842
129 / 501300 Salaries and Wages of Seasonal Work Employees	3,066.37			
178 / 501660 Unemployment Compensation			25,000	25,000
185 / 501810 Professional and Technical Membership Fees	1,487.50	4,900	2,000	(2,900)
186 / 501860 Training Programs for Staff Personnel		980	100	(880)
190 / 501970 Transportation and Other Travel Expenses for Employees	3,258.24	4,900	4,000	(900)
TOTAL PERSONAL SERVICES	\$6,529,025.24	\$6,531,993	\$6,739,500	\$207,507
CONTRACTUAL SERVICES				
217 / 520100 Transportation for Specific Activities and Purposes		490	500	10
225 / 520260 Postage	28,425.78	29,400	19,600	(9,800)
240 / 520490 Printing and Publishing	66,930.11	66,640	68,000	1,360
242 / 520550 Surveys, Operations and Reports	2,767.54	4,900	2,500	(2,400)
245 / 520610 Advertising For Specific Purposes	6,964.56	8,330	5,500	(2,830)
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	640.75	6,860	2,000	(4,860)
TOTAL CONTRACTUAL SERVICES	\$105,728.74	\$116,620	\$98,100	(\$18,520)
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	34,696.90	39,690	40,000	310
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	1,771.40	1,960	5,000	3,040
354 / 530680 Data Services for PTAB	45,222.15	49,000	54,300	5,300
388 / 531650 Computer Operation Supplies	4,440.30	7,840	8,000	160
TOTAL SUPPLIES AND MATERIALS	\$86,130.75	\$98,490	\$107,300	\$8,810
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	1,979.40	1,960	5,000	3,040
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	3,843.00	3,766		(3,766)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			4,500	4,500
TOTAL OPERATION AND MAINTENANCE	\$5,822.40	\$5,726	\$9,500	\$3,774
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	27,767.00	27,212		(27,212)
630 / 550018 County Wide Canon Photocopier Lease			19,200	19,200
TOTAL RENTAL AND LEASING	\$27,767.00	\$27,212	\$19,200	(\$8,012)
OPERATING FUNDS TOTAL	\$6,754,474.13	\$6,780,041	\$6,973,600	193,559
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	412,980.16	548,506	207,320	(341,186)
579 / 560450 Computer Equipment	420,307.89	1,287,937	169,380	(1,118,557)
TOTAL CAPITAL EQUIPMENT REQUEST	\$833,288.05	\$1,836,443	\$376,700	(\$1,459,743)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$833,288.05	\$1,836,443	\$376,700	(1,459,743)

BOARD OF ELECTIONS

OVERVIEW

BUREAU MISSION

The Board of Elections is responsible for providing a fair and equitable electoral system for all citizens; promoting convenient voter registration; encouraging voter turnout; maintaining state-of-the-art equipment and registration records; and instituting personnel and cost efficiencies.

GOALS AND OBJECTIVES

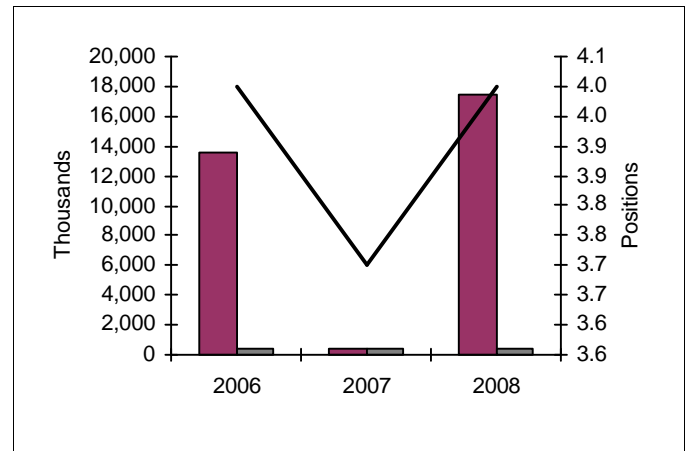
- Use roving Polling Place Administrators to reduce overall program costs.
- Work to increase precincts in areas with significant growth and consolidate precincts in areas of diminishing population.
- Secure all balloting systems. Increase the speed of Election Night reporting.
- Locate more than 80% of all polling places in sites that are fully accessible.
- Increase participation in Early Voting toward the level of 20% of all ballots cast.
- Complete steady canvasses that increase the accuracy of the voter rolls.

SUMMARY OF OPERATIONS

The Board of Election Commissioners for the City of Chicago is the quasi-judicial arm of the courts directly responsible for: providing an election system that is equitable and transparent for all citizens; for promoting convenient voter registration systems; for maintaining state-of-the-art equipment and registration records; for performing all statutory duties under federal and state election codes; and for providing information to build voter knowledge of and participation in the electoral process while instituting personnel and cost efficiencies wherever possible.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	371.5	364.5	
Election	13,218.3		17,422.7
Total	13,589.7	364.5	17,422.7
	Adopted	Adopted	Adopted
FTE Positions	4.0	3.7	4.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Launched a new streamlined canvass to remove upward of 140,000 registrations that are believed to be outdated.
- Re-organized Web site to accommodate federal mandates for additional languages, to provide more information on candidates and ballots, and to handle surges of inquiries during peak periods.
- Expanded use of Early Voting, which grew from 3 percent to more than 8 percent of ballots cast.
- Increased speed of Election Night returns to have more than 90% of precincts report by 11 p.m.
- Continued refining the new dual balloting systems (optical scan and touch screen voting programs), which were required under federal law to replace the punch-card voting system.

KEY BUDGET INITIATIVES

- Even with potential increase in voter turnout for 2008 presidential elections, agency will continue to strive to accelerate reporting of returns on Election Night.
- Complete move to new warehouse facilities that are designed to accommodate the Board's new voting equipment and to streamline programming of equipment for elections.
- Expand use of the Early Voting option which is now mandated by state law.

BOARD OF ELECTIONS

<http://www.co.cook.il.us>

- Increase voter registration efforts through new outreach programs that will involve public and parochial schools, City Colleges, community and youth organizations, news media and other public and private partners.

BOARD OF ELECTIONS

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
120 Board of Election Commissioners	366,443	378,693		(378,693)
CORPORATE FUND TOTAL	366,443	378,693		(378,693)
GENERAL FUND TOTAL	366,443	378,693		(378,693)
ELECTION FUND				
525 Board of Election Commissioners - Election Fund			17,422,700	17,422,700
ELECTION FUND TOTAL			17,422,700	17,422,700
ELECTION FUND TOTAL			17,422,700	17,422,700
TOTAL APPROPRIATIONS	\$366,443	\$378,693	\$17,422,700	17,044,007

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
120 Board of Election Commissioners	3.7		(3.7)
CORPORATE FUND TOTAL	3.7		(3.7)
ELECTION FUND			
525 Board of Election Commissioners - Election Fund		4.0	4.0
ELECTION FUND TOTAL		4.0	4.0
GENERAL FUNDS TOTAL	3.7		(3.7)
TOTAL POSITIONS	3.7	4.0	0.3

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BOARD OF ELECTIONS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	366,443.30	366,443		(366,443)
TOTAL PERSONAL SERVICES	\$366,443.30	\$366,443		(\$366,443)
CONTRACTUAL SERVICES				
217 / 520100 Transportation for Specific Activities and Purposes		12,250		(12,250)
TOTAL CONTRACTUAL SERVICES		\$12,250		(\$12,250)
OPERATING FUNDS TOTAL	\$366,443.30	\$378,693		(378,693)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

BOARD OF ELECTIONS - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees			371,500	371,500
170 / 501510 Mandatory Medicare Costs			5,400	5,400
175 / 501590 Life Insurance Program			1,400	1,400
176 / 501610 Health Insurance			29,200	29,200
177 / 501640 Dental Insurance Plan			1,100	1,100
179 / 501690 Vision Care Insurance			300	300
TOTAL PERSONAL SERVICES			\$408,900	\$408,900
CONTRACTUAL SERVICES				
217 / 520100 Transportation for Specific Activities and Purposes			1,604,900	1,604,900
225 / 520260 Postage			1,261,500	1,261,500
240 / 520490 Printing and Publishing			3,728,800	3,728,800
260 / 520830 Professional and Managerial Services			2,265,600	2,265,600
267 / 521010 Juror or Election Judge Fees			7,081,000	7,081,000
TOTAL CONTRACTUAL SERVICES			\$15,941,800	\$15,941,800
RENTAL AND LEASING				
690 / 550162 Rental and Leasing Not Otherwise Classified			1,072,000	1,072,000
TOTAL RENTAL AND LEASING			\$1,072,000	\$1,072,000
OPERATING FUNDS TOTAL			\$17,422,700	17,422,700



OVERVIEW

BUREAU MISSION

To protect the rights and liberties of citizens and uphold the law through peaceful resolution of disputes by fair and impartial judgments.

GOALS AND OBJECTIVES

- Implement expanded court services for the elderly.
- Remedy the problems in the Juvenile Temporary Detention Center.
- To remain in the top tier in the peer group of state courts based upon the measure of cases terminated to cases filed.
- To expedite case processing.

SUMMARY OF OPERATIONS

The Circuit Court's thirteen non-judicial offices under the supervision of the Office of the Chief Judge provide a number of important court-related services.

The Adult Probation Department supervises adults sentenced to probation who have been convicted of felonies, including drug-related offenses, domestic battery, criminal sexual assault, retail theft and criminal damage to property, as well as some misdemeanor offenses.

The Expedited Child Support Center administers the Expedited Hearing Process to ensure all children receive prompt and regular child support payments. Specially trained hearing officers make recommendations to judges on establishing, enforcing or modifying child support orders and also make recommendations on parentage and medical support orders.

Forensic Clinical Services provides comprehensive and diagnostic clinical services to the court and related agencies under the court's jurisdiction. The agency employs psychiatric, psychological and social service methods in the delivery of clinical services and submits clinical opinions and recommendations to the court.

The Circuit Court provides persons having limited English proficiency or speech or hearing impairments with court interpreters to help facilitate court proceedings. The Office of Jury Administration is responsible for providing the pool of qualified jurors for the Circuit Court.

The Juvenile Court Clinic is responsible for providing a variety of services to judges and court personnel regarding clinical information in juvenile court proceedings. These services include consultation regarding requests for clinical information, forensic clinical assessments in response to court ordered requests, information regarding community based mental health resources, and education programs on issues relating to mental health information and court proceedings.

The Juvenile Probation and Court Services Department provides a myriad of supervision and intervention programs for minors under the age of 17 who have been found delinquent by the court. The primary objectives of the Juvenile Probation and Court Services Department are threefold: (1) to respond with a plan of action that builds the competence of the minor; (2) to redirect negative behavior while promoting accountability; and (3) to restore the victim and the community.

The Mandatory Arbitration program is an alternative dispute resolution process for civil suits seeking money damages of \$30,000 or less. The process is less formal and less time consuming than a jury trial and is conducted by a three-member panel of arbitrators.

A part of the Domestic Relations Division, the Marriage and Family Counseling Service mediates custody and visitation disputes. The counseling service operates under court order and offers emergency intervention and referral services when necessary. The Parenting Education Program known as Focus on Children provides half-day parenting education class sessions.

The Office of the Public Guardian represents minors in juvenile court cases involving abuse, dependency and neglect, as well as in contested child custody cases heard in the Domestic Relations Division. The Office of the Public Guardian also acts as guardian of disabled adult wards of the court.

The Office of Official Court Reporters employs court reporters licensed by the State of Illinois. An official court reporter uses a stenographic machine to record every word spoken in a court proceeding.

The Social Service Department provides casework services to primarily misdemeanor offenders.

The Juvenile Temporary Detention Center (JTDC) provides a safe and secure facility while they await disposition of their cases.

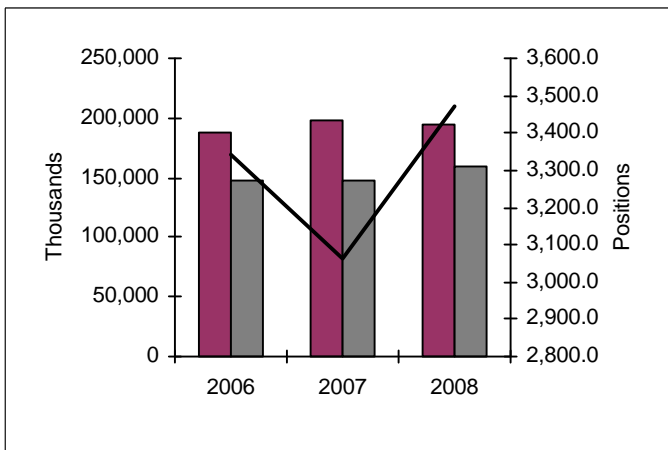
Special Revenue Funds Include:

CHIEF JUDGE

- 531 - Circuit Court- Illinois Dispute Resolution Fund
- 532 - Adult Probation/Probation Service Fee
- 538 - Juvenile Probation-Supplementary Officers
- 541 - Social Service/Probation and Court Services Fund
- 568 - JTDC Health Services
- 569 - JTDC Fund

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	153,884.6	142,236.8	148,790.2
Special Purpose	34,816.0	30,888.1	42,096.3
Grants *	N/A	N/A	4,148.3
Total	188,700.5	173,125.0	195,034.8
	Adopted	Adopted	Adopted
FTE Positions	3,339.8	3,062.1	3,472.7

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Enhancing court productivity has been at the heart of the court's efforts, particularly over the past decade that are evident in the sweeping reforms of the structure of the courts to expedite case processing, reduce backlogs in pending cases, reduce detention populations, and implement award-winning treatment and support programs for litigants, offenders, victims, and courthouse visitors.

KEY BUDGET INITIATIVES

- Soon the court will begin planning for a comprehensive program to assist the elderly in court. The centerpiece of the program will be an advocacy office in the Richard J. Daley Center dedicated to bring information and services to senior citizens who come to court. For 2008, project costs would include only that required to retain a senior director. Associated costs are estimated to be \$120,000 for 2008, \$650,000 for 2009, and \$1 million for 2010 as full implementation is completed.
- Historically, the cost of court-ordered inpatient drug treatment services for delinquent minors, including room and board, has been paid from a variety of funding sources other than Cook County, including Medicaid, private insurance, and the Illinois Department of Alcohol and Substance Abuse. In a decision by the Circuit Court of Lake County, recently affirmed by the Appellate Court, a minor's education services rendered in conjunction with a court-ordered drug treatment placement were deemed to be provided pursuant to the Juvenile Court Act, not under the Illinois School Code, and therefore the minor was deemed a ward of the juvenile court. The effect of this decision would appear to place the burden of funding education for such minors on the parties responsible for the placement decisions – the state circuit courts. Assuming the number of clients remains constant, the county's obligation could be as much as \$3 million per year for current services.
- House Bill 1517, passed by both houses and now in reconciliation, would amend the Juvenile Court Act to transfer jurisdiction for 17 year olds charged with non-felonies from supervision in the Criminal Division to the Juvenile Justice Division. This legislation, which appears likely to pass, would transfer jurisdiction as early as this year according to the House version and July 1, 2008, in the Senate version. Based upon current projections that approximately 10,000 additional delinquency cases would be transferred to the Juvenile Justice Division.
- House Bill 236, signed by the governor August 16, 2007, will transfer administrative control of the JTDC to the Chief Judge, effective January 1, 2008. Upon taking control, the court intends to work with the court appointed receiver to systematically overhaul direct and ancillary services for minors to eliminate the problems which have plagued the center.

CHIEF JUDGE

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PUBLIC SAFETY FUND				
280 Adult Probation Department	38,444,128	38,514,038	40,183,200	1,669,162
300 Judiciary	13,660,314	13,325,549	13,930,200	604,651
305 Public Guardian	16,007,654	15,954,276	17,233,300	1,279,024
310 Office of the Chief Judge	30,768,932	31,391,259	31,592,400	201,141
312 Forensic Clinical Services	2,623,748	2,665,200	2,885,300	220,100
313 Social Service	10,732,889	11,643,813	11,077,800	(566,013)
326 Juvenile Probation and Court Services	31,155,568	28,509,194	31,888,000	3,378,806
PUBLIC SAFETY FUND TOTAL	143,393,233	142,003,329	148,790,200	6,786,871
GENERAL FUND TOTAL	143,393,233	142,003,329	148,790,200	6,786,871
SPECIAL PURPOSE FUNDS				
440 Juvenile Temporary Detention Center	23,862,647	24,104,134		(24,104,134)
531 Circuit Court - Illinois Dispute Resolution Fund	200,000	200,000	200,000	
532 Adult Probation/Probation Service Fee Fund	2,604,412	2,891,180	3,754,000	862,820
538 Juvenile Probation - Supplementary Officers	3,714,311	3,960,033	4,350,500	390,467
541 Social Service/Probation and Court Services Fund	2,323,989	2,345,588	2,825,200	479,612
569 Juvenile Temporary Detention Center			30,966,600	30,966,600
SPECIAL PURPOSE FUNDS TOTAL	32,705,359	33,500,935	42,096,300	8,595,365
SPECIAL PURPOSE FUND TOTAL	32,705,359	33,500,935	42,096,300	8,595,365
TOTAL APPROPRIATIONS	\$176,098,591	\$175,504,264	\$190,886,500	15,382,236

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
PUBLIC SAFETY FUND			
280 Adult Probation Department	675.1	677.0	1.9
300 Judiciary	450.0	450.0	0.0
305 Public Guardian	268.9	283.0	14.1
310 Office of the Chief Judge	495.3	486.0	(9.3)
312 Forensic Clinical Services	39.5	38.0	(1.5)
313 Social Service	225.1	214.0	(11.1)
326 Juvenile Probation and Court Services	431.6	434.0	2.4
PUBLIC SAFETY FUND TOTAL	2,585.5	2,582.0	(3.5)
SPECIAL PURPOSE FUNDS			
440 Juvenile Temporary Detention Center	407.6		(407.6)
538 Juvenile Probation - Supplementary Officers	69.0	71.0	2.0
569 Juvenile Temporary Detention Center		569.7	569.7
SPECIAL PURPOSE FUNDS TOTAL	476.6	640.7	164.1
GENERAL FUNDS TOTAL	2,585.5	2,582.0	(3.5)
TOTAL POSITIONS	3,062.1	3,222.7	160.6

Grant Summary

GRANT NUMBER AND TITLE	PERIOD	FTE POSITIONS	SALARIES	RECOMMENDED
CHIEF JUDGE				
620 CHIEF JUDGE ACCESS AND VISITATION	7/07-6/08	1.0	100,586	120,800
683 ADULT PROBATION MENTAL HEALTH	7/07-6/08	3.0	177,242	235,200
687 CHIEF JUDGE VIOLENT CRIME VICTIMS	7/07-6/08			19,300
775 PUBLIC GUARDIAN TEEN SCHOLARS PROGRAM	6/07-10/07			32,500
778 CHIEF JUDGE EXPEDITED CHILD SUPPORT	7/07-6/08	21.0	1,217,233	1,785,900
798 CHIEF JUDGE VIOLENCE PREVENTION	1/07-12/07	1.0	54,182	118,500

CHIEF JUDGE

Grant Summary

GRANT NUMBER AND TITLE		PERIOD	FTE POSITIONS	SALARIES	RECOMMENDED
820	CHIEF JUDGE JUVENILE DETENTION INITIATIVE	1/07-12/07			288,400
823	ADULT PROBATION AP SERVICES FEMALE OFFENDERS	10/05-9/08			547,300
825	CHIEF JUDGE FEMALE DUI OFFENDERS	10/05-3/08			452,700
827	CHIEF JUDGE PARTNER ABUSE INTERVENTION	7/07-6/08			36,700
839	CHIEF JUDGE COMMUNITY CIRCLE PROJECT	4/03-3/08			511,000
CHIEF JUDGE TOTAL			26.0	\$1,549,243	\$4,148,300

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

CHIEF JUDGE

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	115,757,267.38	117,048,814	121,429,700	4,380,886
120 / 501210 Overtime Compensation	8,390.84	199,360	79,500	(119,860)
129 / 501300 Salaries and Wages of Seasonal Work Employees	7,250.52			
133 / 501360 Per Diem Personnel	762,160.65	774,228	886,500	112,272
136 / 501400 Differential Pay	45,579.73	51,407	56,700	5,293
178 / 501660 Unemployment Compensation			210,000	210,000
183 / 501770 Seminars for Professional Employees	28,012.97	29,400	10,000	(19,400)
185 / 501810 Professional and Technical Membership Fees	5,680.00	6,963	10,100	3,137
186 / 501860 Training Programs for Staff Personnel	115,343.78	141,024	130,200	(10,824)
189 / 501950 Allowances Per Collective Bargaining Agreement	245,405.46	343,049	324,200	(18,849)
190 / 501970 Transportation and Other Travel Expenses for Employees	659,439.27	584,270	589,100	4,830
TOTAL PERSONAL SERVICES	\$117,634,530.60	\$119,178,515	\$123,726,000	\$4,547,485
CONTRACTUAL SERVICES				
214 / 520030 Armored Car Service	2,213.12	4,949	5,400	451
215 / 520050 Scavenger Services	4,824.00	5,390	5,500	110
225 / 520260 Postage	152,918.16	156,890	150,700	(6,190)
228 / 520280 Delivery Services	2,886.69	9,261	9,500	239
235 / 520390 Contractual Maintenance Services	3,400.00	47,040	50,000	2,960
237 / 520470 Services for Minors or the Indigent	2,126,266.20	2,598,029	2,310,500	(287,529)
240 / 520490 Printing and Publishing	115,337.96	104,419	98,400	(6,019)
245 / 520610 Advertising For Specific Purposes		3,038	2,900	(138)
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	3,254.68	4,165	4,200	35
260 / 520830 Professional and Managerial Services	2,213,451.70	2,247,050	1,984,600	(262,450)
261 / 520890 Legal Fees Regarding Labor Matters		29,400	10,000	(19,400)
263 / 520930 Legal Fees	243,664.38	119,560	118,000	(1,560)
264 / 520960 Expert Witnesses	29,601.46	19,600	10,000	(9,600)
267 / 521010 Juror or Election Judge Fees	3,820,016.80	3,929,539	3,412,300	(517,239)
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	192,160.85	229,320	217,000	(12,320)
272 / 521050 Medical Consultation Services	29,349.94	39,445	30,300	(9,145)
278 / 521200 Laboratory Related Services	10,253.86	19,600	19,600	
298 / 521310 Special or Cooperative Programs	3,456,125.10	3,450,090	3,915,900	465,810
TOTAL CONTRACTUAL SERVICES	\$12,405,724.90	\$13,016,785	\$12,354,800	(\$661,985)
SUPPLIES AND MATERIALS				
320 / 530100 Wearing Apparel	6,434.31	39,690	8,300	(31,390)
330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies	2,875.32	2,940	3,000	60
350 / 530600 Office Supplies	452,538.10	470,910	318,000	(152,910)
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	466,902.49	463,075	384,500	(78,575)
353 / 530675 County Wide Lexis-Nexis Contract			65,000	65,000
355 / 530700 Photographic and Reproduction Supplies	111,477.73	114,170	69,600	(44,570)
388 / 531650 Computer Operation Supplies	184,499.32	231,339	217,800	(13,539)
TOTAL SUPPLIES AND MATERIALS	\$1,224,727.27	\$1,322,124	\$1,066,200	(\$255,924)
OPERATION AND MAINTENANCE				
402 / 540030 Water and Sewer	1,114.62	3,920		(3,920)
410 / 540050 Electricity	18,986.52	19,406	26,000	6,594
422 / 540070 Gas	28,982.59	47,040	52,000	4,960
429 / 540090 Utilities	3,103.35	8,526	8,600	74
440 / 540130 Maintenance and Repair of Office Equipment	73,644.42	87,053	68,500	(18,553)
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	265,584.74	261,909	39,000	(222,909)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			275,700	275,700
444 / 540250 Maintenance and Repair of Automotive Equipment	58,893.05	93,884	66,800	(27,084)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

CHIEF JUDGE

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
445 / 540290 Operation of Automotive Equipment	103,899.95	117,252	87,000	(30,252)
449 / 540310 Op., Maint. and Repair of Institutional Equipment	24,496.90	151,997	106,700	(45,297)
450 / 540350 Maintenance and Repair of Plant Equipment	23,197.38	24,500	25,000	500
461 / 540370 Maintenance of Facilities	10,950.36	7,007	3,400	(3,607)
470 / 540390 Operating Costs for the Richard J. Daley Center	8,308,327.00	8,142,160	8,572,200	430,040
480 / 540410 Maintenance by the Department of Facilities Management		2,205	2,300	95
TOTAL OPERATION AND MAINTENANCE	\$8,921,180.88	\$8,966,859	\$9,333,200	\$366,341
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	405,835.88	417,978	124,200	(293,778)
630 / 550018 County Wide Canon Photocopier Lease			314,400	314,400
634 / 550060 Rental of Automotive Equipment	166.00	1,960	2,000	40
660 / 550130 Rental of Facilities	748,482.02	796,269	850,300	54,031
TOTAL RENTAL AND LEASING	\$1,154,483.90	\$1,216,207	\$1,290,900	\$74,693
CONTINGENCY				
818 / 580033 Reimbursement to Designated Fund	(278,270.41)	(291,017)	(250,900)	40,117
819 / 580420 Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund	(2,221,832.71)	(5,693,829)	(3,205,000)	2,488,829
827 / 580452 Reserve for Flexible Spending Account Program	448,123.27	387,100	400,000	12,900
829 / 580040 Contingency Expenses - Fees of Counsel and Expert Witnesses For Indigent	4,026,471.20	3,748,685	3,925,000	176,315
830 / 580060 Fees, Costs and Expenses by Order of Appellate Court	78,093.66	151,900	150,000	(1,900)
TOTAL CONTINGENCY	\$2,052,585.01	(\$1,697,161)	\$1,019,100	\$2,716,261
OPERATING FUNDS TOTAL	\$143,393,232.56	\$142,003,329	\$148,790,200	6,786,871
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	1,274,018.24	1,271,610	5,500	(1,266,110)
549 / 560610 Vehicle Purchase	495,792.88	514,455	86,000	(428,455)
570 / 560440 Telecommunications Equipment	984,973.61	984,974		(984,974)
579 / 560450 Computer Equipment	6,006,175.26	6,190,972	1,568,514	(4,622,458)
590 / 567020 Equipment or Improvements Not Otherwise Classified	690,400.17	690,400		(690,400)
TOTAL CAPITAL EQUIPMENT REQUEST	\$9,451,360.16	\$9,652,411	\$1,660,014	(\$7,992,397)
Major Capital Equipment Request				
579 / 560450 Computer Equipment	10,551,877.52	13,202,158		(13,202,158)
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	\$10,551,877.52	\$13,202,158		(\$13,202,158)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$20,003,237.68	\$22,854,569	\$1,660,014	(21,194,555)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

CHIEF JUDGE - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	21,878,382.92	22,129,400	29,135,800	7,006,400
115 / 501170 Appropriation Adjustment for Personal Services			286,500	286,500
120 / 501210 Overtime Compensation	4,960,243.48	4,960,243	2,500,000	(2,460,243)
124 / 501250 Employee Health Insurance Allotment	800.00			
129 / 501300 Salaries and Wages of Seasonal Work Employees	80.00			
130 / 501320 Salaries and Wages of Extra Employees	22,126.96			
136 / 501400 Differential Pay	9,932.74			
169 / 501490 Reclassification of Position Adjustments			65,100	65,100
170 / 501510 Mandatory Medicare Costs	51,438.42	53,694	58,900	5,206
175 / 501590 Life Insurance Program	11,327.60	13,838	15,400	1,562
176 / 501610 Health Insurance	706,412.03	740,876	762,500	21,624
177 / 501640 Dental Insurance Plan	21,246.42	22,836	23,400	564
179 / 501690 Vision Care Insurance	7,220.49	9,588	8,600	(988)
183 / 501770 Seminars for Professional Employees	3,980.53	5,000	30,000	25,000
185 / 501810 Professional and Technical Membership Fees			5,000	5,000
186 / 501860 Training Programs for Staff Personnel	26,860.00	57,500	145,000	87,500
189 / 501950 Allowances Per Collective Bargaining Agreement	76,077.56	59,018	150,000	90,982
190 / 501970 Transportation and Other Travel Expenses for Employees	9,741.06	27,500	40,000	12,500
TOTAL PERSONAL SERVICES	\$27,785,870.21	\$28,079,493	\$33,226,200	\$5,146,707
CONTRACTUAL SERVICES				
215 / 520050 Scavenger Services	52,396.04	58,800	58,800	
217 / 520100 Transportation for Specific Activities and Purposes			18,000	18,000
225 / 520260 Postage	48,867.60	50,000	80,000	30,000
228 / 520280 Delivery Services	17.18	100	2,100	2,000
235 / 520390 Contractual Maintenance Services	3,400.00	3,400	405,000	401,600
237 / 520470 Services for Minors or the Indigent	24,900.00	26,000	26,000	
240 / 520490 Printing and Publishing	10,840.32	15,000	62,500	47,500
245 / 520610 Advertising For Specific Purposes			5,000	5,000
260 / 520830 Professional and Managerial Services	1,367,869.87	1,355,583	1,911,300	555,717
272 / 521050 Medical Consultation Services	589,545.10	715,000	767,000	52,000
275 / 521120 Registry Services	17,400.00			
278 / 521200 Laboratory Related Services	249,225.00	313,500	301,000	(12,500)
295 / 521290 Special Program Expenses			15,000	15,000
TOTAL CONTRACTUAL SERVICES	\$2,364,461.11	\$2,537,383	\$3,651,700	\$1,114,317
SUPPLIES AND MATERIALS				
310 / 530010 Food Supplies	1,183,979.43	1,166,705	1,920,000	753,295
320 / 530100 Wearing Apparel			300,000	300,000
330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies	26,454.59		250,000	250,000
333 / 530270 Institutional Supplies			105,000	105,000
350 / 530600 Office Supplies	76,315.96	97,000	241,700	144,700
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	28,612.97	33,000	60,000	27,000
355 / 530700 Photographic and Reproduction Supplies	48,977.40	48,000	58,000	10,000
360 / 530790 Medical, Dental, and Laboratory and Supplies	6,850.66			
388 / 531650 Computer Operation Supplies	7,390.66	7,250	22,300	15,050
390 / 531680 Supplies and Materials Not Otherwise Classified			35,000	35,000
TOTAL SUPPLIES AND MATERIALS	\$1,378,581.67	\$1,351,955	\$2,992,000	\$1,640,045
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	10,424.62	12,500	9,200	(3,300)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			3,100	3,100
444 / 540250 Maintenance and Repair of Automotive Equipment	1,196.24	2,000	52,500	50,500

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

CHIEF JUDGE - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
445 / 540290 Operation of Automotive Equipment	4,491.12	2,000	38,000	36,000
449 / 540310 Op., Maint. and Repair of Institutional Equipment	117.50		135,000	135,000
TOTAL OPERATION AND MAINTENANCE	\$16,229.48	\$16,500	\$237,800	\$221,300
CAPITAL OUTLAY				
530 / 560510 Office Furnishings and Equipment			72,500	72,500
549 / 560610 Vehicle Purchase	39,806.21	41,000	160,000	119,000
579 / 560450 Computer Equipment		4,031	4,800	769
TOTAL CAPITAL OUTLAY	\$39,806.21	\$45,031	\$237,300	\$192,269
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	32,081.12	35,279	5,500	(29,779)
630 / 550018 County Wide Canon Photocopier Lease			20,600	20,600
660 / 550130 Rental of Facilities	248,588.40	245,290	265,500	20,210
TOTAL RENTAL AND LEASING	\$280,669.52	\$280,569	\$291,600	\$11,031
CONTINGENCY				
818 / 580033 Reimbursement to Designated Fund	(532,769.37)	(546,325)	(397,100)	149,225
819 / 580420 Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund	1,290,014.00	1,653,833	1,765,100	111,267
883 / 580260 Cook County Administration	82,496.00	82,496	91,700	9,204
TOTAL CONTINGENCY	\$839,740.63	\$1,190,004	\$1,459,700	\$269,696
OPERATING FUNDS TOTAL	\$32,705,358.83	\$33,500,935	\$42,096,300	8,595,365
New/Replacement Capital Equipment Request				
521 / 560420 Institutional Equipment	504,721.84	572,590	40,207	(532,383)
530 / 560510 Office Furnishings and Equipment	51,611.90	137,172	72,500	(64,672)
540 / 560430 Medical, Dental and Laboratory Equipment	41,630.51	111,034		(111,034)
549 / 560610 Vehicle Purchase	67,701.21	68,895	160,000	91,105
579 / 560450 Computer Equipment	148,470.95	243,450	71,380	(172,070)
590 / 567020 Equipment or Improvements Not Otherwise Classified	13,643.25	15,538		(15,538)
TOTAL CAPITAL EQUIPMENT REQUEST	\$827,779.66	\$1,148,679	\$344,087	(\$804,592)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$827,779.66	\$1,148,679	\$344,087	(804,592)

CLERK OF THE CIRCUIT COURT

<http://www.co.cook.il.us>

OVERVIEW

BUREAU MISSION

It is the mission of the Office of the Clerk of the Circuit Court of Cook County to serve the citizens of Cook County and the participants in the judicial system in an efficient, effective and ethical manner. All services, information and court records will be provided with courtesy and cost efficiency.

GOALS AND OBJECTIVES

- To Implement Electronic Filing of Court Documents. Employee Training & Development System-wide cross training of employees. Financial Accountability
- 21st Century Technology To commence the implementation of a fully integrated Court Records Imaging and Electronic Document Management System which will occur over the next five to eight years.
- To develop and expand the Voice Information Systems (VIS) which permits customers to obtain case status information, via the telephone, using their case number. Currently, this service is only available for the Traffic and Child Support Divisions.
- To implement Electronic Filing of Court Documents. This project will allow attorneys to electronically file court documents with the Clerk of the Circuit Court. This project has been approved by the Illinois Supreme Court and awaiting the Chief Judge to enter a General Administrative Order for Electronic filing.
- To implement the availability of court forms on compact discs.
- To implement Electronic Tickets and Electronic Warrants Projects. Operational Efficiency
- As the official keeper of records for all judicial matters brought into one of the largest unified court systems in the world, the Clerk's Office has undertaken a campaign to continue its emphasis on 21st century information technology, operational efficiency, improved customer service, employee development & training and financial accountability.
- To Implement payments of traffic fines via the internet by electronic pleas of guilty on traffic cases over the internet.
- To obtain and implement a purchasing module that will provide a comprehensive, integrated purchasing system.

- To conduct financial operations training for all Asst. Chief Deputy Clerks.
- To continue to reduce our account receivables.
- To implement an Automated Timekeeping System.
- To implement a random timesheet audit.
- To implement bail bond posting by credit cards to all police agencies.
- To continue to look for ways to enhance revenue.
- To implement a pilot program utilizing bar code scanner pens to expedite data entry. Improved Customer Service

SUMMARY OF OPERATIONS

Under the Illinois Constitution, the Office of the Clerk of the Circuit Court of Cook County is a part of the judicial branch of state government. The Clerk of the Circuit Court is the Official record keeper of the Circuit Court of Cook County. More than 400 judges hear traffic, civil, criminal, juvenile and all other types of cases originating in Chicago and suburban Cook County. In each courtroom, working alongside the judge, is a court clerk, whose role is to call cases; respond to inquiries from attorneys, their clients, and witnesses; and keep the official records of the Circuit Court of Cook County. The Clerks are required to attend all sessions of the Circuit Court, in compliance with the Illinois Clerks of Court Act (705 ILCS 105).

The Clerk's Office is mandated to collect and disburse all filing fees and fines for the Circuit Court (705 ILCS 105/27.2A).

Every year, approximately 1.75 million new cases are filed in the Circuit Court of Cook County. To keep track of the information, the Clerk's Office maintains a computerized record of each court case. A new record is created as soon as a case or suit is filed with the Circuit Court, and is updated continuously throughout the duration of the case.

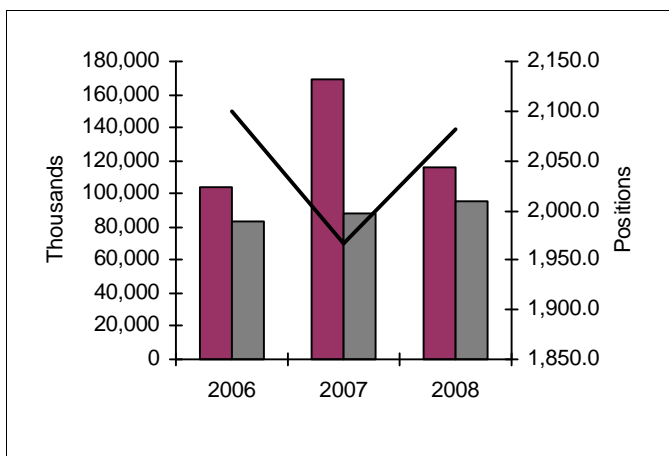
Special Revenue Funds Include:

- 528 - Circuit court Automation fund
- 529 - Circuit Court document Storage Fund
- 567 - circuit Court Administrative Fund

CLERK OF THE CIRCUIT COURT

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	83,318.2	77,515.6	81,491.3
Special Purpose	20,221.9	22,261.2	25,837.3
Grants *	N/A	N/A	8,355.0
Total	103,540.1	99,776.8	115,683.6
	Adopted	Adopted	Adopted
FTE Positions	2,100.3	1,966.7	2,080.6

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

- Implemented an Integrated Case Management System in the County Division.

KEY BUDGET INITIATIVES

- Review mechanisms for coordinating budget preparation and request.
- Offering the services of Clerk's Office staff to perform in-depth electronic docket searches for customers. The pricing for the search services would be contingent upon the amount of time needed to complete the search request order.
- Offering package subscription services to heavy users of the circuit court resources for internet access to the electronic docket and images of court records. This will be a new source of revenue for the County.
- Offering subscription services to provide internet electronic access to the electronic docket data. This will be a new source of revenue for the County.

MAJOR ACCOMPLISHMENTS

- In Fall 2007, the Clerk's Office plan to increase pricing on Electronic Bulk Data Sales to enhance revenue. The new price structure is in place and ready to apply. Working on a letter to the Chief Judge.
- Implemented the collections of outstanding delinquent traffic and criminal fines and fees by a third-party collection agency. In FY 2007, as of 8/28/07, the collection agency collected \$3,534,947.93 in traffic fines.
- Planning a Child Support and Domestic Violence Summit on September 29, 2007.
- Successfully conducted an Expungement Summit.
- Implemented a web-based investment auction program.
- Implemented a service to allow Payments of Traffic Fines by Credit Card via Public Terminal.
- Automated Civil Division Return-Day Processing.

CLERK OF THE CIRCUIT COURT

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PUBLIC SAFETY FUND				
335 Clerk of the Circuit Court - Office of the Clerk	14,334,857	14,647,458	81,491,300	66,843,842
343 Clerk of the Circuit Court/County-Wide Operations Bureau	10,222,909	10,330,708		(10,330,708)
344 Clerk of the Circuit Court/Family Law Bureau	8,035,476	8,108,952		(8,108,952)
348 Clerk of the Circuit Court/Criminal Bureau	12,793,693	12,815,821		(12,815,821)
360 Clerk of the Circuit Court/1st Municipal Bureau	16,468,720	16,558,220		(16,558,220)
372 Clerk of the Circuit Court/Suburban Operations Bureau	16,262,414	16,275,840		(16,275,840)
PUBLIC SAFETY FUND TOTAL	78,118,069	78,737,000	81,491,300	2,754,300
GENERAL FUND TOTAL	78,118,069	78,737,000	81,491,300	2,754,300
SPECIAL PURPOSE FUNDS				
528 Circuit Court Automation Fund	9,223,154	11,424,685	13,483,300	2,058,615
529 Clerk of the Circuit Court Document Storage Fund	9,402,700	11,220,881	11,843,200	622,319
567 Clerk of the Circuit Court Administrative Fund			510,800	510,800
SPECIAL PURPOSE FUNDS TOTAL	18,625,853	22,645,566	25,837,300	3,191,734
SPECIAL PURPOSE FUND TOTAL	18,625,853	22,645,566	25,837,300	3,191,734
TOTAL APPROPRIATIONS	\$96,743,922	\$101,382,566	\$107,328,600	5,946,034

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
PUBLIC SAFETY FUND			
335 Clerk of the Circuit Court - Office of the Clerk	190.6	1,744.2	1,553.6
343 Clerk of the Circuit Court/County-Wide Operations Bureau	255.1		(255.1)
344 Clerk of the Circuit Court/Family Law Bureau	187.2		(187.2)
348 Clerk of the Circuit Court/Criminal Bureau	294.9		(294.9)
360 Clerk of the Circuit Court/1st Municipal Bureau	418.1		(418.1)
372 Clerk of the Circuit Court/Suburban Operations Bureau	415.8		(415.8)
PUBLIC SAFETY FUND TOTAL	1,761.7	1,744.2	(17.5)
SPECIAL PURPOSE FUNDS			
528 Circuit Court Automation Fund	88.0	88.4	0.4
529 Clerk of the Circuit Court Document Storage Fund	117.0	104.0	(13.0)
567 Clerk of the Circuit Court Administrative Fund		9.0	9.0
SPECIAL PURPOSE FUNDS TOTAL	205.0	201.4	(3.6)
GENERAL FUNDS TOTAL	1,761.7	1,744.2	(17.5)
TOTAL POSITIONS	1,966.7	1,945.6	(21.1)

Grant Summary

GRANT NUMBER AND TITLE	PERIOD	FTE POSITIONS	SALARIES	RECOMMENDED
CLERK OF THE CIRCUIT COURT				
779 CLERK OF THE CIRCUIT COURT CHILD SUPPORT ENFORCEMENT	7/07-6/08	133.0	5,974,918	8,227,100
832 CLERK OF THE CIRCUIT COURT DECLARATION OF INTENTION	7/05-12/07	2.0	70,990	127,900
CLERK OF THE CIRCUIT COURT TOTAL		135.0	\$6,045,908	\$8,355,000

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

CLERK OF THE CIRCUIT COURT

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	71,210,748.41	71,210,748	75,670,900	4,460,152
120 / 501210 Overtime Compensation	650,409.30	821,849	233,000	(588,849)
183 / 501770 Seminars for Professional Employees	7,747.00	17,200	10,000	(7,200)
185 / 501810 Professional and Technical Membership Fees	5,053.00	6,900	5,000	(1,900)
186 / 501860 Training Programs for Staff Personnel	36,391.09	48,227	20,000	(28,227)
190 / 501970 Transportation and Other Travel Expenses for Employees	53,124.80	64,405	27,200	(37,205)
TOTAL PERSONAL SERVICES	\$71,963,473.60	\$72,169,329	\$75,966,100	\$3,796,771
CONTRACTUAL SERVICES				
214 / 520030 Armored Car Service	118,580.00	121,580	121,000	(580)
225 / 520260 Postage	666,699.01	779,100	624,100	(155,000)
228 / 520280 Delivery Services	192.43	1,098	1,000	(98)
240 / 520490 Printing and Publishing	702,448.66	726,180	600,000	(126,180)
245 / 520610 Advertising For Specific Purposes	452,798.45	494,630	212,000	(282,630)
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	15,250.00	15,250	16,000	750
260 / 520830 Professional and Managerial Services	25,496.54	124,704		(124,704)
261 / 520890 Legal Fees Regarding Labor Matters	274,289.09	238,055	176,000	(62,055)
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	40,000.10	66,460	32,000	(34,460)
TOTAL CONTRACTUAL SERVICES	\$2,295,754.28	\$2,567,057	\$1,782,100	(\$784,957)
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	607,654.15	654,640	453,000	(201,640)
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	55,505.55	61,913	30,000	(31,913)
TOTAL SUPPLIES AND MATERIALS	\$663,159.70	\$716,553	\$483,000	(\$233,553)
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	110,390.24	130,839	80,000	(50,839)
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	81,358.01	147,000	97,000	(50,000)
444 / 540250 Maintenance and Repair of Automotive Equipment		19,600	8,600	(11,000)
445 / 540290 Operation of Automotive Equipment	19,437.40	9,800	9,800	
449 / 540310 Op., Maint. and Repair of Institutional Equipment	23,550.82	24,500	24,500	
470 / 540390 Operating Costs for the Richard J. Daley Center	2,645,410.00	2,592,502	2,744,800	152,298
TOTAL OPERATION AND MAINTENANCE	\$2,880,146.47	\$2,924,241	\$2,964,700	\$40,459
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	292,494.92	335,241	30,000	(305,241)
630 / 550018 County Wide Canon Photocopier Lease			242,800	242,800
660 / 550130 Rental of Facilities	23,040.00	24,579	22,600	(1,979)
TOTAL RENTAL AND LEASING	\$315,534.92	\$359,820	\$295,400	(\$64,420)
OPERATING FUNDS TOTAL	\$78,118,068.97	\$78,737,000	\$81,491,300	2,754,300
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	2,050,854.07	2,651,898	200,000	(2,451,898)
549 / 560610 Vehicle Purchase	102,524.00	116,424	28,000	(88,424)
570 / 560440 Telecommunications Equipment	52,955.00	136,992		(136,992)
579 / 560450 Computer Equipment	2,408,290.51	3,207,419		(3,207,419)
TOTAL CAPITAL EQUIPMENT REQUEST	\$4,614,623.58	\$6,112,733	\$228,000	(\$5,884,733)
Major Capital Equipment Request				
570 / 560440 Telecommunications Equipment	15,000.00			
579 / 560450 Computer Equipment	8,807,562.56	2,000,000		(1,000,000)
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	\$8,822,562.56	\$2,000,000		(\$2,000,000)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$13,437,186.14	\$8,112,733	\$228,000	(7,884,733)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

CLERK OF THE CIRCUIT COURT - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	9,491,478.54	9,340,328	10,158,200	817,872
115 / 501170 Appropriation Adjustment for Personal Services			140,000	140,000
120 / 501210 Overtime Compensation	418,975.12	647,000	600,000	(47,000)
124 / 501250 Employee Health Insurance Allotment	800.00			
129 / 501300 Salaries and Wages of Seasonal Work Employees			552,800	552,800
170 / 501510 Mandatory Medicare Costs	112,289.10	107,429	124,100	16,671
172 / 501540 Workers' Compensation			2,200	2,200
174 / 501570 Pension			33,400	33,400
175 / 501590 Life Insurance Program	28,459.41	33,926	38,000	4,074
176 / 501610 Health Insurance	1,928,055.83	1,872,041	1,788,500	(83,541)
177 / 501640 Dental Insurance Plan	60,913.19	62,296	61,400	(896)
178 / 501660 Unemployment Compensation	9,115.00	9,115		(9,115)
179 / 501690 Vision Care Insurance	17,243.24	25,521	20,600	(4,921)
183 / 501770 Seminars for Professional Employees	2,991.00	3,000	14,000	11,000
185 / 501810 Professional and Technical Membership Fees	1,940.00	5,000	4,000	(1,000)
186 / 501860 Training Programs for Staff Personnel	22,670.28	40,000	55,000	15,000
190 / 501970 Transportation and Other Travel Expenses for Employees	8,643.05	12,000	30,000	18,000
TOTAL PERSONAL SERVICES	\$12,103,573.76	\$12,157,656	\$13,622,200	\$1,464,544
CONTRACTUAL SERVICES				
240 / 520490 Printing and Publishing	836,777.10	845,000	1,050,000	205,000
260 / 520830 Professional and Managerial Services	778,765.60	1,250,000	3,000,000	1,750,000
261 / 520890 Legal Fees Regarding Labor Matters			24,000	24,000
TOTAL CONTRACTUAL SERVICES	\$1,615,542.70	\$2,095,000	\$4,074,000	\$1,979,000
SUPPLIES AND MATERIALS				
320 / 530100 Wearing Apparel		35,000	35,000	
333 / 530270 Institutional Supplies	18,764.70	25,000	25,000	
350 / 530600 Office Supplies	70,028.28	82,500	95,000	12,500
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	957.89	9,000	8,000	(1,000)
355 / 530700 Photographic and Reproduction Supplies	40,545.76	60,000	30,000	(30,000)
388 / 531650 Computer Operation Supplies	305,351.58	400,000	450,000	50,000
TOTAL SUPPLIES AND MATERIALS	\$435,648.21	\$611,500	\$643,000	\$31,500
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	20,345.21	65,000	50,000	(15,000)
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	867,818.53	1,309,917	750,000	(559,917)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			591,400	591,400
444 / 540250 Maintenance and Repair of Automotive Equipment	17,297.34	20,000	20,000	
445 / 540290 Operation of Automotive Equipment	24,898.35	50,000	55,000	5,000
449 / 540310 Op., Maint. and Repair of Institutional Equipment	13,013.00	46,000	58,000	12,000
TOTAL OPERATION AND MAINTENANCE	\$943,372.43	\$1,490,917	\$1,524,400	\$33,483
CAPITAL OUTLAY				
521 / 560420 Institutional Equipment			800,000	800,000
530 / 560510 Office Furnishings and Equipment	83,811.76	800,000		(800,000)
549 / 560610 Vehicle Purchase		52,000	98,000	46,000
579 / 560450 Computer Equipment	479,978.43	2,165,989	1,100,000	(1,065,989)
596 / 567070 Capital Equipment Obligation for FY 2002	402,632.00	402,632		(402,632)
597 / 567080 Capital Equipment Obligation for FY 2003	115,985.00	115,987		(115,987)
TOTAL CAPITAL OUTLAY	\$1,082,407.19	\$3,536,608	\$1,998,000	(\$1,538,608)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	134,424.00	443,000	525,000	82,000

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

CLERK OF THE CIRCUIT COURT - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
660 / 550130 Rental of Facilities			700,000	700,000
TOTAL RENTAL AND LEASING	\$134,424.00	\$443,000	\$1,225,000	\$782,000
CONTINGENCY				
883 / 580260 Cook County Administration	2,310,885.00	2,310,885	2,750,700	439,815
TOTAL CONTINGENCY	\$2,310,885.00	\$2,310,885	\$2,750,700	\$439,815
OPERATING FUNDS TOTAL	\$18,625,853.29	\$22,645,566	\$25,837,300	3,191,734
New/Replacement Capital Equipment Request				
510 / 560410 Fixed Plant Equipment		2,988		(2,988)
521 / 560420 Institutional Equipment	61,949.00	68,000	800,000	732,000
530 / 560510 Office Furnishings and Equipment	546,567.25	1,317,495		(1,317,495)
549 / 560610 Vehicle Purchase	107,770.00	199,800	98,000	(101,800)
570 / 560440 Telecommunications Equipment	29,393.00	29,393		(29,393)
579 / 560450 Computer Equipment	5,937,110.97	8,674,031	1,100,000	(7,574,031)
596 / 567070 Capital Equipment Obligation for FY 2002	402,632.00	402,632		(402,632)
597 / 567080 Capital Equipment Obligation for FY 2003	115,985.00	115,987		(115,987)
TOTAL CAPITAL EQUIPMENT REQUEST	\$7,201,407.22	\$10,810,326	\$1,998,000	(\$8,812,326)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$7,201,407.22	\$10,810,326	\$1,998,000	(8,812,326)

COUNTY CLERK

OVERVIEW

BUREAU MISSION

The Cook County Clerk's Office is committed to providing quality service to the public in a timely and efficient manner.

GOALS AND OBJECTIVES

- Recommission and train nearly 12,000 election judges.
- Ensure that polling places and voting equipment are accessible to persons with disabilities.
- Meet the requirements of the earlier (by six weeks) 2008 Primary Election schedule.
- To seek new ways to generate revenue through internet sales.
- To relocate Vital Records to a more efficient, environmentally appropriate and customer friendly location.

SUMMARY OF OPERATIONS

The County Clerk's Office is the official custodian of Cook County records and books. The office is responsible for receiving, recording, maintaining and copying vital documents such as: Birth, Marriage and Death Certificates, Notary Public Commissions, Business Registrations, Ethics Statements, Campaign Finance Records, Lobbyist Registrations, Village and Township Financial Statements, Real Property Tax Books, Tax Redemption Records and Official County Maps. In addition, the office has the charge of issuing tax extension rates, permanent real estate numbers and new tax codes. As the Clerk of the County Board of Commissioners, the office prepares the agendas for and tracks the proceedings of the Board. It also receives, catalogs and processes all matters presented to the Board, facilitates the public opening of bids for goods and services for County government, and maintains the Cook County Code of Ordinances.

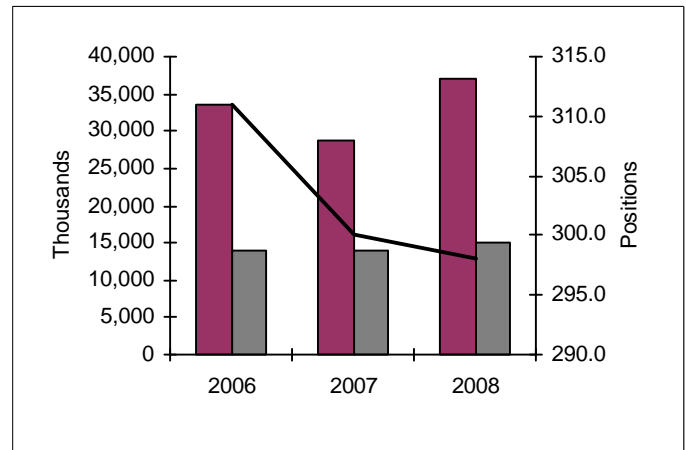
524- Election Division Fund of the County Clerk's Office is responsible for administering all elections in suburban Cook County. This area includes 1.4 million registered voters, 2,290 precincts, approximately 1,360 separate polling locations, and requires nearly 12,000 election judges.

533- Automation Fund provides automation related equipment, services, supplies, and staff to support

County Clerk's Office programs.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	11,816.7	8,537.6	8,135.0
Election	20,166.5	18,955.7	27,563.7
Special Purpose	1,661.6	1,320.3	1,475.9
Total	33,644.8	28,813.6	37,174.6
	Adopted	Adopted	Adopted
FTE Positions	311.0	300.1	298.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Saved \$200,000 annually in Vital Records through document ordering via an offsite call center and internet sales.
- Completed backfile conversion of 23 million Vital Records producing a searchable database for online processing. By 2009, this process will save \$675,000 in annual staffing, operating and storage costs.
- Expanded access to County Board records using a searchable database.
- Implemented new cashiering and accounting systems in Tax Services and Vital Records which created \$350,000 in annual savings by eliminating manual tasks. The system was implemented in conjunction with the relocation of Tax Services to a more operationally efficient and customer friendly space.

COUNTY CLERK

<http://www.co.cook.il.us>

KEY BUDGET INITIATIVES

- Consolidating IT contracts
- Preparing for the 2008 Presidential election, when voter registration, interest, and turnout are expected to increase significantly.
- Consolidating information technology services
- Expanding web services in the following Divisions reducing operational costs, maximizing use of available resources, generating revenue, and reducing paper storage.

COUNTY CLERK

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
110 County Clerk	8,399,093	8,896,390	8,135,000	(761,390)
111 County Clerk - Election Division				
CORPORATE FUND TOTAL	8,399,093	8,896,390	8,135,000	(761,390)
GENERAL FUND TOTAL	8,399,093	8,896,390	8,135,000	(761,390)
ELECTION FUND				
524 County Clerk - Election Division Fund	18,294,606	19,204,394	27,563,700	8,359,306
ELECTION FUND TOTAL	18,294,606	19,204,394	27,563,700	8,359,306
ELECTION FUND TOTAL	18,294,606	19,204,394	27,563,700	8,359,306
SPECIAL PURPOSE FUNDS				
533 County Clerk - Automation Fund	1,105,334	1,382,130	1,475,900	93,770
SPECIAL PURPOSE FUNDS TOTAL	1,105,334	1,382,130	1,475,900	93,770
SPECIAL PURPOSE FUND TOTAL	1,105,334	1,382,130	1,475,900	93,770
TOTAL APPROPRIATIONS	\$27,799,034	\$29,482,914	\$37,174,600	7,691,686

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
110 County Clerk	177.7	164.0	(13.7)
CORPORATE FUND TOTAL	177.7	164.0	(13.7)
ELECTION FUND			
524 County Clerk - Election Division Fund	107.4	121.0	13.6
ELECTION FUND TOTAL	107.4	121.0	13.6
SPECIAL PURPOSE FUNDS			
533 County Clerk - Automation Fund	15.0	13.0	(2.0)
SPECIAL PURPOSE FUNDS TOTAL	15.0	13.0	(2.0)
GENERAL FUNDS TOTAL	177.7	164.0	(13.7)
TOTAL POSITIONS	300.1	298.0	(2.1)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

COUNTY CLERK

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	7,850,433.58	8,285,319	7,716,100	(569,219)
120 / 501210 Overtime Compensation	92,598.71	153,263	28,500	(124,763)
124 / 501250 Employee Health Insurance Allotment		5,337		(5,337)
178 / 501660 Unemployment Compensation			5,000	5,000
185 / 501810 Professional and Technical Membership Fees	274.00	671	700	29
190 / 501970 Transportation and Other Travel Expenses for Employees	1,536.24	1,882	500	(1,382)
TOTAL PERSONAL SERVICES	\$7,944,842.53	\$8,446,472	\$7,750,800	(\$695,672)
CONTRACTUAL SERVICES				
214 / 520030 Armored Car Service	31,840.00	31,840	50,000	18,160
225 / 520260 Postage	211,545.25	211,215	179,100	(32,115)
228 / 520280 Delivery Services	944.80	714	600	(114)
240 / 520490 Printing and Publishing	86,549.25	92,978	54,500	(38,478)
245 / 520610 Advertising For Specific Purposes	400.95	294	300	6
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	700.00	1,900	1,900	
TOTAL CONTRACTUAL SERVICES	\$331,980.25	\$338,941	\$286,400	(\$52,541)
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	72,064.40	69,776	53,400	(16,376)
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	46,472.51	37,771	41,800	4,029
TOTAL SUPPLIES AND MATERIALS	\$118,536.91	\$107,547	\$95,200	(\$12,347)
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	3,733.19	3,430	2,600	(830)
TOTAL OPERATION AND MAINTENANCE	\$3,733.19	\$3,430	\$2,600	(\$830)
OPERATING FUNDS TOTAL	\$8,399,092.88	\$8,896,390	\$8,135,000	(761,390)
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	176,657.35	181,966		(181,966)
570 / 560440 Telecommunications Equipment	8,698.54	8,699		(8,699)
579 / 560450 Computer Equipment	2,406,425.93	2,408,313		(2,408,313)
TOTAL CAPITAL EQUIPMENT REQUEST	\$2,591,781.82	\$2,598,978		(\$2,598,978)
Major Capital Equipment Request				
579 / 560450 Computer Equipment	1,900,000.00			
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	\$1,900,000.00			
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$4,491,781.82	\$2,598,978		(2,598,978)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

COUNTY CLERK - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	5,665,359.79	6,283,233	6,758,000	474,767
115 / 501170 Appropriation Adjustment for Personal Services			71,600	71,600
120 / 501210 Overtime Compensation	471,996.68	505,965	854,700	348,735
124 / 501250 Employee Health Insurance Allotment	800.00	1,600		(1,600)
129 / 501300 Salaries and Wages of Seasonal Work Employees	965,706.84	1,049,998	684,100	(365,898)
130 / 501320 Salaries and Wages of Extra Employees	18,468.70			
133 / 501360 Per Diem Personnel	474,603.25	503,976	1,486,400	982,424
135 / 501380 Salaries and Wages of ERI Employees	590.00			
170 / 501510 Mandatory Medicare Costs	97,080.91	76,977	90,700	13,723
172 / 501540 Workers' Compensation	200.00	200	200	
175 / 501590 Life Insurance Program	13,889.69	21,428	25,600	4,172
176 / 501610 Health Insurance	895,343.78	1,140,047	1,103,300	(36,747)
177 / 501640 Dental Insurance Plan	21,168.11	32,949	31,700	(1,249)
178 / 501660 Unemployment Compensation	109,403.00		58,000	58,000
179 / 501690 Vision Care Insurance	8,033.47	16,638	12,300	(4,338)
183 / 501770 Seminars for Professional Employees	2,157.90	11,121	13,200	2,079
185 / 501810 Professional and Technical Membership Fees	4,228.00	4,005	5,800	1,795
186 / 501860 Training Programs for Staff Personnel	25,832.90	19,100	21,900	2,800
190 / 501970 Transportation and Other Travel Expenses for Employees	78,853.82	90,000	102,000	12,000
TOTAL PERSONAL SERVICES	\$8,853,716.84	\$9,757,237	\$11,319,500	\$1,562,263
CONTRACTUAL SERVICES				
220 / 520150 Communication Services	42,366.00	42,366	113,700	71,334
220 / 520165 For IP Addresses for Transmittal of Election Results			66,600	66,600
225 / 520260 Postage	694,660.00	694,674	1,848,300	1,153,626
228 / 520280 Delivery Services	4,432.38	10,000	10,000	
232 / 520350 Boarding and Lodging of Non-Employees	4,001.94	10,000	10,000	
240 / 520490 Printing and Publishing	1,212,589.31	1,298,199	2,186,000	887,801
245 / 520610 Advertising For Specific Purposes	463,140.00	550,000	1,000,000	450,000
260 / 520830 Professional and Managerial Services	1,586,380.79	1,480,600	1,653,200	172,600
267 / 521010 Juror or Election Judge Fees	2,655,538.05	2,654,138	5,980,000	3,325,862
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services			35,000	35,000
TOTAL CONTRACTUAL SERVICES	\$6,663,108.47	\$6,739,977	\$12,902,800	\$6,162,823
SUPPLIES AND MATERIALS				
310 / 530010 Food Supplies	7,729.14	7,800	16,000	8,200
330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies	5,009.54	15,000	15,000	
350 / 530600 Office Supplies	271,252.22	268,898	425,000	156,102
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	6,086.14	12,776	12,900	124
355 / 530700 Photographic and Reproduction Supplies	39,808.73	50,000	50,000	
376 / 531630 Maint. Supplies for Election Equipment	147,878.73	150,000	119,800	(30,200)
388 / 531650 Computer Operation Supplies	290,500.90	295,500	124,600	(170,900)
TOTAL SUPPLIES AND MATERIALS	\$768,265.40	\$799,974	\$763,300	(\$36,674)
OPERATION AND MAINTENANCE				
430 / 540110 Moving Expenses & Minor Remodeling of County Facilities	1,159,129.98	1,184,000	2,074,000	890,000
440 / 540130 Maintenance and Repair of Office Equipment	39,106.25	44,490	38,000	(6,490)
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	100,848.00	145,775	759,000	613,225
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			68,600	68,600
444 / 540250 Maintenance and Repair of Automotive Equipment	1,646.30	23,980	25,200	1,220
445 / 540290 Operation of Automotive Equipment	750.00			
TOTAL OPERATION AND MAINTENANCE	\$1,301,480.53	\$1,398,245	\$2,964,800	\$1,566,555
CAPITAL OUTLAY				

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

COUNTY CLERK - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
530 / 560510 Office Furnishings and Equipment	20,628.71	50,000		(50,000)
579 / 560450 Computer Equipment	1,092,899.89	1,137,500	264,000	(873,500)
TOTAL CAPITAL OUTLAY	\$1,113,528.60	\$1,187,500	\$264,000	(\$923,500)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	60,147.00	86,734	21,600	(65,134)
630 / 550018 County Wide Canon Photocopier Lease			46,300	46,300
634 / 550060 Rental of Automotive Equipment	58,739.58	75,616	25,700	(49,916)
660 / 550130 Rental of Facilities	360,638.36	320,625	469,500	148,875
690 / 550162 Rental and Leasing Not Otherwise Classified	(300.00)			
TOTAL RENTAL AND LEASING	\$479,224.94	\$482,975	\$563,100	\$80,125
CONTINGENCY				
883 / 580260 Cook County Administration	220,616.00	220,616	262,100	41,484
TOTAL CONTINGENCY	\$220,616.00	\$220,616	\$262,100	\$41,484
OPERATING FUNDS TOTAL	\$19,399,940.78	\$20,586,524	\$29,039,600	8,453,076
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	20,628.71	50,000	179,000	129,000
579 / 560450 Computer Equipment	1,092,899.89	1,137,500		(1,137,500)
TOTAL CAPITAL EQUIPMENT REQUEST	\$1,113,528.60	\$1,187,500	\$179,000	(\$1,008,500)
Major Capital Equipment Request				
579 / 560450 Computer Equipment	16,584,903.50			
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	\$16,584,903.50			
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$17,698,432.10	\$1,187,500	\$179,000	(1,008,500)

RECORDER OF DEEDS

OVERVIEW

BUREAU MISSION

To record land records information, maintain a historical data base, store archive copies and make data available for public/private viewing by visiting the office or visiting the Recorders website @ ccrd.info.

GOALS AND OBJECTIVES

- The Recorder will serve on the Illinois Uniform Real Property Electronic Recording Commission so as to adopt and publish standards that will reflect state wide standards in electronic recording.
- Upon the completion of an on going backdata conversion project, the office will add an additional fifteen (15) years of records to our data base. The intent is to increase the flow of information and increase revenue.

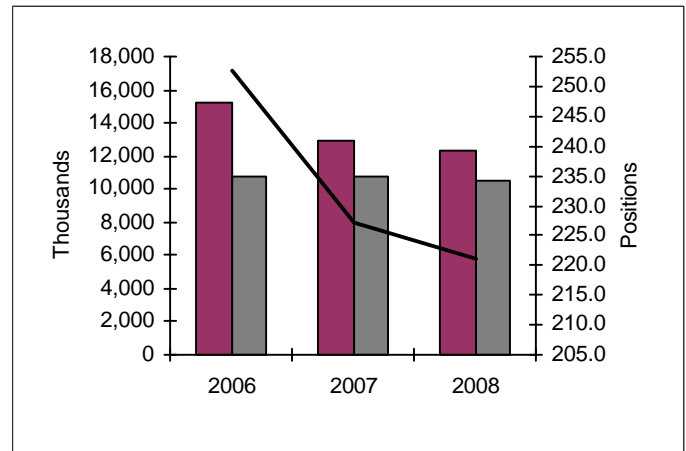
SUMMARY OF OPERATIONS

The Cook County Recorder of Deeds is responsible for accepting records, mainly land records, accessing a fee for recording the information, compiling and maintaining a data base and microfilm library of historical land records.

527-Document Storage System Fund provides support to make available to the public information that pertains to real property titles.

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	10,149.2	8,690.2	8,100.3
Special Purpose	5,116.4	4,250.7	4,270.0
Total	15,265.6	12,941.0	12,370.3
	Adopted	Adopted	Adopted
FTE Positions	252.6	227.0	221.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Installed a customized Cashiering, Accounting, Internet, system that operates on a Microsoft SQL server independently of the county's mainframe.
- Provided oversight for two large scale back data conversion projects that converted over thirty years of micro-film into electronic images that created the electronic /internet data base currently under management by the Recorder's Office. The first phase was completed on sight and created 20 temporary jobs, with training that resulted in portable skill set retention.
- Implemented the Task Force recommendations, pursuant to state statue the office developed the "Post Card Notification" initiative. Which is designed to help homeowners combat property fraud by mailing a notice whenever a Quit Claim Deed is filed against their property
- Crated the Recorder's Property Fraud Task Force

KEY BUDGET INITIATIVES

- Increase marketing efforts to commercial customers
- Re-engineer the office network
- Explore grant options for restoration and storage of books with landmark status
- Create new revenue streams with the aide of technology
- Maintain current staffing and production levels
- Maximize staff potential with the aid of technology

RECORDER OF DEEDS

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
130 Recorder of Deeds	8,517,376	9,019,620	8,100,300	(919,320)
CORPORATE FUND TOTAL	8,517,376	9,019,620	8,100,300	(919,320)
GENERAL FUND TOTAL	8,517,376	9,019,620	8,100,300	(919,320)
SPECIAL PURPOSE FUNDS				
527 County Recorder Document Storage System Fund	2,427,070	4,423,324	4,270,000	(153,324)
SPECIAL PURPOSE FUNDS TOTAL	2,427,070	4,423,324	4,270,000	(153,324)
SPECIAL PURPOSE FUND TOTAL	2,427,070	4,423,324	4,270,000	(153,324)
TOTAL APPROPRIATIONS	\$10,944,446	\$13,442,944	\$12,370,300	(1,072,644)

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
130 Recorder of Deeds	188.0	169.0	(19.0)
CORPORATE FUND TOTAL	188.0	169.0	(19.0)
SPECIAL PURPOSE FUNDS			
527 County Recorder Document Storage System Fund	39.0	52.0	13.0
SPECIAL PURPOSE FUNDS TOTAL	39.0	52.0	13.0
GENERAL FUNDS TOTAL	188.0	169.0	(19.0)
TOTAL POSITIONS	227.0	221.0	(6.0)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

RECORDER OF DEEDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	8,116,381.30	8,333,566	7,647,400	(686,166)
120 / 501210 Overtime Compensation	447.86	71,112		(71,112)
185 / 501810 Professional and Technical Membership Fees	1,931.00	1,960	2,000	40
TOTAL PERSONAL SERVICES	\$8,118,760.16	\$8,406,638	\$7,649,400	(\$757,238)
CONTRACTUAL SERVICES				
214 / 520030 Armored Car Service	31,360.00	31,360	50,000	18,640
225 / 520260 Postage	130,595.95	127,400	160,000	32,600
242 / 520550 Surveys, Operations and Reports	39,200.00	39,200		(39,200)
246 / 520650 Imaging of Records	53,910.94	196,000		(196,000)
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	300.00	3,920	4,000	80
260 / 520830 Professional and Managerial Services	11,660.00	21,560	19,800	(1,760)
261 / 520890 Legal Fees Regarding Labor Matters		980	4,000	3,020
TOTAL CONTRACTUAL SERVICES	\$267,026.89	\$420,420	\$237,800	(\$182,620)
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	17,261.03	20,168	45,000	24,832
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	485.64	897	2,500	1,603
353 / 530675 County Wide Lexis-Nexis Contract			200	200
355 / 530700 Photographic and Reproduction Supplies	1,396.05	4,900	10,000	5,100
388 / 531650 Computer Operation Supplies	29,373.95	39,200	34,000	(5,200)
TOTAL SUPPLIES AND MATERIALS	\$48,516.67	\$65,165	\$91,700	\$26,535
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	43,808.01	58,800	60,000	1,200
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	5,657.00	5,544		(5,544)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			6,600	6,600
444 / 540250 Maintenance and Repair of Automotive Equipment	6,065.73	7,450	3,000	(4,450)
445 / 540290 Operation of Automotive Equipment	422.90	2,274	10,000	7,726
TOTAL OPERATION AND MAINTENANCE	\$55,953.64	\$74,068	\$79,600	\$5,532
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	27,119.00	53,329	22,000	(31,329)
630 / 550018 County Wide Canon Photocopier Lease			19,800	19,800
TOTAL RENTAL AND LEASING	\$27,119.00	\$53,329	\$41,800	(\$11,529)
OPERATING FUNDS TOTAL	\$8,517,376.36	\$9,019,620	\$8,100,300	(919,320)
New/Replacement Capital Equipment Request				
521 / 560420 Institutional Equipment		80,000		(80,000)
530 / 560510 Office Furnishings and Equipment	126,601.31	195,262		(195,262)
549 / 560610 Vehicle Purchase	39,603.00	46,326		(46,326)
579 / 560450 Computer Equipment	561,735.00	711,886		(711,886)
TOTAL CAPITAL EQUIPMENT REQUEST	\$727,939.31	\$1,033,474		(\$1,033,474)
Major Capital Equipment Request				
579 / 560450 Computer Equipment	12,362,843.37	5,467,660		
590 / 567020 Equipment or Improvements Not Otherwise Classified	4,000,000.00			
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	\$16,362,843.37	\$5,467,660		(\$5,467,660)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$17,090,782.68	\$6,501,134		(6,501,134)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

RECORDER OF DEEDS - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	1,600,646.06	1,926,983	2,313,700	386,717
115 / 501170 Appropriation Adjustment for Personal Services			25,000	25,000
120 / 501210 Overtime Compensation	142.34	58,059		(58,059)
124 / 501250 Employee Health Insurance Allotment	800.00			
129 / 501300 Salaries and Wages of Seasonal Work Employees	40,458.06		33,700	33,700
170 / 501510 Mandatory Medicare Costs	20,773.35	21,712	31,000	9,288
175 / 501590 Life Insurance Program	4,794.35	6,456	8,900	2,444
176 / 501610 Health Insurance	345,520.16	373,344	524,500	151,156
177 / 501640 Dental Insurance Plan	8,983.03	11,392	16,000	4,608
178 / 501660 Unemployment Compensation	15,288.00			
179 / 501690 Vision Care Insurance	3,585.91	5,358	6,000	642
183 / 501770 Seminars for Professional Employees	1,255.00	2,500	2,500	
186 / 501860 Training Programs for Staff Personnel		3,500	9,000	5,500
190 / 501970 Transportation and Other Travel Expenses for Employees	7,227.32	17,000	20,000	3,000
TOTAL PERSONAL SERVICES	\$2,049,473.58	\$2,426,304	\$2,990,300	\$563,996
CONTRACTUAL SERVICES				
240 / 520490 Printing and Publishing	8,852.19	14,500	40,000	25,500
242 / 520550 Surveys, Operations and Reports			50,000	50,000
246 / 520650 Imaging of Records			240,000	240,000
260 / 520830 Professional and Managerial Services	67,999.92	120,000	120,000	
TOTAL CONTRACTUAL SERVICES	\$76,852.11	\$134,500	\$450,000	\$315,500
SUPPLIES AND MATERIALS				
320 / 530100 Wearing Apparel	3,947.67	5,000	5,000	
350 / 530600 Office Supplies	40,051.09	45,000	12,000	(33,000)
388 / 531650 Computer Operation Supplies	33,352.97	75,000	65,000	(10,000)
TOTAL SUPPLIES AND MATERIALS	\$77,351.73	\$125,000	\$82,000	(\$43,000)
CAPITAL OUTLAY				
530 / 560510 Office Furnishings and Equipment	35,872.17	50,000	50,000	
579 / 560450 Computer Equipment		1,500,000	475,000	(1,025,000)
TOTAL CAPITAL OUTLAY	\$35,872.17	\$1,550,000	\$525,000	(\$1,025,000)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment			50,000	50,000
TOTAL RENTAL AND LEASING			\$50,000	\$50,000
CONTINGENCY				
883 / 580260 Cook County Administration	187,520.00	187,520	172,700	(14,820)
TOTAL CONTINGENCY	\$187,520.00	\$187,520	\$172,700	(\$14,820)
OPERATING FUNDS TOTAL	\$2,427,069.59	\$4,423,324	\$4,270,000	(153,324)
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	35,872.17	50,000		(50,000)
579 / 560450 Computer Equipment		1,500,000		(1,500,000)
TOTAL CAPITAL EQUIPMENT REQUEST	\$35,872.17	\$1,550,000		(\$1,550,000)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$35,872.17	\$1,550,000		(1,550,000)

SHERIFF

OVERVIEW

BUREAU MISSION

In an effort to serve and protect the citizens of Cook County the Sheriff will provide security to all county court facilities, administer Cook County Department of Corrections and community-based supervision programs, police unincorporated areas of the county, provide custodial services for county court facilities, and offer jail diversion programs.

GOALS AND OBJECTIVES

- Demand excellence and accountability of all employees in order to ensure social, fiscal, and personal responsibility throughout the Sheriff's Department.
- Work together with other agencies and organizations to suppress crime and promote a safe environment.
- Reduce employee absenteeism in order decrease overtime expenditures.

SUMMARY OF OPERATIONS

Under the provisions of the Illinois State Constitution, the Cook County Sheriff's Office is charged with three main tasks; secure all County Court facilities, administer the Cook County Jail, and police unincorporated Cook County. Cook County is the second largest county in the United States, with more than 5 million residents. The Sheriff's Office, headed by Sheriff Thomas J. Dart, staffs more than 6,800 employees, deputies and civilians, who perform a number of diverse tasks within the criminal justice system. The Sheriff performs these tasks in an effort to prevent and deter crime from the Cook County. In order to meet the challenges caused by a spiraling crime rate, the department has formed several separate and distinct departments. These departments include:

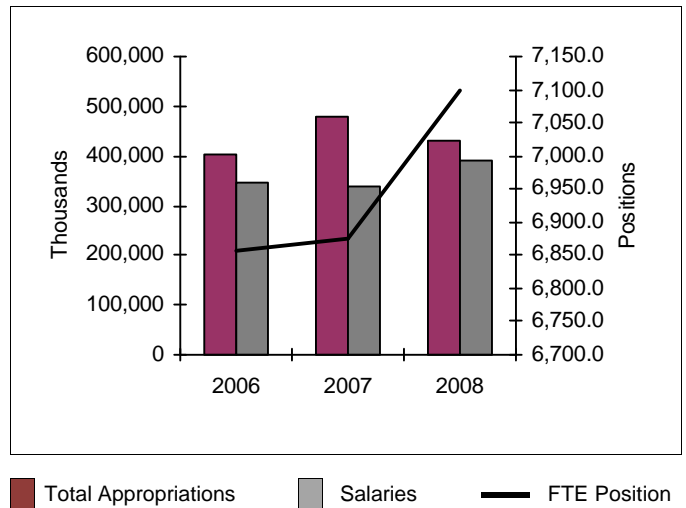
- 212 - The Department of Women's Justice
- 215 - The Custodial Department
- 230 - Court Services
- 231 - Police Department
- 235 - Impact Incarceration
- 236 - Department of Community Supervision and Intervention
- 238 - Department of Jail Diversion and Crime Prevention
- 239 - Department of Corrections
- 249 - Sheriff's Merit Board

Collectively and individually these departments strive to maximize the safety and security of the residents of Cook County. Other Special Revenue Funds include:

- 535 - Intergovernmental Agreement/ETSB
- 546 - Sheriff's Youth Offender Alcohol & Drug Education

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	400,817.6	387,689.0	419,413.6
Special Purpose	1,082.1	986.4	1,065.1
Grants *	N/A	N/A	10,343.1
Total	401,899.8	388,675.4	430,821.8
	Adopted	Adopted	Adopted
FTE Positions	6,856.6	6,874.3	7,099.0

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



MAJOR ACCOMPLISHMENTS

- In accordance with spending resolution the Office of the Sheriff will spend 98% of 2007 appropriation.
- Assumed custodial services at Juvenile Court facility.
- Reduced overtime expenditures by approximately 30%.
- Completed bureau wide reorganization.

KEY BUDGET INITIATIVES

- Further opportunities for research and program effectiveness studies through partnerships with Loyola University Chicago and other institutions.
- Consolidate spending, where possible, in order to reduce expenditures.

SHERIFF

<http://www.co.cook.il.us>

- Rigorously search for alternate funding sources through state and federal grants.
- Increase revenues by evaluating current fee structures and establish parity with comparable Counties and private sector services and researching new revenue sources.

SHERIFF

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PUBLIC SAFETY FUND				
210 Office of the Sheriff	2,194,284	2,231,030	2,330,300	99,270
211 Department of Fiscal Administration and Support Services	10,561,415	11,286,255	15,836,300	4,550,045
212 Sheriff's Department for Women's Justice Services	4,138,461	4,183,908	6,667,100	2,483,192
215 Custodian	10,761,671	11,353,532	11,366,300	12,768
230 Court Services Division	88,848,913	89,346,787	89,427,900	81,113
231 Police Department	41,012,528	41,550,947	40,485,200	(1,065,747)
235 Impact Incarceration	6,194,241	6,763,319	6,419,200	(344,119)
236 Community Supervision and Intervention	30,090,530	30,319,863	29,640,600	(679,263)
238 Jail Diversion and Crime Prevention	1,088,066	1,276,449	1,645,300	368,851
239 Department of Corrections	198,928,643	208,545,229	214,677,800	6,132,571
249 Sheriff's Merit Board	864,843	903,784	917,600	13,816
PUBLIC SAFETY FUND TOTAL	394,683,596	407,761,103	419,413,600	11,652,497
GENERAL FUND TOTAL	394,683,596	407,761,103	419,413,600	11,652,497
SPECIAL PURPOSE FUNDS				
535 Intergovernmental Agreement/ETSB	949,761	986,826	1,049,400	62,574
546 Sheriff's Youthful Offender Alcohol & Drug Education			15,700	15,700
563 Sheriff's Police Narcotics Enforcement Program	1,260,300	1,465,189		(1,465,189)
SPECIAL PURPOSE FUNDS TOTAL	2,210,061	2,452,015	1,065,100	(1,386,915)
SPECIAL PURPOSE FUND TOTAL	2,210,061	2,452,015	1,065,100	(1,386,915)
TOTAL APPROPRIATIONS	\$396,893,657	\$410,213,118	\$420,478,700	10,265,582

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
PUBLIC SAFETY FUND			
210 Office of the Sheriff	24.0	25.0	1.0
211 Department of Fiscal Administration and Support Services	55.0	127.0	72.0
212 Sheriff's Department for Women's Justice Services	29.0	65.0	36.0
215 Custodian	262.0	287.0	25.0
230 Court Services Division	1,652.6	1,602.0	(50.6)
231 Police Department	604.0	594.0	(10.0)
235 Impact Incarceration	110.0	103.0	(7.0)
236 Community Supervision and Intervention	478.0	461.0	(17.0)
238 Jail Diversion and Crime Prevention	23.1	31.0	7.9
239 Department of Corrections	3,606.6	3,687.0	80.4
249 Sheriff's Merit Board	16.0	14.0	(2.0)
PUBLIC SAFETY FUND TOTAL	6,860.3	6,996.0	135.7
SPECIAL PURPOSE FUNDS			
535 Intergovernmental Agreement/ETSB	14.0	14.0	0.0
563 Sheriff's Police Narcotics Enforcement Program			0.0
SPECIAL PURPOSE FUNDS TOTAL	14.0	14.0	0.0
GENERAL FUNDS TOTAL	6,860.3	6,996.0	135.7
TOTAL POSITIONS	6,874.3	7,010.0	135.7

Grant Summary

GRANT NUMBER AND TITLE	PERIOD	FTE POSITIONS	SALARIES	RECOMMENDED
SHERIFF				
646 SHERIFF POST RELEASE REINTEGRATION	7/06-6/07	15.0	760,547	1,500,600
655 SHERIFF CHICAGO EMPOWERMENT HIDTA	1/07-12/08	31.0	1,662,073	5,405,900

SHERIFF

Grant Summary

GRANT NUMBER AND TITLE	PERIOD	FTE POSITIONS	SALARIES	RECOMMENDED
696 SHERIFF SUBSTANCE ABUSE PRIMARY PREVENTION	7/07-6/08	2.0	92,931	154,700
781 SHERIFF CHILD SUPPORT ENFORCEMENT	7/07-6/08	41.0	2,262,215	3,281,900
SHERIFF TOTAL		89.0	\$4,777,766	\$10,343,100

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

SHERIFF

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	349,224,027.25	354,338,966	368,983,100	14,644,134
120 / 501210 Overtime Compensation	9,958,622.79	13,712,565	8,938,900	(4,773,665)
130 / 501320 Salaries and Wages of Extra Employees	2,236.54			
133 / 501360 Per Diem Personnel	104,994.35	124,819	142,900	18,081
136 / 501400 Differential Pay	239,839.29	395,592	246,900	(148,692)
169 / 501490 Reclassification of Position Adjustments			166,000	166,000
178 / 501660 Unemployment Compensation			159,900	159,900
183 / 501770 Seminars for Professional Employees		294	300	6
185 / 501810 Professional and Technical Membership Fees	6,436.10	9,226	10,400	1,174
186 / 501860 Training Programs for Staff Personnel	321,976.26	354,564	360,000	5,436
189 / 501950 Allowances Per Collective Bargaining Agreement	3,658,925.16	3,661,941	3,842,900	180,959
190 / 501970 Transportation and Other Travel Expenses for Employees	19,195.62	40,778	40,000	(778)
TOTAL PERSONAL SERVICES	\$363,536,253.36	\$372,638,745	\$382,891,300	\$10,252,555
CONTRACTUAL SERVICES				
213 / 520010 Ambulance and Patient Transportation Service	11,620.00	11,760	12,000	240
215 / 520050 Scavenger Services	585,009.72	676,719	647,500	(29,219)
217 / 520100 Transportation for Specific Activities and Purposes	422,513.29	519,943	359,500	(160,443)
222 / 520190 Laundry and Linen Services	494,808.56	721,280	640,000	(81,280)
223 / 520210 Food Services	9,416,518.63	10,550,437	10,125,900	(424,537)
224 / 520240 Cable Casting	2,448.80	3,430	3,500	70
225 / 520260 Postage	213,099.22	345,956	202,100	(143,856)
228 / 520280 Delivery Services	647.00	1,891	1,900	9
231 / 520330 Boarding and Lodging of Prisoners	620,809.00	768,588	2,172,300	1,403,712
235 / 520390 Contractual Maintenance Services	129,705.00	280,526	505,000	224,474
240 / 520490 Printing and Publishing	62,823.74	91,264	107,200	15,936
245 / 520610 Advertising For Specific Purposes	6,791.64	4,410	4,000	(410)
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	3,105.00	3,430	3,500	70
260 / 520830 Professional and Managerial Services	471,464.85	594,226	566,600	(27,626)
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	44,553.25	49,000	50,000	1,000
272 / 521050 Medical Consultation Services			32,500	32,500
278 / 521200 Laboratory Related Services	15,866.54	18,620	18,000	(620)
291 / 521266 Confiscated Vehicles in Accordance with Illinois Revised Statutes	1,670.00	2,450	5,000	2,550
298 / 521310 Special or Cooperative Programs	3,578,561.63	3,686,859	4,146,500	459,641
TOTAL CONTRACTUAL SERVICES	\$16,082,015.87	\$18,330,789	\$19,603,000	\$1,272,211
SUPPLIES AND MATERIALS				
320 / 530100 Wearing Apparel	801,312.11	938,246	940,900	2,654
330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies	1,126,136.17	1,419,446	1,625,900	206,454
333 / 530270 Institutional Supplies	1,252,960.93	1,426,159	1,617,300	191,141
350 / 530600 Office Supplies	421,304.78	434,933	404,400	(30,533)
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	40,241.89	93,186	57,800	(35,386)
355 / 530700 Photographic and Reproduction Supplies	112,931.79	162,239	149,500	(12,739)
360 / 530790 Medical, Dental, and Laboratory and Supplies	20,333.48	20,090	42,500	22,410
388 / 531650 Computer Operation Supplies	192,235.52	222,494	326,500	104,006
TOTAL SUPPLIES AND MATERIALS	\$3,967,456.67	\$4,716,793	\$5,164,800	\$448,007
OPERATION AND MAINTENANCE				
401 / 540010 Fuel Oil/Heat	646.00	1,990	2,600	610
402 / 540030 Water and Sewer	3,401.25	6,774		(6,774)
410 / 540050 Electricity	7,150.30	12,916	14,700	1,784
430 / 540110 Moving Expenses & Minor Remodeling of County Facilities	28,613.17	44,100	15,000	(29,100)
440 / 540130 Maintenance and Repair of Office Equipment	77,627.47	183,573	528,200	344,627

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

SHERIFF

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	531,398.96	658,877	523,000	(135,877)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			192,800	192,800
444 / 540250 Maintenance and Repair of Automotive Equipment	3,259,555.07	3,381,000	2,950,000	(431,000)
445 / 540290 Operation of Automotive Equipment	3,278,904.69	3,528,000	3,150,000	(378,000)
449 / 540310 Op., Maint. and Repair of Institutional Equipment	2,100,071.90	2,261,724	2,406,100	144,376
450 / 540350 Maintenance and Repair of Plant Equipment			15,000	15,000
470 / 540390 Operating Costs for the Richard J. Daley Center	506,867.00	496,730	528,100	31,370
TOTAL OPERATION AND MAINTENANCE	\$9,794,235.81	\$10,575,684	\$10,325,500	(\$250,184)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	472,580.19	594,442	252,900	(341,542)
630 / 550018 County Wide Canon Photocopier Lease			348,300	348,300
634 / 550060 Rental of Automotive Equipment	148,261.16	156,889	171,500	14,611
638 / 550100 Rental of Institutional Equipment	321,930.00	321,930	329,400	7,470
660 / 550130 Rental of Facilities	471.00	13,784	2,200	(11,584)
TOTAL RENTAL AND LEASING	\$943,242.35	\$1,087,045	\$1,104,300	\$17,255
CONTINGENCY				
810 / 580340 Contingency Fund - For Confidential Investigation		1,277		(1,277)
818 / 580033 Reimbursement to Designated Fund	134,547.96	340,000	160,000	(180,000)
819 / 580420 Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund	225,844.00	70,770	164,700	93,930
TOTAL CONTINGENCY	\$360,391.96	\$412,047	\$324,700	(\$87,347)
OPERATING FUNDS TOTAL	\$394,683,596.02	\$407,761,103	\$419,413,600	11,652,497
New/Replacement Capital Equipment Request				
521 / 560420 Institutional Equipment	4,395,684.93	5,161,252	535,534	(4,625,718)
530 / 560510 Office Furnishings and Equipment	998,187.88	1,086,008	75,941	(1,010,067)
540 / 560430 Medical, Dental and Laboratory Equipment	58,729.73	30,092		(30,092)
549 / 560610 Vehicle Purchase	22,604,148.52	22,665,886	12,180,000	(10,485,886)
550 / 560620 Automotive Equipment	1,769,992.34	1,867,304	830,000	(1,037,304)
570 / 560440 Telecommunications Equipment	3,123,744.15	3,196,304		(3,196,304)
579 / 560450 Computer Equipment	2,728,386.27	3,180,138	2,846,833	(333,305)
590 / 567020 Equipment or Improvements Not Otherwise Classified	2,402,747.10	2,433,246		(2,433,246)
TOTAL CAPITAL EQUIPMENT REQUEST	\$38,081,620.92	\$39,620,230	\$16,468,308	(\$23,151,922)
Major Capital Equipment Request				
570 / 560440 Telecommunications Equipment	35,193,382.47	8,997,000	4,350,000	(4,647,000)
579 / 560450 Computer Equipment	9,826,879.29		8,470,000	2,270,000
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	\$45,020,261.76	\$8,997,000	\$12,820,000	\$3,823,000
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$83,101,882.68	\$48,617,230	\$29,288,308	(19,328,922)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

SHERIFF - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	1,993,285.57	2,034,386	962,100	(1,072,286)
115 / 501170 Appropriation Adjustment for Personal Services			12,000	12,000
120 / 501210 Overtime Compensation	73,771.23	67,200	67,200	
124 / 501250 Employee Health Insurance Allotment	800.00			
136 / 501400 Differential Pay	2,214.29			
170 / 501510 Mandatory Medicare Costs	21,490.49	29,501	14,000	(15,501)
172 / 501540 Workers' Compensation	17,067.00	17,067		(17,067)
174 / 501570 Pension	66,139.40	178,576	81,800	(96,776)
175 / 501590 Life Insurance Program	4,362.40	5,777	3,600	(2,177)
176 / 501610 Health Insurance	251,908.94	316,122	151,300	(164,822)
177 / 501640 Dental Insurance Plan	8,026.40	10,517	5,200	(5,317)
178 / 501660 Unemployment Compensation		17,067		(17,067)
179 / 501690 Vision Care Insurance	1,927.44	3,072	1,300	(1,772)
185 / 501810 Professional and Technical Membership Fees			500	500
186 / 501860 Training Programs for Staff Personnel			1,500	1,500
189 / 501950 Allowances Per Collective Bargaining Agreement	8,350.00			
190 / 501970 Transportation and Other Travel Expenses for Employees			1,000	1,000
TOTAL PERSONAL SERVICES	\$2,449,343.16	\$2,679,285	\$1,301,500	(\$1,377,785)
CONTRACTUAL SERVICES				
225 / 520260 Postage			2,000	2,000
240 / 520490 Printing and Publishing			2,500	2,500
TOTAL CONTRACTUAL SERVICES			\$4,500	\$4,500
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies			3,000	3,000
353 / 530640 Books, Periodicals, Publications, Archives and Data Services			1,000	1,000
388 / 531650 Computer Operation Supplies			3,500	3,500
TOTAL SUPPLIES AND MATERIALS			\$7,500	\$7,500
OPERATION AND MAINTENANCE				
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	6,388.00	26,088		(26,088)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			30,000	30,000
TOTAL OPERATION AND MAINTENANCE	\$6,388.00	\$26,088	\$30,000	\$3,912
CONTINGENCY				
818 / 580033 Reimbursement to Designated Fund	(246,997.06)	(254,685)	(279,100)	(24,415)
883 / 580260 Cook County Administration	1,327.00	1,327	700	(627)
TOTAL CONTINGENCY	(\$245,670.06)	(\$253,358)	(\$278,400)	(\$25,042)
OPERATING FUNDS TOTAL	\$2,210,061.10	\$2,452,015	\$1,065,100	(1,386,915)
GRAND TOTAL CAPITAL EQUIPMENT FUND				



OVERVIEW

BUREAU MISSION

To preserve the public safety, ensure the fair and efficient administration of justice and improve the delivery of services to the citizens of Cook County in the prosecution of criminal offenses, provide assistance to victims and witnesses, and vigorously represent the County of Cook and its officers in all civil proceedings.

GOALS AND OBJECTIVES

- In 2008 we intend to intensify our ongoing efforts to increase diversity among our prosecutorial staff and promote cultural awareness within the Office.

SUMMARY OF OPERATIONS

State's Attorney's Office prosecutes all criminal cases involving misdemeanor and felony crimes committed in Cook County. The office files legal actions to enforce child support orders, protect consumers and the elderly from exploitation, and assist thousands of victims of domestic violence every year. The civil law section of the office represents all county elected officials and county agencies.

The State's Attorney's Office is divided into eight bureaus. They are: Criminal Prosecutions Bureau, Civil Actions Bureau, Special Prosecutions Bureau, Investigations Bureau, Public Interest Bureau, Bureau of Administrative Services, Narcotics Prosecutions Bureau, and Juvenile Justice Bureau. The Criminal Prosecutions Bureau is the largest bureau in the office, and is divided into two major divisions: the Felony Trial Division and Municipal Division. Each division is further divided into specialized units, which are at various locations within the City of Chicago and in five locations in suburban Cook County. On a daily basis, the Bureau staffs over 90 courtrooms in the second largest unified criminal justice system in the country. The Felony Trial Division is comprised of the Felony Review Unit, the Preliminary Hearing/Grand Jury Unit, the Sex Crimes Division, the Chicago Felony Trial Courts (located at 2650 South California and at the Skokie and Bridgeview Courthouses), the Special Litigation Unit, the DNA Review Unit, and the Criminal Appeals Division. The other major division within the Criminal Prosecutions Bureau is the Municipal Division. This Division is divided into six municipal districts that mirror the organization and structure of the Circuit Court of Cook County. The First Municipal District encompasses the City of Chicago. Within the First Municipal District, the Criminal Prosecutions Bureau operates the First Municipal

Prosecutions Division and the Domestic Violence Division. The First Municipal Prosecutions Division staffs seven misdemeanor courtrooms and handles over 180,000 misdemeanor cases a year. The Domestic Violence Division prosecutes over 20,000 domestic violence cases each year in five dedicated courtrooms. The suburban Cook County court system is organized into five geographic regions. Each of the County's 126 suburban municipalities are assigned to a regional municipal district, served by one courthouse with judges hearing all criminal and traffic cases, as well as certain types of civil cases, for that area.

The Civil Actions Bureau serves as legal counsel for all Cook County government agencies. The Civil Actions Bureau has units focusing on Medical Litigation, Labor and Employment, Torts and Civil Rights, Industrial Claims, Revenue Recovery, Transactions and Health Law, Municipal Litigation, Real Estate Taxation, and Special Projects and Assignments. The Special Prosecutions Bureau employs experienced prosecutors to investigate and prosecute complex criminal cases. It includes special units for Financial and Governmental Crimes, Gang Crimes, Professional Standards (illegal conduct by government employees), Auto Theft, and Organized Crime/Cold Case (primarily old, unsolved murders).

The Investigations and Administrative Services Bureaus supply investigative, technical, and administrative assistance to the office. The investigators are sworn law enforcement officers with full police powers. The Bureau of Administrative Services also contains the office's national award-winning Victim Witness Assistance Program that provides services to crime victims.

The Public Interest Bureau initiates civil and criminal suits to protect individuals and the general public interest. It is comprised of units for Consumer Fraud, Child Support Enforcement, and Seniors and Persons with Disabilities.

The Narcotics Prosecutions Bureau was created in response to the tremendous increase in narcotics prosecutions. The units in the Narcotics Bureau are Forfeitures, Complex Narcotics Prosecution, Preliminary Hearings and Grand Jury, Felony Trial, and Day Narcotics (courtroom dedicated exclusively to narcotics cases).

The Juvenile Justice Bureau consists of two divisions: Delinquency and Child Protection. The Delinquency Division is responsible for prosecution of crimes committed by children under the age of 17. The Child Protection Division represents the interests of children who have been abused or neglected by their parents or

STATE'S ATTORNEY

guardians. These civil cases decide issues concerning who should care for the child and where the child should live. The Criminal Prosecutions Bureau handles the case if a parent or guardian commits a crime against the child.

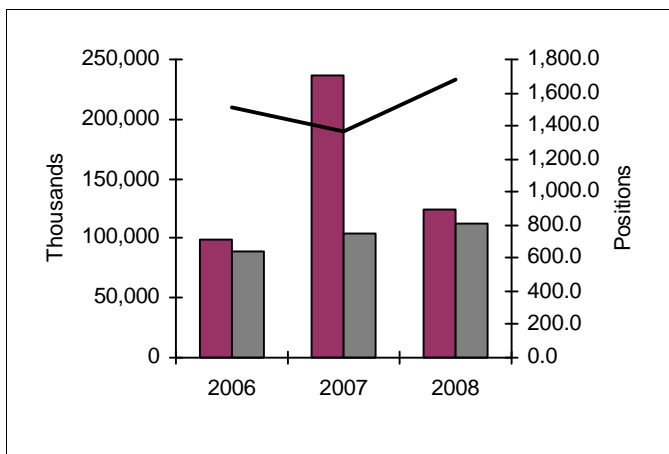
- Implementation of the philosophy of Balanced and Restorative Justice, which has resulted in a two-thirds reduction in the number of juveniles entering the court system by finding alternatives to incarceration
- Establishment of a Domestic Violence Unit recognized by the Department of Justice as a national model

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	96,181.0	90,919.6	95,781.4
Special Purpose	3,608.1	3,852.3	6,427.6
Grants *	N/A	N/A	22,271.7
Total	99,789.1	94,771.9	124,480.7
	Adopted	Adopted	Adopted
FTE Positions	1,506.7	1,363.3	1,675.5

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.

KEY BUDGET INITIATIVES

- By the end of 2008, we expect to have fully implemented our new criminal case management system. Designed as a replacement for the PROMIS system, which dates from the early 1980's, this system was funded by the Major Capital Equipment Program in 2004, and represents the culmination of a nearly 5 year project. The "go live" date for this project is November, 2008, and we are on schedule and within budget.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Establishment of a DNA Review Unit to identify possible exculpatory evidence in old cases
- Worked closely with legislative leaders on death penalty reform
- Joint crackdown with federal authorities on felons with guns
- Joint effort with the Chicago Police to target major drug dealers
- Tripling of the number of referrals to drug treatment programs for minor drug offenses

STATE'S ATTORNEY

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PUBLIC SAFETY FUND				
250 State's Attorney	91,877,586	92,224,464	95,781,400	3,556,936
PUBLIC SAFETY FUND TOTAL	91,877,586	92,224,464	95,781,400	3,556,936
GENERAL FUND TOTAL	91,877,586	92,224,464	95,781,400	3,556,936
SPECIAL PURPOSE FUNDS				
560 State's Attorney Narcotics Nuisance Abatement	490,672	620,571		(620,571)
561 State's Attorney Narcotics Forfeiture	2,351,963	3,149,912	3,247,800	97,888
562 State's Attorney Bad Check Diversion Program	18,827	100,000	238,300	138,300
566 Capital Litigation Trust Fund			2,941,500	2,941,500
SPECIAL PURPOSE FUNDS TOTAL	2,861,462	3,870,483	6,427,600	2,557,117
SPECIAL PURPOSE FUND TOTAL	2,861,462	3,870,483	6,427,600	2,557,117
TOTAL APPROPRIATIONS	\$94,739,048	\$96,094,947	\$102,209,000	6,114,053

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
PUBLIC SAFETY FUND			
250 State's Attorney	1,301.1	1,315.0	13.9
PUBLIC SAFETY FUND TOTAL	1,301.1	1,315.0	13.9
SPECIAL PURPOSE FUNDS			
560 State's Attorney Narcotics Nuisance Abatement	8.0		(8.0)
561 State's Attorney Narcotics Forfeiture	54.2	50.0	(4.2)
566 Capital Litigation Trust Fund		24.5	24.5
SPECIAL PURPOSE FUNDS TOTAL	62.2	74.5	12.3
GENERAL FUNDS TOTAL	1,301.1	1,315.0	13.9
TOTAL POSITIONS	1,363.3	1,389.5	26.2

Grant Summary

GRANT NUMBER AND TITLE	PERIOD	FTE POSITIONS	SALARIES	RECOMMENDED
STATE'S ATTORNEY				
613 STATE'S ATTORNEY DOMESTIC VIOLENCE TARGETED ABUSER CALL	9/05-2/08			324,100
614 STATE'S ATTORNEY JUVENILE COURT VICTIM ASSISTANCE SERVICES	12/06-12/07	3.0	129,689	178,400
615 STATE'S ATTORNEY SERVICES TO COOK COUNTY VICTIMS	10/07-9/08	6.0	262,228	365,400
616 STATE'S ATTORNEY HOMICIDE ADVOCACY SERVICES	10/06-10/07	3.0	127,641	189,100
618 STATE'S ATTORNEY VICTIM ASSISTANCE SERVICES	2/07-2/08	2.0	85,085	122,300
622 STATE'S ATTORNEY APPELLATE ASSISTANCE PROGRAM	7/06-6/07	41.0	2,383,384	2,700,300
624 STATE'S ATTORNEY MOTOR VEHICLE THEFT PROSECUTIONS	1/07-12/07	7.0	568,757	753,000
627 STATE'S ATTORNEY SOUTH SUBURBAN AUTO THEFT PROGRAM	1/07-12/07	1.0	59,878	84,000
633 STATE'S ATTORNEY VICTIM ASSISTANCE TAC	3/07-3/08	1.0	44,858	61,100
638 STATE'S ATTORNEY PROSECUTOR BASED VICTIM ASSISTANCE	10/06-9/07	4.0	181,586	250,700
648 STATE'S ATTORNEY DNA TRAINING/PROSECUTIONS	10/07-9/08	3.0	252,620	373,800
653 STATE'S ATTORNEY PROJECT SAFE NEIGHBORHOOD	4/06-9/07	3.0	123,887	166,700
742 STATE'S ATTORNEY VICTIM SENSITIVE INTERVIEW	7/07-6/08	1.0	71,609	98,400
746 STATE'S ATTORNEY HOMICIDE FAMILIES SUPPORT GROUP	7/07-6/08			11,300
747 STATE'S ATTORNEY VICTIM WITNESS SEXUAL ASSAULT SERVICES	7/07-6/08			24,000
756 STATE'S ATTORNEY DOMESTIC VIOLENCE CHICAGO RESPONSE	12/06-12/07	12.0	777,678	1,041,600
762 STATE'S ATTORNEY PROSECUTION BASED VICTIM ASSISTANCE	10/06-9/07	9.0	401,950	585,400
782 STATE'S ATTORNEY CHILD SUPPORT ENFORCEMENT	7/07-6/08	168.0	8,701,851	13,300,100
830 STATE'S ATTORNEY COMPLEX DRUG PROSECUTIONS	10/07-9/08	22.0	1,588,628	1,642,000
STATE'S ATTORNEY TOTAL		286.0	\$15,761,329	\$22,271,700

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

STATE'S ATTORNEY

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	83,917,724.94	83,917,725	86,543,800	2,626,075
120 / 501210 Overtime Compensation	305,755.30	399,821	450,000	50,179
169 / 501490 Reclassification of Position Adjustments			1,184,600	1,184,600
185 / 501810 Professional and Technical Membership Fees	1,115.00	2,450	2,500	50
186 / 501860 Training Programs for Staff Personnel	67,128.73	68,600	90,000	21,400
189 / 501950 Allowances Per Collective Bargaining Agreement	15,000.00	16,660	15,000	(1,660)
190 / 501970 Transportation and Other Travel Expenses for Employees	345,173.71	299,300	285,000	(14,300)
TOTAL PERSONAL SERVICES	\$84,651,897.68	\$84,704,556	\$88,570,900	\$3,866,344
CONTRACTUAL SERVICES				
217 / 520100 Transportation for Specific Activities and Purposes	296,912.99	465,500	475,000	9,500
225 / 520260 Postage	173,311.77	294,000	300,000	6,000
228 / 520280 Delivery Services	16,245.04	24,500	25,000	500
232 / 520350 Boarding and Lodging of Non-Employees	304,915.66	231,300	240,000	8,700
240 / 520490 Printing and Publishing	48,143.30	53,900	55,000	1,100
246 / 520650 Imaging of Records	145,343.09	128,200	120,000	(8,200)
260 / 520830 Professional and Managerial Services	701,490.28	717,727	659,200	(58,527)
263 / 520930 Legal Fees	62,948.16	88,200	110,000	21,800
264 / 520960 Expert Witnesses	120,195.77	220,500	225,000	4,500
268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services	805,832.02	719,000	700,000	(19,000)
TOTAL CONTRACTUAL SERVICES	\$2,675,338.08	\$2,942,827	\$2,909,200	(\$33,627)
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	326,222.36	343,000	350,000	7,000
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	413,613.93	399,661	140,000	(259,661)
355 / 530700 Photographic and Reproduction Supplies	234,425.74	250,500	250,000	(500)
388 / 531650 Computer Operation Supplies	79,173.59	142,100	145,000	2,900
TOTAL SUPPLIES AND MATERIALS	\$1,053,435.62	\$1,135,261	\$885,000	(\$250,261)
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	100,807.57	116,620	64,000	(52,620)
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	35,269.00	51,204		(51,204)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			37,700	37,700
444 / 540250 Maintenance and Repair of Automotive Equipment	343,080.18	254,800	240,000	(14,800)
445 / 540290 Operation of Automotive Equipment	506,189.43	494,920	540,000	45,080
449 / 540310 Op., Maint. and Repair of Institutional Equipment	46,294.49	45,369	45,400	31
461 / 540370 Maintenance of Facilities	30,260.07	28,211	18,000	(10,211)
470 / 540390 Operating Costs for the Richard J. Daley Center	939,427.00	920,638	975,100	54,462
TOTAL OPERATION AND MAINTENANCE	\$2,001,327.74	\$1,911,762	\$1,920,200	\$8,438
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	347,173.00	348,513		(348,513)
630 / 550018 County Wide Canon Photocopier Lease			311,600	311,600
634 / 550060 Rental of Automotive Equipment	893.27	4,900	5,000	100
660 / 550130 Rental of Facilities	80,593.96	78,400	80,000	1,600
TOTAL RENTAL AND LEASING	\$428,660.23	\$431,813	\$396,600	(\$35,213)
CONTINGENCY				
811 / 580360 Contingency Fund for the Use of the State's Attorney	48,270.61	58,800	60,000	1,200
818 / 580033 Reimbursement to Designated Fund	1,018,656.00	1,039,445	1,039,500	55
TOTAL CONTINGENCY	\$1,066,926.61	\$1,098,245	\$1,099,500	\$1,255
OPERATING FUNDS TOTAL	\$91,877,585.96	\$92,224,464	\$95,781,400	3,556,936

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

STATE'S ATTORNEY

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	968,784.11	1,135,096		(1,135,096)
549 / 560610 Vehicle Purchase	4,820,400.82	5,271,079	2,100,000	(3,171,079)
570 / 560440 Telecommunications Equipment	229,088.00	337,468		(337,468)
579 / 560450 Computer Equipment	4,508,492.32	5,007,716	886,241	(4,121,475)
TOTAL CAPITAL EQUIPMENT REQUEST	\$10,526,765.25	\$11,751,359	\$2,986,241	(\$8,765,118)
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$10,526,765.25	\$11,751,359	\$2,986,241	(8,765,118)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

STATE'S ATTORNEY - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	2,220,173.77	3,083,034	4,492,400	1,409,366
115 / 501170 Appropriation Adjustment for Personal Services			23,000	23,000
120 / 501210 Overtime Compensation	7,884.21	45,000		(45,000)
124 / 501250 Employee Health Insurance Allotment	1,600.00			
129 / 501300 Salaries and Wages of Seasonal Work Employees	16,688.31			
170 / 501510 Mandatory Medicare Costs	28,900.57	33,933	185,600	151,667
172 / 501540 Workers' Compensation			24,700	24,700
174 / 501570 Pension	188,714.79	204,178	309,000	104,822
175 / 501590 Life Insurance Program	6,004.94	9,320	47,700	38,380
176 / 501610 Health Insurance	358,243.36	378,554	572,700	194,146
177 / 501640 Dental Insurance Plan	9,982.80	11,220	21,200	9,980
178 / 501660 Unemployment Compensation			24,700	24,700
179 / 501690 Vision Care Insurance	4,142.98	4,794	7,300	2,506
186 / 501860 Training Programs for Staff Personnel	18,826.70	45,600	82,800	37,200
189 / 501950 Allowances Per Collective Bargaining Agreement	300.00	450	3,500	3,050
TOTAL PERSONAL SERVICES	\$2,861,462.43	\$3,816,083	\$5,794,600	\$1,978,517
CONTRACTUAL SERVICES				
240 / 520490 Printing and Publishing		5,000	10,000	5,000
TOTAL CONTRACTUAL SERVICES		\$5,000	\$10,000	\$5,000
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies		500	2,200	1,700
TOTAL SUPPLIES AND MATERIALS		\$500	\$2,200	\$1,700
CAPITAL OUTLAY				
579 / 560450 Computer Equipment		9,500	9,500	
TOTAL CAPITAL OUTLAY		\$9,500	\$9,500	
CONTINGENCY				
814 / 580380 Appropriation Adjustments		39,400	321,700	282,300
818 / 580033 Reimbursement to Designated Fund			124,600	124,600
883 / 580260 Cook County Administration			165,000	165,000
TOTAL CONTINGENCY		\$39,400	\$611,300	\$571,900
OPERATING FUNDS TOTAL	\$2,861,462.43	\$3,870,483	\$6,427,600	2,557,117

TREASURER

OVERVIEW

BUREAU MISSION

The Office of the Treasurer is responsible for the collection of real estate tax revenues and the distribution of those funds to taxing agencies throughout Cook County. The Office also serves as the County's banker, responsible for the safekeeping and prudent investment of public funds.

GOALS AND OBJECTIVES

- Increase operational efficiencies for collections, refunds and distributions.
- Expand automation throughout office.
- Decrease reliance on Corporate Funds by Increasing Revenues in Automation Fund.

SUMMARY OF OPERATIONS

The Office of the Cook County Treasurer, a constitutional office in Illinois, manages the second largest property-tax collection system in the United States of America.

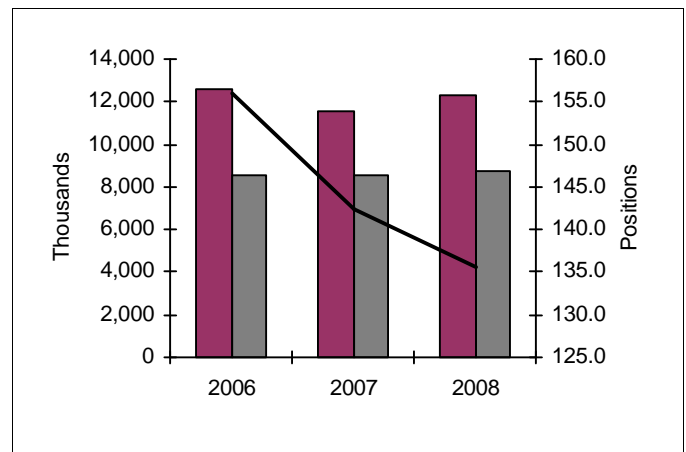
The Cook County Treasurer's Office is chiefly responsible for mailing tax bills and accurately collecting, investing, distributing and issuing refunds on approximately \$10 billion in real-estate tax payments annually. These billings and collections involve the owners and owners' representatives for nearly 1.7 million parcels of taxable real estate, whose tax payments support 1,700 local governmental agencies and sub-agencies across Cook County. As one of the leading sources of revenue in Illinois, these property taxes provide crucial financial support to local schools, municipalities, police and fire protection, libraries, park systems, townships, senior services, transportation programs, sewage and drainage, local economic development projects, mosquito abatement and a host of other public health and safety initiatives.

534-Tax Sale Automation Fund

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
General	10,757.6	9,870.0	6,120.5
Special Purpose	1,851.6	1,685.9	6,172.5

Fund Category	Appropriations (\$thousands)		
	2006 Adopted	2007 Adopted	Approved & Adopted
Total	12,609.2	11,555.9	12,293.0
FTE Positions	156.1	142.4	135.5

* Grants prior to FY2008 can be found in Tab Z of the corresponding fiscal year.



■ Total Appropriations ■ Salaries — FTE Position

MAJOR ACCOMPLISHMENTS

- Improved services to citizens
- Expanded Internet web site
- Increased revenues

KEY BUDGET INITIATIVES

- Decrease number of full time equivalent employees
- Decrease operating budget
- Increase Automation Fund revenues

TREASURER

Summary of Appropriations By Fund

DEPARTMENT AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND				
060 County Treasurer	9,631,559	9,946,830	6,120,500	(3,826,330)
CORPORATE FUND TOTAL	9,631,559	9,946,830	6,120,500	(3,826,330)
GENERAL FUND TOTAL	9,631,559	9,946,830	6,120,500	(3,826,330)
SPECIAL PURPOSE FUNDS				
534 County Treasurer - Tax Sales Automation Fund	792,212	1,688,383	6,172,500	4,484,117
SPECIAL PURPOSE FUNDS TOTAL	792,212	1,688,383	6,172,500	4,484,117
SPECIAL PURPOSE FUND TOTAL	792,212	1,688,383	6,172,500	4,484,117
TOTAL APPROPRIATIONS	\$10,423,771	\$11,635,213	\$12,293,000	657,787

Summary of Positions By Fund

DEPARTMENT AND TITLE	07 APPROVED POSITIONS	APPROVED & ADOPTED	DIFFERENCE
CORPORATE FUND			
060 County Treasurer	132.4	77.5	(54.9)
CORPORATE FUND TOTAL	132.4	77.5	(54.9)
SPECIAL PURPOSE FUNDS			
534 County Treasurer - Tax Sales Automation Fund	10.0	58.0	48.0
SPECIAL PURPOSE FUNDS TOTAL	10.0	58.0	48.0
GENERAL FUNDS TOTAL	132.4	77.5	(54.9)
TOTAL POSITIONS	142.4	135.5	(6.9)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

TREASURER

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	7,095,384.11	7,307,167	3,984,100	(3,323,067)
120 / 501210 Overtime Compensation	34,006.45	89,500	12,000	(77,500)
129 / 501300 Salaries and Wages of Seasonal Work Employees	32,795.82	36,000	100	(35,900)
185 / 501810 Professional and Technical Membership Fees	2,725.50	2,960	2,000	(960)
186 / 501860 Training Programs for Staff Personnel	9,769.60	9,800	5,000	(4,800)
190 / 501970 Transportation and Other Travel Expenses for Employees		1,176	100	(1,076)
TOTAL PERSONAL SERVICES	\$7,174,681.48	\$7,446,603	\$4,003,300	(\$3,443,303)
CONTRACTUAL SERVICES				
214 / 520030 Armored Car Service	19,600.00	19,600	19,600	
217 / 520100 Transportation for Specific Activities and Purposes		98	100	2
225 / 520260 Postage	1,303,784.50	1,301,364	1,214,200	(87,164)
228 / 520280 Delivery Services		98	100	2
240 / 520490 Printing and Publishing	559,429.37	572,000	628,000	56,000
242 / 520550 Surveys, Operations and Reports	8,365.80	9,800	9,800	
245 / 520610 Advertising For Specific Purposes	5,552.22	9,800	4,900	(4,900)
246 / 520650 Imaging of Records		490	500	10
250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability	67,544.00	75,000	40,000	(35,000)
260 / 520830 Professional and Managerial Services	108,768.46	109,760	22,400	(87,360)
261 / 520890 Legal Fees Regarding Labor Matters	105,000.00	105,000	30,000	(75,000)
TOTAL CONTRACTUAL SERVICES	\$2,178,044.35	\$2,203,010	\$1,969,600	(\$233,410)
SUPPLIES AND MATERIALS				
320 / 530100 Wearing Apparel	4,825.16	4,900	4,900	
350 / 530600 Office Supplies	45,551.67	44,100	22,100	(22,000)
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	7,555.10	7,283	1,000	(6,283)
353 / 530675 County Wide Lexis-Nexis Contract			2,000	2,000
355 / 530700 Photographic and Reproduction Supplies	476.40	490	500	10
388 / 531650 Computer Operation Supplies	29,313.76	29,400	5,000	(24,400)
TOTAL SUPPLIES AND MATERIALS	\$87,722.09	\$86,173	\$35,500	(\$50,673)
OPERATION AND MAINTENANCE				
440 / 540130 Maintenance and Repair of Office Equipment	11,655.65	11,800	9,800	(2,000)
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	62,998.74	83,837	100	(83,737)
441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment			100	100
445 / 540290 Operation of Automotive Equipment	7,698.84	8,000	8,000	
TOTAL OPERATION AND MAINTENANCE	\$82,353.23	\$103,637	\$18,000	(\$85,637)
RENTAL AND LEASING				
630 / 550010 Rental of Office Equipment	95,699.32	95,157	60,000	(35,157)
630 / 550018 County Wide Canon Photocopier Lease			21,800	21,800
634 / 550060 Rental of Automotive Equipment	10,915.76	9,800	9,800	
TOTAL RENTAL AND LEASING	\$106,615.08	\$104,957	\$91,600	(\$13,357)
CONTINGENCY				
881 / 580240 County Government Public Programs and Events	2,142.81	2,450	2,500	50
TOTAL CONTINGENCY	\$2,142.81	\$2,450	\$2,500	\$50
OPERATING FUNDS TOTAL	\$9,631,559.04	\$9,946,830	\$6,120,500	(3,826,330)
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment	595,270.24	633,225		(633,225)
549 / 560610 Vehicle Purchase	30,900.00	30,900		(30,900)
579 / 560450 Computer Equipment	4,253,098.51	4,261,693	262,600	(3,999,093)
590 / 567020 Equipment or Improvements Not Otherwise Classified	211,830.83	212,256		(212,256)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

TREASURER

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
TOTAL CAPITAL EQUIPMENT REQUEST	\$5,091,099.58	\$5,138,074	\$262,600	(\$4,875,474)
Major Capital Equipment Request				
579 / 560450 Computer Equipment	1,000,000.00			
TOTAL MAJOR CAPITAL EQUIPMENT REQUEST	\$1,000,000.00			
GRAND TOTAL CAPITAL EQUIPMENT FUND	\$6,091,099.58	\$5,138,074	\$262,600	(4,875,474)

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

TREASURER - SPECIAL PURPOSE FUNDS

ACCOUNT NUMBER AND TITLE	FY 2007 EXPENDITURES	07 ADJUSTED APPROPRIATION	APPROVED & ADOPTED	DIFFERENCE
PERSONAL SERVICES				
110 / 501010 Salaries and Wages of Regular Employees	334,945.14	732,662	4,388,000	3,655,338
115 / 501170 Appropriation Adjustment for Personal Services			14,400	14,400
120 / 501210 Overtime Compensation		10,500	22,000	11,500
129 / 501300 Salaries and Wages of Seasonal Work Employees			51,200	51,200
170 / 501510 Mandatory Medicare Costs	4,920.39	5,455	50,300	44,845
175 / 501590 Life Insurance Program	1,063.18	1,372	15,000	13,628
176 / 501610 Health Insurance	43,516.87	56,748	482,000	425,252
177 / 501640 Dental Insurance Plan	1,287.62	2,127	21,600	19,473
179 / 501690 Vision Care Insurance	698.00	705	6,400	5,695
183 / 501770 Seminars for Professional Employees		2,000	1,000	(1,000)
185 / 501810 Professional and Technical Membership Fees	820.00	600	1,500	900
186 / 501860 Training Programs for Staff Personnel	11,569.50	43,000	44,800	1,800
190 / 501970 Transportation and Other Travel Expenses for Employees		2,500	3,600	1,100
TOTAL PERSONAL SERVICES	\$398,820.70	\$857,669	\$5,101,800	\$4,244,131
CONTRACTUAL SERVICES				
245 / 520610 Advertising For Specific Purposes			4,900	4,900
260 / 520830 Professional and Managerial Services	10,000.00	105,000	95,000	(10,000)
TOTAL CONTRACTUAL SERVICES	\$10,000.00	\$105,000	\$99,900	(\$5,100)
SUPPLIES AND MATERIALS				
350 / 530600 Office Supplies	556.84	1,000	23,100	22,100
353 / 530640 Books, Periodicals, Publications, Archives and Data Services	379.50	500	5,000	4,500
388 / 531650 Computer Operation Supplies	102,157.17	99,450	153,400	53,950
TOTAL SUPPLIES AND MATERIALS	\$103,093.51	\$100,950	\$181,500	\$80,550
OPERATION AND MAINTENANCE				
441 / 540170 Maintenance and Repair of Data Processing Equipment and Software	230,883.79	230,350	318,000	87,650
TOTAL OPERATION AND MAINTENANCE	\$230,883.79	\$230,350	\$318,000	\$87,650
CAPITAL OUTLAY				
530 / 560510 Office Furnishings and Equipment			59,000	59,000
579 / 560450 Computer Equipment		345,000	365,000	20,000
TOTAL CAPITAL OUTLAY		\$345,000	\$424,000	\$79,000
CONTINGENCY				
883 / 580260 Cook County Administration	49,414.00	49,414	47,300	(2,114)
TOTAL CONTINGENCY	\$49,414.00	\$49,414	\$47,300	(\$2,114)
OPERATING FUNDS TOTAL	\$792,212.00	\$1,688,383	\$6,172,500	4,484,117
New/Replacement Capital Equipment Request				
530 / 560510 Office Furnishings and Equipment			59,000	59,000
579 / 560450 Computer Equipment		345,000	365,000	20,000
TOTAL CAPITAL EQUIPMENT REQUEST		\$345,000	\$424,000	\$79,000
GRAND TOTAL CAPITAL EQUIPMENT FUND		\$345,000	\$424,000	79,000



REVENUE ESTIMATE



TODD H. STROGER PRESIDENT
BOARD OF COUNTY COMMISSIONERS

JOSEPH M. FRATTO
COUNTY COMPTROLLER

COUNTY OF COOK
OFFICE OF THE COMPTROLLER
118 NORTH CLARK STREET
ROOM 500
CHICAGO, ILLINOIS 60602
(312) 603-5601
FAX (312) 603-6122

June 3, 2008

The Honorable President and Members of the
Board of Cook County Commissioners


Ladies and Gentlemen:

We are transmitting herewith the Final Estimates of Revenues and Available Resources for Fiscal Year 2008 including the unaudited financial condition of certain funds of Cook County as of the close of the 2007 Fiscal Year. These are estimates by fund and source of revenues and other resources expected to be available to fund fiscal 2008 appropriations.

The Final Estimates of Revenues are being submitted pursuant to the Annual Appropriation Bill for the Fiscal Year 2008 adopted by the Board of County Commissioners on February 29, 2008. The estimates reflect revised estimated fund balances available for appropriations and revised estimated revenues to be received during Fiscal Year 2008.

Respectfully submitted,

Respectfully submitted,



Donna L. Dunning
Chief Financial Officer



Joseph M. Fratto
County Comptroller



COOK COUNTY, ILLINOIS
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AND RESOURCES FOR FISCAL YEAR 2008

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CHART 1

Change in Cook County Tax Levy

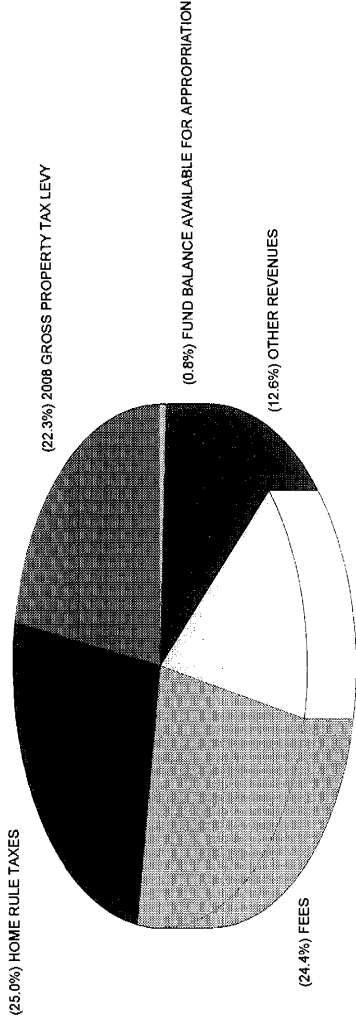


General Funds
 Election Fund
 Bond and Interest & Annuity & Benefit
 Total Tax Levy
 General Funds = Corporate, Public Safety & Health

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008Est
Corporate	\$12,546,222	\$12,546,222	\$12,546,222	\$12,546,222	\$12,546,222	\$12,546,222	\$12,546,222	\$12,546,222	\$12,546,222	\$12,546,222
Public Safety	201,867,242	201,867,242	210,598,897	210,598,897	208,498,897	175,205,146	195,631,920	187,682,920	265,212,731	182,230,414
Health Fund	194,762,278	191,158,754	191,158,754	163,853,737	158,853,737	148,853,737	148,853,737	148,853,737	148,853,737	148,853,737
Subtotal (General Funds)	409,175,742	405,572,218	414,303,873	386,998,856	379,898,856	336,605,105	357,031,879	349,082,879	426,612,690	343,630,373
Bond and Interest Fund	151,078,793	145,192,505	144,656,118	144,679,698	154,492,824	164,246,728	180,500,663	180,870,852	184,941,441	212,729,169
Employee Annuity & Benefit Fund	145,323,051	143,443,160	144,615,730	161,624,740	168,951,725	192,531,709	172,851,000	172,800,000	98,929,411	120,124,000
Subtotal(B&I and Annuity & Benefit)	296,401,844	288,635,665	289,271,848	306,304,438	323,444,549	356,778,437	353,351,663	353,670,852	283,870,852	332,853,169
Election Fund	10,763,606	26,329,267	16,907,821	27,180,248	17,140,137	27,100,000	10,100,000	17,729,811	10,000,000	44,000,000
Subtotal	716,341,192	720,537,150	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542
Less: Abatement		(1,901,261)								
Total Tax Levy	\$716,341,192	\$718,635,889	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542	\$720,483,542

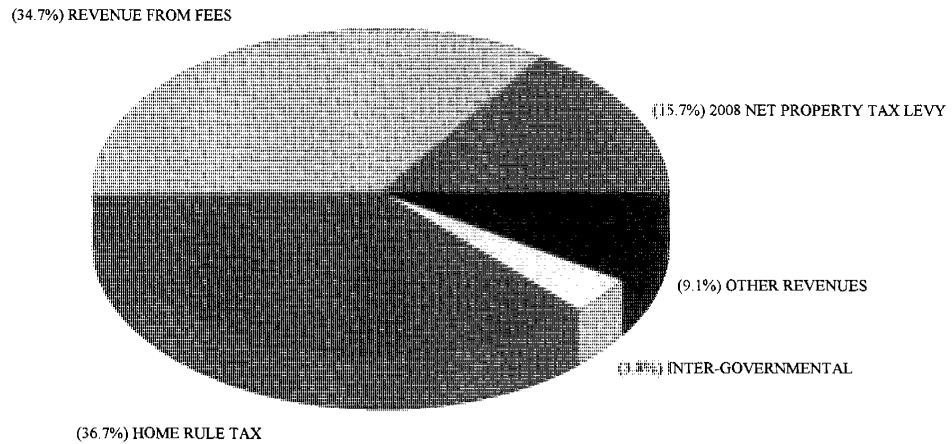
Note: Net of Adjustments by the County Clerk at extension.

FISCAL YEAR 2008
ALL FUNDS
ESTIMATED REVENUES AND OTHER RESOURCES



FUNDS:	GROSS PROPERTY TAX LEVY	HOME RULE TAXES	FEES	INTER-GOVERNMENTAL	OTHER REVENUES	FUND BALANCE	TOTAL RESOURCES
CORPORATE PURPOSE FUND	\$12,546,222	\$5,409,540	\$126,493,095	\$9,492,000	\$15,028,730	\$0	\$168,969,587
PUBLIC SAFETY FUND	182,230,414	499,115,030	163,396,394	71,513,000	173,423,774		1,089,678,612
HEALTH FUND	148,853,737	276,635,030	449,502,572		5,648,673		880,640,012
ELECTION FUND	44,000,000				2,306,400		46,306,400
BOND & INTEREST FUND	212,729,169						212,729,169
EMPLOYEE'S ANNUITY & BENEFIT	120,124,000			63,000,000			183,124,000
ANIMAL CONTROL			3,089,300				3,089,300
LAW LIBRARY			4,160,000		1,243,800	1,483,300	5,393,800
CIRCUIT COURT AUTOMATION			12,000,000				13,483,300
CIRCUIT COURT DOCUMENT STORAGE			11,843,200				11,843,200
CIRCUIT COURT DISPUTE RESOLUTION			200,000				200,000
CIRCUIT COURT ADMINISTRATIVE			510,800				510,800
RECORDERS' DOCUMENT STORAGE			3,000,000			1,270,000	4,270,000
COUNTY CLERK AUTOMATION FUND			1,000,000			475,900	1,475,900
INTERGOVERNMENTAL AGREEMENT/E.T.S.B				1,049,400			1,049,400
SELF INSURANCE FUND				94,498,400			94,498,400
MANAGED CARE SUPPORT FUND					141,015		141,015
ADULT PROBATION/PROBATION SERVICES FEE			2,900,000			196,985	338,000
SOCIAL SERVICES/PROBATION AND COURT FEE			2,825,200			854,000	3,754,000
CC LEAD POISONING PREVENTION FUND							2,825,200
SUBURBAN CC. TB SANITARIUM DISTRICT						3,894,800	3,894,800
JUVENILE PROBATION-SUPPLEMENTARY OFFICERS						4,531,500	4,531,500
COUNTY TREASURER TAX SALES AUTOMATION				4,350,500			4,350,500
MFT ILLINOIS FIRST (1st)			811,865			5,360,635	6,172,500
GEOGRAPHICAL INFORMATION SYSTEMS (GIS)			8,075,000			3,250,000	13,128,800
STATE'S ATTY BAD CHECK DIVERSION				238,300			238,300
STATE'S ATTY NARCOTICS FORFEITURE				3,247,800			3,247,800
STATE'S ATTY CAPITAL LITIGATION TRUST				2,941,500			2,941,500
SHERIFF'S YOUTHFUL OFFENDER ALCOHOL				15,700			15,700
EMERGENCY MANAGEMENT AGENCY				312,800			312,800
JUVENILE TEMP. DETENTION CENTER SUPPORT		29,060,400		7,500,000			36,560,400
CAPITAL IMPROVEMENTS				77,783,000			286,183,112
FEDERAL, STATE & PRIVATE GRANTS				135,569,600	208,400,112		135,569,600
TOTAL CURRENT RESOURCES	\$720,483,542	\$810,220,000	\$789,797,426	\$481,390,800	\$406,192,504	\$26,483,720	\$3,234,567,992

FISCAL YEAR 2008 COMBINED CORPORATE, PUBLIC SAFETY AND HEALTH FUNDS ESTIMATED REVENUES AND OTHER RESOURCES



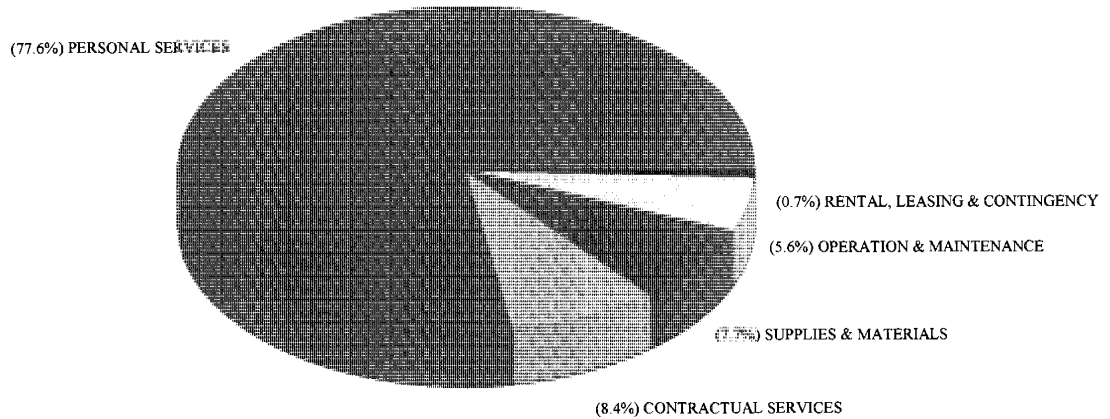
COMBINED ESTIMATED REVENUES
2008 CORPORATE, PUBLIC SAFETY & HEALTH

2008 NET PROPERTY TAX LEVY	\$333,321,462
REVENUE FROM FEES	739,392,061
HOME RULE TAX	781,159,600
INTER-GOVERNMENTAL	81,005,000
OTHER REVENUES	194,101,177

TOTAL ESTIMATED REVENUES	<u>\$2,128,979,300</u>
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The revenue supporting the general fund comes from the property tax levy, fees generated by the offices of Treasurer, County Clerk, Recorder of Deeds, Clerk of the Circuit Court, Sheriff, Chief Judge, Patient fees such as Medicare, Public Assistance, Private and 3rd Party and IGT. Home rule taxes such as County Sales Tax, Gasoline, Cigarette, Alcohol, Use, Parking Lot and Amusement Tax. The general funds is also supported by Intergovernmental revenue from State, Motor Fuel Tax, State Income Tax and miscellaneous revenues includes \$130,231,176 in sales tax anticipation notes.

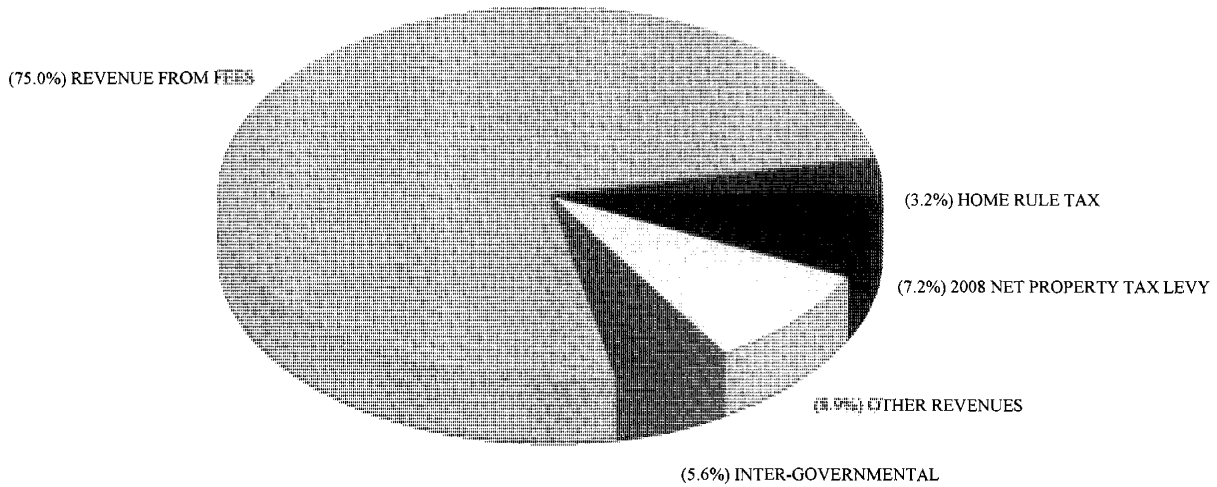
FISCAL YEAR 2008 COMBINED CORPORATE, PUBLIC SAFETY AND HEALTH FUNDS ESTIMATED EXPENDITURES & USAGE



COMBINED ESTIMATED EXPENDITURES & USAGE
2008 CORPORATE, PUBLIC SAFETY & HEALTH

PERSONAL SERVICES	\$1,651,848,500
CONTRACTUAL SERVICES	179,072,100
SUPPLIES & MATERIALS	164,541,400
OPERATION & MAINTENANCE	118,578,700
RENTAL & LEASING	7,969,800
CONTINGENCY & SPECIAL PURPOSES	<u>6,968,800</u>
 TOTAL 2008 ESTIMATED EXPENDITURES & USAGE	 <u><u>\$2,128,979,300</u></u>

FISCAL YEAR 2008 CORPORATE PURPOSES FUND ESTIMATED REVENUES AND OTHER RESOURCES



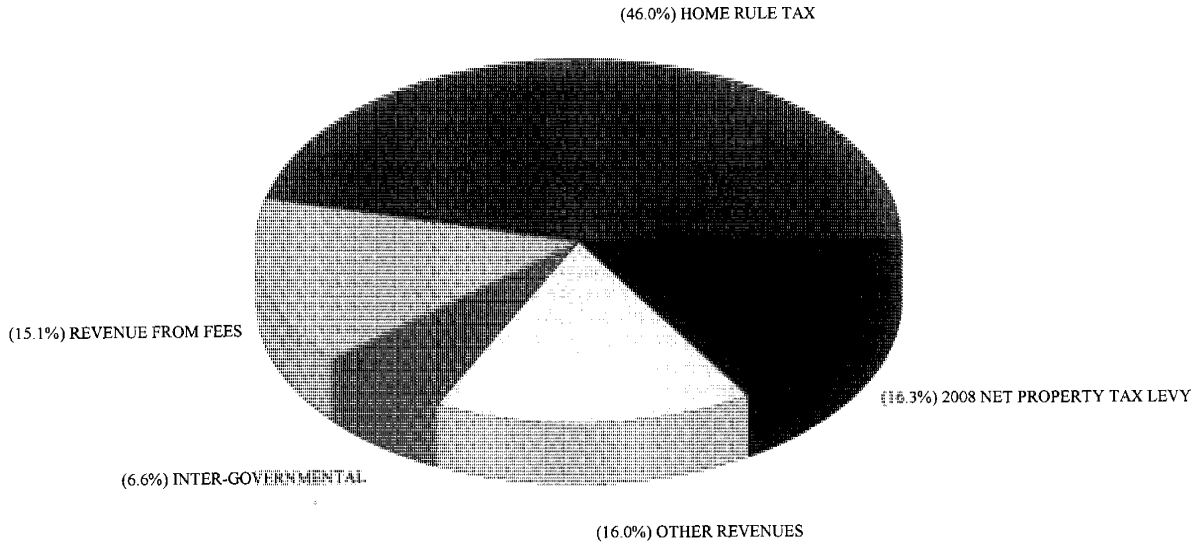
CORPORATE FUND: ESTIMATED REVENUES

2008 NET PROPERTY TAX LEVY	\$12,169,835
REVENUE FROM FEES	126,493,095
HOME RULE TAX	5,409,540
INTER-GOVERNMENTAL	9,492,000
OTHER REVENUES	15,028,730

TOTAL ESTIMATED REVENUES	\$168,593,200
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The Corporate Fund is the general operating fund of the County. It is comprised of such departments as the County Assessor, the County Treasurer, the County Clerk, the Recorder of Deeds and the County Highway Department. The Corporate Fund derives most of the revenue from the property tax levy, departmental fees, home rule tax and other revenues.

FISCAL YEAR 2008 PUBLIC SAFETY FUND ESTIMATED REVENUES AND OTHER RESOURCES



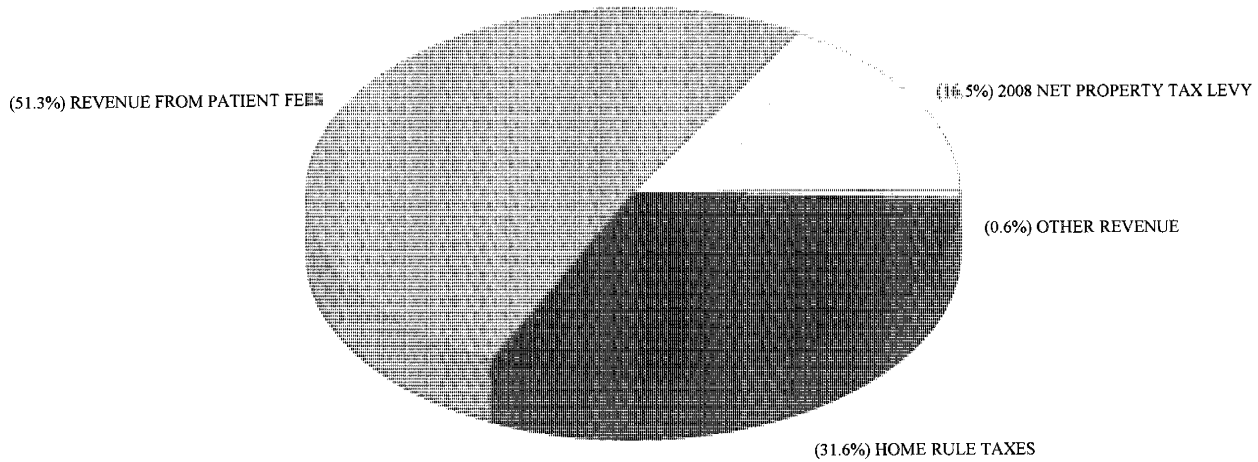
PUBLIC SAFETY FUND: ESTIMATED REVENUES

2008 NET PROPERTY TAX LEVY	\$176,763,502
REVENUE FROM FEES	163,396,394
HOME RULE TAX	499,115,030
INTER-GOVERNMENTAL	71,513,000
OTHER REVENUES	173,423,774

TOTAL ESTIMATED REVENUES	\$1,084,211,700
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The Public Safety Fund is comprised of the County's criminal justice system: jails, courts and related programs. Departments in the fund include Corrections, Cermak Health Services, State's Attorney, Public Defender, Adult Probation, the Juvenile Division of the Judicial Administration and the Clerk of the Circuit Court. The revenue supporting this fund comes the property tax levy, departmental fees, home rule taxes (County sales, use, gasoline, garage, amusement and cigarette) and intergovernmental revenues. Other revenues include \$130,231,176 in sales tax anticipation notes.

FISCAL YEAR 2008 COUNTY HEALTH FUND ESTIMATED REVENUES AND OTHER RESOURCES



COUNTY HEALTH FUND: ESTIMATED REVENUES

2008 NET PROPERTY TAX LEVY	\$144,388,125
REVENUE FROM PATIENT FEES	449,502,572
HOME RULE TAX	276,635,030
OTHER REVENUES	5,648,673

TOTAL ESTIMATED REVENUES	\$876,174,400
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The Health Fund encompasses the County's public health care system. Contained within this fund are the Department of Public Health, as well as Stroger Hospital, Oak Forest Hospital, Provident Hospital and Ambulatory and Community Health Network Clinics. The fund receives the majority of its revenue from the property tax levy, the cigarette and county sales tax, and patient charges (Medicaid, Medicare, other third party and private pay).

COOK COUNTY, ILLINOIS

SUMMARY OF APPROPRIATIONS FROM FUNDS BY MAJOR PURPOSES FOR FISCAL YEAR 2008

FUNDS	GENERAL EXPENSE	CAPITAL OUTLAY	DEBT SERVICES	PENSION FUND	ALLOWANCE FOR UNCOLLECTED TAXES	TOTAL APPROPRIATIONS
CORPORATE	\$168,593,200	\$0	\$0	\$0	\$376,387	\$168,969,587
PUBLIC SAFETY	1,084,211,700				5,466,912	1,089,678,612
HEALTH	876,174,400				4,465,612	880,640,012
ELECTION	44,807,400	179,000			1,320,000	46,306,400
BOND AND INTEREST			212,729,169			212,729,169
COUNTY EMPLOYEE'S ANNUITY AND BENEFIT				183,124,000		183,124,000
ANIMAL CONTROL	3,004,300	85,000				3,089,300
LAW LIBRARY	5,393,800					5,393,800
CLERK OF THE CIRCUIT COURT - AUTOMATION	12,355,300	1,128,000				13,483,300
DOCUMENT STORAGE	10,973,200	870,000				11,843,200
DISPUTE RESOLUTION	200,000					200,000
ADMINISTRATIVE FUND	510,800					510,800
RECORDER'S DOCUMENT STORAGE	3,745,000	525,000				4,270,000
COUNTY CLERK - AUTOMATION	1,390,900	85,000				1,475,900
INTERGOV'T AGREEMENT/E.T.S.B.	1,049,400					1,049,400
SELF INSURANCE	94,498,400					94,498,400
MANAGED CARE SUPPORT	338,000					338,000
ADULT PROBATION/PROBATION SERVICES FEE	3,586,700	167,300				3,754,000
SOCIAL CASEWORK SERVICES/ PROBATION AND COURT FEE	2,755,200	70,000				2,825,200
CC LEAD POISONING PREVENTION	3,894,800					3,894,800
SUBURBAN CC TB SANITARIUM DIST	4,368,700	162,800				4,531,500
JUVENILE PROB. SUPPLEMENTARY OFF.	4,350,500					4,350,500
TREASURER TAX SALES AUTOMATION	5,748,500	424,000				6,172,500
MOTOR FUEL TAX ILLINOIS FIRST (IST) ..	13,128,800					13,128,800
GEOGRAPHICAL INFORMATION SYSTEMS	12,638,800	602,800				13,241,600
ST ATTY BAD CHECK DIVERSION	228,800	9,500				238,300
ST ATTY NARCOTICS FORFEITURE	3,247,800					3,247,800
ST ATTY CAPITAL LITIGATION TRUST	2,941,500					2,941,500
SHERIFF'S YOUTHFUL OFFENDER ALCOHOL DRUG EDUCATION	15,700					15,700
EMERGENCY MANAGEMENT AGENCY	195,800	117,000				312,800
JUVENILE DETENTION CENTER SUPPORT	36,560,400					36,560,400
FEDERAL, STATE & PRIVATE GRANTS	135,117,900	451,700				135,569,600
SUB - TOTAL	2,536,025,700	4,877,100	212,729,169	183,124,000	11,628,911	2,948,384,880
CAPITAL IMPROVEMENTS		286,183,112				286,183,112
TOTAL - CURRENT	\$2,536,025,700	\$291,060,212	\$212,729,169	\$183,124,000	\$11,628,911	\$3,234,567,992

GENERAL EXPENSE INCLUDES APPROPRIATIONS FOR EXPENDITURES FOR OPERATION, MAINTENANCE, ORDINARY REPAIRS AND MISCELLANEOUS ITEMS OF EXPENSE, AND INCLUDES SOME AMOUNTS CLASSIFIABLE AS CAPITAL OUTLAY SUCH AS ENGINEERING AND OTHER SERVICE EXPENDITURES ON CONSTRUCTION PROJECTS. ALSO INCLUDED ARE INTER-FUND APPROPRIATIONS.

CAPITAL OUTLAY INCLUDES APPROPRIATIONS FOR PURCHASE OF NEW AND REPLACEMENT EQUIPMENT, PERMANENT IMPROVEMENTS INCLUDING REHABILITATION AND REPLACEMENT, PURCHASE OF LAND AND EXPENDITURES INCIDENTAL TO THE ACQUISITION OF LAND.

DEBT SERVICE INCLUDES APPROPRIATIONS FOR REDEMPTION OF DEBT AND INTEREST ON DEBT, AND FOR REQUIRED RESERVES, AND COUNTY BOND AND INTEREST PROJECTED FOR 2008.

PENSION FUNDS APPROPRIATIONS REPRESENTS THE GROSS AMOUNTS OF GENERAL PROPERTY TAXES TO BE LEVIED FOR THE COUNTY'S CONTRIBUTION TO THE PENSION FUNDS WITHOUT ANY DEDUCTION FOR LOSS IN THE COLLECTION OF TAXES.

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS REFLECTS THE 11/30/07 ESTIMATED UNENCUMBERED BALANCE AND THE 2008 CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS AND THE PROJECTED 2008 EXPENDITURES.

COOK COUNTY, ILLINOIS

SUMMARY OF ESTIMATED REVENUES BY MAJOR PURPOSES FOR FISCAL YEAR 2008

SUMMARY A2

FUNDS	PROPERTY TAX LEVY	HOME RULE TAXES	FEES	INTER-GOVERNMENTAL	OTHER REVENUES	TOTAL REVENUE	FUND BALANCE AVAILABLE FOR APPROPRIATION	TOTAL
2008 CORPORATE REVENUE.....	\$12,169,835	\$5,409,540	\$126,493,095	\$9,492,000	\$15,028,730	\$168,593,200	\$0	\$168,593,200
ALLOWANCE FOR UNCOLLECTED TAXES.....	376,387					376,387		376,387
2008 PUBLIC SAFETY REVENUE.....	176,763,502	499,115,030	163,396,394	71,513,000	173,423,774	1,084,211,700		1,084,211,700
ALLOWANCE FOR UNCOLLECTED TAXES.....	5,466,912					5,466,912		5,466,912
2008 HEALTH REVENUE.....	144,388,125	276,635,030	449,502,572		5,648,673	876,174,400		876,174,400
ALLOWANCE FOR UNCOLLECTED TAXES.....	4,465,612					4,465,612		4,465,612
2008 ELECTION REVENUE.....	42,680,000				2,306,400	44,986,400		44,986,400
ALLOWANCE FOR UNCOLLECTED TAXES.....	1,320,000					1,320,000		1,320,000
BOND AND INTEREST.....	212,729,169					212,729,169		212,729,169
EMPLOYEE'S ANNUITY AND BENEFIT.....	120,124,000			63,000,000		183,124,000		183,124,000
ANIMAL CONTROL.....			3,089,300			3,089,300		3,089,300
LAW LIBRARY.....			4,150,000		1,243,800	5,393,800		5,393,800
CIRCUIT COURT AUTOMATION.....			12,000,000			12,000,000	1,483,300	13,483,300
CIRCUIT COURT DOCUMENT STORAGE.....			11,843,200			11,843,200		11,843,200
CIRCUIT DISPUTE RESOLUTION.....			200,000			200,000		200,000
CIRCUIT COURT ADMINISTRATIVE.....			510,800			510,800		510,800
RECORDER'S DOCUMENT STORAGE.....			3,000,000			3,000,000	1,270,000	4,270,000
COUNTY CLERK - AUTOMATION.....			1,000,000			1,000,000	475,900	1,475,900
INTERGOVERNMENTAL AGREEMENT/E.T.S.B.....			1,000,000			1,049,400		1,049,400
SELF INSURANCE.....			94,498,400			94,498,400		94,498,400
MANAGED CARE SUPPORT.....				1,049,400		1,049,400		1,049,400
ADULT PROBATION/PROBATION SERVICES FEE.....			2,900,000		141,015	2,900,000	196,985	3,096,985
SOCIAL SERVICES/PROBATION AND COURT FEE.....			2,825,200			2,825,200	854,000	3,679,200
CC LEAD POISONING PREVENTION FUND.....								
SUBURBAN CC TB SANITARIUM DISTRICT.....								
JUVENILE PROB. SUPPLEMENTARY OFFICERS.....								
TREASURER TAX SALES AUTOMATION.....			811,865			811,865	3,894,800	4,706,665
MOTOR FUEL TAX ILLINOIS FIRST (IST).....				4,350,500		4,350,500	4,531,500	8,882,000
GEOGRAPHICAL INFORMATION SYSTEMS (GIS).....			8,075,000			8,075,000	5,360,635	13,435,635
STATE'S ATTY BAD CHECK DIVERSION.....				9,878,800		9,878,800	3,250,000	13,128,800
STATE'S ATTY NARCOTICS FORFEITURE.....				3,247,800		3,247,800	5,166,600	8,414,400
STATE'S ATTY CAPITAL LITIGATION TRUST.....				2,941,500		2,941,500	238,300	3,179,800
SHERIFF'S YOUTHFUL OFFENDER ALCOHOL.....				15,700		15,700		15,700
EMERGENCY MANAGEMENT AGENCY.....				312,800		312,800	312,800	625,600
JUVENILE DETENTION CENTER SUPPORT.....		29,060,400		7,500,000		36,560,400		36,560,400
CAPITAL IMPROVEMENTS.....				77,783,000	208,400,112	286,183,112		286,183,112
FEDERAL, STATE AND PRIVATE GRANTS.....				135,569,600		135,569,600		135,569,600
PROJECTED - TOTAL.....	\$720,483,542	\$810,220,000	\$789,797,426	\$481,390,800	\$406,192,504	\$3,208,084,272	\$26,483,720	\$3,234,567,992

[PROPERTY TAX LEVY INCLUDES ALLOWANCE FOR UNCOLLECTED TAXES]
HOME RULE TAXES INCLUDES ALCOHOLIC BEVERAGE TAX, CIGARETTE TAX, GAS/DIESEL FUEL TAX, WHEEL TAX, RETAIL SALE OF MOTOR VEHICLES COOK COUNTY SALES TAX, USE TAX, AMUSEMENT TAX, COUNTY PARKING LOT GARAGE AND OPERATIONS TAX. JTDC SUPPORT CENTER TO BE FUNDED FROM COUNTY SALES TAX.
FEES INCLUDES FEES FROM COUNTY OFFICES, PATIENT FEES, IGT & CABLE TELEVISION FRANCHISE TAX, ALSO INCLUDES AUTOMATED RED LIGHT TRAFFIC SAFETY SYSTEM FINES APPROVED BY THE COUNTY BOARD ON OCTOBER 16, 2007.
INTERGOVERNMENTAL INCLUDES MOTOR FUEL TAX, OFF-TRACK BETTING COMMISSIONS, PERSONAL PROPERTY REPLACEMENT TAX, RETAILERS' AND SERVICES OCCUPATION TAX, STATE INCOME DERIVATIVE SHARE GRANTS AND REIMBURSEMENTS FROM OTHER GOVERNMENTS. IN FY 2008, SELF INSURANCE FUND MAY BE FINANCED FROM A COMBINATION OF LONG TERM DEBT, TRANSFERS FROM WORKING CASH, SETTLEMENT OF LAWSUITS, OR OTHER AVAILABLE RESOURCES.
OTHER INCLUDES, BAIL BOND FORFEITURES, BOND PROCEEDS (CAPITAL IMPROVEMENTS), SALES TAX ANTICIPATION NOTES AND MISCELLANEOUS.
FUND BALANCE AVAILABLE FOR APPROPRIATION.

The County of Cook, Illinois
Office of the Comptroller

Summary A3

GENERAL FUNDS ONLY

Revenue producing agency/department	A			B		C B-A-C 07-08 bud Over (Under)
	2004 Actual Revenue	2005 Actual Revenue	2006 Actual Revenue	FY 2007 Budgeted Revenue	2007 Actual Revenue Unaudited	
Fee revenue						
County Treasurer	\$50,172,174	\$56,101,490	\$66,116,427	\$53,188,095	\$54,478,980	55,250,000
County Clerk	8,089,471	7,346,626	8,566,326	8,992,427	8,275,008	8,345,000
Recorder of Deeds	74,117,216	75,923,461	74,995,714	73,008,130	64,441,453	54,993,095
Building & Zoning	1,341,217	1,280,557	2,372,523	1,300,000	1,528,464	1,600,000
Environmental Control	2,580,171	2,692,547	2,422,118	3,200,000	3,257,906	3,200,000
Liquor Licenses	300,000	290,000	280,000	300,000	390,000	400,000
Cable TV Franchise	848,148	894,526	979,801	700,000	1,095,627	1,000,000
Clerk of Circuit Court	97,407,426	99,576,558	102,741,702	104,689,500	105,463,864	114,177,443
Sheriff	12,525,757	15,442,981	12,929,211	16,350,000	20,494,500	20,115,400
Public Guardian	1,441,963	1,822,916	1,948,679	2,000,000	2,448,986	2,250,000
State's Attorney	1,452,238	2,171,513	2,581,108	2,200,000	2,572,153	2,600,000
Court Services fee	79,032	74,582	66,471	50,000	74,794	75,000
Public Administrator	1,299,843	1,463,288	1,452,933	1,400,000	1,498,551	11,400,000
County Assessor	938,595	1,503,949	1,318,059	920,000	1,517,469	2,000,000
Chief Judge				1,627,500	321,632	705,000
Patient fees (Medicare, Medicaid, Private&3rd Party)	373,838,427	358,337,241	331,858,951	385,707,096	310,757,065	310,900,008
Patient fees - Revised Medicaid Plan (IGT)	212,200,000	259,124,192	183,363,046	151,180,104	142,606,232	138,602,564
Patient-Federal Medical Assistance Prog FMAP	32,000,000					
Total Fee revenue	870,631,678	884,046,427	792,994,069	806,612,852	721,219,684	739,392,061
Home rule taxes						
County Sales Tax	286,114,956	297,170,907	312,667,161	321,000,000	320,216,390	369,459,600
Gas tx to include Diesel Fuel	99,505,028	103,593,410	96,507,020	101,000,000	101,571,517	101,000,000
Cigarette Tax	131,380,602	157,224,102	203,713,363	175,000,000	166,039,426	173,000,000
Retail Sale of Motor Vehicles	3,594,956	3,566,945	3,362,431	3,400,000	3,322,075	3,200,000
Wheel Tax	980,147	976,831	1,992,999	2,000,000	2,142,890	2,000,000
Alcoholic Beverage Tax	25,722,785	25,818,269	26,459,083	25,500,000	26,936,312	25,500,000
Use tax	51,611,991	51,439,019	49,836,321	49,000,000	50,450,339	49,000,000
Parking Lot & Garage Operations Tax	35,738,996	37,721,857	39,359,707	39,000,000	38,746,438	39,000,000
Amusement tax	14,556,582	16,043,075	18,475,672	18,000,000	20,285,943	19,000,000
Total home rule taxes	649,216,043	693,554,415	752,375,757	733,900,000	749,716,330	781,159,600
Intergovernmental Revenues						
Motor Fuel Tax Grant	32,000,000	32,000,000	34,500,000	34,500,000	34,500,000	34,500,000
Retailer's Occupation Tax	4,873,938	5,486,987	5,657,933	5,250,000	4,999,636	5,250,000
State Income Tax	7,949,505	9,036,083	9,809,095	9,000,000	10,478,484	9,500,000
Personal Property Replacement Tax						
Off Track Betting Commission	2,839,613	2,568,645	2,668,202	3,020,000	3,045,511	3,020,000
Probation Officers, Juvenile CT & Children hm	22,082,362	17,040,173	17,195,004	16,214,011	18,876,480	16,235,000
Unknown Heirs legal Settlement	14,136,589					
Operating Transfer from Corporate Fund	12,218,617					
Reimbursements Motor fuel & indirect cost	14,300,961	17,467,601	15,508,634	12,500,000	14,931,913	12,500,000
Transfer from Forest Preserve District				13,291,066	13,291,066	
Total Intergovernmental Revenues	110,401,585	83,599,489	85,338,868	93,775,077	100,122,990	81,005,000
Other Revenues						
Interest Earnings - Transfer Out	16,000,000	16,000,000	29,000,000			2,500,000
Sale of Real Estate Prop/Legal Settlements AT&T & Siemens				10,250,000	9,830,821	33,000,000
Miscellaneous fees (all funds)	16,583,722	20,057,172	23,945,671	24,250,456	39,630,542	158,601,177
Total Miscellaneous fees (all funds)	32,583,722	36,057,172	52,945,671	34,500,456	49,461,363	194,101,177
Grand Total 3 operating funds	\$1,662,833,028	\$1,697,258,043	\$1,663,654,365	\$1,666,788,385	\$1,620,520,367	\$1,795,657,838
Total Intergovernmental Revenues						
Total Miscellaneous fees (all funds)						
Grand Total 3 operating funds						
Total Fee revenue						
Home rule taxes						
Intergovernmental Revenues						
Other Revenues						
Total Intergovernmental Revenues						
Total Miscellaneous fees (all funds)						
Grand Total 3 operating funds						

Note: This exhibit represents revenue producing agencies/departments for General Funds only. Portion of County Sales Tax is allocated to fund JTDC Support Center \$29,060,400.

The County of Cook, Illinois
Office of the Comptroller

Summary A4

Revenue producing agency/department	2004 Actual Revenue	2005 Actual Revenue	2006 Actual Revenue	FY 2007 Budgeted Revenue	2007 Actual Revenue Unaudited	2008 Projected Revenue	07/08 bud Annual growth decline rate	B-A=C 07-08 bud Over (Under)
Other departments								
Animal Control	\$1,889,655	\$3,088,476	\$3,023,845	\$3,050,000	\$3,215,785	\$3,230,000	5.90%	\$180,000
Recorder Document Storage	4,340,925	3,886,809	3,262,929	3,250,000	3,062,514	3,000,000	-7.69%	(250,000)
Clerk of the Circuit Court - Automation	4,500,286	4,582,500	11,376,455	12,000,000	13,606,453	12,000,000		
Clerk of the Circuit Court - Document Storage	3,954,030	3,908,591	10,777,843	12,000,000	12,991,341	12,000,000		
Clerk of the Circuit Court - Dispute Resolution	219,585	220,495	248,505	200,000	259,850	200,000		
Clerk of the Circuit Court - Administrative						950,000		950,000
County Law Library	3,187,762	3,976,445	4,280,996	4,150,000	4,781,983	4,150,000		
County Clerk - Automation	1,001,192	957,042	985,370	960,000	1,203,672	1,000,000	4.17%	40,000
Adult Probation/Probation Services fees	1,695,849	1,886,406	2,070,366	2,000,000	2,948,909	2,900,000	45.00%	900,000
County Treasurer Sales Tax Automation	1,102,713	991,358	972,559	800,000	3,178,362	812,000	1.50%	12,000
Social Service/Probation Services fees	2,010,155	1,823,892	2,618,403	2,400,000	3,591,796	3,775,000	57.29%	1,375,000
Juvenile Probation - Supplementary Officers	3,419,272	3,454,134	3,537,038	3,859,446	3,859,446	4,350,500	12.72%	491,054
CC Lead Poisoning Prevention								
Suburban CC Tuberculosis Sanitarium District					19,631,192			312,800
Emergency Management Agency						312,800		
Motor Fuel Tax - Illinois First (1st)	9,168,486	10,118,570	8,729,340	9,847,217	9,847,217	9,878,800	0.32%	31,583
Geographical Information Systems (GIS)	2,893,950	2,591,196	2,175,254	2,250,000	2,041,676	8,075,000	258.89%	5,825,000
Sheriff's Youthful Offender Drug	25,398	25,551	16,910			15,700		15,700
Sheriff's Ford Heights Public Housing								
Sheriff's Chicago Heights Public Housing								
State's Attorney Narcotics Nuisance Abatement		476,307	640,000	620,242	390,000	3,247,800	-100.00%	(620,242)
State's Attorney Narcotics Forfeiture		2,991,076	2,239,140	3,132,061	3,315,367	238,300	3.70%	115,739
State's Attorney Bad Check Diversion				100,000	238,283	2,941,500	138.30%	138,300
State's Attorney Capital Litigation						2,941,500		2,941,500
Juvenile Temporary Detention Center Support**						36,560,400		36,560,400
Wage Garnishment	87,304	102,880	92,968	94,000	96,000	98,000	4.26%	4,000
Intergov't / ETSB	1,192,089	1,163,086	968,757	986,398	941,147	1,049,400	6.39%	63,002
911 Surcharge Reallocation Program	355,055							
Grand Total	\$41,043,706	\$46,244,814	\$58,016,678	\$61,699,364	\$89,200,993	\$110,785,200	3.59%	\$49,085,836

Note: This exhibit represents revenue producing agencies/departments for Special Purposes Funds only. JTDC Support Center funded through Sales Tax \$29,060,400 & State Revenue transfer from grant in the amount of \$7,500,000.

COOK COUNTY, ILLINOIS

SUMMARY OF ESTIMATED ASSETS SEE EXHIBIT C-O

AT END OF 2007/BEGINNING 2008

FUNDS/ (EXHIBIT LETTER)	CASH AND INVESTMENTS	(1)		OTHER AND PERSONAL PROPERTY REPLACEMENT TAX	TOTAL ASSETS
		UNCOLLECTED PROPERTY TAXES	ACCOUNTS RECEIVABLE		
CORPORATE (C)	\$68,008,704	\$16,801,278	\$29,332	\$0	\$84,839,314
PUBLIC SAFETY (D)	42,967,476	326,518,433	13,063,563		382,549,472
HEALTH (E)		199,329,070	413,197		199,742,267
ELECTION (F)		16,251,921	61,473		16,313,394
BOND AND INTEREST (G)	124,717,553	245,167,337			369,884,890
MOTOR FUEL TAX (H)	101,495,390		8,449		101,503,839
TOWNSHIP RDS/MFT IL FIRST (I)	17,682,895		42		17,682,937
ANIMAL CONTROL/SUBURBAN TB SAN (J)	22,830,340	2,677,162			25,507,502
LAW LIBRARY/LEAD POISONING (K)	10,365,953				10,365,953
CLERK OF THE CIRCUIT COURT -					
AUTOMATION (L)	10,103,528				10,103,528
DISPUTE RESOLUTION (L)	518,099				518,099
DOCUMENT STORAGE (L)	9,276,901				9,276,901
RECORDER'S DOC STOR & GIS (M)	15,919,400				15,919,400
COUNTY CLERK AUTOMATION (N)	953,501				953,501
ADULT PROBATION/PROBATION SERV (N)	2,087,455				2,087,455
SOCIAL SERV./PROBATION & COURT (N)	3,157,727				3,157,727
SELF INSURANCE/MANAGED CARE SUP.(O)	196,985				196,985
TREASURER TAX SALES AUTOMATION..(O)	5,626,069				5,626,069
TOTAL	\$435,907,976	\$806,745,201	\$13,576,056	\$0	\$1,256,229,233

(1) REAL ESTATE PROPERTY TAXES LEVIED IN 2007 BECOME DUE AND PAYABLE IN TWO INSTALLMENTS IN THE FISCAL YEAR 2008, ALSO INCLUDES PRIOR YEAR TAXES NOT COLLECTED.

** FEDERAL, STATE, PRIVATE GRANTS, AND CAPITAL IMPROVEMENT PROGRAMS ARE NOT INCLUDED IN THIS EXHIBIT.

COOK COUNTY, ILLINOIS

SUMMARY OF ESTIMATED LIABILITIES, RESERVES AND FUND BALANCE SEE EXHIBIT C-O

AT END OF 2007/BEGINNING 2008

FUNDS/ (EXHIBIT LETTER)	ACCRUED SALARIES & VACATION LEAVE	RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	RESERVE FOR CLAIMS	DESIGNATION OF WORKING CAPITAL	CASH		OTHER COUNTY		FUND BALANCE (DEFICIT)	TOTAL LIABILITIES RESERVES AND FUND BALANCE
					OVERDRAFT/ ACCOUNTS PAYABLE	GENERAL OBLIGATION BOND SINKING FUNDS, DEFERRED REVENUE				
CORPORATE (C)	\$6,221,082	\$5,844,564	\$1,843,554	\$6,500,000	\$11,769,588				\$52,660,526	\$84,839,314
PUBLIC SAFETY (D)	38,732,847	16,068,826	10,299,681	87,634,603	51,599,120				178,214,395	382,549,472
HEALTH (E)	51,544,521	35,272,186	6,959,412	105,011,579	260,367,124				(259,412,555)	199,742,267
ELECTION (F)	368,504	2,968,918		10,000,000	3,003,043				(27,071)	16,313,394
BOND AND INTEREST (G)							369,884,890			369,884,890
MOTOR FUEL TAX (H)		101,229,462							274,377	101,503,839
TOWNSHIP RDS (I)/MFT IL FIRST	108,456	477,674			147,078				16,949,729	17,682,937
ANIMAL CONTROL/SUBURBAN TB (J)	61,509	118,619			660,754				24,666,620	25,507,502
LAW LIBRARY /LEAD POISONING (K)	108,349	393,277			2,661,204				7,203,123	10,365,953
CLERK OF THE CIRCUIT COURT - AUTOMATION (L)	251,151	608,087			121,834				9,122,456	10,103,528
DISPUTE RESOLUTION (L)									518,099	518,099
DOCUMENT STORAGE (L)	198,359	1,684,053			16,096				7,378,393	9,276,901
RECORDER'S DOC STOR & GIS (M)	56,932	1,953,200			810,014				13,099,254	15,919,400
COUNTY CLERK AUTOMATION (N)	15,370	148,840			34,348				754,943	953,501
ADULT PROBATION/PROBATION SERV (N)		432,827			159,678				1,494,950	2,087,455
SOCIAL SERV./PROBATION & COURT (N)		473,770			17,638				2,666,319	3,157,727
SELF INSURANCE/MANAGED CARE SUP.(O)		384,827			4,546,826				(4,734,668)	196,985
TREASURER TAX SALES AUTOMATION..(O)	12,708	241,249			11,477				5,360,635	5,626,069
TOTAL	\$97,679,788	\$168,300,379	\$19,102,647	\$209,146,182	\$335,925,822		\$369,884,890		\$56,189,525	\$1,256,229,233

** FEDERAL, STATE, PRIVATE GRANTS, AND CAPITAL IMPROVEMENT PROGRAMS ARE NOT INCLUDED IN THIS EXHIBIT.

COOK COUNTY, ILLINOIS
ESTIMATES OF ASSETS AND LIABILITIES
AT END OF 2007/BEGINNING 2008
GENERAL FUNDS BALANCE SHEET

ASSETS

		AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST.....	\$ 110,976,180	\$ 110,976,180
IMPREST CASH FUNDS-IN HANDS OF COUNTY DEPARTMENTS.....	904,847	
 UNCOLLECTED PROPERTY TAXES		
2006 LEVY -	128,834,472	128,834,472
2007 LEVY - ORIGINAL LEVY..... 426,612,690		
LESS: ALLOWANCE FOR UNCOLLECTED TAXES..... 12,798,381	413,814,309	413,814,309
 ACCOUNTS RECEIVABLE.....	 13,506,092	 13,506,092
 TOTAL ASSETS	 \$ 668,035,900	 \$ 667,131,053

LIABILITIES, RESERVES AND FUND BALANCE

		TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE.....	40,754,998	40,754,998
ACCRUED VACATION LEAVE.....	55,743,452	55,743,452
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	57,185,576	57,185,576
RESERVE FOR CLAIMS.....	19,102,647	19,102,647
DESIGNATION OF WORKING CAPITAL.....	199,146,182	199,146,182
CASH OVERDRAFT.....	208,473,946	208,473,946
ACCOUNTS PAYABLE.....	115,261,886	115,261,886
FUND BALANCE (DEFICIT).....	(27,632,787)	(28,537,634)
 TOTAL LIABILITIES, RESERVES AND FUND BALANCE	 \$ 668,035,900	 \$ 667,131,053

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008
 CONSOLIDATED BALANCE SHEET

ASSETS

		AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST.....\$	435,907,976	\$ 435,907,976
IMPREST CASH FUNDS-IN HANDS OF COUNTY DEPARTMENTS.....	904,847	
UNCOLLECTED PROPERTY TAXES		
2006 LEVY -	198,289,451	198,289,451
2007 LEVY - ORIGINAL LEVY..... 621,554,131		
LESS: ALLOWANCE FOR UNCOLLECTED TAXES..... 13,098,381	608,455,750	608,455,750
ACCOUNTS RECEIVABLE.....	13,576,056	13,576,056
TOTAL ASSETS	\$ 1,257,134,080	\$ 1,256,229,233

LIABILITIES, RESERVES AND FUND BALANCE

TO BE
APPROPRIATED

SINKING FUNDS FOR FUTURE MATURITIES AND INTEREST.....		
COUNTY GENERAL OBLIGATION BOND SINKING FUNDS		
AVAILABLE IN CASH.....: 124,717,553		
TAXES LEVIED..... 245,167,337	369,884,890	369,884,890
ACCRUED SALARIES PAYABLE.....	41,512,176	41,512,176
ACCRUED VACATION LEAVE.....	56,167,612	56,167,612
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	151,222,526	151,222,526
RESERVE FOR CLAIMS.....	19,102,647	19,102,647
DESIGNATION OF WORKING CAPITAL.....	209,146,182	209,146,182
CASH OVERDRAFT.....	212,046,651	212,046,651
ACCOUNTS PAYABLE.....	140,957,024	140,957,024
FUND BALANCE.....	57,094,372	56,189,525
TOTAL LIABILITIES, RESERVES AND FUND BALANCE	\$ 1,257,134,080	\$ 1,256,229,233

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008
 CORPORATE PURPOSES FUND

ASSETS		AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST.....	\$ 68,008,704	\$ 68,008,704
IMPREST CASH FUNDS-IN HANDS OF COUNTY DEPARTMENTS.....	904,847	
UNCOLLECTED PROPERTY TAXES		
2006 LEVY.....	4,631,443	4,631,443
2007 LEVY - ORIGINAL LEVY..... 12,546,222		
LESS: ALLOWANCE FOR UNCOLLECTED		
TAXES..... 376,387	12,169,835	12,169,835
 ACCOUNTS RECEIVABLE.....	 29,332	 29,332
 TOTAL ASSETS	 \$ 85,744,161	 \$ 84,839,314

LIABILITIES, RESERVES AND FUND BALANCE		TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE.....	\$ 1,691,525	1,691,525
ACCRUED VACATION LEAVE.....	4,529,557	4,529,557
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	5,844,564	5,844,564
RESERVE FOR CLAIMS.....	1,843,554	1,843,554
DESIGNATION OF WORKING CAPITAL.....	6,500,000	6,500,000
ACCOUNTS PAYABLE.....	11,769,588	11,769,588
FUND BALANCE.....	53,565,373	52,660,526
 TOTAL LIABILITIES, RESERVES AND FUND BALANCE	 \$ 85,744,161	 \$ 84,839,314

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008
 PUBLIC SAFETY FUND

ASSETS		AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST.....	\$ 42,967,476	\$ 42,967,476
UNCOLLECTED PROPERTY TAXES		
2006 LEVY -	69,262,084	69,262,084
2007 LEVY - ORIGINAL LEVY..... 265,212,731		
LESS: ALLOWANCE FOR UNCOLLECTED TAXES..... 7,956,382	257,256,349	257,256,349
ACCOUNTS RECEIVABLE.....	13,063,563	13,063,563
TOTAL ASSETS	\$ 382,549,472	\$ 382,549,472

LIABILITIES, RESERVES AND FUND BALANCE		TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE.....	\$ 14,432,216	14,432,216
ACCRUED VACATION LEAVE.....	24,300,631	24,300,631
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	16,068,826	16,068,826
RESERVE FOR CLAIMS.....	10,299,681	10,299,681
DESIGNATION OF WORKING CAPITAL.....	87,634,603	87,634,603
ACCOUNTS PAYABLE.....	51,599,120	51,599,120
FUND BALANCE.....	178,214,395	178,214,395
TOTAL LIABILITIES, RESERVES AND FUND BALANCE	\$ 382,549,472	\$ 382,549,472

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008
 COUNTY HEALTH FUND

ASSETS	AVAILABLE FOR APPROPRIATION	
CASH AND INVESTMENTS AT COST.....\$	0	\$ 0
UNCOLLECTED PROPERTY TAXES		
2006 LEVY -	54,940,945	54,940,945
2007 LEVY - ORIGINAL LEVY..... 148,853,737		
LESS: ALLOWANCE FOR UNCOLLECTED TAXES..... 4,465,612	144,388,125	144,388,125
ACCOUNTS RECEIVABLE.....	413,197	413,197
 TOTAL ASSETS	 \$ 199,742,267	 \$ 199,742,267
LIABILITIES, RESERVES AND FUND BALANCE	TO BE APPROPRIATED	
ACCRUED SALARIES PAYABLE.....\$	24,631,257	24,631,257
ACCRUED VACATION LEAVE.....	26,913,264	26,913,264
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	35,272,186	35,272,186
DESIGNATION OF WORKING CAPITAL.....	105,011,579	105,011,579
RESERVE FOR CLAIMS.....	6,959,412	6,959,412
CASH OVERDRAFT.....	208,473,946	208,473,946
ACCOUNTS PAYABLE.....	51,893,178	51,893,178
FUND BALANCE (DEFICIT).....	(259,412,555)	(259,412,555)
 TOTAL LIABILITIES, RESERVES AND FUND BALANCE \$	 199,742,267	 \$ 199,742,267

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008
 ELECTION FUNDS

ASSETS	AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST.....	0
UNCOLLECTED PROPERTY TAXES	
2006 LEVY -	6,551,921
2007 LEVY - ORIGINAL LEVY..... 10,000,000	
LESS: ALLOWANCE FOR UNCOLLECTED	
TAXES..... 300,000	9,700,000
ACCOUNT RECEIVABLE.....	61,473
 TOTAL ASSETS.....	 16,313,394
LIABILITIES, RESERVES AND FUND BALANCE	TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE.....	338,594
ACCRUED VACATION LEAVE.....	29,910
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	2,968,918
DESIGNATION OF WORKING CAPITAL.....	10,000,000
CASH OVERDRAFT.....	2,399,149
ACCOUNTS PAYABLE.....	603,894
FUND BALANCE.....	(27,071)
 TOTAL LIABILITIES, RESERVES AND FUND BALANCE.....	 16,313,394

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008
 BOND AND INTEREST FUND

ASSETS	AVAILABLE FOR APPROPRIATION
CASH ON HAND (INCLUDING INVESTMENTS AT COSTS)	
FOR COUNTY GENERAL OBLIGATION BONDS AND INTEREST.....	\$ 124,717,553
UNCOLLECTED PROPERTY TAXES	
2006 AND PRIOR YEAR'S LEVIES....	60,225,896
2007 LEVY.....	<u>184,941,441</u>
	245,167,337
TOTAL ASSETS.....	<u>\$ 369,884,890</u>

LIABILITIES, RESERVES AND FUND BALANCE	TO BE APPROPRIATED
SINKING FUNDS FOR FUTURE MATURITIES AND INTEREST.....	\$
COUNTY GENERAL OBLIGATION BOND SINKING FUNDS	
AVAILABLE IN CASH.....	124,717,553
TAXES LEVIED.....	<u>245,167,337</u>
	369,884,890
TOTAL LIABILITIES, RESERVES AND FUND BALANCE.....	<u>\$ 369,884,890</u>

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008
 MOTOR FUEL TAX FUND

ASSETS		AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST.....	\$	101,495,390
ACCOUNT RECEIVABLE.....		<u>8,449</u>
 TOTAL ASSETS	 \$	 <u>101,503,839</u>
LIABILITIES, RESERVES AND FUND BALANCE		TO BE APPROPRIATED
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	\$	84,151,609
ACCOUNTS PAYABLE.....		17,077,853
FUND BALANCE.....		<u>274,377</u>
 TOTAL LIABILITIES, RESERVES AND FUND BALANCE	 \$	 <u>101,503,839</u>

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008

ASSETS	AVAILABLE FOR APPROPRIATION	
	MFT ILLINOIS FIRST (IST)	TOWNSHIP ROADS
CASH AND INVESTMENTS AT COST.....\$	14,492,326	3,190,569
ACCOUNT RECEIVABLE.....		42
 TOTAL ASSETS \$	 14,492,326	 3,190,611

LIABILITIES, RESERVES AND FUND BALANCE

	TO BE APPROPRIATED	
ACCRUED SALARIES PAYABLE.....\$	108,456	
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	187,114	290,560
ACCOUNTS PAYABLE.....	4,896	142,182
FUND BALANCE.....	14,191,860	2,757,869
 TOTAL LIABILITIES, RESERVES AND FUND BALANCE \$	 14,492,326	 3,190,611

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008

ASSETS	AVAILABLE FOR APPROPRIATION	
	ANIMAL CONTROL	SUBURBAN CC TB SAN
CASH AND INVESTMENTS AT COST.....\$	3,219,408	19,610,932
2006 AND PRIOR YEARS LEVIES.....		2,677,162
TOTAL ASSETS	\$ 3,219,408	22,288,094
LIABILITIES, RESERVES AND FUND BALANCE	TO BE APPROPRIATED	
	TO BE APPROPRIATED	TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE.....\$	12,955	38,254
ACCRUED VACATION LEAVE.....	10,300	
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	32,970	85,649
ACCOUNTS PAYABLE.....	462,334	198,420
FUND BALANCE.....	2,700,849	21,965,771
TOTAL LIABILITIES, RESERVES AND FUND BALANCE	\$ 3,219,408	22,288,094

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008

ASSETS	AVAILABLE FOR APPROPRIATION	
	LAW LIBRARY	LEAD POISONING PREVENTION
CASH AND INVESTMENTS AT COST.....\$		10,365,953
ACCOUNT RECEIVABLE.....		
TOTAL ASSETS	\$ 0	10,365,953
LIABILITIES, RESERVES AND FUND BALANCE	TO BE APPROPRIATED	
ACCRUED SALARIES PAYABLE.....\$	36,739	1,922
ACCRUED VACATION LEAVE.....	69,688	
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	6,163	387,114
CASH OVERDRAFT.....	1,173,556	
ACCOUNTS PAYABLE.....	492,935	994,713
FUND BALANCE (DEFICIT).....	(1,779,081)	8,982,204
TOTAL LIABILITIES, RESERVES AND FUND BALANCE	\$ 0	10,365,953

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008
 CLERK OF THE CIRCUIT COURT FUNDS

ASSETS	AVAILABLE FOR APPROPRIATION		
	AUTOMATION	DOCUMENT STORAGE	DISPUTE RESOLUTION
CASH AND INVESTMENTS AT COST.....\$	10,103,528	9,276,901	518,099
TOTAL ASSETS \$	10,103,528	9,276,901	518,099

LIABILITIES, RESERVES AND FUND BALANCE	TO BE APPROPRIATED		
	ACCRUED SALARIES PAYABLE.....\$	86,278	83,537
ACCRUED VACATION LEAVE.....	164,873	114,822	
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	608,087	1,684,053	
ACCOUNTS PAYABLE.....	121,834	16,096	
FUND BALANCE.....	9,122,456	7,378,393	518,099
TOTAL LIABILITIES, RESERVES AND FUND BALANCE \$	10,103,528	9,276,901	518,099

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008
 COUNTY RECORDER FUNDS

ASSETS	AVAILABLE FOR APPROPRIATION	
	GEOGRAPHICAL INFO SYS (GIS)	DOCUMENT STORAGE
CASH AND INVESTMENTS AT COST.....\$	7,360,803	8,558,597
TOTAL ASSETS \$	7,360,803	8,558,597
LIABILITIES,RESERVES AND FUND BALANCE	TO BE APPROPRIATED	
ACCRUED SALARIES PAYABLE.....\$	7,342	27,282
ACCRUED VACATION LEAVE.....		22,308
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	1,405,505	547,695
ACCOUNTS PAYABLE.....	773,336	36,678
FUND BALANCE.....	5,174,620	7,924,634
TOTAL LIABILITIES,RESERVES AND FUND BALANCE \$	7,360,803	8,558,597

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008

ASSETS	AVAILABLE FOR APPROPRIATION		
	COUNTY CLERK AUTOMATION	ADULT PROBATION/ PROBATION SERVICES FEE	SOCIAL SERVICES/ PROBATION COURT FEE
CASH AND INVESTMENTS AT COST.....\$	953,501	2,087,455	3,157,727
TOTAL ASSETS \$	953,501	2,087,455	3,157,727
LIABILITIES,RESERVES AND FUND BALANCE	TO BE APPROPRIATED		
ACCRUED SALARIES PAYABLE.....\$	9,327		
ACCRUED VACATION LEAVE.....	6,043		
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	148,840	432,827	473,770
ACCOUNTS PAYABLE.....	34,348	159,678	17,638
FUND BALANCE.....	754,943	1,494,950	2,666,319
TOTAL LIABILITIES,RESERVES AND FUND BALANCE \$	953,501	2,087,455	3,157,727

COOK COUNTY, ILLINOIS
 ESTIMATES OF ASSETS AND LIABILITIES
 AT END OF 2007/BEGINNING 2008

ASSETS	AVAILABLE FOR APPROPRIATION		
	COUNTY SELF INSURANCE	COUNTY MANAGED CARE SUPPORT	TREASURER TAX SALES AUTOMATION
CASH AND INVESTMENTS AT COST.....		196,985	5,626,069
TOTAL ASSETS	\$ 0	196,985	5,626,069

LIABILITIES, RESERVES AND FUND BALANCE	TO BE APPROPRIATED		
	CASH OVERDRAFT.....		
ACCRUED SALARIES PAYABLE.....			6,492
ACCRUED VACATION LEAVE.....			6,216
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	384,827		241,249
ACCOUNTS PAYABLE.....	4,546,826		11,477
FUND BALANCE (DEFICIT).....	(4,931,653)	196,985	5,360,635
TOTAL LIABILITIES, RESERVES AND FUND BALANCE	\$ 0	196,985	5,626,069

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2007/BEGINNING 2008

BOND IMPROVEMENT AND CONSTRUCTION FUNDS

		LEASE OF CAPITAL EQUIPMENT	COUNTY BUILDING REMODELING	PROVIDENT HOSPITAL MEDICAL CENTER
ASSETS				
CASH AND INVESTMENTS AT COST.....	\$	255,043	1,829,157
CASH RESTRICTED.....		37,335	694,546
TOTAL ASSETS.....		292,378	2,523,703
RESERVE AND FUND BALANCES				
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.	\$	896,530	1,107,264	587,673
ACCOUNTS PAYABLE.....		1,159,087	990,451	156,821
FUND BALANCE (DEFICIT).....		(2,055,617)	(1,805,337)	1,779,209
TOTAL EQUITIES.....	\$	292,378	2,523,703
		CERMAK HOSPITAL	4TH DISTRICT CIRCUIT COURT	CAPITAL EQUIPMENT PURCHASE
ASSETS				
CASH AND INVESTMENTS AT COST.....	\$	3,539,513	3,790,136	8,137,610
CASH RESTRICTED.....		406	100,965
TOTAL ASSETS.....	\$	3,539,919	3,891,101	8,137,610
RESERVE AND FUND BALANCES				
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.	\$
FUND BALANCE.....		3,539,919	3,891,101	8,137,610
TOTAL EQUITIES.....	\$	3,539,919	3,891,101	8,137,610

	MAJOR CAPITAL EQUIPMENT LONG TERM	COUNTY JAIL DIVISION 11 MAX. SECURITY	NEW & REPLACEMENT CAPITAL EQUIPMENT
ASSETS			
CASH AND INVESTMENTS AT COST.....	\$	833,554	8,698,513
CASH RESTRICTED.....	10,642,989
TOTAL ASSETS.....	\$	833,554	19,341,502
RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.	\$ 6,871,504	4,899,114
ACCOUNTS PAYABLE.....	1,878,660	1,679,243
FUND BALANCE (DEFICIT).....	(8,750,164)	833,554	12,763,145
TOTAL EQUITIES.....	\$	833,554	19,341,502

	COUNTY JAIL SOUTH CAMPUS	COUNTY PHYSICAL PLANT/REPLACE RENEWAL	COUNTY HOSPITAL PLANNING REPLACEMENT
ASSETS			
CASH AND INVESTMENTS AT COST.....	\$ 3,564,956	89,684,074
CASH RESTRICTED.....	93,898	7,170,047
TOTAL ASSETS.....	\$ 3,658,854	96,854,121
RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.	\$ 2,482	49,691,665	1,028,977
ACCOUNTS PAYABLE.....	6,808,304
FUND BALANCE (DEFICIT).....	3,656,372	(56,499,969)	95,825,144
TOTAL EQUITIES.....	\$ 3,658,854	96,854,121

	69 WEST WASHINGTON BUILDING	COOK COUNTY COURTROOMS	COOK COUNTY HOSPITAL RENOVATION
ASSETS			
CASH AND INVESTMENTS AT COST.....	\$ 3,511,968	9,538,654	14,097,897
CASH RESTRICTED.....	44,169	18,492,913	30,171,673
.....			
TOTAL ASSETS.....	\$ 3,556,137	28,031,567	44,269,570
 RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.	\$	357,960	9,611,923
ACCOUNTS PAYABLE.....	17,434	1,493,824
FUND BALANCE.....	3,538,703	27,673,607	33,163,823
.....			
TOTAL EQUITIES.....	\$ 3,556,137	28,031,567	44,269,570

	DEPARTMENT OF CORRECTIONS BOOT CAMP	JUVENILE DETENTION CENTER	OAK FOREST ICF BUILDING
ASSETS			
CASH AND INVESTMENTS AT COST.....	\$ 139,128	6,644,061	2,356,462
CASH RESTRICTED.....	88,872	1,370,027
.....			
TOTAL ASSETS.....	\$ 139,128	6,732,933	3,726,489
 RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.	\$	1,254,644
ACCOUNTS PAYABLE.....	373,492
FUND BALANCE.....	139,128	6,732,933	2,098,353
.....			
TOTAL EQUITIES.....	\$ 139,128	6,732,933	3,726,489

	RICHARD J. DALEY CENTER	COUNTY JAIL DIVISION 9 MAX. SECURITY	COUNTY JAIL DIVISION 10 MED. SECURITY
ASSETS			
CASH AND INVESTMENTS AT COST.....	\$	759,874	577,963
CASH RESTRICTED.....
TOTAL ASSETS.....	\$	759,874	577,963
RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.	\$
ACCOUNTS PAYABLE.....	581,257
FUND BALANCE (DEFICIT).....	(581,257)	759,874	577,963
TOTAL EQUITIES.....	\$	759,874	577,963

	COUNTY JAIL CHILLER PLANT	FANTUS HEALTH CENTER
ASSETS		
CASH AND INVESTMENTS AT COST.....	\$ 1,346,677	355
CASH RESTRICTED.....	45,496
TOTAL ASSETS.....	\$ 1,392,173	355
RESERVE AND FUND BALANCES		
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.	\$
ACCOUNTS PAYABLE.....
FUND BALANCE.....	1,392,173	355
TOTAL EQUITIES.....	\$ 1,392,173	355

COOK COUNTY, ILLINOIS

FUNDED DEBT--AT END OF 2007/BEGINNING 2008

TITLE OF ISSUE	DATE OF ISSUE	DATE OF FINAL MATURITY	PURPOSE OF ISSUE	PRINCIPAL AMOUNT OUTSTANDING
COUNTY REFUNDING BONDS OF 1992C	SEPT 15,1992	NOV 15,2009	REFUNDING.....\$	\$15,605,000
COUNTY BUILDING BONDS OF 1996	JULY 15,1996	NOV 15,2014	CAPITAL IMPROV & REFUNDING....	106,975,000
COUNTY REFUNDING BONDS OF 1997A	MAY 15,1997	NOV 15,2022	REFUNDING.....	40,790,000
COUNTY REFUNDING BONDS OF 1997B	DEC 01,1997	NOV 15,2017	REFUNDING.....	23,615,000
COUNTY REFUNDING BONDS OF 1998A	AUG 15,1998	NOV 15,2022	REFUNDING.....	273,625,000
COUNTY BUILDING BONDS OF 1999A	APR 01,1999	NOV 15,2028	CAPITAL IMPROVEMENTS.....	204,000,000
COUNTY REFUNDING BONDS OF 1999B	APR 01,1999	NOV 15,2012	REFUNDING.....	49,155,000
COUNTY BUILDING BONDS OF 2001A	FEB 15,2001	NOV 15,2031	NEW BUILDING AND IMPROVEMENTS.	29,640,000
COUNTY BUILDING BONDS OF 2002A	MAR 26,2002	NOV 1,2023	TAXABLE GO VARIABLE RATE BDS..	115,200,000
COUNTY BUILDING BONDS OF 2002B	MAR 12,2002	NOV 1,2031	NEW BUILDING & IMPROVEMENTS..	245,400,000
COUNTY BUILDING BONDS OF 2002C	MAR 01,2002	NOV 15,2026	NEW BUILDING & IMPROVEMENTS..	157,810,000
COUNTY REFUNDING BONDS OF 2002D	SEP 15,2002	NOV 15,2022	REFUNDING.....	173,565,000
COUNTY REFUNDING BONDS OF 2003A & 2003B	MAR 13,2003	NOV 15,2022	REFUNDING.....	169,550,000 C
COUNTY REFUNDING BONDS OF 2004A	MAR 23,2004	NOV 15,2023	REFUNDING.....	216,430,000
TAX-EXEMPT COUNTY BUILDING BONDS OF 2004B	JUL 29,2004	NOV 15,2029	NEW BUILDING & IMPROVEMENTS..	165,000,000
TAXABLE COUNTY BUILDING BONDS OF 2004C	AUG 02,2004	NOV 15,2029	NEW BUILDING & IMPROVEMENTS..	135,000,000
TAXABLE COUNTY BUILDING BONDS OF 2004D	AUG 11,2004	NOV 01,2030	TAXABLE GO VARIABLE RATE BDS..	130,000,000
TAX-EXEMPT COUNTY BUILDING BONDS OF 2004E	AUG 11,2004	NOV 01,2033	VARIABLE RATE CAP IMPROVEMENT.	170,000,000
COUNTY REFUNDING BONDS OF 2006A	FEB 09,2006	NOV 15,2031	REFUNDING.....	336,050,000
COUNTY REFUNDING BONDS OF 2006B	NOV 30,2006	NOV 15,2022	REFUNDING.....	196,200,000
TOTAL OUTSTANDING BONDED INDEBTEDNESS.....			\$	\$2,953,610,000

SERIES 2003A & 2003B ISSUES C=COMBINED

COOK COUNTY, ILLINOIS

ALL FUNDS

ESTIMATED REVENUES AND OTHER RESOURCES AVAILABLE

FOR FISCAL YEAR 2008

EXHIBIT R
PAGE 1 OF 3

CORPORATE PURPOSES FUND		\$	168,593,200
PUBLIC SAFETY FUND			1,084,211,700
HEALTH FUND.....			876,174,400
BOND AND INTEREST FUND			
2008 PROPERTY TAX REVENUE.....			212,729,169
ANIMAL CONTROL FUND			
ANTICIPATED REVENUES FOR 2008.....	3,230,000		
LESS: RESERVE FOR FUTURE EXPANSION.....	2,841,549		
FUND BALANCE.....	2,700,849		3,089,300
ELECTION FUND.....			44,986,400
COUNTY RECORDER'S DOCUMENT STORAGE SYSTEM FUND			
ANTICIPATED REVENUES FOR 2008.....	3,000,000		
FUND BALANCE.....	7,924,634		
LESS: RESERVE FOR FUTURE EXPANSION.....	6,654,634		4,270,000
CIRCUIT COURT AUTOMATION FUND			
ANTICIPATED REVENUES FOR 2008.....	12,000,000		
FUND BALANCE.....	9,122,456		
LESS: RESERVE FOR FUTURE EXPANSION.....	7,639,156		13,483,300
CIRCUIT COURT DOCUMENT STORAGE SYSTEM FUND			
ANTICIPATED REVENUES FOR 2008.....	12,000,000		
LESS: RESERVE FOR FUTURE EXPANSION.....	7,535,193		
FUND BALANCE.....	7,378,393		11,843,200
COUNTY CLERK AUTOMATION FUND			
ANTICIPATED REVENUES FOR 2008.....	1,000,000		
FUND BALANCE.....	754,943		
LESS: RESERVE FOR FUTURE EXPANSION.....	279,043		1,475,900
INTERGOVERNMENTAL AGREEMENT/E.T.S.B.....			1,049,400
COUNTY LAW LIBRARY FUND			
ANTICIPATED REVENUES FOR 2008.....	4,150,000		
FUND BALANCE.....			
DUE FROM OTHER FUNDS.....	1,243,800		5,393,800

COOK COUNTY, ILLINOIS

ALL FUNDS

ESTIMATED REVENUES AND OTHER RESOURCES AVAILABLE

FOR FISCAL YEAR 2008

EXHIBIT R
PAGE 2 OF 3

CIRCUIT COURT DISPUTE RESOLUTION FUND		
ANTICIPATED REVENUES FOR 2008.....	200,000	
FUND BALANCE.....	518,099	
LESS: RESERVE	518,099	200,000
SELF INSURANCE FUND		
FUNDING FROM LONG TERM DEBT.....	94,498,400	
		94,498,400
MANAGE CARE SUPPORT		
FUND BALANCE.....	196,985	
DUE FROM OTHER FUNDS.....	141,015	
LESS: RESERVE		338,000
ADULT PROBATION / PROBATION SERVICES FEE		
ANTICIPATED REVENUES FOR 2008.....	2,900,000	
FUND BALANCE.....	1,494,950	
LESS: RESERVE	640,950	3,754,000
SOCIAL SERVICES / PROBATION & COURT FEE		
ANTICIPATED REVENUES FOR 2008.....	3,775,000	
FUND BALANCE.....	2,666,319	
LESS: RESERVE	3,616,119	2,825,200
JUVENILE PROBATION - SUPPLEMENTARY OFFICERS		
ANTICIPATED REVENUES FOR 2008.....	4,350,500	4,350,500
COUNTY TREASURER TAX SALES AUTOMATION		
ANTICIPATED REVENUES FOR 2008.....	812,000	
FUND BALANCE.....	5,360,635	
LESS: RESERVE	135	6,172,500
SUBURBAN CC TB SANITARIUM		
ANTICIPATED REVENUES FOR 2008.....	984,000	
FUND BALANCE.....	21,965,771	
LESS: RESERVE	18,418,271	4,531,500
CLERK OF THE CIRCUIT COURT ADMISTRATIVE.....		
		510,800
FEDERAL, STATE AND PRIVATE GRANTS		
		135,569,600
CC LEAD POISONING PREVENTION FUND		
FUND BALANCE.....	8,982,204	
LESS: RESERVE	5,087,404	3,894,800
COUNTY EMPLOYEES' ANNUITY AND BENEFIT FUND		
2008 PROPERTY TAX LEVY.....	120,124,000	
PERSONAL PROPERTY REPLACEMENT TAX.....	63,000,000	183,124,000

COOK COUNTY, ILLINOIS

ALL FUNDS

ESTIMATED REVENUES AND OTHER RESOURCES AVAILABLE

FOR FISCAL YEAR 2008

EXHIBIT R
PAGE 3 OF 3

MOTOR FUEL TAX ILLINOIS FIRST (1ST)			
ANTICIPATED REVENUES FOR 2008.....	9,878,800		
FUND BALANCE.....	14,191,860		
LESS: RESERVE	10,941,860		13,128,800
GEOGRAPHICAL INFORMATION SYSTEMS (GIS)			
ANTICIPATED REVENUES FOR 2008.....	8,075,000		
FUND BALANCE.....	5,174,620		
LESS: RESERVE	8,020		13,241,600
STATE'S ATTORNEY BAD CHECK DIVERSION/CAPITAL LITIGATION.....			3,179,800
STATE'S ATTORNEY NARCOTICS NUISANCE ABATEMENT.....			3,247,800
EMERGENCY MANAGEMENT AGENCY & SHERIFF YOUTHFUL ALCOHOL.....			328,500
JTDC CENTER SUPPORT.....			36,560,400
MOTOR FUEL TAX FUND	106,385,577		
LESS: AMOUNT USED FOR PUBLIC SAFETY FUND.....	34,500,000		
AMOUNT ESTIMATED FOR NON-CAPITAL PURPOSES.....	11,614,000		
RESERVE FOR FUTURE OBLIGATIONS.....	(17,511,423)	*	77,783,000
TOWNSHIP ROADS FUND	3,292,869		
LESS: AMOUNT ESTIMATED FOR NON-CAPITAL PURPOSES.....			
RESERVE FOR FUTURE OBLIGATIONS.....	3,292,869	*	
CAPITAL IMPROVEMENTS.....	208,400,112	*	208,400,112
ALLOWANCE FOR UNCOLLECTED TAXES.....			11,628,911
TOTAL - PROJECTED RESOURCES.....	\$		3,234,567,992

* SHOWN IN CAPITAL IMPROVEMENTS SECTION

COOK COUNTY, ILLINOIS

CORPORATE PURPOSES FUND

EXHIBIT S

COMPTROLLER'S ESTIMATES OF REVENUES AND

OTHER RESOURCES AVAILABLE FOR THE FISCAL YEAR 2008

2008 CORPORATE FUND GROSS PROPERTY TAX LEVY REQUIREMENT.....	\$	12,546,222
LESS: ALLOWANCE FOR UNCOLLECTED TAXES.....		(376,387)

2008 NET PROPERTY TAX REVENUE.....		12,169,835
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REVENUE FROM FEES

COUNTY TREASURER

PENALTIES ON DELINQUENT TAXES.....	46,200,000	
INTEREST ON INVESTMENTS.....	1,100,000	
INHERITANCE TAX.....	7,650,000	
TAX PUBLICATION COSTS/SPECIAL FEES.....	300,000	55,250,000

COUNTY CLERK

MARRIAGE LICENSE.....	1,040,000	
VITAL STATISTICS.....	5,349,200	
TAX SEARCHES.....	1,375,000	
REDEMPTION FEES.....	250,000	
NOTARY CERTIFICATES.....	172,000	
INTEREST ON INVESTMENTS.....	630,000	
ASSUMED NAMES.....	240,000	
ETHICS.....	5,500	
MISCELLANEOUS.....	283,300	9,345,000

RECORDER OF DEEDS

REAL ESTATE FEES.....	30,000,000	
REAL ESTATE TRANSFER TAX.....	20,000,000	
CERTIFIED AND NON CERTIFIED COPIES.....	680,000	
INTERNET COPIES.....	1,400,000	
STANDARDIZATION PENALTY FEES.....	900,000	
MISCELLANEOUS.....	2,013,095	54,993,095

BUILDING AND ZONING.....	1,600,000	
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ENVIRONMENTAL CONTROL.....	3,200,000	
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COUNTY ASSESSOR.....	705,000	
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LIQUOR LICENSES.....	400,000	
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CABLE TV FRANCHISE.....	1,000,000	126,493,095
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HOME RULE TAXES

COUNTY SALES TAX.....	5,409,540	5,409,540
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INTERGOVERNMENTAL REVENUES

ANIMAL CONTROL INDIRECT COST.....	612,700	
VARIOUS GRANTS INDIRECT COST.....	3,362,400	
TREASURER TAX SALES INDIRECT COST.....	47,300	
MOTOR FUEL, EXPRESSWAY & TOWNSHIPS ROADS.....	5,000,000	
ELECTION DIVISION INDIRECT COST.....	213,500	
RECORDER DOCUMENT STORAGE INDIRECT COST.....	172,700	
COUNTY CLERK AUTOMATION INDIRECT COST.....	48,600	
OTHER SPECIAL REVENUE INDIRECT COST.....	34,800	9,492,000

OTHER REVENUES

COMMISSIONS ON PUBLIC TELEPHONE.....	2,000,000	
INTEREST EARNINGS TRANSFER OUT.....	2,500,000	
HIGHWAY SALE OF PERMITS.....	525,000	
REAL ESTATE MANAGEMENT.....	1,935,000	
MISCELLANEOUS.....	8,068,730	15,028,730
TOTAL ESTIMATED REVENUE (EXCLUSIVE OF PROPERTY TAX).....		156,423,365
TOTAL ESTIMATED REVENUE (INCLUDING PROPERTY TAX).....		168,593,200
TOTAL ESTIMATED RESOURCES.....	\$	168,593,200

PUBLIC SAFETY FUND

EXHIBIT T

COMPTROLLER'S ESTIMATES OF REVENUES AND

OTHER RESOURCES AVAILABLE FOR THE FISCAL YEAR 2008

2008 PUBLIC SAFETY FUND GROSS PROPERTY TAX LEVY REQUIREMENT.....	\$	182,230,414
LESS: ALLOWANCE FOR UNCOLLECTED TAXES		(5,466,912)
2008 NET PROPERTY TAX REVENUE.....		176,763,502

REVENUE FROM FEES

CLERK OF THE CIRCUIT COURT

LAW DIVISION.....	11,000,000	
COUNTY DIVISION.....	2,738,500	
CHANCERY AND DOMESTIC RELATIONS.....	12,450,000	
PROBATE DIVISION.....	2,400,000	
ADMINISTRATIVE DEPARTMENT.....	15,666,943	
MUNICIPAL DISTRICT 1.....	39,422,000	
MUNICIPAL DISTRICT 2-6.....	25,500,000	
MUNICIPAL DISTRICT RED LIGHT TRAFFIC SYS.....	5,000,000	114,177,443

SHERIFF

MUNICIPAL DIVISION

COURT PROCESS FEES.....	1,619,000	
GENERAL SUMMONS.....	7,500,000	
MILEAGE CHARGES ON SUMMONS.....	1,500,000	
FORCIBLE DETAINERS.....	2,800,000	
SHERIFF'S WORK ALTERNATIVE PROGRAM (SWAP)....	755,000	
MISCELLANEOUS FEES.....	836,400	
FOREIGN WRITS.....	415,000	
CITATIONS & ADMINISTRATIVE TOWS.....	2,185,000	
	17,610,400	

COURT PROCESS DIVISION

COURT PROCESS DISTRICT & FINAL PROCESS.....	1,250,000	
MILEAGE.....	598,000	
SHERIFF'S COMMISSION-SALES.....	36,000	
SOCIAL SECURITY INCENTIVE PAYMENTS.....	600,000	
MISCELLANEOUS FEES.....	21,000	
	2,505,000	20,115,400

PUBLIC GUARDIAN.....	2,250,000	
STATE'S ATTORNEY.....	2,600,000	
SUPPORTIVE SERVICES.....	75,000	
CHIEF JUDGE CIRCUIT COURT OF COOK COUNTY.....	10,778,551	
COURT SERVICES FEE.....	11,400,000	
PUBLIC ADMINISTRATOR.....	2,000,000	
	29,103,551	163,396,394

HOME RULE TAXES

COUNTY SALES TAX.....	232,415,030	
USE TAX.....	49,000,000	
GASOLINE / DIESEL FUEL TAX.....	101,000,000	
CIGARETTE TAX.....	28,000,000	
RETAIL SALE OF MOTOR VEHICLES.....	3,200,000	
AMUSEMENT TAX.....	19,000,000	
WHEEL TAX.....	2,000,000	
RETAIL SALE OF ALCOHOLIC BEVERAGES TAX.....	25,500,000	
PARKING LOT AND GARAGE OPERATIONS TAX.....	39,000,000	
		499,115,030

INTERGOVERNMENTAL REVENUES

MOTOR FUEL TAX GRANT.....	34,500,000	
RETAILER'S AND SERVICE OCCUPATION TAX.....	5,250,000	
STATE INCOME DERIVATIVE SHARE.....	9,500,000	
OFF TRACK BETTING COMMISSIONS.....	3,020,000	
PROBATION OFFICERS AND OTHERS-JUVENILE COURT....	16,085,000	
CHILDREN'S HOME PLACING.....	150,000	
OTHER SPECIAL REVENUES INDIRECT COST.....	303,700	
CIRCUIT COURT AUTOMATION INDIRECT COST.....	1,372,900	
CIRCUIT COURT DOCUMENT STORAGE INDIRECT COST....	1,331,400	71,513,000

OTHER REVENUES

BAIL BOND FORFEITURE.....	150,000	
MEDICAL EXAMINER.....	300,000	
COMMISSIONS ON PUBLIC TELEPHONE.....	3,000,000	
69 WEST WASHINGTON REAL ESTATE MANAGEMENT.....	3,100,000	
SALE OF REAL ESTATE PROPERTY.....	33,000,000	
SALES TAX ANTICIPATION NOTES.....	130,231,176	
MISCELLANEOUS.....	3,642,598	173,423,774
TOTAL ESTIMATED REVENUE (EXCLUSIVE OF PROPERTY TAX).....		907,448,198
TOTAL ESTIMATED REVENUE (INCLUDING PROPERTY TAX).....		1,084,211,700
TOTAL - ESTIMATED RESOURCES.....		\$ 1,084,211,700

COOK COUNTY, ILLINOIS

HEALTH FUND

COMPTROLLER'S ESTIMATES OF REVENUE AND

OTHER RESOURCES AVAILABLE FOR THE FISCAL YEAR 2008

2008 HEALTH FUND GROSS PROPERTY TAX REQUIREMENT.....\$	148,853,737
LESS: ALLOWANCE FOR UNCOLLECTED TAXES.....	(4,465,612)
2008 NET PROPERTY TAX REVENUE.....	144,388,125

REVENUE FROM PATIENT FEES

	STROGER HOSPITAL	OAK FOREST HOSPITAL	PROVIDENT HOSPITAL	TOTAL	
MEDICARE	43,921,126	3,449,049	8,919,522	56,289,697	
PUBLIC ASSISTANCE	175,705,314	31,167,973	31,787,594	238,660,881	
PRIVATE PAYORS AND CARRIERS	12,626,427	888,954	2,434,049	15,949,430	
	<u>232,252,867</u>	<u>35,505,976</u>	<u>43,141,165</u>	<u>310,900,008</u>	310,900,008

SUPPLEMENTAL STATE MEDICAID PLAN	97,818,815	22,507,360	18,276,389	138,602,564	138,602,564
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TOTAL PATIENT FEES.....	449,502,572
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HOME RULE TAXES

COUNTY SALES TAX.....	131,635,030
CIGARETTE TAX.....	145,000,000
	<u>276,635,030</u>

MISCELLANEOUS REVENUE	5,648,673
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TOTAL MISCELLANEOUS REVENUE.....	5,648,673
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TOTAL ESTIMATED REVENUE (EXCLUSIVE OF PROPERTY TAX).....	731,786,275
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TOTAL ESTIMATED REVENUE (INCLUDING PROPERTY TAX).....	876,174,400
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TOTAL ESTIMATED RESOURCES.....\$	876,174,400
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COOK COUNTY, ILLINOIS

EXHIBIT V

ELECTION DIVISION FUND

COMPTROLLER'S ESTIMATES OF REVENUE AND

OTHER RESOURCES AVAILABLE FOR THE FISCAL YEAR 2008

2008 ELECTION DIVISION PROPERTY TAX REQUIREMENT.....\$	44,000,000
LESS: ALLOWANCE FOR UNCOLLECTED TAXES.....	(1,320,000)
2008 NET PROPERTY TAX REVENUE.....	42,680,000
MISCELLANEOUS REVENUE.....	2,306,400
TOTAL ESTIMATED RESOURCES.....\$	44,986,400

COOK COUNTY, ILLINOIS

ESTIMATED REVENUES AND OTHER RESOURCES AVAILABLE

FOR FISCAL YEAR 2008

TRANSPORTATION PROGRAM

MOTOR FUEL TAX FUND

	2007 UNAUDITED EXPENDITURES & ENCUMBRANCES	2008 ESTIMATED REVENUES
FUND BALANCE.....		274,377
STATE OF ILLINOIS MOTOR FUEL TAX ALLOTMENTS.....		99,121,200
FEDERAL, STATE&LOCAL AGENCY REIMBURSEMENTS FOR 2008. EXPENDITURES.....	99,109,939	6,990,000
FUNDING OF PUBLIC SAFETY.....	34,500,000	
FUNDING OF C.T.A.....	2,000,000	
LESS:RESERVE FOR FUTURE OBLIGATION.....		
NET CHANGE IN UNCOMPLETED ORDERS AND CONTRACTS:		
END OF FISCAL YEAR 2007	84,151,609	
START OF FISCAL YEAR 2007	88,322,377	
	(4,170,768)	
TOTAL.....	131,439,171	106,385,577

TOWNSHIP ROADS FUND

FUND BALANCE.....		2,757,869
STATE OF ILLINOIS TAX ALLOTMENTS FOR 2008.....		535,000
EXPENDITURES.....	498,589	
NET CHANGE IN UNCOMPLETED ORDERS AND CONTRACTS:		
END OF FISCAL YEAR 2007	290,560	
START OF FISCAL YEAR 2007	482,998	
	(192,438)	
TOTAL.....	306,151	3,292,869

MOTOR FUEL TAX ILLINOIS FIRST (IST)

FUND BALANCE.....		14,191,860
FEDERAL AND STATE REIMBURSEMENTS FOR 2008.....		9,878,800
EXPENDITURES/ENCUMBRANCES.....	8,028,808	
TOTAL.....	8,028,808	24,070,660
ESTIMATED TRANSPORTATION ALL FUNDS.....	\$139,774,130	\$133,749,106

ESTIMATED REVENUES EXPENDITURES AND ENCUMBRANCES

FOR FISCAL YEAR 2008

TRANSPORTATION PROGRAM

	2007 UNAUDITED REVENUES AS OF 11/30/07	2008 ESTIMATED REVENUES
HIGHWAY DEPARTMENT.....	\$ 18,137,592	17,175,100
 <u>MOTOR FUEL TAX FUND</u>		
STATE OF ILLINOIS ALLOTMENTS.....	100,045,120	99,121,200
FEDERAL AND STATE REIMBURSEMENTS.....	1,580,000	3,800,000
LOCAL AGENCY REIMBURSEMENTS.....	3,453,927	3,190,000
FUND BALANCE.....	274,377	274,377
 TOTAL MOTOR FUEL TAX FUND REVENUES.....	 105,353,424	 106,385,577
 <u>TOWNSHIP ROADS FUND</u>		
STATE OF ILLINOIS ALLOTMENTS.....	542,286	535,000
FUND BALANCE.....	2,757,869	2,757,869
 TOTAL TOWNSHIP ROADS FUND REVENUES.....	 3,300,155	 3,292,869
 <u>MOTOR FUEL TAX ILLINOIS FIRST (1ST)</u>		
STATE OF ILLINOIS ALLOTMENTS.....	9,847,217	9,878,800
FUND BALANCE.....	14,191,860	14,191,860
 TOTAL MOTOR FUEL TAX ILLINOIS FIRST (1ST)..	 24,039,077	 24,070,660
 ESTIMATED TRANSPORTATION PROGRAM REVENUES FOR ALL FUNDS.....	 \$ 150,830,248	 150,924,206

COOK COUNTY, ILLINOIS

ESTIMATED REVENUES EXPENDITURES AND ENCUMBRANCES

FOR FISCAL YEAR 2008

TRANSPORTATION PROGRAM

	2007 UNAUDITED EXPENDITURES/ ENCUMBRANCES AS OF 11/30/07	2008 ESTIMATED EXPENDITURES/ ENCUMBRANCES
HIGHWAY DEPARTMENT.....\$	18,137,592	17,175,100
<u>MOTOR FUEL TAX FUND</u>		
FUNDING OF PUBLIC SAFETY FUND.....	34,500,000	34,500,000
NON-CAPITAL OUTLAYS		
FUNDING OF C.T.A.....	2,000,000	2,000,000
REIMBURSEMENT TO CORPORATE FUND.....	5,000,000	5,000,000
MAINTENANCE.....	4,525,000	4,614,000
SUB - TOTAL	11,525,000	11,614,000
CAPITAL OUTLAYS.....	62,084,939	
CAPITAL ENCUMBRANCES.....		77,783,000
RESERVE FOR FUTURE OBLIGATIONS.....	(2,756,515)	(17,511,423)
TOTAL MOTOR FUEL TAX FUND EXPENDITURES AND ENCUMBRANCES.....	105,353,424	106,385,577
<u>TOWNSHIP ROADS FUND</u>		
NON-CAPITAL OUTLAYS		
REIMBURSEMENT TO CORPORATE FUND.....		
CAPITAL OUTLAYS.....	498,589	
CAPITAL ENCUMBRANCES.....		
RESERVE FOR FUTURE OBLIGATIONS.....	2,801,566	3,292,869
TOTAL TOWNSHIP ROADS FUND EXPENDITURES AND ENCUMBRANCES.....	3,300,155	3,292,869
<u>MOTOR FUEL TAX ILLINOIS FIRST (1ST)</u>		
CAPITAL OUTLAYS.....	7,851,670	
CAPITAL ENCUMBRANCES.....	177,138	13,128,800
RESERVE FOR FUTURE OBLIGATIONS.....	16,010,269	10,941,860
TOTAL MOTOR FUEL TAX ILLINOIS FIRST (1ST).	24,039,077	24,070,660
ESTIMATED TRANSPORTATION PROGRAM EXPENDITURES AND ENCUMBRANCES FOR ALL FUNDS.....\$	150,830,248	150,924,206

* SHOWN IN THE CAPITAL IMPROVEMENTS SECTION

COOK COUNTY, ILLINOIS

APPROPRIATIONS FOR ESTIMATES OF LIABILITIES EXISTING IN ALL FUNDS

AT END OF 2007/BEGINNING 2008

AMOUNTS OF
APPROPRIATION

CORPORATE PURPOSES FUND

ACCRUED SALARIES PAYABLE.....	\$1,691,525
ACCRUED VACATION LEAVE.....	4,529,557
UNCOMPLETED ORDERS AND CONTRACTS.....	5,844,564
RESERVE FOR CLAIMS.....	1,843,554
DESIGNATION OF WORKING CAPITAL.....	6,500,000
ACCOUNTS PAYABLE.....	11,769,588

TOTAL CORPORATE PURPOSES FUND LIABILITIES..... \$ 32,178,788

PUBLIC SAFETY FUND

ACCRUED SALARIES PAYABLE.....	14,432,216
ACCRUED VACATION LEAVE.....	24,300,631
UNCOMPLETED ORDERS AND CONTRACTS.....	16,068,826
RESERVE FOR CLAIMS.....	10,299,681
DESIGNATION OF WORKING CAPITAL.....	87,634,603
ACCOUNTS PAYABLE.....	51,599,120

TOTAL PUBLIC SAFETY FUND LIABILITIES..... \$ 204,335,077

COUNTY HEALTH FUND

ACCRUED SALARIES PAYABLE.....	24,631,257
ACCRUED VACATION LEAVE.....	26,913,264
UNCOMPLETED ORDERS AND CONTRACTS.....	35,272,186
RESERVE FOR CLAIMS.....	6,959,412
CASH OVERDRAFT.....	208,473,946
DESIGNATION OF WORKING CAPITAL.....	105,011,579
ACCOUNTS PAYABLE.....	51,893,178

TOTAL COUNTY HEALTH FUND LIABILITIES..... \$ 459,154,822

MOTOR FUEL TAX ILLINOIS FIRST (1ST)

ACCRUED SALARIES PAYABLE.....	108,456
UNCOMPLETED ORDERS AND CONTRACTS.....	187,114
ACCOUNTS PAYABLE.....	4,896

TOTAL MOTOR FUEL TAX ILLINOIS FIRST (1ST)..... \$ 300,466

COUNTY CLERK AUTOMATION FUND

ACCRUED SALARIES PAYABLE.....	9,327
ACCRUED VACATION LEAVE.....	6,043
UNCOMPLETED ORDERS AND CONTRACTS.....	148,840
ACCOUNT PAYABLE.....	34,348

TOTAL COUNTY CLERK AUTOMATION FUND..... \$ 198,558

COUNTY SELF INSURANCE

UNCOMPLETED ORDERS AND CONTRACTS.....	384,827
ACCOUNTS PAYABLE.....	4,546,826

TOTAL COUNTY SELF INSURANCE..... \$ 4,931,653

ANIMAL CONTROL FUND			
ACCRUED SALARIES PAYABLE.....	12,955		
ACCRUED VACATION LEAVE.....	10,300		
UNCOMPLETED ORDERS AND CONTRACTS.....	32,970		
ACCOUNTS PAYABLE.....	462,334		
TOTAL ANIMAL CONTROL FUND.....		\$	518,559
COUNTY RECORDER'S STORAGE SYSTEM FUND			
ACCRUED SALARIES PAYABLE.....	27,282		
ACCRUED VACATION LEAVE.....	22,308		
UNCOMPLETED ORDERS AND CONTRACTS.....	547,695		
ACCOUNTS PAYABLE.....	36,678		
TOTAL COUNTY RECORDER'S STORAGE SYSTEM FUND.....		\$	633,963
COUNTY LAW LIBRARY FUND			
ACCRUED SALARIES PAYABLE.....	36,739		
ACCRUED VACATION LEAVE.....	69,688		
UNCOMPLETED ORDERS AND CONTRACTS.....	6,163		
CASH OVERDRAFT.....	1,173,556		
ACCOUNTS PAYABLE.....	492,935		
TOTAL COUNTY LAW LIBRARY FUND.....		\$	1,779,081
CLERK OF THE CIRCUIT COURT - AUTOMATION FUND			
ACCRUED SALARIES PAYABLE.....	86,278		
ACCRUED VACATION LEAVE.....	164,873		
UNCOMPLETED ORDERS AND CONTRACTS.....	608,087		
ACCOUNTS PAYABLE.....	121,834		
CLERK OF THE CIRCUIT COURT - AUTOMATION FUND.....		\$	981,072
ELECTION FUND			
ACCRUED SALARIES PAYABLE.....	338,594		
ACCRUED VACATION LEAVE.....	29,910		
UNCOMPLETED ORDERS AND CONTRACTS.....	2,968,918		
DESIGNATION OF WORKING CAPITAL.....	10,000,000		
CASH OVERDRAFT.....	2,399,149		
ACCOUNTS PAYABLE.....	603,894		
TOTAL ELECTION FUND.....		\$	16,340,465
CLERK OF THE CIRCUIT COURT - DOCUMENT STORAGE FUND			
ACCRUED SALARIES PAYABLE.....	83,537		
ACCRUED VACATION LEAVE.....	114,822		
UNCOMPLETED ORDERS AND CONTRACTS.....	1,684,053		
ACCOUNTS PAYABLE.....	16,096		
CLERK OF THE CIRCUIT COURT - DOCUMENT STORAGE FUND.....		\$	1,898,508
COOK COUNTY SUBURBAN TB SAN DISTRICT			
ACCRUED SALARIES PAYABLE.....	38,254		
UNCOMPLETED ORDERS AND CONTRACTS.....	85,649		
ACCOUNTS PAYABLE.....	198,420		
TOTAL CC SUBURBAN TB SAN DISTRICT.....		\$	322,323
TREASURER SALES TAX AUTOMATION			
ACCRUED SALARIES PAYABLE.....	6,492		
ACCRUED VACATION LEAVE.....	6,216		
UNCOMPLETED ORDERS AND CONTRACTS.....	241,249		
ACCOUNTS PAYABLE.....	11,477		
TOTAL TREASURER SALES TAX AUTOMATION.....		\$	265,434

COOK COUNTY LEAD POISONING PREVENTION		
ACCRUED SALARIES PAYABLE.....	1,922	
UNCOMPLETED ORDERS AND CONTRACTS.....	387,114	
ACCOUNTS PAYABLE.....	994,713	
TOTAL COUNTY LEAD POISONING PREVENTION.....		1,383,749
MOTOR FUEL TAX FUND		
UNCOMPLETED ORDERS AND CONTRACTS.....	84,151,609	
ACCOUNTS PAYABLE.....	17,077,853	
TOTAL MOTOR FUEL TAX FUND.....		\$ 101,229,462
TOWNSHIP ROAD FUNDS		
UNCOMPLETED ORDERS AND CONTRACTS.....	290,560	
ACCOUNTS PAYABLE.....	142,182	
TOTAL TOWNSHIP ROAD FUNDS.....		\$ 432,742
GEOGRAPHICAL INFORMATION SYSTEM (GIS)		
ACCRUED SALARIES PAYABLE.....	7,342	
UNCOMPLETED ORDERS AND CONTRACTS.....	1,405,505	
ACCOUNTS PAYABLE.....	773,336	
TOTAL GEOGRAPHICAL INFORMATIONS SYSTEM.....		\$ 2,186,183
ADULT PROBATION / PROBATION SERVICES FEE		
UNCOMPLETED ORDERS AND CONTRACTS.....	432,827	
ACCOUNTS PAYABLE.....	159,678	
TOTAL ADULT PROBATION / PROBATION SERVICES FEE.....		\$ 592,505
SOCIAL SERVICES / PROBATION COURT FEE		
UNCOMPLETED ORDERS AND CONTRACTS.....	473,770	
ACCOUNTS PAYABLE.....	17,638	
TOTAL SOCIAL SERVICES / PROBATION COURT FEE.....		\$ 491,408
COUNTY BUILDING REMODELING		
UNCOMPLETED ORDERS AND CONTRACTS.....	1,107,264	
ACCOUNTS PAYABLE.....	990,451	
TOTAL COUNTY BUILDING REMODELING BOND.....		\$ 2,097,715
PROVIDENT HOSPITAL MEDICAL CENTER		
UNCOMPLETED ORDERS AND CONTRACTS.....	587,673	
ACCOUNTS PAYABLE.....	156,821	
TOTAL PROVIDENT HOSPITAL MEDICAL CENTER.....		\$ 744,494

MAJOR CAPITAL EQUIPMENT - LONG TERM		
UNCOMPLETED ORDERS AND CONTRACTS.....	6,871,504	
ACCOUNTS PAYABLE.....	1,878,660	
TOTAL MAJOR CAPITAL EQUIPMENT LONG - TERM.....		\$ 8,750,164
RICHARD J. DALEY CENTER		
ACCOUNTS PAYABLE.....	581,257	
TOTAL RICHARD J. DALEY CENTER		\$ 581,257
NEW AND REPLACEMENT CAPITAL EQUIPMENT		
UNCOMPLETED ORDERS AND CONTRACTS.....	4,899,114	
ACCOUNTS PAYABLE.....	1,679,243	
TOTAL NEW AND REPLACEMENT CAPITAL EQUIPMENT.....		\$ 6,578,357
COUNTY JAIL SOUTH CAMPUS		
UNCOMPLETED ORDERS AND CONTRACTS.....	2,482	
TOTAL COUNTY JAIL SOUTH CAMPUS.....		\$ 2,482
COUNTY PHYSICAL PLANT/REPLACEMENT RENEWAL		
UNCOMPLETED ORDERS AND CONTRACTS.....	49,691,665	
ACCOUNTS PAYABLE.....	6,808,304	
TOTAL COUNTY PHYSICAL PLANT/REPLACEMENT RENEWAL.....		\$ 56,499,969
COUNTY HOSPITAL PLANNING REPLACEMENT		
UNCOMPLETED ORDERS AND CONTRACTS.....	1,028,977	
TOTAL COUNTY HOSPITAL PLANNING REPLACEMENT.....		\$ 1,028,977
69 WEST WASHINGTON BUILDING		
ACCOUNTS PAYABLE.....	17,434	
TOTAL 69 WEST WASHINGTON BUILDING.....		\$ 17,434

COUNTY HOSPITAL RENOVATION	
UNCOMPLETED ORDERS AND CONTRACTS.....	9,611,923
ACCOUNTS PAYABLE.....	1,493,824
TOTAL COUNTY HOSPITAL RENOVATION.....	\$ 11,105,747
OAK FOREST ICF BUILDING	
UNCOMPLETED ORDERS AND CONTRACTS.....	1,254,644
ACCOUNTS PAYABLE.....	373,492
TOTAL OAK FOREST ICF BUILDING.....	\$ 1,628,136
COOK COUNTY COURTROOMS	
UNCOMPLETED ORDERS AND CONTRACTS.....	357,960
TOTAL COOK COUNTY COURTROOMS.....	\$ 357,960
LEASE OF CAPITAL EQUIPMENT	
UNCOMPLETED ORDERS AND CONTRACTS.....	896,530
ACCOUNTS PAYABLE.....	1,159,087
TOTAL LEASE OF CAPITAL EQUIPMENT.....	\$ 2,055,617

COOK COUNTY, ILLINOIS
 BOND AND INTEREST FUND
 ESTIMATED PROPERTY TAX REVENUES
 FOR FISCAL YEAR 2008

EXHIBIT Y
 PAGE 1 OF 2

BOND ISSUE	TAX LEVY PER ORDINANCE
GENERAL OBLIGATION BONDS	
COUNTY BUILDING BONDS OF 1992C	
ISSUE OF 1992--PRINCIPAL.....\$	8,035,000
INTEREST.....	241,050
TOTAL.....	8,276,050
COUNTY BUILDING BONDS OF 1996	
ISSUE OF 1996--PRINCIPAL.....	22,815,000
INTEREST.....	5,790,362
TOTAL.....	28,605,362
COUNTY BUILDING BONDS OF 1997A	
ISSUE OF 1997--PRINCIPAL.....	7,155,000
INTEREST.....	2,325,781
TOTAL.....	9,480,781
COUNTY BUILDING BONDS OF 1997B	
ISSUE OF 1997--PRINCIPAL.....	505,000
INTEREST.....	1,160,295
TOTAL.....	1,665,295
COUNTY BUILDING BONDS OF 1998A	
ISSUE OF 1998--PRINCIPAL.....	1,350,000
INTEREST.....	13,561,260
TOTAL.....	14,911,260
COUNTY BUILDING BONDS OF 1999A&1999B	
ISSUE OF 1999--PRINCIPAL.....	7,070,000
INTEREST.....	12,026,475
TOTAL.....	19,096,475
COUNTY BUILDING BONDS OF 2001A	
ISSUE OF 2001A-PRINCIPAL.....	1,725,000
INTEREST.....	1,480,406
TOTAL.....	3,205,406
COUNTY BUILDING BONDS OF 2002A	
ISSUE OF 2002A-PRINCIPAL.....	2,300,000
INTEREST.....	5,633,306
TOTAL.....	7,933,306
COUNTY BUILDING BONDS OF 2002B	
ISSUE OF 2002B-PRINCIPAL.....
INTEREST.....	9,202,500
TOTAL.....	9,202,500
COUNTY BUILDING BONDS OF 2002C	
ISSUE OF 2002C-PRINCIPAL.....
INTEREST.....	7,890,500
TOTAL.....	7,890,500

COOK COUNTY, ILLINOIS
 BOND AND INTEREST FUND
 ESTIMATED PROPERTY TAX REVENUES
 FOR FISCAL YEAR 2008

EXHIBIT Y
 PAGE 2 OF 2

COUNTY REFUNDING BONDS SERIES 2002D	
ISSUE OF 2002D-PRINCIPAL.....	1,585,000
INTEREST.....	8,923,062
TOTAL.....	10,508,062
COUNTY REFUNDING BONDS SERIES 2003A & 2003B	
ISSUE OF 2003A&B-PRINCIPAL.....	15,360,000
INTEREST.....	7,338,462
TOTAL.....	22,698,462
COUNTY REFUNDING BONDS SERIES 2004A	
ISSUE OF 2004A-PRINCIPAL.....	275,000
INTEREST.....	10,407,325
TOTAL.....	10,682,325
COUNTY BUILDING BONDS OF 2004B	
ISSUE OF 2004B-PRINCIPAL.....	3,200,000
INTEREST.....	8,124,467
TOTAL.....	11,324,467
COUNTY BUILDING BONDS OF 2004C	
ISSUE OF 2004C-PRINCIPAL.....
INTEREST.....	7,786,800
TOTAL.....	7,786,800
COUNTY BUILDING BONDS OF 2004D	
ISSUE OF 2004D-PRINCIPAL.....
INTEREST.....	6,630,000
TOTAL.....	6,630,000
COUNTY BUILDING BONDS OF 2004E	
ISSUE OF 2004E-PRINCIPAL.....
INTEREST.....	6,375,000
TOTAL.....	6,375,000
COUNTY REFUNDING BONDS SERIES 2006A	
ISSUE OF 2006A-PRINCIPAL.....	300,000
INTEREST.....	16,347,118
TOTAL.....	16,647,118
COUNTY REFUNDING BONDS SERIES 2006B	
ISSUE OF 2006B-PRINCIPAL.....
INTEREST.....	9,810,000
TOTAL.....	9,810,000
TOTAL-GENERAL OBLIGATIONS BONDS	
PRINCIPAL.....	71,675,000
INTEREST.....	141,054,169
TOTAL AMOUNT CURRENT LEVY.....	\$ 212,729,169

HISTORICAL AND COMPARATIVE SECTION

As always, meeting the public safety and health care needs of the citizens of Cook County severely tests the County's revenue structure -- between 2004 and 2008, total revenues will have climbed by \$286.6 million.

From FY 2004 to FY 2008, property taxes have remained constant. The largest source of new non-property tax revenue is \$161.0 million in home rule tax receipts. The increase is mainly from the increase in Cigarette Tax, Garage Tax, Gasoline Tax and County Sales Tax collections. In second place is Intergovernmental revenue, \$67.7 million. This is the result of increased grant receipts and revenue contributed to the Self Insurance Fund and the Employees Annuity and Benefit Fund. Miscellaneous revenue includes 2008 Sales Tax Anticipation Notes sale.

In the tables below "E" stands for estimate.

I. REVENUE BY SOURCE

Under State law, using its Home-Rule power, the County imposes and collects taxes and fees (e.g., Cook County Sales Tax). In addition, the State of Illinois also imposes and collects taxes and fees with a portion of the revenue being remitted to the County (e.g., State Income Tax). These different revenue sources which are imposed both by the County and by other governments are grouped into five categories: property taxes, home-rule taxes, fees, intergovernmental transfers, and miscellaneous receipts (e.g., bail bond forfeitures). Each category is further broken down into individual revenue sources such as cigarette tax, sales tax and departmental fees.

Summary of Revenue by Source

Table 1 shows the revenue for each of the five sources from FY 2004 to FY 2008. Revenue has grown between FY 2004 and FY 2008 due to the increase in taxes charged by the County, the imposition of the Amusement Tax and Parking Lot and Garage Operations Tax and the increase of the Cigarette Tax. This has prevented the property tax from becoming a greater burden. Even with the economic recession resulting in a slow down in revenue growth between FY 2004 and FY 2008, the FY 2008 property tax levy will remain unchanged from the FY 2004 levy. In addition, note that the property tax levies for FY 2004 through FY 2006 represent final property tax levies. FY 2007 and FY 2008 represent estimated levies.

Fiscal Year	<u>Revenue by Source*</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008E</u>
Property Tax Levy	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542
Home Rule Taxes	649,216,043	693,554,415	752,375,757	749,716,330	810,220,000
Fees	897,782,835	911,959,637	834,786,594	772,102,025	789,797,426
Intergovernmental	335,980,630	376,188,808	435,035,861	428,470,986	403,607,800
Miscellaneous	31,853,218	36,057,712	53,739,706	155,121,665	197,792,392
Total	<u>2,635,316,268</u>	<u>2,738,244,114</u>	<u>2,796,421,460</u>	<u>2,825,894,548</u>	<u>2,921,901,160</u>

*Note: The above table does not include the fund balances and capital improvements.

The following section describes Cook County revenue sources, estimates of FY 2008 receipts, and compares the FY 2008 estimated receipts to receipts in prior years.

A. Property Taxes

Following the approval of the Annual Appropriation Ordinance, the County Board authorizes the raising of revenue by direct taxes on real property. This is known as the property tax levy.

The County Assessor is responsible for the assessment of all taxable real property within the County, except for certain railroad property and pollution control facilities which are assessed directly by the State. One third of the County is presently reassessed each year on a repeating triennial schedule.

Real property in the County is separated into nine classifications for assessment purposes. After the County Assessor establishes the fair market value of a parcel of property, that value is multiplied by the appropriate classification percentage to arrive at the assessed valuation for the parcel. The classification percentages range from 16.0% for certain residential, commercial and industrial property to 36.0% and 38.0%, respectively, for other industrial and commercial property.

After the County Assessor has established the assessed valuation for each parcel, the Illinois Department of Revenue is required by statute to review the assessed valuation. The Department of Revenue establishes an equalization factor, commonly called the "multiplier," for each county to make aggregate valuations uniform among the 102 counties in the State. Under State law, the aggregate of the assessments within each county is to be equalized at 33 1/3% of the estimated fair market value of real property located within the County prior to any applicable exemptions.

Once the equalization factor is established, the assessed valuation is multiplied by the equalization factor to determine the equalized assessed valuation (EAV) of that parcel. The EAV for each parcel is the final property valuation used for determination of tax liability. The aggregate EAV for all parcels in any taxing body's jurisdiction, plus the valuation of property assessed directly by the State, constitutes the total real estate tax base for the taxing body and is the figure used to calculate tax rates. By virtue of its Constitutional home-rule powers, the County does not have a statutory tax rate limit.

Property taxes are collected by the County Collector (County Treasurer) who remits to the County its respective share of the collections. Taxes levied in one year become due and payable in two installments in the spring (on March 1) and in the fall (on a floating date determined after all revisions by the Board of Tax Appeals has been made) during the following year. The first installment is an estimated bill, and is equal to one-half of the prior year's total tax bill. The second installment is based on the prior year levy and current equalized assessed valuation, and any changes from the prior year will be reflected in the second installment bill.

Once property taxes are collected and remitted to the County, they are distributed to six funds; corporate fund, public safety fund, health fund, election fund, bond and interest fund, and employees' annuity and benefit fund.

Between 2007 and 2008, the property tax distributed to the general funds is expected to decrease by \$83 million while the total property tax levy is unchanged. The following table shows the property tax levy amounts since FY 2004. FY 2004 through FY 2006 represents final property tax levies while FY 2007 and FY 2008 are estimated levies.

Fiscal Year	2004	2005	2006	2007	2008E
Corporate Fund	12,546,222	12,546,222	12,546,222	12,546,222	12,546,222
Public Safety Fund	175,205,146	195,631,920	187,682,920	265,212,731	182,230,414
Health Fund	148,853,737	148,853,737	148,853,737	148,853,737	148,853,737
Subtotal	<u>336,605,105</u>	<u>357,031,879</u>	<u>349,082,879</u>	<u>426,612,690</u>	<u>343,630,373</u>
Election Fund	27,100,000	10,100,000	17,729,811	10,000,000	44,000,000
Bond and Interest Fund	164,246,728	180,500,663	180,870,852	184,941,441	212,729,169
Employee Annuity and Benefit Fund	192,531,709	172,851,000	172,800,000	98,929,411	120,124,000
Total	<u><u>720,483,542</u></u>	<u><u>720,483,542</u></u>	<u><u>720,483,542</u></u>	<u><u>720,483,542</u></u>	<u><u>720,483,542</u></u>

B. Home Rule Taxes

Home-rule taxes are taxes imposed by the County under the Home-Rule authority granted by the 1970 Illinois Constitution. Under the State Constitution, the County's taxing authority is limited only by a prohibition against an income based tax and a tax upon occupations. To date these taxes include the Cook County Sales Tax, the Use Tax, the Alcoholic Beverage Tax, the Cigarette Tax, the Gas Tax which includes Diesel Fuel, the Retail Sale of Motor Vehicles, the Wheel Tax, the Parking Lot and Garage Operations Tax and Amusement Tax. All of the home-rule taxes are administered and collected by the Cook County Department of Revenue except for the Cook County Sales Tax, which is collected by the State on the County's behalf. All home-rule taxes are deposited into the Corporate Fund, Public Safety Fund, Health Fund and the Juvenile Temporary Detention Center (JTDC) Support Center Fund.

Fiscal Year	Home Rule Taxes				
	2004	2005	2006	2007	2008E
Cook County Sales & Use Tax	337,726,947	348,609,926	362,505,482	370,666,729	447,520,000
Alcoholic Beverage Tax	25,722,785	25,818,269	26,459,083	26,936,312	25,500,000
Cigarette Tax	131,390,602	157,224,102	203,713,363	186,039,426	173,000,000
Gas Tax	99,505,028	103,593,410	96,507,020	101,571,517	101,000,000
Retail Sale of Motor Vehicles	3,594,956	3,566,945	3,362,431	3,327,075	3,200,000
Wheel Tax	980,147	976,831	1,992,999	2,142,890	2,000,000
Amusement Tax	14,556,582	16,043,075	18,475,672	20,285,943	19,000,000
Parking Lot Tax	35,738,996	37,721,857	39,359,707	38,746,438	39,000,000
Total	<u>649,216,043</u>	<u>693,554,415</u>	<u>752,375,757</u>	<u>749,716,330</u>	<u>810,220,000</u>

Fiscal Year	Home Rule Taxes by Fund				
	2004	2005	2006	2007	2008E
Corporate Fund	8,384,895	341,931	-	-	5,409,540
Public Safety Fund	595,867,474	632,298,642	654,524,775	614,410,435	499,115,030
Health Fund	44,963,674	60,913,842	97,850,982	135,305,895	276,635,030
JTDC-Support Center	-	-	-	-	29,060,400
Total	<u>649,216,043</u>	<u>693,554,415</u>	<u>752,375,757</u>	<u>749,716,330</u>	<u>810,220,000</u>

1. Cook County Sales Tax

The Cook County Sales Tax began September 1, 1992 and was imposed on general merchandise at a rate of 3/4%. On February 29, 2008 the County Board approved an additional 1% increase in County Sales Tax to bring the total to 1.75%. The tax is County-wide including both incorporated and unincorporated areas. The State, after collecting the Cook County Sales Tax, remits the tax receipts to the County. The 2008 Cook County sales tax estimate is \$398.5 million and is distributed between the Public Safety Fund, Health, Corporate and the new JTDC - Support Center Fund.

Beginning December 1, 1995, the County imposed and collected the Cook County Use Tax. This tax applies to tangible personal property titled or registered with a State agency, within the corporate limits of Cook County. The rate is 3/4%. The 2008 Cook County use tax estimate is \$49.0 million and is distributed only to the Public Safety Fund.

Fiscal Year	2004	2005	2006	2007	2008E
Public Safety - Sales	269,118,454	296,138,435	311,648,701	319,173,340	232,415,030
Public Safety - Use	51,611,991	51,439,019	49,838,321	50,450,339	49,000,000
Health Fund - Sales	16,996,502	1,032,472	1,018,460	1,043,050	131,635,030
Corporate Fund - Sales	-	-	-	-	5,409,540
JTDC - Support Center	-	-	-	-	29,060,400
Total	337,726,947	348,609,926	362,505,482	370,666,729	447,520,000

2. Alcoholic Beverage Tax

The Alcoholic Beverage Tax is imposed on the retail sale in Cook County of all alcoholic beverages. Wines containing 14% or less alcohol by volume are taxed at the rate of 16 cents per gallon. Wines containing more than 14% alcohol by volume are taxed at the rate of 30 cents per gallon. Alcohol and spirits are taxed at a rate of \$2.00 per gallon and beer is taxed at a rate of 6 cents per gallon. Once collected, all receipts are distributed to the Public Safety Fund.

Fiscal Year	2004	2005	2006	2007	2008E
Public Safety Fund	25,722,785	25,818,269	26,459,083	26,936,312	25,500,000

3. Cigarette Tax

The Cigarette Tax was imposed at a rate of 5 mills per cigarette, or 10 cents per packet of 20 cigarettes. Beginning in FY 1997, an additional 4 mills per cigarette or 8 cents per pack will be charged. One mill is equal to one-tenth of a cent. The 18 cent tax is paid by purchasing a tax stamp which is to be affixed to each package of cigarettes. Effective April 1, 2004 a tax rate of fifty (50 mills) or five cents (\$.05) per cigarette will be imposed upon all cigarettes possessed for sale and upon the use of all cigarettes within the County of Cook. Historically, the revenue from the Cigarette Tax has been distributed to the Corporate Fund, the Public Safety Fund, and the Health Fund on an as-needed basis.

Fiscal Year	2004	2005	2006	2007	2008E
Corporate Fund	8,384,895	341,931	-	-	-
Public Safety Fund	95,038,535	97,000,801	106,880,841	51,776,581	28,000,000
Health Fund	27,967,172	59,881,370	96,832,522	134,262,845	145,000,000
Total	131,390,602	157,224,102	203,713,363	186,039,426	173,000,000

4. Gas Tax

The Gas Tax is imposed on the retail sale of gasoline within Cook County. Prior to FY 1997, the tax rate was 6 cents per gallon and was not imposed on propane, jet fuel, diesel fuel, or kerosene. Beginning in FY 1997, the Gas Tax was expanded to include diesel fuel. The receipts generated from this tax are deposited in the Public Safety Fund.

Table 8

Fiscal Year	2004	2005	<u>Gas Tax</u> 2006	2007	2008E
Public Safety Fund	99,505,028	103,593,410	96,507,020	101,571,517	101,000,000

5. Retail Sale of Motor Vehicles

A tax is imposed on the retail sale of new motor vehicles in Cook County. The tax is at a rate of \$7.50 for 2-wheel motor vehicles, \$11.25 for 3-wheel motor vehicles, \$15.00 for 4-wheel motor vehicles, and \$22.50 for trucks, truck tractors, trailers, semi-trailers or pole trailers. All of the tax receipts are deposited in the Public Safety Fund.

Table 9

Fiscal Year	2004	2005	<u>Retail Sale of Motor Vehicles</u> 2006	2007	2008E
Public Safety Fund	3,594,956	3,566,945	3,362,431	3,327,075	3,200,000

6. Wheel Tax

The Wheel Tax is an annual license fee authorizing the use of any motor vehicle within the unincorporated area of Cook County. Depending on the motor vehicle's class, weight, and number of axles, this annual tax can range as low as \$1.00 and as high as \$95.00. All tax receipts are deposited in the Public Safety Fund.

Table 10

Fiscal Year	2004	2005	<u>Wheel Tax</u> 2006	2007	2008E
Public Safety Fund	980,147	976,831	1,992,999	2,142,890	2,000,000

7. Amusement Tax

The Amusement Tax is imposed upon the patrons of any amusement within the County of Cook, such as sporting events and theaters. The tax rate is 3.0% of the gross receipts from admission fees or other charges. All tax receipts are deposited in the Public Safety Fund.

Table 11

Fiscal Year	2004	2005	<u>Amusement Tax</u> 2006	2007	2008E
Public Safety Fund	14,556,582	16,043,075	18,475,672	20,285,943	19,000,000

8. Parking Lot and Garage Operations Tax

The Parking Lot and Garage Operations Tax is imposed upon the use and privilege of parking a motor vehicle in or upon any parking lot or garage in the County of Cook. The tax ranges from \$0.50 to \$1.00 per day, up to a maximum of \$20.00 per month, and is based on the parking fee imposed by the operator for each motor vehicle parked in or upon each parking lot or garage. All tax receipts are deposited in the Public Safety Fund.

Table 12

Fiscal Year	2004	2005	<u>Parking Lot and Garage Operations Tax</u> 2006	2007	2008E
Public Safety Fund	35,738,996	37,721,857	39,359,707	38,746,438	39,000,000

C. Fees

The County imposes various fees for certain services that it performs or privileges it grants. Fees are charged by various County departments and offices for birth and death records, transcripts of records, and subpoena fees, to name a few. For example, filing fees, fines and other costs are also collected by the Clerk of the Circuit for expenses in administering and maintaining judicial facilities and satellite offices, and the County Treasurer's Office collects fines for delinquent taxes and revenue from scavenger sales. Additionally, the County Sheriff's Office receives revenue for processing all court orders and summons and evictions and the Recorder of Deeds collects revenue for recording real estate transactions and supplying vital information to the banking, real estate and title insurance industries. The majority of the fees are distributed into the Corporate Fund, Public Safety Fund, and the Health Fund. The following estimates were prepared by the responsible elected officials.

Fiscal Year	Fee Revenue				
	2004	2005	2006	2007	2008E
County Treasurer	45,114,193	52,408,798	60,918,931	54,478,980	55,250,000
Treasurer Indemnity Fund					
Escheatment	5,057,981	3,692,692	5,197,496	-	-
County Clerk	8,089,471	7,346,626	8,566,326	8,275,008	9,345,000
Recorder of Deeds & Registrar's	74,117,216	75,923,461	74,995,714	64,441,453	54,993,095
Building and Zoning	1,341,217	1,280,557	1,423,523	1,528,464	1,600,000
Environmental Control	2,580,171	2,692,547	2,372,118	3,257,906	3,200,000
Liquor Licenses	300,000	290,000	280,000	390,000	400,000
Cable-Television Franchise Fee	848,148	894,526	979,801	1,095,627	1,000,000
Clerk of Circuit Court	97,407,426	99,576,558	102,741,702	105,463,864	114,177,443
Sheriff	12,525,757	15,442,981	12,929,211	20,494,500	20,115,400
Public Guardian	1,441,963	1,822,916	1,948,679	2,445,986	2,250,000
State's Attorney	1,452,238	2,171,513	2,581,108	2,572,153	2,600,000
Supportive Services	79,032	74,582	66,471	74,794	75,000
Public Administrator	938,595	1,503,949	1,318,059	1,517,469	2,000,000
Court Service Fee	1,299,843	1,463,288	1,452,933	1,498,551	11,400,000
County Assessor	-	-	-	321,632	705,000
Chief Judge Circuit Court	-	-	-	-	10,778,551
Patient Fees	618,038,427	617,461,433	515,221,997	453,363,297	449,502,572
Miscellaneous County Office Fees	27,151,157	27,913,210	41,792,525	50,882,341	50,405,365
Total	897,782,835	911,959,637	834,786,594	772,102,025	789,797,426

Fiscal Year	Fees by Fund				
	2004	2005	2006	2007	2008E
Corporate Fund	132,390,416	140,836,515	149,536,413	133,789,070	126,493,095
Public Safety Fund	120,202,835	125,748,479	128,235,659	134,067,317	163,396,394
Health Fund	618,038,427	617,461,433	515,221,997	453,363,297	449,502,572
Subtotal	<u>870,631,678</u>	<u>884,046,427</u>	<u>792,994,069</u>	<u>721,219,684</u>	<u>739,392,061</u>
Animal Control Fund	1,889,655	3,088,476	3,023,845	3,215,785	3,089,300
Law Library Fund	3,187,762	3,976,445	4,280,996	4,781,983	4,150,000
Dispute Resolution Fund	219,585	220,495	248,505	259,850	200,000
Circuit Court Automation Fund	4,500,286	4,582,500	11,376,455	13,606,453	12,000,000
Circuit Court Document Storage	3,954,030	3,908,591	10,777,843	12,991,341	11,843,200
Recorder's Document Storage Fund	4,340,925	3,886,809	3,262,929	3,062,514	3,000,000
Geographical Information Systems	2,893,950	2,591,196	2,175,254	2,041,676	8,075,000
County Clerk Automation Fund	1,001,192	957,042	985,370	1,203,672	1,000,000
Adult Probation	1,695,849	1,886,406	2,070,366	2,948,909	2,900,000
Social Services	2,010,155	1,823,892	2,618,403	3,591,796	2,825,200
Treasurer Automation	1,102,713	991,358	972,559	3,178,362	811,865
Reallocation	355,055	-	-	-	-
Total	<u>897,782,835</u>	<u>911,959,637</u>	<u>834,786,594</u>	<u>772,102,025</u>	<u>789,286,626</u>

Fees deposited into the Corporate Fund are from the County Treasurer, County Clerk, Recorder of Deeds, Building and Zoning, Environmental Control, Liquor Licenses, County Assessor and Cable-Television Franchise Fee.

Fiscal Year	Corporate Fund Fees				
	2004	2005	2006	2007	2008E
County Treasurer	45,114,193	52,408,798	60,918,931	54,478,980	55,250,000
County Clerk	8,089,471	7,346,626	8,566,326	8,275,008	9,345,000
Recorder of Deeds & Registrar's	74,117,216	75,923,461	74,995,714	64,441,453	54,993,095
Building and Zoning	1,341,217	1,280,557	1,423,523	1,528,464	1,600,000
Environmental Control	2,580,171	2,692,547	2,372,118	3,257,906	3,200,000
Liquor Licenses	300,000	290,000	280,000	390,000	400,000
Cable-Television Franchise Fee	848,148	894,526	979,801	1,095,627	1,000,000
County Assessor	-	-	-	321,632	705,000
Total	<u>132,390,416</u>	<u>140,836,515</u>	<u>149,536,413</u>	<u>133,789,070</u>	<u>126,493,095</u>

Fees that go into the Public Safety Fund originate in the Clerk of Circuit Court, Sheriff, Public Guardian, State's Attorney, Supportive Services, Public Administrator, Court Service Fee and Chief Judge Circuit Court of Cook County.

Table 16

Fiscal Year	Public Safety Fund Fees				
	2004	2005	2006	2007	2008E
Treasurer Indemnity Fund					
Escheatment	5,057,981	3,692,692	5,197,496	-	-
Clerk of Circuit Court	97,407,426	99,576,558	102,741,702	105,463,864	114,177,443
Sheriff	12,525,757	15,442,981	12,929,211	20,494,500	20,115,400
Public Guardian	1,441,963	1,822,916	1,948,679	2,445,986	2,250,000
State's Attorney	1,452,238	2,171,513	2,581,108	2,572,153	2,600,000
Supportive Services	79,032	74,582	66,471	74,794	75,000
Public Administrator	938,595	1,503,949	1,318,059	1,517,469	2,000,000
Court Service Fee	1,299,843	1,463,288	1,452,933	1,498,551	11,400,000
Chief Judge Circuit Court	-	-	-	-	10,778,551
Total	<u>120,202,835</u>	<u>125,748,479</u>	<u>128,235,659</u>	<u>134,067,317</u>	<u>163,396,394</u>

The Health Fund receives patient fees from the County hospitals. Such fees include Medicare, Public Assistance (Medicaid), and private payors and carriers. Health management expects to improve patient fee revenues in FY 2008 through the implementation of a revenue cycle contract expected to substantially upgrade the billing process. For FY 2008 there will be a \$4.0 million reduction in Federal Medicaid intergovernmental transfers from the prior year's level.

Table 17

Fiscal Year	Patient Fees				
	2004	2005	2006	2007	2008E
County Hospital Medicare	58,463,103	44,908,545	44,234,708	46,650,792	43,921,126
Public Assistance	187,893,090	190,955,347	170,653,640	160,652,102	175,705,314
Private Payors & Carriers	8,030,847	12,215,893	10,050,547	12,818,798	12,626,427
Subtotal	<u>254,387,040</u>	<u>248,079,785</u>	<u>224,938,895</u>	<u>220,121,692</u>	<u>232,252,867</u>
Oak Forest Hospital					
Medicare	6,201,540	7,208,042	3,872,398	4,619,843	3,449,049
Public Assistance	60,608,458	55,813,634	57,728,892	45,779,926	31,167,973
Private Payors & Carriers	2,091,440	2,204,794	1,982,350	1,345,393	888,954
Subtotal	<u>68,901,438</u>	<u>65,226,470</u>	<u>63,583,640</u>	<u>51,745,162</u>	<u>35,505,976</u>
Medicare	11,777,293	10,306,495	11,307,167	9,747,250	8,919,522
Public Assistance	36,744,664	33,026,625	30,657,200	26,790,439	31,787,594
Private Payors & Carriers	2,027,992	1,697,866	1,372,049	2,352,522	2,434,049
Subtotal	<u>50,549,949</u>	<u>45,030,986</u>	<u>43,336,416</u>	<u>38,890,211</u>	<u>43,141,165</u>
Subtotal Patient Fees	<u>373,838,427</u>	<u>358,337,241</u>	<u>331,858,951</u>	<u>310,757,065</u>	<u>310,900,008</u>
Intergovernmental Transfer	244,200,000	259,124,192	183,363,046	142,606,232	138,602,564
Grand Total	<u>618,038,427</u>	<u>617,461,433</u>	<u>515,221,997</u>	<u>453,363,297</u>	<u>449,502,572</u>

For prior years information only: *The intergovernmental transfer includes \$212,200,000 from the revised State Medicaid Plan which was approved by the Cook County Board on April 16, 1996 and in 2004 \$32,000,000 from the Federal Medical Assistance Program (FMAP).

Other miscellaneous County office fees are deposited in the Animal Control Fund, the Law Library Fund, the Dispute Resolution Fund, the Circuit Court Automation Fund, the Circuit Court Document Storage Fund and Administrative Fund, the Recorder's Document Storage Fund, the County Clerk Automation Fund, the Adult Probation/Probation Services Fee Fund, the Social Services/Probation and Court Fee Fund, the Treasurer Tax Sales Automation Fund and the 911 Surcharge Reallocation.

Fiscal Year	2004	2005	2006	2007	2008E
Animal Control Fund	1,889,655	3,088,476	3,023,845	3,215,785	3,089,300
Law Library Fund	3,187,762	3,976,445	4,280,996	4,781,983	4,150,000
Dispute Resolution Fund	219,585	220,495	248,505	259,850	200,000
Circuit Court Automation Fund	4,500,286	4,582,500	11,376,455	13,606,453	12,000,000
Circuit Court Document Storage Fund	3,954,030	3,908,591	10,777,843	12,991,341	11,843,200
Circuit Court Administrative Recorder's Document Storage Fund	-	-	-	-	510,800
Geographical Information Systems	4,340,925	3,886,809	3,262,929	3,062,514	3,000,000
County Clerk Automation Fund	2,893,950	2,591,196	2,175,254	2,041,676	8,075,000
Adult Probation	1,001,192	957,042	985,370	1,203,672	1,000,000
Social Services	1,695,849	1,886,406	2,070,366	2,948,909	2,900,000
Treasurer Automation	2,010,155	1,823,892	2,618,403	3,591,796	2,825,200
Reallocation	1,102,713	991,358	972,559	3,178,362	811,865
	355,055	-	-	-	-
Total	27,151,157	27,913,210	41,792,525	50,882,341	50,405,365

D. Intergovernmental

Revenue from intergovernmental sources is from taxes generated beyond the authority of Cook County but still remitted to the County. In other words, some taxes and fees are imposed by other governmental units, i.e., the State, and a portion of those tax receipts are given to the County. Examples include motor fuel tax, retailer's and services occupation tax, State income derivative share grants, off-track betting commissions, personal property replacement taxes, and reimbursements from other governments.

Table 19

Fiscal Year	Intergovernmental Revenues				
	2004	2005	2006	2007	2008E
Motor Fuel Tax	32,000,000	32,000,000	34,500,000	34,500,000	34,500,000
Off-Track Betting Commissions	2,839,613	2,568,645	2,668,202	3,045,511	3,020,000
Personal Property Replacement Tax	27,691,291	36,300,000	50,470,000	61,846,000	63,000,000
Retailer's and Services Occupation Tax	4,873,938	5,486,987	5,657,933	4,999,536	5,250,000
State Income Derivative Share Grants	7,949,505	9,036,083	9,809,095	10,478,484	9,500,000
Reimbursements from Other Governments	260,626,283	290,797,093	331,930,631	313,601,455	288,337,800
Total	335,980,630	376,188,808	435,035,861	428,470,986	403,607,800

Table 20

Fiscal Year	Intergovernmental Revenue by Fund				
	2004	2005	2006	2007	2008E
Corporate Fund	12,521,405	11,878,901	8,985,303	8,485,131	9,492,000
Public Safety Fund	97,880,180	71,720,588	76,353,565	91,637,859	71,513,000
Health Fund	-	-	-	-	-
Law Library Fund	2,500,000	1,377,009	1,289,160	-	-
Circuit Court Automation Fund	2,500,000	1,110,092	-	-	-
Employees Annuity and Benefit Fund	27,691,291	36,300,000	50,470,000	61,846,000	63,000,000
E.T.S.B.	1,192,089	1,163,086	968,757	941,147	1,049,400
Self Insurance	41,201,776	64,430,478	108,141,402	82,177,672	94,498,400
Youthful Offender Alcohol & Drug Education	25,398	25,551	16,910	-	15,700
Federal, State & Private Grants	137,880,733	169,609,949	173,665,246	146,101,672	135,569,600
Juvenile Probation-Supplemental Officers	3,419,272	3,454,134	3,537,038	3,859,446	4,350,500
MFT Illinois First	9,168,486	10,118,570	8,729,340	9,847,217	9,878,800
Suburban CC TB San Dist	-	-	-	19,631,192	-
Animal Control	-	591,923	-	-	-
State's Attorney Narcotics Nuisance Abatement	-	476,307	640,000	628,283	238,300
State's Attorney Narcotics Forfeiture Fund	-	2,991,076	2,239,140	3,315,367	3,247,800
Circuit Court Document Storage	-	941,144	-	-	-
Total	335,980,630	376,188,808	435,035,861	428,470,986	392,853,500

All revenue received from the motor fuel tax grant, off-track betting commissions, retailer's and services occupation tax, and the State income derivative share grants are deposited into the Public Safety Fund. A portion of the revenue received from the Personal Property Replacement Tax (PPRT) is also deposited in the Public Safety Fund as well as in the Employees Annuity and Benefit Fund.

Fiscal Year	Personal Property Replacement Tax*				
	2004	2005	2006	2007	2008E
Public Safety Fund	-	-	-	-	-
Health Fund	-	-	-	-	-
Employees Annuity and Benefit Fund	27,691,291	36,300,000	50,470,000	61,846,000	63,000,000
Total	27,691,291	36,300,000	50,470,000	61,846,000	63,000,000

** Similar to the property tax, personal property replacement tax (PPRT) collections are made one year in arrears.

Revenue received from reimbursements from other governments or interfund transfers will be deposited as follows:

Fiscal Year	Reimbursements from Other Governments				
	2004	2005	2006	2007	2008E
Corporate Fund	12,521,405	11,878,901	8,985,303	8,485,131	9,492,000
Public Safety Fund	50,217,124	22,628,873	23,718,335	38,614,328	19,243,000
Law Library Fund	2,500,000	1,377,009	1,289,160	-	-
Circuit Court Automation Fund	2,500,000	1,110,092	-	-	-
E.T.S.B.	1,192,089	1,163,086	968,757	941,147	1,049,400
Self Insurance	41,201,776	64,430,478	108,141,402	82,177,672	94,498,400
Youthful Offender Alcohol & Drug Education	25,398	25,551	16,910	-	15,700
Federal, State & Private Grants	137,880,733	169,609,949	173,665,246	146,101,672	135,569,600
Juvenile Probation-Supplemental Officers	3,419,272	3,454,134	3,537,038	3,859,446	4,350,500
MFT Illinois First	9,168,486	10,118,570	8,729,340	9,847,217	9,878,800
Animal Control	-	591,923	-	-	-
Narcotics Forfeiture Fund	-	2,991,076	2,239,140	3,315,367	3,247,800
Narcotics Nuisance Abatement	-	476,307	640,000	628,283	238,300
Circuit Court Document Storage	-	941,144	-	-	-
Suburban CC TB San Dist	-	-	-	19,631,192	-
Total	260,626,283	290,797,093	331,930,631	313,601,455	277,583,500

E. Miscellaneous

The last category of revenue sources is miscellaneous receipts. This category includes bail bond forfeitures and miscellaneous revenue items. Public Safety revenue includes County Sales Tax Anticipation Notes sale.

Table 23

Fiscal Year	<u>Miscellaneous Revenue</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008E</u>
Bail Bond Forfeitures	24,526	36,854	132,567	236,066	150,000
Miscellaneous/Pension	31,828,692	36,020,858	53,607,139	154,885,599	197,642,392
Total	<u>31,853,218</u>	<u>36,057,712</u>	<u>53,739,706</u>	<u>155,121,665</u>	<u>197,792,392</u>

All revenue from bail bond forfeitures is deposited in the Public Safety Fund. Revenue received from miscellaneous items is deposited in the Corporate Fund, the Public Safety Fund, and the Health Fund.

Table 24

Fiscal Year	<u>Miscellaneous by Fund</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008E</u>
Corporate Fund	1,261,528	128,807	3,509,584	7,812,825	15,028,730
Public Safety Fund	24,764,156	30,726,878	48,999,184	34,895,824	173,273,774
Health Fund	4,433,037	5,165,173	304,336	6,516,648	5,648,673
Circuit Court Doc/ Election/Adult Probation	1,066,327	-	-	1,589,713	2,306,400
Law Library/Pension Fnd	303,644	-	794,035	104,070,589	1,384,815
Total	<u>31,828,692</u>	<u>36,020,858</u>	<u>53,607,139</u>	<u>154,885,599</u>	<u>197,642,392</u>

II. FUND ACCOUNTING

Once revenue is received by the County Treasurer, the Comptroller is notified and adjusts the account pertaining to the particular fund or funds affected by the receipts. The revenue then goes to finance the various governmental projects and activities that the fund or funds are responsible for administering. This fund system of the County is an accounting system implemented to present accurately and completely the financial position and the results of operation of each fund. It is also designed to provide budgetary control over the revenues and expenditures of each fund. Separate funds are maintained for the purpose of segregating various types of governmental activities. Each fund is an independent fiscal and accounting entity made up of a self-balancing set of accounts containing all transactions affecting the particular fund.

Summary of Revenue by Fund

There are three funds which comprise the general Funds: the Corporate Fund, the Public Safety Fund, and the Health Fund. In addition, the County administers twenty-two dedicated funds. These include: Election, Animal Control, Law Library, Dispute Resolution, Circuit Court Automation, Circuit Court Document Storage, Circuit Court Administrative, Recorders Document Storage, Bond and Interest, Employees Annuity and Benefit, County Clerk Automation, E.T.S.B., Federal, State and Private Grants, Self Insurance, Geographical Information Systems (GIS), Adult Probation/Probation Services, Social Services/Probation and Court, Youthful Offender Alcohol and Drug Education, MFT Illinois First, Juvenile Probation-Supplemental Officers, Treasurer Tax Sales Automation, and the Lead Poisoning Fund. The following figures represent FY 2008 estimated revenue by fund:

FY 2008	FY 2008 Estimated Revenue by Fund					
	Property Tax Levy	Home Rule Taxes	Fees	Intergovernmental	Miscellaneous	Total
Corporate	12,546,222	5,409,540	126,493,095	9,492,000	15,028,730	168,969,587
Public Safety	182,230,414	499,115,030	163,396,394	71,513,000	173,423,774	1,089,678,612
Health	148,853,737	276,635,030	449,502,572	-	5,648,673	880,640,012
Subtotal	<u>343,630,373</u>	<u>781,159,600</u>	<u>739,392,061</u>	<u>81,005,000</u>	<u>194,101,177</u>	<u>2,139,288,211</u>
Election	44,000,000	-	-	-	2,306,400	46,306,400
Animal Control	-	-	3,089,300	-	-	3,089,300
Law Library	-	-	4,150,000	-	1,384,815	5,534,815
Dispute Resolution	-	-	200,000	-	-	200,000
Circuit Court Automation	-	-	12,000,000	-	-	12,000,000
Circuit Court Document Storage	-	-	11,843,200	-	-	11,843,200
Circuit Court Administrative	-	-	510,800	-	-	510,800
Recorder's Document Storage	-	-	3,000,000	-	-	3,000,000
Bond and Interest	212,729,169	-	-	-	-	212,729,169
Employees Annuity and Benefit	120,124,000	-	-	63,000,000	-	183,124,000
County Clerk Automation	-	-	1,000,000	-	-	1,000,000
JTDC - Center Support	-	29,060,400	-	7,500,000	-	36,560,400
E.T.S.B.	-	-	-	1,049,400	-	1,049,400
Emergency Management Fund	-	-	-	312,800	-	312,800
Federal, State & Private Grants	-	-	-	135,569,600	-	135,569,600
Self Insurance	-	-	-	94,498,400	-	94,498,400
Geographical Information Systems	-	-	8,075,000	-	-	8,075,000
Adult Probation	-	-	2,900,000	-	-	2,900,000
Social Services	-	-	2,825,200	-	-	2,825,200
Youthful Offender A & D	-	-	-	15,700	-	15,700
MFT Illinois First	-	-	-	9,878,800	-	9,878,800
Juvenile Probation-Supplemental Officers	-	-	-	4,350,500	-	4,350,500
Treasurer Automation	-	-	811,865	-	-	811,865
Lead Poisoning	-	-	-	-	-	-
Narcotics Forfeiture Fund	-	-	-	3,247,800	-	3,247,800
Narcotics Nuisance Abatement	-	-	-	238,300	-	238,300
Capital Litigation Trust	-	-	-	2,941,500	-	2,941,500
Other Revenue:	-	-	-	-	-	-
Capital Improvements	-	-	-	77,783,000	208,400,112	286,183,112
Fund Balance	-	-	-	-	26,483,720	26,483,720
Total	<u>720,483,542</u>	<u>810,220,000</u>	<u>789,797,426</u>	<u>481,390,800</u>	<u>432,676,224</u>	<u>3,234,567,992</u>

A. General Funds

1. The **Corporate Fund** is the general operating fund of the County. It is comprised of such departments as the County Assessor, the County Treasurer, the County Clerk, the Recorder of Deeds, Board of Review and the County Highway Department. The Corporate Fund accounts for approximately 5.8% of FY 2008 revenue (\$168.9 million) and derives most of its revenue from the property tax levy, home rule tax and departmental fees.

Fiscal Year	Corporate Fund				
	2004	2005	2006	2007	2008E
Property Tax Levy	12,546,222	12,546,222	12,546,222	12,546,222	12,546,222
Home Rule Taxes	8,384,895	341,931	-	-	5,409,540
Fees	132,390,416	140,836,515	149,536,413	133,789,070	126,493,095
Intergovernmental	12,521,405	11,878,901	8,985,303	8,485,131	9,492,000
Miscellaneous	1,261,528	128,807	3,509,584	7,812,825	15,028,730
Total	167,104,466	165,732,376	174,577,522	162,633,248	168,969,587
% of Total Revenue	6.3%	6.1%	6.2%	5.8%	5.8%

2. The **Public Safety Fund**, begun in FY 1992, is comprised of the County's criminal justice system: jails, courts, and related programs. Departments in this fund include: Corrections, Cermak Health Services, State's Attorney, Public Defender, Adult Probation Department, the Juvenile Division of the Judicial Administration, and the Medical Examiner. The Public Safety Fund comprises approximately 37.3% of FY 2008 revenue, \$1.09 billion. The revenue supporting this fund comes mostly from the property tax levy, fees and home-rule taxes (County sales, use, alcohol, garage, gasoline, amusement and cigarette).

Fiscal Year	Public Safety Fund				
	2004	2005	2006	2007	2008E
Property Tax Levy	175,205,146	195,631,920	187,682,920	265,212,731	182,230,414
Home Rule Taxes	595,867,474	632,298,642	654,524,775	614,410,435	499,115,030
Fees	120,202,835	125,748,479	128,235,659	134,067,317	163,396,394
Intergovernmental	97,880,180	71,720,588	76,353,565	91,637,859	71,513,000
Miscellaneous	24,788,682	30,763,732	49,131,751	35,131,890	173,423,774
Total	1,013,944,317	1,056,163,361	1,095,928,670	1,140,460,232	1,089,678,612
% of Total Revenue	38.5%	38.6%	39.2%	40.4%	37.3%

3. The **Health Fund** encompasses the County's public health care system. Contained within this fund are the Department of Public Health, as well as Stroger Hospital, Oak Forest Hospital, Provident Hospital and the Ambulatory/Community Health Network Clinics. The Health Fund makes up approximately 30.1% of FY 2008 revenue (\$880.6 million) and receives the majority of its revenue from the property tax levy, the cigarette tax and county sales tax, and patient charges (Medicaid, Medicare, other third party and private pay).

Fiscal Year	Health Fund				
	2004	2005	2006	2007	2008E
Property Tax Levy	148,853,737	148,853,737	148,853,737	148,853,737	148,853,737
Home Rule Taxes	44,963,674	60,913,842	97,850,982	135,305,895	276,635,030
Fees	618,038,427	617,461,433	515,221,997	453,363,297	449,502,572
Intergovernmental	-	-	-	-	-
Miscellaneous	4,433,037	5,165,173	304,336	6,516,648	5,648,673
Total	816,288,875	832,394,185	762,231,052	744,039,577	880,640,012
% of Total Revenue	31.0%	30.4%	27.3%	26.3%	30.1%

B. Dedicated Funds

1. The **Election Fund** is used to cover the costs of elections which are conducted under the jurisdiction of the County Clerk. Such costs would include the maintaining and storing of voting equipment necessary for any election which might occur during the fiscal year. There is a large election (either Presidential or Gubernatorial) which occurs once every two years. For this reason, the election fund receives a large amount of revenue every other year. Its revenue is derived entirely from property taxes levied for this specific purpose.

Table 29

Fiscal Year	<u>Election Fund</u>				
	2004	2005	2006	2007	2008E
Property Tax Levy	27,100,000	10,100,000	17,729,811	10,000,000	44,000,000

2. The **Animal Control Fund** pays the costs of activities associated with controlling and preventing the spread of rabies. Such activities include education, rabies inoculation, stray control impoundment, and quarantine. The Animal Control Fund receives revenue from fees (animal licenses and tags).

Table 30

Fiscal Year	<u>Animal Control Fund</u>				
	2004	2005	2006	2007	2008E
Fees	1,889,655	3,088,476	3,023,845	3,215,785	3,089,300
Intergovernmental	-	591,923	-	-	-
Total	<u>1,889,655</u>	<u>3,680,399</u>	<u>3,023,845</u>	<u>3,215,785</u>	<u>3,089,300</u>

3. The **Law Library Fund** accounts for the expense associated with the running of the Cook County Law Library. The Law Library provides a service consisting of organized book collections, bibliographical and reference services to lawyers and judges of the County, and general law library services to the public. The Law Library Fund receives revenue from fees which are generated from using the library's resources (i.e., having court cases researched and documents copied).

Table 31

Fiscal Year	<u>Law Library Fund</u>				
	2004	2005	2006	2007	2008E
Fees	3,187,762	3,976,445	4,280,996	4,781,983	4,150,000
Intergovernmental	2,500,000	1,377,009	1,289,160	-	-
Miscellaneous	303,644	-	794,035	-	1,384,815
Total	<u>5,991,406</u>	<u>5,353,454</u>	<u>6,364,191</u>	<u>4,781,983</u>	<u>5,534,815</u>

4. The **Dispute Resolution Fund** supports activities to mediate disputes and reduce the volume of matters that burden the Court System. Just as with court cases, costs are incurred in the mediation process. Therefore, fees are charged to the individuals involved. The **Administrative Fund** is to be used to offset the costs incurred by the Circuit Court Clerk, in performing the additional duties required to collect and disburse funds to entities of State and Local government as provided by law.

Table 32

Fiscal Year	<u>Dispute Resolution Fund / Circuit Court Administrative Fund</u>				
	2004	2005	2006	2007	2008E
Fees	219,585	220,495	248,505	259,850	710,800

5. The **Circuit Court Automation Fund** accounts for all phases of computer hardware and software applications in the departments that constitute the Office of the Clerk of the Circuit Court as well as the Child Support Division, other organizations involved in criminal justice and the local legal community. This includes selection, acquisition, installation and maintenance of all computer hardware as well as the system analysis and design, programming, implementation, documentation and maintenance of all computer programs. The Circuit Court Automation Fund receives intergovernmental and fee revenue. Fees are charged for such items as reports and statistical data received from the automation of court records.

Fiscal Year	2004	2005	2006	2007	2008E
Fees	4,500,286	4,582,500	11,376,455	13,606,453	12,000,000
Intergovernmental	2,500,000	1,110,092	-	-	-
Total	<u>7,000,286</u>	<u>5,692,592</u>	<u>11,376,455</u>	<u>13,606,453</u>	<u>12,000,000</u>

6. The **Circuit Court Document Storage Fund** supports the preparation of documents to be microfilmed/microfiche for the Circuit Court, as well as the actual microfilming/microfiche. This includes the expenses for developing, inspecting, and duplicating all such film/fiche, installing equipment and training personnel from other departments in its use. The Circuit Court Document Storage Fund receives fee revenue from retrieving, updating, refilling, and transporting records as requested.

Fiscal Year	2004	2005	2006	2007	2008E
Fees	3,954,030	3,908,591	10,777,843	12,991,341	11,843,200
Intergovernmental	-	941,144	-	-	-
Miscellaneous	1,066,327	-	-	-	-
Total	<u>5,020,357</u>	<u>4,849,735</u>	<u>10,777,843</u>	<u>12,991,341</u>	<u>11,843,200</u>

The **Recorder's Document Storage Fund** accounts for the equipment, materials and necessary expenses incurred in implementing and maintaining a document storage system for the Recorder of Deeds. The Recorder's Document Storage Fund receives fee revenue. Fees are charged for such items as retrieving records.

Fiscal Year	2004	2005	2006	2007	2008E
Fees	4,340,925	3,886,809	3,262,929	3,062,514	3,000,000

8. The **Bond and Interest Funds** account for the resources used in the payment of principal and interest of general obligation bonds which have been issued by the County. These funds are derived from property taxes levied specifically for this purpose.

Fiscal Year	2004	2005	2006	2007	2008E
Property Tax Levy	164,246,728	180,500,663	180,870,852	184,941,441	212,729,169

9. The **Employees Annuity and Benefit Fund** pays the expenses related to the creation, maintenance, and administration of the County's pension program. State statutes require the County to levy a tax annually that will produce a sum equal to 1.54 for the years 1984 and after multiplied by the total amount of contributions made by employees two calendar years prior to the year of the levy.

Table 37

Fiscal Year	Employee's Annuity and Benefit Fund				
	2004	2005	2006	2007	2008E
Property Tax Levy	192,531,709	172,851,000	172,800,000	98,929,411	120,124,000
Intergovernmental	27,691,291	36,300,000	50,470,000	61,846,000	63,000,000
Proceeds of GO Debt				104,070,589	
Total	<u>220,223,000</u>	<u>209,151,000</u>	<u>223,270,000</u>	<u>264,846,000</u>	<u>183,124,000</u>

10. The **County Clerk Automation Fund** was created in 1995 to provide for automating the non-election activities within the County Clerks Office. Such activities include large scale automation projects in the Vital Statistics, Tax Services, Clerk of the Board, and the Ethics departments. The County Clerk Automation Fund receives revenue from fees (vital records).

Table 38

Fiscal Year	County Clerk Automation Fund				
	2004	2005	2006	2007	2008E
Fees	1,001,192	957,042	985,370	1,203,672	1,000,000

11. The **Intergovernmental Agreement / Emergency Telephone System Board (E.T.S.B.) Fund** supports the implementation, installation, and maintenance of an enhanced A911" Emergency Telephone System for the citizens of unincorporated Cook County. A surcharge is imposed upon all telephone subscribers in unincorporated Cook County to pay for the costs associated with the A911" system.

Table 39

Fiscal Year	Intergovernmental Agreement/Emergency Telephone System Board (E.T.S.B.)				
	2004	2005	2006	2007	2008E
Intergovernmental	1,192,089	1,163,086	968,757	941,147	1,049,400

12. **Federal, State and Private Grants** are used to fund specific programs administered by the County. Such programs include the Sheriff/Drug Abuse Resistance Program, the State's Attorney Child Support Enforcement Program, and the Department of Public Health/Diabetes Program.

Table 40

Fiscal Year	Federal, State and Private Grants				
	2004	2005	2006	2007	2008E
Intergovernmental	137,880,733	169,609,949	173,665,246	146,101,672	135,569,600

13. The **Self Insurance Fund** is set up as a reserve for claims against Cook County. It was financed through a \$33.0 million operating transfer out of the Cook County Health Fund. Prior to FY 2001, it received an annual contribution from the Corporate, Public Safety and Health Funds. In FY 2001, this fund may be financed from a combination of long term debt, transfers from working cash, settlement of lawsuits, or other available resources.

Table 41

Fiscal Year	Self Insurance Fund				
	2004	2005	2006	2007	2008E
Intergovernmental	41,201,776	64,430,478	108,141,402	82,177,672	94,498,400

14. The **Geographical Information Systems (GIS) Fund** was created in order to provide and maintain a countywide map through a geographic system. The countywide map, using the Geographic Information System (GIS), has already been created. The Bureau of Information Technology and Automation Fund receives fee revenue to offset this cost and the cost of maintaining the system. These fees are an additional charge of \$2.00 which is added to the existing fees imposed by the Cook County Recorder for the filing of every instrument, paper, or notice of record. These fees will be used solely to finance equipment, materials, and other necessary expenses incurred in the implementation and maintenance of the geographic information system. Effective March 3, 2008 fees increase to \$14.00.

Fiscal Year	2004	2005	2006	2007	2008E
Fees	2,893,950	2,591,196	2,175,254	2,041,676	8,075,000

15. The **Adult Probation/Probation Services Fee Fund** is financed through fees paid by probationers and are used to supplement the costs of providing probation services. Probationers convicted of a felony are charged the Adult Probation/Probation Services fee.

Fiscal Year	2004	2005	2006	2007	2008E
Fees	1,695,849	1,886,406	2,070,366	2,948,909	2,900,000

16. The **Social Services/Probation and Court Fee Fund** is also financed through fees paid by probationers and are used to supplement the costs of providing probation services. However, probationers convicted of primarily misdemeanors are charged the Social Services/Probation and Court fee.

Fiscal Year	2004	2005	2006	2007	2008E
Fees	2,010,155	1,823,892	2,618,403	3,591,796	2,825,200

17. The **Youthful Offender Alcohol and Drug Education Fund** supports a program which is designed to be an educational alternative to the prosecution of youth age 20 and under who are arrested for possession or use of alcohol or other drugs. It is financed through intergovernmental revenue. By State Statue each County must develop and support the ongoing operation of an **Emergency Management** unit of government. Under the direction of the President of the Cook County Board of Commissioners the Cook County Emergency Management Coordinator is responsible for the planning and preparedness necessary for an effective County-wide emergency management plan.

Fiscal Year	2004	2005	2006	2007	2008E
Intergovernmental	25,398	25,551	16,910	-	328,500

18. The **(Motor Fuel Tax) MFT Illinois First Fund** supports the Governor=S Illinois First program which is designed to help improve roadways and the highway infrastructure. The fund receives intergovernmental revenue from the State of Illinois. This revenue represents Cook County's portion of the tax receipts generated from the statewide program.

Fiscal Year	2004	2005	2006	2007	2008E
Intergovernmental	9,168,486	10,118,570	8,729,340	9,847,217	9,878,800

19. The **Juvenile Probation - Supplementary Officers Fund** provides for the salary reimbursement of additional juvenile probation officers. The new officers will add to the Juvenile Probation Department's intake and screening operations, the victim assistance program, the sex offender supervision and gang intervention units, and community liaison services. The fund is financed through intergovernmental revenue with the reimbursement coming from the State of Illinois.

Table 47

Fiscal Year	<u>Juvenile Probation-Supplementary Officers Fund</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008E</u>
Intergovernmental	3,419,272	3,454,134	3,537,038	3,859,446	4,350,500

20. The **County Treasurer Tax Sales Automation Fund** supports the costs related to the automation of property tax collections and delinquent property tax sales, including the cost of hardware, software, research and development, and personnel. The County Treasurer Tax Sales Automation Fund receives fee revenue. Fees are charged at a rate of \$10.00 per parcel and are collected from the purchaser of delinquent property taxes at the time of sale.

Table 48

Fiscal Year	<u>County Treasurer Tax Sales Automation Fund</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008E</u>
Fees	1,102,713	991,358	972,559	3,178,362	811,865

21. The **Lead Poisoning Prevention Fund** provides financial assistance to owners of residential property within the County to pay costs associated with lead mitigation and lead abatement. In addition, funds will be provided for other lead poisoning prevention activities such as education, community outreach, and other activities the County deems appropriate for lead poisoning prevention. The Lead Poisoning Prevention Fund is funded by excess fund balance. This table also includes County takeover of **Suburban CC Tuberculosis Sanitarium District** approved by the Cook County Board of Commissioners on June 19, 2007. Per Public Act 94-1050 the District as required transferred all of the existing programs, personnel and liabilities to the Cook County Board of Commissioners. Public Act 94-1050 required the District's monetary assets to be deposited into a County Special Purpose Fund for the prevention, care, treatment and control of tuberculosis in Suburban Cook County.

Table 49

Fiscal Year	<u>Lead Poisoning Fund / Suburban CC TB Sanitarium</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008E</u>
Intergovernmental	-	-	-	19,631,192	-

22. The **Narcotics Forfeiture Fund** is financed through monies and forfeited for Narcotics Investigations. The State's Attorney's Narcotics Prosecution Unit which utilizes these funds to work with State and City Agencies on various drug related cases. The Capital Crimes Litigation Act created the Capital Litigation Trust Fund to provide additional resources to both prosecutors and defense attorneys working on potential capital cases. Pursuant to the Act, funding is provided annually to the State's Attorney's Office and is to be used for expenses necessary to prosecute capital cases.

Table 50

Fiscal Year	<u>Narcotics Forfeiture Fund / Capital Litigation Trust</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008E</u>
Intergovernmental	-	2,991,076	2,239,140	3,315,367	6,189,300

23. The **Narcotics Nuisance Abatement** is financed through Narcotics Forfeited Funds. These funds provide the State's Attorney's Office with additional funds to operate a Narcotics Nuisance Unit who will work with various communities throughout Cook County to identify and eliminate drug houses. This Fund also includes State's Attorney's Bad Checks Diversion.

Table 51

Fiscal Year	<u>Narcotics Nuisance Abatement & Bad Check Diversion</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008E</u>
Intergovernmental	-	476,307	640,000	628,283	238,300

For Statistical Information:

24. Revenues generated on wage garnishments from county employees as provided by State Statues. The fees from child support deduction are \$2.50 per pay period while the fees earned on other withholding orders that last 84 days (6 pay periods) are the greater of \$12.00 or 2.0% of the amount garnished. These fees are added to the last check garnished.

Table 52 Fiscal Year	<u>Wage Garnishment Deduction</u>				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008E</u>
Revenue from Garnishments	87,304	102,880	92,968	96,000	98,000

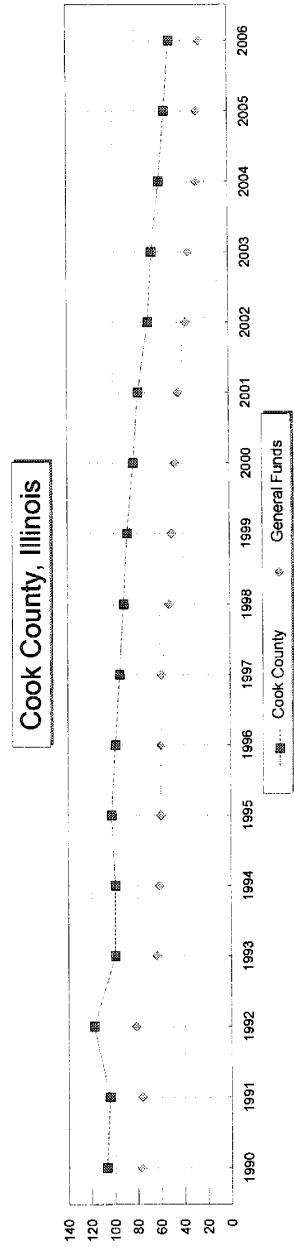
THE COUNTY OF COOK, ILLINOIS

Tax Rates by fund
(Per \$100 Equalized Assessed Valuation)

(1)

Exhibit Z6 Fund	1990 Tax rates (Cents)	1994 Tax rates (Cents)	1995 Tax rates (Cents)	1996 Tax rates (Cents)	1997 Tax rates (Cents)	1998 Tax rates (Cents)	1999 Tax rates (Cents)	2000 Tax rates (Cents)	2001 Tax rates (Cents)	2002 Tax rates (Cents)	2003 Tax rates (Cents)	2004 Tax rates (Cents)	2005 Tax rates (Cents)	2006 Tax rates (Cents)
Corporate	35.1977	6.2498	4.0014	3.8759	3.3301	2.6338	1.5178	1.4370	1.3219	1.1939	1.1152	1.0321	0.9407	0.8692
Public Safety	0.0000	23.4990	25.1208	25.8561	26.7430	25.7299	24.4214	23.1212	22.1894	20.0408	18.5330	14.4128	14.6682	13.0024
County Health	41.4889	31.3192	30.5365	29.5370	28.4866	23.7731	23.5619	21.8947	20.1411	15.5925	14.1202	12.2450	11.1608	10.3124
Sub-total General Funds	76.6866	61.0680	59.6587	59.2590	58.5597	52.1368	49.5011	46.4529	43.6524	36.8272	33.7684	27.6899	26.7697	24.1840
Annuity & Benefit	12.4813	14.2764	14.9687	15.3811	16.2258	16.9585	17.5808	16.4295	15.2372	15.3804	15.0177	15.8381	12.9601	11.9713
Bond and Interest	14.8065	21.3823	24.7726	21.0387	17.1460	19.0022	18.2772	16.4121	15.7128	14.1420	14.1473	13.5113	13.5337	12.5305
Total - Cook County	103.9744	96.7267	99.4000	95.6888	91.9315	88.0975	85.3591	79.2945	74.6024	66.3496	62.9334	57.0393	53.2635	48.6858
Consolidated Election Suburbs only	2.8256	2.5733 **	2.9000	3.2112 **	2.6700	2.9660 **	2.2754	3.0157 **	3.2000	2.5865 **	2.8688	2.2293 **	1.3636	1.2283
Total Tax extension - Cook County	106.8000	99.3000	102.3000	98.9000	94.6015	91.0635	87.6345	82.3102	77.8024	68.9361	65.8222	59.2666	54.6271	49.9141

Source: Cook County Clerk, Tax Extension.



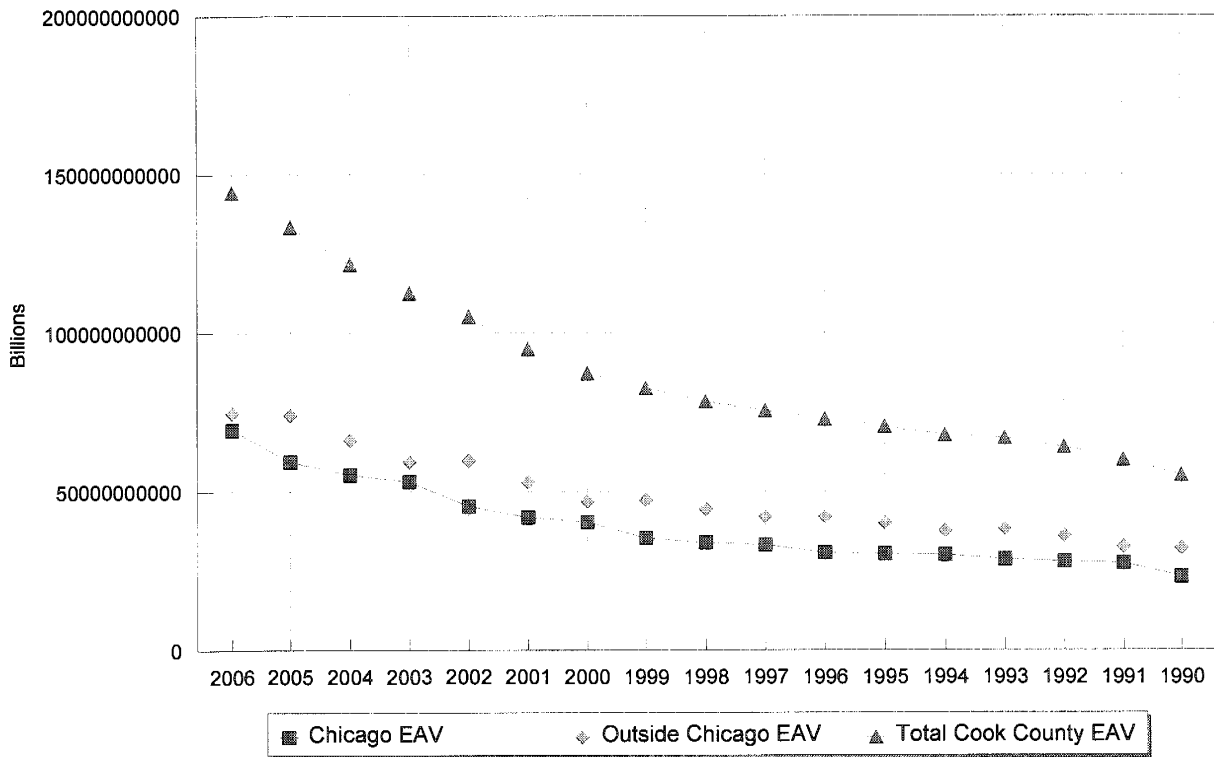
The County of Cook, Illinois
Equalized Assessed Valuation

Exhibit Z7

<u>Year</u>	<u>Chicago</u>	<u>Outside Chicago</u>	<u>Total Cook County</u>
2006	\$69,511,192,285	\$74,833,590,915	\$144,344,783,200
2005	59,304,530,189	74,067,183,541	133,371,713,730
2004	55,276,929,775	66,285,171,636	121,562,101,411
2003	53,168,632,414	59,332,812,042	112,501,444,456
2002	45,330,892,358	59,754,320,644	105,085,213,002
2001	41,981,912,323	52,927,743,804	94,909,656,127
2000	40,480,077,486	46,828,104,949	87,308,182,435
1999	35,354,802,059	47,305,121,590	82,659,923,649
1998	33,940,145,776	44,516,200,073	78,456,345,849
1997	33,349,557,227	42,134,556,668	75,484,113,895
1996	30,765,001,358	42,034,673,017	72,799,674,375
1995	30,381,480,347	40,035,226,980	70,416,707,327
1994	30,090,355,467	37,672,993,567	67,763,349,034
1993	28,661,954,119	38,166,137,285	66,828,091,404
1992	27,964,127,826	35,995,210,536	63,959,338,362
1991	27,397,830,030	32,580,177,151	59,978,007,181
1990	23,104,106,497	32,068,760,209	55,172,866,706

Source: Cook County Clerk, Tax Extension Division.

The County of Cook, Illinois



The County of Cook, Illinois

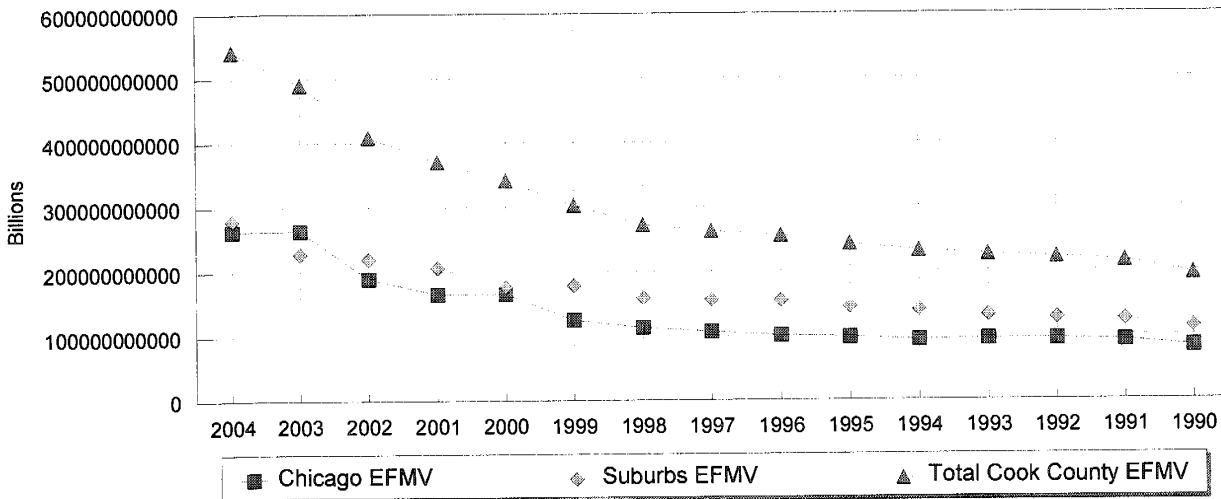
Exhibit Z8

The Equalized Assessed Valuation and the estimated fair market value of real property in the County over recent years are set forth below. The figures shown for each year for estimated fair market value correspond to the Equalized Assessed Valuation for the same year.

Estimated Fair Market Value (1)

Year	Chicago	TL Chi EFMV %	Outside Chicago	TL Sub EFMV %	Total Cook County
2004	\$262,904,167,082	49%	\$279,037,883,366	51%	\$541,942,050,448
2003	263,482,257,968	54%	227,081,822,438	46%	490,564,080,406
2002	189,362,472,118	46%	220,070,146,600	54%	409,432,618,718
2001	164,572,707,886	44%	206,061,740,289	56%	370,634,448,175
2000	165,520,129,904	48%	175,774,045,203	52%	341,294,175,107
1999	124,544,157,747	41%	178,000,611,549	59%	302,544,769,296
1998	112,606,894,143	41%	158,980,052,018	59%	271,586,946,161
1997	106,282,206,560	40%	156,144,047,036	60%	262,426,253,596
1996	100,460,112,578	39%	154,725,416,129	61%	255,185,528,707
1995	97,291,355,992	40%	144,412,766,369	60%	241,704,122,361
1994	92,572,461,358	40%	138,730,866,304	60%	231,303,327,662
1993	94,219,758,929	42%	131,173,049,219	58%	225,392,808,148
1992	94,378,613,328	43%	126,547,831,736	57%	220,926,445,064
1991	91,031,581,689	42%	123,950,570,339	58%	214,982,152,028
1990	82,394,516,523	42%	112,419,789,921	58%	194,814,306,444

The County of Cook, Illinois



Source: (1) Civic Federation, Chicago Illinois, based upon information from the Illinois Department of Revenue. Excludes railroad property. Statistical Information



GRANT FUNDS

The appropriation of grant funds set forth in each department section and in Section 32 of the Resolution, is an authorization for the designated County departments and agencies to spend up to the Amount appropriated for the purposes specified in the individual contractual agreements with Federal, State and Private agencies subject to approval by the Director of Budget and Management Services and the award of the grant funds.

The approval of any loan from these grant funds in the amount of \$150,000 or more shall be subject to review and approval by the County Board of Commissioners, provided that the County Board shall complete its review within 21 days after submission of the ordinance to authorize such loan.

New grants not include in this appropriation, grant funding that exceeds the amount hereby appropriated, and public works capital projects and planning grants covered under City-State agreements are subject to approval by the Director of Budget and Management Services and appropriation by the Cook County Board of Commissioners.

ESTIMATE OF GRANT REVENUE FOR 2008

	2008	2007
Awards From Agencies of the Federal Government	\$ 123,363,779	\$ 146,309,383
Awards From Agencies of the State of Illinois	9,150,800	18,594,406
Awards From Public and Private Agencies	862,700	1,586,200
CDBG Program Revenue	720,136	1,136,366
Grant Program Income	1,472,185	1,817,158
Total	<u>\$ 135,569,600</u>	<u>\$ 169,443,513</u>

GRANT SUMMARY

GRANT NUMBER AND TITLE	PERIOD	FTE POSITIONS	SALARIES	APPROVED AND ADOPTED	
BUREAU OF ADMINISTRATION					
748	ENVIRONMENTAL CONTROL AIR POLLUTION PARTICULATE MONITORING	3/07-3/08	6.0	365,582	314,300
767	JUDICIAL ADVISORY COUNCIL JUSTICE ASSISTANCE GRANT	6/06-9/010			1,101,600
769	JUDICIAL ADVISORY COUNCIL HOMELAND SECURITY	9/05-3/08	4.0	218,006	24,000,500
833	JUDICIAL ADVISORY COUNCIL PROJECTION RECLAIM	6/06-11/07	1.0	52,614	728,400
905	ENVIRONMENTAL CONTROL RADON AWARENESS	9/02-6/03			7,100
909	ENVIRONMENTAL CONTROL AIR POLLUTION CONTROL	10/06-9/07	10.0	511,913	734,400
BUREAU OF ADMINISTRATION TOTAL			21.0	\$1,148,115	\$26,886,300
BUREAU OF HEALTH					
650	CERMAK HEALTH SERVICES HIV AIDS EDUCATION AND CLINIC	1/07-12/07			91,000
654	CERMAK HEALTH SERVICE INNOVATIVE SIGNIFICANCE	1/07-12/07			102,300
658	CERMAK HEALTH SERVICES AIDS FOUNDATION	4/07-3/08	2.0	97,651	119,100
751	PUBLIC HEALTH NICOR LEAD POISONING PREVENTION	12/05-11/07	1.0	44,319	63,300
755	PUBLIC HEALTH WEST NILE VIRUS RESPONSE	9/02-10/02	2.0	132,768	567,000
847	STROGER HOSPITAL HEMOPHILIA TREATMENT	9/06-9/07			51,100
903	PUBLIC HEALTH BIOTERRORISM AND EMERGENCY PREPAREDNESS	8/06-8/07	21.0	1,309,589	1,180,700
914	PUBLIC HEALTH PANDEMIC FLU AND PREPARATION	8/06-8/07	3.0	191,681	753,200
920	PUBLIC HEALTH CITIES READINESS INITIATIVE	8/06-8/07			142,400
930	PUBLIC HEALTH TOBACCO ENFORCEMENT	8/07-6/08			3,100
931	STROGER HOSPITAL BLACK LUNG	7/06-6/07	2.0	114,130	243,600
935	PUBLIC HEALTH TOBACCO-FREE COMMUNITIES	7/07-6/08	9.0	459,654	777,900
946	STROGER HOSPITAL IL DEPARTMENT OF HEALTH SERVICES	7/07-6/08	19.0	921,704	1,260,400
948	PUBLIC HEALTH GENETICS	7/07-6/08			63,600
949	STROGER HOSPITAL REGIONAL PERINATAL PROGRAM	7/07-6/08	1.0	40,519	53,400
950	PUBLIC HEALTH CHILDHOOD LEAD POISONING PREVENTION	7/06-6/07			65,000
956	PUBLIC HEALTH HEPATITIS B VACCINE INITIATIVE	7/06-12/06			28,500
959	PUBLIC HEALTH ARBOVIRAL SURVEILLANCE	8/03-6/04			120,000
962	SHERIFF PROSTATE CANCER AWARENESS	6/04-9/04			85,200
964	PUBLIC HEALTH RYAN WHITE AIDS HEALTH SERVICES	3/06-2/07	5.0	254,336	325,000
966	PUBLIC HEALTH AT-RISK CHILDREN-LEAD POISONING PREVENTION	11/06-6/07			65,700
969	PUBLIC HEALTH VISION, HEARING AND SCREENING	7/07-6/08			56,000
974	PUBLIC HEALTH IL DEPARTMENT OF HUMAN SERVICES	7/07-6/08	198.0	8,259,558	13,914,100
975	PUBLIC HEALTH IDPH HEALTH SERVICES	7/07-6/08	57.0	2,682,697	5,834,200
976	PUBLIC HEALTH HIV COMMUNITIES INITIATIVE	10/06-6/07			100,200
977	PUBLIC HEALTH IMMUNIZATION INITIATIVE	1/07-12/07	2.0	92,796	135,600
980	PUBLIC HEALTH FEDERAL SOURCE AIDS HEALTH SERVICES	7/06-6/07			70,500
983	PUBLIC HEALTH SEXUALLY TRANSMITTED DISEASES	1/07-12/07	2.0	90,016	117,100
984	PUBLIC HEALTH REGIONAL HIV PREVENTION	4/03-12/03	7.0	348,901	1,413,400
992	PUBLIC HEALTH HUD HEALTHY HOMES	11/06-10/09			760,400
994	PUBLIC HEALTH SYPHILIS ELIMINATION	1/07-12/07	2.0	92,787	190,800
995	PUBLIC HEALTH POTABLE WATER SUPPLY PROGRAM	11/05-9/06			35,200
997	PUBLIC HEALTH BREAST AND CERVICAL CANCER EARLY DETECTION	7/06-6/07	3.0	143,112	552,100
BUREAU OF HEALTH TOTAL			336.0	\$15,276,218	\$29,341,100
CHIEF JUDGE					
620	CHIEF JUDGE ACCESS AND VISITATION	7/07-6/08	1.0	100,586	120,800
683	ADULT PROBATION MENTAL HEALTH	7/07-6/08	3.0	177,242	235,200
687	CHIEF JUDGE VIOLENT CRIME VICTIMS	7/07-6/08			19,300
775	PUBLIC GUARDIAN TEEN SCHOLARS PROGRAM	6/07-10/07			32,500
778	CHIEF JUDGE EXPEDITED CHILD SUPPORT	7/07-6/08	21.0	1,217,233	1,785,900
798	CHIEF JUDGE VIOLENCE PREVENTION	7/03-2/04	1.0	54,182	118,500
820	CHIEF JUDGE JUVENILE DETENTION INITIATIVE	1/07-12/07			288,400

GRANT SUMMARY

GRANT NUMBER AND TITLE	PERIOD	FTE POSITIONS	SALARIES	APPROVED AND ADOPTED
823 ADULT PROBATION AP SERVICES FEMALE OFFENDERS	10/05-9/08			547,300
825 CHIEF JUDGE FEMALE DUI OFFENDERS	4/04-9/04			452,700
827 CHIEF JUDGE PARTNER ABUSE INTERVENTION	7/07-6/08			36,700
839 CHIEF JUDGE COMMUNITY CIRCLE PROJECT	4/03-3/08			511,000
CHIEF JUDGE TOTAL		26.0	\$1,549,243	\$4,148,300
CLERK OF THE CIRCUIT COURT				
779 CLERK OF THE CIRCUIT COURT CHILD SUPPORT ENFORCEMENT	7/07-6/08	133.0	5,974,918	8,227,100
832 CLERK OF THE CIRCUIT COURT DECLARATION OF INTENTION	7/05-12/07	2.0	70,990	127,900
CLERK OF THE CIRCUIT COURT TOTAL		135.0	\$6,045,908	\$8,355,000
SHERIFF				
646 SHERIFF POST RELEASE REINTEGRATION	7/06-6/07	15.0	760,547	1,500,600
655 SHERIFF CHICAGO EMPOWERMENT HIDTA	1/07-12/08	31.0	1,662,073	5,405,900
696 SHERIFF SUBSTANCE ABUSE PRIMARY PREVENTION	7/07-6/08	2.0	92,931	154,700
781 SHERIFF CHILD SUPPORT ENFORCEMENT	7/07-6/08	41.0	2,262,215	3,281,900
SHERIFF TOTAL		89.0	\$4,777,766	\$10,343,100
STATE'S ATTORNEY				
613 STATE'S ATTORNEY DOMESTIC VIOLENCE TARGETED ABUSER CALL	9/05-2/08			324,100
614 STATE'S ATTORNEY JUVENILE COURT VICTIM ASSISTANCE SERVICES	12/06-12/07	3.0	129,689	178,400
615 STATE'S ATTORNEY SERVICES TO COOK COUNTY VICTIMS	10/07-9/08	6.0	262,228	365,400
616 STATE'S ATTORNEY HOMICIDE ADVOCACY SERVICES	10/06-10/07	3.0	127,641	189,100
618 STATE'S ATTORNEY VICTIM ASSISTANCE SERVICES	2/07-2/08	2.0	85,085	122,300
622 STATE'S ATTORNEY APPELLATE ASSISTANCE PROGRAM	8/03-6/04	41.0	2,383,384	2,700,300
624 STATE'S ATTORNEY MOTOR VEHICLE THEFT PROSECUTIONS	1/07-12/07	7.0	568,757	753,000
627 STATE'S ATTORNEY SOUTH SUBURBAN AUTO THEFT PROGRAM	1/07-12/07	1.0	59,878	84,000
633 STATE'S ATTORNEY VICTIM ASSISTANCE TAC	3/07-3/08	1.0	44,858	61,100
638 STATE'S ATTORNEY PROSECUTOR BASED VICTIM ASSISTANCE	10/06-9/07	4.0	181,586	250,700
648 STATE'S ATTORNEY DNA TRAINING/PROSECUTIONS	10/07-9/08	3.0	252,620	373,800
653 STATE'S ATTORNEY PROJECT SAFE NEIGHBORHOOD	4/06-9/07	3.0	123,887	166,700
742 STATE'S ATTORNEY VICTIM SENSITIVE INTERVIEW	7/07-6/08	1.0	71,609	98,400
746 STATE'S ATTORNEY HOMICIDE FAMILIES SUPPORT GROUP	7/07-6/08			11,300
747 STATE'S ATTORNEY VICTIM WITNESS SEXUAL ASSAULT SERVICES	7/07-6/08			24,000
756 STATE'S ATTORNEY DOMESTIC VIOLENCE CHICAGO RESPONSE	6/03-12/03	12.0	777,678	1,041,600
762 STATE'S ATTORNEY PROSECUTION BASED VICTIM ASSISTANCE	10/06-9/07	9.0	401,950	585,400
782 STATE'S ATTORNEY CHILD SUPPORT ENFORCEMENT	7/07-6/08	168.0	8,701,851	13,443,000
830 STATE'S ATTORNEY COMPLEX DRUG PROSECUTIONS	10/07-9/08	22.0	1,588,628	1,642,000
STATE'S ATTORNEY TOTAL		286.0	\$15,761,329	\$22,414,600
BUREAU OF PLANNING AND URBAN DEVELOPMENT				
772 DEPARTMENT OF HOUSING	10/06-9/07	12.0	748,183	8,234,000
840 P.O.E.T. WIA TITLE I INCENTIVE	7/03-6/05			273,700
901 P.O.E.T. WIA TITLE I	7/07-6/09			8,322,900
918 P.O.E.T. ADMINISTRATIVE COST POOL	7/07-6/08	67.0	3,479,437	5,718,300
941 PLANNING & DEVELOPMENT EMERGENCY SHELTER	10/06-9/07			449,200
942 PLANNING & DEVELOPMENT COMMUNITY DEVELOPMENT BLOCK	10/06-9/07	62.0	3,928,760	11,083,100
BUREAU OF PLANNING AND URBAN DEVELOPMENT TOTAL		141.0	\$8,156,380	\$34,081,200
GRAND TOTAL		1,034.0	\$52,714,959	\$135,569,600



CTBA ANALYSIS REPORT



Cook County's Revenue System is Structurally Unable to Support the Public Services it Provides

Ralph Martire, Executive Director
Heather O'Donnell, Policy Director

September 2007

CTBA's Study of Cook County's Fiscal System: Key Findings

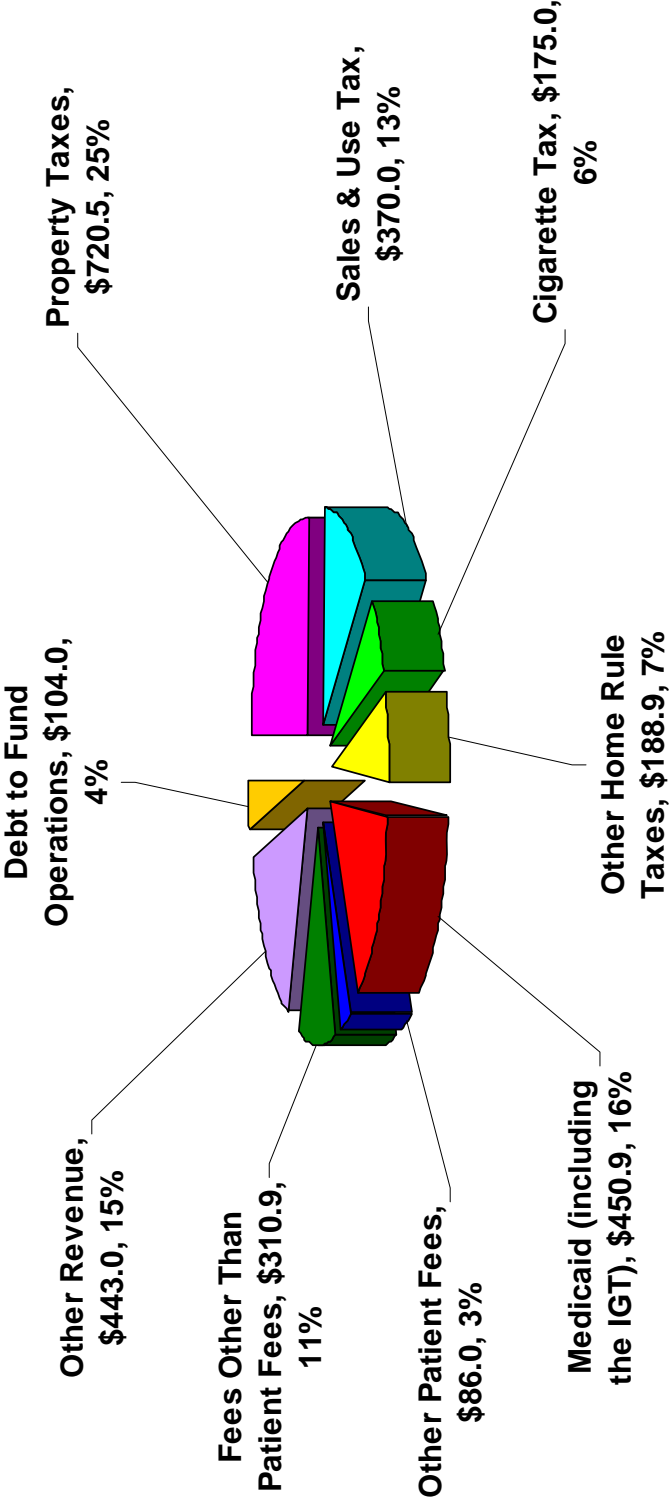
- Cook County has a structural deficit.
 - This means that, when taking into account *only* the inflationary cost of continuing current County-provided service levels (FY07) into future years, the County's projected annual costs exceed estimated annual revenue growth. No service expansions were taken into account in CTBA's study.
- The County's total estimated deficit for FY08: \$288 million.
- The County's total annual deficit will worsen over time:
 - Projected FY2009 Deficit: \$453 million
 - Projected FY2010 Deficit: \$568 million
 - Projected FY2011 Deficit: \$685 million
 - Projected FY2012 Deficit: \$808 million

Key Findings: County Revenue Does Not Grow with the Economy While its Costs Do

- The County's property tax levy has lost 23% of its value since 1997, after adjusting for inflation. The County's property tax levy has remained at the same level (\$720 million) for a decade.
- The County lost \$139 million in federal Medicaid funds between FY05 and FY07. More federal cuts are expected in coming years under new federal Medicaid rules.
- Public service costs increase every year by inflation.
 - CBO projects Medicaid costs will increase by an average annual rate of 7.5% over the next 10 years.
 - Using the CPI, other public service costs are projected to grow by 2.6% annually.

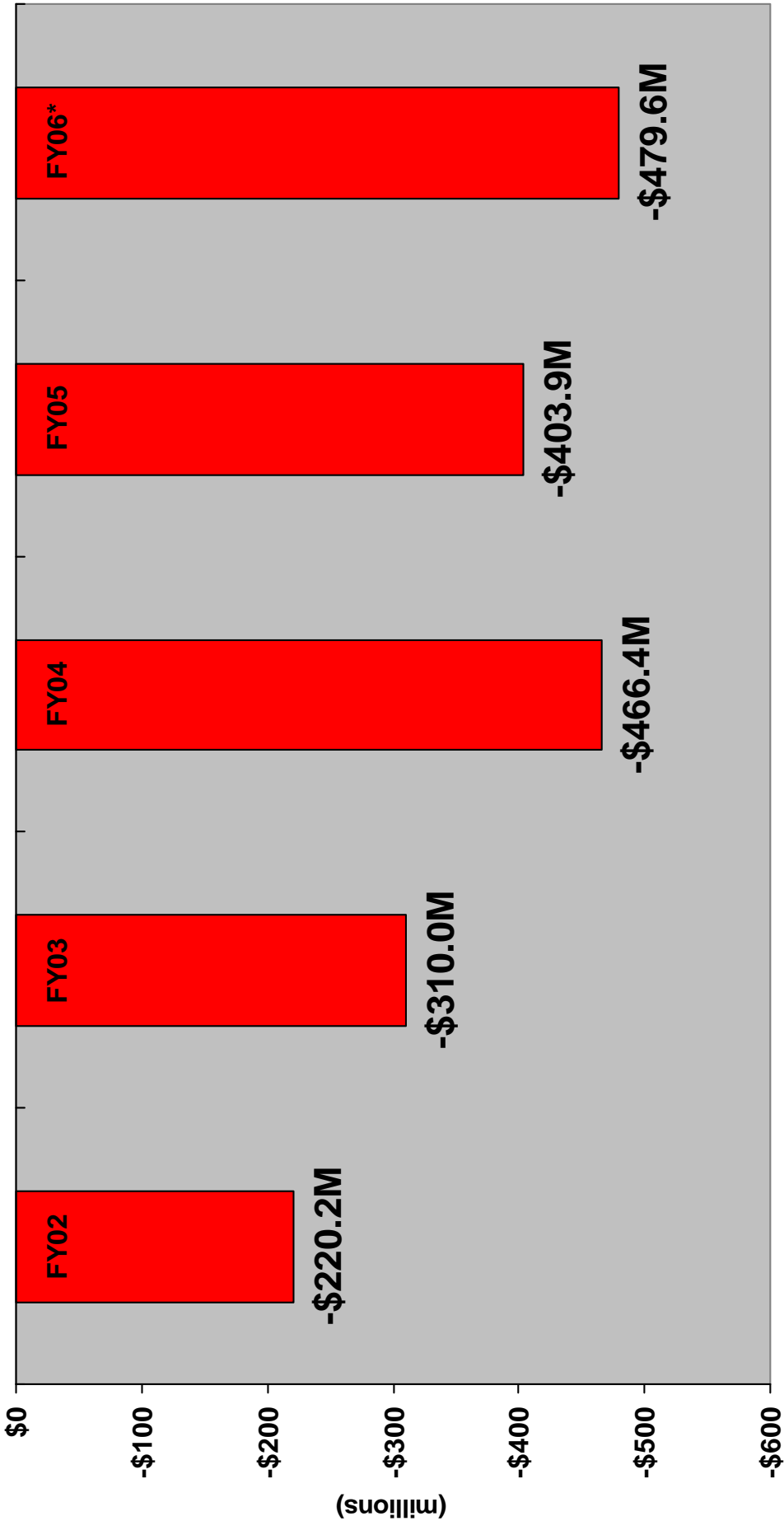
Revenue Sources Used to Fund Cook County Public Services, FY07

FY07 Revenue for Operations: \$2.8 billion



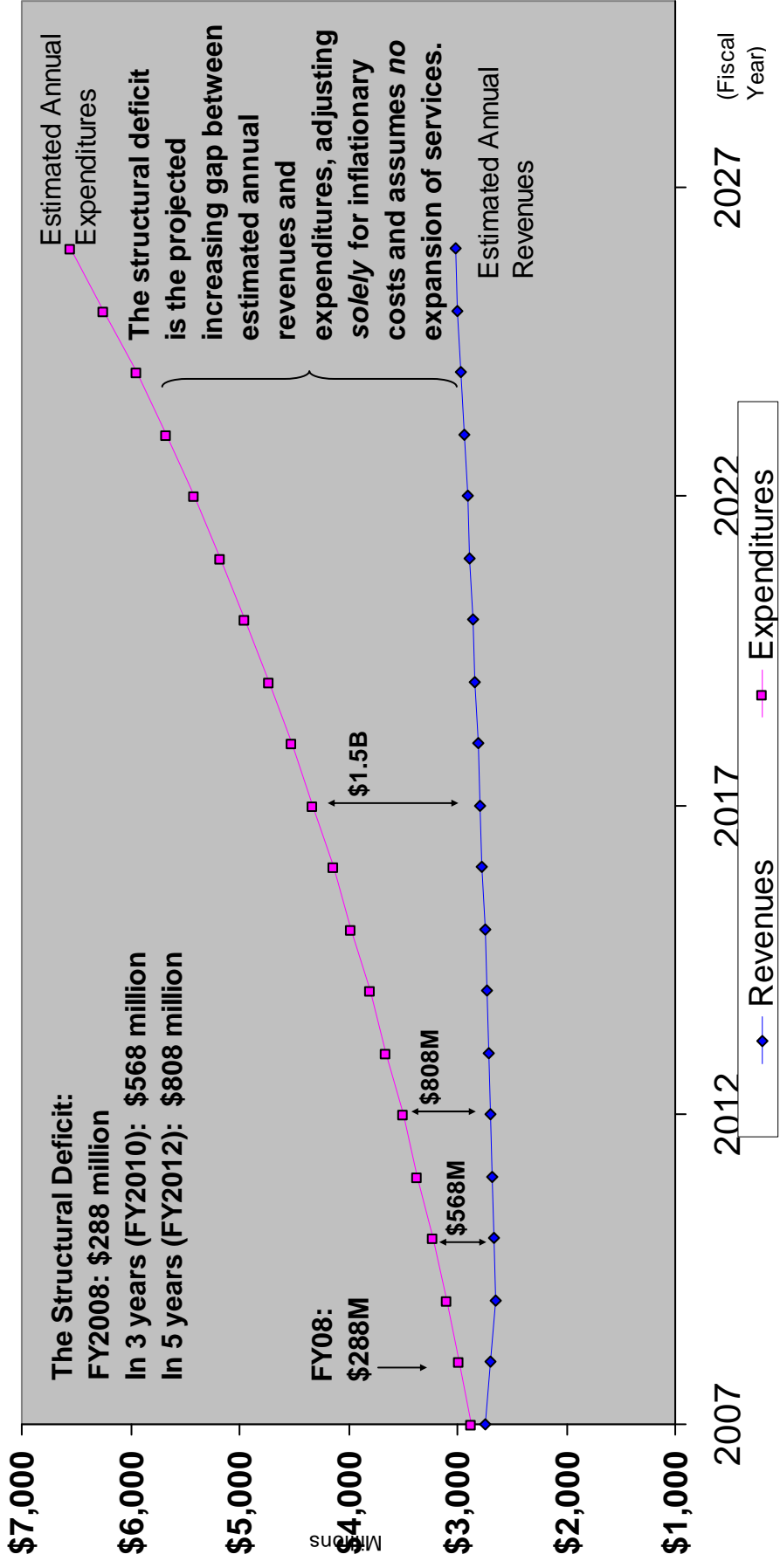
Data Source: Final Cook County FY07 Executive Revenue Estimate. The amounts above do not include fund balances from the prior year used to fund current year operations or amounts to be spent on capital expenditures.

Cook County's Actual Expenditures Exceed Actual Revenues Annually



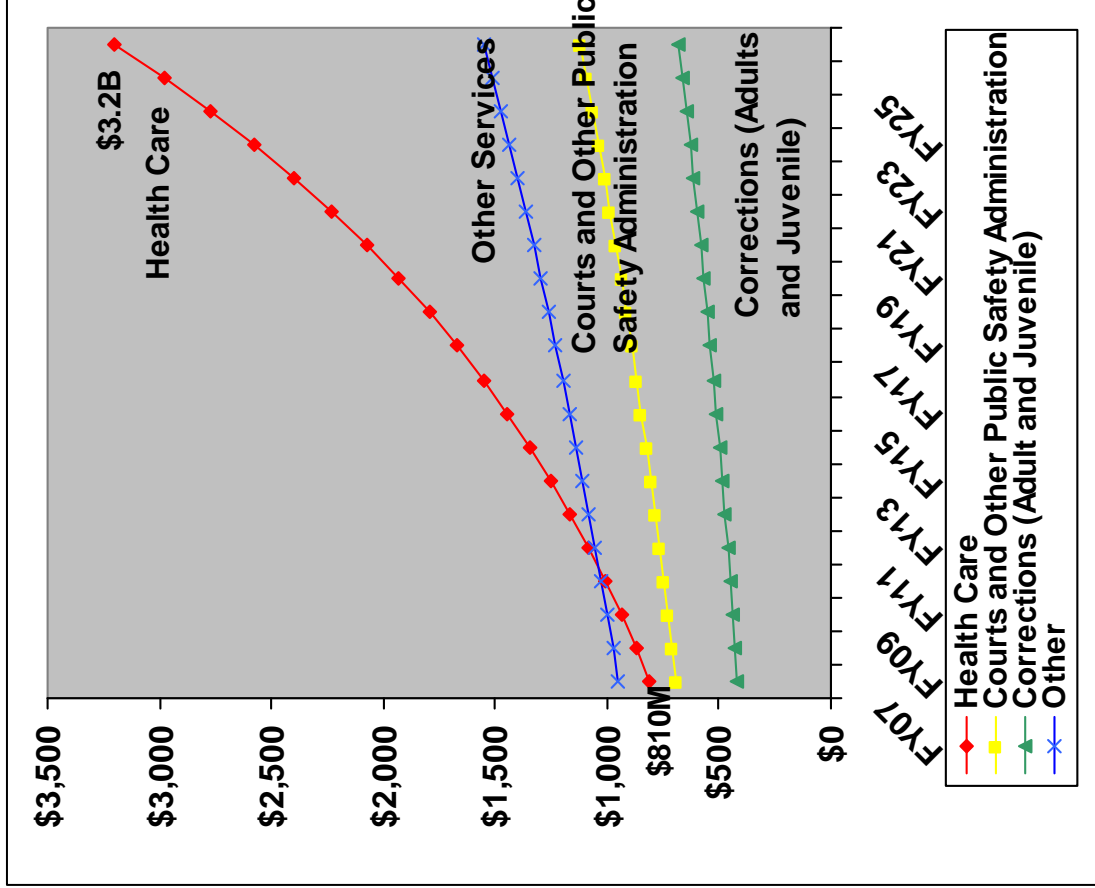
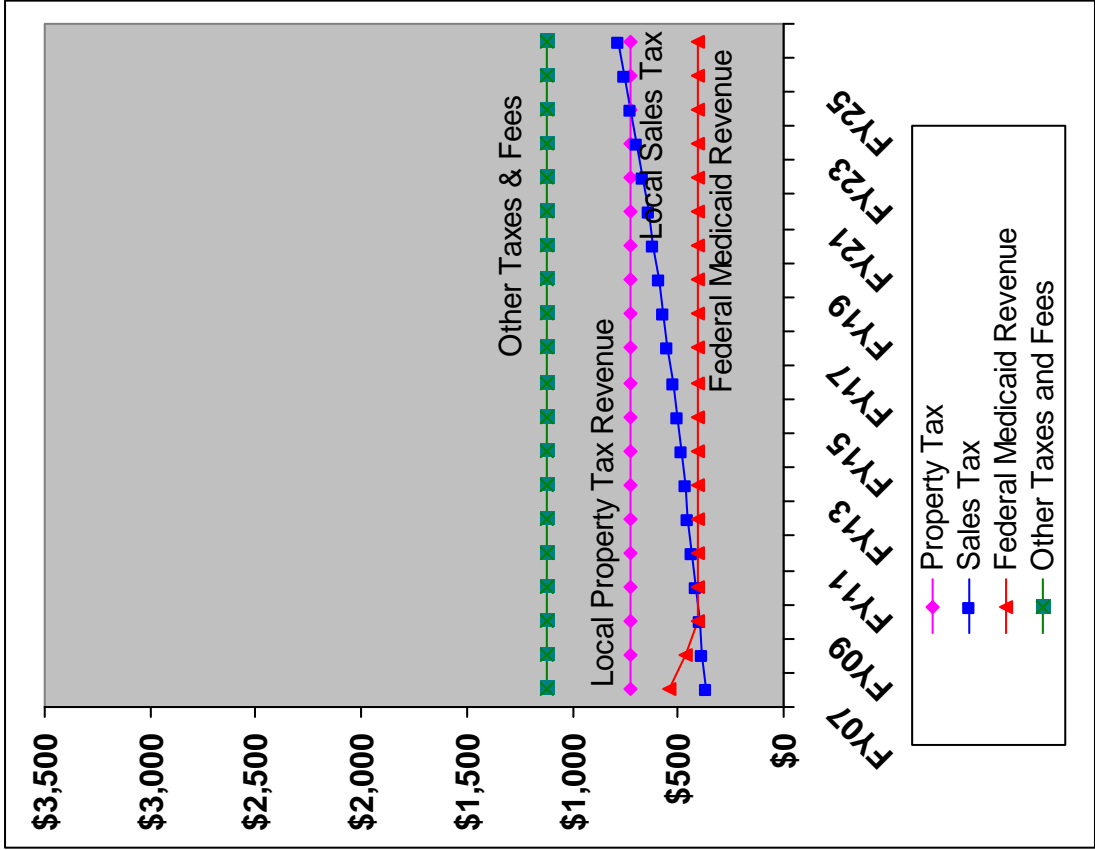
Data Sources: Cook County, Illinois, Comprehensive Annual Financial Reports for fiscal years 2002 - 2005. The FY06 deficit is an estimate based on projected revenues published in the FY07 Executive Budget Recommendation and an increase in expenditures of 2.9 percent; the smallest increase in annual expenditures in the last five years.

Cook County's Structural Deficit: The Projected Gap Between Annual Revenues and Expenditures, Adjusting Solely for Inflation

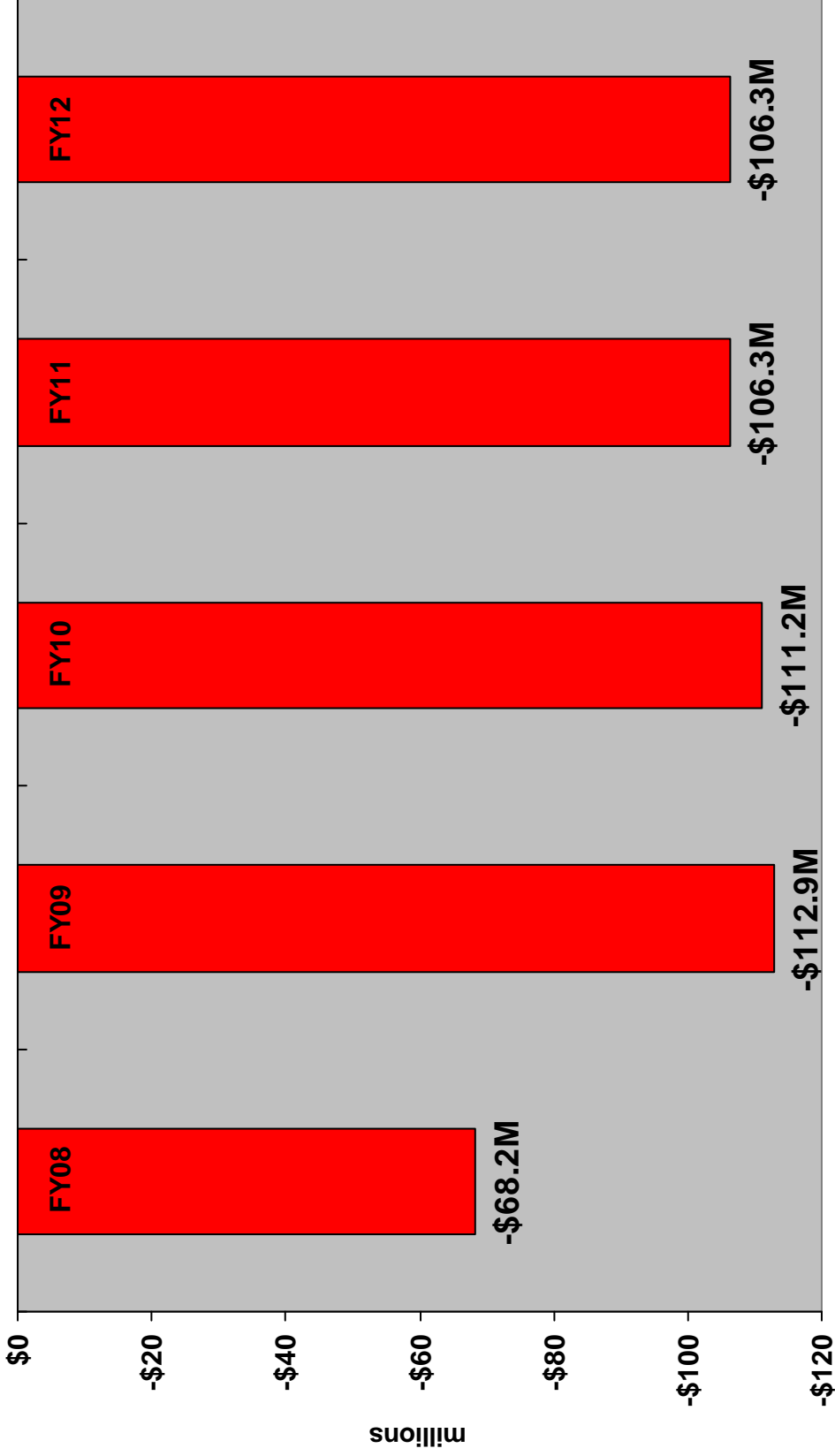


Data Sources: Base-year revenue and expenditure data are reported in the FY07 Final Cook County Appropriations Bill. Projected annual revenue and expenditure growth is based average inflation rates published by the U.S. Bureau of Labor Statistics, Consumer Price Index over the past ten years. This model assumes there will be no service expansions from FY07 levels.

Projected Annual Revenue Growth Compared to Expenditure Growth



Cook County is Estimated to Lose \$504.9 Million in Federal Medicaid Funds Over the Next 5 Years Under Federal Regulations



Data Sources: The estimated annual loss of Federal Medicaid funds is based on a comparison of FY06 Federal Medicaid revenue received by Cook County as Executive Revenue Estimate, and allowable costs as reported in the the FY06 Medicare and Medicaid Cost Reports filed by John H. Stroger Hospital, Oak Forest Provident Hospital with the Centers for Medicare and Medicaid Services and the Illinois Department of Healthcare and Family Services respectively.

The County's Medicaid and Medicare Billing System Does Not Capture all Revenue

- The Bureau of Health's billing practices prohibit it from collecting all federal and state funds to which it is entitled. By very conservative estimates, the Bureau could generate an additional \$40 million annually once a billing system is put in place.
- The County has a public duty to ensure it bills and collects all revenue for public health care delivered.

Solution to Cook County's Chronic Annual Budget Deficits

- The County must redesign its revenue system to grow with the economy, thereby keeping pace with the natural inflationary costs of providing public services.
- An effective billing system must be put in place at the Bureau of Health to collect all federal and state health care funds to which it is entitled for health services delivered.

Contact Information

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BLUE RIBBON ANALYSIS

**Report of the
Cook County Bureau of Health Services
Review Committee**

October, 2007

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Review Committee Charge

On May 15, 2007, President Todd H. Stroger, President of the Cook County Board of Commissioners, convened a 10 member Review Committee that was formed at the request of U.S. Senator Richard J. Durbin to review the critical issues facing the Cook County Bureau of Health Services. The names of Review Committee members, their current positions, and their affiliations are listed on page 3 of this report. The Review Committee has been charged with evaluating the following:

1. A review of the mission and proposed scope of service (vision) for the Bureau of Health Services.
2. A review of the short-term and long-term strategies to insure financial stability.
3. A review of the organizational structure of the Bureau of Health Services and resource availability (management and consultant) with a comparison to both common and best practices to assure a high likelihood of successful implementation.
4. A review of the governance structure with a comparison to common and best practices to assure appropriate oversight.
5. An appointment that would span sufficient time to review these issues and transition to an appropriate oversight structure to assure successful implementation.

Review Committee Organization and Process

The Committee has met¹, either in whole or in part, over twenty times. The Review Committee organized themselves into a Finance and Governance Sub-Committees to address the committee charges. All committee members reviewed a number of reports for background including: (1) “America’s Health Care Safety Net: Intact but Endangered,” from the Institute of Medicine, 2000; (2) “Legal Structure and Governance of Public Hospitals and Health Systems,” published by the National Association of Public

¹ Includes Review Committee meetings, sub-committee meetings, and interviews through September 14, 2007.

Hospitals and Health Systems, 2006; (3) “Protecting the Legacy of Vulnerable Populations: Essential Priorities for the Cook County Health Care System,” published in 2006, authored by Kevin Weiss, MD, Patricia Terrell, Terrence Conway, MD, and Matt Powers; (4) “The Health and Hospitals Committee report of 2006” prepared for Interim Cook County Board President, Bobbie Steele; and (5) “The Health Care Committee Transition Team Report” of early 2007 prepared for the Cook County Board President, Todd Stroger.

The Review Committee has also reviewed numerous County financial reports, audited financials for 2005 and 2006, the FY 2007 Executive Budget Briefing, a Financial Restructuring Plan presented by Bureau of Health Services leadership, a copy of the briefing given to the Cook County Board by Dr. Simon presented in June 2007, and numerous other materials provided at the request of the Committee. A complete list of documents reviewed can be found in Appendix A.

The Review Committee wishes to thank President Stroger and members of the County Board for making themselves available to the Committee. We also wish to recognize Bureau of Health Services Interim Bureau Chief Robert Simon, MD, Bureau of Health Services Chief Operating Officer Tom Glaser, Bureau of Health Services Chief Financial Officer John Cookinham, Chief Financial Officer for Cook County Donna Dunning and Comptroller for Cook County Joseph Fratto for their availability and timely responses to our requests. The Review Committee also wishes to thank all interviewees for their willingness to meet and provide candid appraisals. A complete list of all interviews can be found in Appendix B. The Review Committee also thanks Lauren Brinkmeyer for her contribution as staff to the Committee.

Lastly, the Review Committee acknowledges the limitations inherent in an 18 week review process of this nature, but nevertheless has reached unanimity on the observations, conclusions, and recommendations below.

Review Committee Report Members

Kathleen K. DeVine

Former Chief Executive Officer
Saint Anthony Hospital

Larry J. Goodman, MD

President and Chief Executive Officer
Rush University Medical Center and
Chairman, Bureau of Health Services Review Committee

David S. Hefner

President
University of Chicago Medical Center

Catherine A. Jacobson

Senior Vice President of Strategic Planning and Finance
Chief Financial Officer and Treasurer
Rush University Medical Center

Richard M. Jaffee

Chairman
Oil-Dri Corporation of America
Vice-Chairman, Board of Trustees
Rush University Medical Center

Valerie B. Jarrett

Chairman of the Board, University of Chicago Medical Center

Terry Mason, MD

Commissioner
Chicago Department of Public Health

Lori J. Mitchell

Chief Financial Officer
Harborview Medical Center
Seattle, Washington

Eric E. Whitaker, MD, MPH

Director
Illinois Department of Public Health

John Wiest

Chief Financial Officer
Lee Memorial Health System
Ft. Meyers, Florida

Executive Summary

The Review Committee has completed its appraisal of the crisis at the Cook County Bureau of Health Services. Our attached report provides the basis for our summary findings and recommendations below.

The Review Committee believes the crisis is a real one, and that it has a number of key components. These include the following:

1. Mission – The mission of the County health care system is at risk.
2. Morale – Physician morale is low within the Bureau with a number of doctors leaving or preparing to leave. We believe the morale of other employees has been similarly affected by the current status.
3. Governance – There is poor coordination of oversight of the Bureau of Health Services, limited input by the County Board, and no long-term strategic or financial planning processes involving management and the County leadership. The current governance and oversight process is not adequate to address this crisis.
4. Financial – The Bureau will again have a large financial shortfall this year, even after significant expense reductions.
5. Credibility - The uncertainty of the future coupled with the above issues has serious questions concerning the credibility of many. This extends beyond the County system. The public and civic leaders of this community are at a critical juncture to respond to these serious issues.

Most importantly, the Review Committee calls on President Stroger and the County Board of Commissioners to recognize this crisis and respond to it urgently and vigorously. We believe this response will require significant and immediate modifications to the County's normal governance and management practices.

The Review Committee cannot underscore enough the negative impact a further weakened Bureau of Health Services would have on the health of our community.

Overview Comments Concerning Our Charge

- 1. A review of the mission and proposed scope of services (vision) for the Bureau of Health Services.*

The mission of the Bureau of Health Services is to “provide integrated health services with dignity and respect regardless of a patient’s ability to pay.” The Bureau’s scope of services and geographic reach are broad reflecting the diverse needs of its patient and the public health needs of the population of Cook County. The Bureau of Health Services has historically delivered on this important mission.

However, the Review Committee strongly believes that at this time the critical mission of the Bureau is at risk.

- 2. A review of the short-term and long-term strategies to ensure financial stability.*

The primary short term strategy to address the financial crisis has been a significant reduction in expenses which was assigned to management by County leadership. In addition, there are plans to address the revenue cycle and other sources of revenue. Unfortunately, the sorts of financial reports and analytical capabilities one would expect in a health system of this size are not present, increasing the likelihood of flawed decision making which can impact clinical services in ways not anticipated and also reduce future revenue opportunities. These factors, coupled with the rapidity of the reductions, have also had a very negative impact on morale. Given this setting, further significant expense reductions could have a disastrous effect.

The Review Committee found no evidence of a long term strategic or financial planning process involving management and the County Board.

- 3. A review of the organizational structure of the Bureau of Health Services and resource availability (management and consultant) with a comparison to common and best practices to assure a high likelihood of successful implementation.*

The management team does not have the full set of skills and support personnel at their disposal to successfully address this crisis. The Bureau Chief does not have the

latitude to hire his/her own team or select the best consultant(s) or vendors for the system. Currently, there are no regular monthly financial reports, few capabilities to analyze financial and volume data, and long delays in selecting and bringing in outside help.

4. A review of the governance structure with a comparison to common and best practices to assure appropriate oversight.

The governance of the Cook County Bureau of Health Services is atypical compared to other public health hospitals and systems (See Appendix D for continuum of public hospital governance). Despite some impressive historical accomplishments, the current governance and oversight process is not adequate. Many of the individuals we interviewed agree that the current processes that are being used to provide oversight are not sufficient during this time of crisis.

The Review Committee strongly believes that the President and the County Board will need to fundamentally change their governance and oversight processes if the issues facing the Bureau of Health Services are to be successfully addressed. Interviewees acknowledged that the Bureau of Health Services was in a crisis. However, there has not been a significant change in the oversight or planning processes. Because of this, the Review Committee has concluded that it is unlikely that the President and County Board will (or possibly can) streamline the current bureaucracy and modify the system of current oversight sufficiently to adequately address this crisis. The Review Committee is not commenting on the interest or commitment of individual members of the governing body; we are only observing the collective actions (or inactions) of governance. Additional persons, such as an advisory group, could augment the President's and County Board's efforts. However, that group's input would be in the form of recommendations into the current governance and oversight process which we believe would be insufficient to respond to the challenge of this magnitude and complexity.

This crisis requires new processes, new strategies, and rapid decision making. Cook County is not the first public health system to face these issues. Just as has been done in other locales nationwide, governance could be delegated to some other entity. The

Review Committee recommends the creation of an independent Board to best address these serious issues.

However, this crisis cannot wait for an evaluation and debate over alternative governance structures. Current leadership, including Bureau of Health Services management, the Cook County Board, the President, and other civic and political leaders must come together now with a significant alteration in government to respond in the best interests of the Bureau of Health Services.

5. An appointment that would span sufficient time to review these issues and transition to an appropriate oversight structure to assure successful implementation.

The Review Committee acknowledges the limitations of an 18 week review process. Nevertheless, given the need to complete an initial assessment quickly and the magnitude of the crisis, we believe this report is a reasonable summary of these critical issues.

Importantly, as noted above, we are not confident that the current oversight structure is sufficient to assure successful implementation of these recommendations.

Key Finding and Conclusions:

1. The Cook County Bureau of Health Services plays a major role in the health of this region.
2. Overall, the Bureau of Health Services provides high quality health care.
3. The Bureau of Health Services is particularly important to the most vulnerable members of our community and is the largest component of the safety net of medical services.
4. The Bureau of Health Services has historically delivered on its mission with a scope of services that has greatly strengthened the safety net of its most vulnerable residents.
5. The historic accomplishments of the Bureau of Health Services, the President of the County Board and the Board of Commissioners are impressive and include the building of the John H. Stroger, Jr. Hospital of Cook County, the creation of the

Ambulatory and Community Health Network, the opening of Provident Hospital of Cook County, and the creation of the Ruth M. Rothstein CORE Center. These and other accomplishments compare favorably to nearly any other public health system in the nation.

6. The Review Committee believes that the crisis is a real one that must be addressed urgently. There has been a significant investment in building the current Bureau of Health Services over the past 10-15 years. It is clear to the Committee that this system is now at great risk. Further, the rapidity and degree of expense reductions coupled with the uncertainty of future funding has contributed to a serious physician and other key employee retention problem and has depressed morale throughout the Bureau of Health Services.
7. Management reporting capabilities, such as monthly financial statements and revenue and expense benchmark data, as well as business practices typical of hospitals and health systems do not exist at the Bureau or are only now being developed. Without these basic management reports and analysis capabilities, financial restructuring and an assessment of that restructuring is seriously flawed and fraught with risk. Because of this, further significant expense reductions should not be undertaken until these capabilities are available.
8. The revenue cycle and the procurement processes function poorly and, therefore, represent financial opportunities for the Bureau.
9. The capital expenditure allotment for fiscal years 2006 and 2007 are at an inadequate level to sustain the scope and level of services provided. Further, Bureau of Health Services management and leadership do not appear to be involved in the ultimate capital funding decisions.
10. The current crisis has not been accompanied by a careful, cooperative long term financial and strategic planning process by the Board of Commissioners, the President, and Bureau of Health Services management.

11. A number of interviewees noted the inherent conflict that Board of Commissioner members have between their responsibilities to the Bureau of Health Services and their voting constituency and stated that the effect has been to slow down the pace of needed change or delay the identification of creative solutions.
12. The Bureau Chief needs to be granted the delegated authority to manage a diverse and complex enterprise similar to any other health system Chief Executive Officer. Currently, the Bureau Chief has much more limited authority than would be expected in the position. This includes the areas of hiring and firing, procurement, signature authority, selection of consultants and other vendors, and other necessary day-to-day operating activities. This limitation is particularly problematic in an urgent turnaround situation.
13. A particularly important example of a structural problem in governance is the Human Resources process for the Bureau of Health Services. The responsibility of hiring and firing, does not reside with the Bureau Chief. This results in unclear lines of authority and confusion concerning the selection of employees and vendors. It also results in long and unnecessary delays. The process has been further tainted by allegations that some decisions have been enacted by political concerns that are contrary to the best interests of the mission of the Bureau of Health Services.

Recommendations

1. Because the Bureau of Health Services is so important to our community, any crisis that significantly affects the quantity or quality of services provided will have a broad and negative impact on citizens, businesses, health care organizations, and others and, therefore, should be addressed by the community-at-large working in partnership with County leadership.
2. Management's response to the Joint Commission conditional accreditation survey must be a high priority. Successfully addressing the identified "requirements for improvements" will require effective leadership and involvement from a large number of individuals at Stroger Hospital.
3. Morale issues must be addressed immediately. Planning, including the role of the Board, should be as transparent as possible. Communications efforts should be increased. As an immediate measure, the Board should consider providing physicians with employment contracts, which is a standard practice in the industry for hospital-based physician employees.
4. Further significant expense reductions should not be undertaken until there is a greater ability to assess the upstream and downstream patient care and revenue impacts of any change.
5. A high priority for management must be to develop monthly financial reports including revenue and expense benchmarks.
6. Revenue cycle improvement must also be a high priority. In the opinion of the Review Committee, this will most quickly and efficiently be accompanied by outsourcing to a company with a strong national reputation. This action will require a significant investment and will likely take the two years to fully realize the benefit of the changes. Delays in this investment will only delay the full realization of this necessary revenue source.

7. A procurement and supply chain assessment for additional non-labor savings should be undertaken as soon as feasible.
8. The estimated revenue opportunities combined with additional expense reductions are not likely to be sufficient to close the estimated financial gaps. Additionally, funds will be needed to address future capital needs and one-time costs of consulting and technology to improve poorly functioning revenue generating systems. Therefore, the Review Committee believes an additional revenue source (County, State, Federal, or other) will be needed to preserve the key elements of the Bureau of Health Services, at least over the next 2 -3 years.
9. The Review Committee has not concluded that additional external revenues will be needed beyond the next 2-3 years, although it is likely. Despite the reduction of intergovernmental transfer (IGT) dollars from FY 05 to FY 07, overall, the Bureau of Health Services currently has more overall support from the total of IGT and taxes than it had in FY 00 and levels are flat from FY04. However, the annual average rate of inflation in medical expenses has been in excess of the growth in this support, particularly in recent years where levels were flat and then declining. There has also been an increase in the need for Bureau services in our population. If no other sources can be identified, the mission and scope of services will need to be fundamentally revisited with the corresponding negative community impacts factored into any reduction or curtailment of services.
10. County leadership should continue to reach out to State and Federal leadership and seek the support of community leaders to address these critical issues.
11. The Bureau Chief needs to be granted the authority and latitude to hire and fire, bring in consultants and vendors, and make other strategic and operational changes quickly which are in the best interests of the Bureau of Health Services. The current oversight approval processes need to be streamlined to allow for this delegation of responsibility while still adhering to appropriate legal and compliance review.

12. The Review Committee recognizes that for many members of management and governance, the current crisis is an inherited one. To fully evaluate and address the critical questions facing the Bureau of Health Services, the President and the Board of Commissioners must explore new ways of collecting data and providing oversight. New oversight mechanisms might include utilizing the Health and Hospital Committee differently, receiving input from an advisory group of health care and business volunteers, or other more innovative approaches.

However, the Review Committee believes that the best chance of successfully addressing this crisis would be to create an independent Board of Trustees to provide oversight and governance as has been done (via different structures) for a number of other public hospitals. We believe their first priorities should be the following:

- a. Provide an overall expense assessment. This will likely require the use of external consultants. A “no exceptions” review will also serve to improve credibility. This must include the creation of appropriate monthly financial reports, a clear assessment of the financial IT implementation project, and an assessment of other potential risks including malpractice and pension funding.
- b. Initiate the revenue cycle improvement project. Again, this will likely require the assistance of an external expert consultant and/or vendor.
- c. Initiate procurement and supply chain review process.
- d. Significantly streamline the decision making bureaucracy.
- e. Assess the management team’s skills and gaps and address them as needed.
- f. Appropriately empower the Bureau Chief.
- g. Assess the organization’s readiness to respond to the Joint Commission findings.
- h. Set an example of “best practices” of governance and communication.

The Report of the Cook County Bureau of Health Services Review Committee

Overview and Scope of Cook County Bureau of Health Services²

The Cook County Bureau of Health Services (CCBH) is the largest provider of health care to uninsured, underinsured and Public Aid patients in the State of Illinois. It is the 3rd largest public hospital system in the country and has the largest jail health system in the nation. The CCBH includes three hospitals (Stroger with 464 beds, Provident staffed for 113 beds and Oak Forest with 70 acute care beds and 20 rehab beds), the jail health system (Cermak), an Ambulatory Clinic network, the Cook County Department of Public Health and the Ruth M. Rothstein CORE Center. The ambulatory and community health network provides approximately 1 million visits yearly and the Ruth M. Rothstein CORE Center follows approximately 5,000 people with HIV/AIDS. This represents over 30% of all known HIV patients in Chicago and over 20% of all known HIV patients in the state. The health system includes two of the states' largest trauma center/emergency departments with the Stroger Level I trauma unit seeing 40% of the trauma in this region; a biopreparedness 'center of excellence' for the city of Chicago; and one of only 6 burn centers in the state.³ The CCBH also plays a critical role in the training of the next generation of health care providers and is the largest non-university site for training medical students and residents (house staff) in the nation. The CCBH is also the largest provider of evaluations of abused and neglected children in the state and the second largest children's advocacy center in the country. Stroger Hospital is one of 10 perinatal centers in the state. The Bureau's cancer services, hypertensive clinic, and endocrine services are the largest, or are among the largest, in the state.

Quality of Cook County Bureau of Health Services

While a comprehensive assessment of quality is beyond the scope of the Review Committee, some high level observations can be made. For example:

² Data on volumes from Cook County Bureau of Health Services

³ <http://www.burnsurvivor.com/burnunitsbystate/illinois.html>

- In cancer, the 5 year survival rates of Stroger Hospital patients with stage II breast, colon or lung cancers compares favorably to national survival figures.
- Operative mortality in cardiac surgery is at or better than national benchmark figures,⁴ despite a particularly at-risk population.
- The Children’s Advocacy Center has a recidivism rate (re-abuse or repeat neglect rate) of 1.9% compared to national figures of 7-20%.
- Compared to a group of 600 neonatal intensive care units, Stroger NICU infant survival rates are above the median, despite the fact that infants in the Stroger unit tend to be at greater risk given their comparatively lower birth weights.
- Outcomes at the CORE Center are outstanding, including maintenance of appropriate therapy in a vulnerable population as documented by low HIV viral loads, patient survival; successful treatment of pregnant women resulting in no infected children of over 200 births; and the maintenance of an effective continuity clinic between CORE and the Cermak jail which provides patients uninterrupted care during their incarceration and a smooth transition in their care as they leave the jail.
- Survival rates in the Stroger Trauma Center are among the best in the nation.
- The sexually transmitted disease screening program in the Cermak Jail has identified 25% of the reported cases of syphilis in Chicago and similar percentage of other sexually transmitted diseases, playing a major public health role for this region.

There are many other similar examples of excellent quality throughout this system. All of this is accomplished in a public health system that cares for patients at greatest risk, often with multiple medical problems and the many additional challenges this population disproportionately faces. This is also done with a patient population that requires immediate access to interpretive services in Spanish, Chinese and Polish languages, reflecting the diversity of Chicago.

Importantly, for several years prior to this fiscal year, financial resources have been reduced, particularly compared to the rate of inflation of medical materials costs and the

⁴ Society of Thoracic Surgeons

County's population growth. This, coupled with the more severe reductions in the current fiscal year, threatens the programs highlighted above as well as other important services. The chronic scheduling and capacity challenges have also caused significant delays with mammography, colonoscopy and other important services provided through the Cook County Bureau of Health Services. These are critically important services and must be addressed as part of the corrective action plan.

The recent Joint Commission survey findings of 16 "requirements for improvement" (RFI's) and the conditional accreditation status have garnered much negative press. Joint Commission results are important, and must be addressed, but many fine hospitals in the nation have had periods of conditional accreditation status, including some the nation's most prestigious institutions. Joint Commission survey reports provide an important component, but do not provide the complete picture of quality of a hospital or health system.

Conclusions

1. The Cook County Bureau of Health Services plays a major role in the health of this region.
2. Overall, the Bureau of Health Services provides high quality health care.
3. The Cook County Bureau of Health Services is particularly important to the most vulnerable members of our community. It is the largest and most important component of the safety net of medical services for our region.
4. The Bureau of Health Services has historically delivered on its mission with a scope of services that has greatly strengthened the safety net.

Recommendations

1. The Cook County Bureau of Health Services is a key health resource for our community and a point of pride. Any crisis that significantly affects the quantity or quality of services it can provide will have a broad and negative impact on

individuals, businesses, health care organizations and others, and, therefore, should be addressed by the community at large working in partnership with County leadership.

2. Management's response to the Joint Commission findings must be a high priority. Successfully addressing the identified issues will require effective leadership and a significant effort from a large number of individuals at Stroger Hospital.
3. Key preventive and screening services, such as mammography and colonoscopy must be strengthened.

Current Crisis

Background and Observations

Since 2002, the Bureau of Health Services has had significant financial shortfalls. These have been attributed to changes in federal funding through the intergovernmental transfer (IGT) program, an increase in the number of uninsured, an increase in the costs of providing medical care, and additional revenue shortfalls attributed to failed attempts at improving the billing process. We have been told that there are few options to fund any shortfalls outside of working capital, borrowing money, new arrangements with the state or federal government on funding, or additional County taxes.

This fiscal year, newly elected President Todd Stroger directed management to reduce expenses by 17%. The new hospital management team was given this assignment in January of 2007, already one month into the new fiscal year. Although they did not quite meet this target, an almost unprecedented reduction in expenses was attempted in a very short amount of time. Management readily acknowledges that, due to the severity of the financial crisis, there was limited time to perform a full assessment on the impact each of these cuts might have. Of particular importance, new leadership in Finance for the Bureau of Health Services also acknowledged that tools were not in place to assess the revenue impact of these changes. Several in County leadership credit the Bureau Chief with making difficult decisions that affect many groups previously perceived as "sacred

cows”⁵ which, they believe, sends an appropriate message concerning the seriousness of the crisis and the County’s response to it.

Conclusions

1. Based on the written material reviewed as well as interviews of financial officers, the Bureau Chief, a number of County Commissioners, the President of the County Board and his chief of staff, and others, the Review Committee believes the financial crisis is a real one that must be addressed urgently.
2. The Bureau of Health Services has invested many years and millions of dollars in building a responsive population-based health care system whose core components must be preserved. It is clear to the Review Committee that this system is now at risk.
3. The degree and rapidity of the expense reductions coupled with the uncertainty concerning future funding has caused a significant retention and morale problem at the Bureau of Health Services. This has led to a number of valued employees and physicians either quitting or considering employment elsewhere.

Recommendations

1. The Bureau of Health Services has undertaken an almost unprecedented reduction in expenses in a very short period of time with very limited data to assess the full impact of these changes. However, the effect of the service cuts, layoffs, and future funding uncertainty has led to confusion and for some, loss of continuity of care among its patient base and has had a dramatic and negative impact on retention and morale within the Bureau of Health Services. This must be addressed as soon as possible, or the quality the Bureau is known for and its long term stability will be jeopardized.
2. Further significant expense reductions should not be undertaken until there is a greater ability to assess the full clinical and revenue impact of any changes. Services reductions, as part of an expense reduction, may be associated with a larger loss of revenue (or potential revenue once the billing processes are corrected). Currently,

⁵ Interviews with Cook County Commissioners

management is unable to provide this kind of analysis. In the judgment of the Review Committee, a rebuilding process (should further cuts lead to further deterioration of services and cause valued staff to depart) will likely take much longer and require a greater investment of tax revenues or other dollars rather than stabilizing and preserving the existing core components. Even more importantly, if further severe reductions are necessary, they should be delayed until other providers can be contacted concerning their ability to provide some or all of this care.

3. Morale issues should be addressed immediately. Expanded communication with medical staff members, employees, and union members and leadership will be important. These groups have been critical to creating the quality in the Bureau and in maintaining it during this difficult time. As an example, the Review Committee believes that medical staff members should have annual contracts for services, which are standard for employed physicians in the industry.

Finance

Background

The Finance Subcommittee of this Review Committee has reviewed three binders of information prepared by the staff of the Cook County Bureau of Health Services. Additional information was requested from Bureau of Health Services Chief Operating Officer Tom Glaser, Bureau of Health Services Chief Financial Officer John Cookinham, Chief Financial Officer for Cook County Donna Dunnings and Comptroller for Cook County Joseph Fratto after Subcommittee discussions. These materials include benchmarking data, historical funding sources, assessment of budget variances with the current year, and consultant reports. These have been received and reviewed (see Appendix A). The Bureau Chief, in his assessment, noted that historical problems included: 1) the lack of centralized management to insure that all business units operate consistently; 2) the need to improve all aspects of the revenue cycle; 3) the need to provide more financial information to management; 4) the need to put more financial

controls in place; and 5) the need to improve communications with other governmental bodies to address the financial needs of the County.⁶

Observations

1. The Review Committee, during its evaluation process, observed many of the shortcomings noted above by the Bureau Chief. Management reporting capabilities and business practices typical of hospitals and health systems do not exist at the Bureau of Health Services or are only now being developed. Typical monthly and quarterly financial statements are not produced; therefore real-time financial information on which management can make decisions is lacking. The Review Committee experienced difficulty assessing much of the financial information provided as data points differ among the various schedules produced. The Review Committee requested information on basic operating statistics and common metrics that are used for industry benchmarking but management could either not produce this data or attempted to do so with estimates that produced unreliable results. Without these basic management reporting capabilities, financial restructuring and an assessment of that restructuring is seriously flawed. Because of this, additional significant changes should not be undertaken until this type of data and analyses are available.
2. Despite multiple discussions with management, Board members and the President, the Review Committee has had difficulty in receiving a consensus on the magnitude of the current funding gap. However, based on these discussions and materials received, we estimate the current gap for FY 07 to include:
 - the June 2007 projected year-end revenue short-fall of \$46M +⁷
 - the projected year-end expense overrun of \$23M⁸

⁶ Communication to the Review Committee from Interim Bureau Chief Robert Simon, MD, May 8, 2007

⁷ Correspondence to Cook County Bureau of Health Services Review Committee from the Bureau Chief dated June 25, 2007). Variance expected by the end of FY2007. Updated in September 2007.

⁸ Correspondence to Cook County Bureau of Health Services Review Committee from the Bureau Chief dated June 25, 2007). Variance expected by the end of FY2007.

This leads to a projected loss for FY 07 of approximately \$69M (see Appendix C). To this total, one would have to add an additional amount for capital expenditures (see Item 6 below) and any one time costs of investments for consultants and/or technology to improve revenue cycle and other areas. Of note, because insurance costs including malpractice have historically been funded by the County outside of the Bureau of Health Services budget, these annual figures are not included in these estimates. Given this budgeting practice, the Committee believes the year-to-year changes in financial performance are most clearly viewed with the malpractice figure removed. Similarly, pension and depreciation figures are not consistently included in Bureau of Health Services figures. For a more consistent external benchmarking view, these operating expenses would be included.

3. Financial losses in the Bureau of Health Services are not new. Between 2002 and 2005, overall negative shortfalls totaled over \$158 Million (see Figure 1). Contributing factors, in addition to the issues covered in this report, include an increase in the number of uninsured, reduced governmental reimbursements, increased costs of medical care, and other factors causing rising health care costs nationwide. Of note, prior to that period, the Bureau did not report such significant losses.

Figure 1: Historical Audited Financial Results Combined Totals



BUREAU OF HEALTH SERVICES

**Historical Audited Financial Results Combined Totals
For Fiscal Years 2002 – 2005**

	Combined Totals
Total Operating Revenues	\$2,216,627,509
Total Operating Expenses	<u>\$3,578,475,064</u>
Net Operating Loss	(\$1,361,847,555)
Total Non-Operating Revenues	<u>\$1,004,605,425</u>
Net Loss	(\$357,242,130)
Other Transfers	(\$198,936,342)
Decrease In Net Assets	<u>(\$158,305,788)</u>

Source: Presentation to the Review Committee, Bureau of Health Services, Financial Restructuring Strategy, May 15, 2007

- While there are obvious problems in the revenue cycle processes (billing and collections) in the Bureau of Health Services, the single largest decrease in source of funding has been the federal Intergovernmental Transfer (IGT) dollars. This source of funding has decreased by \$108 million since its highest point in 2005 to 2007 and is projected to continue to decline by another \$4 million on an annual basis between 2007 and 2009 (See Table 1). Representing 29% of projected patient service revenue in 2007 (down from 42% in 2005), this has been a vital source of funding for the Bureau of Health Services. This funding loss would have been larger if not for federal legislation enacted in 2000 which created a special fund that only Illinois and Cook County qualify for; currently the State and Cook County receive a total of \$375 million a year from this special fund. The split of these monies between the State and the County is currently under discussion and is being contested by the County.

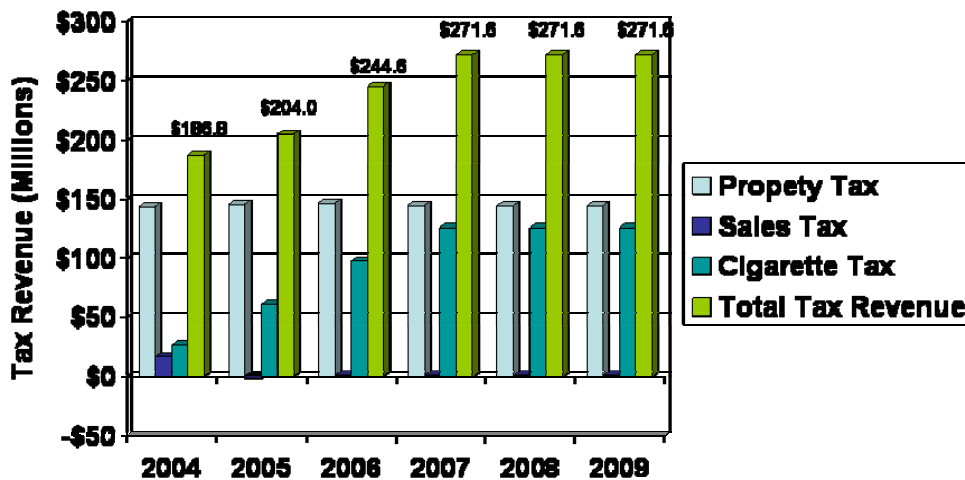
Table 1: Total of IGT + Tax Revenue for the Bureau of Health Services: 2000 - 2007

	FY 00	FY 01	FY 02	FY 03	FY 04	FY 05	FY 06	FY 07
IGT(\$M)	\$ 112	\$ 102	\$ 102	\$ 190	\$ 244	\$ 259	\$ 183	\$ 151
All Taxes (\$M)	\$ 242	\$ 236	\$ 226	\$ 189	\$ 185	\$ 204	\$ 245	\$ 271
TOTAL(\$M)	\$ 354	\$ 338	\$ 328	\$ 379	\$ 429	\$ 463	\$ 428	\$ 422

Source: Cook County Chief Financial Officer and Comptroller

This decline has been offset by a \$66 million increase in Cook County funding from the cigarette tax (see Figure 2). The difference has resulted in an overall decline in funding of \$42 million on an annual basis from 2005 to 2007 that is projected to worsen.

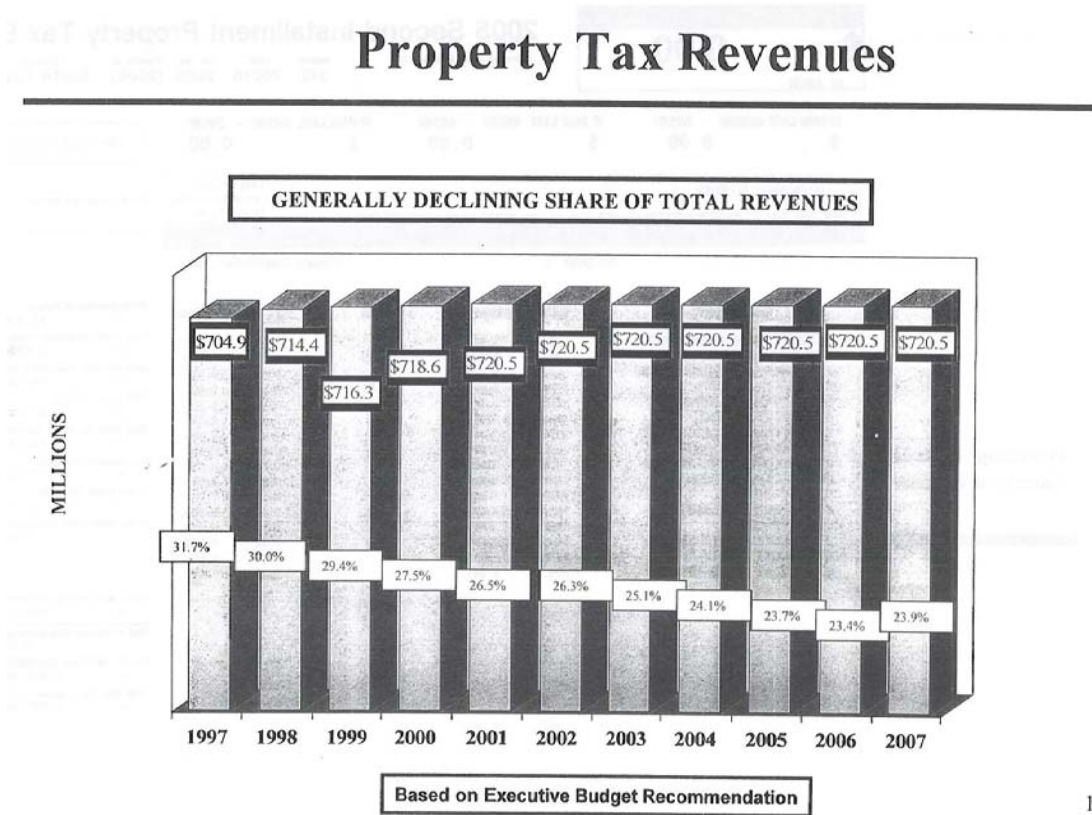
Figure 2: Non-Operating Revenue, Bureau of Health Services: 2004 – 2009



Source: Cook County Bureau of Health Services Summary.

Of note, overall County property tax revenue has not increased substantially from 1997 – 2007. Over this period, the property tax represents a declining percentage of total revenues for the County (see Figure 3).

Figure 3: Property Tax Revenues



10

Source: Cook County, IL FY2007 Executive Budget Briefing, Prepared by Bureau of Finance

Through the evaluation of previous task force reports and discussions with Bureau of Health Services staff, it is apparent that revenue cycle processes (coding, registration, billing and collections) must be reviewed and restructured. It is virtually impossible to remedy the situation with internal Bureau resources. Outside assistance will speed up the process and ensure that appropriate expertise is focused on this issue allowing Bureau staff the time to deal with other pressing issues concurrently. This will require significant upfront investment; thus it is essential that a firm with a national reputation and proven track record be engaged and with appropriate oversight at the Bureau of Health Services and Board of Commissioner’s level.

An outside consultant assessment recently performed a high level assessment and has identified an opportunity in the range of \$110 million to \$160 million over a five

year period.⁹ Mostly likely, a portion of this opportunity represents “catching up” on past problems and will not result in a recurring sources of funding. As such, it is unlikely that the improvements from revenue cycle operations will cover the financial shortfall. It will also take several years to realize the full value of any revenue cycle opportunity and will require continuous management reporting and oversight to ensure that improvements are maintained.

5. A financial summary provided to the Review Committee combines historical costs obtained directly from the audited financial statements (salaries, employee benefits, contractual services, supplies and materials, utilities and contributed services) and estimated amounts (depreciation, insurance and interest) to attempt to accumulate the types of expenses that could be compared to other hospitals and health systems. However, this comparison could not be made due to the lack of operating statistics and management reports noted above. It is essential that Bureau of Health Services costs be validated against external industry benchmarks to determine whether or not there are further opportunities for efficiency. One-time investments, such as consulting fees for revenue cycle enhancements, should be excluded from this analysis.
6. Capital expenditures per the audited financial statements were \$19.1 million in 2006 and \$11.5 million in 2005. This amount of spending is inadequate to maintain the level of services currently being provided at the Bureau. Any future funding plan for the Bureau of Health Services needs to include a source of funding for adequate capital. For a system the size of the Bureau of Health Services, the Review Committee estimates that the annual capital amount should easily exceed \$30-50 million. This estimate would need to be refined by a comparison to an assessment of delayed capital, depreciation, and other factors.

⁹Stockamp Proposal Letter, Dated June 11, 2007

7. Of note, on a “subsidy per capita” basis, Cook County appears to be lower than many public hospital systems (See Table 2). This table shows that at \$43 per capita Cook County is below the median of \$79 per capita for the systems/hospitals shown.

Table 2: Comparison of Local Tax Dollar Subsidy of Health Care Services

<u>Hospital</u>	<u>County</u>	<u>2003</u> <u>Population</u>	<u>Below</u> <u>100%</u> <u>FPL*</u>	<u>Below</u> <u>200%</u> <u>FPL*</u>	<u>2003</u> <u>State/Local</u> <u>Subsidies</u> <u>Hospital **</u>	<u>Subsidy</u> <u>per</u> <u>capita</u>	<u>Subsidy</u> <u>per</u> <u>person</u> <u><100%</u> <u>FPL</u>	<u>Subsidy</u> <u>per</u> <u>person</u> <u><200%</u> <u>FPL</u>
Parkland	Dallas	2,241,032	366,554	878,039	\$321,387,200	\$143	\$877	\$366
Grady	Fulton	787,576	124,616	253,216	\$103,269,315	\$131	\$829	\$408
Jackson Memorial	Miami Dade	2,283,925	419,750	962,390	\$246,271,747	\$108	\$587	\$256
Harris County	Harris	3,542,942	540,808	1,334,372	\$334,732,000	\$94	\$619	\$251
Total/Median		25,131,783	3,914,437	9,294,951	\$1,500,946,040	\$79	\$532	\$222
Wishard	Marton	841,276	112,772	278,693	\$53,878,681	\$64	\$478	\$193
Denver Health	Denver	541,494	68,072	176,942	\$26,900,000	\$50	\$395	\$152
Cook County ***	Cook	5,240,918	697,812	1,662,932	\$227,412,121	\$43	\$326	\$137
LA County USC****	Los Angeles	9,652,638	1,584,053	3,748,367	\$187,094,976	\$19	\$118	\$50

* Source: US Census Bureau, 2003 American Community Survey

** Source: NAPH 2003 Annual Member Survey

***Includes Stroger, Oak Forest and Provident hospitals

****Includes only the LA County Hospital, not the rest of the system

Note: Many states (including Texas) have not maximized their federal share of Medicaid dollars; thus, local communities subsidize low Medicaid reimbursement rates. FPL, federal poverty level.

Source: Weiss, Kevin B., Protecting the Legacy of Caring for Vulnerable Populations: Essential Priorities for the Cook County Health Care System, July 2006

8. In comparing sources of revenue for the Bureau the above figures document a significant IGT reduction from 2005 to 2007. While that suggests the solution might be to increase County taxes or seek long term federal support, it is also important to

note that from 2002 to 2007 the total of “IGT plus Tax revenue” has actually increased (see Table 1).

Despite the loss of intergovernmental transfer (IGT) dollars from FY 05 to FY 07, overall, the Bureau of Health Services currently has more overall support from the total of IGT and taxes than it had in FY 00 and levels are flat from FY04. However, the annual average rate of inflation in medical expenses, 4.2%¹⁰, has been in excess of the growth in this support, particularly in recent years where levels were flat and then declining. There has also been an increase in the need for Bureau services in our population.

Recommendations

1. The highest priority for leadership is to clarify the financial shortfall and communicate its components clearly throughout Bureau and County leadership. The Review Committee did not receive consistent figures from interviewees. All parties agreed that there was a financial crisis, but there was little agreement on its size, why it has occurred, and what could or should be done to correct it.
2. Once clear on the size of the financial gap, a long term financial plan needs to be put in place. This must include a careful assessment of all expense reduction opportunities and plans to meet performance expectations on revenue realization similar to other public hospitals nationwide. Only after these are fully explored, could a solid case for long-term additional support be made.
3. Separate from long-term solutions, a short term infusion of funds will be necessary to realize opportunities identified through the above process. Some of these areas are outlined below.
4. A high priority for management must be to develop reliable monthly financial reports including revenue and expense benchmarks.

¹⁰ U.S. Department of Labor, Bureau of Labor Statistics. US City Average, Medical Care Consumer Price Index, Annual Percent Change, Average of 2003 – 2006.

5. Management requires an infusion of funds to support revenue cycle improvement. In the Review Committee's experience, this should be outsourced to a company with a strong national reputation. The County can expect it to take up to two years to realize the full benefit of this investment. Delays in this investment will only delay the full realization of this revenue source.
6. Management should also assess the supply chain and procurement processes and costs for additional savings opportunities. Like the revenue cycle opportunity, it will require an investment to obtain any yield and requires outside expertise.
7. Management has requested additional emergency funds for operational improvements such as investment in Finance, IT personnel, and infrastructure and to address urgent clinical needs.¹¹ While the Review Committee agrees that these are each important areas that will likely require additional investments, the Review Committee cannot make a judgment in these areas with the limited information available to us. We are particularly hampered by the lack of comparable expense data as noted above. These requests should be included in the Bureau Chief's request for funding from the Board and other sources and be a top assessment priority in the coming weeks.
8. Most importantly, the estimated revenue opportunity combined with any likely additional expense opportunity will not, in the opinion of the Review Committee, close the financial gap. If the estimated revenue opportunity is \$15 – 20 million per year, there is at least a remaining \$40-50 million per-year gap which we believe cannot be closed by further expense reductions. This is particularly true for the next two years, when one- time investments in revenue cycle and other components will be necessary.

In addition, capital needs and national health care cost trends will need to be addressed in future budgets. The Review Committee believes an additional revenue source, from the County, State, Federal government and/or other source will likely be

¹¹ Correspondence to Cook County Bureau of Health Review Committee from the Bureau Chief dated June 25, 2007)

needed, at least for the next few years, to preserve the key elements of the Bureau of Health Services.

9. If other funding sources cannot be identified, the types of health services and the utilization of services must be assessed in light of available resources. In that unfortunate circumstance, management and the Board of Commissioners should reassess the mission and scope of services as a high priority to coordinate additional service reductions consistent with a re-stated mission and vision and in coordination, where possible, with other community partners who may be able to mitigate some of these reductions.
10. County leadership should continue to reach out to State and Federal leadership and seek the support of community leaders to address these critical issues.

Governance

Background and Observations

Management, the Board of Commissioners, and the President have had a number of important successes and accomplishments in the last 10-15 years. These include, but are not limited to:

1. The building of a new public hospital, the John H. Stroger, Jr. Hospital of Cook County.
2. The creation of a Bureau of Health Services which has made significant progress in coordination of activities across its components.
3. The creation of the Ambulatory Health Care Network, bringing preventive and maintenance care to people in the community where they live.
4. The creation of the public/private partnership with Rush University Medical Center which led to the building of the Ruth M. Rothstein CORE Center.

Conclusions

These accomplishments rival those of any other public hospital or health system in the nation and have brought real value to our community.

Despite these and other accomplishments, the Review Committee has concerns about the governance and oversight of the Bureau of Health Services, particularly at this critical time. These include:

1. The current governance and oversight process is not adequate to address this crisis. There is little agreement on the size of the financial gap or what steps should be taken to address it. There is a complete lack of long term financial or strategic planning. Although interviewees offered differing opinions on why the current structure was not working well, most agreed it was not and expressed frustration with the current process. The Committee is not questioning the interest or commitment of individuals in leadership, but has concluded that despite the hard work of many individuals, the process is not working.
2. The Review Committee notes that the governance structure of the Cook County Bureau of Health Services is unusual when compared to other public hospitals nationwide. Except for the state of California, most systems have migrated to substantially different structures, often in response to a crisis in the public health care system (see Appendix D for “Continuum of Public Hospital Governance”). For example, such changes are now currently being considered at Georgia’s Grady Memorial Hospital, one of the nation’s oldest public hospitals.¹² After seven years of financial losses there, the Metro Atlanta Chamber of Commerce has recommended that the County Board hand over control of the hospital to a non-political, non-profit corporation.¹³ Elsewhere, such changes have typically taken two or more years to complete, even when the parties agree a change is needed.¹⁴ Methods of governance

¹² *Impasse leaves Grady in crisis*, from the Atlantic Journal Constitution, August 7, 2007

¹³ *Ibid.*

¹⁴ Personal communication, Larry Gage, President of the National Association of Public Hospitals

changes and details on specific examples have been supplied to the Cook County and Bureau of Health Services leadership. The Review Committee believes that the current crisis must be addressed immediately and cannot wait years for a review of alternative governance structures.

3. Interviewees and others have noted that the members of the Board of Commissioners have an inherent conflict between their responsibility to the Bureau of Health Services and their responsibility to their political constituencies. This responsibility is highlighted in a publication from the National Association of Public Hospitals as follows:

“Most importantly, the duty of loyalty requires that every board decision be made in the best interests of the health system and its mission, rather than in the interests of individuals or external constituencies.”¹⁵

While many conflicts can be discussed openly and managed, interviewees acknowledge that this issue has been a significant challenge to decision making. Of note, a minority of other interviewees believe this system has worked well and can continue to work.

4. The Board of Commissioners has not been involved with management in a long term financial and strategic planning process and many of the individuals involved in the governance process expressed frustration with this lack of coordination. For example, it was known several years ago that federal funding from the inter-governmental transfer (IGT) would be reduced and the number of uninsured in the County system would be rising, but the Review Committee was not provided with evidence of a long term financial plan to address these shortfalls or any assessment of the impact on clinical services these issues might have. It appears that most of the remainder of the shortfall was to be made up from enhanced revenue projections at the hospitals that were never realized.

¹⁵ “Legal Structure and Governance of Public Hospitals and Health Systems.” Larry Gage, Anne Camper, and Robert Falk for the National Association of Public Hospitals, 2006.

5. It is unclear to the Review Committee how decisions are made concerning the budget for capital equipment compared to the amount requested by management. This is particularly important given the unusually low amount approved (\$11.58M in 2005 and \$19.1M in 2006) for the entire Bureau of Health Services.
6. The Human Resources processes for the Bureau of Health Services, particularly as it pertains to the hiring and firing functions, is not controlled by the Bureau Chief. This results in unclear lines of authority within the Bureau of Health Services and confusion concerning the process of selection of individuals and vendors. It also results in unnecessary delays. Further, the process is tainted by allegations that some decisions have been affected by political and other concerns that are not clearly related to the best interests of the mission of the Bureau of Health Services.
7. The Procurement process is hampered or limited by the requirement for Board involvement and authorization for purchases greater than \$10,000 (which has recently been increased to approximately \$25,000) and the many steps of approval that are required. This restriction is an onerous requirement for the Bureau Chief to effectively manage a rapidly changing billion dollar environment, particularly where many routine purchases will exceed this amount.
8. The Bureau Chief has less authority than would be expected in a comparable CEO position. Even items approved in the budget require a second, and sometimes a third or a fourth, approval by the Board of Commissioners or President. Items scheduled for Board presentation may be bumped from the schedule without explanation, further impacting the pace of change.

Recommendations

1. The Review Committee calls on President Stroger and the County Board to recognize this crisis and respond to it urgently and vigorously. We believe this response will require significant modifications to the County's normal governance practices. The Review Committee recognizes that for many current members of management and governance, the crisis is an inherited one.

However, the Review Committee believes that the best chance of successfully addressing this crisis would be to create an independent Board of Trustees to provide oversight and governance as has been done (via different structures) for other public hospitals nationwide. We believe their first priorities should be the following:

- a. Provide an overall assessment of expense opportunity assessment. This will likely require the use of external consultants. A “no exceptions” review will also serve to improve credibility. This must include the creation of appropriate monthly financial reports, a clear assessment of the IT implementation project, and an assessment of other potential risks including malpractice and pension funding.
- b. Initiate the revenue cycle improvement project. Again, this will likely require the assistance of an external expert consultant and/or vendor.
- c. Initiate procurement and supply chain review process.
- d. Significantly streamline the decision making bureaucracy.
- e. Assess the management team’s skills and gaps and address them as needed.
- f. Appropriately empower the Bureau Chief.
- g. Assess the organization’s readiness to respond to the Joint Commission findings.
- h. Set an example of “best practices” of governance and communication.

Conclusion

The Review Committee appreciates the opportunity to assist in addressing a very complex set of issues. Each of us has learned a great deal during our review and has developed an even greater appreciation for the Bureau of Health Services and the many dedicated practitioners that serve its patients.

We cannot underscore enough the negative impact a further weakened Bureau of Health Services would have on the health of our community.

Appendix A: List of Documents Reviewed by Review Committee

May 31, 2007 Distribution

- I. Weiss, Kevin B. Protecting the Legacy of Caring for Vulnerable Populations: Essential Priorities for the Cook County Health Care System, July 2006
- II. Cook County 2006 Transition Team Final Report, Health and Hospitals Committee
- III. Report to President Todd H. Stroger from Transition Team, Health Care Committee, March 2007
- IV. America's Health Care Safety Net: Intact but Endangered, Executive Summary Marion Ein Lewin and Stuart Altman, Editors; Committee on the Changing Market, Managed Care, and the Future Viability of Safety Net Providers, Institute of Medicine, 2000
- V. Legal Structure and Governance of Public Hospitals and Health Systems, August 2006; National Association of Public Hospitals and Health Systems; Larry S. Gage, Anne B. Camper, Robert Falk

June 12, 2007 Distribution

- I. Cook County Bureau of Health Services' Organizational Structure
- II. Joint Conference Meeting Minutes
- III. Stroger Hospital Response to The Joint Commission
- IV. Board of Commissioners of Cook County Committee List (2006 – 2010)
- V. Stroger Hospital Rules and Regulations Governing Employee Conduct and Hiring Process
- VI. Resumes and Job Descriptions
 - A. Ambulatory and Community Health Network of Cook County
 - B. Cook County Department of Public Health
 - C. CORE Center
 - D. Cermak Health Services of Cook County
 - E. Oak Forest Hospital of Cook County
 - F. Provident Hospital of Cook County
 - G. John H. Stroger, Jr. Hospital of Cook County
- VII. National Association of Public Hospitals (NAPH) Summary Sheet
- VIII. Replies to questions received from the Blue Ribbon Committee, June 6, 2007
- IX. Moody's Investors Service Global Credit Research, February 7, 2006
- X. Standard and Poor's Ratings Direct Report, November 29, 2006
- XI. Cook County, Illinois FY 2006 Executive Budget Briefing
- XII. Cook County, Illinois FY 2007 Executive Budget Briefing
- XIII. Cook County Health Facilities Fund of Illinois Financial Statement, year ended November 30, 2006, DRAFT
- XIV. John Cookinham's Email of 6/11/07, 5:23 pm
 - A. Two attachments from the Federal Register on Intergovernmental Transfers (IGTs)

- XV. John Cookinham's Email of 6/11/07, 12:22 pm
- A. 2-page Memo on Payer Mix
 - B. Stroger/Oak Forest/Provident Hospital Spread Sheets for this Fiscal Year

June 27, 2007 Distribution

- I. Presentation the Cook County Board, Dr. Robert Simon
- II. Letter submitted to the Review Committee dated June 25, 2007 from Dr. Simon
- III. Email and data sheets on volume received June 27, 2007 from John Cookinham

July 19, 2007 Email Distribution

- I. Stockamp Proposal Letter, Dated June 11, 2007
- II. Cook County Bureau of Health Services Summary
- III. FY07 Requested and Approved Capital Equipment Summary Schedule

August 1, 2007 Distribution

- I. Memo from John Cookinham: Additional estimates of cost and revenue for ACHN

August 9, 2007 Distribution

- I. Schneider, Craig. "Impasse leaves Grady in crisis." Atlanta Journal-Constitution. August 7, 2007.

August 15, 2007 Distribution

- I. Stroger Hospital Medical Staff Survey Summary
- II. Dr. Schabowski's Memo, Interview, August 15, 2007

August 24, 2007 Distribution

- I. Continuum of Public Hospital Governance, Submitted by Larry Gage
- II. Cook County Health Facilities Fund of Illinois Financial Statement, Year ended November 30, 2006, Finalized; Received from Mr. Glaser, August 21, 2007.

September 17, 2007

- I. Updated materials on year-end projected performance from Donna Dunnings, Chief Financial Officer for Cook County and Joseph Fratto, Comptroller for Cook County.

Appendix B: List of Interviewees

June 21, 2007	Mr. John Cookinham Chief Financial Officer, Bureau of Health Services
	Mr. Tom Glaser Chief Operations Office, Cook County
July 13, 2007	Dr. Daniel Winship Former Chief, Cook County Bureau of Health Services
	Ms. Ruth Rothstein Former Chief, Cook County Bureau of Health Services
July 17, 2007	Mr. Jerry Butler Chairman of the Health and Hospital Committee, County Commissioner, Cook County
July 26, 2007	Mr. Larry Gage President, National Association of Public Hospitals and Health Systems
July 31, 2007	Mr. John Daley Chairman of the Finance Committee, County Commissioner, Cook County
August 2, 2007	Dr. Robert Simon Interim Bureau Chief, Cook County Bureau of Health Services
	Mr. Todd Stroger President, Cook County Board of Commissioners
	Mr. Lance Tyson Chief of Staff to President Todd Stroger
August 15, 2007	Mr. Larry Suffredin County Commissioner, Cook County
	Mr. Timothy Schneider County Commissioner, Cook County
	Mr. Robert Steele County Commissioner, Cook County
	Dr. Sheryl Schabowski Executive Secretary, John H Stroger Medical Staff
August 23, 2007	Mr. Roberto Maldonado County Commissioner, Cook County
August 24, 2007	Mr. Gregg Goslin County Commissioner, Cook County

Appendix

Mr. Anthony Peraica
County Commissioner, Cook County

Mr. Joseph Moreno
County Commissioner, Cook County

September 5, 2007 Mr. John Cookinham
Chief Financial Officer, Cook County Bureau of Health
Services

Mr. Tom Glaser
Chief Operating Officer, Cook County Bureau of Health
Services

September 14, 2007 Ms. Donna Dunnings
Chief Financial Officer, Cook County

Mr. Joseph Fratto
Comptroller, Cook County

Appendix C: Summary of Cook County Finances

Appendix C: Summary of Cook County Finances
Table 1.

Cook County Bureau of Health Services Summary	Bureau of Health Budgetary Basis ⁽¹⁾			Bureau of Health Audited Financial Statements ⁽²⁾	
	Budgeted 2007	(Unaudited) As of 7/31/2007	(Unaudited) Revised Estimate 2007	(Unaudited) 2006	(Audited) 2005
OPERATING REVENUES:					
Net patient service revenue	\$ 536,887,200	\$ 275,904,000	\$ 489,553,664	\$ 501,462,642	\$ 615,904,950
Miscellaneous ⁽³⁾	-	-	-	30,981,042	29,253,793
Total operating revenues	536,887,200	275,904,000	489,553,664	532,443,684	645,158,743
OPERATING EXPENSES:					
Salaries and wages	442,349,181	280,883,144	469,685,390	530,660,426	532,156,473
Employee benefits	97,180,749	59,787,166	95,342,120	151,422,568	143,584,860
Supplies	136,958,893	87,305,929	136,489,771	148,169,836	149,343,183
Purchased services, rental and other	116,004,309	73,336,206	117,622,068	129,420,805	120,726,297
Depreciation ⁽⁴⁾	-	-	-	50,553,049	52,757,600
Utilities	17,548,657	9,699,104	16,902,440	17,484,065	17,704,456
Services contributed by other County offices ⁽⁵⁾	-	-	-	3,603,966	2,880,384
Total operating expenses	810,041,789	511,011,549	836,041,789	1,031,314,715	1,019,153,253
OPERATING LOSS	(273,154,589)	(235,107,549)	(346,488,125)	(498,871,031)	(373,994,510)
NONOPERATING REVENUES:					
Property taxes	144,388,125	96,258,750	144,388,125	146,545,358	145,782,528
Sales taxes	1,000,000	777,000	1,100,000	1,349,235	(1,683,562)
Cigarette taxes	123,804,318	89,316,000	128,000,000	96,832,521	59,881,369
Investment income	3,962,146	3,348,000	4,000,000	2,589,240	2,217,966
Retirement plan contribution ⁽⁶⁾	-	-	-	73,532,211	68,822,312
Services contributed by other County offices ⁽⁵⁾	-	-	-	3,603,966	-
Total nonoperating revenues	273,154,589	189,699,750	277,488,125	324,452,531	275,020,613
Net loss before other financing sources (uses)	-	(45,407,799)	(69,000,000)	(174,418,500)	(98,973,897)
OTHER FINANCING SOURCES (USES):					
Operating transfers in	-	-	-	-	2,880,384
Total other financing uses	-	-	-	-	2,880,384
LOSS ON DISPOSAL OF FIXED ASSETS	-	-	-	(226,132)	-
CONTRIBUTED CAPITAL ⁽⁷⁾	-	-	-	19,081,878	11,533,038
(decrease) in net assets	\$ -	\$ (45,407,799)	\$ (69,000,000)	\$ (155,562,754)	\$ (84,560,475)

Notes:

- (1) Budgetary Basis encompasses the Bureau of Health approved Appropriation Ordinance, exclusive of Pension expense, Medical Malpractice expense and other County support not calculated in the Bureau of Health Annual Budget.
- (2) The Bureau of Health Audited Financial Statements include all Bureau of Health related expenditures. Accounting records are maintained on an accrual basis, and revenue is recognized when earned and measurable. Expenses are recognized at the time liabilities are incurred.
- (3) Miscellaneous revenue relates to restricted accounts and resources whose use has been limited by donors or grantors.
- (4) Depreciation is calculated for year-end audited financial statements. Depreciation is computed on the straight-line method for all of the Bureau of Health except, Stroger Hospital, which uses the 150% declining-balance method.
- (5) The County contributes certain services, such as purchasing, data, and payroll processing, to the operations of the Bureau of Health
- (6) The County also makes retirement plan contributions on behalf of employees of the Bureau of Health.
- (7) The County contributes certain capital expenditures, they are recorded as revenue in the Bureau of Health financial statements.

Source: Updated materials on year-end projected performance from Donna Dunnings, Chief Financial Officer for Cook County and Joseph Fratto, Comptroller for Cook County. September 14, 2007.

Appendix D: Continuum of Public Hospital Governance

<p>2. Agency of City/County Government with Separate Advisory Board or Health Commission: Community Health Network of San Francisco; Hurley Medical Center</p>	<p>4. Contract Management by University: Harborview Medical Center; The Health and Hospital Corporation of Marion County University Hospital Louisville</p>	<p>6. Authority or Public Benefit Corporation with Dedicated Governing Board: Grady Health System; Denver Health; Cambridge Health Alliance; Alameda County Medical Center; Erlanger Health System; Jackson Memorial Hospital; University of Colorado Hospital; VCU Health System; New York City Health and Hospitals Corporation; Hawaii Health Systems Corporation; Nassau County Medical Center; Westchester County Medical Center</p>	<p>8. Merger with or Acquisition by Existing Non-Profit Entity: Brackenridge Hospital; Community Medical Centers (Fresno); Boston Medical Center; Milwaukee County Medical Center</p>	<p>10: Closure: DC General Hospital; Philadelphia General Hospital; St. Louis City Hospital</p>
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<p>1. Agency or City/County Government with Direct Governance by Elected Officials: Los Angeles County Department of Health Services; Cook County Bureau of Health Services; Contra Costa Regional Medical Center; Kern Medical Center; Riverside County Medical Center; San Joaquin General Hospital;</p>	<p>3. Agency of State Government with Separate Board: LSU Health Services Division</p>	<p>5. Taxing District with Dedicated Governing Board: Parkland Health and Hospital System; Maricopa Integrated Health System; Palm Drive Health Care District; Harris County Hospital District; Memorial Healthcare System; North Broward Hospital District</p>	<p>7. Conversion to New Private Non-Profit Entity: Regional Medical Center At Memphis; Truman Medical Centers; Medical Center of Central Georgia; Phoebe Putney Memorial Hospital; UMass Memorial Healthcare System</p>	<p>9. Purchase By For-Profit Company: Amarillo Health Care District; Memorial Hospital of Las Cruces</p>
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Source: Documentation provided by Larry Gage, President, National Association of Public Hospitals and Health Systems

CAPITAL PROGRAMS

EXPLANATION OF FUNDING FOR CAPITAL IMPROVEMENT PROGRAM	1
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REVIEW OF COOK COUNTY CAPITAL PROJECTS AND PROCESS FISCAL YEAR 2008

The County has undertaken a number of capital improvement projects. These projects concern the expansion and/or improvements of facilities for the incarceration of prisoners, expansion or improvement of circuit court facilities, expansion or improvements to other health service facilities, expansion or improvement to other county facilities, and provisions for capital equipment. Funding is also provided for repair and construction of County roads and maintenance of all County facilities. Tables in this section include a recapitulation of all capital projects, a summary of the Bond and Interest Property Tax Levy for the past ten years and an estimate of FY 2008 expenditures (cash) by project and funding source. The Capital Budget is part of the Annual Appropriation Bill.

Capital Budget request forms with instructions are sent out to Cook County departments and agencies in early June. The Department of Capital Planning and Policy first review department's capital project requests. In July, The Chief Financial Officer then reviews a list of projects recommended by Capital Planning and The Budget Director to determine if funding is available. The President then reviews the projects. The President prioritizes projects for inclusion in the Executive Recommendations Budget. After receiving citizens' input the Cook County Board of Commissioners offer amendments to Capital Projects before the Annual Appropriation Bill is voted on and approved.

Bond Issue-Capital Projects/Renewal and Replacement Fund

General Obligation Bonds are issued pursuant to an authorizing Bond Ordinance which is adopted by the Cook County Board of Commissioners. The County has the authority to issue bonds under its home rule powers as defined by the 1970 Illinois Constitution. Each bond issue is sold to investors with the net proceeds from the sales being utilized to finance the costs, including design, construction, furnishing and interest during construction of the capital projects and equipment which are approved by the Board.

The full faith and credit of the County is pledged for the punctual payment of principal and interest due on the bonds. The County has levied ad valorem real property taxes to provide for these payments. These taxes are required to be extended for collection against all taxable real property within the County, without limitation as to rate and amount.

The County is currently rated "AA/Aa2/AA" by Standard and Poor's, Moody's Investors Service, and Fitch Ratings, respectively. The rating agencies rate the bonds based on the County's fiscal condition, economic and demographic characteristics, quality of management and other factors that may influence the County's ability to pay interest and principle on a timely basis. On the most recent \$170,000,000 Series 2004E refunding bond issue, the County received a rating of "AA" by Fitch Ratings, a rating of "AA" from Standard and Poor's Corporation, and a rating of "Aa2" from Moody's Investors Service. This rating was based on the acquisition of a municipal bond insurance policy.

Leasing Of Equipment

Beginning in Fiscal Year 1998 the County provided lease funding for certain equipment projects where leasing is cost effective. This will allow the County to use equipment with a lower cash outlay than outright purchases. For Fiscal Year 2008 the county will lease Mainframe Computer Equipment and AS 400 Production System for the Bureau of Information Technology and Automation. John H. Stroger, Jr. Hospital will lease a patient accounting system.

CAPITAL IMPROVEMENT PROGRAM

Legend of Terms

Definition

Bond Series Number	A number assigned to each project or major project group to record related financial transactions.
Appropriations To Date	Total dollars made available (appropriated) for the Bond Issue to date. This will include completed and uncompleted projects.
Proposed Five Year Project Costs	Dollars expected to be committed to contractors over the five year period.
Sum of Expenditures to Date	Cash disbursements from the inception of the project to the end of the current budget period.
Undisbursed Balance	The sum of the committed dollars not yet paid (balances outstanding on purchase orders) and uncommitted dollars that have been appropriated.
Board Authority	Fiscal Year of Board Authority to commit contractors to this project.
Contract Authority	Dollars recommended to be available for commitment to contractors by year. The FY 2006 column only represents additional appropriations requested for this budget year. Upon approval of the 2006 appropriation, the project cost allocation will be increased by this amount.
Project Appropriations	Total Dollars available for appropriations to individual projects. Individual projects and amounts may change within Fiscal Year based on current information including bids or project status.

FY2008 CAPITAL IMPROVEMENT PROGRAM SUMMARY - NEW PROJECTS

Bond Series	Project Name	2008					Exp 2009	Exp 2010	Exp 2011	Exp 2012	5 Year Total Est. Exp
		Appropriation	Exp 2008	Exp 2009	Exp 2010	Exp 2011					
07000	County Building	325,000	5,615,000	500,000	500,000	500,000	-	500,000	-	7,115,000	
09000	Provident Medical Center	4,988,000	3,350,000	2,538,000	-	-	-	-	-	5,888,000	
11000	Cermak Hospital	-	-	-	-	-	-	-	-	-	
12000	District IV	-	400,000	3,500,000	500,000	-	-	-	-	4,400,000	
14000	Lease of Capital Equipment	205,000	205,000	-	-	-	-	-	-	205,000	
16000	County Jail Div. 11	-	-	-	-	-	-	-	-	-	
19000	Jail South Campus	2,350,000	4,850,000	-	-	-	-	-	-	4,850,000	
20000	County Physical Plant	26,335,000	169,447,000	90,875,000	24,550,000	15,200,000	5,000,000	-	-	305,072,000	
22000	County Hospital Planning for Replacement	-	1,000,000	-	-	-	-	-	-	1,000,000	
23000	69 West Washington	347,000	3,487,000	1,200,000	1,200,000	1,200,000	-	1,200,000	-	7,087,000	
28000	County Hospital Repair and Maintenance	58,000,000	44,400,000	65,600,000	110,200,000	113,000,000	30,000,000	-	-	363,200,000	
32000	Juvenile Temporary Detention Center	3,150,000	4,900,000	4,400,000	-	-	-	-	-	9,300,000	
33000	Daley Center	860,000	860,000	3,000,000	1,250,000	-	-	-	-	5,110,000	
34000	Daley Center	14,197,000	10,197,000	17,300,000	4,350,000	250,000	-	-	-	32,097,000	
37000	Courtrooms	-	-	-	-	-	-	-	-	-	
39000	Jail Chiller; Kitchen & Fire/Life Safety	-	-	-	-	-	-	-	-	-	
		110,757,000	248,711,000	188,913,000	142,550,000	130,150,000	35,000,000	745,324,000			
63000	Highway-Motor Fuel Tax Fund (Illinois 1st)	66,456,000	66,456,000	77,683,000	70,833,000	36,940,000	9,750,000	-	-	261,662,000	
		66,456,000	66,456,000	77,683,000	70,833,000	36,940,000	9,750,000	261,662,000			
17000	New/Replacement Capital Equipment	87,354,386	115,113,065	6,334,977	-	-	-	-	-	121,448,042	
14000	Major Lease Capital Equipment	5,102,000	5,102,000	-	-	-	-	-	-	5,102,000	
15000	Major Long-Term Capital Equipment	16,513,726	16,513,726	-	-	-	-	-	-	16,513,726	
		108,970,112	136,728,791	6,334,977	-	-	-	143,063,768			
	Grand Total Capital Improvement Projects	\$ 286,183,112	\$ 451,895,791	\$ 272,930,977	\$ 213,383,000	\$ 167,090,000	\$ 44,750,000	\$ 1,150,049,768			

2008 - 2012 CAPITAL IMPROVEMENT SUMMARY - NEW PROJECTS

Bond Series	Project Name	FY2008 Appropriation	FY2008 Expenditures	FY2009 Expenditures	FY2010 Expenditures	FY2011 Expenditures	FY2012 Expenditures	5 Year Total Expenditures
7000	County Building 7th Floor Training Center*	65,000	65,000	-	-	-	-	65,000
7000	County Building Renovations, Floor 3M and Rm. 818	260,000	260,000	-	-	-	-	260,000
7000 Total		325,000	325,000	-	-	-	-	325,000
9000	Provident Hospital Roof Replacement	750,000	750,000	-	-	-	-	750,000
9000	Provident Hospital Chillers and Cooling Towers Replacement	1,890,000	700,000	1,190,000	-	-	-	1,890,000
9000	Provident Hospital Automatic Transfer Switch Replacement	2,348,000	1,000,000	1,348,000	-	-	-	2,348,000
9000	Provident Hospital Fixed Assets*	-	650,000	-	-	-	-	650,000
9000 Total		4,988,000	3,100,000	2,538,000	-	-	-	5,638,000
14000	Markham Courthouse Public Health Clinic	205,000	205,000	-	-	-	-	205,000
14000 Total		205,000	205,000	-	-	-	-	205,000
19000	DOC South Campus Window Replacement	750,000	750,000	-	-	-	-	750,000
19000	DOC South Campus A/C Installation	1,600,000	1,600,000	-	-	-	-	1,600,000
19000 Total		2,350,000	2,350,000	-	-	-	-	2,350,000
20000	Public Health Relocation to OFH Campus	5,100,000	4,000,000	1,100,000	-	-	-	5,100,000
20000	P.O.E.T Relocation to OFH Campus	300,000	300,000	-	-	-	-	300,000
20000	Back-up Data Continuity Site at OFH Campus	3,000,000	1,000,000	2,000,000	-	-	-	3,000,000
20000	Expedited Child Support Relocation	950,000	950,000	-	-	-	-	950,000
20000	Clerk of Court Rack Area for Electronic Voting Machines	160,000	160,000	-	-	-	-	160,000
20000	EMA Emergency Operations Center at OFH Campus	4,000,000	1,000,000	3,000,000	-	-	-	4,000,000
20000	Countywide Courthouse Utilization Assessment	500,000	500,000	-	-	-	-	500,000
20000	Countywide Telephone Upgrade*	9,100,000	4,100,000	5,000,000	-	-	-	9,100,000
20000	DOC Complex Fixed Assets*	950,000	950,000	-	-	-	-	950,000
20000	DOC Central Kitchen Renovation	200,000	200,000	-	-	-	-	200,000
20000	Criminal Courts Building Fixed Assets*	75,000	75,000	-	-	-	-	75,000
20000	Countywide Time and Attendance Management System	2,000,000	1,000,000	4,000,000	-	-	-	5,000,000
20000 Total		26,335,000	14,235,000	15,100,000	-	-	-	29,335,000
23000	69 W Washington Renovations*	157,000	157,000	-	-	-	-	157,000
23000	69 W Washington Security System Upgrade*	100,000	100,000	-	-	-	-	100,000

2008 - 2012 CAPITAL IMPROVEMENT SUMMARY - NEW PROJECTS

Bond Series	Project Name	FY2008 Appropriation	FY2008 Expenditures	FY2009 Expenditures	FY2010 Expenditures	FY2011 Expenditures	FY2012 Expenditures	5 Year Total Expenditures
23000	69 W Washington Fixed Assets Replacement*	90,000	90,000	-	-	-	-	90,000
23000 Total		347,000	347,000	-	-	-	-	347,000
28000	Stein Forensic Institute Roof Replacement*	150,000	150,000	-	-	-	-	150,000
28000	New Fantus Clinic at Stroger Hospital Campus*	57,100,000	-	-	48,000,000	25,000,000	-	73,000,000
28000	Outpatient Pharmacy at Stroger Hospital	750,000	750,000	-	-	-	-	750,000
28000	Bureau of Health Fixed Assets*	-	3,500,000	-	-	-	-	3,500,000
28000	Hektoen Building Renovation - Phase 3*	-	-	-	-	10,000,000	-	10,000,000
28000	Durand Renovation	-	1,500,000	5,000,000	1,000,000	-	-	7,500,000
28000 Total		58,000,000	5,900,000	5,000,000	49,000,000	35,000,000	-	94,900,000
32000	JTDC East Building and Garage Repair	2,950,000	1,500,000	1,450,000	-	-	-	2,950,000
32000	JTDC Fixed Assets	200,000	200,000	-	-	-	-	200,000
32000 Total		3,150,000	1,700,000	1,450,000	-	-	-	3,150,000
33000	Oak Forest Hospital Roof Replacement	700,000	700,000	-	-	-	-	700,000
33000	Oak Forest Hospital Fixed Assets*	160,000	160,000	-	-	-	-	160,000
33000 Total		860,000	860,000	-	-	-	-	860,000
34000	Daley Center Sprinkler Installation*	11,000,000	7,000,000	4,000,000	-	-	-	11,000,000
34000	Daley Center-Fixed Assets*	3,197,000	3,197,000	-	-	-	-	3,197,000
34000 Total		14,197,000	10,197,000	4,000,000	-	-	-	14,197,000
2008 New Project Request Total		110,757,000	39,219,000	28,088,000	49,000,000	35,000,000	-	151,307,000

2008 - 2012 CAPITAL IMPROVEMENT SUMMARY - ALL PROJECTS

Bond Series	Project Name	FY2008 Appropriation	FY2008 Expenditures	FY2009 Expenditures	FY2010 Expenditures	FY2011 Expenditures	FY2012 Expenditures	5 Year Total Expenditures
07000	County Building 7th Floor Training Center*	65,000	65,000	-	-	-	-	65,000
07000	County Building Exterior Renovation	-	3,520,000	-	-	-	-	3,520,000
07000	County Building Fixed Assets	500,000	570,000	500,000	500,000	500,000	-	2,070,000
07000	County Building Relocation Project	-	1,200,000	-	-	-	-	1,200,000
07000	County Building Renovations, Floor 3M and Rm. 818	260,000	260,000	-	-	-	-	260,000
07000 Total		825,000	5,615,000	500,000	500,000	500,000	-	7,115,000
09000	Provident ER Renovation and Pharmacy Expansion	-	250,000	-	-	-	-	250,000
09000	Provident Hospital Automatic Transfer Switch Replacement	2,348,000	1,000,000	1,348,000	-	-	-	2,348,000
09000	Provident Hospital Chillers and Cooling Towers Replacement	1,890,000	700,000	1,190,000	-	-	-	1,890,000
09000	Provident Hospital Fixed Assets*	-	650,000	-	-	-	-	650,000
09000	Provident Hospital Roof Replacement	750,000	750,000	-	-	-	-	750,000
09000 Total		4,988,000	3,350,000	2,538,000	-	-	-	5,888,000
12000	4th District Maywood Circuit Court Parking Garage	-	400,000	3,500,000	500,000	-	-	4,400,000
12000 Total		-	400,000	3,500,000	500,000	-	-	4,400,000
14000	Markham Courthouse Public Health Clinic	205,000	205,000	-	-	-	-	205,000
14000 Total		205,000	205,000	-	-	-	-	205,000
19000	DOC South Campus A/C Installation	1,600,000	1,600,000	-	-	-	-	1,600,000
19000	DOC South Campus Phase 2B	-	2,500,000	-	-	-	-	2,500,000
19000	DOC South Campus Window Replacement	750,000	750,000	-	-	-	-	750,000
19000 Total		2,350,000	4,850,000	-	-	-	-	4,850,000
20000	"Green Light" Light Fixture Replacement Program	-	2,850,000	2,500,000	2,000,000	-	-	7,350,000
20000	Americans With Disabilities Act Study and Renovations	-	300,000	-	-	-	-	300,000
20000	Back-up Data Continuity Site at OFH Campus	3,000,000	1,000,000	2,000,000	-	-	-	3,000,000
20000	Board Room Renovation	-	177,000	-	-	-	-	177,000
20000	CCAB Kitchen/Cafeteria Renovation	100,000	400,000	-	-	-	-	400,000
20000	Cermak Hospital / DOC RTU Expansion Project	39,800,000	33,000,000	11,800,000	-	-	-	44,800,000
20000	Clerk of Court -Cook County Records Center Equipment/Furnishings	3,250,000	6,000,000	4,000,000	-	-	-	10,000,000

2008 - 2012 CAPITAL IMPROVEMENT SUMMARY - ALL PROJECTS

Bond Series	Project Name	FY2008 Appropriation	FY2008 Expenditures	FY2009 Expenditures	FY2010 Expenditures	FY2011 Expenditures	FY2012 Expenditures	5 Year Total Expenditures
20000	Clerk of Court Rack Area for Electronic Voting Machines	160,000	160,000	-	-	-	-	160,000
20000	Clerk of the Court Renovations	-	2,365,000	1,000,000	-	-	-	3,365,000
20000	County Clerk Equipment / Furnishings - Hawthorne Whse	-	775,000	-	-	-	-	775,000
20000	Countywide Building Exterior Cleaning Program	900,000	1,800,000	900,000	900,000	900,000	-	4,500,000
20000	Countywide Building Exterior Inspection and Stabilization	1,500,000	2,000,000	-	-	-	-	2,000,000
20000	Countywide Courthouse Utilization Assessment	500,000	500,000	-	-	-	-	500,000
20000	Countywide Elevator Modernization Phase 1, 2 & 3	2,000,000	4,500,000	4,500,000	-	-	-	9,000,000
20000	Countywide Emergency Power Systems Upgrades	3,500,000	2,000,000	4,300,000	3,500,000	2,000,000	2,000,000	13,800,000
20000	Countywide Energy Efficiency Program	-	750,000	2,500,000	750,000	-	-	4,000,000
20000	Countywide Exterior Wall Repair Project	8,000,000	23,200,000	9,135,000	2,000,000	900,000	-	35,235,000
20000	Countywide Facility Condition Assessment	3,000,000	2,300,000	-	-	-	-	2,300,000
20000	Countywide Fire & Life Safety System Upgrades	5,000,000	11,390,000	5,590,000	5,000,000	5,000,000	-	26,980,000
20000	Countywide Fixed Assets Replacement*	3,000,000	7,200,000	4,000,000	4,000,000	3,000,000	3,000,000	21,200,000
20000	Countywide Floor Covering Replacement	500,000	400,000	400,000	400,000	400,000	-	1,600,000
20000	Countywide Pavement Restoration Program	1,000,000	1,500,000	2,000,000	1,500,000	1,500,000	-	6,500,000
20000	Countywide Perimeter Security Enhancements	-	7,000,000	5,000,000	3,000,000	-	-	15,000,000
20000	Countywide Roof Renovation Program	1,500,000	3,000,000	3,000,000	1,500,000	1,500,000	-	9,000,000
20000	Countywide Space Utilization Review	-	2,000,000	-	-	-	-	2,000,000
20000	Countywide Telecommunication Wiring Installation - Phase 2	2,000,000	4,480,000	-	-	-	-	4,480,000
20000	Countywide Telecommunication Wiring Installation - Phase 3	9,000,000	12,000,000	4,000,000	-	-	-	16,000,000
20000	Countywide Telephone System Upgrade - Phase 2	-	50,000	-	-	-	-	50,000
20000	Countywide Telephone Upgrade*	9,100,000	4,100,000	5,000,000	-	-	-	9,100,000
20000	Countywide Time and Attendance Management System	2,000,000	1,000,000	4,000,000	-	-	-	5,000,000
20000	Countywide Ventilation	-	2,000,000	1,000,000	-	-	-	3,000,000
20000	Countywide Warehouse and Records Storage Center	5,000,000	5,000,000	2,000,000	-	-	-	7,000,000
20000	Courthouse Server Farm Consolidation	-	2,000,000	-	-	-	-	2,000,000
20000	Criminal Courts Building Fixed Assets*	75,000	75,000	-	-	-	-	75,000

2008 - 2012 CAPITAL IMPROVEMENT SUMMARY - ALL PROJECTS

Bond Series	Project Name	FY2008 Appropriation	FY2008 Expenditures	FY2009 Expenditures	FY2010 Expenditures	FY2011 Expenditures	FY2012 Expenditures	5 Year Total Expenditures
20000	DOC Central Kitchen Renovation	200,000	200,000	-	-	-	-	200,000
20000	DOC Complex Fixed Assets*	950,000	950,000	-	-	-	-	950,000
20000	DOC Security Post Construction Upgrade	-	5,000,000	2,150,000	-	-	-	7,150,000
20000	EMA Emergency Operations Center at OFH Campus	4,000,000	1,000,000	3,000,000	-	-	-	4,000,000
20000	Expedited Child Support Relocation	950,000	950,000	-	-	-	-	950,000
20000	Judicial Facilities Projects	-	1,075,000	-	-	-	-	1,075,000
20000	P.O.E.T Relocation to OFH Campus	300,000	300,000	-	-	-	-	300,000
20000	Public Health Relocation to OFH Campus	5,100,000	4,000,000	1,100,000	-	-	-	5,100,000
20000	Sheriff Video Camera & Recording Systems	6,000,000	5,000,000	6,000,000	-	-	-	11,000,000
20000	Sheriff's DOC Women's Justice Services Center	2,000,000	3,000,000	-	-	-	-	3,000,000
20000	State's Attorney Office Remodeling	-	700,000	-	-	-	-	700,000
20000 Total		123,385,000	169,447,000	90,875,000	24,550,000	15,200,000	5,000,000	305,072,000
22000	New Cook County Hospital	-	1,000,000	-	-	-	-	1,000,000
22000 Total		-	1,000,000	-	-	-	-	1,000,000
23000	69 W Washington Exterior Façade Renovation*	1,000,000	1,500,000	-	-	-	-	1,500,000
23000	69 W Washington Fixed Assets Replacement	90,000	790,000	1,200,000	1,200,000	1,200,000	-	4,390,000
23000	69 W Washington Food Court Redevelopment	-	490,000	-	-	-	-	490,000
23000	69 W Washington Renovation*	157,000	607,000	-	-	-	-	607,000
23000	69 W Washington Security System Upgrade*	100,000	100,000	-	-	-	-	100,000
23000 Total		1,347,000	3,487,000	1,200,000	1,200,000	1,200,000	-	7,087,000
28000	Bureau of Health Fixed Assets Replacement	2,000,000	10,000,000	2,000,000	2,000,000	2,000,000	-	16,000,000
28000	Bureau of Health Fixed Assets*	-	3,500,000	-	-	-	-	3,500,000
28000	Bureau of Health Master Plan	1,100,000	500,000	1,600,000	-	-	-	2,100,000
28000	CCH Campus Building Demolition & New Park	4,500,000	2,000,000	-	-	-	-	2,000,000
28000	Durand Renovation	-	1,500,000	5,000,000	1,000,000	-	-	7,500,000
28000	Fantus Clinic Renovations-Phase 3&4 - Infrass and Interior	-	10,000,000	16,000,000	11,000,000	-	-	37,000,000
28000	Hektoen Building Renovation - Phase 2A & 2B	-	6,000,000	15,000,000	-	-	-	21,000,000

2008 - 2012 CAPITAL IMPROVEMENT SUMMARY - ALL PROJECTS

Bond Series	Project Name	FY2008 Appropriation	FY2008 Expenditures	FY2009 Expenditures	FY2010 Expenditures	FY2011 Expenditures	FY2012 Expenditures	5 Year Total Expenditures
28000	Hektoen Building Renovation - Phase 3*	-	-	-	-	10,000,000	-	10,000,000
28000	JHS Hospital Parking Facility Expansion Storage Ph 2	35,000,000	7,000,000	35,000,000	8,200,000	-	-	50,200,000
28000	New Fantus Clinic at Stroger Hospital Campus*	57,100,000	-	-	48,000,000	25,000,000	-	73,000,000
28000	Outpatient Pharmacy at Stroger Hospital	750,000	750,000	-	-	-	-	750,000
28000	Renovation of Old Cook County Hospital - Main	-	3,000,000	7,000,000	35,000,000	65,000,000	30,000,000	140,000,000
28000	Stein Forensic Institute Roof Replacement*	150,000	150,000	-	-	-	-	150,000
28000 Total		100,600,000	44,400,000	65,600,000	110,200,000	113,000,000	30,000,000	363,200,000
32000	JTDC - CCTV Digital Video	-	1,200,000	-	-	-	-	1,200,000
32000	JTDC East Building and Garage Repair	2,950,000	1,500,000	1,450,000	-	-	-	2,950,000
32000	JTDC Fixed Asset Replacement/Renovation	-	2,000,000	2,950,000	-	-	-	4,950,000
32000	JTDC Fixed Assets	200,000	200,000	-	-	-	-	200,000
32000 Total		3,150,000	4,900,000	4,400,000	-	-	-	9,300,000
33000	Oak Forest Hospital Fixed Asset Replacement	-	140,000	-	-	-	-	140,000
33000	Oak Forest Hospital Fixed Assets*	160,000	160,000	-	-	-	-	160,000
33000	Oak Forest Hospital Isolation Room Monitoring System	-	73,000	-	-	-	-	73,000
33000	Oak Forest Hospital Roof Replacement	700,000	700,000	-	-	-	-	700,000
33000	Oak Forest Hospital Water Main Valve Survey and Replac	-	2,000,000	-	-	-	-	2,000,000
33000	OFH Laboratory Expansion and Equipment	4,000,000	750,000	3,000,000	1,250,000	-	-	5,000,000
33000 Total		4,860,000	3,823,000	3,000,000	1,250,000	-	-	8,073,000
34000	Daley Center Sprinkler Installation*	18,000,000	19,950,000	13,700,000	750,000	-	-	34,400,000
34000	Daley Center-Fixed Asset Replacement	3,600,000	2,100,000	3,600,000	3,600,000	250,000	-	9,550,000
34000	Daley Center-Fixed Assets*	3,197,000	3,197,000	-	-	-	-	3,197,000
34000 Total		24,797,000	25,247,000	17,300,000	4,350,000	250,000	-	47,147,000
Grand Total		\$ 266,507,000	\$ 266,724,000	\$ 188,913,000	\$ 142,550,000	\$ 130,150,000	\$ 35,000,000	\$ 763,337,000

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
<u>Arlington Heights Road</u> at Devon Avenue	FY 2007	-	-	781,000	-	-	-	781,000	-
<u>Techny Road</u> East of Pflingsten Road to west of Shermer Road	FY 2006	-	1,000,000	-	-	-	-	1,000,000	-
<u>167th Street</u> Cicero Avenue to west of Kilbourn Avenue	FY 2006	-	1,000,000	-	-	-	-	1,000,000	-
<u>175th Street</u> Kedzie Avenue to east of Governors Highway	FY 2006	-	950,000	-	-	-	-	950,000	-
<u>Penny Road</u> Kane County Line to New Sutton Road (IL 59)	FY 2005	-	2,300,000	-	-	-	-	2,300,000	-
<u>Arlington Heights Road</u> University Drive to Lake Cook Road	FY 2007	-	-	3,650,000	-	-	-	3,650,000	-
<u>Oak Forest Avenue</u> Ridgeland Avenue to -.45 mi. sw of 167th Street	FY 2005	-	1,200,000	-	-	-	-	1,200,000	-
<u>Steger Road</u> Over Plum Creek (East of Burnham Avenue)	FY 2007	-	-	300,000	-	-	-	300,000	-
<u>143rd Street</u> Over Tinley Creek (east of Ridgeland Avenue)	FY 2007	-	-	310,000	-	-	-	310,000	-

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
<u>167th (170th) Street</u> west of Cottage Grove Avenue to the Bishop Ford Expressway (I-94)	FY 2007	-	-	1,560,000	-	-	-	1,560,000	-
<u>Ela Road - Central Rd to 600 feet n/o Freeman Rd, Palatine Rd to Dundee Rd & US 14 to Lake Cook Rd</u>	FY 2006	-	-	3,050,000	-	-	-	3,050,000	-
<u>Arlington Heights Road</u> at Landmeier Road and at Oakton Street	FY 2006	-	600,000	-	-	-	-	600,000	-
<u>170th (167th) Street</u> Torrence Avenue to Burnham Avenue	FY 2006	-	-	5,500,000	-	-	-	5,500,000	-
<u>Narragansett Avenue</u> 87th Street to 79th Street	FY 2007	-	-	-	5,700,000	-	-	5,700,000	-
<u>138th Street</u> at Indiana Avenue/CSXT Railroad	FY 2006	-	200,000	-	-	-	-	200,000	-
<u>Plainfield Road</u> Brainard Avenue to LaGrange Road	FY 2006	-	-	-	2,000,000	-	-	2,000,000	-
<u>Plum Grove Road</u> at Euclid Avenue and at Kirchoff Road 05-00743-01-CH	FY 2004	\$450	345,000	-	-	-	-	345,000	-
<u>Central Avenue over the Sanitary Drainage and Ship Canal N of Stevenson Expy I-55 to Pershing Rd (39th St)</u> 06-04624-05-BR	FY 2005	\$3900	-	-	-	-	-	-	3,391,102.40

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
<u>Edens Expressway West Ftg. Road</u> Woods Drive/Long Avenue Golf Road (IL 58) to 600 feet north of Golf 06-26341-07-FP	FY 2005	\$2125	-	-	-	-	-	-	1,150,472.00
<u>Edens Expressway West Ftg. Road</u> Central Avenue to Park Drive-Extended near Skokie Road 03-26344-06-FP	FY 2000	\$7800	-	-	-	-	-	-	224,732.80
<u>Edens Expressway - East Frontage</u> Dundee Road to Lake Cook Road 02-26347-02-LS	FY 2001	\$8,000	-	-	-	-	-	-	299,503.87
<u>Edens Expressway - East Frontage</u> Dundee Road to Lake Cook Road 02-26347-03-LS	FY 2000	\$5,80,326	-	-	-	-	-	-	230,749.54
<u>Geographic Information Systems</u> (GIS) Implementation 04-6GISA-02-ES	FY 2004	\$500	-	-	-	-	-	-	52,095.69
<u>Geographic Information Systems</u> (GIS) Implementation 07-6GISA-03-ES	FY 2007	\$425	324,000	-	-	-	-	324,000	101,366.93
<u>Hydraulic Engineering and Survey Services</u> 99-6HESS-04-ES	FY 1999	\$330	-	-	-	-	-	-	1,575.67
<u>Hydraulic Engineering and Survey Services</u> 00-6HESS-06-ES	FY 2000	\$350	-	-	-	-	-	-	24,109.78
<u>Hydraulic Engineering and Survey Services</u> 03-6HESS-08-ES	FY 2003	\$250	-	-	-	-	-	-	19,024.70

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
<u>Highway Investigations, Studies & Planning</u> 06-6HISP-30-ES	FY 2006	\$2,200	-	-	-	-	-	-	7,440.00
<u>Highway Investigations, Studies & Planning</u> 07-6HISP-31-ES	FY 2007	\$2,200	-	-	-	-	-	-	21,140.36
<u>Survey by Contract</u> Various Locations 01-6SURV-06-ES	FY 2001	\$350	-	-	-	-	-	-	21,659.25
<u>Survey by Contract</u> Various Locations 04-6SURV-08-ES	FY 2004	\$250	-	-	-	-	-	-	9,667.10
<u>Maintenance Facility District #4</u> New Storage Building and Existing Buildings Rehabilitation 03-7BLDG-05-MG	FY 2003	\$6000	-	-	-	-	-	-	1,919,153.95
<u>Design and Construction</u> Engineering - City of Chicago 00-8DECC-01-ES	FY 2000	\$700	-	-	-	-	-	-	33,405.81
<u>Traffic Signal Design Services</u> 03-8TSDS-06-ES	FY 2003	\$230	-	-	-	-	-	-	57,901.74
<u>Traffic Signal Design Services</u> 06-8TSDS-07-ES	FY 2006	\$285	-	-	-	-	-	-	47,591.03
<u>Lake Cook Road</u> at the Slough Bridge (East of Rand Road) 06-A5011-06-BR	FY 2005	\$3600	-	-	-	-	-	-	198,077.26
<u>Lake Cook Road</u> Hicks Road to Arlington Heights Road 07-A5011-07-RP	FY 2005	\$3300	2,045,000	-	-	-	-	2,045,000	1,019,407.50

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
Lake Cook Road Arlington Heights Road to Lexington Drive	FY 2006	\$900	425,000	-	-	-	-	425,000	-
07-A5014-07-RP									
Lake Cook Road Tri-State Tollway to Waukegan Road	FY 1998	\$1,000	-	-	-	-	-	-	87,818.21
98-A5019-03-EG									
Lake Cook Road Tri-State Tollway (I-294) to east of Wilmot Road	FY 2001	\$4400	2,824,000	-	-	-	-	2,824,000	-
07-A5019-04-RP									
Lake Cook Road east of Wilmot Road to Pflingsten Road	FY 2001	\$3,400	-	-	2,000,000	-	-	2,000,000	5,650.00
01-A5020-02-RP									
Lake Cook Road at Metra West of Waukegan Road	FY 1982	\$12,000	-	-	-	-	-	-	16,495.65
85-A5021-04-GS									
Lake Cook Road Pflingsten Road to Waukegan Road (IL 43)	FY 1997	\$15,000	-	-	10,500,000	-	-	10,500,000	-
05-A5021-07-RP									
West Lake Avenue West of Forest Drive to East of Magnolia Street	FY 2004	-	-	-	-	-	1,250,000	1,250,000	-
A5919- -RP									
West Lake (East Lake) Avenue Milwaukee Avenue to Patriot Boulevard	FY 1994	\$4,500	-	-	-	-	-	-	219,216.37
95-A5919-06-RP									
East Lake (Lake) Avenue Patriot Boulevard to Edens Expressway	FY 2002	\$20,000	-	-	-	-	-	-	105,837.10
01-A5922-03-FP									
Lake Avenue Edens Expressway to Green Bay Road	FY 2002	\$1500	-	-	-	-	-	-	143,641.92
03-A5925-02-RS									

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
<u>Kirchoff Road</u> Plum Grove Road to Hicks Road 02-A6011-01-RP	FY 2002	\$1,000	-	-	-	-	-	-	19,958.26
<u>Shoe Factory Road</u> Kane County Line to Prestbury Drive 03-A6201-01-FP	FY 2002	\$2500	-	-	-	-	-	-	1,226,230.99
<u>Shoe Factory Road</u> west of Essex Drive to east of Beverly Road A6202-02	FY 2006	-	-	-	6,200,000	-	-	6,200,000	-
<u>Schaumburg Road</u> Chicago-Elgin Road IL-19 to west of Sutton Road A6603-02-RS	FY 2006	-	700,000	-	-	-	-	700,000	-
<u>Schaumburg Road</u> at Walnut Lane 05-A6608-02-TL	FY 2005	\$90	-	-	-	-	-	-	60,635.74
<u>Oakton Street</u> Skokie Boulevard to McCormick Boulevard 04-A6728-03-RS	FY 2002	\$1500	-	-	-	-	-	-	923,174.31
<u>Walters Avenue</u> Waukegan Road to Lee Road 04-A7322-03-FP	FY 2002	\$700	650,000	-	-	-	-	650,000	72,200.00
<u>Lee Road</u> Walters Avenue to Dundee Road 04-A7323-01-FP	FY 2002	\$1225	1,400,000	-	-	-	-	1,400,000	316,150.00
<u>Techny Road</u> Shermer Road to West Fork North Branch Chicago River 99-A7622-03-FP	FY 1999	\$4,500	-	-	-	-	-	-	2,521,652.69

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
Willow Road (Thomas Street) Arlington Heights Road to Schoenbeck Road	FY 2000	\$2,250	-	-	-	-	-	-	173,153.79
02-A7814-03-FP									
Winnetka Road Skokie River to Hibbard Road	FY 2004	-	-	-	250,000	-	-	250,000	-
A7925- -RS									
<u>Old Orchard Road</u> Harms Road to west of Edens Expressway (I-94)	FY 2000	-	-	-	6,000,000	-	-	6,000,000	-
A8326-01									
<u>Old Orchard Road</u> east of Edens Expressway (I-94) to west of Skokie Boulevard (US 41)	FY 2000	-	-	7,000,000	-	-	-	7,000,000	-
A8327									
<u>Old Orchard Road</u> at Skokie Boulevard	FY 2002	-	-	407,000	-	-	-	407,000	-
A8327									
Joseph J. Schwab Road Algonquin Road to the Union Pacific Railroad Underpass	FY 2003	\$1,300	1,350,000	-	-	-	-	1,350,000	204,049.70
05-A8521-03-FP									
<u>Howard Street</u> New Gross Point Road (Tierney Drive) to Edens Exprwy. West Frtg. Road	FY 2001	\$2,500	-	-	-	-	-	-	1,202,448.80
02-A8626-02-FP									
<u>Pratt Avenue</u> Kedzie Avenue to California Avenue	FY 2006	-	850,000	-	-	-	-	850,000	-
07-A8830-02-RS									
<u>Lehigh Avenue</u> East Lake Avenue to Willow Road	FY 1998	\$5,750	-	-	-	-	-	-	946,277.33
97-A9123-05-FP									

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
West Bartlett Road Spitzer Road to Illinois Route 59 (Ingalton Avenue) 00-B1003-05-RP	FY 2000	\$4,000	-	6,700,000	-	-	-	6,700,000	379,455.46
Devon Avenue Rohlfing Road to Busse Road B1113	FY 2006	-	-	2,000,000	-	-	-	2,000,000	-
Devon Avenue at Tonne Road 02-B1115-05-CH	FY 2000	\$1,250	-	-	-	-	-	-	235,790.50
Devon Avenue at Lively Boulevard 07-B1116-02-TL	FY 2007	\$160	118,000	-	-	-	-	118,000	-
Lawrence Avenue Central Park Avenue to Ashland Avenue 06-B1429-02-RS	FY 2004	\$2850	-	-	-	-	-	-	419,191.34
Montrose Avenue Austin Avenue to Central Avenue 07-B1526-04-RS	FY 2006	-	565,000	-	-	-	-	565,000	-
Fullerton Avenue Central Avenue to Milwaukee Avenue B1827-01-RS	FY 2006	-	-	-	2,340,000	-	-	2,340,000	-
Fullerton Avenue I.H.B. Railroad to Des Plaines River Road 07-B1922-02-RP	FY 2005	\$7000	4,700,000	-	-	-	-	4,700,000	1,500.00
47th Street Kedzie Avenue to Western Avenue 05-B3230-02-RS	FY 2002	\$750	-	-	-	-	-	-	19,997.43
Plainfield Road Cook DuPage Road to Willow Springs Road 94-B3719-04-FP	FY 1993	\$900	-	-	-	-	-	-	37,681.25

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
79th Street Cook DuPage Road to Willow Springs Road	FY 2003	\$925	-	-	-	-	-	-	124,645.25
04-B3919-02-RS									
87th Street Damen Avenue to Paulina Street	FY 2002	\$560	-	-	-	-	-	-	215,163.55
05-B4231-01-RS									
87th Street South Ashland Avenue to South Vincennes Avenue	FY 2004	\$1260	-	-	-	-	-	-	700,426.02
04-B4232-01-RS									
87th Street at South Holland Road	FY 2004	\$1,350	3,250,000	-	-	-	-	3,250,000	-
04-B4233-01-RP									
87th Street Wentworth Avenue to South Chicago Avenue	FY 2004	\$3350	-	2,200,000	-	-	-	2,200,000	-
06-B4234-02-RS									
107th Street Kean Avenue to west of 88th Avenue B4622	FY 2006	-	-	-	1,850,000	-	-	1,850,000	-
06-B4623-01-FP									
107th Street 88th Avenue to Roberts Road	FY 2002	\$3650	-	-	-	-	-	-	1,736,545.24
127th Street Smith Road to State Street	FY 1997	\$4,530	5,000,000	-	-	-	-	5,000,000	279,244.71
97-B5013-02-PV									
127th Street State Street to Archer Avenue	FY 1997	\$3,300	-	-	-	-	-	-	179,401.90
97-B5014-01-PV									

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
131st Street Archer Avenue to Wolf Road 04-B5115-02-RS	FY 2003	\$4,800	-	-	-	-	-	-	882,289.21
131st Street Wolf Road to 96th Avenue 04-B5121-02-RS	FY 1997	\$2175	-	-	-	-	-	-	5,611.55
135th Street 96th Ave. (LaGrange Rd.) to Harlem Avenue 04-B5222-02-RS	FY 2002	\$3400	-	-	-	-	-	-	53,525.28
138th Street at Halsted Street 04-B5332-02-CH	FY 2000	\$600	-	-	-	-	-	-	31,666.23
153rd Street Wolf Road to 100th Avenue 05-B5620-04-FP	FY 2005	\$7,000	-	-	-	-	-	-	3,285,834.99
167th Street Will/Cook County Line to 96th Avenue 01-B5919-03-RS	FY 1999	\$2,300	-	-	-	-	-	-	229,113.46
167th Street Harlem Avenue to Cicero Avenue 06-B5925-03-RP	FY 2006	\$4200	2,800,000	-	-	-	-	2,800,000	-
167th Street Kilbourn Avenue to Park Avenue and over the Dan Ryan Expy. W. Leg (I-57) 06-B5928-02-RP	FY 2004	\$2400	2,619,000	-	-	-	-	2,619,000	1,315,593.53
175th Street Ridgeland Avenue to west of Cicero Avenue 07-B6126-02-RS	FY 2006	\$1350	1,048,000	-	-	-	-	1,048,000	2,278,551.75

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
183rd Street US 45 (LaGrange Road) to Metra Railroad (near 84th Avenue) 05-B6422-03-FP	FY 2003	\$3500	1,100,000	-	-	-	-	1,100,000	-
Flossmoor Road Ridgeland Avenue to Cicero Avenue B6526-01	FY 2005	-	-	4,000,000	-	-	-	4,000,000	-
<u>Flossmoor Road</u> East of Cicero Avenue to west of Kedzie Avenue 07-B6528-01-RS	FY 2005	\$1200	800,000	-	-	-	-	800,000	-
<u>Flossmoor Road - east of Kedzie Avenue to Governors Highway and Sterling Avenue to Western Avenue</u> 06-B6530-02-RS	FY 2005	\$375	-	-	-	-	-	-	77,345.60
<u>Joe Orr Road</u> Bishop Ford Expressway to Burnham Avenue 04-B6736-02-LA	FY 2004	\$1500	-	-	-	-	-	-	86,050.00
<u>Joe Orr Road</u> Stony Island Avenue to Torrence Avenue B6736-03-FP	FY 2000	-	-	6,000,000	-	-	-	6,000,000	-
<u>Joe Orr Road</u> Torrence Avenue to Glenwood Dyer Road B6737-01-FP	FY 2000	-	-	-	3,000,000	-	-	3,000,000	-
<u>Joe Orr Road</u> Glenwood Dyer Road to Burnham Avenue B6737-02-FP	FY 2000	-	-	-	-	3,500,000	-	3,500,000	-
<u>67th Street</u> at East Avenue 02-B7021-03-CH	FY 2001	\$750	-	-	-	-	-	-	1,295,326.30

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
5th Avenue Willow Springs Road to west of Burr Oak Lane B7120	FY 2006		-	-	2,850,000	-	-	2,850,000	-
119th Street Kedzie Avenue to Western Avenue 88-B7430-02-RP	FY 1999	\$4,200	-	3,200,000	-	-	-	3,200,000	24,500.00
<u>123rd Street</u> East of Cicero Avenue to West of Kedzie Avenue 01-B7528-05-PV	FY 2000	\$9,000	-	-	-	-	-	-	3,838,218.86
<u>123rd Street</u> at Cicero, at Kedzie, Kedzie to GTW/CN RR and Pulaski Road at 126th St 04-B7530-01-FP	FY 2004	\$6,100	-	-	-	-	-	-	6,000
<u>136th Street/Thornton Road</u> Dixie Highway to Wood Street 07-B7731-03-FP	FY 2005	\$4000	-	2,800,000	-	-	-	2,800,000	-
<u>Michigan City Road</u> 154th Street to Indiana State Line 03-B8336-03-FP	FY 2003	\$4600	-	-	-	-	-	-	483,924.44
<u>171st Street</u> Wood Street to Ashland Avenue 02-B8431-06-EG	FY 2002	\$95	-	-	-	-	-	-	48,878.25
<u>171st Street</u> Wood Street to Ashland Avenue 04-B8431-08-PV	FY 2002	\$8800	13,089,000	-	-	-	-	13,089,000	4,199,064.75
<u>Sauk Trail</u> Harlem Avenue to Ridgeland Avenue 00-C1125-01-RP	FY 2001	\$7,000	-	-	5,800,000	-	-	5,800,000	60,859.90
<u>Traffic Counts and Intersection Design Studies</u> 06-TCIDS-10-ES	FY 2006	\$300	-	-	-	-	-	-	62,675.96

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
<u>Traffic Signal Modernization</u> (13 Locations) 01-TSCMC-02-TL	FY 2001	\$800	-	-	-	-	-	-	142.75
<u>Traffic Signal Modernization</u> (19 Locations) 02-TSCMC-03-TL	FY 2002	\$1,000	-	-	-	-	-	-	6,009.96
<u>Traffic Signal Modernization</u> (7 Locations) 05-TSCMC-04-TL	FY 2002	\$1235	-	-	-	-	-	-	5,942.75
<u>Traffic Signal Modernization</u> and LED Retrofitting (20 Locations SE) 05-TSCMC-05-TL	FY 2006	\$1200	861,000	-	-	-	-	861,000	748,351.91
<u>Traffic Signal Program - 2007</u> (12 Locations in Chicago) 07-TSCMC-06-TL	FY 2006	-	3,100,000	-	-	-	-	3,100,000	-
<u>Bateman Road</u> Penny Road to Lake Cook Road 07-V4244-03-RS	FY 2006	\$2250	1,198,000	-	-	-	-	1,198,000	845,835.60
<u>Munger/Naperville Road</u> DuPage County Line to West Bartlett Road 00-V4437-02-RP	FY 2000	\$3,500	-	2,800,000	-	-	-	2,800,000	-
<u>Sutton Road</u> Higgins Road to Lake Cook Road 06-V4542-02-RS	FY 2005	\$3075	-	-	-	-	-	-	169,539.44
<u>Roselle Road</u> north of Wise Road to south of Bode Road V6038-02-RP	FY 2006	-	-	1,750,000	-	-	-	1,750,000	-
<u>Roselle Road</u> Hillcrest Boulevard to Euclid Avenue 03-V6041-11-RP	FY 2002	\$1200	-	-	-	-	-	-	2,125,400.08

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
<u>Quentin Road</u> Euclid Avenue to Illinois Avenue 03-V6243-03-RP	FY 2003	\$725	-	-	-	-	-	-	11,762.00
<u>Quentin Road</u> Dundee Road to Lake Cook Road 00-V6246-09-RP	FY 1997	\$7,000	-	7,500,000	-	-	-	7,500,000	4,050.00
<u>Quentin Road</u> Dundee Road to Lake Cook Road 05-V6246-10-ES	FY 2005	\$575	-	-	-	-	-	-	128,639.04
<u>Plum Grove Road</u> at Wise Road 07-V6337-04-TL	FY 2007	-	233,000	-	-	-	-	233,000	-
<u>Meacham Road</u> south of Nerge Road to south of Schaumburg Road V6437-05-RP	FY 2006	-	-	1,400,000	-	-	-	1,400,000	-
<u>Meacham Road</u> south of Schaumburg Road to south of Higgins Road 07-V6439-03-RP	FY 2006	\$2700	1,800,000	-	-	-	-	1,800,000	907,243.30
<u>Plum Grove Road (Old)</u> Algonquin Road to Meacham Road 02-V6542-03-PV	FY 2000	\$3,100	-	2,000,000	-	-	-	2,000,000	87,013.23
<u>Smith Road</u> 135th Street to south of 127th Street 06-V6713-02-RS	FY 2005	\$525	450,000	-	-	-	-	450,000	-
<u>Arlington Heights Road</u> Rand Road to University Drive V6945-01-RS	FY 2006	-	1,000,000	-	-	-	-	1,000,000	-
<u>Bell Road</u> Will County Line to Archer Avenue 07-W1813-05-RS	FY 2005	\$2100	1,400,000	-	-	-	-	1,400,000	-

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
<u>Cook-DuPage Road</u> 91st Street to 79th Street 92-W1918-01-RS	FY 1992	\$1,300	-	-	-	-	-	-	32,730.20
<u>County Line Road</u> Plainfield Road to 55th Street 06-W1921-04-RS	FY 2006	\$675	-	-	-	-	-	-	589,115.03
<u>Wolf Road</u> at German Church Road 05-W2219-04-TL	FY 2005	\$225	-	-	-	-	-	-	57,585.75
<u>Wolf Road</u> Plainfield Road to 55th Street 02-W2222-01-FP	FY 2001	\$3,250	-	-	-	-	-	-	175,355.18
<u>Wolf Road</u> 143rd Street to 123rd Street 96-W2312-02-FP	FY 1997	\$1,500	-	-	-	-	-	-	274,334.93
<u>104th Avenue</u> 167th Street to 159th Street 06-W2509-05-FP	FY 2005	\$7500	-	5,550,000	-	-	-	5,550,000	16,650.00
<u>86th Avenue</u> 131st Street to Calumet Sag Road 03-W3013-02-RS	FY 2002	\$2450	1,600,000	-	-	-	-	1,600,000	443,206.35
<u>88th/86th Avenue</u> 111th Street to 103rd Street 01-W3016-02-FP	FY 2000	\$12,000	-	-	-	-	-	-	795,306.71
<u>88th Avenue</u> 103rd Street to 87th Street 03-W3017-03-FP	FY 2004	\$10,400	-	6,000,000	-	-	-	6,000,000	-
<u>88th Avenue</u> 87th Street to 79th Street 01-W3019-05-RP	FY 2000	\$7600	-	-	-	-	-	-	2,938,554.42

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
<u>92nd Avenue</u> 151st Street to 135th Street 05-W3211-02-RS	FY 2004	\$1500	1,639,000	-	-	-	-	1,639,000	899,250.90
<u>Sunset Ridge Road</u> Willow Road to Skokie Road 97-W3444-01-FP	FY 1995	\$4,000	-	-	-	-	-	-	613,393.74
<u>Harlem Avenue</u> Steger Road to Sauk Trail 00-W3501-02-FP	FY 1997	-	-	-	-	5,000,000	-	5,000,000	-
<u>Harlem Avenue</u> South of Sauk Trail to Lincoln Highway (US 30) 06-W3502-02-RP	FY 2002	\$9200	-	-	-	5,200,000	-	5,200,000	160,000.00
<u>Wagner Road</u> East-Lake Avenue to Willow Road 07-W3643-01-RS	FY 2005	\$750	568,000	-	-	-	-	568,000	349,444.35
<u>Ridgeland Avenue</u> Steger Road to Sauk Trail 00-W3701-02-FP	FY 1999	\$5500	-	3,350,000	-	-	-	3,350,000	-
<u>Ridgeland Avenue</u> Steger Road to Sauk Trail 06-W3701-03-EG	FY 2006	\$675	-	-	-	-	-	-	241,612.54
<u>Ridgeland Avenue</u> over Calumet Sag Channel 01-W3714-04-BR	FY 2001	\$475	-	-	-	-	-	-	161,231.87
<u>Ridgeland Avenue</u> Calumet Sag Road to Southwest Highway 06-W3714-05-RP	FY 2004	\$4500	-	-	-	-	-	-	1,005,446.59
<u>Ridgeland Avenue</u> 26th Street to Roosevelt Road 07-W3726-02-RS	FY 2006	\$1550	750,000	-	-	-	-	750,000	-

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
Central Avenue Sauk Trail to Lincoln Highway 06-W3902-04-RS	FY 2005	\$675	-	-	-	-	-	-	670,938.90
Central Avenue at E, J & E Railroad 06-W3902-05-RR	FY 2006	\$60	-	-	-	-	-	-	35,597.90
Central Avenue Vollmer Road to 167th Street 07-W3905-02-RS	FY 2005	\$2400	2,496,000	-	-	-	-	2,496,000	-
Central Avenue Farragut Avenue to Elston Avenue 07-W3935-04-RS	FY 2006		735,000	-	-	-	-	735,000	-
Crawford Avenue (Pulaski Rd.) 159th Street to 147th Street 04-W4310-03-RP	FY 2004	\$3000	-	-	-	-	-	-	11,220.34
Crawford Avenue Devon Avenue to Oakton Street W4337-03-RS	FY 1997		-	5,300,000	-	-	-	5,300,000	-
Crawford Avenue Oakton Street to Harrison Street 06-W4339-02-RS	FY 2004		-	-	1,900,000	-	-	1,900,000	-
Main Street Sauk Trail to 216th Street 98-W4502-02-FP	FY 1999	\$3,000	-	-	-	-	-	-	80,165.35
Olympian Way - Kedzie Avenue Lincoln Highway (US30) to Vollmer Road 04-W4603-03-FP	FY 2000	\$3100	-	-	-	-	-	-	2,535,582.96
Kedzie Avenue at NIRC Railroad (near 141st Street) 01-W4612-05-BR	FY 2001	\$600	-	-	-	-	-	-	124,667.60

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
Ashland Avenue 90th Street to Cermak Road 05-W4818-03-TL	FY 2005	\$275	-	-	-	-	-	-	31,307.69
Ashland Avenue at 42nd Street and at 42nd Place 05-W4824-01-TL	FY 2005	\$450	-	-	-	-	-	-	333,108.87
Ashland Avenue Cermak Road to Roosevelt Road W4827	FY 2006	-	-	-	1,000,000	-	-	1,000,000	-
Ashland Avenue Madison Street to Fullerton Avenue W4829	FY 2006	-	2,250,000	-	-	-	-	2,250,000	-
Ashland Avenue Randolph Street to Fullerton Avenue W4829-03-TL	FY 2006	-	2,400,000	-	-	-	-	2,400,000	-
Ashland Avenue Fullerton Avenue to Lawrence Avenue W4832	FY 2006	-	-	2,250,000	-	-	-	2,250,000	-
Ashland Avenue Fullerton Avenue to Lawrence Avenue W4832	FY 2006	-	-	2,400,000	-	-	-	2,400,000	-
Ashland Avenue/Clark Street Lawrence Avenue to Devon Avenue W4835	FY 2006	-	-	-	1,475,000	-	-	1,475,000	-
Ashland Avenue/Clark Street Lawrence Avenue to Devon Avenue W4835	FY 2006	-	-	-	1,550,000	-	-	1,550,000	-
Ashland Avenue Ridge Road to 171st Street 96-W5007-04-FP	FY 1996	\$3,670	-	-	-	-	-	-	11,522.85

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
Center Street 171st Street to 159th Street 02-W5208-02-RP	FY 2000	\$6,500	-	-	4,500,000	-	-	4,500,000	17,168.45
State Street Sauk Trail to 26th Street 98-W5602-03-RP	FY 1997	\$5,300	-	-	-	-	-	-	38,668.46
State Street at the Union Pacific Railroad (south of Joe Orr Road) 06-W5604-02-SP	FY 2006	\$70	40,000	-	-	-	-	40,000	-
Cottage Grove Avenue 104th Street to Bishop Ford Expressway (I-94) W5716-01-RS	FY 2006	-	-	-	375,000	-	-	375,000	-
Cottage Grove Avenue 99th Street to 95th Street W5717-02-RS	FY 2006	-	-	375,000	-	-	-	375,000	-
Cottage Grove Avenue 167th (170th) Street to 159th (162nd) Street 03-W5809-03-FP	FY 1997	\$5,550	-	-	-	-	-	-	4,944,422.72
Cottage Grove Avenue Lincoln Avenue to 138th Street 98-W5812-03-PV	FY 1997	\$1,500	-	-	-	-	-	-	1,863,097.89
Cottage Grove Ave/Thrnck/Schwab Glenwood-Lansing Road to Thornton- Lansing Road/Margaret Street 05-W5906-03-FP	FY 2004	\$2475	-	-	-	-	-	-	1,700,739.71
Wentworth Avenue Glenwood-Lansing Road to Ridge Road 95-W6606-01-FP	FY 1995	\$3,100	-	3,000,000	-	-	-	3,000,000	48,391.32

CAPITAL IMPROVEMENT PROGRAM – HIGHWAY MFT PROJECTS

FISCAL YEARS 2007 – 2011

Title	Board Authority	Project Appropriations (As Adjusted)	FY2007	FY 2008	FY 2009	FY 2010	FY 2011	Five-Year Estimated Expenditures	FY2007 Expenditures
Mount Prospect Road North Avenue (IL 64) to Grand Avenue 04-W7331-02-RS	FY 1999	\$1,365	3,137,000	-	-	-	-	3,137,000	1,313,380.20
Mount Prospect Road Touhy Avenue to Dempster Street 06-W7438-03-RP	FY 2005	\$2500	-	-	-	-	-	-	1,132,730.55
Mount Prospect Road n/o Northwest Highway to s/o Central Road/Rand Road W7441	FY 2006	-	-	600,000	-	-	-	600,000	-
108th Avenue 153rd Street to 143rd Street 95-W7510-01-FP	FY 1994	\$2,300	-	-	-	-	-	-	1,857,675.62
108th Avenue 159th Street to 153rd Street 05-W7510-02-FP	FY 2005	\$1600	-	-	-	-	-	-	99,459.00
Potter Road Dempster Street to Evanston-Elgin(Golf) Rd. 85-W8140-01-RP	FY 1983	\$2,300	-	11,000,000	-	-	-	11,000,000	96,526.05
Barrypoint (Longcommon) Road over Des Plaines River 07-W8225-04-BR	FY 2007	\$450	180,000	-	-	-	-	180,000	-
Western Avenue North Avenue to Fullerton Avenue W9631	FY 2006	-	-	-	2,400,000	-	-	2,400,000	-
Western Avenue Fullerton Avenue to Diversey Avenue W9632	FY 2006	-	-	1,200,000	-	-	-	1,200,000	-
Grand Total		<u>\$5,883,341</u>	<u>\$66,456,000</u>	<u>\$77,683,000</u>	<u>\$70,833,000</u>	<u>\$36,940,000</u>	<u>\$9,750,000</u>	<u>\$261,662,000</u>	<u>\$70,408,362.00</u>

CAPITAL EQUIPMENT REQUEST SUMMARY

	Request	Recommend.
(717) NEW/REPLACEMENT CAPITAL EQUIPMENT		
BUREAU OF ADMINISTRATION		
011 OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER		
579-560450 Computer Equipment	75,200	65,200
	75,200	65,200
160 BUILDING AND ZONING		
579-560452 Computer Equip.-Minor	23,990	23,990
	23,990	23,990
161 DEPARTMENT OF ENVIRONMENTAL CONTROL		
540-560430 Medical, Dental and Laboratory Equipment	66,000	66,000
530-560510 Office Furnishings and Equipment	16,500	
549-560610 Vehicle Purchase	54,000	
	136,500	66,000
170 ZONING BOARD OF APPEALS		
579-560452 Computer Equip.-Minor	1,800	1,800
	1,800	1,800
259 MEDICAL EXAMINER		
540-560430 Medical, Dental and Laboratory Equipment	857,558	857,558
579-560450 Computer Equipment	92,000	81,000
549-560610 Vehicle Purchase	55,000	55,000
	1,004,558	993,558
260 PUBLIC DEFENDER		
570-560440 Telecommunications Equipment	127,500	
579-560450 Computer Equipment	781,543	781,543
530-560510 Office Furnishings and Equipment	627,620	627,620
549-560610 Vehicle Purchase	150,000	150,000
	1,686,663	1,559,163
500 COUNTY HIGHWAY DEPARTMENT		
579-560450 Computer Equipment	136,000	136,000
549-560610 Vehicle Purchase	4,025,000	4,025,000
550-560620 Automotive Equipment	495,500	495,500
	4,656,500	4,656,500
TOTAL BUREAU OF ADMINISTRATION FUND	<u>\$7,585,211</u>	<u>\$7,366,211</u>
BUREAU OF FINANCE		
020 COUNTY COMPTROLLER		
530-560510 Office Furnishings and Equipment	100,000	100,000
	100,000	100,000
021 OFFICE OF THE CHIEF FINANCIAL OFFICER		
590-567020 Equipment or Improvements Not Otherwise Classified	2,688,104	2,688,104
	2,688,104	2,688,104
022 CONTRACT COMPLIANCE		
579-560450 Computer Equipment	132,025	120,000
	132,025	120,000
030 COUNTY PURCHASING AGENT		
579-560450 Computer Equipment	70,973	70,973
530-560510 Office Furnishings and Equipment	108,810	
	179,783	70,973
TOTAL BUREAU OF FINANCE FUND	<u>\$3,099,912</u>	<u>\$2,979,077</u>
BUREAU OF HEALTH		
240 CERMAK HEALTH SERVICES OF COOK COUNTY		

CAPITAL EQUIPMENT REQUEST SUMMARY

	Request	Recommend.
521-560420 Institutional Equipment	67,512	64,062
540-560430 Medical, Dental and Laboratory Equipment	824,460	824,460
579-560450 Computer Equipment	38,558	38,558
530-560510 Office Furnishings and Equipment	11,000	11,000
549-560610 Vehicle Purchase	120,800	120,800
	1,062,330	1,058,880
890 OFFICE OF THE CHIEF HEALTH ADMINISTRATOR		
540-560430 Medical, Dental and Laboratory Equipment	6,000,000	
579-560450 Computer Equipment	4,517,384	3,323,984
	10,517,384	3,323,984
891 PROVIDENT HOSPITAL OF COOK COUNTY		
521-560420 Institutional Equipment	1,580,466	181,466
540-560430 Medical, Dental and Laboratory Equipment	3,603,295	3,603,295
579-560450 Computer Equipment	1,579,123	1,073,473
549-560610 Vehicle Purchase	75,000	75,000
	6,837,884	4,933,234
894 THE RUTH M. ROTHSTEIN CORE CENTER		
540-560430 Medical, Dental and Laboratory Equipment	10,280	10,280
	10,280	10,280
897 JOHN H. STROGER, JR. HOSPITAL OF COOK COUNTY		
564-560310 Improvements to Buildings	40,000	
510-560410 Fixed Plant Equipment	2,035,000	180,000
521-560420 Institutional Equipment	694,326	424,306
540-560430 Medical, Dental and Laboratory Equipment	15,015,613	14,974,213
579-560450 Computer Equipment	945,417	944,017
530-560510 Office Furnishings and Equipment	377,912	253,382
549-560610 Vehicle Purchase	62,000	62,000
	19,170,268	16,837,918
898 OAK FOREST HOSPITAL OF COOK COUNTY		
521-560420 Institutional Equipment	389,000	355,000
521-560422 Institutional-Minor	6,000	6,000
540-560430 Medical, Dental and Laboratory Equipment	234,000	234,000
540-560432 Medical Equip.-Minor	47,000	47,000
579-560450 Computer Equipment	299,000	299,000
579-560452 Computer Equip.-Minor	5,000	5,000
549-560610 Vehicle Purchase	20,000	20,000
	1,000,000	966,000
TOTAL BUREAU OF HEALTH FUND	<u>\$38,598,146</u>	<u>\$27,130,296</u>
BUREAU OF TECHNOLOGY		
009 OFFICE OF THE CHIEF INFORMATION OFFICER		
570-560440 Telecommunications Equipment	4,738,450	4,738,450
579-560450 Computer Equipment	810,404	810,404
579-560452 Computer Equip.-Minor	3,569,936	1,569,936
	9,118,790	7,118,790
012 DEPARTMENT FOR MANAGEMENT OF INFORMATION SYSTEMS		
579-560450 Computer Equipment	120,000	120,000
	120,000	120,000
023 DEPARTMENT OF OFFICE TECHNOLOGY		
579-560450 Computer Equipment	802,695	778,320
	802,695	778,320
TOTAL BUREAU OF TECHNOLOGY FUND	<u>\$10,041,485</u>	<u>\$8,017,110</u>

CAPITAL EQUIPMENT REQUEST SUMMARY

	Request	Recommend.
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT		
013 PLANNING AND DEVELOPMENT		
579-560450 Computer Equipment	13,970	
579-560452 Computer Equip.-Minor	34,500	34,500
	<u>48,470</u>	<u>34,500</u>
031 CAPITAL PLANNING AND POLICY		
590-567020 Equipment or Improvements Not Otherwise Classified	19,899,575	15,899,575
	<u>19,899,575</u>	<u>15,899,575</u>
TOTAL BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT FUND	<u>\$19,948,045</u>	<u>\$15,934,075</u>
COUNTY AUDITOR		
070 COUNTY AUDITOR		
579-560450 Computer Equipment	8,000	8,000
	<u>8,000</u>	<u>8,000</u>
TOTAL COUNTY AUDITOR FUND	<u>\$8,000</u>	<u>\$8,000</u>
OFFICE OF THE INSPECTOR GENERAL		
080 OFFICE OF THE INSPECTOR GENERAL		
549-560610 Vehicle Purchase	18,000	18,000
	<u>18,000</u>	<u>18,000</u>
TOTAL OFFICE OF THE INSPECTOR GENERAL FUND	<u>\$18,000</u>	<u>\$18,000</u>
PUBLIC ADMINISTRATOR		
390 PUBLIC ADMINISTRATOR		
579-560450 Computer Equipment	1,000	1,000
	<u>1,000</u>	<u>1,000</u>
TOTAL PUBLIC ADMINISTRATOR FUND	<u>\$1,000</u>	<u>\$1,000</u>
BOARD OF REVIEW		
050 BOARD OF REVIEW		
579-560450 Computer Equipment	169,380	169,380
530-560510 Office Furnishings and Equipment	207,320	207,320
	<u>376,700</u>	<u>376,700</u>
TOTAL BOARD OF REVIEW FUND	<u>\$376,700</u>	<u>\$376,700</u>
CHIEF JUDGE		
305 PUBLIC GUARDIAN		
579-560450 Computer Equipment	241,164	241,164
549-560610 Vehicle Purchase	23,000	23,000
	<u>264,164</u>	<u>264,164</u>
310 OFFICE OF THE CHIEF JUDGE		
579-560450 Computer Equipment	1,169,200	1,075,200
530-560512 Office Furnishing-Minor	5,500	5,500
	<u>1,174,700</u>	<u>1,080,700</u>
326 JUVENILE PROBATION AND COURT SERVICES		
579-560452 Computer Equip.-Minor	252,150	252,150
549-560610 Vehicle Purchase	63,000	63,000
	<u>315,150</u>	<u>315,150</u>
TOTAL CHIEF JUDGE FUND	<u>\$1,754,014</u>	<u>\$1,660,014</u>
CLERK OF THE CIRCUIT COURT		
335 CLERK OF THE CIRCUIT COURT - OFFICE OF THE CLERK		
530-560510 Office Furnishings and Equipment	250,000	200,000
549-560610 Vehicle Purchase	28,000	28,000

CAPITAL EQUIPMENT REQUEST SUMMARY

	Request	Recommend.
	278,000	228,000
TOTAL CLERK OF THE CIRCUIT COURT FUND	<u>\$278,000</u>	<u>\$228,000</u>
COUNTY CLERK		
110 COUNTY CLERK		
579-560450 Computer Equipment	750,000	
	<u>750,000</u>	
TOTAL COUNTY CLERK FUND	<u>\$750,000</u>	
SHERIFF		
211 DEPARTMENT OF FISCAL ADMINISTRATION AND SUPPORT SERVICES		
521-560420 Institutional Equipment	850,000	
579-560450 Computer Equipment	449,000	449,000
549-560610 Vehicle Purchase	12,180,000	12,180,000
550-560620 Automotive Equipment	830,000	830,000
	<u>14,309,000</u>	<u>13,459,000</u>
212 SHERIFF'S DEPARTMENT FOR WOMEN'S JUSTICE SERVICES		
521-560420 Institutional Equipment	28,000	28,000
	<u>28,000</u>	<u>28,000</u>
230 COURT SERVICES DIVISION		
521-560420 Institutional Equipment	178,800	178,800
579-560450 Computer Equipment	20,000	
	<u>198,800</u>	<u>178,800</u>
231 POLICE DEPARTMENT		
521-560420 Institutional Equipment	125,168	125,168
579-560450 Computer Equipment	342,433	217,433
530-560510 Office Furnishings and Equipment	75,941	75,941
	<u>543,542</u>	<u>418,542</u>
235 IMPACT INCARCERATION		
521-560420 Institutional Equipment	12,750	11,250
	<u>12,750</u>	<u>11,250</u>
236 COMMUNITY SUPERVISION AND INTERVENTION		
521-560420 Institutional Equipment	38,816	38,816
579-560450 Computer Equipment	9,900	9,900
	<u>48,716</u>	<u>48,716</u>
238 JAIL DIVERSION AND CRIME PREVENTION		
579-560450 Computer Equipment	7,200	7,200
	<u>7,200</u>	<u>7,200</u>
239 DEPARTMENT OF CORRECTIONS		
521-560420 Institutional Equipment	710,000	153,500
579-560450 Computer Equipment	2,163,300	2,163,300
530-560510 Office Furnishings and Equipment	79,500	
	<u>2,952,800</u>	<u>2,316,800</u>
TOTAL SHERIFF FUND	<u>\$18,100,808</u>	<u>\$16,468,308</u>
STATE'S ATTORNEY		
250 STATE'S ATTORNEY		
579-560450 Computer Equipment	886,241	886,241
549-560610 Vehicle Purchase	3,150,000	2,100,000
	<u>4,036,241</u>	<u>2,986,241</u>
TOTAL STATE'S ATTORNEY FUND	<u>\$4,036,241</u>	<u>\$2,986,241</u>
TREASURER		
060 COUNTY TREASURER		

CAPITAL EQUIPMENT REQUEST SUMMARY

	Request	Recommend.
579-560450 Computer Equipment	262,600	262,600
	262,600	262,600
TOTAL TREASURER FUND	<u>\$262,600</u>	<u>\$262,600</u>
CHIEF JUDGE		
569 JUVENILE TEMPORARY DETENTION CENTER		
521-560420 Institutional Equipment	1,306,507	40,207
579-560450 Computer Equipment	66,628	66,628
579-560452 Computer Equip.-Minor	1,995	
	1,375,130	106,835
TOTAL CHIEF JUDGE FUND	<u>\$1,375,130</u>	<u>\$106,835</u>
TOTAL (717) NEW/REPLACEMENT CAPITAL EQUIPMENT	<u>\$106,233,292</u>	<u>\$83,542,467</u>
(714) LEASE OF MAJOR CAPITAL EQUIPMENT - LONG TERM PROJECTS		
BUREAU OF TECHNOLOGY		
012 DEPARTMENT FOR MANAGEMENT OF INFORMATION SYSTEMS		
579-560450 Computer Equipment	4,400,000	4,400,000
	4,400,000	4,400,000
023 DEPARTMENT OF OFFICE TECHNOLOGY		
579-560450 Computer Equipment	702,000	702,000
	702,000	702,000
TOTAL BUREAU OF TECHNOLOGY FUND	<u>\$5,102,000</u>	<u>\$5,102,000</u>
TOTAL (714) LEASE OF MAJOR CAPITAL EQUIPMENT - LONG TERM PROJECTS	<u>\$5,102,000</u>	<u>\$5,102,000</u>
(715) MAJOR CAPITAL EQUIPMENT - LONG TERM PROJECTS		
BUREAU OF ADMINISTRATION		
011 OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER		
579-560450 Computer Equipment	570,966	570,966
	570,966	570,966
TOTAL BUREAU OF ADMINISTRATION FUND	<u>\$570,966</u>	<u>\$570,966</u>
BUREAU OF HEALTH		
891 PROVIDENT HOSPITAL OF COOK COUNTY		
540-560430 Medical, Dental and Laboratory Equipment	1,000,000	1,000,000
	1,000,000	1,000,000
897 JOHN H. STROGER, JR. HOSPITAL OF COOK COUNTY		
564-560310 Improvements to Buildings	1,500,000	
579-560450 Computer Equipment	2,122,760	2,122,760
	3,622,760	2,122,760
TOTAL BUREAU OF HEALTH FUND	<u>\$4,622,760</u>	<u>\$3,122,760</u>
BUREAU OF TECHNOLOGY		
009 OFFICE OF THE CHIEF INFORMATION OFFICER		
579-560450 Computer Equipment	20,000,000	
	20,000,000	
TOTAL BUREAU OF TECHNOLOGY FUND	<u>\$20,000,000</u>	
CLERK OF THE CIRCUIT COURT		
335 CLERK OF THE CIRCUIT COURT - OFFICE OF THE CLERK		
579-560450 Computer Equipment	26,000,000	
530-560512 Office Furnishing-Minor	3,250,000	
	29,250,000	

CAPITAL EQUIPMENT REQUEST SUMMARY

	<u>Request</u>	<u>Recommend.</u>
TOTAL CLERK OF THE CIRCUIT COURT FUND	<u>\$29,250,000</u>	
SHERIFF		
211 DEPARTMENT OF FISCAL ADMINISTRATION AND SUPPORT SERVICES		
570-560440 Telecommunications Equipment	4,350,000	4,350,000
579-560450 Computer Equipment	2,270,000	2,270,000
	6,620,000	6,620,000
239 DEPARTMENT OF CORRECTIONS		
579-560450 Computer Equipment	10,000,000	6,200,000
	10,000,000	6,200,000
TOTAL SHERIFF FUND	<u>\$16,620,000</u>	<u>\$12,820,000</u>
TOTAL (715) MAJOR CAPITAL EQUIPMENT - LONG TERM PROJECTS	<u>\$71,063,726</u>	<u>\$16,513,726</u>
SPECIAL CONSIDERATIONS		
COUNTY CLERK		
524 COUNTY CLERK - ELECTION DIVISION FUND		
530-560510 Office Furnishings and Equipment	155,000	179,000
	155,000	179,000
TOTAL COUNTY CLERK FUND	<u>\$155,000</u>	<u>\$179,000</u>
COOK COUNTY BOARD OF COMMISSIONERS		
018 OFFICE OF THE COUNTY COMMISSIONERS		
579-560450 Computer Equipment	3,067	3,067
	3,067	3,067
TOTAL COOK COUNTY BOARD OF COMMISSIONERS FUND	<u>\$3,067</u>	<u>\$3,067</u>
BUREAU OF ADMINISTRATION		
510 ANIMAL CONTROL DEPARTMENT		
579-560450 Computer Equipment	15,000	15,000
549-560610 Vehicle Purchase	70,000	70,000
	85,000	85,000
530 COOK COUNTY LAW LIBRARY		
579-560450 Computer Equipment	165,000	165,000
530-560510 Office Furnishings and Equipment	22,800	22,800
	187,800	187,800
TOTAL BUREAU OF ADMINISTRATION FUND	<u>\$272,800</u>	<u>\$272,800</u>
BUREAU OF HEALTH		
564 TB SANITARIUM DISTRICT		
564-560310 Improvements to Buildings		80,000
540-560430 Medical, Dental and Laboratory Equipment		15,000
		95,000
TOTAL BUREAU OF HEALTH FUND		<u>\$95,000</u>
BUREAU OF TECHNOLOGY		
545 GEOGRAPHICAL INFORMATION SYSTEMS		
579-560450 Computer Equipment	120,300	602,800
	120,300	602,800
TOTAL BUREAU OF TECHNOLOGY FUND	<u>\$120,300</u>	<u>\$602,800</u>
CHIEF JUDGE		
532 ADULT PROBATION/PROBATION SERVICE FEE FUND		
579-560450 Computer Equipment	4,752	4,752

CAPITAL EQUIPMENT REQUEST SUMMARY

	Request	Recommend.
530-560510 Office Furnishings and Equipment	2,500	2,500
549-560610 Vehicle Purchase	160,000	160,000
	167,252	167,252
541 SOCIAL SERVICE/PROBATION AND COURT SERVICES FUND		
530-560510 Office Furnishings and Equipment	70,000	70,000
	70,000	70,000
TOTAL CHIEF JUDGE FUND	<u>\$237,252</u>	<u>\$237,252</u>
CLERK OF THE CIRCUIT COURT		
528 CIRCUIT COURT AUTOMATION FUND		
579-560450 Computer Equipment	1,100,000	1,100,000
549-560610 Vehicle Purchase	28,000	28,000
	1,128,000	1,128,000
529 CLERK OF THE CIRCUIT COURT DOCUMENT STORAGE FUND		
521-560420 Institutional Equipment	800,000	800,000
549-560610 Vehicle Purchase	70,000	70,000
	870,000	870,000
TOTAL CLERK OF THE CIRCUIT COURT FUND	<u>\$1,998,000</u>	<u>\$1,998,000</u>
TREASURER		
534 COUNTY TREASURER - TAX SALES AUTOMATION FUND		
579-560450 Computer Equipment	365,000	365,000
530-560510 Office Furnishings and Equipment	59,000	59,000
	424,000	424,000
TOTAL TREASURER FUND	<u>\$424,000</u>	<u>\$424,000</u>
TOTAL SPECIAL CONSIDERATIONS	<u>\$3,210,419</u>	<u>\$3,811,919</u>
GRAND TOTAL CAPITAL EQUIPMENT REQUEST (ALL FUNDS)	<u>\$185,609,437</u>	<u>\$108,970,112</u>



RESOLUTION

RESOLUTION AND ANNUAL APPROPRIATION BILL

**08-R-75
RESOLUTION**

Sponsored by

THE HONORABLE TODD H. STROGER

PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS

**RESOLUTION AND ANNUAL APPROPRIATION BILL
FOR THE FISCAL YEAR 2008**

A **RESOLUTION** providing for the Annual Appropriation for the Fiscal Year 2008 and for the closing of accounts of the County of Cook, Illinois, under the Annual Appropriation Bill for the Fiscal Year 2007.

PREAMBLES

WHEREAS, Section 6(a) of Article VII of the 1970 Constitution of the State of Illinois provides that "a County which has a Chief Executive Officer elected by the electors of the County...(is) a Home Rule Unit" and The County of Cook, Illinois (the "**County**") has a Chief Executive Officer elected by the electors of the County and is therefore a Home Rule Unit and may, under the powers granted by said Section 6(a) of Article VII of said Constitution of 1970, exercise any power and perform any function pertaining to its government and affairs; and

WHEREAS, appropriation of funds is a necessary annual function of government; and

WHEREAS, the County will close out its accounts as of November 30, 2007, and render an account and make settlements with the County for the Annual Appropriation Bill for the Fiscal Year 2007.

NOW THEREFORE, at a meeting convened on October 17, 2007 and concluded on February 29, 2008, Be It And It Is Hereby Resolved by the Board of Commissioners of the County of Cook, Illinois as follows:

**RESOLUTION AND ANNUAL
APPROPRIATION BILL FOR THE
FISCAL YEAR 2008**

BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF COOK COUNTY:

- Section 1.** That the Board of Commissioners of Cook County (the "County Board") hereby finds that all recitals contained in the preambles to this resolution are full, true and correct and does incorporate them into this resolution by this reference.
- Section 2.** That the County Board, hereby establishes and ordains Fiscal Year 2008 as commencing on December 1, 2007 and concluding on November 30, 2008.
- Section 3.** That this Resolution be and the same is hereby termed the "Annual Appropriation Bill" of the County of Cook for Fiscal Year 2008. The Estimates of Current Assets and the Revenues of the Fiscal Year 2008 Available for Appropriation, and the amounts appropriated and the objects and purposes thereof, are as specified in the following: Executive Budget Recommendations for Fiscal Year 2008, Volumes I, II, and III, as amended; Estimate of Revenue and Available Resources for Fiscal Year 2008, as amended, and all reports submitted to the County Board pursuant to Section 20 of this Resolution.

Section 4. That the amounts herein set forth be and the same are hereby appropriated for Fiscal Year 2008.

Section 5. That the salaries or rates of compensation of all officers and employees of the County, when not otherwise provided by law, shall be governed and administered by the compensation plans in force and effective in the Fiscal Year 2008 Appropriation Bill. Amounts actually paid may vary due to rounding based upon the payroll automated system rounding conventions, which is anticipated not to exceed plus or minus 20 cents per pay period.

Section 6. That whatever appropriations for salaries or wages of any office or place of employment are supported by a detailed schedule, all expenditures against such appropriations shall be made in accordance with such schedule subject to modification by direction or approval of said position and classification plan, and no payroll item shall be approved by the Comptroller of the County (the "Comptroller") or paid by the County Treasurer of the County (the "Treasurer") for a sum exceeding the amount shown in said schedule, or modified schedule, except for rounding and except that the County Board may direct the proper Officials of The County of Cook to expend all or any portion of the appropriation herein contained reserved for adjustments in wages of employees, when approved by the County Board.

Section 7. That, only employees on the 110 and 126 accounts are eligible for employee benefits not to exceed amounts commensurate with their appointments when employed in less-than full-time status (except that employees on other accounts shall be eligible for pension benefits to the extent provided by statute) and that to provide benefits to persons on leave from County service without interruption, all such employees shall be carried in zero-pay status on the roll from which they were granted leave. If it becomes necessary to hire a temporary replacement during the absence of employees on leave, the 126 account shall be used for this purpose. However, only employees on 130 and 155 accounts will receive benefits that have such provisions in their contract or employment agreement. The Director of Budget & Management Services is hereby authorized to transfer amounts between the 110, 126, 129, 130, 133 and 155 accounts where necessary to support salaries for employees carried on these accounts. The Director of Budget & Management Services is authorized to make necessary transfers to the 110 account from the 115, 119 and other related accounts to cover salaries and wages consistent with pay plans approved by the Cook County Board of Commissioners.

Furthermore, to the extent that employees carried on accounts other than the 110 and 126 accounts receive fringe benefits accounts: 170 Medicare, 175 Life Insurance, 176 Hospitalization, 177 Dental, 178 Unemployment and 179 Vision paid for by the County, the County Comptroller is hereby authorized to reimburse amounts not to exceed the cost of the benefits from the account on which the employee is carried to the requisite fringe benefit accounts where insufficient funds are available in the departments' fringe benefit accounts to support said payments.

Section 8.

That the Elected Officials, Heads of departments, offices, institutions or bureaus of the County, are hereby prohibited from incurring any liability against any account in excess of the amount herein authorized for such account without securing the prior approval by the Board of Commissioners for the pledging of appropriate unencumbered balances for subsequent transfer as provided for by the Board of Commissioners. That the Elected Officials, Heads of Departments, Office Institutions or Bureaus of the County are also hereby prohibited from offering employment chargeable to accounts 110, 126, 129, 130, 133 and 155 without obtaining Budget & Management Services' validation that funds are available. Budget & Management Service's validation of funds available for the purpose of position control shall include the combined 110 account (net of turnover adjustments) and the 119 account provisions for step increases. In those instances where Budget and Management Services has determined that an Elected Official's or Bureau Chief's annualized payrolls will exceed the turnover requirement for the next funding period, for purposes of position control funds will be considered to be not available.

Section 9.

That persons residing on accounts designated as Extra Employees 126, 129, 130, 133, and 155 must subscribe to classification descriptions as outlined in Appendix B. Appointments to 130 positions are limited to new programs or emergencies that were not anticipated during the budget process. New appointments to 130 positions must be authorized for 110 funding in the next fiscal year or the position will be deleted at year-end.

Section 10.

That there are hereby created internal service accounts for purpose of consolidating payments to a single vendor for goods and services rendered to the various departments of county government into which the County Comptroller may from time to time make transfers from corresponding amounts budgeted to each agency. Payment of claims, premiums and other associated costs may be made directly from these internal service accounts. Each month, the County Comptroller shall report to the Finance Committee all transfers made pursuant to this section.

Section 11.

That an allowance for the indemnity portions of workers' compensation, including payments for total temporary disability (TTD) and permanent partial disability (PPD), shall be charged to each department's workers' compensation line item 172 with the exception that if a claimant is released to return to work light duty, and the department does not provide a light duty position, the indemnity portion of the charges shall be charged to the department's 110 salary account the first full pay period immediately following notification to the department of availability for light duty.

Section 12.

That, in the event the department of Facilities Management, Central Services, Comptroller's Office, or Management of Information Systems performs work on behalf of and at the behest of another County agency, the work performed on straight time using County employees shall not be charged to the beneficiary agency, but for all work performed on overtime, the overtime differential may be charged to the beneficiary agency's 120 account with the approval of the County Comptroller.

Section 13.

That there is hereby created a County-wide Equipment Committee charged with recommending to the President of the Cook County Board equipment to be purchased from the funds available. The Committee is chaired by the Director of Budget & Management Services and is composed of the Finance Committee Chair, the Information Technology Committee Chair, the Chief Financial Officer, the Chief Information Officer, a representative appointed by the Chief of the Bureau of Health, a representative appointed by the Sheriff and two representatives appointed by other Elected Officials. Elected Official appointments will be rotated among one large agency and one small agency annually.

This Committee is also charged with developing where feasible an ongoing equipment replacement policy for each major category of equipment used by Cook County departments, i.e. vehicles, computer equipment, office equipment, medical equipment, etc.

This Committee must provide to the President its equipment recommendations each fiscal year for inclusion in the Executive Budget Recommendations to the Cook County Board of Commissioners.

Section 14.

That appropriations made to Reserve for Claims, account 826, and Workers' Compensation, account 172, shall be deposited to the Self Insurance Fund during the first month of the fiscal year. The Self Insurance Fund shall be credited with all interest earned from Self Insurance Fund investments during the year. This Fund shall be charged for Workers' Compensation, comprehensive general liability, and malpractice insurance claims and related expenses.

Section 15.

That appropriation authority to procure capital equipment by Special Revenue Funds using short-term financing arrangements (Accounts 715 and 717) shall require repayment by the Special Revenue Fund over the period approved by the Chief Financial Officer. These repayments will be deposited annually to the 715 and 717 accounts to reinstate overall appropriation authority. The Chief Financial Officer may determine that lease-financing arrangements are most beneficial. The Director of Budget & Management Services is hereby authorized to transfer funds from the 713, 715 and 717 accounts to the 714 account where the Chief Financial Officer has determined lease financing is beneficial.

Section 16.

That appropriations for capital improvements are made by Bond Series Number (Bond Account) which defines the project or major project group. The Capital Planning Director and the Director of Budget & Management Services are authorized to define detail projects and allocate available appropriations to detail projects within the project, project group, or Bond Series Number. Upon the final completion of detailed projects within a Bond Series Number, the Capital Planning Director shall notify the Director of Budget and Management Services and request to close the project or reallocate excess appropriations to other Bond Series Numbers (Bond Accounts).

Section 17.

That the Elected Officials, Heads of departments, offices, institutions or bureaus of the County must maintain the fixed asset inventory for assets under their custody in the County-wide Fixed Asset Inventory System through the entry of all fixed asset data in the JD Edwards© fixed assets module. Such maintenance includes, but is not limited to, tagging of all fixed assets, indicating location of assets, providing asset descriptions, and tracking transfer or disposal of assets.

Section 18.

For the purpose of enabling the County to have in its treasury at all times sufficient money to meet demands thereon for ordinary and necessary expenditures and to provide temporary working cash advances to the Cook County Forest Preserve District in an amount not to exceed \$1.5 million per year, the total of the County's Working Cash Funds shall be maintained in the amount of \$238,220,355 during the fiscal year 2008. Notwithstanding any provisions of the Illinois Compiled Statutes requiring the immediate application of ad valorem property tax receipts for the reimbursement of the Working Cash Funds, the Working Cash Funds shall be reimbursed from time to time by authority of the Finance Committee upon recommendation of the Chief Financial Officer, provided that (a) the amount due the Working Cash Funds after December 1, 2007 from all County operating funds shall not exceed \$238,220,355 and (b) the amount due on November 30, 2008 shall be \$0.00.

The Chief Financial Officer may direct the Comptroller to make a permanent transfer not to exceed \$25 million from the Working Cash Fund to defer future borrowing requirements for accounts 542, 713, 715, and 717. The Comptroller shall transfer all interest earnings from the Working Cash Fund to the County General Fund. Such transfers shall not be subject to the Annual Working Cash Repayment Resolution.

Section 19.

That the Comptroller and the Treasurer be and are hereby authorized and directed to close the accounts of the County pursuant to the Annual Appropriation Bill for the Fiscal Year 2007 and that such unexpended balances of the Annual Appropriation Bill for the Fiscal Year 2007 be placed to the credit of each specific fund.

Section 20.

That there may be unencumbered balances in the various Fund Accounts of the County and other Fund Accounts that will be inadequate to pay for services already rendered because of unforeseen deficiencies at the time the Annual Appropriation Bill for the Fiscal Year 2007 was passed and last adjusted; the Comptroller, Director of Budget & Management Services, and the Treasurer be, and are hereby authorized, to use these unexpended balances by way of transfers so that the deficiency may be liquidated.

Section 21.

When all accounts and books for Fiscal Year 2007 are closed and final amounts determined, the Comptroller shall report back to the County Board with the revised revenues, fund balances and balance sheets. All appropriated amounts for Fiscal Year 2007 shall be reported as adopted by the County Board in the Annual Appropriation Bill for Fiscal Year 2007 and as subsequently adjusted by transfers of funds. Said report shall be incorporated into the Annual Appropriation Bill for Fiscal Year 2008.

Section 22.

That the Annual Appropriation Bill for Fiscal Year 2008 shall be made available on the Cook County website at <http://www.co.cook.il.us> and in the Department of Budget and Management Services, 118 North Clark Street, Room 1100, Chicago, Illinois 60602. Copies of the Annual Appropriation Bill for Fiscal Year 2008 may be made available to the Public for the cost of reproduction.

Section 23.

As submitted in the Revenue 2008 Estimate, that the following amounts equal to three percent of the estimated property tax levy are hereby appropriated for Fiscal Year 2008 for the Funds indicated for purposes of covering the loss and cost of collecting taxes levied for such fiscal year and also the amounts of taxes so levied for the nonpayment of which real estate shall be forfeited to the State and abatements in the amounts of such taxes as extended upon the collectors' books: Corporate Purposes Fund \$376,387; Public Safety Fund \$7,956,382; County Health Fund, \$4,465,612; and Election Fund, \$300,000.

Section 24.

Upon adoption of the appropriated amount, and prior to implementation of said amount for each budgetary unit or bureau, each Department Head, Elected Official or Bureau Chief shall submit to the Director of Budget and Management Services by line item detail showing the amount within each business unit for each object account how the total amount of such budgetary unit or bureau is derived. This detail will include a position detail of salaries to be paid.

Section 25.

The following accounts have additional requirements imposed on expenditures therefrom:

OFFICE OF THE COUNTY COMMISSIONERS

018-890 General and Contingent Expenses - for Operation Expenses and Purposes Not Otherwise Provided. Each Commissioner shall annually file with the Secretary of the Board an accounting setting forth by category and amount, his or her expenditures of contingency funds - Such accounting shall be filed within 120 days after the close of the fiscal year.

OFFICE OF THE STATE'S ATTORNEY

250-811 Special contingency funds for use by the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS

490-810 Special County Contingencies for Special Investigative Purposes available on request by the President of the Board of Commissioners. The President of said Board shall report all expenditures made and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

490-890 General County Contingencies for Miscellaneous Expenses and Purposes Not Otherwise Provided For. The Comptroller shall render a final account to the County Board and return any surplus remaining in his hands to the County Treasurer.

Section 26.

PERFORMANCE BUDGETING QUARTERLY REPORT

The head of each department or other agency shall submit to the Cook County Board of Commissioners on or before March 30, June 30, September 30, and December 30 of each year a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results which those steps have brought about.

Section 27.

When a Department, Agency or Elected Official pays an employee less than the budgeted salary and grade of the position the employee is in, the Department of Budget and Management Services shall have the authority at the next budget year to reclass the position to the grade and salary that the employee is currently paid.

Section 28.

Before any individual is extended an offer of employment and added to the payroll system or employees are recommended for a reclassification, all Elected Officials must obtain the prior approval of the County's Chief of The Bureau of Human Resources and Director of The Department of Budget and Management Services. Should employees be put onto the payroll system without these requisite approvals, while they will be paid for time worked, they will not be paid in subsequent pay periods unless and until such approvals are obtained.

Section 29.

In accordance with procedures prescribed by the President of the County Board, and subject to the limitations of this section, the President of the County Board and the heads of the various departments and agencies of County Government are authorized to apply for grants from governmental and private grantors.

To the extent that revenue of a grant is not described in the Annual Appropriation Bill, or that an amendment increases the budget of a project beyond the appropriation described hereinafter, no expenditure of such grant revenues shall be made without prior approval of the County Board of Commissioners.

With respect to a new grant, or renewal of or amendment to an existing grant for the County, each Elected Official, Department Head or Bureau Chief shall submit a request for authorization to enter into, renew, or amend a Grant for placement on a County Board Agenda.

The documentation listed below shall be provided to the Director of the Cook County Department of Budget and Management Services, and shall include, but not be limited to:

1. A copy of the application for the grant;
2. A summary of the grant proposal from the requesting department;
3. A summary of the grant from the grantor; and
4. Grant obligations (direct and indirect costs) to the Department and the County, including a projected budget for each year, if grant is multi-year and that all direct or indirect costs have been appropriated for via the 818 account.

With respect to grants that do not require an application process, and are automatically renewed by the grantor, the date in which the Board authorized the previous grant, and the amount granted at that time shall be included in the current request.

Additionally, all grants submitted for inclusion on the County Board Agenda shall state the following: The Budget Department has received all requisite documents, and determined the fiscal impact on Cook County, if any.

The Comptroller and the heads of the various departments and agencies of County Government shall administer the revenues of grants received by standard accounts, in accordance with the standard classification of accounts.

On or before May 15, 2008, and on or before November 15, 2008, the Department of Budget and Management Services shall file with the County Board of Commissioners a report showing all federal and state funds received or administered by the County for the time periods October 1, 2007 through March 31, 2008 and April 1, 2008 through September 30, 2008, respectively. The report shall list the amounts disbursed and purposes for which disbursements were made, and shall indicate the Grantor of the funds, purpose, service area(s) and number of positions supported.

Section 30.

That all funds appropriated to any account or sub-account within Category 100 (Personal Services) shall remain fixed and restricted to that category for which they were originally appropriated, and shall not be subject to transfer to any impersonal account, or to any line item other than those within the 100 Series, as listed in the Chart of Accounts, Appendix B of the 2008 Executive Budget recommendation. Nothing in this section shall restrict transfers into Category 100.

Section 31.

That notwithstanding any other provision of this Resolution and Annual Appropriation Bill for Fiscal Year 2008, the maximum amounts available for appropriation to each budgetary unit or groups of budgetary units shall be set at 97% of the Final Adopted Appropriation. For each fund in the Annual Appropriation Bill, the difference between the Final Adopted Appropriation amounts for each budgetary unit or groups of budgetary units in the Annual Appropriation Bill and the corresponding amounts set forth at 97% of Final Adopted Appropriation for such budgetary unit or groups of budgetary units is hereby appropriated to an account 900/580400 -Unreserved Fund Balance to provide adequate support for the County's bond ratings and protection against unanticipated revenue shortfalls.

The Chief Financial Officer shall provide to the President a Fund Balance Policy. This should be prepared and submitted at the fiscal year-end to be utilized in future fiscal year budget preparations. This policy should address the following: financial resources for contingencies, allocating financial resources to unreserved fund balance, utilization of the unreserved fund balance and determining the appropriate size of unreserved fund balance.

For the Elected Officials, Heads of departments, offices, institutions, or bureaus of the County who increase revenue estimates for purposes of avoiding decreases in appropriations to each budgetary unit or groups of budgetary units and are found to have a shortfall of those estimates during the Mid-Year Budget Review, the Chief Financial Officer, the Comptroller, and the Budget Director shall report the shortfall to the Board of Commissioners for an immediate amendatory reduction in appropriation authority previously granted to the budgetary unit(s), of an amount corresponding to the identified shortfall.

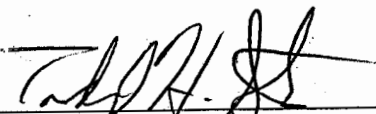
Annual revenue projections for all fees administered by Elected Officials shall be determined by the office of the Elected Official with appropriate jurisdictional authority over the fee(s). Each office, department, or agency with said authority shall be responsible for preparation of an annual plan to collect revenues at a sufficient level to meet projections. In the event that revenue generated from a fee is not sufficient to equal or exceed the annual projection and a shortfall is projected, as determined by the Budget Director at the Mid-Year Budget Review, and when it is further determined that the shortfall is a result of a failure to impose a fee as required by law, or a failure to properly administer and collect a fee as required by law, the Budget Director shall report the shortfall to the Board of Commissioners for an immediate amendatory reduction in appropriation authority previously granted to the budgetary unit(s) of the Elected Official, of an amount corresponding to the identified shortfall.

Notwithstanding this Section, any elected official, or head of a department, office, institution, or bureau, who files a written Notice of Non-Concurrence with the Chief Financial Officer, the Comptroller, and the Budget Director of the County, not more than ten (10) days after amendatory action by the Cook County Board of Commissioners, when such action results in an upward revision of any previously stated revenue estimate wherein the budgetary unit(s) so stated has management authority over the revenue generating activities, will be held harmless for the amount of any revenue shortfall in excess of the original revenue estimate prior to the upward revision specifically referenced in the Notice of Non-Concurrence.

- Section 32.** Any employee who is required and is authorized to use his or her personally owned automobile in the regular conduct of official County business shall be allowed and paid at the rate established from time to time by the Internal Revenue Service for the number of miles per month use of such privately owned automobile, to a maximum amount of Three Hundred Fifty Dollars (\$350) per month; provided, that the computation shall be subject to provisions contained in contracts approved by the County Board of Commissioners between the County and recognized collective bargaining agents; and provided further that this allowance is subject to change by the County Board of Commissioners during the fiscal year in accordance with such contracts.
- Section 33.** Cook County pledges to its taxpayers that to the extent total revenues exceed total appropriations in funds supported by the property tax and other taxes, including reasonable balances in such funds, the excess will be abated, thereby reducing the tax bills of the citizens of Cook County.
- Section 34.** Severability - If any section, paragraph or provision of this resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph or provision shall not affect any of the remaining provisions of this resolution.
- Section 35.** Repealer - All ordinances, resolutions or orders, or parts thereof, in conflict with the provision of this resolution are to the extent of such conflict hereby repealed.

- Section 36.** Constitutional power of the County - The Resolution is adopted pursuant to the constitutional powers of the County as a home rule notwithstanding any provisions of the Illinois Compiled Statutes to the contrary.
- Section 37.** The Director of the Department of Budget and Management Services and the Comptroller are authorized to correct any factual errors in the Annual Appropriation Bill and to implement the adopted Amendments with any required modifications.
- Section 38.** Effective Date - The County Board hereby finds that this Resolution shall be in full force and effect immediately upon its adoption by the Board and approval by the President of the County Board.

Approved and adopted this 29th day of February 2008.



TODD H. STROGER, President
Cook County Board of Commissioners

(SEAL)


Attest: _____
DAVID ORR, County Clerk

APPROVED AS AMENDED
BY THE BOARD OF COOK COUNTY COMMISSIONERS

FEB 29 2008

COM _____

APPENDICES

APPENDIX A

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APPENDIX A

SECTION 1

COOK COUNTY, ILLINOIS

POSITION CLASSIFICATION AND COMPENSATION PLAN SALARY SCHEDULES

The salary schedules, including a range of pay for each grade, are set forth in Appendix A, Section 2.

In addition, there shall be a salary grade for salaries established by State Statute, and salary grades which shall be used for flat or single rates, rather than salary ranges.

I. GENERAL INTENT

It is the intent of the Board of Commissioners of Cook County that all provisions of this resolution shall apply to all designated officers and/or employees, without regard to race, color, gender, age, religion, disability, national origin, ancestry, sexual orientation, gender identity, marital status, parental status, military discharge status, source of income or housing.

II. ENTRY RATE

A new employee entering the County service shall be paid the minimum salary provided in the salary grade in which the job has been placed. Advanced step hiring shall only be done with the approval of the Chief, Bureau of Human Resources.

An employee who is separated from the County payroll for reasons other than disability or leave of absence shall be eligible to receive the salary received at the time of separation if the employee returns within 30 calendar days from the date of separation.

III. APPLICABILITY OF STEP PROGRESSION AND STEP PLACEMENT

It is the intent of this resolution that employees compensated according to the salary schedules shall be required to work a minimum of one year at each step, except where elsewhere provided for in this resolution.

In general, the following rules shall apply:

- A. Step advances shall be granted upon completion of one year of continuous service in each step until the maximum salary is reached except as provided for personnel employed at the first step of the following salary schedules and grades:

SCHEDULE II	Grades FA through FJ
SCHEDULE VIII	Grades CA through CK
SCHEDULE IX	Grades DA through DK

- B. Anniversary step advancement will be effective the first full pay period following the employee's anniversary date.
- C. Eligibility for longevity step advancement and longevity step placement must be in conformance with the regulations as established in the respective salary schedules.
- D. Eligibility for step placement for *Trades Apprentices* shall be in accordance with provisions as set forth in agreement between the County and respective trades.

IV. EXISTING RATES

An employee whose compensation is above the maximum salary of the salary grade in which the job classification has been placed shall not have the salary reduced during the incumbency in the job classification held as of the date of this resolution.

No salary shall be raised so long as it exceeds the maximum salary of the salary grade in which the job has been placed.

An employee, whose salary is within the limits of the salary grade in which the position is placed, but does not correspond to one of the established steps of the salary grade, shall be eligible for an increase to the first established step above the present salary at the time of the employee's next anniversary.

V. TRANSFERS OR CHANGES OF POSITIONS

An employee transferring from one department to another in the same job classification and/or grade shall be eligible to receive the salary he or she has been receiving at the time of transfer, provided the budget of the department to which he or she has been transferred can accommodate the salary and, if not, the employee shall be eligible to have the salary received prior to the transfer restored at the earliest possible date. Such appointment shall not set a new anniversary date.

VI. PROMOTIONS

An employee who is promoted to a job in a higher salary grade shall be entitled to placement in the step of the new salary grade which will provide a salary increase at least two steps above the salary received at the time the promotion is made, provided that:

- (A) The new salary does not exceed the maximum established for the grade to which the employee is promoted.
- (B) The new salary is not below the first step established for the grade to which the employee is promoted.
- (C) Years of service requirements are fulfilled concerning longevity step placement.
- (D) A previous promotion has not been given within the same fiscal year.
- (E) The budget of the department to which the employee is assigned can accommodate the salary.
- (F) In all cases, an employee must spend at least 6 months in the job classification from which he or she is being promoted.

If an employee has been given a previous promotion within the same fiscal year, the employee shall be entitled to placement in the step of the new salary grade which will provide a salary increase at least one step above the salary received at the time the promotion is made. However, in all cases such salary will be in conformity with the provisions of (A), (B), (C), (E) and (F) above.

In all cases of promotion, the effective date will set a new anniversary date.

VII. DEMOTIONS

The following shall apply to demotions from one grade to another:

- A. An employee demoted to a job in a lower salary grade shall have the salary adjusted in the new job to the same step of the new salary grade as was received in the salary grade of the job from which demoted. The employee's anniversary date does not change.
- B. An employee promoted to a job in a higher salary grade and subsequently demoted to a job in a lower salary grade shall have the salary adjusted to the step of the salary grade to which the employee would be entitled had the employee remained in the salary grade from which he or she was promoted.

VIII. RECLASSIFICATION OF POSITIONS

An employee whose job is reclassified to a lower classification shall continue to receive compensation at the same rate received immediately prior to reclassification. Such action shall not change the employee's anniversary date. If the salary rate received immediately prior to reclassification is less than the last step rate of the lower classification, the employee shall be entitled to further step advancement.

An employee whose job is reclassified to a higher classification shall be placed in the first step of the higher grade which provides a salary at least one step above the salary received at the time of the reclassification. Such action will change the employee's anniversary date.

In all cases of reclassification, the employee shall receive at least the first step of the grade to which the position is reclassified.

IX. UPGRADING OF POSITIONS

An employee whose position is upgraded shall be placed in the first step of the new grade which is at least the same as the salary the employee was receiving prior to being upgraded.

In all cases of upgrading, the employee shall receive at least the first step of the new grade, and shall retain the anniversary date held prior to the upgrading.

X. SALARY RATES BASED UPON FULL-TIME EMPLOYMENT

The salary rates prescribed in Salary Schedule I are fixed on the basis of full-time service for normal work weeks of 40 hours. The salary rates of Salary Schedules II through XXVIII are likewise fixed on the basis of full-time service, with designations as to the constitution of a normal work week left to the directors of departments involved. For positions which are professional, supervisory and executive in character, the normal work week of 40 hours generally applies, but the compensation is intended to be appropriate for the class regardless of variations in the time that may be required to satisfactorily fulfill the responsibilities of the positions.

XI. PREVAILING RATE POSITIONS

A prevailing rate (X) position is hereby defined as one for which the rate is established under the acceptable evidence of the wage prevailing in industry. Such positions are usually craft, labor or trade positions, and are not paid under the provisions of the position classification and compensation plan schedules.

XII. SALARIES AND WAGES OF EXTRA EMPLOYEES

Titles and grades of employees on the Extra Account (Account 130) shall be the same as positions on the 110 Account unless authorized in advance by the Chief, Bureau of Human Resources. All such positions shall conform to the provisions of these resolutions.

XIII. JOB TITLE ADJUSTMENTS

To meet operational needs that may develop during the fiscal year, departments are allowed to request changes in job title and/or salary grade pursuant to the reclassification, upgrading or downgrading of budgeted positions. Authorization for such changes will require the approval of the Chief, Bureau of Human Resources.

XIV. CONTINUITY OF SERVICE

Absence from County service due to leave without pay for periods in excess of 30 calendar days, all suspensions, layoffs for more than 30 calendar days but less than one year, and all absences without leave shall be deducted in computing total continuous service and will effect a change in the anniversary date.

Seasonal employment of less than 120 calendar days in any calendar year shall not be credited toward continuity of service.

XV. GENERAL PROVISIONS

All changes in pay, including reclasses and upgrades, shall be implemented the first full pay period following the effective date.

Notwithstanding these provisions as set forth, the Board of Commissioners of Cook County may in its discretion, limit the amount of salary increases for any or all employees or provide for salary rates in excess of those prescribed. In addition, certain procedures may be in use at the Health Facilities, which are unique to the nature of their operation and may deviate somewhat from these provisions as set forth.

Any change in the job classification title terminology not involving a change in the major duties of the job will not affect the status of the employee, including eligibility for increases within a specific salary grade.

The Board of Commissioners may in its discretion adopt certain procedures in compliance with State guidelines or recommendations related to the compensation of Circuit Court probation service officers.

All questions concerning the specific application of the provisions of this resolution shall be interpreted and resolved by the Chief, Bureau of Human Resources.

**NON-UNION
PAY SCHEDULES
EFFECTIVE**

JUNE 1, 2007

SCHEDULE I

BUREAU OF HUMAN RESOURCES
Non-Union Employees

GD		1ST	2ND	3RD	4TH	5TH	AFTER 2	AFTER 1	AFTER 1	AFTER 1
		STEP	STEP	STEP	STEP	STEP	YEARS AT 5TH STEP	YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
1	Hourly	8.139	8.507	8.924	9.373	9.811	10.256	10.534	10.652	10.958
	Bi-Weekly	651.12	680.56	713.92	749.84	784.88	820.48	842.72	852.16	876.64
	Annual	16,929	17,694	18,561	19,495	20,406	21,332	21,910	22,156	22,792
2	Hourly	8.507	8.924	9.373	9.811	10.256	10.755	11.068	11.178	11.521
	Bi-Weekly	680.56	713.92	749.84	784.88	820.48	860.40	885.44	894.24	921.68
	Annual	17,694	18,561	19,495	20,406	21,332	22,370	23,021	23,250	23,963
3	Hourly	8.924	9.373	9.811	10.256	10.755	11.268	11.582	11.704	12.038
	Bi-Weekly	713.92	749.84	784.88	820.48	860.40	901.44	926.56	936.32	963.04
	Annual	18,561	19,495	20,406	21,332	22,370	23,437	24,090	24,344	25,039
4	Hourly	9.373	9.811	10.256	10.755	11.268	11.783	12.132	12.252	12.619
	Bi-Weekly	749.84	784.88	820.48	860.40	901.44	942.64	970.56	980.16	1,009.52
	Annual	19,495	20,406	21,332	22,370	23,437	24,508	25,234	25,484	26,247
5	Hourly	9.811	10.256	10.755	11.268	11.783	12.318	12.685	12.806	13.190
	Bi-Weekly	784.88	820.48	860.40	901.44	942.64	985.44	1,014.80	1,024.48	1,055.20
	Annual	20,406	21,332	22,370	23,437	24,508	25,621	26,384	26,636	27,435
6	Hourly	10.256	10.755	11.268	11.783	12.318	12.916	13.288	13.412	13.829
	Bi-Weekly	820.48	860.40	901.44	942.64	985.44	1,033.28	1,063.04	1,072.96	1,106.32
	Annual	21,332	22,370	23,437	24,508	25,621	26,865	27,639	27,896	28,764
7	Hourly	10.755	11.268	11.783	12.318	12.916	13.541	13.942	14.077	14.502
	Bi-Weekly	860.40	901.44	942.64	985.44	1,033.28	1,083.28	1,115.36	1,126.16	1,160.16
	Annual	22,370	23,437	24,508	25,621	26,865	28,165	28,999	29,280	30,164
8	Hourly	11.268	11.783	12.318	12.916	13.541	14.164	14.603	14.740	15.187
	Bi-Weekly	901.44	942.64	985.44	1,033.28	1,083.28	1,133.12	1,168.24	1,179.20	1,214.96
	Annual	23,437	24,508	25,621	26,865	28,165	29,461	30,374	30,659	31,588
9	Hourly	11.783	12.318	12.916	13.541	14.164	14.839	15.262	15.415	15.869
	Bi-Weekly	942.64	985.44	1,033.28	1,083.28	1,133.12	1,187.12	1,220.96	1,233.20	1,269.52
	Annual	24,508	25,621	26,865	28,165	29,461	30,865	31,744	32,063	33,007
10	Hourly	12.622	13.211	13.830	14.501	15.199	15.910	16.212	16.384	16.869
	Bi-Weekly	1,009.76	1,056.88	1,106.40	1,160.08	1,215.92	1,272.80	1,296.96	1,310.72	1,349.52
	Annual	26,253	27,478	28,766	30,162	31,613	33,092	33,720	34,078	35,087

SCHEDULE I

BUREAU OF HUMAN RESOURCES
Non-Union Employees

GD		1ST	2ND	3RD	4TH	5TH	AFTER 2	AFTER 1	AFTER 1	AFTER 1
		STEP	STEP	STEP	STEP	STEP	YEARS AT 5TH STEP	YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
11	Hourly	13.541	14.164	14.839	15.532	16.300	17.127	17.469	17.631	18.172
	Bi-Weekly	1,083.28	1,133.12	1,187.12	1,242.56	1,304.00	1,370.16	1,397.52	1,410.48	1,453.76
	Annual	28,165	29,461	30,865	32,306	33,904	35,624	36,335	36,672	37,797
12	Hourly	14.501	15.199	15.910	16.675	17.533	18.345	18.705	18.892	19.465
	Bi-Weekly	1,160.08	1,215.92	1,272.80	1,334.00	1,402.64	1,467.60	1,496.40	1,511.36	1,557.20
	Annual	30,162	31,613	33,092	34,684	36,468	38,157	38,906	39,295	40,487
13	Hourly	15.532	16.300	17.127	17.953	18.767	19.706	20.098	20.291	20.905
	Bi-Weekly	1,242.56	1,304.00	1,370.16	1,436.24	1,501.36	1,576.48	1,607.84	1,623.28	1,672.40
	Annual	32,306	33,904	35,624	37,342	39,035	40,988	41,803	42,205	43,482
14	Hourly	16.675	17.533	18.345	19.271	20.185	21.143	21.579	21.793	22.451
	Bi-Weekly	1,334.00	1,402.64	1,467.60	1,541.68	1,614.80	1,691.44	1,726.32	1,743.44	1,796.08
	Annual	34,684	36,468	38,157	40,083	41,984	43,977	44,884	45,329	46,698
15	Hourly	17.953	18.767	19.706	20.680	21.720	22.741	23.200	23.437	24.137
	Bi-Weekly	1,436.24	1,501.36	1,576.48	1,654.40	1,737.60	1,819.28	1,856.00	1,874.96	1,930.96
	Annual	37,342	39,035	40,988	43,014	45,177	47,301	48,256	48,748	50,204
16	Hourly	19.271	20.185	21.143	22.152	23.222	24.300	24.799	25.039	25.796
	Bi-Weekly	1,541.68	1,614.80	1,691.44	1,772.16	1,857.76	1,944.00	1,983.92	2,003.12	2,063.68
	Annual	40,083	41,984	43,977	46,076	48,301	50,544	51,581	52,081	53,655
17	Hourly	20.680	21.720	22.741	23.801	24.978	26.212	26.725	26.980	27.796
	Bi-Weekly	1,654.40	1,737.60	1,819.28	1,904.08	1,998.24	2,096.96	2,138.00	2,158.40	2,223.68
	Annual	43,014	45,177	47,301	49,506	51,954	54,520	55,588	56,118	57,815
18	Hourly	22.152	23.222	24.300	25.507	26.682	27.998	28.573	28.844	29.735
	Bi-Weekly	1,772.16	1,857.76	1,944.00	2,040.56	2,134.56	2,239.84	2,285.84	2,307.52	2,378.80
	Annual	46,076	48,301	50,544	53,054	55,498	58,235	59,431	59,995	61,848
19	Hourly	24.300	25.507	26.682	27.998	29.323	30.728	31.195	31.500	32.454
	Bi-Weekly	1,944.00	2,040.56	2,134.56	2,239.84	2,345.84	2,458.24	2,495.60	2,520.00	2,596.32
	Annual	50,544	53,054	55,498	58,235	60,991	63,914	64,885	65,520	67,504

SCHEDULE I

**BUREAU OF HUMAN RESOURCES
Non-Union Employees**

<u>GD</u>		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1</u>	<u>AFTER 1</u>	<u>AFTER 1</u>
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u>	<u>YR AT 1ST</u>	<u>YR AT 2ND</u>	<u>YR AT 3RD</u>
							<u>5TH STEP</u>	<u>LONGEVITY</u>	<u>LONGEVITY</u>	<u>LONGEVITY</u>
								<u>RATE & 10</u>	<u>RATE & 15</u>	<u>RATE & 20</u>
								<u>YRS SERVC</u>	<u>YRS SERVC</u>	<u>YRS SERVC</u>
20	Hourly	26.682	27.998	29.323	30.728	32.179	33.752	34.246	34.578	35.620
	Bi-Weekly	2,134.56	2,239.84	2,345.84	2,458.24	2,574.32	2,700.16	2,739.68	2,766.24	2,849.60
	Annual	55,498	58,235	60,991	63,914	66,932	70,204	71,231	71,922	74,089
21	Hourly	29.323	30.728	32.179	33.752	35.353	37.072	37.623	37.995	39.150
	Bi-Weekly	2,345.84	2,458.24	2,574.32	2,700.16	2,828.24	2,965.76	3,009.84	3,039.60	3,132.00
	Annual	60,991	63,914	66,932	70,204	73,534	77,109	78,255	79,029	81,432
22	Hourly	32.179	33.752	35.353	37.072	38.796	40.664	41.261	41.672	42.920
	Bi-Weekly	2,574.32	2,700.16	2,828.24	2,965.76	3,103.68	3,253.12	3,300.88	3,333.76	3,433.60
	Annual	66,932	70,204	73,534	77,109	80,695	84,581	85,822	86,677	89,273
23	Hourly	33.752	35.353	37.072	38.796	40.664	42.687	43.319	43.750	45.074
	Bi-Weekly	2,700.16	2,828.24	2,965.76	3,103.68	3,253.12	3,414.96	3,465.52	3,500.00	3,605.92
	Annual	70,204	73,534	77,109	80,695	84,581	88,788	90,103	91,000	93,753

24

3% increase effective 6/1/07

SCHEDULE II

BUREAU OF HUMAN RESOURCES
NURSING COMPENSATION PLAN
NON-UNION

<u>GD</u>	<u>Min</u>	<u>2nd</u>	<u>3rd</u>	<u>4th</u>	<u>5th</u>	<u>6th</u>	<u>7th</u>	<u>8th</u>	<u>9th</u>	<u>10th</u>	<u>11th</u>	<u>12th</u>	<u>Step</u> <u>13***</u>
PN1	Hourly	14,052	14,360	14,664	15,093	15,573	16,046	16,462	17,118	17,623	18,148	18,687	20,117
	Bi-weekly	1,124.16	1,148.80	1,173.12	1,207.44	1,245.84	1,283.68	1,316.96	1,369.44	1,409.84	1,451.84	1,494.96	1,609.36
	Annual	29,228	29,868	30,501	31,393	32,391	33,375	34,240	35,605	36,655	37,747	38,868	41,843
FA*	Hourly	22,874	23,430	24,173	24,963	25,909	26,814	27,812	28,939	30,100	30,973	32,841	35,510
	Bi-weekly	1,829.92	1,874.40	1,933.84	1,997.04	2,072.72	2,145.12	2,224.96	2,315.12	2,408.00	2,477.84	2,627.28	2,785.12
	Annual	47,577	48,734	50,279	51,923	53,890	55,773	57,848	60,193	62,608	64,423	68,309	72,413
FB*	Hourly	24,117	24,791	25,657	26,659	27,524	28,504	29,365	30,321	31,528	32,471	34,429	37,231
	Bi-weekly	1,929.36	1,983.28	2,052.56	2,132.72	2,201.92	2,280.32	2,349.20	2,425.68	2,522.24	2,597.68	2,754.32	2,920.08
	Annual	50,163	51,565	53,366	55,450	57,249	59,288	61,079	63,067	65,578	67,539	71,612	75,922
FC*	Hourly	25,657	26,462	27,253	28,177	29,096	29,993	30,965	31,900	33,125	34,113	36,169	39,117
	Bi-weekly	2,052.56	2,116.96	2,180.24	2,254.16	2,327.68	2,399.44	2,477.20	2,552.00	2,650.00	2,729.04	2,893.52	3,068.00
	Annual	53,366	55,040	56,686	58,608	60,519	62,385	64,407	66,352	68,900	70,955	75,231	79,768
FD*	Hourly	27,052	28,304	29,665	30,736	31,973	33,215	34,450	35,677	37,030	38,146	40,444	42,882
	Bi-weekly	2,164.16	2,264.32	2,373.20	2,458.88	2,557.84	2,657.20	2,756.00	2,854.16	2,962.40	3,051.68	3,235.52	3,430.56
	Annual	56,268	58,872	61,703	63,930	66,503	69,087	71,656	74,208	77,022	79,343	84,123	89,194
FE*	Hourly	28,939	29,828	30,736	31,973	33,215	34,450	35,677	36,876	38,308	39,452	41,836	45,248
	Bi-weekly	2,315.12	2,386.24	2,458.88	2,557.84	2,657.20	2,756.00	2,854.16	2,950.08	3,064.64	3,156.16	3,346.88	3,548.80
	Annual	60,193	62,042	63,930	66,503	69,087	71,656	74,208	76,702	79,680	82,060	87,018	92,268
F*	Hourly	29,993	31,209	32,426	33,578	34,796	35,987	37,126	38,709	39,860	40,856	42,265	44,815
	Bi-weekly	2,399.44	2,496.72	2,594.08	2,686.24	2,783.68	2,878.96	2,970.08	3,096.72	3,188.80	3,268.48	3,381.20	3,585.20
	Annual	62,385	64,914	67,446	69,842	72,375	74,852	77,222	80,514	82,908	84,980	87,911	93,215
F**	Hourly	39,074	40,388	41,535	42,810	44,109	45,310	46,561	47,816	49,246			
	Bi-weekly	3,125.92	3,231.04	3,322.80	3,424.80	3,528.72	3,624.80	3,724.88	3,825.28	3,939.68			
	Annual	81,273	84,007	86,392	89,044	91,746	94,244	96,846	99,457	102,431			

SCHEDULE II

BUREAU OF HUMAN RESOURCES
NURSING COMPENSATION PLAN
NON-UNION

<u>GD</u>	<u>Min</u>	<u>2nd</u>	<u>3rd</u>	<u>4th</u>	<u>5th</u>	<u>6th</u>	<u>7th</u>	<u>8th</u>	<u>9th</u>	<u>10th</u>	<u>11th</u>	<u>12th</u>	<u>Step</u> <u>13***</u>
NS1*	Hourly	30,514	31,250	32,069	33,001	33,917	34,807	35,797	38,200	39,339	40,131		
	Bi-weekly	2,441.12	2,500.00	2,565.52	2,640.08	2,713.36	2,784.56	2,863.76	3,056.00	3,147.12	3,210.48		
	Annual	63,469	65,000	66,703	68,642	70,547	72,398	74,457	79,456	81,825	83,472		
NS2**	Hourly	32,486	33,415	34,216	35,214	36,253	37,227	38,344	39,400	40,570	41,380		
	Bi-weekly	2,598.88	2,673.20	2,737.28	2,817.12	2,900.24	2,978.16	3,067.52	3,152.00	3,245.60	3,310.40		
	Annual	67,570	69,503	71,169	73,245	75,406	77,432	79,755	81,952	84,385	86,070		
NS3**	Hourly	38,657	39,704	40,802	41,974	43,288	44,468	45,759	47,062	48,467			
	Bi-weekly	3,092.56	3,176.32	3,264.16	3,357.92	3,463.04	3,557.44	3,660.72	3,764.96	3,877.36			
	Annual	80,406	82,584	84,868	87,305	90,039	92,493	95,178	97,888	100,811			
NS4**	Hourly	43,413	44,679	46,015	47,304	48,705	50,152	51,666	53,175	54,757			
	Bi-weekly	3,473.04	3,574.32	3,681.20	3,784.32	3,896.40	4,012.16	4,133.28	4,254.00	4,380.56			
	Annual	90,299	92,932	95,711	98,392	101,306	104,316	107,465	110,604	113,894			

NS5** Rates in effect June 1, 2007 to be increased 3.0 percent.

*RECEIVE AN ADDITIONAL FORTY DOLLARS (\$40.00) PER MONTH FOR A BACHELOR'S DEGREE; AN ADDITIONAL EIGHTY DOLLARS (\$80.00) PER MONTH FOR A MASTER'S DEGREE FOR THOSE EMPLOYEES WHO WERE RECEIVING IT PRIOR TO DECEMBER 1, 1980.

**NOT ELIGIBLE FOR ADDITIONAL COMPENSATION FOR A BACHELOR'S OR MASTER'S DEGREE

***STEP 13: AFTER 15 YEARS OF SERVICE AND ONE (1) YEAR AT STEP 12.

SCHEDULE III

BUREAU OF HUMAN RESOURCES

COUNTY CORRECTIONAL COMPENSATION PLAN/NON UNION

GRADE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE		AFTER 1 YR. AT 1ST LONGEVITY RATE AND 10 YRS. OF SERVICE		AFTER 1 YR. AT 2ND LONGEVITY RATE AND 15 YRS. OF SERVICE		AFTER 1 YR. AT 3RD LONGEVITY RATE AND 20 YRS. OF SERVICE		AFTER 1 YR. AT 4TH LONGEVITY RATE AND 25 YRS. OF SERVICE	
						Rate	Rate	Rate	Rate	Rate	Rate	Rate	Rate		
CO3															
Hourly	22,371	23,448	24,536	25,758	26,944	28,016	29,135	30,295	31,500	32,758					
3i-Weekly	1,789.68	1,875.84	1,962.88	2,060.64	2,155.52	2,241.28	2,330.80	2,423.60	2,520.00	2,620.64					
Annual	46,531	48,771	51,034	53,576	56,043	58,273	60,600	63,013	65,520	68,136					
CO4															
Hourly	24,536	25,758	26,944	28,229	29,602	30,782	32,010	33,288	34,617	35,999					
3i-Weekly	1,962.88	2,060.64	2,155.52	2,258.32	2,368.16	2,462.56	2,560.80	2,663.04	2,769.36	2,879.92					
Annual	51,034	53,576	56,043	58,716	61,572	64,026	66,580	69,239	72,003	74,877					
CO5															
Hourly	26,944	28,229	29,602	30,997	32,477	33,775	35,119	36,523	37,977	39,490					
3i-Weekly	2,155.52	2,258.32	2,368.16	2,479.76	2,598.16	2,702.00	2,809.52	2,921.84	3,038.16	3,159.20					
Annual	56,043	58,716	61,572	64,473	67,552	70,252	73,047	75,967	78,992	82,139					

**SCHEDULE IV
BUREAU OF HUMAN RESOURCES
COUNTY POLICE COMPENSATION PLAN
NON UNION**

GRADE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	6TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 10 YEARS OF SERVICE		AFTER 1 YR. AT 1ST LON-GEVITY RATE AND 15 YRS. OF SERVICE		AFTER 1 YR. AT 2ND LON-GEVITY RATE AND 20 YRS. OF SERVICE		AFTER 1 YR. AT 3RD LON-GEVITY RATE AND 25 YRS. OF SERVICE		AFTER 1 YR. AT 4TH LON-GEVITY RATE AND 29 YRS. OF SERVICE		
							39,140	3,131.20	40,288	3,223.04	41,485	3,318.80	43,141	3,451.28	44,862	3,588.96	
P3	Hourly	29,650	31,092	32,570	34,203	35,862	37,627	39,140	40,288	41,485	43,141	44,862					
	Bi-Weekly	2,372.00	2,487.36	2,605.60	2,736.24	2,868.96	3,010.16	3,131.20	3,223.04	3,318.80	3,451.28	3,588.96					
	Annual	61,672	64,671	67,745	71,142	74,592	78,264	81,411	83,799	86,288	89,733	93,312					
P4	Hourly	32,570	34,203	35,862	37,627	39,443	41,345	42,960	44,105	45,322	47,134	49,013					
	Bi-Weekly	2,605.60	2,736.24	2,868.96	3,010.16	3,155.44	3,307.60	3,436.80	3,528.40	3,625.76	3,770.72	3,921.04					
	Annual	67,745	71,142	74,592	78,264	82,041	85,997	89,356	91,738	94,269	98,038	101,947					
P5	Hourly	35,180	36,899	38,689	40,564	42,960	45,079	47,625	49,996								
	Bi-Weekly	2,814.40	2,951.92	3,095.12	3,245.12	3,436.80	3,606.32	3,810.00	3,999.68								
	Annual	73,174	76,749	80,473	84,373	89,356	93,764	99,060	103,991								
P6	Hourly	43,823	45,830	47,914	50,056	53,168											
	Bi-Weekly	3,505.84	3,666.40	3,833.12	4,004.48	4,253.44											
	Annual	91,151	95,326	99,661	104,116	110,589											

P7 Rates in effect June 1, 2007 to be increased 3.0% percent.

SCHEDULE V

BUREAU OF HUMAN RESOURCES

JUVENILE DETENTION COUNSELORS
NON UNION

GRADE	1ST	2ND	3RD	4TH	5TH	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LON- GEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LON- GEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LON- GEVITY RATE AND 20 YRS. OF SERVICE
	STEP	STEP	STEP	STEP	STEP				
CA1									
Hourly	16.032	16.799	17.613	18.464	19.344	19.889	20.312	20.727	21.160
Bi-Weekly	1,282.56	1,343.92	1,409.04	1,477.12	1,547.52	1,591.12	1,624.96	1,658.16	1,692.80
Annual	33,346	34,941	36,635	38,405	40,235	41,369	42,248	43,112	44,012
CA4									
Hourly	21.234	22.270	23.314	24.429	25.607	26.626	27.687	28.792	29.937
Bi-Weekly	1,698.72	1,781.60	1,865.12	1,954.32	2,048.56	2,130.08	2,214.96	2,303.36	2,394.96
Annual	44,166	46,321	48,493	50,812	53,262	55,382	57,588	59,887	62,268

SCHEDULE VI
BUREAU OF HUMAN RESOURCES
MEDICAL PRACTITIONER COMPENSATION PLAN/NON UNION
NON-UNION

<u>GRADE</u>		<u>1ST STEP</u>	<u>2ND STEP</u>	<u>3RD STEP</u>	<u>4TH STEP</u>	<u>5TH STEP</u>
K0	Hourly	28.026	29.393	30.753	32.254	33.765
	Bi-Weekly	2,242.08	2,351.44	2,460.24	2,580.32	2,701.20
	Annual	58,294	61,137	63,966	67,088	70,231
K1	Hourly	32.879	34.495	36.124	37.871	39.625
	Bi-Weekly	2,630.32	2,759.60	2,889.92	3,029.68	3,170.00
	Annual	68,388	71,749	75,137	78,771	82,420
K2	Hourly	39.012	40.952	42.821	44.907	47.020
	Bi-Weekly	3,120.96	3,276.16	3,425.68	3,592.56	3,761.60
	Annual	81,144	85,180	89,067	93,406	97,801
K3	Hourly	48.514	50.897	53.231	55.784	58.388
	Bi-Weekly	3,881.12	4,071.76	4,258.48	4,462.72	4,671.04
	Annual	100,909	105,865	110,720	116,030	121,447
K4	Hourly	53.762	56.365	58.957	61.828	64.676
	Bi-Weekly	4,300.96	4,509.20	4,716.56	4,946.24	5,174.08
	Annual	111,824	117,239	122,630	128,602	134,526
K5	Hourly	58.957	61.828	64.676	67.818	70.972
	Bi-Weekly	4,716.56	4,946.24	5,174.08	5,425.44	5,677.76
	Annual	122,630	128,602	134,526	141,061	147,621
K6	Hourly	64.163	67.292	70.418	73.839	77.290
	Bi-Weekly	5,133.04	5,383.36	5,633.44	5,907.12	6,183.20
	Annual	133,459	139,967	146,469	153,585	160,763
K7	Hourly	69.373	72.765	76.123	79.844	83.576
	Bi-Weekly	5,549.84	5,821.20	6,089.84	6,387.52	6,686.08
	Annual	144,295	151,351	158,335	166,075	173,838
K8	Hourly	74.572	78.212	81.881	85.880	89.869
	Bi-Weekly	5,965.76	6,256.96	6,550.48	6,870.40	7,189.52
	Annual	155,109	162,680	170,312	178,630	186,927
K9	Hourly	79.776	83.677	87.581	91.872	96.180
	Bi-Weekly	6,382.08	6,694.16	7,006.48	7,349.76	7,694.40
	Annual	165,934	174,048	182,168	191,093	200,054
K10	Hourly	84.997	89.143	93.298	97.887	102.488
	Bi-Weekly	6,799.76	7,131.44	7,463.84	7,830.96	8,199.04
	Annual	176,793	185,417	194,059	203,604	213,175
K11	Hourly	92.789	97.353	101.885	106.914	111.927
	Bi-Weekly	7,423.12	7,788.24	8,150.80	8,553.12	8,954.16
	Annual	193,001	202,494	211,920	222,381	232,808

K12 Effective June 1, 2007 3% rate increase

Effective June 1, 2007

SCHEDULE VII

BUREAU OF HUMAN RESOURCES

**POST-GRADUATE LEVEL PHYSICIANS COMPENSATION PLAN
NON-UNION**

<u>Code</u>	<u>Title</u>	<u>Grade</u>	<u>Rate</u>	<u>1st Step</u>	<u>2nd Step</u>	<u>3rd Step</u>	<u>4th Step</u>	<u>5th Step</u>	<u>6th Step</u>	<u>7th Step</u>
2066	Podiatrist Resident	J0	Hourly Bi-Weekly	13.723						
				1,097.82 (based on 2,080 hours per year)						

3% Rate Increase

SCHEDULE XV

Effective June 1, 2007

BUREAU OF HUMAN RESOURCES**ASSISTANT STATE'S ATTORNEYS
NON-UNION**

<u>JOB CODE</u>	<u>GRADE</u>	<u>HOURLY</u>	<u>BI-WEEKLY</u>	<u>ANNUAL</u>
1143	A01	22.495	1,799.60	46,789
0499	A0B	24.339	1,947.12	50,625
0500	A0C	25.396	2,031.68	52,823
1144	A02	26.937	2,154.96	56,028
1145	A03	26.937	2,154.96	56,028
1146	A04	26.937	2,154.96	56,028
1147	A05	26.937	2,154.96	56,028
1148	A06	28.283	2,262.64	58,828
1149	A07	29.691	2,375.28	61,757
1150	A08	31.185	2,494.80	64,864
1151	A09	31.185	2,494.80	64,864
1152	A10	32.750	2,620.00	68,120
1153	A11	33.890	2,711.20	70,491
1154	A12	34.731	2,778.48	72,240
1155	A13	36.062	2,884.96	75,008
1156	A14	39.031	3,122.48	81,184
1157	A15	40.001	3,200.08	83,202
1158	A16	42.021	3,361.68	87,403
1159	A17	44.973	3,597.84	93,543
1160	A18	46.094	3,687.52	95,875
1161	A19	47.245	3,779.60	98,269
1162	A20	48.420	3,873.60	100,713
1163	A21	49.626	3,970.08	103,222
1164	A22	50.014	4,001.12	104,029
1165	A23	50.996	4,079.68	106,071
1166	A24	52.174	4,173.92	108,521
1167	A25	53.839	4,307.12	111,985
1168	A26	55.169	4,413.52	114,751
1169	A27	57.986	4,638.88	120,610
1170	A28	58.841	4,707.28	122,389
1171	A29	60.403	4,832.24	125,638
1172	A30	62.608	5,008.64	130,224
1173	A31	66.284	5,302.72	137,870
1174	A32	69.961	5,596.88	145,518
1175	A33	73.112	5,848.96	152,072
1176	A34	77.312	6,184.96	160,808
0614	A35	69.961	5,596.88	145,518

Effective June 1, 2007

SCHEDULE XVI
BUREAU OF HUMAN RESOURCES
Assistant Public Defender - Supervisors
NON-UNION

<u>JOB CODE</u>	<u>GRADE</u>	<u>HOURLY SALARY RATE</u>	<u>BI-WEEKLY SALARY RATE</u>	<u>ANNUAL SALARY RATE</u>
0675	D01	41.281	3,302.48	85,864
0676	D02	43.547	3,483.76	90,577
0677	D03	44.626	3,570.08	92,822
0678	D04	45.610	3,648.80	94,868
0679	D05	46.252	3,700.16	96,204
0680	D06	46.748	3,739.84	97,235
0681	D07	48.522	3,881.76	100,925
0682	D08	49.643	3,971.44	103,257
0683	D09	53.198	4,255.84	110,651
0684	D10	55.112	4,408.96	114,632
0685	D11	61.850	4,948.00	128,648
0686	D12	66.758	5,340.64	138,856

6 Rate Increase

**UNION
PAY SCHEDULES
EFFECTIVE**

JUNE 1, 2007

**SCHEDULE I
AFSOME, SEIU LOCAL 20 & LOCAL 73, TEAMSTERS 714
BUREAU OF HUMAN RESOURCES**

<u>GD</u>		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1</u>	<u>AFTER 1</u>	<u>AFTER 1</u>
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u> <u>5TH STEP</u>	<u>YR AT 1ST</u> <u>LONGEVITY</u> <u>RATE & 10</u> <u>YRS SERVC</u>	<u>YR AT 2ND</u> <u>LONGEVITY</u> <u>RATE & 15</u> <u>YRS SERVC</u>	<u>YR AT 3RD</u> <u>LONGEVITY</u> <u>RATE & 20</u> <u>YRS SERVC</u>
9	Hourly	12.384	12.947	13.575	14.231	14.887	15.596	16.039	16.201	16.678
	Bi-Weekly	990.72	1,035.76	1,086.00	1,138.48	1,190.96	1,247.68	1,283.12	1,296.08	1,334.24
	Annual	25,758	26,929	28,236	29,600	30,964	32,439	33,361	33,698	34,690
10	Hourly	13.266	13.885	14.536	15.241	15.974	16.721	17.039	17.220	17.729
	Bi-Weekly	1,061.28	1,110.80	1,162.88	1,219.28	1,277.92	1,337.68	1,363.12	1,377.60	1,418.32
	Annual	27,593	28,880	30,234	31,701	33,225	34,779	35,441	35,817	36,876
11	Hourly	14.231	14.887	15.596	16.324	17.131	18.000	18.360	18.529	19.098
	Bi-Weekly	1,138.48	1,190.96	1,247.68	1,305.92	1,370.48	1,440.00	1,468.80	1,482.32	1,527.84
	Annual	29,600	30,964	32,439	33,953	35,632	37,440	38,188	38,540	39,723
12	Hourly	15.241	15.974	16.721	17.525	18.426	19.280	19.658	19.854	20.458
	Bi-Weekly	1,219.28	1,277.92	1,337.68	1,402.00	1,474.08	1,542.40	1,572.64	1,588.32	1,636.64
	Annual	31,701	33,225	34,779	36,452	38,326	40,102	40,888	41,296	42,552
13	Hourly	16.324	17.131	18.000	18.868	19.723	20.710	21.123	21.325	21.971
	Bi-Weekly	1,305.92	1,370.48	1,440.00	1,509.44	1,577.84	1,656.80	1,689.84	1,706.00	1,757.68
	Annual	33,953	35,632	37,440	39,245	41,023	43,076	43,935	44,356	45,699
14	Hourly	17.525	18.426	19.280	20.254	21.214	22.220	22.679	22.905	23.596
	Bi-Weekly	1,402.00	1,474.08	1,542.40	1,620.32	1,697.12	1,777.60	1,814.32	1,832.40	1,887.68
	Annual	36,452	38,326	40,102	42,128	44,125	46,217	47,172	47,642	49,079
15	Hourly	18.868	19.723	20.710	21.735	22.827	23.901	24.383	24.632	25.368
	Bi-Weekly	1,509.44	1,577.84	1,656.80	1,738.80	1,826.16	1,912.08	1,950.64	1,970.56	2,029.44
	Annual	39,245	41,023	43,076	45,208	47,480	49,714	50,716	51,234	52,765
16	Hourly	20.254	21.214	22.220	23.282	24.406	25.538	26.064	26.316	27.111
	Bi-Weekly	1,620.32	1,697.12	1,777.60	1,862.56	1,952.48	2,043.04	2,085.12	2,105.28	2,168.88
	Annual	42,128	44,125	46,217	48,426	50,764	53,119	54,213	54,737	56,390
17	Hourly	21.735	22.827	23.901	25.014	26.251	27.548	28.087	28.356	29.214
	Bi-Weekly	1,738.80	1,826.16	1,912.08	2,001.12	2,100.08	2,203.84	2,246.96	2,268.48	2,337.12
	Annual	45,208	47,480	49,714	52,029	54,602	57,299	58,420	58,980	60,765

**SCHEDULE I
AFSCME, SEIU LOCAL 20 & LOCAL 73, TEAMSTERS 714
BUREAU OF HUMAN RESOURCES**

<u>GD</u>		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1</u>	<u>AFTER 1</u>	<u>AFTER 1</u>
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u> <u>5TH STEP</u>	<u>YR AT 1ST</u> <u>LONGEVITY</u> <u>RATE & 10</u> <u>YRS SERVC</u>	<u>YR AT 2ND</u> <u>LONGEVITY</u> <u>RATE & 15</u> <u>YRS SERVC</u>	<u>YR AT 3RD</u> <u>LONGEVITY</u> <u>RATE & 20</u> <u>YRS SERVC</u>
18	Hourly	23.282	24.406	25.538	26.808	28.043	29.427	30.029	30.314	31.252
	Bi-Weekly	1,862.56	1,952.48	2,043.04	2,144.64	2,243.44	2,354.16	2,402.32	2,425.12	2,500.16
	Annual	48,426	50,764	53,119	55,760	58,329	61,208	62,460	63,053	65,004
19	Hourly	25.538	26.808	28.043	29.427	30.819	32.295	32.786	33.106	34.109
	Bi-Weekly	2,043.04	2,144.64	2,243.44	2,354.16	2,465.52	2,583.60	2,622.88	2,648.48	2,728.72
	Annual	53,119	55,760	58,329	61,208	64,103	67,173	68,194	68,860	70,946
20	Hourly	28.043	29.427	30.819	32.295	33.820	35.473	35.992	36.341	37.437
	Bi-Weekly	2,243.44	2,354.16	2,465.52	2,583.60	2,705.60	2,837.84	2,879.36	2,907.28	2,994.96
	Annual	58,329	61,208	64,103	67,173	70,345	73,783	74,863	75,589	77,868
21	Hourly	30.819	32.295	33.820	35.473	37.155	38.962	39.540	39.933	41.146
	Bi-Weekly	2,465.52	2,583.60	2,705.60	2,837.84	2,972.40	3,116.96	3,163.20	3,194.64	3,291.68
	Annual	64,103	67,173	70,345	73,783	77,282	81,040	82,243	83,060	85,583
22	Hourly	33.820	35.473	37.155	38.962	40.773	42.737	43.365	43.796	45.108
	Bi-Weekly	2,705.60	2,837.84	2,972.40	3,116.96	3,261.84	3,418.96	3,469.20	3,503.68	3,608.64
	Annual	70,345	73,783	77,282	81,040	84,807	88,892	90,199	91,095	93,824
23	Hourly	35.73	37.155	38.962	40.773	42.737	44.864	45.527	45.982	47.372
	Bi-Weekly	2,837.84	2,972.40	3,116.96	3,261.84	3,418.96	3,589.12	3,642.16	3,678.56	3,789.76
	Annual	73,783	77,282	81,040	84,807	88,892	93,317	94,696	95,642	98,533
24										

Effective June 1, 2007

SCHEDULE II
BUREAU OF HUMAN RESOURCES
NURSII G COMPENSATION PLAN
UNION

MI	GD	1st		2nd		3rd		4th		5th		6th		7th		8th		9th		10th		11th		12th		Step 13***			
		Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step	
Licensed Practical Nurse Association of Illinois																													
PN1	Hourly	14,768	15,092	15,411	15,863	16,366	16,864	17,301	17,990	18,522	19,072	19,639	21,142																
	Bi-weekly	1,181.44	1,207.36	1,232.88	1,269.04	1,309.28	1,349.12	1,384.08	1,439.20	1,481.76	1,525.76	1,571.12	1,691.36																
	Annual	30,717	31,391	32,054	32,995	34,041	35,077	35,986	37,419	38,525	39,669	40,849	43,975																
PN2	Hourly	15,634	16,147	16,578	17,092	17,576	18,084	18,559	19,293	19,873	20,468	21,083	22,697																
	Bi-weekly	1,250.72	1,291.76	1,326.24	1,367.36	1,406.08	1,446.72	1,484.72	1,543.44	1,589.84	1,637.44	1,686.64	1,815.76																
	Annual	32,518	33,585	34,482	35,551	36,558	37,614	38,602	40,129	41,335	42,573	43,852	47,209																
PN3	Hourly	16,408	16,945	17,403	17,941	18,453	18,985	19,481	20,253	20,860	21,484	22,130	23,823																
	Bi-weekly	1,312.64	1,355.60	1,392.24	1,435.28	1,476.24	1,518.80	1,558.48	1,620.24	1,668.80	1,718.72	1,770.40	1,905.84																
	Annual	34,128	35,245	36,198	37,317	38,382	39,488	40,520	42,126	43,388	44,686	46,030	49,551																

Effective June 1, 2007

**SCHEDULE II
BUREAU OF HUMAN RESOURCES
NURSES' COMPENSATION PLAN
UNION**

NL

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NNOG	GD	Min Step	2nd Step	3rd Step	4th Step	5th Step	6th Step	7th Step	8th Step	9th Step	10th Step	11th Step	12th Step	Step 13**
FA*	Hourly	24,386	24,970	25,751	26,580	27,576	28,526	29,575	30,760	31,979	32,898	34,861	36,935	37,666
	Bi-weekly	1,950.88	1,997.60	2,060.08	2,126.40	2,206.08	2,282.08	2,366.00	2,460.80	2,558.32	2,631.84	2,788.88	2,954.80	3,013.28
	Annual	50,722	51,937	53,562	55,286	57,358	59,334	61,516	63,980	66,516	68,427	72,510	76,824	78,345
FB*	Hourly	25,692	26,401	27,311	28,364	29,272	30,304	31,208	32,212	33,482	34,471	36,530	38,707	39,474
	Bi-weekly	2,055.36	2,112.08	2,184.88	2,269.12	2,341.76	2,424.32	2,496.64	2,576.96	2,678.56	2,757.68	2,922.40	3,096.56	3,157.92
	Annual	53,439	54,914	56,806	58,997	60,885	63,032	64,912	67,000	69,642	71,699	75,982	80,510	82,105
FC*	Hourly	27,311	28,156	28,988	29,959	30,954	31,866	32,889	33,872	35,160	36,198	38,359	40,650	41,458
	Bi-weekly	2,184.88	2,252.48	2,319.04	2,392.72	2,473.12	2,549.28	2,631.12	2,709.76	2,812.80	2,895.84	3,068.72	3,252.00	3,316.64
	Annual	56,806	58,564	60,295	62,114	64,111	66,281	68,409	70,453	73,132	75,291	79,786	84,552	86,232
FD*	Hourly	28,777	30,094	31,524	32,948	33,958	35,254	36,552	37,842	39,263	40,436	42,852	45,413	46,315
	Bi-weekly	2,302.16	2,407.52	2,521.92	2,611.84	2,715.4	2,820.32	2,924.16	3,027.36	3,141.04	3,234.88	3,428.16	3,633.04	3,705.20
	Annual	59,856	62,595	65,569	67,107	70,111	73,328	76,028	78,711	81,667	84,106	89,132	94,459	96,335
FE*	Hourly	30,760	31,694	32,648	33,748	35,244	36,552	37,842	39,102	40,606	41,809	44,314	46,968	47,900
	Bi-weekly	2,460.80	2,535.52	2,611.84	2,713.84	2,820.2	2,924.16	3,027.36	3,128.16	3,248.48	3,344.72	3,545.12	3,757.44	3,832.00
	Annual	63,980	65,923	67,907	70,611	73,318	76,028	78,711	81,332	84,460	86,962	92,173	97,693	99,632
FF*	Hourly	31,866	33,145	34,425	35,635	36,915	38,167	39,364	41,030	42,238	43,285	44,764	47,445	48,388
	Bi-weekly	2,549.28	2,651.60	2,754.00	2,850.80	2,953.20	3,053.36	3,149.12	3,282.40	3,379.04	3,462.80	3,581.12	3,795.60	3,871.04
	Annual	66,281	68,941	71,604	74,120	76,783	79,387	81,877	85,342	87,855	90,032	93,109	98,685	100,647
FJ**	Hourly	41,411	42,793	43,997	45,339	46,703	47,965	49,281	50,599	52,102				
	Bi-weekly	3,312.88	3,423.44	3,519.76	3,627.12	3,736.24	3,837.20	3,942.48	4,047.92	4,168.16				
	Annual	86,134	89,009	91,513	94,305	97,142	99,767	102,504	105,245	108,372				

*RECEIVE AN ADDITIONAL FORTY DOLLARS (\$40.00) PER MONTH FOR A BACHELOR'S DEGREE; AN ADDITIONAL EIGHTY DOLLARS (\$80.00) PER MONTH FOR A MASTERS DEGREE FOR THOSE EMPLOYEES WHO WERE RECEIVING IT PRIOR TO DECEMBER 1, 1980.

**NOT ELIGIBLE FOR ADDITIONAL COMPENSATION FOR A BACHELOR'S OR MASTER'S DEGREE

***STEP 13: AFTER 15 YEARS OF SERVICE AND ONE (1) YEAR AT STEP 12/ OR AFTER FIVE(5) YEARS AT STEP 12.

Effective June 1, 2007

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N
SCHEDULE II
BUREAU OF HUMAN RESOURCES
NURSING COMPENSATION PLAN
UNION

GD	Min Step	2nd Step	3rd Step	4th Step	5th Step	6th Step	7th Step	8th Step	9th Step	10th Step	11th Step	12th Step	13th Step
RNA**	Hourly	52,666	53,997	55,401	56,754	58,225	59,747	61,338	62,924	64,588			
	Bi-weekly	4,213.28	4,319.76	4,432.08	4,540.32	4,658.00	4,779.76	4,907.04	5,033.92	5,167.04			
	Annual	109,545	112,313	115,234	118,048	121,108	124,273	127,583	130,881	134,343			

**RECEIVE AN ADDITIONAL FORTY DOLLARS (\$40.00) PER MONTH FOR A BACHELOR'S DEGREE; AN ADDITIONAL EIGHTY DOLLARS (\$80.00) PER MONTH FOR A MASTERS DEGREE FOR THOSE EMPLOYEES WHO WERE RECEIVING IT PRIOR TO DECEMBER 1, 1980.

**NOT ELIGIBLE FOR ADDITIONAL COMPENSATION FOR A BACHELOR'S OR MASTER'S DEGREE

***STEP 13: AFTER 15 YEARS OF SERVICE AND ONE (1) YEAR AT STEP 12/ OR AFTER FIVE(5) YEARS AT STEP 12.

SCHEDULE III

BUREAU OF HUMAN RESOURCES
COUNTY CORRECTIONAL COMPENSATION PLAN
UNION

GRADE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE		AFTER 1 YR. AT 1ST LON- GEVITY RATE AND 10 YRS. OF SERVICE		AFTER 1 YR. AT 2ND LON- GEVITY RATE AND 15 YRS. OF SERVICE		AFTER 1 YR. AT 3RD LON- GEVITY RATE AND 20 YRS. OF SERVICE		AFTER 1 YR. AT 4TH LON- GEVITY RATE AND 25 YRS. OF SERVICE	
						25,783	2,062.64	26,811	27,881	28,990	29,992	30,577	31,791	33,059	
CO1															
Hourly	20,547	21,495	22,571	23,680	24,791	25,783	26,811	27,881	28,990	30,150					
Bi-Weekly	1,643.76	1,719.60	1,805.68	1,894.40	1,983.28	2,062.64	2,144.88	2,230.48	2,319.20	2,412.00					
Annual	42,737	44,709	46,947	49,254	51,565	53,628	55,766	57,992	60,299	62,712					
CO2															
Hourly	22,572	23,676	24,791	25,994	27,195	28,278	29,402	30,577	31,791	33,059					
Bi-Weekly	1,805.76	1,894.08	1,983.28	2,079.52	2,175.60	2,262.24	2,352.16	2,446.16	2,543.28	2,644.72					
Annual	46,949	49,246	51,565	54,067	56,565	58,818	61,156	63,600	66,125	68,762					

Effective June 1, 2007

SCHEDULE IV
BUREAU OF HUMAN RESOURCES
COUNTY POLICE COMPENSATION PLAN
UNION

GRADE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	6TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 10 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LONGEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LONGEVITY RATE AND 20 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LONGEVITY RATE AND 25 YRS. OF SERVICE	AFTER 1 YR. AT 4TH LONGEVITY RATE AND 29 YRS. OF SERVICE	
P1	Hourly	21,769	23,103	24,403	25,622	26,879	28,210	29,330	30,509	31,725	32,990	34,305
	Bi-Weekly	1,741.52	1,848.24	1,952.24	2,049.76	2,150.32	2,256.80	2,346.40	2,440.72	2,538.00	2,639.20	2,744.40
	Annual	45,279	48,054	50,758	53,293	55,908	58,676	61,006	63,458	65,988	68,619	71,354
P2	Hourly	28,262	29,631	31,121	32,622	34,246	35,932	37,457	38,595	39,779	41,364	43,013
	Bi-Weekly	2,260.96	2,370.48	2,489.68	2,609.76	2,739.68	2,874.56	2,996.56	3,087.60	3,182.32	3,309.12	3,441.04
	Annual	58,784	61,632	64,731	67,853	71,231	74,738	77,910	80,277	82,740	86,037	89,467

Rates in effect for P2 AFSCME MEMBERS ONLY

SCHEDULE V

BUREAU OF HUMAN RESOURCES
JUVENILE DETENTION COUNSELORS
UNION

GRADE	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE					AFTER 1 YR. AT 1ST LONGEVITY RATE AND 10 YRS. OF SERVICE		AFTER 1 YR. AT 2ND LONGEVITY RATE AND 15 YRS. OF SERVICE		AFTER 1 YR. AT 3RD LONGEVITY RATE AND 20 YRS. OF SERVICE	
	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT 1ST LONGEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LONGEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LONGEVITY RATE AND 20 YRS. OF SERVICE			
CA2											
Hourly	18,512	19,405	20,331	21,336	22,317	23,205	24,187	25,152	26,152		
Bi-Weekly	1,480.96	1,552.40	1,626.48	1,706.88	1,785.36	1,856.40	1,934.96	2,012.16	2,092.16		
Annual	38,504	40,362	42,288	44,378	46,419	48,266	50,308	52,316	54,396		
CA3											
Hourly	20,331	21,336	22,317	23,404	24,503	25,477	26,556	27,614	28,715		
Bi-Weekly	1,626.48	1,706.88	1,785.36	1,872.32	1,960.24	2,038.16	2,124.48	2,209.12	2,297.20		
Annual	42,288	44,378	46,419	48,680	50,966	52,992	55,236	57,437	59,727		

Rates are in effect for Teamsters Local 714 Member's Only for Grades CA2 and CA3

Effective June 1, 2007

SCHEDULE VI

**BUREAU OF HUMAN RESOURCES
MEDICAL PRACTITIONER COMPENSATION PLAN
UNION**

<u>GRADE</u>		<u>1ST STEP</u>	<u>2ND STEP</u>	<u>3RD STEP</u>	<u>4TH STEP</u>	<u>5TH STEP</u>
K2	Hourly	41.002	43.041	45.005	47.196	49.416
	Bi-Weekly	3,280.16	3,443.28	3,600.40	3,775.68	3,953.28
	Annual	85,284	89,525	93,610	98,167	102,785

AFSCME 1276: K2 Dentist Only

SCHEDULE VII

BUREAU OF HUMAN RESOURCES

**POST-GRADUATE LEVEL PHYSICIANS COMPENSATION PLAN
UNION**

<u>Code</u>	<u>Title</u>	<u>Grade</u>	<u>Rate</u>	<u>1st</u>	<u>2nd</u>	<u>3rd</u>	<u>4th</u>	<u>5th</u>	<u>6th</u>	<u>7th</u>
				<u>Step</u>	<u>Step</u>	<u>Step</u>	<u>Step</u>	<u>Step</u>	<u>Step</u>	<u>Step</u>
1794	Post Graduate Level Physician (H.S.A.)	J1	Hourly Bi-Weekly	14.423 1,619.81	15.229 1,710.33	15.972 1,793.78	16.766 1,882.95	17.572 1,973.47	18.413 2,067.92	19.314 2,169.11
				(Bi-weekly based on 2,920 hours per year)						
1793	Chief Resident (H.S.A.)	J2	Hourly Bi-Weekly	15.746 1,768.40	16.552 1,858.92	17.296 1,942.47	18.091 2,031.76	18.901 2,122.73	19.738 2,216.73	20.640 2,318.03
				(Bi-weekly based on 2,920 hours per year)						

SCHEDULE VIII

Effective June 1, 2007

BUREAU OF HUMAN RESOURCES

SERVICE EMPLOYEES - HEALTH UNION

GRADE		ENTRY RATE	AFTER 3 MONTHS	AFTER 1ST YEAR	AFTER 2ND YEAR	AFTER 3RD YEAR	AFTER 4TH YEAR	AFTER 1 YR AT MAXIMUM RATE & 10 YRS. OF SERVICE	AFTER 1 YR AT 1ST LONGEVITY RATE & 15 YRS. OF SERVICE	AFTER 1 YR AT 2ND LONGEVITY RATE & 20 YRS. OF SERVICE
CA	Hourly	12,751	12,858	12,947	13,209	13,486	13,687	13,952	14,089	14,369
	Bi-Weekly Annual	1,020.08 26,522	1,028.64 26,744	1,035.76 26,929	1,056.72 27,474	1,078.88 28,050	1,094.96 28,468	1,116.16 29,020	1,127.12 29,305	1,149.52 29,887
CB	Hourly	12,947	13,142	13,209	13,486	13,687	14,091	14,360	14,499	14,787
	Bi-Weekly Annual	1,035.76 26,929	1,051.36 27,335	1,056.72 27,474	1,078.88 28,050	1,094.96 28,468	1,127.28 29,309	1,148.80 29,868	1,159.92 30,157	1,182.96 30,756
CC	Hourly	13,209	13,340	13,486	13,687	13,972	14,333	14,627	14,766	15,061
	Bi-Weekly Annual	1,056.72 27,474	1,067.20 27,747	1,078.88 28,050	1,094.96 28,468	1,117.76 29,061	1,146.64 29,812	1,170.16 30,424	1,181.28 30,713	1,204.88 31,326
CD	Hourly	13,209	13,340	13,486	13,687	13,972	14,333	14,627	14,966	15,263
	Bi-Weekly Annual	1,056.72 27,474	1,067.20 27,747	1,078.88 28,050	1,094.96 28,468	1,117.76 29,061	1,146.64 29,812	1,170.16 30,424	1,197.28 31,129	1,221.04 31,747
CE	Hourly	13,854	13,972	14,091	14,333	14,605	14,975	15,266	15,408	15,717
	Bi-Weekly Annual	1,108.32 28,816	1,117.76 29,061	1,127.28 29,309	1,146.64 29,812	1,168.40 30,378	1,198.00 31,148	1,221.28 31,753	1,232.64 32,048	1,257.36 32,691
CF	Hourly	14,091	14,231	14,333	14,605	14,818	15,178	15,470	15,631	15,940
	Bi-Weekly Annual	1,127.28 29,309	1,138.48 29,600	1,146.64 29,812	1,168.40 30,378	1,185.44 30,821	1,214.24 31,570	1,237.60 32,177	1,250.48 32,512	1,275.20 33,155
CG	Hourly	14,336	14,505	14,577	14,881	15,028	15,387	15,681	15,858	16,172
	Bi-Weekly Annual	1,146.88 29,818	1,160.40 30,170	1,166.16 30,320	1,190.48 30,952	1,202.24 31,258	1,230.96 32,004	1,254.48 32,616	1,268.64 32,984	1,293.76 33,637
CK	Hourly	16,070	16,182	16,309	16,558	16,840	17,162	17,512	17,697	18,048
	Bi-Weekly Annual	1,285.60 33,425	1,294.56 33,658	1,304.72 33,922	1,324.64 34,440	1,347.20 35,027	1,372.96 35,696	1,400.96 36,424	1,415.76 36,809	1,443.84 37,539

SCHEDULE IX

BUREAU OF HUMAN RESOURCES

SERVICE EMPLOYEES - HEALTH UNION

	<u>GRADE</u>	<u>ENTRY RATE</u>	<u>AFTER 3 MONTHS</u>	<u>AFTER 1ST YEAR</u>	<u>AFTER 2ND YEAR</u>	<u>AFTER 3RD YEAR</u>	<u>AFTER 4TH YEAR</u>	<u>AFTER 1 YR AT MAXIMUM RATE & 10 YRS. OF SERVICE</u>	<u>AFTER 1 YR AT 1ST LONGEVITY RATE & 15 YRS. OF SERVICE</u>	<u>AFTER 1 YR AT 2ND LONGEVITY RATE & 20 YRS. OF SERVICE</u>
DA	Hourly	12,751	12,858	12,947	13,209	13,486	13,687	13,952	14,089	14,369
	Bi-Weekly	1,020.08	1,028.64	1,035.76	1,056.72	1,078.88	1,094.96	1,116.16	1,127.12	1,149.52
	Annual	26,522	26,744	26,929	27,474	28,050	28,468	29,020	29,305	29,887
DB	Hourly	12,947	13,142	13,209	13,486	13,687	14,091	14,360	14,499	14,787
	Bi-Weekly	1,035.76	1,051.36	1,056.72	1,078.88	1,094.96	1,127.28	1,148.80	1,159.92	1,182.96
	Annual	26,929	27,335	27,474	28,050	28,468	29,309	29,868	30,157	30,756
DC	Hourly	13,209	13,340	13,486	13,687	13,972	14,333	14,627	14,766	15,061
	Bi-Weekly	1,056.72	1,067.20	1,078.88	1,094.96	1,117.76	1,146.64	1,170.16	1,181.28	1,204.88
	Annual	27,474	27,747	28,050	28,468	29,061	29,812	30,424	30,713	31,326
DE	Hourly	13,854	13,972	14,091	14,333	14,605	14,975	15,266	15,408	15,717
	Bi-Weekly	1,108.32	1,117.76	1,127.28	1,146.64	1,168.40	1,198.00	1,221.28	1,232.64	1,257.36
	Annual	28,816	29,061	29,309	29,812	30,378	31,148	31,753	32,048	32,691
DF	Hourly	14,091	14,231	14,333	14,605	14,818	15,178	15,470	15,631	15,940
	Bi-Weekly	1,127.28	1,138.48	1,146.64	1,168.40	1,185.44	1,214.24	1,237.60	1,250.48	1,275.20
	Annual	29,309	29,600	29,812	30,378	30,821	31,570	32,177	32,512	33,155
DH	Hourly	15,064	15,178	15,310	15,565	15,825	16,182	16,515	16,692	17,021
	Bi-Weekly	1,205.12	1,214.24	1,224.80	1,245.20	1,266.00	1,294.56	1,321.20	1,335.36	1,361.68
	Annual	31,333	31,570	31,844	32,375	32,916	33,658	34,351	34,719	35,403
DJ	Hourly	15,502	15,615	15,746	16,004	16,259	16,619	16,949	17,130	17,468
	Bi-Weekly	1,240.16	1,249.20	1,259.68	1,280.32	1,300.72	1,329.52	1,355.92	1,370.40	1,397.44
	Annual	32,244	32,479	32,751	33,288	33,818	34,567	35,253	35,630	36,333
DK	Hourly	16,070	16,182	16,309	16,558	16,840	17,162	17,512	17,697	18,048
	Bi-Weekly	1,285.60	1,294.56	1,304.72	1,324.64	1,347.20	1,372.96	1,400.96	1,415.76	1,443.84
	Annual	33,425	33,658	33,922	34,440	35,027	35,696	36,424	36,809	37,539

SCHEDULE X

BUREAU OF HUMAN RESOURCES

**ASSISTANT PUBLIC DEFENDER COMPENSATION SCHEDULE
RATES IN EFFECT JUNE 1, 2007, 2.5% FOR AFSCME MEMBERS ONLY**

<u>GD</u>	<u>1ST STEP</u>	<u>2ND STEP</u>	<u>3RD STEP</u>	<u>4TH STEP</u>	<u>5TH STEP</u>	<u>6TH STEP</u>	<u>7TH STEP</u>	<u>AFTER 1 YR AT STEP 7 & 10 YRS SERVC</u>	<u>9TH STEP</u>
L1									
Hourly	22.495								
Bi-Weekly	1,799.60								
Annual	46,789								
L2									
Hourly	26.174	27.465	28.834	30.268	31.790	34.552	35.411	36.651	37.558
Bi-Weekly	2,093.92	2,197.20	2,306.72	2,421.44	2,543.20	2,764.16	2,832.88	2,932.08	3,004.64
Annual	54,441	57,127	59,974	62,957	66,123	71,868	73,654	76,234	78,120
% Increase		1.0493	1.0498	1.0497	1.0503	1.0869	1.0249	1.0350	1.0247
L3									
Hourly	31.482	33.072	34.703	36.414	39.410	40.391	41.400	42.846	43.912
Bi-Weekly	2,518.56	2,645.76	2,776.24	2,913.12	3,152.80	3,231.28	3,312.00	3,427.68	3,512.96
Annual	65,482	68,789	72,182	75,741	81,972	84,013	86,112	89,119	91,336
% Increase		1.0505	1.0493	1.0493	1.0823	1.0249	1.0250	1.0349	1.0249
L4									
Hourly	36.062	37.869	39.701	41.740	44.973	46.094	47.245	48.889	50.107
Bi-Weekly	2,884.96	3,029.52	3,176.08	3,339.20	3,597.84	3,687.52	3,779.60	3,911.12	4,008.56
Annual	75,008	78,767	82,578	86,819	93,543	95,875	98,269	101,689	104,222
% Increase		1.0501	1.0484	1.0514	1.0775	1.0249	1.0250	1.0348	1.0249

RATES IN EFFECT JUNE 1, 2007, 2.5% FOR AFSCME MEMBERS ONLY

Schedule XI
 Bureau of Human Resources
 Deputy Sheriffs/D2 D2B
 UNION

GRADE	1st Step	2nd Step	3rd Step	4th Step	5th Step	AFTER 2 YEARS AT		AFTER 1 YR AT 1ST		AFTER 1 YR AT 2ND		AFTER 1 YR AT 3RD		AFTER 1 YR AT 4TH	
						5TH STEP	YR RATE & LONGEVITY	LONGEVITY	YR RATE & LONGEVITY	LONGEVITY	YR RATE & LONGEVITY	LONGEVITY	YR RATE & LONGEVITY	LONGEVITY	YR RATE & LONGEVITY
D2B															
Effective 12-1-06	Hourly	20,567	21,523	22,578	23,722	24,836	25,826	26,870	27,933	29,044	30,199				
	Bi-Weekly	1,645.36	1,721.84	1,806.24	1,897.76	1,986.88	2,066.08	2,149.60	2,234.64	2,323.52	2,415.92				
	Annual	42,779	44,767	46,962	49,341	51,658	53,718	55,889	58,100	60,411	62,813				
Effective 06-1-07	Hourly	21,081	22,061	23,142	24,315	25,457	26,472	27,542	28,631	29,770	30,954				
	Bi-Weekly	1,686.48	1,764.88	1,851.36	1,945.20	2,036.56	2,117.76	2,203.36	2,290.48	2,381.60	2,476.32				
	Annual	43,848	45,886	48,135	50,575	52,950	55,061	57,287	59,552	61,921	64,384				
Effective 12-1-07	Hourly	21,503	22,502	23,605	24,801	25,966	27,001	28,093	29,204	30,365	31,573				
	Bi-Weekly	1,720.24	1,800.16	1,888.40	1,984.08	2,077.28	2,160.08	2,247.44	2,336.32	2,429.20	2,525.84				
	Annual	44,726	46,804	49,098	51,586	54,009	56,162	58,433	60,744	63,159	65,671				
Effective 06-1-08	Hourly	22,094	23,121	24,254	25,483	26,680	27,744	28,866	30,007	31,200	32,441				
	Bi-Weekly	1,767.52	1,849.68	1,940.32	2,038.64	2,134.40	2,219.52	2,309.28	2,400.56	2,496.00	2,595.28				
	Annual	45,955	48,091	50,448	53,004	55,494	57,707	60,041	62,414	64,896	67,477				
Effective 12-1-08	Hourly	22,757	23,815	24,982	26,247	27,480	28,576	29,732	30,907	32,136	33,414 *				
	Bi-Weekly	1,820.56	1,905.20	1,998.56	2,099.76	2,198.40	2,286.08	2,378.56	2,472.56	2,570.88	2,673.12				
	Annual	47,334	49,535	51,962	54,593	57,158	59,438	61,842	64,286	66,842	69,501				
Effective 12-1-09	Hourly	23,440	24,529	25,731	27,034	28,304	29,433	30,624	31,834	33,100	34,416 *				
	Bi-Weekly	1,875.20	1,962.32	2,058.48	2,162.72	2,264.32	2,354.64	2,449.92	2,546.72	2,648.00	2,753.28				
	Annual	48,755	51,020	53,520	56,230	58,872	61,220	63,697	66,214	68,848	71,585				

*RATES ARE SUBJECT TO MEMORANDUM AGREEMENT
 GRADE D2B=DEPUTY SHERIFF D2B (JOB CODE #1339)

Effective June 1, 2007

SCHEDULE XII
Bureau of Human Resources
PHARMACY COMPENSATION PLAN
UNION

<u>GD</u>		<u>1ST</u> <u>STEP</u>	<u>2ND</u> <u>STEP</u>	<u>3RD</u> <u>STEP</u>	<u>4TH</u> <u>STEP</u>	<u>5TH</u> <u>STEP</u>	<u>6TH</u> <u>STEP</u>	<u>7TH</u> <u>STEP</u>	<u>8TH</u> <u>STEP</u>	<u>9TH</u> <u>STEP</u>
PA	Hourly	13,266	13,885	14,536	15,241	15,974	16,721	16,974	17,304	17,653
	Bi-Weekly	1,061.28	1,110.80	1,162.88	1,219.28	1,277.92	1,337.68	1,357.92	1,384.32	1,412.24
	Annual	27,593	28,880	30,234	31,701	33,225	34,779	35,305	35,992	36,718
PB	Hourly	16,324	17,131	18,000	18,868	19,723	20,710	21,021	21,436	21,864
	Bi-Weekly	1,305.92	1,370.48	1,440.00	1,509.44	1,577.84	1,656.80	1,681.68	1,714.88	1,749.12
	Annual	33,953	35,632	37,440	39,245	41,023	43,076	43,723	44,586	45,477

**SCHEDULE XII
BUREAU OF HUMAN REOURCES
PHARMACIST**

		<u>1ST STEP</u>
RX1	Hourly	49.038
12/1/2006	Bi-Weekly	3,923.04
	Annual	101,999.00
RX1	Hourly	50.264
6/1/2007	Bi-Weekly	4,021.12
	Annual	104,549.00
RX3	Hourly	52.404
7/22/2007	Bi-Weekly	4,192.32
	Annual	109,000.00
RX4	Hourly	55.288
6/25/2007	Bi-Weekly	4,423.04
	Annual	115,000.00
RX1	Hourly	51.269
12/1/2007	Bi-Weekly	4,101.52
	Annual	106,639.00
RX1	Hourly	52.679
6/1/2008	Bi-Weekly	4,214.32
	Annual	109,572.00

REVISED 7/22/07

SCHEDULE XIII

BUREAU OF HUMAN RESOURCES

PROBATION SERVICES-AFSCME

UNION

AFTER 1
YR AT 1ST
LONGEVITY
RATE & 10
YRS SERVC

AFTER 1
YR AT 2ND
LONGEVITY
RATE & 15
YRS SERVC

AFTER 1
YR AT 3RD
LONGEVITY
RATE & 20
YRS SERVC

AFTER
TWO YEARS
AT 5TH STEP

1ST
STEP

2ND
STEP

3RD
STEP

4TH
STEP

5TH
STEP

PS1

Hourly	20.007	20.921	21.961	23.060	24.215	25.359	26.374	27.163	28.256
Bi-Weekly	1,600.56	1,673.68	1,756.88	1,844.80	1,937.20	2,028.72	2,109.92	2,173.04	2,260.48
Annual	41,614	43,515	45,678	47,964	50,367	52,746	54,857	56,499	58,772

PS2

Hourly	21.478	22.505	23.567	24.703	25.885	27.089	28.179	29.017	30.187
Bi-Weekly	1,718.24	1,800.40	1,885.36	1,976.24	2,070.80	2,167.12	2,254.32	2,321.36	2,414.96
Annual	44,674	46,810	49,019	51,382	53,840	56,345	58,612	60,355	62,788

PSB

Hourly	22.010	23.066	24.156	25.318	26.528	27.853	29.160	30.023	31.235
Bi-Weekly	1,760.80	1,845.28	1,932.48	2,025.44	2,122.24	2,228.24	2,332.80	2,401.84	2,498.80
Annual	45,780	47,977	50,244	52,661	55,178	57,934	60,652	62,447	64,968

PSC

Hourly	23.546	24.670	25.839	27.082	28.378	29.697	31.090	32.012	33.305
Bi-Weekly	1,883.68	1,973.60	2,067.12	2,166.56	2,270.24	2,375.76	2,487.20	2,560.96	2,664.40
Annual	48,975	51,313	53,745	56,330	59,026	61,769	64,667	66,584	69,274

PS3

Hourly	24.703	25.885	27.089	28.438	29.738	31.217	32.781	33.533	34.881
Bi-Weekly	1,976.24	2,070.80	2,167.12	2,275.04	2,379.04	2,497.36	2,622.48	2,682.64	2,790.48
Annual	51,382	53,840	56,345	59,151	61,855	64,931	68,184	69,748	72,552

Effective June 1, 2007

SCHEDULE XIV

BUREAU OF HUMAN RESOURCES

MEDICAL TECHNOLOGISTS
UNION

GD		AFTER 1			AFTER 2			AFTER 1			AFTER 1		
		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	YEARS AT 5TH STEP	YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC			
T16	Hourly	20,254	21,214	22,220	23,282	24,406	25,538	26,840	27,095	27,913			
	Bi-Weekly	1,620.32	1,697.12	1,777.60	1,862.56	1,952.48	2,043.04	2,147.20	2,167.60	2,233.04			
	Annual	42,128	44,125	46,217	48,426	50,764	53,119	55,827	56,357	58,059			
T18	Hourly	23,282	24,406	25,538	26,808	28,043	29,427	30,806	31,102	32,043			
	Bi-Weekly	1,862.56	1,952.48	2,043.04	2,144.64	2,243.44	2,354.16	2,464.48	2,488.16	2,563.44			
	Annual	48,426	50,764	53,119	55,760	58,329	61,208	64,076	64,692	66,649			

COVERS:

GD JOB CODES

T16 1844, 1852, 1862, 1887, 1902, 2079

T18 1845, 1853, 1863, 1888, 1903

SCHEDULE XVII
BUREAU OF HUMAN RESOURCES
HOSPITAL SECURITY/OAK FOREST HOSPITAL
UNION

EFFECTIVE JUNE 1, 2007

<u>GRADE</u>		<u>AT</u>					<u>LONGEVITY</u>			<u>RATE</u>		
		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>OF SERVICE</u>	<u>AND 10 YRS.</u>	<u>AND 15 YRS.</u>	<u>AND 20 YRS.</u>	<u>OF SERVICE</u>	<u>OF SERVICE</u>
HS1	Hourly	14,558	15,260	15,971	16,738	17,601	18,509	19,246	20,009	20,209		
FOP	Bi-Weekly	1,164.64	1,220.80	1,277.68	1,339.04	1,408.08	1,480.72	1,539.68	1,600.72	1,616.72		
	Annual	30,280	31,740	33,219	34,815	36,610	38,498	40,031	41,618	42,034		
HS2	Hourly	17,525	18,426	19,280	20,254	21,214	22,309	23,197	24,122	24,359		
Teamster 726	Bi-Weekly	1,402.00	1,474.08	1,542.40	1,620.32	1,697.12	1,784.72	1,855.76	1,929.76	1,948.72		
	Annual	36,452	38,326	40,102	42,128	44,125	46,402	48,249	50,173	50,666		
HS3	Hourly	20,254	21,214	22,220	23,282	24,406	25,675	26,702	27,770	28,604		
Teamster 726	Bi-Weekly	1,620.32	1,697.12	1,777.60	1,862.56	1,952.48	2,054.00	2,136.16	2,221.60	2,288.32		
	Annual	42,128	44,125	46,217	48,426	50,764	53,404	55,540	57,761	59,496		
HSA	Hourly	13,596	14,249	14,912	15,629	16,434	17,193	17,536	17,708	17,890		
FOP	Bi-Weekly	1,087.68	1,139.92	1,192.96	1,250.32	1,314.72	1,375.44	1,402.88	1,416.64	1,431.20		
	Annual	28,279	29,637	31,016	32,508	34,182	35,761	36,474	36,832	37,211		

Rates are in effect for Teamster's Local 726 only. No change for FOP
 Job Code: 2464 and 4100

SCHEDULE XVII (STROGER)

**BUREAU OF HUMAN RESOURCES
HOSPITAL SECURITY
UNION**

APPENDICES - 40

GRADE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR.		AFTER 1 YR.		AFTER 1 YR.	
						AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AT 1ST LONGEVITY RATE AND 10 YRS. OF SERVICE	AT 2ND LONGEVITY RATE AND 15 YRS. OF SERVICE	AT 3RD LONGEVITY RATE AND 20 YRS. OF SERVICE		
HS1	Hourly	14,558	15,260	15,971	16,738	17,601	18,509	19,246	20,009	20,209	20,209
	Bi-Weekly	1,164.64	1,220.80	1,277.68	1,339.04	1,408.08	1,480.72	1,539.68	1,600.72	1,616.72	1,616.72
	Annual	30,280	31,740	33,219	34,815	36,610	38,498	40,031	41,618	42,034	42,034
HSA	Hourly	13,596	14,249	14,912	15,629	16,434	17,193	17,536	17,708	17,890	17,890
	Bi-Weekly	1,087.68	1,139.92	1,192.96	1,250.32	1,314.72	1,375.44	1,402.88	1,416.64	1,431.20	1,431.20
	Annual	28,279	29,637	31,016	32,508	34,182	35,761	36,474	36,832	37,211	37,211

SCHEDULE XVIII

BUREAU OF HUMAN RESOURCES
UNION

JOB CODE	TITLE	GRADE		1ST STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	
					AFTER 1 YR AND 5 YRS. SRVC	
4614	COSMETOLOGIST	X03	Hourly	16.017	16.253	16.659
			Bi-Weekly	1,281.36	1,300.24	1,332.72
			Annual	33,315	33,806	34,650
2124	COOK II	X04	Hourly	17.515	17.777	18.221
			Bi-Weekly	1,401.20	1,422.16	1,457.68
			Annual	36,431	36,976	37,899
2422	CUSTODIAL WRKR. II	X05	Hourly	15.754	15.986	16.383
			Bi-Weekly	1,260.32	1,278.88	1,310.64
			Annual	32,768	33,250	34,076
2423	CUSTODIAL WRKR. III	X06	Hourly	17.984	18.252	18.705
			Bi-Weekly	1,438.72	1,460.16	1,496.40
			Annual	37,406	37,964	38,906
2131	FOOD SRVC. WORKER I	X07	Hourly	13.209	13.406	13.738
			Bi-Weekly	1,056.72	1,072.48	1,099.04
			Annual	27,474	27,884	28,575
2161	LAUNDRY WORKER II	X07	Hourly	13.209	13.406	13.738
			Bi-Weekly	1,056.72	1,072.48	1,099.04
			Annual	27,474	27,884	28,575
2163	SEAMSTER II	X07	Hourly	13.209	13.406	13.738
			Bi-Weekly	1,056.72	1,072.48	1,099.04
			Annual	27,474	27,884	28,575
2142	HOUSEKEEPER II	X08	Hourly	17.675	17.939	18.387
			Bi-Weekly	1,414.00	1,435.12	1,470.96
			Annual	36,764	37,313	38,244
1253	SUPPLY CLERK III	X13	Hourly	12.926	13.115	13.443
			Bi-Weekly	1,034.08	1,049.20	1,075.44
			Annual	26,886	27,279	27,961

Effective June 1, 2007

SCHEDULE XIX

BUREAU OF HUMAN RESOURCES

SHERIFF'S SERVICE EMPLOYEES
UNION

<u>JOB CODE</u>	<u>GRADE</u>	<u>TITLE</u>		<u>1ST STEP</u>	<u>AFTER 1 YR AND 5 YRS SRVC</u>	<u>AT 1ST LONGEVITY RATE & 10 YRS. SRVC.</u>	<u>AT 2ND LONGEVITY RATE & 15 YRS. SRVC.</u>
2412	X09	Janitor II	Hourly	15.754	15.986	16.383	16.790
			Bi-weekly	1,260.32	1,278.88	1,310.64	1,343.20
			Annual	32,768	33,250	34,076	34,923
2413	X10	Janitor III	Hourly	17.984	18.252	18.705	19.169
			Bi-weekly	1,438.72	1,460.16	1,496.40	1,533.52
			Annual	37,406	37,964	38,906	39,871
2171	X11	Laundry Worker I	Hourly	12.947	13.141	13.465	13.799
			Bi-weekly	1,035.76	1,051.28	1,077.20	1,103.92
			Annual	26,929	27,333	28,007	28,701
2145	X12	Seamster I	Hourly	12.947	13.141	13.465	13.799
			Bi-weekly	1,035.76	1,051.28	1,077.20	1,103.92
			Annual	26,929	27,333	28,007	28,701
2435	X14	Elevator Operator	Hourly	15.213	15.440	15.824	16.214
			Bi-weekly	1,217.04	1,235.20	1,265.92	1,297.12
			Annual	31,643	32,115	32,913	33,725
2436	X15	Elevator Starter	Hourly	16.165	16.397	16.792	17.194
			Bi-weekly	1,293.20	1,311.76	1,343.36	1,375.52
			Annual	33,623	34,105	34,927	35,763
1213	X16	Cook II (Sheriff)	Hourly	17.515	17.777	18.221	18.679
			Bi-weekly	1,401.20	1,422.16	1,457.68	1,494.32
			Annual	36,431	36,976	37,899	38,852
2433	X17	Window Washer I	Hourly	18.922	19.204	19.685	20.175
			Bi-weekly	1,513.76	1,536.32	1,574.80	1,614.00
			Annual	39,357	39,944	40,944	41,964
2434	X18	Window Washer II	Hourly	20.085	20.386	20.897	21.419
			Bi-weekly	1,606.80	1,630.88	1,671.76	1,713.52
			Annual	41,776	42,402	43,465	44,551

Effective June 1, 2007

SCHEDULE XX
BUREAU OF HUMAN RESOURCES
CASEWORKER (PUBLIC GUARDIAN)
UNION

<u>GD</u>	<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER</u> <u>TWO YEARS</u> <u>AT 5TH STEP</u>	<u>AFTER 1</u> <u>YR AT 1ST</u> <u>LONGEVITY</u> <u>RATE & 10</u> <u>YRS SERV</u>	<u>AFTER 1</u> <u>YR AT 2ND</u> <u>LONGEVITY</u> <u>RATE & 15</u> <u>YRS SERV</u>	<u>AFTER 1</u> <u>YR AT 3RD</u> <u>LONGEVITY</u> <u>RATE & 20</u> <u>YRS SERV</u>
	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>		<u>YR AT 1ST</u> <u>LONGEVITY</u> <u>RATE & 10</u> <u>YRS SERV</u>	<u>YR AT 2ND</u> <u>LONGEVITY</u> <u>RATE & 15</u> <u>YRS SERV</u>	<u>YR AT 3RD</u> <u>LONGEVITY</u> <u>RATE & 20</u> <u>YRS SERV</u>
PG1									
Hourly	20.007	20.921	21.961	23.060	24.215	25.359	28.179	29.017	30.187
Bi-Weekly	1,600.56	1,673.68	1,756.88	1,844.80	1,937.20	2,028.72	2,254.32	2,321.36	2,414.96
Annual	41,614	43,515	45,678	47,964	50,367	52,746	58,612	60,355	62,788
PG2									
Hourly	21.478	22.505	23.567	24.703	25.885	27.089	28.881	29.737	30.939
Bi-Weekly	1,718.24	1,800.40	1,885.36	1,976.24	2,070.80	2,167.12	2,310.48	2,378.96	2,475.12
Annual	44,674	46,810	49,019	51,382	53,840	56,345	60,072	61,852	64,353

EFFECTIVE JUNE 1, 2007

SCHEDULE XXV

BUREAU OF HUMAN RESOURCES

SHERIFF'S INVESTIGATORS (FUGITIVE UNIT)
UNION

<u>GRADE</u>	<u>1ST</u>					<u>AFTER 1 YR.</u>					<u>AFTER 1 YR.</u>					<u>AFTER 1 YR.</u>				
	<u>STEP</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>OF SERVICE</u>	<u>5 YEARS</u>	<u>AND 10 YRS.</u>	<u>AND 15 YRS.</u>	<u>AND 20 YRS.</u>	<u>AND 25 YRS.</u>	<u>OF SERVICE</u>	<u>AT 1ST LON-</u>	<u>AT 2ND LON-</u>	<u>AT 3RD LON-</u>	<u>AT 4TH LON-</u>	<u>GEVITY RATE</u>	<u>GEVITY RATE</u>	<u>GEVITY RATE</u>	<u>GEVITY RATE</u>
IS2	21.150	22.155	23.205	24.320	25.492	26.672	27.734	28.836	29.984	31.182										
Hourly	1,692.00	1,772.40	1,856.40	1,945.60	2,039.36	2,133.76	2,218.72	2,306.88	2,398.72	2,494.56										
Bi-Weekly	43,992	46,082	48,266	50,585	53,023	55,477	57,686	59,978	62,366	64,858										
Annual																				

EFFECTIVE JUNE 1, 2007

SCHEDULE XXV
BUREAU OF HUMAN RESOURCES
SHERIFF'S INVESTIGATORS

UNION

<u>GRADE</u>	1ST		2ND		3RD		4TH		5TH		AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LON- GEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LON- GEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LON- GEVITY RATE AND 20 YRS. OF SERVICE	AFTER 1 YR. AT 4TH LON- GEVITY RATE AND 25 YRS. OF SERVICE
	STEP	STEP	STEP	STEP	STEP	STEP	STEP	STEP							
IS2	20,740	21,725	22,753	23,848	24,996	26,153	27,195	28,277	29,402	30,575	26,153	27,195	28,277	29,402	30,575
Hourly															
Bi-Weekly	1,659.20	1,738.00	1,820.24	1,907.84	1,999.68	2,092.24	2,175.60	2,262.16	2,352.16	2,446.00	2,092.24	2,175.60	2,262.16	2,352.16	2,446.00
Annual	43,139	45,188	47,326	49,603	51,991	54,398	56,565	58,816	61,156	63,596	54,398	56,565	58,816	61,156	63,596

SCHEDULE XXVI

BUREAU OF HUMAN RESOURCES

DEPUTY SHERIFF LIEUTENANT
UNION

GD	1ST		2ND		3RD		4TH		5TH		AFTER 2		AFTER 1		AFTER 1		AFTER 1		
	STEP	STEP	STEP	STEP	STEP	STEP	STEP	STEP	STEP	STEP	YEARS AT	YRS SERV	YRS SERV	YRS SERV	YRS SERV	YRS SERV	YRS SERV	YRS SERV	
	26,426	27,763	29,076	30,434	31,947	33,532	34,193	34,519	34,873	36,264									
D4	2,114.08	2,221.04	2,326.08	2,434.72	2,555.76	2,682.56	2,735.44	2,761.52	2,789.84	2,901.12									
	54,966	57,747	60,478	63,302	66,449	69,746	71,121	71,799	72,535	75,429									

Effective June 1, 2007

SCHEDULE XXVII

BUREAU OF HUMAN RESOURCES

INVESTIGATORS (STATE'S ATTORNEY)

UNION

GRADE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	6TH STEP	AFTER 2 YEARS AT 6TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10	AFTER 1 YR AT 2ND LONGEVITY RATE & 15	AFTER 1 YR AT 3RD LONGEVITY RATE & 20	AFTER 1 YR AT 4TH LONGEVITY RATE & 25	YRS. SERVC	
												YRS. SERVC	YRS. SERVC
SA1	Hourly	23,168	24,319	25,532	26,802	28,033	29,419	30,810	31,422	31,738	32,689		
	Bi-Weekly	1,853.44	1,945.52	2,042.56	2,144.16	2,242.64	2,353.52	2,464.80	2,513.76	2,539.04	2,615.12		
	Annual	48,189	50,583	53,106	55,748	58,308	61,191	64,084	65,357	66,015	67,993		
SA2	Hourly	26,802	28,033	29,419	30,810	32,289	33,809	35,460	35,981	36,332	37,423		
	Bi-weekly	2,144.16	2,242.64	2,353.52	2,464.80	2,583.12	2,704.72	2,836.80	2,878.48	2,906.56	2,993.84		
	Annual	55,748	58,308	61,191	64,084	67,161	70,322	73,756	74,840	75,570	77,839		

**Schedule XXVIII
Deputy Sergeant's (D3)**

UNION

	<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1 YR</u>	<u>AFTER 1 YR</u>	<u>AFTER 1 YR</u>	<u>AFTER 3RD YR</u>	<u>AFTER 4TH YR</u>
	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u>	<u>AT 1ST</u>	<u>AT 2ND</u>	<u>AT 3RD</u>	<u>AT 3RD</u>	<u>AT 4TH</u>
						<u>5TH STEP</u>	<u>& 10 YRS SRV</u>	<u>& 15 YRS SRV</u>	<u>& 20 YRS SRV</u>	<u>LONGEVITY RATE</u>	<u>LONGEVITY RATE</u>
											<u>& 25 YRS SRV</u>

GD
D3

Effective: 12/01/05

4.5%	Hourly	22,050	23,135	24,314	25,487	26,645	27,981	29,097	30,257	31,453	32,704
	Bi-Weekly	1764.00	1850.8	1945.12	2038.96	2131.60	2238.48	2327.76	2420.56	2516.24	2616.32
	Annual	45,864	48,120	50,573	53,012	55,421	58,200	60,521	62,934	65,422	68,024

Effective: 12/01/06

1.5%	Hourly	22,381	23,482	24,679	25,869	27,045	28,401	29,533	30,711	31,925	33,195
	Bi-Weekly	1790.48	1878.56	1974.32	2069.52	2163.60	2272.08	2362.64	2456.88	2554.00	2655.60
	Annual	46,552	48,842	51,332	53,807	56,253	59,074	61,428	63,878	66,404	69,045

Effective: 06/01/07

2.5%	Hourly	22,941	24,069	25,296	26,516	27,721	29,111	30,271	31,479	32,723	34,025
	Bi-Weekly	1835.28	1925.52	2023.68	2121.28	2217.68	2328.88	2421.68	2518.32	2617.84	2722
	Annual	47,717	50,063	52,615	55,153	57,659	60,550	62,963	65,476	68,063	70,772

Effective: 12/01/07

2.0%	Hourly	23,400	24,550	25,802	27,046	28,275	29,693	30,876	32,109	33,377	34,706
	Bi-Weekly	1,872.00	1,964.00	2,064.16	2,163.68	2,262.00	2,375.44	2,470.08	2,568.72	2,670.16	2,776.48
	Annual	48,672	51,064	53,668	56,255	58,812	61,761	64,222	66,786	69,424	72,188

Effective: 06/01/08

2.75%	Hourly	24,044	25,225	26,512	27,790	29,053	30,510	31,725	32,992	34,295	35,660
	Bi-Weekly	1,923.52	2,018.00	2,120.96	2,223.20	2,324.24	2,440.80	2,538.00	2,639.36	2,743.60	2,852.80
	Annual	50,011	52,468	55,144	57,803	60,430	63,460	65,988	68,623	71,333	74,172

Effective: 12/01/08

3.00%	Hourly	24,765	25,982	27,307	28,624	29,925	31,425	32,677	33,982	35,324	36,730
	Bi-Weekly	1,981.20	2,078.56	2,184.56	2,289.92	2,394.00	2,514.00	2,614.16	2,718.56	2,825.92	2,938.40
	Annual	51,511	54,042	56,798	59,537	62,244	65,364	67,968	70,682	73,473	76,398

Job Code:1341

Effective June 1, 2007

SCHEDULE XXX

BUREAU OF HUMAN RESOURCES

SHERIFF'S INVESTIGATOR II (INTENSIVE SUPERVISION #0671)

UNION

<u>GRADE</u>	1ST	2ND	3RD	4TH	5TH	AFTER 1 YR. AT MAXIMUM RATE AND STEP OF SERVICE	AFTER 1 YR. AT 1ST LON- GEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LON- GEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LON- GEVITY RATE AND 20 YRS. OF SERVICE	AFTER 1 YR. AT 4TH LON- GEVITY RATE AND 25 YRS. OF SERVICE
	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP OF SERVICE</u>	<u>OF SERVICE</u>	<u>OF SERVICE</u>	<u>OF SERVICE</u>	<u>OF SERVICE</u>

CS2	Hourly	21,140	22,145	23,192	24,308	25,479	26,657	27,721	28,824	29,971	31,168
	Bi-Weekly	1,691.20	1,771.60	1,855.36	1,944.64	2,038.32	2,132.56	2,217.68	2,305.92	2,397.68	2,493.44
	Annual	43,971	46,061	48,239	50,560	52,996	55,446	57,659	59,953	62,339	64,829



APPENDIX A

SECTION 2

COOK COUNTY, ILLINOIS

LEAVES OF ABSENCE

Pursuant to a resolution by the members of the Board of Commissioners of Cook County, approved and adopted April 6, 1967, and amended periodically, all officers and employees of the County of Cook whose salaries or rates of compensation are fixed or established by the Board of Commissioners in the Annual Appropriation Bill shall be entitled to designated holidays and leave from duty in accordance with the provisions set forth herein, or as modified by collective bargaining agreements which stipulate otherwise, or current policies in effect for the Cook County Bureau of Health Facilities which may deviate from these provisions.

The heads of the various County offices, departments, or institutions, in order to conduct the business of Cook County in an orderly and efficient manner, shall be permitted to make rules and regulations pertaining to their own particular office, department, or institution which are not inconsistent with the provisions set forth herein. All questions concerning the specific application of the provisions of this resolution shall be interpreted and resolved by the Chief, Bureau of Human Resources.

It is the intent of the Board of Commissioners of Cook County that all provisions of this resolution shall apply to all designated officers and/or employees, without regard to race, color, gender, age, religion, disability, national origin, ancestry, sexual orientation, marital status, parental status, military discharge status, source of income or housing.

I. LEAVES OF ABSENCE WITH PAY

A. DESIGNATION OF HOLIDAYS

1. The following dates are hereby declared holidays, except in emergency and for necessary operations, for all salaried County officers and employees in the County offices, departments, or institutions. Employees of the health facilities receive all of the following holidays except Casimir Pulaski's Birthday.

New Year's Day	January 1
Martin Luther King's Birthday	Third Monday in January
Abraham Lincoln's Birthday	February 12
George Washington's Birthday	Third Monday in February
Casimir Pulaski's Birthday	First Monday in March
Memorial Day	Last Monday in May
Independence Day	July 4
Labor Day	First Monday in September
Columbus Day	Second Monday in October
Veteran's Day	November 11
Thanksgiving Day	Fourth Thursday in November
Christmas Day	December 25
Floating Holiday*	

Note: Holiday benefits may vary for Bureau of Health Services employees.

2. All salaried employees shall be granted the above holidays, or equivalent paid days off per year.

* The floating holiday may be taken by the employee with the advance approval of the department head/designee. The floating holiday shall be credited to employees on December 1 and used prior to November 30 of each fiscal year. Employees shall not be entitled to accrue the floating holiday beyond the end of the fiscal year. Use of the floating holiday is restricted to a full day increment. Individuals who utilized more than five (5) Reduced Work-Force Days in Fiscal Year 2007 shall be credited with the equivalent number of floating holidays to be used in accordance with the policy on floating holidays.

3. Should a certain holiday fall on Saturday, the preceding Friday shall be set as the holiday; should a certain holiday fall on a Sunday, the following Monday shall be set as the holiday.
4. In addition to the above, any other day or part of a day shall be considered a holiday when so designated by the Board Of Commissioners Of Cook County.

B. SICK LEAVE

1. Sick leave is granted by Cook County because an employee is unable to perform his/her assigned duties, or because the employee's presence at work would jeopardize the health of his/her coworkers. Accordingly, sick leave shall not be used as additional vacation leave.
2. All eligible salaried employees, other than seasonal employees, shall be granted sick leave with pay at the rate of one working day for each month of service. Sick leave accruals will be carried out in accordance with the biweekly payroll system. Employees must be in a pay status for a minimum of five (5) days in a pay period to accrue sick time in that period.
3. All individuals employed on a part-time work schedule of twenty (20) hours per week or more shall be granted sick leave with pay proportionate to the time worked per pay period.
4. Sick leave may be accumulated to equal, but at no time to exceed, one hundred seventy-five (175) working days, except health facilities employees who cannot exceed one hundred fifty (150) days. Records of sick leave credit and use shall be maintained by each office, department, or institution. Severance of employment terminates all rights for the compensation thereunder. Amount of leave accumulated at the time when any sick leave begins shall be available in full, and additional leave shall continue to accrue while an employee is using that already accumulated.
5. Sick leave may be used for illness, disability incidental to pregnancy or non-job related injury to the employee; appointments with physicians, dentists, or other recognized practitioners; or for serious illness, disability, or injury in the immediate family of the employee. After five (5) consecutive sick days, employees shall submit to their department head a doctor's certificate as proof of illness. Sick leave may be used as maternity or paternity leave by employees.
6. If, in the opinion of the executive head of the office, department or institution, the health of an employee warrants prolonged absence from duty, the employee will be permitted to combine his/her vacation, sick leave and personal days.
7. The employee may apply for disability under the rules and regulations established by the retirement board.

C. VACATION LEAVE

1. All officers and employees, other than seasonal employees and certain classifications of nursing personnel, who have completed one year of service with Cook County, including service mentioned in Appendix A, Section 2-I, Paragraph C-5, shall be granted vacation leave with pay for periods as follows. Vacation accruals for employees of the health facilities may vary in accordance with provisions of collective bargaining agreements or existing policies.

<u>ANNIVERSARY OF EMPLOYMENT</u>	<u>DAYS OF VACATION</u>	<u>MAXIMUM ACCUMULATION</u>
1st through 6th Years	10 Working Days	20 Working Days
7th through 14th Years	15 Working Days	30 Working Days
15 Years	20 Working Days	40 Working Days

Note: Vacation benefits may vary for Bureau of Health Services employees.

2. Vacation accruals will be carried out in accordance with the biweekly payroll system. Employees must be in a pay status for a minimum of five days in a pay period to accrue vacation time in that period.
3. All individuals employed on a part-time work schedule of twenty (20) hours per week or more shall be granted vacation leave with pay proportionate to the time worked per pay period.

4. Employees may use only such vacation leave as has been earned and accrued provided, however, that five (5) working days of the initial vacation allowance may be allowed after the first six (6) months of service. The heads of the County offices, departments, or institutions may establish the time when the vacation shall be taken.
5. Any employee of the County of Cook who has rendered continuous service to the City of Chicago, the Chicago Park District, the Forest Preserve District, the Metropolitan Water Reclamation District of Greater Chicago and/or the Chicago Board of Education shall have the right to have the period of such service credited and counted for the purpose of computing the number of years of service as employees of the County for vacation credit only. All discharges and resignations not followed by reinstatement within one (1) year shall interrupt continuous service, and shall result in the loss of all prior service credit. Credit for such prior service shall be established by filing, in the Office of the Comptroller of Cook County, a certificate of such prior service from such former place or places of employment.
6. In the event an employee has not taken vacation leave as provided by reason of separation from service, the employee, or in the event of death, the employee's spouse or estate, shall be entitled to receive the employee's prevailing salary for such unused vacation periods.
7. In computing years of service for vacation leave, employees shall be credited with regular working time plus the time of duty disability.
8. Any Cook County employee who is a reemployed veteran shall be entitled to be credited with working time for each of the years absent due to military or naval service. The veteran's years of service for purposes of accrual of vacation time in the year of return to employment with Cook County, shall be the same as if employment had continued without interruption by military service.
9. Holidays recognized by the Board of Commissioners of Cook County are not to be counted as part of a vacation.

D. BEREAVEMENT LEAVE

Excused leave with pay will be granted up to three (3) days to an employee for the funeral of a member of the employee's immediate family or household. For purposes of this section, immediate family includes mother, father, husband/wife, domestic partner, child (including stepchildren and foster children), brothers/sisters, grandchildren, grandparents, spouse's parents or such persons who have reared the employee.

Leave requested to attend the funeral of someone other than a member of an employee's immediate family or household may be granted, but time so used shall be deducted from the accumulated vacation or personal leave of the employee making the request.

E. JURY DUTY

Approval will be granted for leave with pay for any jury duty imposed upon any officer or employee of the County of Cook. However, any compensation must therefore be turned over to the County of Cook by said officer or employee.

F. VETERANS' CONVENTION LEAVE

Any employee who is a delegate or alternate delegate to a national or state convention of a recognized veterans' organization may request a leave of absence for the purpose of attending said convention, providing, however, that any employee requesting a leave of absence with pay must meet the following conditions:

- the employee must be a delegate or alternate delegate to the convention as established in the by-laws of the organization.
- they must register with the credentials committee at the convention headquarters.
- their name must appear on the official delegate-alternate rolls that are filed at the state headquarters of their organization at the close of the convention.
- they must have attended no other veterans' convention, with a leave of absence with pay, during the fiscal year.

- the employee must produce, upon returning from the convention, a registration card signed by a proper official of the convention, indicating attendance.

G. PERSONAL DAYS

1. All employees, except trades (Grade X), those in a per diem pay status, and those of the health facilities, shall be permitted four (4) days off with pay each fiscal year. Employees may be permitted these four (4) days off with pay for personal leave for such occurrences as observance of a religious holiday or for other personal reasons. Such personal days shall not be used in increments of less than one-half (½) day at a time.
2. Employees entitled to receive such leave, who enter Cook County employment during the fiscal year, shall be given credit for such personal leave at the rate of one (1) day for each full fiscal quarter in pay status; except that two (2) personal days may be used for observance of religious holidays prior to accrual, to be paid back in the succeeding two (2) fiscal quarters. No more than four (4) personal days may be used in a fiscal year.
3. Personal days shall not be used as additional vacation leave. If the health of an employee warrants prolonged absence from duty, the employee will be permitted to combine personal days, sick leave, and vacation leave.
4. Personal days may not be used consecutively unless approved by the department head.
5. Personal days off shall be scheduled in advance to be consistent with operating necessities and the convenience of the employee, subject to department head approval.
6. In crediting personal days, the fiscal year shall be divided into the following fiscal quarters;

1st Quarter	-	December, January, February
2nd Quarter	-	March, April, May
3rd Quarter	-	June, July, August
4th Quarter	-	September, October, November

Note: Personal day benefits may vary for Bureau of Health Services employees.

7. Severance of employment shall terminate all rights to accrued personal days.

II. LEAVES OF ABSENCE WITHOUT PAY

A. PERSONAL LEAVE

An employee not affected by the leave of absence rules of the Civil Service Commission or Merit Board of Cook County may be granted a leave of absence, without pay, by the head of a department with the written approval of the Comptroller of Cook County. Such leave of absence shall be intended to take care of emergency situations and shall be limited to one month for every full year of continuous employment by the County, with a maximum of one year of leave, except for military service. An employee granted a leave of absence shall be eligible, when such leave expires, to receive the salary he or she received at the time the leave of absence was granted. In all cases, the department shall provide the County Comptroller with the name of any employee on leave of absence.

B. MATERNITY/PATERNITY ABSENCE

Employees shall be granted maternity or paternity leaves of absence to cover periods of pregnancy and postpartum child care. The length of such leave, in general, shall not exceed six months, but may be renewed by the department head. The following rules shall apply:

1. An employee who will require a maternity leave shall inform her supervisor in writing of her request no later than 3 months prior to her expected date of delivery and shall present a signed statement by her physician stating the expected date of delivery.

2. A pregnant employee may continue in her assignment as long as her attendant physician deems her to be able to perform her normal work routines. Her physician shall specify in writing the latest date maternity leave shall commence.
3. An employee who has been absent due to maternity leave shall be eligible for reinstatement as soon as her physician deems her to be able to assume her regular duties. The employee shall report to work with a written statement from her physician and release from the applicable County medical authority advising that the employee is physically capable of returning to her duties.
4. Upon return from maternity leave the reinstatement rights of the employee will be identical to those of an employee returning from an ordinary disability leave.
5. Employees seeking maternity/paternity leave for the birth of a child shall be entitled to the six month period set forth herein, notwithstanding the implementation of the Family And Medical Leave Act Of 1993, which is addressed below in Paragraph II-C.

C. FAMILY AND MEDICAL LEAVE (FMLA)

1. An employee entitled to leave of absence under family and medical leave is an employee who has been employed at least 12 months by the County and has worked at least 1,250 hours during the previous 12-month period. All terms in this section are used in accordance with definitions set out in the FMLA.
2. A leave of absence may last up to 12 weeks during any 12-month period for (a) the birth of a child; (b) placement of a child with an employee for adoption or foster care; (c) the care of an employee's spouse, son, daughter or parent who has a serious health condition; and, (d) a serious health condition that makes an employee unable to perform the functions of his/her position. Where spouses are both employed by the County, leave for the birth or adoption of a child or to care for a sick parent is limited to an aggregate of 12 weeks in a 12-month period. Leave for the birth or adoption of a child shall be taken within 12 months of the birth or placement.
3. Requests for leave due to the placement for adoption or foster care shall be made at least 30 days before the expected date the leave is to begin. When leave is due to planned medical treatment, the employee shall make a reasonable effort to schedule the treatment so as not to disrupt unduly the operations of the County, and shall provide not less than 30 days written notice before the date the leave is to begin. If the treatment requires leave to begin in less than 30 days, the employee shall provide such notice as is practicable.
4. A doctor's certification must be provided when employee requests leave for his/her own serious health condition or that of family members as defined by the FMLA. The County reserves the right to require a second opinion at County expense and a third opinion, again at County expense, should the two opinions conflict.
5. During this leave of absence, the employee will continue to be covered by health insurance benefits. The County may recover the cost of health insurance premiums from employees who do not return to work at the end of such leave of absence in accordance with the provisions of the act. Employees will not lose accrued benefits during this leave period, although no benefits will accrue during this period. Employees will be reinstated to the same position or equivalent position upon the return from such leave. The period of absence will be deducted in computing total continuous service and will effect a change in the anniversary and seniority dates.
6. Pursuant to the record keeping requirements of the FMLA, all FMLA-related requests, reports and certifications shall be forwarded to the Bureau of Human Resources for review and maintenance.

E. MILITARY LEAVE

1. Any employee who has at least six (6) months or more of continuous actual service and is a member of the Illinois National Guard or any of the reserve components of the armed forces of the United States shall be entitled to leave of absence with full pay for limited service in field training, cruises, and kindred recurring obligations. Such leave will normally be limited to 11 working days in each year.
2. Any employee granted a leave of absence without pay to enter service in the military or naval forces of the United States, either voluntarily or by reason of conscription, shall upon return to County service, be restored to the position

held prior to going on leave with the same anniversary and seniority dates, status and pay as if the employee had been employed continuously by Cook County.

3. The veteran must file written request for reinstatement to a former position or re-employment within the prescribed number of days in accordance with USERRA. The veteran must present at such time a copy of his/her military orders.

III. DISABILITY PROVISIONS

A. ORDINARY DISABILITY

An employee who is on official disability leave and returns to work within 60 calendar days after disability leave is terminated shall be eligible to receive the salary paid at the time disability leave started, provided the budget of the department can accommodate the salary and, if not, the employee shall be eligible to have the salary received at the time disability leave started restored at the earliest possible date.

B. DUTY-RELATED DISABILITY

1. Temporary total disability is granted by Cook County because an employee has been injured in an accident which has arisen out of and was in the course of employment. As a form of compensation for the first three (3) working days following such injury, an employee who does not participate in the Cook County Employees' Annuity and Benefit Fund shall be entitled to seventy-five percent (75%) of the base wage rate paid at the time of the accident as supplemental temporary total disability. Any employee (annuity and benefit fund participants included) who is absent as a result of any injury on duty for a period of nine (9) days or less shall be eligible for supplemental temporary total disability.
2. Any employee who is off duty on supplemental temporary total disability shall not be eligible to receive duty disability leave as provided for by the Cook County Annuity and Benefit Fund for the period in which the employee is shown to be on supplemental temporary total disability.
3. Any employee who is injured in an accident arising out of and in the course of his/her employment will not be eligible to substitute sick leave, vacation leave, or personal days in place of supplemental temporary total disability or substitute for temporary total compensation as defined in the workers' compensation act.
4. Any period for which an employee is shown to be carried on supplemental temporary total disability or on temporary total disability compensation is subject to review by the Cook County Injury Compensation Committee. The Committee is authorized to require a physical examination of any employee injured in the course of employment to determine eligibility for supplemental temporary total disability or for temporary total disability compensation benefits. Any employee who fails to submit to such physical examination will immediately have supplemental temporary total disability or temporary total disability compensation benefits terminated.
5. No employee shall return to duty after having been carried on supplemental temporary total disability or on temporary total disability compensation without a physician's approval to return to work and authorization from Cook County.

IV. MAINTENANCE OF RECORDS

- A. For employees under the jurisdiction of the President, records of leave shall be maintained by the Bureau of Human Resources.
- B. For employees not under the jurisdiction of the President, records of leave shall be maintained by the elected official and/or executive department head.

APPENDIX B

CHART OF ACCOUNTS FISCAL YEAR 2008

BUREAU OF FINANCE DEPARTMENT OF BUDGET AND MANAGEMENT SERVICES

CLASSIFICATION DESCRIPTIONS AND CODING DEFINITIONS BY OBJECT AND PURPOSE OF APPROPRIATIONS

STATEMENT OF PURPOSE

This Chart of Accounts offers a detailed description of classifications and coding by object and purpose of accounts as a guideline for appropriate account usage in budgeting functions throughout Cook County. New object account numbers have been included next to each account for easy reference.

100 PERSONAL SERVICES

Personal Services--This category includes accounts from which payment is made for personal services rendered to the County by an officer or employee of the County, any amount required or authorized to be deducted from salary for specific benefit programs, retirement or tax, or any amount directly related to authorized reimbursable employee expenses. All persons paid from accounts in this series will receive a W-2 form for federal and state income tax purposes.

110 / 501010 Salaries and Wages of Regular Employees

Amounts paid to permanent County employees appointed to positions indicated in the approved and adopted budget. This amount includes gross salary for personal services, including authorized amounts which are components of the base salary.

115 / 501170 Appropriation Adjustment for Personal Services

Amount calculated by the DBMS to provide provisional funding for compensation and benefits affected by pending wage settlements.

119 / 501190 Scheduled Salary Adjustment

Amount calculated by the DBMS to provide appropriate funding for positions reflecting salary increases authorized by Salary Schedule Resolution for a fiscal year. Amounts in this account reflect certain "step" increases and cost-of-living adjustments.

120 / 501210 Overtime Compensation

Amounts paid to employees for authorized work performed in addition to the normal work period for which an employee is compensated as provided by County policy or agreement.

121 / 501230 Premium Pay Based Upon Collective Bargaining Agreements

Amounts paid to employees in addition to base salary, or a portion of base salary, for particular components of their position as provided for in collective bargaining agreements.

124 / 501250 Employee Health Insurance Allotment

Payment to employees who waive County health insurance coverage.

126 / 501270 Salaries and Wages of Replacements for Employees on Authorized L.O.A.

Amounts paid to temporary replacement employees to distinguish the salaries and wages of these employees from those of "regular" employees. Funds for expenses incurred under this account are to be transferred from the 110 account.

129 / 501300 Salaries and Wages of Seasonal Work Employees

This account represents amounts paid to employees who work during certain seasons of the year and is restricted to the appointment of Student Administrative Aide (Job Code 0079), Student Project Engineer (Job Code 0812), Student Law Clerk (Job Code 0501), Apprentice Painter (Job Code 4008), and Apprentice Operating Engineer (Job Code 4009).

130 / 501320 Salaries and Wages of Extra Employees

Amounts paid to employees appointed to positions authorized during a fiscal year for new programs or emergencies. The appointment of employees paid from this account should not extend beyond the fiscal year when future period funding expires.

131 / 501340 Salaries and Wages of Extra Employees for Special Activities

Amounts paid to employees appointed to added positions for special activities. Purpose for which funding is requested must be specified in the appropriation request.

- 132 / 501355 Salaries and Wages of Employees per Court Order.**
Amounts paid to employees appointed to positions for the duration of a court order.
- 133 / 501360 Per Diem Personnel**
Amounts paid to employees appointed for specific or special purposes and whose services are required on a daily basis as needed. Typical examples are medical professionals (service physicians and consultants), in-house registry participants, special examiners, crossing guards, technicians, engineers and snow removal personnel. Physicians appointed at less than 25% time or on a per session/service basis are to be paid from this account. For independent registry services, use account 275.
- 136 / 501400 Differential Pay**
Additional amounts paid to employees as provided by policy or union agreement for specific reasons related to the position to which they are appointed and which are not part of the base wage or salary.
- 155 / 501420 Medical Practitioners As Required**
Amounts paid to physicians and other medical practitioners appointed at less than full-time status. Medical practitioners appointed at less than 25% time, or on a per session/service basis, are considered consultants and funds for their compensation should be requested from account 133 as employees or account 272 as non-employee consultants billing for services rendered.
- 169 / 501490 Reclassification of Position Adjustments**
Amounts appropriated for position reclassifications that have been approved in a fiscal year. These amounts are estimated by the Department of Budget & Management Services upon consultation with the Department of Human Resources.
- 170 / 501510 Mandatory Medicare Costs**
Payments mandated by Federal law to be paid by the County to match the Medicare (FICA) tax deducted from eligible employees. This amount is calculated by the DBMS.
- 172 / 501540 Workers' Compensation**
Amounts contributed to the Self Insurance Fund for payments of temporary total disability benefits to employees for work-related injury, payments to medical providers, and amounts contributed to the Self Insurance Fund for payments of awards or settlements mandated by the Industrial Commission of the State of Illinois. This amount is calculated by DBMS.
- 174 / 501570 Pension**
Payments made to the Annuity and Benefit Fund of Cook County on behalf of participant employees. This account is typically used by grants.
- 175 / 501590 Life Insurance Program**
Payments made to carriers for life insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.
- 176 / 501610 Health Insurance**
Payments made to providers of health care insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.
- 177 / 501640 Dental Insurance Plan**
Payments made to carriers for dental insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.
- 178 / 501660 Unemployment Compensation**
Payments made to the State of Illinois to reimburse the cost of unemployment benefits made to eligible former County employees. This amount is calculated by the DBMS.
- 179 / 501690 Vision Care Insurance**
Payments made to carriers for vision care insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.
- 182 / 501750 Employee Tuition Refund**
Payments made to qualifying employees to reimburse the expense of tuition as provided by County policy or union agreement.
- 183 / 501770 Seminars for Professional Employees**
Payment of costs related to the attendance of County employees at authorized professional seminars and meetings.
- 185 / 501810 Professional and Technical Membership Fees**
Payment of membership and association fees or dues for County employees as authorized.
- 186 / 501860 Training Programs for Staff Personnel**
Payment to special instructors and charges related to training materials, rental of facilities, ancillary services and equipment for training of County employees.
- 189 / 501950 Allowances Per Collective Bargaining Agreement**
Payment of allowances authorized by policy or union agreements. These costs are typically for uniforms, personal support programs and similar negotiated obligations.

190 / 501970 Transportation and Other Travel Expenses for Employees

Expenditures associated with the travel expense of employees to other County facilities, work locations, training, seminars and meetings. These costs may include reimbursement for automobile usage, public transportation or private carriers, and are paid at a rate determined by the Bureau of Administration.

200 CONTRACTUAL SERVICES

Contractual Services--This category includes accounts funded for payment of services that by their nature can be performed only by persons or firms with specialized skills and knowledge. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are services that support the various policy-making and managerial activities of the County, professional services supporting various County facilities, and services that are not regarded as professional but that require basic scientific knowledge or specialized skills. Expenditures related to routine building service functions are appropriately charged to these accounts. Excluded are expenditures for operation, maintenance and repair of equipment or facilities; any items related to capital building projects; and all capital equipment purchases. All persons paid for services rendered from accounts in this series will receive a 1099 form for federal and state income tax purposes. No payment will be made via payroll.

213 / 520010 Ambulance and Patient Transportation Service

Expenditures for transport provided by specially equipped vehicles for escorted transfer of the medically disabled between facilities for appointments, treatment, specialized care, or tests.

214 / 520030 Armored Car Service

Expenditures for transport provided by specially equipped vehicles to transfer currency from various County facilities to depositories.

215 / 520050 Scavenger Services

Expenditures for transport of disposable waste and obsolete materials and equipment from County facilities.

217 / 520100 Transportation for Specific Activities and Purposes

Expenditures for transport of persons involved in special activities or projects which are sponsored by or are the responsibility of the County. Expenditures for transport not specified in other accounts in this category. This includes transportation expenses for non-employees traveling on the County's business for consulting, interviewing and recruitment activities or legal matters. Purpose for which funding is requested should be specified in the appropriation request.

219 / 520130 Transportation Not Otherwise Classified

Expenditures for transport not specified in other accounts in this category. This includes transportation expenses for non-employees traveling on the County's business for consulting, interviewing and recruitment activities or legal matters.

Beginning FY 2006, this account will no longer be utilized due to reallocation to specific accounts with specific uses.

220 / 520150 Communication Services

This account is used for expenditures for telecommunication services as determined by central services. Also, this account is used to pay for expenditures related to IP Addresses for Transmittal of Election Results.

For IP Addresses for Transmittal of Election Results

For IP Addresses for Transmittal of Election Results

222 / 520190 Laundry and Linen Services

Expenditures for the management and operation of the linen delivery and laundry function at County facilities. The cost of the service may include charges for management, pick-up and delivery of linen, replacement of linen and transportation related costs. For charges related to laundry supplies, refer to supply account 330.

223 / 520210 Food Services

Expenditures for management of the food service function at County facilities. The cost of the food is included only if the service and the food are part of the same contract. For charges related to food and dietary supplies, refer to supply account 310.

224 / 520240 Cable Casting

Expenditures for cable transmission of programs or data.

225 / 520260 Postage

Expenditures for postage stamps and service for general office and institutional use, including postage meter setting payments, stamped envelopes, stamped post cards, postal permit deposits, overnight/express mail, postal registry, and other U.S. Postal Services. For charges related to parcel delivery and courier service, refer to account 228.

228 / 520280 Delivery Services

Expenditures for private courier or parcel delivery, such as Federal Express, United Parcel Service, etc. For charges related to the U.S. Postal Service, refer to account 225.

231 / 520330 Boarding and Lodging of Prisoners

Expenditures for lodging and meals of prisoners in the custody of the County.

232 / 520350 Boarding and Lodging of Non-Employees

Expenditures for lodging and meals of non-employees participating in County programs and activities such as recruitment, interviewing and legal matters.

- 233 / 520370 Boarding and Lodging of Jurors**
Expenditures for lodging and meals of jurors serving the Circuit Court of Cook County.
- 235 / 520390 Contractual Maintenance Services**
Expenditures for services rendered such as janitorial, cleaning of buildings, carpet cleaning, control of vermin, window washing, snow removal, lawn care, mowing and grounds maintenance services. Excluded are building and site reconstruction or reconditioning activities typically provided by trades such as painters, tuckpointers, glaziers and similar trades (refer to account 461) or the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services (refer to account 490).
- 237 / 520470 Services for Minors or the Indigent**
Expenditures for housing, food and other services for minors, veterans, and the indigent as required by County programs or the courts.
- 240 / 520490 Printing and Publishing**
Expenditures for printing and publishing of County records, such as bound volumes of County Board proceedings, ballots, printing of forms, stationery, business cards, stamps, seals and labels. Expenditures for print advertising should not be charged to this account (refer to account 245).
- 242 / 520550 Surveys, Operations and Reports**
Expenditures for professional surveyors, providers of operational functions and non-employee staff submitting reports.
- 244 / 520570 Collection Services**
Cost of payments to businesses or individuals who perform collection services for unpaid billings or delinquent accounts related to charges for services provided by the County.
- 245 / 520610 Advertising For Specific Purposes**
Expenditures for media advertising and publicizing for specific purposes such as employment, property sales, approved budget, bids, legal notices and similar purposes. Purpose for which funding is requested should be specified in the appropriation request.
- 246 / 520650 Imaging of Records**
Expenditures for microfilming or imaging County records. This includes the cost of document preparation, transfer and microfilm/image processing.
- 249 / 520670 Purchased Services Not Otherwise Classified**
Cost of purchased services not specified in other accounts in this category. Services for which funding is requested should be specified in the appropriation request.

Beginning FY 2006, this account will no longer be utilized due to reallocation to specific accounts with specific uses.
- 250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability**
Premium cost paid to insurance companies to provide bonding services and liability insurance coverage to the County.
- 258 / 520790 Malpractice Insurance**
Premium cost paid to insurance companies to provide medical malpractice insurance coverage to the County.
- 259 / 520810 Premiums for Insurance on Equipment**
Premium cost paid to insurance companies to provide insurance coverage against losses of certain capital equipment.
- 260 / 520830 Professional and Managerial Services**
Charges for services that by their nature can only be performed by persons or firms with specialized skills and knowledge. Included in this account are the services of architects, engineers, auditors and professional non-medical consultants. Also included are charges for consultant, technical and special services (e.g., court interpreters, data processors and security services). Purposes for which funding is requested should be specified in the appropriation request.
- 261 / 520890 Legal Fees Regarding Labor Matters**
Charges for the services of law firms or attorneys to represent or advise the County in matters relating to labor law, statutory compliance and union negotiation.
- 262 / 520910 Legal Fees in Connection with Issuance of Tax Notes**
Charges for the services of law firms or attorneys to represent or advise the County in matters related to the issuance of Tax Notes.
- 263 / 520930 Legal Fees**
Charges for the services of law firms or attorneys for purposes not specified in other accounts in this category. Purpose for which funding is requested should be specified in the appropriation request.
- 264 / 520960 Expert Witnesses**
Expenditures relating to the transport, service, compensation and boarding of expert witnesses for purposes of testimony or deposition in legal matters.
- 265 / 520980 Independent Financial Audit**
Expenditures for the independent County-wide audit.

- 267 / 521010 Juror or Election Judge Fees**
Expenditures for the compensation of jurors serving the Circuit Court of Cook County or election judges.
- 268 / 521030 Court Reporting, Stenographic or Transcribing Services**
Charges for the provision of court reporting, stenographic or transcribing services to the courts or other County departments.
- 272 / 521050 Medical Consultation Services**
Charges for the services of physicians or other medical practitioners as needed by the health facilities or other departments of the County. Services may be to consult in a certain specialty or to supplement existing staff and are paid as invoiced. Compensation for such services will not be made via payroll but as a contractual service via a 29A form. Individuals receiving compensation through this account will receive a 1099 form for federal and state income tax purposes.
- 273 / 521080 Laboratory Test for Indigent Defendants**
Charges for professional laboratories or scientific professionals for performing or analyzing specimens as authorized for indigent defendants.
- 274 / 521100 Hospital Billings for Prisoners in Police Custody**
Charges for medical services provided by health care facilities to prisoners in police custody.
- 275 / 521120 Registry Services**
Charges for the services of professionals who are required to be registered, licensed or certified in their specialty and whose services are obtained through businesses established as professional registries to provide services as needed. Typical classifications are registered and licensed practical nurses, registered therapists and registered technologists. Charges are billed for services rendered. Compensation for such services will not be made via payroll but as a contractual service via a 29A form. Individuals receiving compensation through this account will receive a 1099 form for federal and state income tax purposes. For in-house registry services, use account 133.
- 276 / 521160 Managed Care Capitation**
Fee paid to service providers for managed care enrollees.
- 277 / 521180 Managed Care Out-of-Network Services**
Payment for services provided to managed care plan enrollees by out-of-network providers.
- 278 / 521200 Laboratory Related Services**
Charges for the services of professional laboratories or scientific professionals for the purpose of performing or analyzing tests of a scientific nature. Charges may include the costs related to providing samples, reporting results and processing materials.
- 289 / 521220 Technical Services for the Cook County Board of Commissioner**
Charges for consultant, technical and special services (e.g., court interpreters, data processors and security services) not specified in other accounts in this category. Purposes for which funding is requested should be specified in the appropriation request.

Beginning FY 2006, this account will no longer be utilized due to reallocation to specific accounts with specific uses.
- 290 / 521262 Impersonal Services Not Otherwise Classified**
Charges for services not specified in other accounts in this category which are not professional, managerial or technical in nature, and are not transportation services or purchased services. Services for which funding is requested should be specified in the appropriation request.

Beginning FY 2006, this account will no longer be utilized due to reallocation to specific accounts with specific uses.
- 291 / 521266 Confiscated Vehicles in Accordance with Illinois Revised Statutes**
Costs, other than personnel, related to the confiscation of vehicles mandated as a responsibility of the County by State of Illinois Statute.
- 292 / 521270 Revolving Fund Not Otherwise Classified**
Special funds established by the Bureau of Finance within specific departments of the County where a particular service is provided with the cost recovered from the user. Purpose of the revolving fund should be specified in the appropriation request.

Beginning FY 2006, this account will no longer be utilized due to reallocation to specific accounts with specific uses.
- 295 / 521290 Special Program Expenses**
Special funds established within a department or the general operating budget to which charges for special programs established by the County are made. Specify special program for which funding is requested in the appropriation request.

Economic Development; Cable TV
- 298 / 521310 Special or Cooperative Programs**
For all 298 county-wide except costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies. Funding for programs such as the Home Investment Partnership and

298 / 521310 VVAP Program

Patient wages for this program. Patients deliver mail, participate in the Violence Prevention Program and perform light duties, such as assisting other patients.

Juvenile Detention Alternative Initiatives

Aunt Martha's Centers

Provides community based pre-trial services for pre-adjudicated minors charged in delinquency proceedings, ten – seventeen years of age, who face possible detention in the Juvenile Temporary Detention Center. These services include crisis intervention, home monitoring, educational advocacy, substance abuse screening and assessment, recreational services and transportation.

Heartland Human Care Services (HHCS)

Provides housing, living services and assistance as a detention alternative for minors charged in delinquency proceedings. Services are provided at the Manual Saura Center for boys and Neon House for girls and other sub-contracted sites. These centers provide a staff-secured setting for minimal risk offenders, creating openings in the JTDC for the more serious, habitual offender in need of a structured and secured environment.

Treatment Alternative for Safe Communities, Inc. (TASC)

Provides screening, assessment, and diagnostic services in substance abuse testing.

Human Resource Development Institute

This program is designed as an intensive chemical dependency treatment program. Various topics are addressed, including positive communication skills, relapse prevention, job readiness, etc. Support groups such as NA and AA are available, as well as individual and group counseling. This program is to be licensed by the Illinois State Department of Human Services, Division of Alcohol and Substance Abuse.

M.O.M.S. Program

The purpose of this program is to enable drug free births and foster mother-child bonding. This is accomplished by providing gender and culturally responsive services aimed at helping women and children lead healthy lives. The off-site community based program is designed to accommodate 16 eligible pregnant and/or postpartum women offenders and their young children.

Sheriff Female Furlough Program

The purpose of the Sheriff's Female Furlough Program (female day reporting) is to provide gender responsive programs and services to women offenders to lead drug free lives utilizing the Integrated model of treatment. As the participants meet the requirements and progress through the program, each is awarded more independence. The participants report to the program daily for treatment and case management services and return to their homes each evening to care for their families.

H.O.M.E.- Investment Partnership Program

The U.S. Congress under the National Affordable Housing Act of 1990 authorized the HOME Investment Partnership program. The purpose of the program is to expand the supply of affordable housing for low and very-low income persons. HOME funds are used with other financial resources, private lenders, and owner equity to make units affordable over the long term. HOME funds can be used for acquisition, relocation, rehabilitation and new construction activities for rental units, special needs housing and first time buyers home ownership program.

Metro Chicago Economic Development Partnership

Provides funds to pay for Enterpriz Cook County membership fee. Enterpriz Cook County is an independent, not for profit public/private partnership advocacy organization designed to provide assistance to businesses to and municipalities in growing employm

Female Drug Treatment Program

This program includes case management services, life skills, self-help groups, nutrition groups, and parenting classes.

Preventive Programs

Costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies. Funding for programs such as the Home Investment Partnership and Cook County Cooperative Extensi

Aftercare Programs

These programs are designed to help a participant eliminate destructive anti-social behavior and develop positive, pro-social behavior; express emotions in a constructive way; learn social skills; and develop behaviors which will enable the participant to remain drug and crime free upon return to the community. The Program shall address topics such as chemical dependency; health issues; job readiness; relapse prevention; parenting and stress management. The Programs shall incorporate treatment goals designed to assist the participant to accept and begin to overcome substance abuse addictions. The Programs include the following: alcohol/drug testing, individual case management services, substance abuse treatment, group therapy, skill building, educational components, job readiness components, gang and violence counseling and additional treatment referrals.

298 / 521310 Inmate Programs for Treatment of Substance Abuse

Costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies. Funding for programs such as the Home Investment Partnership and Cook County Cooperative Extension Board typically is charged to this account. Program for which funding is requested must be specified in the appropriation request.

Pathogenic Disease Testing

Joanna C. Menge Memorial Fund

Cook County Extension Board

Urban programs Resource Network offers a wide variety of programs for Illinois residents, families, and communities, many centered on horticulture, gardening, and nutrition.

Models of Excellence - GAP

Youths Engaged in Success (Y.E.S.)

Metropolitan Family Services

This program provides intensive case management for females petitioned/referred to juvenile court, ages 10 to 16, from Chicago Police Districts 8 and 9. This program is funded by the County since 1991.

Project B.U.I.L.D.

This program provides training in life skills for youth detained in the Cook County Juvenile Temporary Detention Center who are enrolled in the Nancy B. Jefferson Alternative School. This program has been funded by the County since 1993.

Omni Youth Services/Second Choice

This program serves juveniles on probation in need of more intensive intervention. This program has services in Circuit Court Districts 2 and 3. This program has been funded by the County since 1995.

My Sister's Keeper(Black on Black Love)

This program serves adult women leaving Cook County Jail and provides group and individual counseling, substance abuse counseling, mentoring, parenting, job skills, etc. This program has been funded by the County since 1991.

Probation Challenge

The goal of this program is to reduce criminal recidivism by developing skills through education. Referrals come from the Cook County Adult Probation Department, the Illinois Department of Corrections, the Sheriff's Department of Community Services and Intervention, and other public agencies. This program has been funded by the County since 1993.

Environmental Impact Study

Provides funds to offset costs that citizens pay for spay and neuter procedures performed by various animal hospitals and veterinarians in Cook County. Program for which funding is requested must be specified in the appropriation request.

Spray and Neuter Reimbursement Program

Provides funds to offset costs that citizens pay for spay and neuter procedures performed by various animal hospitals and veterinarians in Cook County. Program for which funding is requested must be specified in the appropriation request.

Outreach Program

S.P.H.C.C. - Access to Care

This special cooperative program with Suburban Primary Health Care Council serves medically indigent residents of suburban Cook County.

Interfaith House

To provide funds which will enable Interfaith House to treat and attend to the homeless who otherwise would not receive assistance or have a place to live after hospital discharge. After providing medical treatment to indigent or homeless persons and det

Malcolm X College

Rape Victims Advocate

Lung Related Illness Program

The Lung Related Illness Program is a three year to reduce the harmful impact of tobacco on the health of Cook County residents.

300 SUPPLIES AND MATERIALS

Supplies and Materials--This category includes expenditures in connection with current operations to purchase articles of a consumable nature which show material change or depreciation with use. These items may also lose their identity through fabrication or incorporation into different or more complex units or substances. These accounts should not be used for outside services relating to operation, maintenance and repair of equipment or facilities but solely for the purchase of consumable supplies and materials. Items of equipment with a unit cost of less than \$1000 are considered supplies and not capital equipment.

- 310 / 530010 Food Supplies**
Expenditures for the acquisition of all fresh, frozen, canned or otherwise preserved foods and beverages commonly associated with food service, including delivery cost. Also included are cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.
- 320 / 530100 Wearing Apparel**
Cost of all uniforms, protective clothing and specialized wearing apparel, including shoes, for employees and non-employees. Material for fabrication of wearing apparel should not be charged to this account (refer to account 390).
- 330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies**
Charges for household paper products, linen, bedding, laundry, cleaning and similar supplies. Also included are consumable personal care items for detainees and inmates at County detention and correctional facilities. Expenditures for cleaning, laundry
- 333 / 530270 Institutional Supplies**
Charges for industrial, electrical and shop supplies, such as hardware, all tools and electronic equipment (excluding computer related items) under \$1000 in unit value, lumber, paints, non-scientific chemicals, pipe stock, telephone/communication supplies, fasteners and similar commodities used in facilities and institutions. Supplies used in the operation, maintenance and repair of equipment, vehicles and facilities should not be charged to this account (refer to appropriate 400 series account).
- 335 / 530490 Miscellaneous Dietary Supplies**
Cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.

Beginning FY 2006, this account will no longer be utilized due to reallocation to specific accounts with specific uses.
- 337 / 530560 Formula and Tube Feed Products**
Charges for formula used in tube feeding and similar institutional feeding products.
- 343 / 530580 Road Materials for Maintenance**
Charges for road maintenance materials, such as salts, chemicals, patching materials and fillers. Materials for resurfacing should not be charged to this account.
- 350 / 530600 Office Supplies**
Charges for office machine supplies, writing supplies, art supplies, markers, chair pads, calendars and other items commonly considered stationer supplies. Also included are such items as ammunition, bottled drinking water and coffee service (including delivery, supplies, and use of cooler or coffee maker). Items considered office equipment and furnishing should not be charged to this account unless the unit cost is less than \$1000.
- 353 / 530640 Books, Periodicals, Publications and Data Services**
Charges for the acquisition of vital records, books, periodicals, publications and on-line data services for facility or institutional use.

County Wide Lexis-Nexis Contract
- 354 / 530680 Data Services for PTAB**
Charges for the acquisition of documents and other miscellaneous fees for PTAB.
- 355 / 530700 Photographic and Reproduction Supplies**
Charges for supplies directly related to copier, photographic and printing operations. Included in this account are film, developers, papers, inks, toners, solvents and similar products. Excluded are computer printer-related supplies (refer to account 388).
- 360 / 530790 Medical, Dental, and Laboratory and Supplies**
Charges for consumable supplies used in medical, dental and laboratory functions. Items such as utensils, disposable personal care items (health facilities only), oxygen, gases, reagents, solutions, therapy supplies, dentistry supplies and general laboratory supplies should be charged to this account. Excluded are pharmaceutical, surgical, radiological, blood products, and clinical laboratory supplies; refer to the following accounts in the 360 series.
- 361 / 530910 Pharmaceutical Supplies**
Charges for all drugs, such as controlled substances, agents, liquids (including I.V. solutions), enzymes, vitamins and unclassified therapeutic substances which are prescribed in a medical service facility. Excluded from this account are AZT and related HIV drug therapy pharmaceuticals (refer to account 364).
- 362 / 531200 Surgical Supplies**
Charges for surgical instruments, applicators, bandages, trays, packs, kits and similar surgical supplies.
- 364 / 531400 AZT and Related Drug Therapy**
Charges for AZT and other HIV-related drug therapy pharmaceuticals.
- 365 / 531420 Clinical Laboratory Supplies**
Charges for laboratory supplies used in a clinical setting, including biological and chemical supplies, reagents, solutions, glassware, tubing and other similar supplies.

367 / 531500 X-ray (Radiology)Supplies

Charges for supplies used in diagnostic and therapeutic radiology, including nuclear medicine. Radiological film, isotopes and allied chemicals are included in this account. Replacement parts for radiological equipment should not be charged to this account unless the unit cost is less than \$1000.

368 / 531570 Blood/Blood Derivatives

Charges for whole blood, platelets, frozen plasma and other blood derivative supplies.

376 / 531630 Maintenance Supplies for Election Equipment

Replacement parts and supplies for touch screen and optical scan voting equipment.

388 / 531650 Computer Operation Supplies

Charges for all data processing supplies, including cut and continuous feed papers, forms, diskettes, connectors, cables, toner cartridges for computer printers, and other computer supplies. Software and other computer equipment should not be charged to this account unless the unit cost is less than \$1000.

390 / 531680 Supplies and Materials Not Otherwise Classified

Charges for supplies and materials not specified in other accounts in this category. Included are such items as ammunition, bottled drinking water and coffee service (including delivery, supplies, and use of cooler or coffee maker).

Beginning FY 2006, this account will no longer be utilized due to reallocation to specific accounts with specific uses.

391 / 531880 Miscellaneous Supplies and Materials

Beginning FY 2006, this account will no longer be utilized due to reallocation to specific accounts with specific uses.

397 / 531920 Office Expense - Secretary to the Board of Commissioners

Charges for supplies and materials specifically designated for the Office of the Secretary, Board of Commissioners.

398 / 531940 Office Expenses - Chairman, Committee on Finance

Charges for supplies and materials specifically designated for the Office of the Chairman, Cook County Committee on Finance.

400 OPERATIONS AND MAINTENANCE

Operations and Maintenance--This category includes all accounts to which charges are made for the operation and maintenance of facilities, office equipment, automotive equipment, road repair equipment and all other plant or institutional equipment. Charges may include contractual maintenance, emergency repairs, cost of heating, public water supply, natural and propane gas for heating, electricity, remodeling, maintenance work done by the Department of Facilities Management and site improvements. Cost of parts and charges from providers of repair and maintenance service are included in this group of accounts. Generally, expenditures made for operation and maintenance are related to a capital item such as a vehicle or building. They are necessary for either the basic operation of the capital item, such as gasoline for cars, or to preserve the value of the capital item, such as tuckpointing of facilities.

401 / 540010 Fuel Oil/Heat

Charges for bulk oil products for use as fuel in power or heating plants including related delivery costs. Motor fuel for vehicles should not be charged to this account (refer to account 445).

402 / 540030 Water and Sewer

Charges made by governmental agencies or private businesses to provide public water service to County facilities. The cost of delivered bottled drinking water or water purchased for other special chemical or clinical uses should not be charged to this account (refer to account 350).

410 / 540050 Electricity

Charges made by utility companies to provide electric service to County facilities. The cost of special wiring or equipment installed and maintained by these companies should be charged to appropriate accounts in the same manner as such services or equipment would be charged if provided by any other contractor or vendor.

422 / 540070 Gas

Charges made by utility companies to provide natural or propane gas to County facilities for heating and cooling purposes. The cost of special piping or equipment installed and maintained by these companies should be charged to appropriate accounts in the same manner as such services or equipment would be charged if provided by any other contractor or vendor.

429 / 540090 Utilities

Charges made for utilities such as electricity, water and gas when such utilities are grouped for accounting or billing purposes at County facilities.

430 / 540110 Moving Expenses & Minor Remodeling of County Facilities

Charges related to the minor remodeling of County facilities at the request of the department and performed by the Department of Facilities Management. Also included are moving expenses for relocation of County facilities, equipment, or materials.

440 / 540130 Maintenance and Repair of Office Equipment

Charges for maintenance and repair of office equipment, such as copiers, typewriters, facsimile machines and similar office equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

- 440 / 540130 County Wide Photocopier Maintenance**
County Wide Maintenance and Repair of Office Equipment
- 441 / 540170 Maintenance and Repair of Data Processing Equipment and Software**
 Charges for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.
County Wide Contract for Maintenance of Data Processing Equipment
- 442 / 540200 Maintenance and Repair of Medical, Dental and Laboratory Equipment**
 Charges for maintenance and repair of medical, dental and laboratory equipment, such as X-ray machines, EKG machines, scopes, respirators, dental drills, electronic test analyzers, microscopes and similar equipment used in medical, dental or clinical laboratory facilities. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.
- 444 / 540250 Maintenance and Repair of Automotive Equipment**
 Charges for maintenance and repair of all automotive equipment, including automobiles, trucks, hauling and other motorized road equipment. The costs may include any charges for replacement parts, oil, filters, tires, labor or other items included in billing for the commodity or service. Charges for accessories, non-replacement parts or upgrades purchased from the manufacturer or other vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account. Charges related to the operation of the vehicle that are consumable, such as fuel, should be charged to account 445-Operation of Automotive Equipment.
- 445 / 540290 Operation of Automotive Equipment**
 Charges related to the operation of a vehicle that are consumable, i.e., fuel. Charges for the maintenance and repair of automotive equipment, such as replacement parts, oil, filters, tires, towing and the labor costs related to the provision of such maintenance and repair should be charged to account 444-Maintenance and Repair of Automotive Equipment.
- 449 / 540310 Operation, Maintenance and Repair of Institutional Equipment**
 Charges for the maintenance and repair of equipment not specified in other accounts in this category. Purpose for which funding is requested should be specified in the appropriation request.
- 450 / 540350 Maintenance and Repair of Plant Equipment**
 Charges for maintaining and repairing plant equipment such as boilers, furnaces, air conditioning units, elevators, generators, sump pumps and other similar equipment.
- 461 / 540370 Maintenance of Facilities**
 Charges for reconstructing or reconditioning facilities of the County by contracted or purchased services. Typical examples are the services of painting contractors, glaziers, tuckpointers and similar trades. Charges for labor, materials and other directly related costs are included in this account.
- 470 / 540390 Operating Costs for the Richard J. Daley Center**
 Specific costs related to operation of the Richard J. Daley Center in compliance with the Public Building Commission of Chicago agreement.
- 472 / 540402 Operating Costs for the Cook County Adm. Bldg. - 69 W. Washington**
 Specific costs related to operation of the Cook County administration building in compliance with building management contract.
- 480 / 540410 Maintenance by the Department of Facilities Management**
 Expenditures for maintenance services provided by the Department of Facilities Management. Typically these are the services of electricians, carpenters, painters, plumbers and other trades providing services to various facilities of the County.
- 490 / 540430 Site Improvements**
 Expenditures for services that result in grounds improvement at a facility as provided by the Department of Facilities Management or outside contractor. This includes the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services. Improvements to buildings are not included in this category. For charges related to routine maintenance services such as snow removal, lawn care and mowing, refer to account 235.

500 CAPITAL OUTLAY

Capital Equipment - This category includes those accounts to which expenditures are charged for capital equipment. Items funded in this series of accounts are considered durable and are generally expected to be useful for five or more years and cost more than \$1000 per unit. Certain items individually costing less than \$1000 (such as computer monitor, CPU and keyboard - or conference room set of chairs with table) should be grouped together (for example - "desktop set" or "conference room furniture") and purchased through the Capital Equipment Account. Certain equipment, although not expected to be useful for five or more years, is also considered capital in nature and should be charged to accounts in this series. Typical capital equipment items are automobiles, trucks, road building vehicles, computers, computer peripherals, computer software, office machines, office furnishings and durable equipment, parts or accessories. Included in this category are accounts established for capital equipment obligations and reimbursement for capital equipment purchased in prior years. For additional detail and restrictions, see the Capital Equipment New/Replacement Policy.

510 / 560410 Fixed Plant Equipment

Charges for fixtures, equipment, and installed machinery having a functional purpose for the operation of a structure. Typical types of equipment include elevators, boilers, central heating and cooling systems, generators, lighting or plumbing fixtures and similar stationary property.

Fixed Plant-Minor

521 / 560420 Institutional Equipment

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as power-driven kitchen or laundry machines, stoves, refrigerators, implements, power tools and other portable machinery valued at over \$1000 per unit. In general, equipment other than fixed equipment which is necessary for the functioning of a particular facility, which is considered durable and retains specific identity, can be charged to this account.

Institutional-Minor

530 / 560510 Office Furnishings and Equipment

Charges for the acquisition, at delivered price including transportation and assembly/installation costs, of such equipment and furnishings as typewriters, cash registers, copiers, microfilm machines, desks, chairs, tables, file cabinets, floor covering (carpeting, tile, etc.), draperies and other furnishings suitable for office or institutional use. Certain items individually under \$1000 (such as a conference room set of chairs and table) may be grouped and purchased through this account. Excluded from this account are charges for medical, telecommunications, and computer equipment, for which separate accounts have been established (refer to accounts 540, 570, and 579). For individual items under \$1000 in unit value, refer to account 350.

Office Furnishing-Minor

540 / 560430 Medical, Dental and Laboratory Equipment

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as EKG machines, X-ray machines, scopes, respirators, dental drills, test analyzers, microscopes and all other similar equipment for use in a medical, dental or laboratory facility.

Medical Equip.-Minor

549 / 560610 Vehicle Purchase

Charges for the acquisition, at delivered price including transportation and all factory or dealer installed accessories or modifications and preparation costs, of such items as automobiles, trucks, buses and all other motorized vehicles. Charges for Lease Purchase Plan Vehicles are excluded from this account (refer to account 584).

Vehicles-Minor

550 / 560620 Automotive Equipment

Charges for the acquisition of equipment and parts for use in the operation and repair of motorized vehicles. Typical items are battery chargers, timing apparatus, wheel balancers, emergency lights, light bars and similar automotive accessories and equipment.

Automotive Equip.-Minor

560 / 560300 Real Property Acquisition or Easements

Charges for the purchase of buildings, land and easements as authorized and approved by the Board of Commissioners. Costs associated with the completion of the purchase process are also included in this account.

564 / 560310 Improvements to Buildings

570 / 560440 Telecommunications Equipment

Charges for telephone instruments, switchboards, answering devices, facsimile machines, data terminals, interconnection equipment and all radio base, mobile, portable or paging equipment, including transmission and receiving antennae. Cost may include delivery, setup or installation charges as approved.

Telecommunications-Minor

579 / 560450 Computer Equipment

Charges for the acquisition of durable equipment for electronic data processing use, including transportation and assembling/installation costs, such as mainframe computers, personal computers, peripherals, software and similar equipment. Certain items under \$1000 per unit (such as monitor, CPU and keyboard) should be grouped together and purchased as "desktop set". Expenditures for "proprietary software", which remains the property of the supplier and is leased by agreement, should not be charged to this account (refer to account 630).

Computer Equip.-Minor

582 / 560460 Lease Purchase Plan Equipment

Charges for the acquisition and retention of durable equipment obtained through Lease Purchase Plan Agreements which usually have predetermined duration and cost. Generally, these agreements include maintenance and a replacement option. For inclusion in this account, the County must hold title to the equipment at the end of the lease.

583 / 565310 Alterations and Remodeling by the Department of Facilities Management

Charges to County departments for major alterations and remodeling of County-owned facilities as completed by the Department of Facilities Management. These charges include the cost of materials and labor needed to complete the project. This account is restricted for use in Construction Bond Funds only.

584 / 560630 Lease Purchase Plan Vehicles

Charges for the acquisition and retention of motorized vehicles obtained through Lease Purchase Plan Agreements which have a predetermined duration and may contain special maintenance and replacement options. For inclusion in this account, the County must hold title to the vehicle at the end of the lease.

590 / 567020 Equipment or Improvements Not Otherwise Classified

Charges for durable equipment not included in other Capital Outlay accounts described. Purpose for which funding is requested should be specified in the appropriation request.

591 / 567060 Capital Equipment Obligation for FY 1997

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget & Management Services based on average expenditures for capital equipment over previous five-year period.

592 / 567050 Capital Equipment Obligation for FY 1998

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget & Management Services based on average expenditures for capital equipment over previous five-year period.

593 / 567040 Capital Equipment Obligation for FY 1999

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget & Management Services based on average expenditures for capital equipment over previous five-year period.

594 / 567030 Capital Equipment Obligation for FY 2000

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget & Management Services based on average expenditures for capital equipment over previous five-year period.

595 / 567036 Capital Equipment Obligation for FY 2001

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget & Management Services based on average expenditures for capital equipment over previous five-year period.

596 / 567070 Capital Equipment Obligation for FY 2002

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget and Management Services based on average expenditures for capital equipment over previous five year period.

597 / 567080 Capital Equipment Obligation for FY 2003

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget and Management Services based on average expenditures for capital equipment over previous five year period.

599 / 567510 Reimbursement for Capital Equipment

Funds allocated for payment over a period defined by the Bureau of Finance for capital equipment purchases made in prior years by special purpose fund departments. The allocation is established by the Bureau of Finance and controlled by the Department of Budget & Management Services.

600 RENTAL AND LEASING

Rental and Leasing--This category includes accounts from which payments are made for rental or leasing of automotive, institutional, medical and office equipment, and rental of offices or other facilities as required by various departments of the County. Rental or lease agreements may include the cost of maintenance and utilities or other stipulated cost. Appropriate agencies of the County should be consulted before entering into negotiations for rentals or leases.

630 / 550010 Rental of Office Equipment

Charges for the rental or lease of typewriters, computers, proprietary software, copiers and other office equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased office equipment remains the property of the lessor.

County Wide Pitney Bowes Postage Meter Rental Costs

Law Library Public Use Photocopier Lease

County Wide Pitney Bowes Lease

630 / 550010 County Wide Canon Photocopier Lease

County Wide Photocopier Lease

634 / 550060 Rental of Automotive Equipment

Charges for the rental or lease of automobiles, trucks, buses and other automotive equipment. Costs may include delivery, maintenance, parts or other provisions as stipulated in the rental or lease agreement. All rented or leased automotive equipment remains the property of the lessor. Charges for vehicles obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 584).

637 / 550080 Rental of Medical Equipment

Charges for the rental or lease of radiography, patient care or clinical laboratory equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased medical equipment remains the property of the lessor.

638 / 550100 Rental of Institutional Equipment

Charges for the rental or lease of durable equipment which is considered necessary to the function of an institution, such as refrigeration units and kitchen or laundry equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased institutional equipment remains the property of the lessor. Charges for institutional equipment obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 582).

660 / 550130 Rental of Facilities

Charges for the rental or lease of office space, polling places, receiving and repair stations, and parking or storage space as requested and authorized for County business. Costs may include security deposits, maintenance, utilities or other assessments as stipulated in the rental or lease agreement. Negotiations for leasing of facilities should be conducted through the appropriate agencies of the County to assure minimum cost and maximum protection from liability.

690 / 550162 Rental and Leasing Not Otherwise Classified

Charges for the rental or lease of equipment or facilities not specified in other accounts in this category. Excluded from this account are any agreements that require the purchase of equipment or vehicles.

Beginning FY 2006, this account will no longer be utilized due to reallocation to specific accounts with specific uses.

800 CONTINGENCY AND SPECIAL PURPOSES

Contingency and Special Purposes--This category includes accounts established to provide funds for general expenses, special programs and other expenses which fluctuate each fiscal year and require contingent funding. These accounts are established by the Bureau of Finance as authorized.

810 / 580340 Contingency Fund - For Confidential Investigation

Special County contingency funds for special investigative purposes at the request of the President and the Board of Commissioners. The President of said Board shall report all expenditures made, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

811 / 580360 Contingency Fund for the Use of the State's Attorney

Special contingency funds for the use of the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

814 / 580380 Appropriation Adjustments

Funds approved to adjust appropriations as authorized.

817 / 580400 Reimbursement for Special Purposes Programs - Health Insurance

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred.

818 / 580033 Reimbursement to Designated Fund

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred or to supplement available resources, including grant matching funds. Specify recipient fund in the appropriation request.

819 / 580420 Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund

Amounts designated as transfer from a designated fund for reimbursement of expenses incurred or to supplement available resources.

820 / 580440 Short-Term Financing Expenses

Expenses incurred related to the issuance of short-term debt, such as tax anticipation notes, tender notes and letters of credit. Interest expense related to the short-term financing instrument should not be charged to this account (see account 821).

821 / 580432 Interest on Tax Anticipation Notes

Interest paid to financial institutions for funds made available on a short-term basis in anticipation of repayment by the County when revenues from taxes are received.

824 / 580436 Allowance for Delinquent Taxes

An allowance for that portion of the property tax levy which is anticipated to be delinquent in the year due. This amount is determined by the DBMS. In FY 1993 and subsequent years, this appropriation was made as a subsection of the Budget Resolution.

- 826 / 580010 Reserve for Claims**
Funds appropriated to be used for the payment of awards or settlements as a result of litigation arising out of liability. Such appropriation represents annual contributions to the Cook County Self Insurance Fund.
- 827 / 580452 Reserve for Flexible Spending Account Program**
Contingent funds reserved to pay the cost of Flexible Spending Account charges incurred or not recovered.
- 828 / 580456 Reserve for County Health Insurance Program**
Contingent funds reserved to pay the cost of medical treatment or to reimburse insurance carriers for benefits assigned on behalf of employees and eligible dependents.
- 829 / 580040 Contingency Expenses - Fees of Counsel and Expert Witnesses For Indigent**
Expenses for attorneys and expert witnesses for the indigent as authorized upon request of the Office of the Public Defender.
- 830 / 580060 Fees, Costs and Expenses by Order of Appellate Court**
Expenses for implementing orders of the Appellate Court as a result of litigation.
- 831 / 580080 Federal Court Fines As Levied by the United States District Court**
Costs of fines levied by the United States District Court as a result of litigation.
- 834 / 580100 Reimbursement of Estates of Heirs' Deposit Account**
Funds for distribution to heirs after an estate is settled.
- 845 / 580120 Self-Insurance Settlements - Workers' Compensation**
Amounts paid to settle Workers' Compensation claims against the County and paid from the County Self-Insurance Fund.
- 846 / 580140 Self-Insurance Settlements**
Amounts paid to settle claims against the County and paid from the County Self-Insurance Fund.
- 847 / 580160 Grant Disbursements**
Funds disbursed to other agencies or individuals from a grant administered by the County.
- 852 / 580180 Expenditures Related to the Re-Districting Process**
Costs associated with the mandated redistricting of Cook County.
- 853 / 580200 Expenses Related to External Borrowing**
Interest expenses incurred related to external borrowing.
- 880 / 580220 Institutional Memberships & Fees**
Charges for membership of various County institutions in professional organizations related to their function or service or for licensure or certification by professional organizations as desired or required by the County agency.
- 881 / 580240 County Government Public Programs and Events**
Costs for County-sponsored public programs and events, such as County Awareness Day and similar activities.
- 883 / 580260 Cook County Administration**
Reimbursement for administrative services provided by offices in the County Corporate Fund.
- 889 / 580280 Contingency (As Mandated by Law)**
Contingency funds for purposes and in amounts as mandated.
- 890 / 580300 General and Contingent Expenses**
General County contingency funds for miscellaneous expenses and purposes not otherwise provided for; the Comptroller shall render a final account to the County Board and return any surplus remaining to the County Treasurer.