

AGREEMENT

BETWEEN

**AMERICAN FEDERATION OF STATE, COUNTY AND MUNICIPAL
EMPLOYEES, COUNCIL 31, LOCAL 3835, AFL-CIO**

AND THE

**COOK COUNTY ASSESSOR'S OFFICE
AND
COUNTY OF COOK**

EFFECTIVE DECEMBER 17, 2008 THROUGH NOVEMBER 30, 2012

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PREAMBLE

This collective bargaining agreement (hereinafter referred to as "this Agreement") is entered into between the Cook County Assessor's Office ("Assessor's Office") and the County of Cook ("Cook County") as the joint employer of the employees covered by this Agreement (hereinafter collectively referred to as "the Employer") and the American Federation of State, County and Municipal Employees, Council 31 ("AFSCME"), for and on behalf of AFSCME Local 3835, AFL-CIO (hereinafter referred to as "the Union").

ARTICLE 1 RECOGNITION

Section 1.1: Representative Unit

Pursuant to the corrected certification of representative issued by the Illinois Local Labor Relations Board and dated March 3, 2008 *nunc pro tunc* February 7, 2008, the Employer recognizes the Union as the sole and exclusive collective bargaining representative for all permanent full-time and part-time employees in the Assessor's Office who are employed in the positions set forth in Appendix A, excluding any positions identified as excluded from the bargaining unit in such corrected certification and all supervisors, managerial employees, confidential employees and non-public employees as defined in the Illinois Public Labor Relations Act.

During the term of this Agreement, if the Employer creates a new position or reclassifies an existing position that is appropriate for inclusion in the bargaining unit, then such position shall be included in the bargaining unit. The Employer shall establish the qualifications and responsibilities for the new or reclassified position and shall provide the Union with timely notice of the new or reclassified position. The Employer shall meet with the Union upon request to negotiate the salary grade for such position prior to its implementation. If the parties are unable to agree on a salary grade, the Employer may establish and implement the salary grade for such position, and the Union may challenge the reasonableness of the salary grade through the grievance and arbitration procedure. If the dispute is submitted to arbitration, the arbitrator's authority shall be limited to the issue of whether the salary grade established by the Employer is reasonable based on the salary grades for comparable positions in the Assessor's Office.

Section 1.2: Bargaining Unit Work

The Employer shall assign bargaining unit work to unit employees only, except where the Employer finds that the use of a unit employee is not otherwise practical. The Employer may use non-unit employees to perform unit work in emergencies; to train or instruct employees; to perform layout, demonstration, experimental or testing duties; to perform troubleshooting or where special knowledge is required; when unit employees are

not available due to vacations or other absences or tardiness or because they are or will be occupied with other assignments; or to complete rush assignments. When non-unit employees perform unit work in completing their own work, such work will not be considered an inappropriate assignment of unit work.

Section 1.3: Union Membership

During the orientation of new employees who are covered by this Agreement, the Employer shall provide the Union with an opportunity to present the benefits of Union membership to such employees and distribute copies of this Agreement to them. The terms and conditions for Union membership shall be governed by the Union's constitution and by-laws. The Employer recognizes an employee's legal right to choose whether or not to become a member of the Union and shall not discriminate against any employee based on his/her decision to exercise or refrain from exercising this right.

Section 1.4: Dues Checkoff and Other Voluntary Union Deductions

A. Upon receipt of an individual written authorization from an employee on a mutually agreeable form, the Employer agrees to deduct from the compensation of such employee the following financial obligations:

1. Initiation fees, membership dues and assessments;
2. Contributions to the Union-sponsored dental plan; and
3. Contributions to AFSCME's Public Employees Organized To Promote Legislative Equality ("PEOPLE") program.

B. The Union is solely responsible for establishing the amount of each deduction listed in subsection (A). The Union shall advise the Employer in writing of any increase or decrease in the amount of a deduction at least forty-five (45) calendar days prior to the effective date of the increase or decrease. The Employer shall implement the increase or decrease during the first full payroll period on or after such effective date.

C. The deductions authorized by this Section shall be remitted to the Union by the Employer accompanied by a list of the employees from whom deductions were made and the amount deducted from each employee. If an incorrect amount is deducted by the Employer, the Union shall refund the incorrect amount directly to the affected employee.

D. An employee may terminate any of the deductions listed in subsection (A) by submitting a written revocation of his/her authorization for such deductions to both the Employer and the Union.

Section 1.5: Fair Share Obligation

A. During the term of this Agreement, the Employer agrees to enter into a fair share agreement with the Union in accordance with Section 6 of the Illinois Public Labor Relations Act, provided that the Union satisfactorily demonstrates to the Employer that more than fifty percent (50%) of the employees in the bargaining unit are dues paying members of the Union.

B. If the condition set forth in subsection (A) is satisfied, an employee who elects not to become a member of the Union within thirty (30) calendar days of the date on which the condition is satisfied or within thirty (30) calendar days of his/her date of hire, whichever is later, will be required to pay to the Union through involuntary payroll deductions his/her proportionate share of the Union's costs of the collective bargaining process, contract administration and pursuing matters affecting wages, hours and other terms and conditions of employment (hereinafter referred to as "the fair share fee").

C. The Union is solely responsible for establishing the fair share fee. The Union shall certify to the Employer that the fair share fee constitutes the non-members' proportionate share of the Union's costs of the collective bargaining process, contract administration and pursuing matters affecting wages, hours and other terms and conditions of employment and that the fair share fee does not exceed the dues uniformly required of members of the Union. The Union shall advise the Employer in writing of any increase or decrease in the fair share fee deduction accompanied by the certification required by this subsection at least forty-five (45) calendar days prior to the effective date of the increase or decrease. The Employer shall implement the increase or decrease during the first full payroll period on or after such effective date.

D. Upon receipt of the Union's certification of the fair share fee, the Employer will cooperate with the Union to identify the names, addresses and work locations of the employees from whom the fair share fee will be deducted.

E. The deductions authorized by this Section shall be remitted to the Union by the Employer accompanied by a list of the employees from whom fair share fee deductions were made, unless the Employer is required to submit the deductions to a third party for escrow purposes as a result of a non-member's challenge to the fair share fee calculation. If an incorrect amount is deducted by the Employer, the Union shall refund the incorrect amount directly to the affected employee.

Section 1.6: Religious Exemption from Fair Share Obligation

Employees who are members of a church or religious body with *bona fide* religious tenets or teachings that prohibit the payment of a fair share contribution to a union shall be required to pay an amount equal to the fair share fee referenced in Section 1.5 to a non-

religious charitable organization mutually agreed upon by the Union and the affected employees as set forth in Section 6(g) of the Illinois Public Labor Relations Act. Employees who are exempt from the fair share obligation will furnish written receipts to the Union on a quarterly basis that affirm such payments have been tendered.

Section 1.7: Indemnification

The Union shall indemnify and hold harmless the Employer and its officers, employees and agents from and against any and all claims, demands, suits or other forms of liability that shall arise out of or by reason of any action taken by the Employer for the purpose of complying with this Agreement or in reliance on any list, notice, certification, affidavit or assignment furnished by the Union under this Agreement.

Section 1.8: Labor-Management Committee

For the purpose of conferring on matters of mutual interest that are not appropriately addressed through the grievance and arbitration procedure, the Union and the Employer agree to establish a labor-management committee that will meet upon the request of either party at mutually agreeable times and locations. Such matters of mutual interest include, but are not limited to, health and safety, training and education, the effectiveness and efficiency of the grievance and arbitration procedure, audits of positions and regradings. The Union and the Employer shall each designate no more than five (5) representatives to serve on the labor-management committee. The employee representatives designated by the Union shall be permitted to attend such meetings without loss of compensation. Prior to each meeting, the parties will cooperatively establish an agenda that includes the topics of discussion proposed by both parties.

Section 1.9: Meeting Rooms

Upon reasonable notice, the Employer will grant the Union access to available conference or break rooms for Union meetings to be held during non-work time, unless the granting of such access interferes with the Employer's conduct of business. The Union's use of such facilities is subject to the Employer's rules and regulations regarding the use of its conference and break rooms.

Section 1.10: Union Stewards

A. The Union shall designate a reasonable number of Union stewards from among the employees in the bargaining unit whose duties will include the processing of grievances, assisting employees in the exercise of their rights under this Agreement and other duties as determined by the Union.

B. The Union shall notify the Assessor's Office in writing of the names of such Union stewards as soon as they are designated with prompt written notice of any changes in such designees thereafter.

C. A Union steward shall request permission from his/her immediate supervisor to be relieved from his/her work assignments for a mutually agreeable reasonable period to handle and process grievances at the appropriate steps of the grievance and arbitration procedure, and such permission will be granted as long as the Union steward's absence from his/her work assignments does not interfere with the Employer's operations. The policy and procedure established by this subsection shall similarly apply to employees who desire to meet with Union stewards during the work day.

D. Union stewards shall not be permanently reassigned or transferred based on their activities on behalf of the Union. Any permanent reassignment or transfer of a Union steward will be discussed with the Union prior to its implementation.

Section 1.11: AFSCME Representatives

The Union shall notify the Assessor's Office in writing of the names of any duly authorized AFSCME representatives who intend to visit the Assessor's Office in advance of any such visit. Upon their arrival, AFSCME representatives shall notify the designated Assessor's Office representative of their arrival and shall sign the appropriate register in the reception area. After complying with these arrival procedures, AFSCME representatives shall be permitted to conduct Union business within the Assessor's Office, provided that the conduct of such business does not interfere with the Employer's operations or the employees' performance of work assignments. AFSCME representatives are expected to comply with any and all rules and regulations governing visitors to the Assessor's Office.

Section 1.12: Exchange of Information

On a quarterly basis, the Employer shall notify the Union in writing of any of the following personnel transactions involving bargaining unit members: new hires; checkoff revocations; beginnings of leaves of absence or returns from such leaves; promotions; demotions; layoffs and recalls; reinstatements; suspensions; retirements; resignations; terminations; and any other mutually agreed upon information. The Employer shall submit such information to the Union electronically upon request. The Employer shall have the same right to request and receive relevant information from the Union.

Section 1.13: Bulletin Boards

The Employer shall provide the Union with bulletin boards in non-public locations for the purpose of posting official notices and materials. Any notices or materials posted on

such bulletin boards shall be signed by a Union steward or AFSCME representative and shall not be controversial, promotional, politically partisan, defamatory or obscene.

ARTICLE 2 EQUAL EMPLOYMENT OPPORTUNITY

Section 2.1: Prohibition of Discrimination

No employee shall be discriminated against on the basis of race, color, sex, age, religion, disability, national origin, ancestry, sexual orientation, marital status, parental status, military discharge status, political affiliation and beliefs or participation or non-participation in Union activities.

Section 2.2: Accommodations Under Americans with Disabilities Act

A. Whenever an employee or the Union on behalf of an employee requests an accommodation under the federal Americans with Disabilities Act ("ADA") or an accommodation for an employee is otherwise contemplated by the Employer, the Employer, the Union and the affected employee shall meet to discuss the matter.

B. Any reasonable accommodation adopted by the Employer pursuant to its obligations under the ADA shall conform to the requirements of this Agreement whenever practical. Any reasonable accommodation that may conflict with the terms of this Agreement shall be discussed with the Union prior to its implementation. The parties shall cooperate in resolving potential conflicts between the Employer's obligations under the ADA, any rights of the Union and the rights of the affected employee. Neither the Employer nor the Union shall unreasonably withhold its consent to the reasonable accommodation of an employee.

C. No provision in this Section requires the Employer to take any action that would violate the ADA or any other applicable statute or ordinance nor prevents the Employer from taking all actions necessary to comply with the applicable law.

ARTICLE 3 EMPLOYER AUTHORITY

Section 3.1: Management Rights

The Employer retains the exclusive right, authority and responsibility to manage its operations, develop its policies, determine the scope of its operations, adopt a budget and decide the manner in which it exercises its constitutional and statutory functions and otherwise fulfills its legal responsibilities. Except as may be restrained or limited by a specific and express provision of this Agreement, the Employer shall not be required to bargain collectively over matters of inherent managerial policy, including, but not limited

to, the following areas of discretion: the functions of the Employer; the standards of services offered by the Employer; the Employer's overall budget; the Employer's organizational structure, including the creation, modification or elimination of departments, divisions, offices, sections and positions and the allocation or reallocation of the work to be performed therein; the decision to eliminate, subcontract, relocate or transfer work; the implementation of new technologies and methods of operation; the retention of consultants, specialists and other skilled professionals on a contract or project basis; the size and composition of the work force; the selection, examination and classification of new employees; the educational or training programs provided to employees; the direction and scheduling of employees; the assignment of work to employees whether on a straight-time or overtime basis; production and quality standards; the development and implementation of rules, regulations, policies and procedures governing employee conduct, job performance and other conditions of employment; and the evaluation, transfer, promotion, demotion, layoff, recall, discipline and discharge of employees. The Employer shall, however, be required to bargain collectively regarding matters of inherent managerial policy that directly impact the wages, hours and other terms and conditions of employment of employees in the bargaining unit.

Section 3.2: Employer Obligation

No provision in this Agreement shall be construed to modify, eliminate or detract from the constitutional and statutory responsibilities and obligations of the Employer.

Section 3.3: Subcontracting

The general policy of the Employer is to utilize its employees to perform work they are qualified to perform. The Employer may, however, subcontract where circumstances warrant, for example for reasons of efficiency and economy. Unless exigent circumstances result in a shorter notice period, the Employer will advise the Union at least five (5) months in advance when such changes are contemplated and will discuss such contemplated changes with the Union pursuant to the Illinois Public Labor Relations Act. The Employer will work with the Union in making every reasonable effort to place adversely affected employees into other bargaining unit positions.

Section 3.4: Internal Policies and Procedures

This Agreement shall be construed consistently with any internal policies and procedures of the Assessor's Office regarding the subjects addressed herein. If this Agreement is silent on any such subject, then the internal policies and procedures shall govern. If this Agreement conflicts with any such subject, then the provisions of this Agreement shall govern.

ARTICLE 4 SENIORITY

Section 4.1: Probationary Period

A new employee or a former employee who is re-hired after a break in continuous service shall serve a six- (6-) month probationary period. A probationary employee who is absent during the probationary period shall have his/her probationary period extended by the number of days he/she was absent from work. A probationary employee shall work under the provisions of this Agreement without any seniority, but may be disciplined or discharged at any time without recourse to the grievance and arbitration procedure. If a probationary employee's employment continues beyond the probationary period, his/her seniority shall be calculated based on his/her date of hire as a probationary employee with the Employer.

Section 4.2: Definitions of Seniority and Continuous Service

A. An employee's seniority is defined as the length of his/her continuous full-time employment with the Assessor's Office in a bargaining unit position as measured from the anniversary date of his/her most recent date of hire as a full-time employee with the Assessor's Office to the present date. An employee's seniority shall be utilized in scheduling, filling vacancies, layoffs and recalls and for other preferential or competitive purposes as provided by this Agreement.

B. An employee's continuous service is defined as the length of his/her continuous full-time employment with Cook County across all positions as measured from the anniversary date of his/her most recent date of hire as a full-time employee with Cook County to the present date. An employee's continuous service shall be utilized in calculating his/her vacation allowance, determining his/her eligibility for certain leaves of absence and verifying his/her entitlement to other fringe benefits that are based on overall length of continuous service.

C. If two (2) employees have the same anniversary date, the employee with the lower Cook County employee number shall be considered to be the more senior employee.

Section 4.3: Adjustment of Anniversary Date

The following periods of absence shall be deducted in computing an employee's seniority and continuous service and shall result in the adjustment of an employee's anniversary date forwards by the number of days necessary to account for the period of absence:

- A. Unpaid leaves of absence in excess of thirty (30) calendar days, unless otherwise required by law;
- B. Suspensions; and
- C. Absence from employment as a result of a layoff (1) for more than thirty (30) calendar days and no more than twelve (12) months for an employee with fewer than twelve (12) months of seniority or (2) for more than thirty (30) calendar days and no more than twenty-four (24) months for an employee with twelve (12) or more months of seniority.

Section 4.4: Termination of Seniority and Continuous Service

An employee shall lose his/her seniority and suffer a break in continuous service in the following circumstances:

- A. Resignation;
- B. Retirement;
- C. Discharge for just cause;
- D. Absence for three (3) consecutive work days without notification to the Employer, unless the employee has an explanation for his/her failure to report the absence that is acceptable to the Employer;
- E. Failure to return to work following a vacation or leave of absence, unless the employee has an explanation for his/her failure to return that is acceptable to the Employer;
- F. Absence from employment as a result of a layoff (1) for more than twelve (12) months for an employee with fewer than twelve (12) months of seniority or (2) for more than twenty-four (24) months for an employee with twelve (12) or more months of seniority;

- G. Failure to contact the Employer within ten (10) business days after the date on which a notice of recall was sent by the Employer to the most recent address on record provided by the employee; and
- H. Engaging in gainful employment while on a leave of absence, unless the employee obtained advance approval for such employment from the Employer in writing.

Section 4.5: Seniority List

A. Within sixty (60) calendar days of the effective date of this Agreement, the Employer shall submit either electronically or in print a seniority list to the Union that contains the following information regarding each bargaining unit member: name; address; position; work location; probationary status; Cook County employee number; and anniversary dates for seniority and continuous service purposes. The Employer shall simultaneously post a seniority list either electronically or in print for review by bargaining unit members that contains the following information regarding each bargaining unit member: name and anniversary dates for seniority and continuous service purposes. Within thirty (30) calendar days of the submission of the seniority list to the Union and the posting of such list for review by bargaining unit members, the Union or any bargaining unit member shall notify the Employer of any errors in the seniority list. Absent any notification from the Union or any bargaining unit member, the seniority list shall be considered accurate and binding on the Union and the bargaining unit members.

B. After the initial seniority list is established, the Employer shall submit either electronically or in print a seniority list to the Union and post such list either electronically or in print for review by bargaining unit members in January and July of each calendar year, and the seniority list shall be verified by the Union and the bargaining unit members in accordance with the procedure outlined in this Section.

Section 4.6: Return to Represented Unit

An employee who is transferred or promoted to a position outside of the bargaining unit and who later returns to a position in the bargaining unit shall upon his/her return be credited with the seniority that he/she had accrued prior to the transfer or promotion, regardless of whether the employee has returned to his/her previous position.

ARTICLE 5 HOURS OF WORK AND OVERTIME

Section 5.1: Purpose of Article

The purpose of this Article is to define the regular work period in order to facilitate the establishment of work schedules and the calculation of overtime compensation or compensatory time off. This Article is not intended to create nor shall it be interpreted or construed as creating a minimum guarantee or limitation of the number of hours to be worked per day, per work week or during any defined period or any obligation to compensate employees in lieu of such hours.

Section 5.2: Regular Work Period

The regular work period for an employee shall be five (5) consecutive eight- (8-) hour work days scheduled on Monday through Friday for a total of forty (40) hours of work per work week. The regular work day for an employee shall begin at his/her scheduled starting time and shall end eight (8) consecutive hours thereafter.

Section 5.3: Meal Periods and Breaks

An employee is entitled to one (1) fifteen- (15-) minute break in the morning, a one- (1-) hour meal period midday and one (1) fifteen- (15-) minute break in the afternoon without loss of compensation. The meal period and breaks shall be scheduled by the Employer on a departmental basis in accordance with operational needs.

Section 5.4: Changes in Work Schedules

A. The Employer may grant an employee's request for a modified or flexible work schedule on a case-by-case basis depending on the bases for the request, the needs of the department and other factors pertinent to the establishment of a modified or flexible work schedule.

B. The Employer may modify work schedules to accommodate temporary or seasonal operational needs and shall provide the affected employees and the Union with as much notice as is possible prior to implementing the modified work schedule.

C. If the Employer intends to implement a permanent shift change for one (1) or more employees or decides to establish a new shift, the Employer shall provide the affected employees and the Union with at least thirty (30) calendar days' notice prior to implementing the modified work schedule. The Employer shall initially offer the modified work schedule to affected employees based on seniority. If the modified work schedule is not fully staffed through this process, then the Employer shall assign affected employees to the modified work schedule in inverse order of seniority.

Section 5.5: Overtime Compensation

A. An employee shall be paid his/her regular hourly rate multiplied by one and one half (1.5) (i.e., time-and-one-half) for any approved hours actually worked over forty (40) in a work week, unless such employee is not eligible for overtime compensation under federal or state law.

B. Before any work is offered or assigned to employees on an overtime basis, the Employer may assign such work to employees who are qualified and available to work on a straight-time basis. In the event the work is to be offered or assigned on an overtime basis, the Employer shall distribute such overtime opportunities as equally as practical among the employees who generally perform the type of work required. An employee is required to work overtime when assigned, unless he/she is excused by the Employer for demonstrable good cause.

C. The Employer shall maintain records of overtime distribution that will be available to the Union upon request.

D. For the sole purpose of this Section, in determining whether an employee has worked forty (40) hours in a work week, an employee who is absent with approval during the work week and who remains in paid status during the period of approved absence shall be considered as working during such period of absence.

E. No duplicating or pyramiding of overtime or other premium compensation is permitted; weekly overtime compensation or other premium compensation shall not be paid for the same hours worked.

F. The exclusive remedy for any misassignment of overtime shall be the assignment of future overtime in such a manner that corrects the inequity.

Section 5.6: Compensatory Time Off

A. In lieu of overtime compensation, the Employer may grant to an employee who is eligible for overtime compensation under federal or state law compensatory time off at a rate of one and one half (1.5) hours for any approved overtime hours actually worked in excess of forty (40) in a work week in accordance with federal and state law.

B. An employee may accumulate up to 240 hours of compensatory time off (i.e., the equivalent of 160 approved overtime hours worked); any approved overtime hours worked in excess of this limit will be compensated for in accordance with Section 5.5.

C. Any employee who requests to use compensatory time off shall be permitted by the Employer to use such time within a reasonable period after the employee's request,

provided that the use of such time does not unduly disrupt the operations of the Employer. Employees may also be required to use compensatory time off as permitted by law.

D. An employee shall be paid for any unused compensatory time off in accordance with federal and state law upon his/her separation from employment.

ARTICLE 6 FILLING VACANCIES

Section 6.1: Definition of Recognized Vacancy

For the purpose of this Article, a vacancy in a bargaining unit position will be recognized by the Employer when (a) the incumbent employee is transferred, is promoted, is demoted, is suspended for more than thirty (30) calendar days, is discharged, resigns, retires, dies or is on a leave of absence such that the Employer may fill the position prior to the employee's return; and (b) the Employer decides that the vacancy should be filled on a permanent basis.

Section 6.2: Temporary Assignment to Recognized Vacancy

The Employer may assign an employee to a recognized vacancy on an interim basis pending the outcome of the selection process established by this Article.

Section 6.3: Job Postings

The Employer shall post a recognized vacancy for at least ten (10) business days. The posting may be published either electronically or in print and shall identify the position, the position's salary grade and the qualifications and criteria for successful job performance in the position as established by the Employer. The Employer may also advertise the recognized vacancy externally to solicit a representative pool of candidates.

Section 6.4: Selection Process

A. The Employer shall select the most qualified candidate to fill a recognized vacancy based on the candidate's relevant and job-related qualifications, skills and abilities and performance evaluations and disciplinary record if applicable. If two (2) candidates' qualifications are relatively equal, then the Employer shall offer the position to an internal candidate before an external candidate or to the more senior of two (2) internal candidates.

B. The Employer shall ensure that the methods employed to evaluate each candidate during the selection process are as standardized and quantifiable as possible and documented as appropriate for both objective and subjective criteria.

C. The Employer shall provide the Union with the name of each candidate who is selected to fill a recognized vacancy no later than two (2) business days after the candidate's selection is approved by Cook County.

D. If the Union believes that the Employer violated Section 6.4(A), the following expedited dispute resolution procedure shall exclusively apply:

1. The Union shall file a written request for review of the Employer's decision with either the Chief Deputy Assessor or the Director of Human Resources for the Assessor's Office within three (3) business days of the date of the notification required by subsection (C).
2. The Chief Deputy Assessor, the Director of Human Resources or their designee will meet with the Union to discuss its concerns within three (3) business days of the filing of the written request for review.
3. If the dispute remains unresolved, the Union may file a written demand for arbitration with the Chief Legal Counsel for the Assessor's Office and shall file such demand within three (3) business days of the meeting required by paragraph (2).
4. Within three (3) business days of the filing of the written demand for arbitration, the parties shall mutually select an arbitrator who is able to resolve the dispute on an expedited basis.
5. The sole issue before the arbitrator shall be whether the Employer selected the most qualified candidate pursuant to the standard set forth in subsection (A). In deciding this issue, the arbitrator shall give considerable weight to the hiring requirements as set forth in the job description and job posting at issue.
6. The arbitrator shall issue an abbreviated written final opinion and order (including a remedy if any) within five (5) business days of the close of the hearing and shall issue a full written final opinion and order thereafter.
7. The arbitrator's award shall be binding on both the Employer and the Union, provided that the arbitrator does not exceed his/her authority as defined in paragraph (5).
8. The parties shall share equally the fees and expenses of the arbitrator and any other arbitration costs common to both parties. Each party shall be responsible for compensating its own attorneys and representatives.

9. The established time limits in this expedited dispute resolution procedure may only be extended by mutual written agreement.

Section 6.5: Return to Prior Position

An employee who is awarded a recognized vacancy within the bargaining unit through the procedure established by this Article shall be subject to a ninety- (90-) calendar day evaluation period. During this evaluation period, the Employer has the right to return the employee to his/her prior position or a comparable position.

Section 6.6: Exclusions from Procedure for Filling Vacancies

The procedure established by this Article does not apply to vacancies that will be filled through the following processes: recalls from layoff; demotions; appointments resulting from court, administrative or arbitral proceedings or settlements; or reassignments pursuant to the ADA.

**ARTICLE 7
EDUCATION AND TRAINING**

Section 7.1: Cross-Training

An employee may submit a request for cross-training in a specific job function to his/her department head, and each department head shall maintain a record of such requests. When a department head decides to cross-train employees for a specific job function, he/she shall consider cross-training those employees who have requested such cross-training with due consideration given to the employees' seniority, but retains the right to select any employee for cross-training who is qualified for such cross-training and who best serves the Employer's operational needs.

Section 7.2: Educational Benefits

The Employer agrees to allocate funds for educational purposes in each year of this Agreement to be made available to all AFSCME bargaining unit employees employed by Cook County. The amount allocated shall be an aggregate total of \$40,000.00 for all such bargaining unit employees. Employee requests for such funds shall be for reimbursement for the costs of courses offered through any certified educational institution, including community colleges, continuing adult education centers and other training or technical institutions. Such coursework shall be employment-related. An employee may request funds up to an amount no greater than \$550.00 in a fiscal year. Approval for reimbursement shall be offered on an equitable basis. The educational benefits provided by this Section are intended to supplement existing educational benefits.

**ARTICLE 8
DISCIPLINARY ACTION POLICY AND PROCEDURE**

Section 8.1: Authority To Discipline

The Employer retains the exclusive right to establish, implement and modify reasonable rules and regulations governing employee conduct and performance and to discipline and discharge employees for just cause.

Section 8.2: Timing and Manner of Discipline

The Employer shall discipline employees only for just cause and as soon as practical after learning of the conduct or event that prompted the discipline and after having the opportunity to conduct a thorough investigation regarding such conduct or event. The investigation may or may not include an investigatory interview with the employee at issue. Any and all meetings with employees that are conducted as part of an investigation or that involve the issuance of a disciplinary penalty shall be conducted in a private setting.

Section 8.3: Disciplinary Penalties

A. The Employer's decision to discipline an employee will be based on fair and objective principles and will employ a method of progressive discipline when progressive discipline is appropriate. An employee may be disciplined through the following types of disciplinary action, which are not exclusive:

Verbal Reprimand
Written Reprimand
Suspension
Discharge

B. To determine the appropriate type and level of disciplinary penalty, the Employer will consider the following factors: the nature and severity of the conduct or event; the employee's qualifications, performance evaluations, disciplinary record, seniority and other job-related factors; the attitude and cooperation of the employee throughout the disciplinary process; whether progressive discipline is appropriate given the conduct or event; and any mitigating circumstances.

Section 8.4: Suspension Pending Investigation

The Employer may temporarily suspend an employee pending the results of a disciplinary investigation when the employee is reasonably believed to be dangerous or violent or when the allegations at issue are serious or may create a disruptive work environment. Prior to suspending the employee, the Employer shall conduct an emergency pre-suspension meeting during which the employee will be presented with the allegations

against him/her and provided with an opportunity to respond to the allegations and offer evidence in contradiction or mitigation of such allegations. If the employee is discharged as a result of the disciplinary investigation or resigns prior to the conclusion of the disciplinary investigation, the employee shall not be entitled to wages and benefits retroactive to the effective date of the suspension, unless the employee is reinstated and awarded such wages and benefits pursuant to the grievance and arbitration procedure.

Section 8.5: Right to Union Representation

An employee who reasonably believes he/she may be disciplined as a result of an investigatory interview has a right to Union representation upon request during the investigatory interview and shall be advised of this right by the Employer prior to the commencement of such investigatory interview. An employee who requests Union representation will be provided a sufficient period to arrange for such representation.

Section 8.6: Retention and Use of Prior Disciplinary Records

A. The Employer shall retain an employee's disciplinary record for the duration of his/her employment and as required by law thereafter.

B. Unless otherwise required by law, the Employer may consider an employee's prior disciplinary record in future disciplinary proceedings and when evaluating his/her qualifications for transfer or promotion subject to the following conditions:

1. A verbal reprimand shall be considered expunged from an employee's disciplinary record after twelve (12) months have passed following its issuance, provided that the employee has not been disciplined based on similar conduct or events within such twelve- (12-) month period;
2. A written reprimand shall be considered expunged from an employee's disciplinary record after eighteen (18) months have passed following its issuance, provided that the employee has not been disciplined based on similar conduct or events within such eighteen- (18-) month period; and
3. Suspensions may be considered in all future disciplinary proceedings and when evaluating an employee's qualifications for transfer or promotion with appropriate weight given to the passage of time between disciplinary actions, the relevance or similarity of the prior conduct or event and other appropriate factors relating to its evidentiary or probative value.

Section 8.7: Training

The Employer will train its department heads, managers and supervisors in the administration of this Article.

ARTICLE 9
LAYOFF AND RECALL

Section 9.1: Definition of Layoff

A layoff is defined as the termination of an employee's employment with a right of recall for a period of twelve (12) months following the effective date of the layoff for an employee with fewer than twelve (12) months of seniority or for a period of twenty-four (24) months following the effective date of the layoff for an employee with twelve (12) or more months of seniority.

Section 9.2: Implementation of Layoff

A. If the layoff requires the elimination of positions within the bargaining unit, the Employer will notify the Union of the number and type of positions to be eliminated.

B. The Employer initially will terminate the employment of any probationary employees who are employed in the positions to be eliminated. The Employer will then lay off non-probationary employees in the positions to be eliminated in inverse order of seniority in such positions, unless the application of this provision would result in the layoff of a less senior employee who possesses a unique and essential skill or certification not possessed by a more senior employee.

C. The Union and the affected employees shall be provided with at least thirty (30) calendar days' notice prior to the effective date of the layoff or as much notice as is practicable under the circumstances.

D. At the time of the layoff, the Employer shall reassign employees who are scheduled for layoff to existing vacancies for which they are qualified after orientation and without specialized training based on seniority. If all employees who are scheduled for layoff are not reassigned through this process, the remaining employees shall have the right to replace a probationary employee if any or a non-probationary employee based on seniority within the bargaining unit in the next lower job title and salary grade if any within his/her operational unit for which he/she is qualified after orientation and without specialized training, unless the application of this provision would result in the layoff of a less senior employee who possesses a unique and essential skill or certification not possessed by a more senior employee. For the sole purpose of this subsection, the operational units within the Assessor's Office are as follows:

1. Assessment Operations and Administration;
2. Valuations;
3. Taxpayer Services; and

4. Legal, Assessment Automation and Information Technology, Communications and Community Relations, Research and any operational unit not included in subparagraphs (1) through (3).

The parties shall discuss the need for outplacement programs for employees who are not reassigned and laid off.

E. After a layoff of employees, the Employer may transfer or reassign remaining employees to other work locations, departments, divisions, offices or sections to rebalance the work force. The Employer shall initially offer transfers or reassignments to the remaining employees who are qualified for the positions after orientation and without specialized training based on seniority. If the work force is not fully rebalanced through this process, then the Employer shall transfer or reassign such employees in inverse order of seniority.

Section 9.3: Recalls from Layoffs

A. An employee who has been laid off shall notify the Employer in writing of any change in his/her address within five (5) business days of such change.

B. An employee who has been laid off shall have a recall right for the period defined in Section 9.1 to vacancies in his/her position at the time of the layoff or vacancies in other positions for which he/she is qualified after orientation and without specialized training. If more than one (1) employee has a recall right to a vacancy, then the Employer shall recall the most senior employee.

C. The Employer will notify an employee of his/her obligation to return to work by sending a notice of recall by certified mail to the most recent address on record provided by the employee. The sending of such notice to the most recent address on record fully and completely satisfies the Employer's obligation to notify the employee of the recall. The Employer will simultaneously provide a copy of the notice of recall to the Union.

D. An employee shall lose all recall rights if he/she (1) fails to contact the Employer within ten (10) business days after the date on which the notice of recall was sent by the Employer to the most recent address on record provided by the employee, (2) is unqualified or unable to return to work within the timeframe established by the Employer or (3) declines the offer of recall.

ARTICLE 10
BENEFIT DAYS AND VACATION

Section 10.1: Holidays

A. The Cook County Board of Commissioners has recognized the following paid holidays for all employees, except in emergencies and for necessary operations:

- | | | |
|-----|------------------------------------|-----------------------------|
| 1. | New Year's Day | January 1 |
| 2. | Martin Luther King, Jr.'s Birthday | Third Monday in January |
| 3. | Lincoln's Birthday | February 12 |
| 4. | Washington's Birthday | Third Monday in February |
| 5. | Casimir Pulaski Day | First Monday in March |
| 6. | Memorial Day | Last Monday in May |
| 7. | Independence Day | July 4 |
| 8. | Labor Day | First Monday in September |
| 9. | Columbus Day | Second Monday in October |
| 10. | Veteran's Day | November 11 |
| 11. | Thanksgiving Day | Fourth Thursday in November |
| 12. | Christmas Day | December 25 |

B. In addition to the twelve (12) holidays listed in subsection (A), any other day or part of a day shall be considered a holiday when recognized as a holiday by the Cook County Board of Commissioners.

C. If a holiday falls on a Saturday, the preceding Friday shall be recognized as the holiday. If a holiday falls on a Sunday, the following Monday shall be recognized as the holiday.

D. Except as provided in subsection (A), an employee shall not be required to work on a recognized holiday and shall be paid holiday pay in the amount of eight (8) hours at his/her straight-time hourly rate, provided that the employee if scheduled works his/her regular work day on both the work day preceding and the work day following the recognized holiday.

E. An employee who is required to work on a recognized holiday shall be paid the holiday pay described in subsection (D) if eligible for such pay and time-and-one-half for the hours worked on the holiday. If the employee is not eligible for holiday pay, then the employee shall only be paid his/her straight-time hourly rate for the hours worked on the holiday, unless such hours worked constitute overtime under this Agreement.

F. If a recognized holiday occurs during an employee's vacation, the employee shall not be charged a vacation day for the day of the recognized holiday.

Section 10.2: Floating Holiday

A. Each employee shall be granted one (1) floating holiday on December 1 of each calendar year to be used by the employee between December 1 and November 30 of each year.

B. An employee may only schedule a floating holiday in the increment of one (1) eight- (8-) hour work day.

C. Except in emergencies and for necessary operations, an employee shall not be required to work on a scheduled floating holiday and shall be paid holiday pay in accordance with Section 10.1(D). An employee who is required to work on a scheduled floating holiday shall reschedule his/her floating holiday at a later date and shall receive his/her straight-time hourly rate for the hours worked, unless such hours worked constitute overtime under this Agreement.

D. The carryover of a floating holiday will be allowed to the extent consistent with Cook County ordinances and Assessor's Office policies.

Section 10.3: Personal Days

A. An employee accrues personal days by an amount of 1.2308 hours per payroll period up to a maximum of four (4) personal days each year.

B. An employee may schedule a personal day in increments of either one (1) eight- (8-) hour work day or two (2) four- (4-) hour work periods.

C. Except in emergencies and for necessary operations, an employee shall not be required to work on a scheduled personal day and shall be paid his/her straight-time hourly rate for the hours used as a personal day. An employee who is required to work on a scheduled personal day shall reschedule his/her personal day at a later date and shall receive his/her straight-time hourly rate for the hours worked, unless such hours worked constitute overtime under this Agreement.

D. The carryover of personal days will be allowed to the extent consistent with Cook County ordinances and Assessor's Office policies.

Section 10.4: Vacation

A. An employee's vacation allowance is determined based on his/her continuous service and accrues by a specific amount each payroll period up to a maximum accumulation as follows:

<u>Years of Continuous Service</u>	<u>Accrual Amount Per Payroll Period</u>	<u>Total Accrual Per Year</u>	<u>Maximum Accumulation</u>
1 to 6	.3847 Days	10 Work Days	20 Work Days
7 to 14	.5770 Days	15 Work Days	30 Work Days
15+	.7693 Days	20 Work Days	40 Work Days

A new employee or an employee hired after a break in continuous service begins to accrue vacation on his/her date of hire and may request to use such vacation as it accrues. An employee must be in paid status for a minimum of five (5) work days per payroll period to accrue vacation during such period.

B. For the sole purpose of this Section, an employee (1) who has rendered continuous service to the City of Chicago, the Chicago Park District, the Forest Preserve District, the Metropolitan Water Reclamation District of Greater Chicago and/or the Chicago Board of Education and/or (2) who received duty disability benefits while on a leave of absence from employment with the Employer shall have the right to have such period or periods of continuous service or absence credited and counted for the purpose of computing the employee's years of full-time continuous service with the Employer, unless an alternate policy is established by Cook County ordinance.

C. The Employer may establish reasonable controls on the number of employees who are permitted to schedule vacation during a particular period in each work location, department, division, office or section based on the Employer's operational needs, and such controls may include periods during which employees are not permitted to schedule any vacation (e.g., the period between the date on which tax bills are mailed and the due date for tax payments).

D. An employee must request and receive approval from the Assessor's Office prior to utilizing any vacation. If the employee's request is to use fewer than five (5) days of vacation, then he/she should submit a written request for such vacation to his/her immediate supervisor no later than one (1) business day prior to the vacation. If the employee's request is to use five (5) or more days of vacation, then he/she should submit a

written request for such vacation to his/her immediate supervisor no earlier than six (6) months and no later than ten (10) business days prior to the anticipated vacation.

E. Within the parameters established by subsection (C), the Employer shall generally grant or deny vacation requests in the order in which they are received and shall respond to such requests within two (2) business days of their submission by the employee. In the event of a conflict in requests for particular vacation periods, the Employer will grant the vacation request of the more senior employee, unless compelling reasons exist for granting the request of a less senior employee.

F. If an employee's vacation is interrupted by a death in the immediate family, any days within the vacation that qualify as bereavement leave shall not be charged as vacation days.

G. An employee who is separated from employment for reasons other than a discharge for just cause shall be paid for any earned unused vacation at the employee's regular hourly rate at the time of separation. In the event of an employee's death, the employee's spouse or estate shall be entitled to receive the same compensation for the employee's earned unused vacation.

ARTICLE 11 LEAVES OF ABSENCE

Section 11.1: General Provisions

A. An employee may request a leave of absence by submitting such request in writing on an appropriate form if applicable to his/her immediate supervisor and by otherwise complying with any procedure governing the type of leave requested. The written request shall state the type of leave, the purpose of the leave and the period of leave requested with beginning and ending dates and shall provide any additional information or certifications necessary to process the leave request.

B. The Employer may deny an employee's request for a leave of absence if the employee's absence from employment during the period requested would interfere with the conduct of the Employer's business, unless the employee has the unconditional right to such leave under federal or state law.

C. An employee who is on an unpaid leave of absence shall be required to utilize any accumulated compensatory time off during the period of unpaid leave prior to utilizing any other form of elective time. If an employee exhausts his/her accumulated compensatory time off, then he/she will have the option of utilizing other forms of available elective time, including vacation days, a floating holiday and personal days.

D. An employee who has been absent from work for five (5) or more consecutive work days for any personal or familial health reason will be required to provide a diagnostic report from a physician or practitioner as proof of the personal or familial illness or injury and shall comply with all other applicable return to work requirements established by the Cook County Human Resources Department. For health-related absences of less than five (5) consecutive work days, the Employer may require the employee to provide a diagnostic report from a physician or practitioner as proof of the personal or familial illness or injury when the circumstances suggest that the employee did not have a valid health reason for the absence. The Employer may require any employee to submit to a medical examination in accordance with federal and state law or Cook County policy.

E. Upon return from a leave of absence, an employee who has not suffered a break in continuous service shall be reinstated as follows:

1. The employee shall be assigned either (a) to the same position he/she held at the time the leave began or to an equivalent position as required by law or (b) to the same position he/she held at the time the leave began if available, a comparable position if available or any vacant position for which he/she is qualified after orientation and without specialized training in this order of priority;
2. The employee may have his/her anniversary date adjusted to account for the period of absence in accordance with Section 4.3; and
3. The employee will be entitled to the compensation and benefits that he/she received at the time the leave began with a retroactive adjustment for any wage increases implemented while the employee was in paid status and without automatic progression on the salary schedule while the employee was in unpaid status.

F. Depending on the type and length of leave of absence at issue, an employee on leave shall be required to contribute towards the cost of his/her health care coverage to maintain such coverage during the leave as required by Cook County policy. Arrangements for the payment of such costs through payroll deductions or otherwise must be made with the Employer prior to the beginning of the leave. If an employee fails to pay such costs, the Employer may cancel insurance benefits during the leave and then reinstate them upon the return from leave, subject to any waiting period and other rules and regulations as may be applicable to the insurance plan.

G. The effect of a leave of absence on an employee's pension benefits shall be determined by the rules and regulations established by the County Employees' Annuity and Benefits Fund of Cook County.

Section 11.2: Regular Leave

An employee who is not affected by the leave of absence rules of Cook County may be granted an unpaid leave of absence in emergency situations by the Assessor's Office with the written approval of the Cook County Comptroller. Such leave shall be limited to one (1) month of leave for every full year of continuous service with Cook County up to a maximum of twelve (12) months.

Section 11.3: Family and Medical Leave Act Leave

A. Employees who are eligible for leave under the federal Family and Medical Leave Act ("FMLA") shall be entitled to twelve (12) or more work weeks of unpaid leave within a defined twelve- (12-) month period for the following purposes:

1. Because of the birth of a child of the employee and to care for such child;
2. Because of the placement of a child with the employee for adoption or foster care;
3. To care for the spouse or a child or parent of the employee if such spouse, child or parent has a serious health condition;
4. Because of a serious health condition that renders the employee unable to perform the functions of his/her position;
5. To care for an injured service member of the U.S. Armed Forces who is the employee's spouse, child, parent or next of kin; or
6. Because of a qualifying exigency arising out of the fact that the employee's spouse, child or parent is on active duty or has been notified of any impending call or order to active duty in the U.S. Armed Forces in support of a contingency operation.

B. An employee who is on a leave of absence that otherwise qualifies as leave under the FMLA (e.g., family responsibility leave, sick leave or maternity and paternity leave) shall have the periods of absence on such other leave charged to the employee's FMLA leave entitlement.

Section 11.4: Sick Leave

A. An employee accrues paid sick leave by an amount of .4616 days per payroll period up to a maximum of twelve (12) work days per year. An employee must be in paid status for a minimum of five (5) work days per payroll period to accrue paid sick leave

during such period. An employee may accumulate no more than 175 work days of paid sick leave.

B. An employee may only use paid sick leave for non-occupational personal illness or injury and disability incidental to the employee's pregnancy; appointments with physicians, dentists or other recognized practitioners; maternity or paternity leave; or for leave related to a serious illness, disability or injury in the immediate family of the employee. Paid sick leave shall not be used for vacation purposes under any circumstances.

C. The Employer shall maintain a record of each employee's accumulation and use of paid sick leave.

D. The employee's separation from employment terminates all rights to accumulated paid sick leave.

Section 11.5: Maternity and Paternity Leave

An employee shall be granted a maternity or paternity unpaid leave of absence for purposes of pregnancy and/or post-partum child care. The length of such leave generally shall not exceed six (6) months and may be extended to the extent the employee is entitled to regular leave under this Article.

Section 11.6: Family Responsibility Leave

An employee who has at least two (2) years of seniority and who requires leave to attend to responsibilities arising out of the employee's role in his/her family or household may upon request and for good cause shown be granted an unpaid leave of absence for a period not to exceed six (6) months, which may be extended to the extent the employee is entitled to regular leave under this Article.

Section 11.7: Educational Leave

An unpaid leave of absence for a period not to exceed twelve (12) months may be granted to an employee who has at least two (2) years of seniority for the purpose of attending a recognized college, university, trade, technical or high school, provided that the course of instruction is logically related to the employee's employment opportunities with the Employer. Such leave shall not be arbitrarily or capriciously denied and may be extended for good cause.

Section 11.8: Union Leave

A. An unpaid leave of absence not to exceed twelve (12) months will be granted to an employee who is elected, delegated or appointed to participate in duly authorized

business of the Union that requires a full-time absence from employment with the Employer. Such leave may be extended by mutual agreement of the parties.

B. Employees duly elected as delegates of the Union may be allowed unpaid leave to attend national conferences and conventions of the Union not to exceed ten (10) work days for all employees.

C. Elected delegates will be permitted to attend a state AFSCME convention once every year without loss of compensation for the duration of the convention and for reasonable travel time to and from such convention up to a maximum of two (2) work days. The Union is currently entitled to four (4) delegates for the state convention under the following formula: "Four (4) delegates for membership less than 400 members. Plus an additional one (1) delegate for each additional 1000 members or fraction thereof."

Section 11.9: Military Leave

An eligible employee who requires leave from employment for purposes of military service shall be entitled to the compensation, benefits, restoration rights and other guarantees provided by the federal Uniformed Services Employment and Reemployment Rights Act, the Illinois Military Leave of Absence Act, the Local Government Employees Benefits Continuation Act, the Illinois Public Employee Armed Services Rights Act and any other applicable federal or state statute or local ordinance.

Section 11.10: Veterans' Conventions

An employee who is a delegate or an alternate delegate to a national or state convention of a recognized veterans' organization may request a leave of absence for the purpose of attending such convention, provided that an employee requesting such leave without loss of compensation must satisfy the following conditions: (A) the employee must be a delegate or an alternate delegate to the convention as established in the by-laws of the organization; (B) the employee must register with the credentials committee at the convention headquarters; (C) the employee's name must appear on the official delegate-alternate rolls that are filed in the state headquarters of his/her organization at the close of the convention; (D) the employee must have attended no other convention with a paid leave of absence during the fiscal year; and (E) upon returning from the convention, the employee must produce a registration card signed by a proper official of the convention indicating attendance.

Section 11.11: Jury Duty

An employee will be provided leave without loss of compensation for the purpose of responding to a summons for jury duty and for the duration of service on a jury, provided

that the employee remits his/her jury compensation less any travel allowance to the Employer.

Section 11.12: Bereavement Leave

A. An employee will be granted leave without loss of compensation for up to three (3) work days to attend the funeral of a member of the employee's immediate family or household, unless the funeral is held beyond the states contiguous to Illinois. If the funeral is held beyond such states, then the employee will be granted leave without loss of compensation for up to five (5) work days.

B. For the purpose of this Section, the employee's immediate family shall include his/her mother, father, spouse, child (including step child and foster child), brother, sister, grandchild, grandparent, spouse's parent or such persons who have reared the employee.

C. An employee using bereavement leave must provide satisfactory proof of death, relationship to the deceased and attendance at the funeral.

Section 11.13: Other Leaves of Absence

An employee will be entitled to any other leaves of absence established by the Employer's policies or provided by federal or state statute or local ordinance, including, but not limited to, leave under the Illinois Family Military Leave Act, the Illinois School Visitation Rights Act and the Illinois Victims' Economic Security and Safety Act, in accordance with the terms and conditions established for such leave by such policies, statutes or ordinances.

ARTICLE 12 HEALTH AND SAFETY

The Employer shall endeavor to provide a healthy and safe work environment for all employees. Employees are equally responsible for promoting a healthy and safe work environment and for performing their assigned duties in accordance with applicable health and safety rules and regulations. Any employee who witnesses or is involved in a workplace accident or injury or who observes potentially unhealthy or unsafe working conditions shall immediately report such information to his/her immediate supervisor.

**ARTICLE 13
GENERAL PROVISIONS**

Section 13.1: Direct Deposit

The Employer will maintain a direct deposit program whereby an employee may elect to have his/her paycheck directly deposited into a bank account of his/her choice, provided that the bank is capable of receiving direct deposit.

Section 13.2: Personnel Records

The Employer shall maintain personnel records for employees and shall permit employees to inspect their personnel records in accordance with the Illinois Personnel Record Review Act. An employee who desires to inspect his/her personnel record shall submit a written request for such inspection to his/her immediate supervisor.

Section 13.3: Substitution of Elective Time for Unapproved Absences

If an employee is permitted to utilize compensatory time off or other elective time (e.g., vacation days, a floating holiday or personal days) in lieu of being docked for an unapproved absence, the employee's use of compensatory time off or other elective time shall not prevent the Employer from recording the unapproved absence as an attendance violation and disciplining the employee if warranted pursuant to the Employer's attendance policy.

**ARTICLE 14
HEALTH AND WELFARE BENEFITS**

Except as may be agreed upon by the parties in writing, the health and welfare benefits currently offered to employees in the bargaining unit shall remain unchanged and in effect through November 30, 2008 and shall thereafter remain unchanged and in effect during the period in which Cook County negotiates successor collective bargaining agreements with all other AFSCME bargaining unit employees. In the event that such negotiations result in modifications of or amendments to Cook County's current health and welfare benefits, the agreed-upon modifications and amendments shall be applicable to employees in the bargaining unit on the same terms, conditions and effective dates as are applicable to all other AFSCME bargaining unit employees, including, but not limited to, the following benefit plans, policies and procedures: employee health care contributions; insurance opt-out; the AFSCME Personal Support Program; the dental plan; the vision plan; hospitalization benefits for new hires; the flexible benefits plan; life insurance; insurance claim disputes; benefits for part-time employees; health care benefits for domestic partners; insurance benefits for laid off employees; hospitalization insurance; disability benefits; the pension plan; tax shelters; and a mass transit benefit program.

**ARTICLE 15
RATES OF PAY**

Section 15.1: General Wage Increases

A. Employees shall receive the following retroactive increases in their base salaries effective the first full payroll period following the ratification of this Agreement and its adoption in ordinance form by the Cook County Board of Commissioners:

<u>Effective Date</u>	<u>Increase</u>
December 1, 2007	2.00%
February 7, 2008	Transition to "Schedule I-AFSCME" Pay Plan in Effect on February 7, 2008
June 1, 2008	Transition to "Schedule I-AFSCME" Pay Plan in Effect on June 1, 2008

B. Effective the first full payroll period after December 1, 2008, any percentage wage increases or economic benefits and enhancements (including, but not limited to, bonuses, stipends, premium pay, allowances, reimbursements, paid leave, benefit days, vacation and educational benefits) agreed upon between and among Cook County and all other AFSCME bargaining unit employees effective on or after such date shall be applicable to employees in the bargaining unit on the same terms, conditions and effective dates as are applicable to such bargaining unit employees.

Section 15.2: Bilingual Pay

An employee who is bilingual or proficient in sign language and who is designated by the Employer as an employee who is required to provide interpretive assistance upon request shall receive an additional \$50.00 per month.

Section 15.3: Travel Reimbursement

An employee who is required to use a personally owned automobile during the course of his/her employment shall be reimbursed in accordance with the Cook County Travel Expense Reimbursement Policy.

ARTICLE 16
GRIEVANCE AND ARBITRATION PROCEDURE

Section 16.1: Grievance Defined

A grievance is defined as a dispute between the Union or an employee and the Employer with respect to the interpretation of, application of or compliance with the provisions of this Agreement.

Section 16.2: Right to Union Representation

Employees may pursue grievances through Steps One and Two of the grievance procedure either individually or with representation by the Union. If an employee pursues a grievance without Union representation, a Union representative shall be permitted to attend grievance conferences, and any resolution of the grievance shall be consistent with this Agreement. Union stewards and employees shall be released from their job duties without loss of compensation to participate in grievance conferences conducted pursuant to the grievance procedure or to attend arbitration hearings as either a party or a witness.

Section 16.3: Grievance Procedure

Prior to filing a grievance, the Union or the employee shall sincerely and earnestly attempt to resolve the dispute on an informal basis with the employee's immediate supervisor before the dispute is formalized as a grievance. If this attempt to resolve the dispute is unsuccessful, then the following procedure shall apply:

Step One: A grievance shall be filed by the Union or the employee with the deputy, director or manager to whom the employee's immediate supervisor directly reports (hereinafter referred to as the "senior executive") within ten (10) business days following the date of the events or circumstances that form the basis for the grievance or the date on which such events or circumstances become known to the Union or the employee, whichever is earlier. All grievances shall be submitted on a form to be agreed upon by the parties and shall describe the facts that form the basis for the grievance, the provisions of the Agreement allegedly violated and the relief requested. Within ten (10) business days of the filing of the grievance, the Union and/or the employee and the senior executive shall meet to discuss the basis for the grievance and explore a resolution to the dispute if appropriate. Within ten (10) business days following the meeting, the senior executive shall communicate his/her decision and the rationale for such decision in writing to the Union and the employee.

Step Two: If the Step One response is not satisfactory, the Union or the employee may pursue the grievance by submitting it to the Chief Deputy Assessor or his/her designee. Within ten (10) business days of the submission of the grievance, the Union and/or the employee and the Chief Deputy Assessor or his/her designee shall meet to discuss the basis for the grievance and explore a resolution to the dispute if appropriate. Within ten (10) business days following the meeting, the Chief Deputy Assessor or his/her designee shall communicate his/her decision and the rationale for such decision in writing to the Union and the employee.

Step Three: If the Step Two response is not satisfactory, the Union only may appeal the grievance to arbitration by filing a demand for arbitration in writing with the Chief Legal Counsel for the Assessor's Office within thirty (30) calendar days following the date of the Step Two response. A grievance filed by the Employer may be initiated at Step Three and appealed directly to arbitration by filing a demand for arbitration with the Union.

Section 16.4: Advanced Step Filing

If a grievance is based on the action or inaction of an authority above the senior executive as defined in Section 16.3, then the grievance may be filed directly with the Chief Deputy Assessor or his/her designee at Step Two.

Section 16.5: Arbitration

A. Within ten (10) business days of the filing of a demand for arbitration or the conclusion of any mediation, whichever is later, the parties shall attempt to select a mutually agreeable arbitrator. If the parties are unable to agree on an arbitrator, the parties shall request a panel of arbitrators from the Federal Mediation and Conciliation Service or any other appropriate and agreed-upon agency and shall select an arbitrator through an alternate striking process with the party who appealed the grievance to arbitration initially striking a name from the panel. After alternate striking by the parties, the name of the arbitrator that remains on the panel shall be the arbitrator. If the arbitrator selected is not available, then the parties will meet to determine the most efficient course of action to select an arbitrator.

B. The parties shall schedule a hearing with the arbitrator within ten (10) business days following the arbitrator's appointment.

C. The arbitrator shall not have the authority to amend, modify, nullify, ignore, disregard, add to or subtract from the provisions of this Agreement. The arbitrator shall only consider and decide the specific issue or issues appealed to arbitration and shall have no authority to decide any other issues. The arbitrator's decision shall be based upon his/her

interpretation or application of the terms of this Agreement in light of the facts presented during the arbitration.

D. Within sixty (60) calendar days of the adjournment of the hearing, the arbitrator shall issue a decision and opinion in writing. The arbitrator's decision shall be final and binding on the Union, the employee and the Employer, provided that the arbitrator does not exceed his/her authority as defined in this Agreement.

E. The Employer and the Union shall share equally the fees and expenses of the arbitrator and any other arbitration costs that are common to the parties. If an arbitration hearing date is postponed, the party responsible for the postponement shall be responsible for any charges submitted by the arbitrator. If the parties settle the grievance and cancel the arbitration hearing, the parties shall share equally any cancellation charges submitted by the arbitrator. Each party shall be responsible for compensating its own attorneys and representatives.

Section 16.6: Time Limits

The established time limits for processing grievances and demanding arbitration are essential to the efficiency and effectiveness of the grievance and arbitration procedure and may only be extended by mutual agreement of the parties. If the Employer neither meets with the Union or the employee nor responds to the grievance within the established time limits, the grievance may be advanced to Step Two by the Union or the employee or to Step Three by only the Union as the case may be.

ARTICLE 17 CONTINUITY OF OPERATION

Section 17.1: Strike Prohibition

The Union will not cause, call, institute, participate in, sanction, ratify, encourage or permit its members to cause, call, institute, participate in or encourage in any way any work stoppage, strike, sympathy strike, picketing, slow down or any other concerted refusal to perform work for any reason or to honor any picket line or other curtailment, restriction or interference with any of the Employer's functions or operations. No employee will participate in any such action during the term of this Agreement or any extension thereof.

Section 17.2: Union Responsibility

If any action prohibited by this Article occurs, the Union shall immediately comply as follows:

- A. Publicly disavow such action by the employees or other persons involved;
- B. Advise the Employer in writing that such action has not been caused or sanctioned by the Union;
- C. Notify the employees stating that it disapproves of such action and instructing all employees to cease such action and return to work immediately; and
- D. Engage in such other measures as are reasonably appropriate to conform with the provisions of this Article, including compliance with reasonable requests by the Employer to accomplish this end.

Section 17.3: Discharge of Violators

Any employee who engages in any action prohibited by this Article shall be subject to immediate discharge. In such circumstances; the employee or the Union on his/her behalf shall have no recourse to the grievance and arbitration procedure, except for the sole purpose of determining whether an employee in fact participated in the action prohibited by this Article. If an arbitrator concludes that the employee in fact participated in such action, the Employer's decision to discharge the employee may not be denied.

Section 17.4: Lock Out Prohibition

The Employer shall not lock out employees during the term of this Agreement or any extension thereof.

Section 17.5: Reservation of Rights

In the event of any violation of this Article by the Employer or the Union, the affected party may pursue any legal or equitable remedy otherwise available, and the exhaustion of the grievance and arbitration procedure shall not be a condition precedent to the pursuit of any legal or equitable remedy.

**ARTICLE 18
LEGALITY CLAUSES**

Section 18.1: Complete Agreement

During the negotiations for this Agreement, each party had an unlimited right to submit demands and proposals with respect to any subject of collective bargaining. The agreements reached by the parties after the exercise of this right are set forth fully in this Agreement. For the duration of this Agreement, the Employer shall not be obligated to bargain collectively with respect to any issue that has been or may have been a subject of collective bargaining during these negotiations, regardless of whether such issue was raised or could have been raised or whether such issue is covered or excluded by the terms of this Agreement. This Agreement supersedes and cancels all prior practices and understandings between the parties, whether oral or written, unless expressly stated herein, including the neutrality agreement fully executed by the parties on December 12, 2006.

Section 18.2: Savings and Severability

No provision of this Agreement is intended to violate any federal, state or local laws, regulations and rules. If any provision of this Agreement is determined to be unlawful or unenforceable by a court of competent jurisdiction or by virtue of any subsequently enacted legislation, the remaining provisions of this Agreement shall remain in full force and effect. In such circumstances, upon the request of either party, the parties shall meet promptly to negotiate a substitute provision for any provision declared or rendered unlawful or unenforceable.

Section 18.3: Amendments to Agreement

The provisions of this Agreement may only be modified or amended during its term or any extension thereof through a written agreement executed by both parties.

**ARTICLE 19
DURATION AND TERMINATION**

This Agreement shall become effective on December 17, 2008 and shall remain in effect through November 30, 2012. This Agreement shall automatically renew itself from year to year thereafter, unless either party submits a written notice to the other party not less than sixty (60) calendar days prior to the expiration date or any anniversary thereof that it desires to modify or terminate this Agreement. In the event such notice is submitted by either party, this Agreement shall remain in effect after the expiration date until a successor collective bargaining agreement has been reached or until either party submits written notice of cancellation to the other party at least five (5) business days prior to the effective

date of the cancellation. Any notice submitted pursuant to this Article shall be delivered by registered or certified mail to the following addresses as appropriate:

Cook County Assessor's Office
118 North Clark Street, Room 300
Chicago, Illinois 60602

Office of the President
Cook County Board of Commissioners
118 North Clark Street, Room 537
Chicago, Illinois 60602

AFSCME Council 31
29 North Wacker Drive, Suite 800
Chicago, Illinois 60606

Any notice of a change in address shall be delivered in the same fashion to the above addresses as appropriate.

IN WITNESS WHEREOF, the parties to this Agreement affix their signatures below.

FOR THE COOK COUNTY ASSESSOR'S OFFICE

FOR AFSCME COUNCIL 31, LOCAL 3835

By: James Hault
Dated: 11-14-2008

By: Todd W. Work
Dated: Nov 14, 2008

FOR THE COUNTY OF COOK

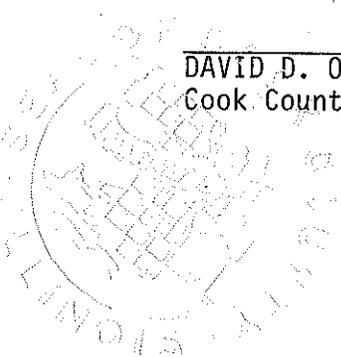
AFSCME COUNCIL 31, LOCAL 3835
BARGAINING TEAM

By: Todd H. Stroger
TODD H. STROGER, President
Cook County Board of Commissioners

Attest:

David Orr

DAVID D. ORR
Cook County Clerk



APPROVED BY BOARD OF
COOK COUNTY COMMISSIONERS

DEC 17 2008

COM _____

**APPENDIX A
BARGAINING UNIT POSITIONS**

Job Code	Grade	Title
4895	9	Freedom Of Information Junior Specialist I
4896		Receptionist I
4883		Support Staff I
4897		Supply Assistant I
4898		Taxpayer Information Junior Specialist I
4899	10	Freedom Of Information Junior Specialist II
4900		Receptionist II
4901		Support Staff II
4902		Taxpayer Information Junior Specialist II
4903	11	Freedom Of Information Junior Specialist III
4904		Freedom of Information Specialist I
4905		Receptionist III
4906		Residential Junior Analyst
4907		Residential Permit Analyst I
4908		Supply Assistant II
4909		Support Staff III
4910		Taxpayer Information Junior Specialist III
4911		Taxpayer Information Specialist I
4912		Technical Review Specialist I
4913	12	Administrative Assistant (Correspondence)
4914		Freedom Of Information Junior Specialist IV
4915		Freedom of Information Specialist II
4916		Receptionist IV
4917		Residential Permit Analyst II
4918		Support Staff IV
4919		Taxpayer Information Junior Specialist IV
4920		Taxpayer Information Specialist II
4921		Technical Review Specialist II
4922	13	Administrative Assistant I (Assessor)
4923		Division Junior Analyst I
4924		Exempt Department Coordinator

Job Code	Grade	Title
4925		Freedom of Information Specialist III
4926		I/C Valuations Junior Analyst
4927		Liaison to Foreign Language Community
4928		Liaison to Religious Institutions
4929		Receptionist V
4930		Records Management Specialist I
4931		Residential Field Inspector
4932		Residential Junior Analyst I
4933		Residential Junior Field Inspector I
4934		Residential Permit Analyst III
4935		Senior Support Staff I
4936		Supply Coordinator
4937		Support Staff V
4938		Taxpayer Information Senior Specialist I
4939		Taxpayer Information Specialist III
4940		Taxpayer Information Senior Specialist / Group Leader I
4941		Technical Review Specialist III
4942	14	Administrative Assistant II (Assessor)
4943		Automation Coordinator
4944		Division Analyst I
4945		Division Junior Analyst II
4946		Exempt Analyst I
4947		Freedom of Information Specialist IV
4884		I/C Valuations Junior Analyst I
4948		Industrial Commercial Junior Field Inspector I
4949		Junior Programmer I
4950		Receptionist VI
4951		Records Management Specialist II
4885		Residential Analyst I
4952		Residential Field Inspector I
4953		Residential Field Workflow Coordinator
4954		Residential Junior Analyst II
4955		Residential Junior Field Inspector II
4956		Residential Modeling Junior Analyst I

Job Code	Grade	Title
4957		Residential Permit Analyst IV
4958		Senior Support Staff II
4959		Specific Properties Analyst I
4960		Support Staff VI
4886		Taxpayer Information Senior Specialist II
4961		Taxpayer Information Senior Specialist / Group Leader II
4962		Taxpayer Information Specialist IV
4963		Technical Review Residential Analyst I
4964		Technical Review Specialist IV
4965		Van Driver
4966	15	Administrative Assistant III (Assessor)
4967		Division Analyst II
4968		Division Junior Analyst III
4969		Exempt Analyst II
4970		I/C Valuations Junior Analyst II
4971		Industrial Commercial Junior Field Inspector II
4972		Landmarks Analyst
4973		Junior Programmer II
4974		Records Management Specialist III
4975		Residential Analyst II
4976		Residential Field Inspector II
4977		Residential Junior Analyst III
4978		Residential Junior Field Inspector III
4979		Residential Modeling Junior Analyst II
4980		Senior Support Staff III
4981		Specific Properties Analyst II
4982		Taxpayer Advocate Analyst I
4983		Taxpayer Information Specialist
4984		Taxpayer Information Senior Specialist III
4985		Taxpayer Information Senior Specialist / Group Leader III
4986		Technical Review Residential Analyst II
4987	16	Administrative Assistant IV (Assessor)
4988		Affordable Housing Specialist
4989		Automation Analyst I

Job Code	Grade	Title
4990		Division Analyst III
4887		Division Senior Analyst I
4991		Exempt Analyst III
4992		I/C Valuations Analyst I
4993		I/C Valuations Junior Analyst III
4994		I/C Valuations Support Staff Group Leader
4995		Industrial Commercial Field Inspector I
4996		Industrial Commercial Junior Field Inspector III
4997		Junior Programmer III
4998		Records Management Specialist IV
4999		Research Analyst I
5000		Residential Analyst III
4888		Residential Field Inspector III
4889		Residential Group Leader I
5001		Residential Modeling Junior Analyst III
5002		Residential Modeling Senior Analyst I
4890		Residential Permit Group Leader
5003		Residential Senior Analyst I
5004		Residential Senior Field Inspector I
5005		Senior Support Staff IV
4891		Specific Properties Analyst III
5006		Specific Properties Senior Analyst I
4892		Taxpayer Advocate Analyst II
5007		Taxpayer Information Senior Specialist / Group Leader IV
5008		Taxpayer Information Senior Specialist IV
5009		Technical Review Industrial and Commercial Analyst I
4893		Technical Review Residential Analyst III
5010		Technical Review Support Staff Group Leader
5011	17	Administrative Assistant V (Assessor)
5012		Automation Analyst II
5013		Division Analyst IV
5014		Division Senior Analyst II
5015		Exempt Analyst IV
5016		I/C Valuations Analyst II

Job Code	Grade	Title
5017		I/C Valuations Junior Analyst IV
5018		Industrial Commercial Field Inspector II
5019		Industrial Commercial Junior Field Inspector IV
5020		Programmer I (Assessor)
5021		Junior Programmer IV
5022		Records Management Specialist V
5023		Research Analyst II
5024		Residential Analyst IV
5025		Residential Field Inspector IV
5026		Residential Group Leader II
5027		Residential Modeling Junior Analyst IV
5028		Residential Modeling Senior Analyst II
5029		Residential Senior Analyst II
5030		Residential Senior Field Inspector II
5031		Senior Support Staff V
5032		Specific Properties Analyst IV
5033		Specific Properties Senior Analyst II
5034		Systems Analyst I (Assessor)
5035		Taxpayer Advocate Analyst III
5036		Technical Review Industrial and Commercial Analyst II
5037		Technical Review Residential Analyst IV
5038		Township Assessor Liaison
5039	18	Automation Analyst III
5040		Division Senior Analyst III
5041		I/C Valuations Analyst III
5042		I/C Valuations Group Leader I
5043		Industrial Commercial Field Inspector III
5044		Industrial/Commercial Group Leader/ Senior Field Inspector I
5045		Payroll Coordinator
5046		Programmer II (Assessor)
5047		Research Analyst III
5048		Residential Group Leader III
5049		Residential Modeling Senior Analyst III
5050		Residential Senior Analyst III

Job Code	Grade	Title
5051		Residential Senior Field Inspector III
5052		Specific Properties Senior Analyst III
5053		Support Staff
5054		Systems Analyst II (Assessor)
5055		Taxpayer Advocate Analyst IV
5056		Taxpayer Information Senior Specialist
5057		Technical Review Industrial and Commercial Analyst III
5058		Technical Review Verification Specialist
5059	19	Automation Analyst IV
5060		Division Senior Analyst IV
5061		GIS Analyst I
5062		I/C Valuations Analyst IV
5063		I/C Valuations Group Leader II
5064		I/C Valuations Senior Analyst I
5065		Industrial Commercial Field Inspector IV
5066		Industrial/Commercial Group Leader/ Senior Field Inspector II
5067		Programmer III (Assessor)
5068		Research Analyst IV
5069		Research Senior Analyst I
5070		Residential Group Leader IV
5071		Residential Modeling Senior Analyst IV
5072		Residential Senior Analyst IV
5073		Residential Senior Field Inspector IV
5074		Senior Programmer I
5075		Senior Systems Analyst I
5076		Special Projects Coordinator
5077		Specific Properties Senior Analyst IV
5078		Systems Analyst III (Assessor)
5079		Technical Review Industrial and Commercial Analyst IV
5080		Web Developer
5081	20	2nd Pass Coordinator & C/E Specialist
5082		Automation Analyst V
5083		Condominium Valuation Group Leader
5084		Division Senior Analyst V

Job Code	Grade	Title
5085		GIS Analyst II
5086		I/C Valuations Analyst V
5087		I/C Valuations Group Leader III
5088		I/C Valuations Senior Analyst II
5089		Industrial Commercial Field Inspector V
5090		Industrial/Commercial Group Leader/ Senior Field Inspector III
5091		Programmer IV (Assessor)
5092		Records Coordinator
5093		Research Analyst V
5094		Research Senior Analyst II
5095		Residential Group Leader V
5096		Residential Modeling Senior Analyst V
5097		Residential Senior Analyst V
5098		Residential Senior Field Inspector V
5099		Senior Programmer II
5100		Senior Systems Analyst II
5101		Specific Properties Senior Analyst V
5102		Systems Analyst IV (Assessor)
5103		Technical Review Industrial and Commercial Analyst V
5104	21	GIS Analyst III
5105		Group Leader of Application Development
5106		I/C Valuations Group Leader IV
5107		I/C Valuations Senior Analyst III
5108		Industrial/Commercial Group Leader/ Senior Field Inspector IV
5109		Program Developer
5110		Research Senior Analyst III
5111		Senior Programmer III
5112		Senior Systems Analyst III
5113	22	Communications Specialist/Spokesperson
5114		GIS Analyst IV
5115		I/C Valuations Senior Analyst IV
5116		Industrial/Commercial Group Leader/ Senior Field Inspector V
5117		Research Senior Analyst IV
5118		Senior Programmer IV

Job Code	Grade	Title
5119		Senior Systems Analyst IV
5120	23	GIS Analyst V
5121		I/C Valuations Senior Analyst V
5122		Research Senior Analyst V
5123		Senior Programmer V
5124		Senior Systems Analyst V
		Total titles in bargaining unit = 241

**Supplement to Appendix A
2008 Fiscal Year Titles***

Job Code	Grade	Title
947	9	Calculating Machine Operator I
906		Clerk IV
141	11	Accountant I
322		Appraiser Technician II
907		Clerk V
935		Stenographer IV
46	12	Administrative Assistant I
949		Calculating Machine Operator I
2263		Draftsman II
142	13	Accountant II
315		Appraiser I (Building)
316		Appraiser I (Land)
924		Assessment Correspondent I
379		Divisions Supervisor I
936		Stenographer V
47	14	Administrative Assistant II
2264		Draftsman III
4884		I/C Valuations Junior Analyst
328		Research Technician
4885		Residential Field Inspector
4886		Taxpayer Information Senior Specialist
143	15	Accountant III
305		Appraiser II (Building)
317		Appraiser II (Land)
302		Appraiser II (Personal Property)
925		Assessment Correspondent II
48	16	Administrative Assistant III
4887		Division Senior Analyst I
4888		Residential Field Inspector III
4889		Residential Permit Group Leader
4890		Residential Senior Analyst I
4891		Specific Properties Analyst
4892		Taxpayer Advocate Analyst II
4893		Technical Review Residential Analyst
144	17	Accountant IV
380		Divisions Supervisor II
50	18	Administrative Assistant IV
306		Appraiser III (Building)
310		Appraiser III (Land)
314		Appraiser III (Railroad Land)
340		Assessment Analyst I
51	20	Administrative Assistant V
307		Appraiser IV (Building)
341		Assessment Analyst II
2267		Map Division Supervisor II
308	21	Appraiser V (Building)
342		Assessment Analyst III
45	22	Administrative Assistant To Assessor
338		Assessment Analyst IV
346	23	Assessment Analyst V

* "Appendix A Bargaining Unit Positions" contains proposed titles for Fiscal Year 2009

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT DECEMBER 1, 2004 1% FOR AFSCME MEMBERS ONLY

GD		1ST	2ND	3RD	4TH	5TH	AFTER 2	AFTER 1	AFTER 1	AFTER 1
		STEP	STEP	STEP	STEP	STEP	YEARS AT 5TH STEP	YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
9	Hourly	11.554	12.079	12.665	13.278	13.889	14.551	14.965	15.116	15.561
	Bi-Weekly	924.32	966.32	1,013.20	1,062.24	1,111.12	1,164.08	1,197.20	1,209.28	1,244.88
	Annual	24,032	25,124	26,343	27,618	28,889	30,266	31,127	31,441	32,366
10	Hourly	12.377	12.954	13.561	14.220	14.904	15.601	15.897	16.066	16.542
	Bi-Weekly	990.16	1,036.32	1,084.88	1,137.60	1,192.32	1,248.08	1,271.76	1,285.28	1,323.36
	Annual	25,744	26,944	28,206	29,577	31,000	32,450	33,065	33,417	34,407
11	Hourly	13.278	13.889	14.551	15.231	15.983	16.794	17.130	17.288	17.819
	Bi-Weekly	1,062.24	1,111.12	1,164.08	1,218.48	1,278.64	1,343.52	1,370.40	1,383.04	1,425.52
	Annual	27,618	28,889	30,266	31,680	33,244	34,931	35,630	35,959	37,063
12	Hourly	14.220	14.904	15.601	16.351	17.192	17.989	18.342	18.525	19.087
	Bi-Weekly	1,137.60	1,192.32	1,248.08	1,308.08	1,375.36	1,439.12	1,467.36	1,482.00	1,526.96
	Annual	29,577	31,000	32,450	34,010	35,759	37,417	38,151	38,532	39,700
13	Hourly	15.231	15.983	16.794	17.604	18.402	19.323	19.708	19.897	20.499
	Bi-Weekly	1,218.48	1,278.64	1,343.52	1,408.32	1,472.16	1,545.84	1,576.64	1,591.76	1,639.92
	Annual	31,680	33,244	34,931	36,616	38,276	40,191	40,992	41,385	42,637
14	Hourly	16.351	17.192	17.989	18.897	19.793	20.732	21.160	21.370	22.015
	Bi-Weekly	1,308.08	1,375.36	1,439.12	1,511.76	1,583.44	1,658.56	1,692.80	1,709.60	1,761.20
	Annual	34,010	35,759	37,417	39,305	41,169	43,122	44,012	44,449	45,791
15	Hourly	17.604	18.402	19.323	20.279	21.298	22.300	22.749	22.982	23.668
	Bi-Weekly	1,408.32	1,472.16	1,545.84	1,622.32	1,703.84	1,784.00	1,819.92	1,838.56	1,893.44
	Annual	36,616	38,276	40,191	42,180	44,299	46,384	47,317	47,802	49,229
16	Hourly	18.897	19.793	20.732	21.722	22.771	23.828	24.318	24.553	25.295
	Bi-Weekly	1,511.76	1,583.44	1,658.56	1,737.76	1,821.68	1,906.24	1,945.44	1,964.24	2,023.60
	Annual	39,305	41,169	43,122	45,181	47,363	49,562	50,581	51,070	52,613
17	Hourly	20.279	21.298	22.300	23.339	24.493	25.703	26.206	26.456	27.256
	Bi-Weekly	1,622.32	1,703.84	1,784.00	1,867.12	1,959.44	2,056.24	2,096.48	2,116.48	2,180.48
	Annual	42,180	44,299	46,384	48,545	50,945	53,462	54,508	55,028	56,692

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT DECEMBER 1, 2004 1% FOR AFSCME MEMBERS ONLY

<u>GD</u>		1ST	2ND	3RD	4TH	5TH	AFTER 2	AFTER 1	AFTER 1	AFTER 1
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	YEARS AT	YR AT 1ST	YR AT 2ND	YR AT 3RD
							5TH STEP	LONGEVITY	LONGEVITY	LONGEVITY
								RATE & 10	RATE & 15	RATE & 20
								<u>YRS SERVC</u>	<u>YRS SERVC</u>	<u>YRS SERVC</u>
18	Hourly	21.722	22.771	23.828	25.012	26.164	27.455	28.018	28.284	29.158
	Bi-Weekly	1,737.76	1,821.68	1,906.24	2,000.96	2,093.12	2,196.40	2,241.44	2,262.72	2,332.64
	Annual	45,181	47,363	49,562	52,024	54,421	57,106	58,277	58,830	60,648
19	Hourly	23.828	25.012	26.164	27.455	28.754	30.131	30.589	30.889	31.824
	Bi-Weekly	1,906.24	2,000.96	2,093.12	2,196.40	2,300.32	2,410.48	2,447.12	2,471.12	2,545.92
	Annual	49,562	52,024	54,421	57,106	59,808	62,672	63,625	64,249	66,193
20	Hourly	26.164	27.455	28.754	30.131	31.554	33.097	33.581	33.907	34.929
	Bi-Weekly	2,093.12	2,196.40	2,300.32	2,410.48	2,524.32	2,647.76	2,686.48	2,712.56	2,794.32
	Annual	54,421	57,106	59,808	62,672	65,632	68,841	69,848	70,526	72,652
21	Hourly	28.754	30.131	31.554	33.097	34.666	36.352	36.892	37.257	38.390
	Bi-Weekly	2,300.32	2,410.48	2,524.32	2,647.76	2,773.28	2,908.16	2,951.36	2,980.56	3,071.20
	Annual	59,808	62,672	65,632	68,841	72,105	75,612	76,735	77,494	79,851
22	Hourly	31.554	33.097	34.666	36.352	38.043	39.875	40.460	40.863	42.087
	Bi-Weekly	2,524.32	2,647.76	2,773.28	2,908.16	3,043.44	3,190.00	3,236.80	3,269.04	3,366.96
	Annual	65,632	68,841	72,105	75,612	79,129	82,940	84,156	84,995	87,540
23	Hourly	33.097	34.666	36.352	38.043	39.875	41.858	42.478	42.901	44.199
	Bi-Weekly	2,647.76	2,773.28	2,908.16	3,043.44	3,190.00	3,348.64	3,398.24	3,432.08	3,535.92
	Annual	68,841	72,105	75,612	79,129	82,940	87,064	88,354	89,234	91,933
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RATES IN EFFECT DECEMBER 1, 2004 1% FOR AFSCME MEMBERS ONLY

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT DECEMBER 1, 2005 1% FOR AFSCME MEMBERS ONLY

<u>GD</u>		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1</u>	<u>AFTER 1</u>	<u>AFTER 1</u>
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u>	<u>LONGEVITY</u>	<u>LONGEVITY</u>	<u>LONGEVITY</u>
							<u>5TH STEP</u>	<u>RATE & 10</u>	<u>RATE & 15</u>	<u>RATE & 20</u>
								<u>YRS SERVC</u>	<u>YRS SERVC</u>	<u>YRS SERVC</u>
9	Hourly	11.670	12.200	12.792	13.411	14.028	14.697	15.115	15.267	15.717
	Bi-Weekly	933.60	976.00	1,023.36	1,072.88	1,122.24	1,175.76	1,209.20	1,221.36	1,257.36
	Annual	24,273	25,376	26,607	27,894	29,178	30,569	31,439	31,755	32,691
10	Hourly	12.501	13.084	13.697	14.362	15.053	15.757	16.056	16.227	16.707
	Bi-Weekly	1,000.08	1,046.72	1,095.76	1,148.96	1,204.24	1,260.56	1,284.48	1,298.16	1,336.56
	Annual	26,002	27,214	28,489	29,872	31,310	32,774	33,396	33,752	34,750
11	Hourly	13.411	14.028	14.697	15.383	16.143	16.962	17.301	17.461	17.997
	Bi-Weekly	1,072.88	1,122.24	1,175.76	1,230.64	1,291.44	1,356.96	1,384.08	1,396.88	1,439.76
	Annual	27,894	29,178	30,569	31,996	33,577	35,280	35,986	36,318	37,433
12	Hourly	14.362	15.053	15.757	16.515	17.364	18.169	18.525	18.710	19.278
	Bi-Weekly	1,148.96	1,204.24	1,260.56	1,321.20	1,389.12	1,453.52	1,482.00	1,496.80	1,542.24
	Annual	29,872	31,310	32,774	34,351	36,117	37,791	38,532	38,916	40,098
13	Hourly	15.383	16.143	16.962	17.780	18.586	19.516	19.905	20.096	20.704
	Bi-Weekly	1,230.64	1,291.44	1,356.96	1,422.40	1,486.88	1,561.28	1,592.40	1,607.68	1,656.32
	Annual	31,996	33,577	35,280	36,982	38,658	40,593	41,402	41,799	43,064
14	Hourly	16.515	17.364	18.169	19.086	19.991	20.939	21.372	21.584	22.235
	Bi-Weekly	1,321.20	1,389.12	1,453.52	1,526.88	1,599.28	1,675.12	1,709.76	1,726.72	1,778.80
	Annual	34,351	36,117	37,791	39,698	41,581	43,553	44,453	44,894	46,248
15	Hourly	17.780	18.586	19.516	20.482	21.511	22.523	22.976	23.212	23.905
	Bi-Weekly	1,422.40	1,486.88	1,561.28	1,638.56	1,720.88	1,801.84	1,838.08	1,856.96	1,912.40
	Annual	36,982	38,658	40,593	42,602	44,742	46,847	47,790	48,280	49,722
16	Hourly	19.086	19.991	20.939	21.939	22.999	24.066	24.561	24.799	25.548
	Bi-Weekly	1,526.88	1,599.28	1,675.12	1,755.12	1,839.92	1,925.28	1,964.88	1,983.92	2,043.84
	Annual	39,698	41,581	43,553	45,633	47,837	50,057	51,086	51,581	53,139
17	Hourly	20.482	21.511	22.523	23.572	24.738	25.960	26.468	26.721	27.529
	Bi-Weekly	1,638.56	1,720.88	1,801.84	1,885.76	1,979.04	2,076.80	2,117.44	2,137.68	2,202.32
	Annual	42,602	44,742	46,847	49,029	51,455	53,996	55,053	55,579	57,260

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT DECEMBER 1, 2005 1% FOR AFSCME MEMBERS ONLY

<u>GD</u>		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1</u>	<u>AFTER 1</u>	<u>AFTER 1</u>
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u>	<u>YR AT 1ST</u>	<u>YR AT 2ND</u>	<u>YR AT 3RD</u>
							<u>5TH STEP</u>	<u>LONGEVITY</u>	<u>LONGEVITY</u>	<u>LONGEVITY</u>
								<u>RATE & 10</u>	<u>RATE & 15</u>	<u>RATE & 20</u>
								<u>YRS SERVC</u>	<u>YRS SERVC</u>	<u>YRS SERVC</u>
18	Hourly	21.939	22.999	24.066	25.262	26.426	27.730	28.298	28.567	29.450
	Bi-Weekly	1,755.12	1,839.92	1,925.28	2,020.96	2,114.08	2,218.40	2,263.84	2,285.36	2,356.00
	Annual	45,633	47,837	50,057	52,544	54,966	57,678	58,859	59,419	61,256
19	Hourly	24.066	25.262	26.426	27.730	29.042	30.432	30.895	31.198	32.142
	Bi-Weekly	1,925.28	2,020.96	2,114.08	2,218.40	2,323.36	2,434.56	2,471.60	2,495.84	2,571.36
	Annual	50,057	52,544	54,966	57,678	60,407	63,298	64,261	64,891	66,855
20	Hourly	26.426	27.730	29.042	30.432	31.870	33.428	33.917	34.246	35.278
	Bi-Weekly	2,114.08	2,218.40	2,323.36	2,434.56	2,549.60	2,674.24	2,713.36	2,739.68	2,822.24
	Annual	54,966	57,678	60,407	63,298	66,289	69,530	70,547	71,231	73,378
21	Hourly	29.042	30.432	31.870	33.428	35.013	36.716	37.261	37.630	38.774
	Bi-Weekly	2,323.36	2,434.56	2,549.60	2,674.24	2,801.04	2,937.28	2,980.88	3,010.40	3,101.92
	Annual	60,407	63,298	66,289	69,530	72,827	76,369	77,502	78,270	80,649
22	Hourly	31.870	33.428	35.013	36.716	38.423	40.274	40.865	41.272	42.508
	Bi-Weekly	2,549.60	2,674.24	2,801.04	2,937.28	3,073.84	3,221.92	3,269.20	3,301.76	3,400.64
	Annual	66,289	69,530	72,827	76,369	79,919	83,769	84,999	85,845	88,416
23	Hourly	33.428	35.013	36.716	38.423	40.274	42.277	42.903	43.330	44.641
	Bi-Weekly	2,674.24	2,801.04	2,937.28	3,073.84	3,221.92	3,382.16	3,432.24	3,466.40	3,571.28
	Annual	69,530	72,827	76,369	79,919	83,769	87,936	89,238	90,126	92,853
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RATES IN EFFECT DECEMBER 1, 2005 1% FOR AFSCME MEMBERS ONLY

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT JUNE 1, 2006 2% FOR AFSCME MEMBERS ONLY

<u>GD</u>		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1</u>	<u>AFTER 1</u>	<u>AFTER 1</u>
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u>	<u>YR AT 1ST</u>	<u>YR AT 2ND</u>	<u>YR AT 3RD</u>
							<u>5TH STEP</u>	<u>LONGEVITY</u>	<u>LONGEVITY</u>	<u>LONGEVITY</u>
								<u>RATE & 10</u>	<u>RATE & 15</u>	<u>RATE & 20</u>
								<u>YRS SERVC</u>	<u>YRS SERVC</u>	<u>YRS SERVC</u>
9	Hourly	11.903	12.444	13.048	13.679	14.309	14.991	15.417	15.572	16.031
	Bi-Weekly	952.24	995.52	1,043.84	1,094.32	1,144.72	1,199.28	1,233.36	1,245.76	1,282.48
	Annual	24,758	25,883	27,139	28,452	29,762	31,181	32,067	32,389	33,344
10	Hourly	12.751	13.346	13.971	14.649	15.354	16.072	16.377	16.552	17.041
	Bi-Weekly	1,020.08	1,067.68	1,117.68	1,171.92	1,228.32	1,285.76	1,310.16	1,324.16	1,363.28
	Annual	26,522	27,759	29,059	30,469	31,936	33,429	34,064	34,428	35,445
11	Hourly	13.679	14.309	14.991	15.691	16.466	17.301	17.647	17.810	18.357
	Bi-Weekly	1,094.32	1,144.72	1,199.28	1,255.28	1,317.28	1,384.08	1,411.76	1,424.80	1,468.56
	Annual	28,452	29,762	31,181	32,637	34,249	35,986	36,705	37,044	38,182
12	Hourly	14.649	15.354	16.072	16.845	17.711	18.532	18.896	19.084	19.664
	Bi-Weekly	1,171.92	1,228.32	1,285.76	1,347.60	1,416.88	1,482.56	1,511.68	1,526.72	1,573.12
	Annual	30,469	31,936	33,429	35,037	36,838	38,546	39,303	39,694	40,901
13	Hourly	15.691	16.466	17.301	18.136	18.958	19.906	20.303	20.498	21.118
	Bi-Weekly	1,255.28	1,317.28	1,384.08	1,450.88	1,516.64	1,592.48	1,624.24	1,639.84	1,689.44
	Annual	32,637	34,249	35,986	37,722	39,432	41,404	42,230	42,635	43,925
14	Hourly	16.845	17.711	18.532	19.468	20.391	21.358	21.799	22.016	22.680
	Bi-Weekly	1,347.60	1,416.88	1,482.56	1,557.44	1,631.28	1,708.64	1,743.92	1,761.28	1,814.40
	Annual	35,037	36,838	38,546	40,493	42,413	44,424	45,341	45,793	47,174
15	Hourly	18.136	18.958	19.906	20.892	21.941	22.973	23.436	23.676	24.383
	Bi-Weekly	1,450.88	1,516.64	1,592.48	1,671.36	1,755.28	1,837.84	1,874.88	1,894.08	1,950.64
	Annual	37,722	39,432	41,404	43,455	45,637	47,783	48,746	49,246	50,716
16	Hourly	19.468	20.391	21.358	22.378	23.459	24.547	25.052	25.295	26.059
	Bi-Weekly	1,557.44	1,631.28	1,708.64	1,790.24	1,876.72	1,963.76	2,004.16	2,023.60	2,084.72
	Annual	40,493	42,413	44,424	46,546	48,794	51,057	52,108	52,613	54,202
17	Hourly	20.892	21.941	22.973	24.043	25.233	26.479	26.997	27.255	28.080
	Bi-Weekly	1,671.36	1,755.28	1,837.84	1,923.44	2,018.64	2,118.32	2,159.76	2,180.40	2,246.40
	Annual	43,455	45,637	47,783	50,009	52,484	55,076	56,153	56,690	58,406

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT JUNE 1, 2006 2% FOR AFSCME MEMBERS ONLY

GD		1ST	2ND	3RD	4TH	5TH	AFTER 2	AFTER 1	AFTER 1	AFTER 1
		STEP	STEP	STEP	STEP	STEP	YEARS AT 5TH STEP	YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
18	Hourly	22.378	23.459	24.547	25.767	26.955	28.285	28.864	29.138	30.039
	Bi-Weekly	1,790.24	1,876.72	1,963.76	2,061.36	2,156.40	2,262.80	2,309.12	2,331.04	2,403.12
	Annual	46,546	48,794	51,057	53,595	56,066	58,832	60,037	60,607	62,481
19	Hourly	24.547	25.767	26.955	28.285	29.623	31.041	31.513	31.822	32.785
	Bi-Weekly	1,963.76	2,061.36	2,156.40	2,262.80	2,369.84	2,483.28	2,521.04	2,545.76	2,622.80
	Annual	51,057	53,595	56,066	58,832	61,615	64,565	65,547	66,189	68,192
20	Hourly	26.955	28.285	29.623	31.041	32.507	34.097	34.595	34.931	35.984
	Bi-Weekly	2,156.40	2,262.80	2,369.84	2,483.28	2,600.56	2,727.76	2,767.60	2,794.48	2,878.72
	Annual	56,066	58,832	61,615	64,565	67,614	70,921	71,957	72,656	74,846
21	Hourly	29.623	31.041	32.507	34.097	35.713	37.450	38.006	38.383	39.549
	Bi-Weekly	2,369.84	2,483.28	2,600.56	2,727.76	2,857.04	2,996.00	3,040.48	3,070.64	3,163.92
	Annual	61,615	64,565	67,614	70,921	74,283	77,896	79,052	79,836	82,261
22	Hourly	32.507	34.097	35.713	37.450	39.191	41.079	41.682	42.097	43.358
	Bi-Weekly	2,600.56	2,727.76	2,857.04	2,996.00	3,135.28	3,286.32	3,334.56	3,367.76	3,468.64
	Annual	67,614	70,921	74,283	77,896	81,517	85,444	86,698	87,561	90,184
23	Hourly	34.097	35.713	37.450	39.191	41.079	43.123	43.761	44.197	45.534
	Bi-Weekly	2,727.76	2,857.04	2,996.00	3,135.28	3,286.32	3,449.84	3,500.88	3,535.76	3,642.72
	Annual	70,921	74,283	77,896	81,517	85,444	89,695	91,022	91,929	94,710

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RATES IN EFFECT JUNE 1, 2006 2% FOR AFSCME MEMBERS ONLY

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT DECEMBER 1, 2006 1.5% FOR AFSCME MEMBERS ONLY

GD		1ST	2ND	3RD	4TH	5TH	AFTER 2	AFTER 1	AFTER 1	AFTER 1
		STEP	STEP	STEP	STEP	STEP	YEARS AT 5TH STEP	YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
9	Hourly	12.082	12.631	13.244	13.884	14.524	15.216	15.648	15.806	16.271
	Bi-Weekly	966.56	1,010.48	1,059.52	1,110.72	1,161.92	1,217.28	1,251.84	1,264.48	1,301.68
	Annual	25,130	26,272	27,547	28,878	30,209	31,649	32,547	32,876	33,843
10	Hourly	12.942	13.546	14.181	14.869	15.584	16.313	16.623	16.800	17.297
	Bi-Weekly	1,035.36	1,083.68	1,134.48	1,189.52	1,246.72	1,305.04	1,329.84	1,344.00	1,383.76
	Annual	26,919	28,175	29,496	30,927	32,414	33,931	34,575	34,944	35,977
11	Hourly	13.884	14.524	15.216	15.926	16.713	17.561	17.912	18.077	18.632
	Bi-Weekly	1,110.72	1,161.92	1,217.28	1,274.08	1,337.04	1,404.88	1,432.96	1,446.16	1,490.56
	Annual	28,878	30,209	31,649	33,126	34,763	36,526	37,256	37,600	38,754
12	Hourly	14.869	15.584	16.313	17.098	17.977	18.810	19.179	19.370	19.959
	Bi-Weekly	1,189.52	1,246.72	1,305.04	1,367.84	1,438.16	1,504.80	1,534.32	1,549.60	1,596.72
	Annual	30,927	32,414	33,931	35,563	37,392	39,124	39,892	40,289	41,514
13	Hourly	15.926	16.713	17.561	18.408	19.242	20.205	20.608	20.805	21.435
	Bi-Weekly	1,274.08	1,337.04	1,404.88	1,472.64	1,539.36	1,616.40	1,648.64	1,664.40	1,714.80
	Annual	33,126	34,763	36,526	38,288	40,023	42,026	42,864	43,274	44,584
14	Hourly	17.098	17.977	18.810	19.760	20.697	21.678	22.126	22.346	23.020
	Bi-Weekly	1,367.84	1,438.16	1,504.80	1,580.80	1,655.76	1,734.24	1,770.08	1,787.68	1,841.60
	Annual	35,563	37,392	39,124	41,100	43,049	45,090	46,022	46,479	47,881
15	Hourly	18.408	19.242	20.205	21.205	22.270	23.318	23.788	24.031	24.749
	Bi-Weekly	1,472.64	1,539.36	1,616.40	1,696.40	1,781.60	1,865.44	1,903.04	1,922.48	1,979.92
	Annual	38,288	40,023	42,026	44,106	46,321	48,501	49,479	49,984	51,477
16	Hourly	19.760	20.697	21.678	22.714	23.811	24.915	25.428	25.674	26.450
	Bi-Weekly	1,580.80	1,655.76	1,734.24	1,817.12	1,904.88	1,993.20	2,034.24	2,053.92	2,116.00
	Annual	41,100	43,049	45,090	47,245	49,526	51,823	52,890	53,401	55,016
17	Hourly	21.205	22.270	23.318	24.404	25.611	26.876	27.402	27.664	28.501
	Bi-Weekly	1,696.40	1,781.60	1,865.44	1,952.32	2,048.88	2,150.08	2,192.16	2,213.12	2,280.08
	Annual	44,106	46,321	48,501	50,760	53,270	55,902	56,996	57,541	59,282

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT DECEMBER 1, 2006 1.5% FOR AFSCME MEMBERS ONLY

<u>GD</u>		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1</u>	<u>AFTER 1</u>	<u>AFTER 1</u>
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u> <u>5TH STEP</u>	<u>YR AT 1ST</u> <u>LONGEVITY</u> <u>RATE & 10</u> <u>YRS SERVC</u>	<u>YR AT 2ND</u> <u>LONGEVITY</u> <u>RATE & 15</u> <u>YRS SERVC</u>	<u>YR AT 3RD</u> <u>LONGEVITY</u> <u>RATE & 20</u> <u>YRS SERVC</u>
18	Hourly	22.714	23.811	24.915	26.154	27.359	28.709	29.297	29.575	30.490
	Bi-Weekly	1,817.12	1,904.88	1,993.20	2,092.32	2,188.72	2,296.72	2,343.76	2,366.00	2,439.20
	Annual	47,245	49,526	51,823	54,400	56,906	59,714	60,937	61,516	63,419
19	Hourly	24.915	26.154	27.359	28.709	30.067	31.507	31.986	32.299	33.277
	Bi-Weekly	1,993.20	2,092.32	2,188.72	2,296.72	2,405.36	2,520.56	2,558.88	2,583.92	2,662.16
	Annual	51,823	54,400	56,906	59,714	62,539	65,534	66,530	67,181	69,216
20	Hourly	27.359	28.709	30.067	31.507	32.995	34.608	35.114	35.455	36.524
	Bi-Weekly	2,188.72	2,296.72	2,405.36	2,520.56	2,639.60	2,768.64	2,809.12	2,836.40	2,921.92
	Annual	56,906	59,714	62,539	65,534	68,629	71,984	73,037	73,746	75,969
21	Hourly	30.067	31.507	32.995	34.608	36.249	38.012	38.576	38.959	40.142
	Bi-Weekly	2,405.36	2,520.56	2,639.60	2,768.64	2,899.92	3,040.96	3,086.08	3,116.72	3,211.36
	Annual	62,539	65,534	68,629	71,984	75,397	79,064	80,238	81,034	83,495
22	Hourly	32.995	34.608	36.249	38.012	39.779	41.695	42.307	42.728	44.008
	Bi-Weekly	2,639.60	2,768.64	2,899.92	3,040.96	3,182.32	3,335.60	3,384.56	3,418.24	3,520.64
	Annual	68,629	71,984	75,397	79,064	82,740	86,725	87,998	88,874	91,536
23	Hourly	34.608	36.249	38.012	39.779	41.695	43.770	44.417	44.860	46.217
	Bi-Weekly	2,768.64	2,899.92	3,040.96	3,182.32	3,335.60	3,501.60	3,553.36	3,588.80	3,697.36
	Annual	71,984	75,397	79,064	82,740	86,725	91,041	92,387	93,308	96,131

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RATES IN EFFECT DECEMBER 1, 2006 1.5% FOR AFSCME MEMBERS ONLY

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT JUNE 1, 2007 2.5% FOR AFSCME MEMBERS ONLY

<u>GD</u>		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1</u>	<u>AFTER 1</u>	<u>AFTER 1</u>
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u> <u>5TH STEP</u>	<u>YR AT 1ST</u> <u>LONGEVITY</u> <u>RATE & 10</u> <u>YRS SERVC</u>	<u>YR AT 2ND</u> <u>LONGEVITY</u> <u>RATE & 15</u> <u>YRS SERVC</u>	<u>YR AT 3RD</u> <u>LONGEVITY</u> <u>RATE & 20</u> <u>YRS SERVC</u>
9	Hourly	12.384	12.947	13.575	14.231	14.887	15.596	16.039	16.201	16.678
	Bi-Weekly	990.72	1,035.76	1,086.00	1,138.48	1,190.96	1,247.68	1,283.12	1,296.08	1,334.24
	Annual	25,758	26,929	28,236	29,600	30,964	32,439	33,361	33,698	34,690
10	Hourly	13.266	13.885	14.536	15.241	15.974	16.721	17.039	17.220	17.729
	Bi-Weekly	1,061.28	1,110.80	1,162.88	1,219.28	1,277.92	1,337.68	1,363.12	1,377.60	1,418.32
	Annual	27,593	28,880	30,234	31,701	33,225	34,779	35,441	35,817	36,876
11	Hourly	14.231	14.887	15.596	16.324	17.131	18.000	18.360	18.529	19.098
	Bi-Weekly	1,138.48	1,190.96	1,247.68	1,305.92	1,370.48	1,440.00	1,468.80	1,482.32	1,527.84
	Annual	29,600	30,964	32,439	33,953	35,632	37,440	38,188	38,540	39,723
12	Hourly	15.241	15.974	16.721	17.525	18.426	19.280	19.658	19.854	20.458
	Bi-Weekly	1,219.28	1,277.92	1,337.68	1,402.00	1,474.08	1,542.40	1,572.64	1,588.32	1,636.64
	Annual	31,701	33,225	34,779	36,452	38,326	40,102	40,888	41,296	42,552
13	Hourly	16.324	17.131	18.000	18.868	19.723	20.710	21.123	21.325	21.971
	Bi-Weekly	1,305.92	1,370.48	1,440.00	1,509.44	1,577.84	1,656.80	1,689.84	1,706.00	1,757.68
	Annual	33,953	35,632	37,440	39,245	41,023	43,076	43,935	44,356	45,699
14	Hourly	17.525	18.426	19.280	20.254	21.214	22.220	22.679	22.905	23.596
	Bi-Weekly	1,402.00	1,474.08	1,542.40	1,620.32	1,697.12	1,777.60	1,814.32	1,832.40	1,887.68
	Annual	36,452	38,326	40,102	42,128	44,125	46,217	47,172	47,642	49,079
15	Hourly	18.868	19.723	20.710	21.735	22.827	23.901	24.383	24.632	25.368
	Bi-Weekly	1,509.44	1,577.84	1,656.80	1,738.80	1,826.16	1,912.08	1,950.64	1,970.56	2,029.44
	Annual	39,245	41,023	43,076	45,208	47,480	49,714	50,716	51,234	52,765
16	Hourly	20.254	21.214	22.220	23.282	24.406	25.538	26.064	26.316	27.111
	Bi-Weekly	1,620.32	1,697.12	1,777.60	1,862.56	1,952.48	2,043.04	2,085.12	2,105.28	2,168.88
	Annual	42,128	44,125	46,217	48,426	50,764	53,119	54,213	54,737	56,390
17	Hourly	21.735	22.827	23.901	25.014	26.251	27.548	28.087	28.356	29.214
	Bi-Weekly	1,738.80	1,826.16	1,912.08	2,001.12	2,100.08	2,203.84	2,246.96	2,268.48	2,337.12
	Annual	45,208	47,480	49,714	52,029	54,602	57,299	58,420	58,980	60,765

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT JUNE 1, 2007 2.5% FOR AFSCME MEMBERS ONLY

<u>GD</u>		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1</u>	<u>AFTER 1</u>	<u>AFTER 1</u>
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u>	<u>YR AT 1ST</u>	<u>YR AT 2ND</u>	<u>YR AT 3RD</u>
							<u>5TH STEP</u>	<u>RATE & 10</u>	<u>RATE & 15</u>	<u>RATE & 20</u>
								<u>YRS SERVC</u>	<u>YRS SERVC</u>	<u>YRS SERVC</u>
18	Hourly	23.282	24.406	25.538	26.808	28.043	29.427	30.029	30.314	31.252
	Bi-Weekly	1,862.56	1,952.48	2,043.04	2,144.64	2,243.44	2,354.16	2,402.32	2,425.12	2,500.16
	Annual	48,426	50,764	53,119	55,760	58,329	61,208	62,460	63,053	65,004
19	Hourly	25.538	26.808	28.043	29.427	30.819	32.295	32.786	33.106	34.109
	Bi-Weekly	2,043.04	2,144.64	2,243.44	2,354.16	2,465.52	2,583.60	2,622.88	2,648.48	2,728.72
	Annual	53,119	55,760	58,329	61,208	64,103	67,173	68,194	68,860	70,946
20	Hourly	28.043	29.427	30.819	32.295	33.820	35.473	35.992	36.341	37.437
	Bi-Weekly	2,243.44	2,354.16	2,465.52	2,583.60	2,705.60	2,837.84	2,879.36	2,907.28	2,994.96
	Annual	58,329	61,208	64,103	67,173	70,345	73,783	74,863	75,589	77,868
21	Hourly	30.819	32.295	33.820	35.473	37.155	38.962	39.540	39.933	41.146
	Bi-Weekly	2,465.52	2,583.60	2,705.60	2,837.84	2,972.40	3,116.96	3,163.20	3,194.64	3,291.68
	Annual	64,103	67,173	70,345	73,783	77,282	81,040	82,243	83,060	85,583
22	Hourly	33.820	35.473	37.155	38.962	40.773	42.737	43.365	43.796	45.108
	Bi-Weekly	2,705.60	2,837.84	2,972.40	3,116.96	3,261.84	3,418.96	3,469.20	3,503.68	3,608.64
	Annual	70,345	73,783	77,282	81,040	84,807	88,892	90,199	91,095	93,824
23	Hourly	35.473	37.155	38.962	40.773	42.737	44.864	45.527	45.982	47.372
	Bi-Weekly	2,837.84	2,972.40	3,116.96	3,261.84	3,418.96	3,589.12	3,642.16	3,678.56	3,789.76
	Annual	73,783	77,282	81,040	84,807	88,892	93,317	94,696	95,642	98,533

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RATES IN EFFECT JUNE 1, 2007 2.5% FOR AFSCME MEMBERS ONLY

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT DECEMBER 1, 2007, 2% FOR AFSCME MEMBERS ONLY

<u>GD</u>		<u>1ST</u>	<u>2ND</u>	<u>3RD</u>	<u>4TH</u>	<u>5TH</u>	<u>AFTER 2</u>	<u>AFTER 1</u>	<u>AFTER 1</u>	<u>AFTER 1</u>
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>YEARS AT</u>	<u>YR AT 1ST</u>	<u>YR AT 2ND</u>	<u>YR AT 3RD</u>
							<u>5TH STEP</u>	<u>LONGEVITY</u>	<u>LONGEVITY</u>	<u>LONGEVITY</u>
								<u>RATE & 10</u>	<u>RATE & 15</u>	<u>RATE & 20</u>
								<u>YRS SERVC</u>	<u>YRS SERVC</u>	<u>YRS SERVC</u>
9	Hourly	12.632	13.206	13.847	14.516	15.185	15.908	16.360	16.525	17.012
	Bi-Weekly	1,010.56	1,056.48	1,107.76	1,161.28	1,214.80	1,272.64	1,308.80	1,322.00	1,360.96
	Annual	26,274	27,468	28,801	30,193	31,584	33,088	34,028	34,372	35,384
10	Hourly	13.531	14.163	14.827	15.546	16.293	17.055	17.380	17.564	18.084
	Bi-Weekly	1,082.48	1,133.04	1,186.16	1,243.68	1,303.44	1,364.40	1,390.40	1,405.12	1,446.72
	Annual	28,144	29,459	30,840	32,335	33,889	35,474	36,150	36,533	37,614
11	Hourly	14.516	15.185	15.908	16.650	17.474	18.360	18.727	18.900	19.480
	Bi-Weekly	1,161.28	1,214.80	1,272.64	1,332.00	1,397.92	1,468.80	1,498.16	1,512.00	1,558.40
	Annual	30,193	31,584	33,088	34,632	36,345	38,188	38,952	39,312	40,518
12	Hourly	15.546	16.293	17.055	17.876	18.795	19.666	20.051	20.251	20.867
	Bi-Weekly	1,243.68	1,303.44	1,364.40	1,430.08	1,503.60	1,573.28	1,604.08	1,620.08	1,669.36
	Annual	32,335	33,889	35,474	37,182	39,093	40,905	41,706	42,122	43,403
13	Hourly	16.650	17.474	18.360	19.245	20.117	21.124	21.545	21.752	22.410
	Bi-Weekly	1,332.00	1,397.92	1,468.80	1,539.60	1,609.36	1,689.92	1,723.60	1,740.16	1,792.80
	Annual	34,632	36,345	38,188	40,029	41,843	43,937	44,813	45,244	46,612
14	Hourly	17.876	18.795	19.666	20.659	21.638	22.664	23.133	23.363	24.068
	Bi-Weekly	1,430.08	1,503.60	1,573.28	1,652.72	1,731.04	1,813.12	1,850.64	1,869.04	1,925.44
	Annual	37,182	39,093	40,905	42,970	45,007	47,141	48,116	48,595	50,061
15	Hourly	19.245	20.117	21.124	22.170	23.284	24.379	24.871	25.125	25.875
	Bi-Weekly	1,539.60	1,609.36	1,689.92	1,773.60	1,862.72	1,950.32	1,989.68	2,010.00	2,070.00
	Annual	40,029	41,843	43,937	46,113	48,430	50,708	51,731	52,260	53,820
16	Hourly	20.659	21.638	22.664	23.748	24.894	26.049	26.585	26.842	27.653
	Bi-Weekly	1,652.72	1,731.04	1,813.12	1,899.84	1,991.52	2,083.92	2,126.80	2,147.36	2,212.24
	Annual	42,970	45,007	47,141	49,395	51,779	54,181	55,296	55,831	57,518
17	Hourly	22.170	23.284	24.379	25.514	26.776	28.099	28.649	28.923	29.798
	Bi-Weekly	1,773.60	1,862.72	1,950.32	2,041.12	2,142.08	2,247.92	2,291.92	2,313.84	2,383.84
	Annual	46,113	48,430	50,708	53,069	55,694	58,445	59,589	60,159	61,979

SCHEDULE I

BUREAU OF HUMAN RESOURCES
RATES IN EFFECT DECEMBER 1, 2007, 2% FOR AFSCME MEMBERS ONLY

<u>GD</u>		1ST	2ND	3RD	4TH	5TH	AFTER 2	AFTER 1	AFTER 1	AFTER 1
		<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	<u>STEP</u>	YEARS AT <u>5TH STEP</u>	YR AT 1ST LONGEVITY RATE & 10 <u>YRS SERVC</u>	YR AT 2ND LONGEVITY RATE & 15 <u>YRS SERVC</u>	YR AT 3RD LONGEVITY RATE & 20 <u>YRS SERVC</u>
18	Hourly	23.748	24.894	26.049	27.344	28.604	30.016	30.630	30.920	31.877
	Bi-Weekly	1,899.84	1,991.52	2,083.92	2,187.52	2,288.32	2,401.28	2,450.40	2,473.60	2,550.16
	Annual	49,395	51,779	54,181	56,875	59,496	62,433	63,710	64,313	66,304
19	Hourly	26.049	27.344	28.604	30.016	31.435	32.941	33.442	33.768	34.791
	Bi-Weekly	2,083.92	2,187.52	2,288.32	2,401.28	2,514.80	2,635.28	2,675.36	2,701.44	2,783.28
	Annual	54,181	56,875	59,496	62,433	65,384	68,517	69,559	70,237	72,365
20	Hourly	28.604	30.016	31.435	32.941	34.496	36.182	36.712	37.068	38.186
	Bi-Weekly	2,288.32	2,401.28	2,514.80	2,635.28	2,759.68	2,894.56	2,936.96	2,965.44	3,054.88
	Annual	59,496	62,433	65,384	68,517	71,751	75,258	76,360	77,101	79,426
21	Hourly	31.435	32.941	34.496	36.182	37.898	39.741	40.331	40.732	41.969
	Bi-Weekly	2,514.80	2,635.28	2,759.68	2,894.56	3,031.84	3,179.28	3,226.48	3,258.56	3,357.52
	Annual	65,384	68,517	71,751	75,258	78,827	82,661	83,888	84,722	87,295
22	Hourly	34.496	36.182	37.898	39.741	41.588	43.592	44.232	44.672	46.010
	Bi-Weekly	2,759.68	2,894.56	3,031.84	3,179.28	3,327.04	3,487.36	3,538.56	3,573.76	3,680.80
	Annual	71,751	75,258	78,827	82,661	86,503	90,671	92,002	92,917	95,700
23	Hourly	36.182	37.898	39.741	41.588	43.592	45.761	46.438	46.902	48.319
	Bi-Weekly	2,894.56	3,031.84	3,179.28	3,327.04	3,487.36	3,660.88	3,715.04	3,752.16	3,865.52
	Annual	75,258	78,827	82,661	86,503	90,671	95,182	96,591	97,556	100,503
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RATES IN EFFECT DECEMBER 1, 2007, 2% FOR AFSCME MEMBERS ONLY

SCHEDULE I-AFSCME

**BUREAU OF HUMAN RESOURCES
AFSCME MEMBERS ONLY**

<u>GD</u>	ENTRY RATE	AFTER 1					AFTER 2					AFTER 1			AFTER 1							
		1st STEP	2nd STEP	3rd STEP	4th STEP	5th STEP	YEARS AT 5TH STEP	YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC	YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC	YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC						
9	Hourly Bi-Weekly Annual	12,979 1,038.32 26,996	13,531 1,082.48 28,144	14,106 1,128.48 29,340	14,706 1,176.48 30,588	15,331 1,226.48 31,888	15,983 1,278.64 33,244	16,662 1,332.96 34,656	17,120 1,369.60 35,609	17,462 1,396.96 36,320	18,335 1,466.80 38,136	18,338 1,467.04 38,143	18,705 1,496.40 38,906	19,674 1,573.92 40,921	20,067 1,605.36 41,739	21,070 1,685.60 43,825	21,070 1,685.60 43,825	21,491 1,719.28 44,701	22,566 1,805.28 46,937	22,566 1,805.28 46,937	24,167 1,933.36 50,267	24,167 1,933.36 50,267
10	Hourly Bi-Weekly Annual	13,903 1,112.24 28,918	14,494 1,159.52 30,147	15,110 1,208.80 31,428	15,752 1,260.16 32,764	16,421 1,313.68 34,155	17,119 1,369.52 35,607	17,847 1,427.76 37,121	18,338 1,467.04 38,143	18,705 1,496.40 38,906	19,674 1,573.92 40,921	19,674 1,573.92 40,921	20,067 1,605.36 41,739	20,067 1,605.36 41,739	21,070 1,685.60 43,825	21,070 1,685.60 43,825	21,491 1,719.28 44,701	22,566 1,805.28 46,937	22,566 1,805.28 46,937	24,167 1,933.36 50,267	24,167 1,933.36 50,267	
11	Hourly Bi-Weekly Annual	14,915 1,193.20 31,023	15,549 1,243.92 32,341	16,210 1,296.80 33,716	16,899 1,351.92 35,149	17,617 1,409.36 36,643	18,366 1,469.28 38,201	19,147 1,531.76 39,825	19,674 1,573.92 40,921	20,067 1,605.36 41,739	21,070 1,685.60 43,825	21,070 1,685.60 43,825	20,067 1,605.36 41,739	20,067 1,605.36 41,739	21,070 1,685.60 43,825	21,070 1,685.60 43,825	21,491 1,719.28 44,701	22,566 1,805.28 46,937	22,566 1,805.28 46,937	24,167 1,933.36 50,267	24,167 1,933.36 50,267	
12	Hourly Bi-Weekly Annual	15,974 1,277.92 33,225	16,653 1,332.24 34,638	17,361 1,388.88 36,110	18,099 1,447.92 37,645	18,868 1,509.44 39,245	19,670 1,573.60 40,913	20,506 1,640.48 42,662	21,070 1,685.60 43,825	21,491 1,719.28 44,701	22,566 1,805.28 46,937	22,566 1,805.28 46,937	20,067 1,605.36 41,739	20,067 1,605.36 41,739	21,070 1,685.60 43,825	21,070 1,685.60 43,825	21,491 1,719.28 44,701	22,566 1,805.28 46,937	22,566 1,805.28 46,937	24,167 1,933.36 50,267	24,167 1,933.36 50,267	
13	Hourly Bi-Weekly Annual	17,108 1,368.64 35,584	17,835 1,426.80 37,096	18,593 1,487.44 38,673	19,383 1,550.64 40,316	20,207 1,616.56 42,030	21,066 1,685.28 43,817	21,961 1,756.88 45,678	22,566 1,805.28 46,935	23,016 1,841.28 47,873	24,167 1,933.36 50,267	24,167 1,933.36 50,267	20,067 1,605.36 41,739	20,067 1,605.36 41,739	21,070 1,685.60 43,825	21,070 1,685.60 43,825	21,491 1,719.28 44,701	22,566 1,805.28 46,937	22,566 1,805.28 46,937	24,167 1,933.36 50,267	24,167 1,933.36 50,267	

SCHEDULE I-AFSCME
BUREAU OF HUMAN RESOURCES
AFSCME MEMBERS ONLY

GD		ENTRY RATE	AFTER 1					AFTER 2 YEARS AT 5TH STEP	AFTER 1			AFTER 1		
			1st STEP	2nd STEP	3rd STEP	4th STEP	5th STEP		YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC	YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
20	Hourly	29,391	30,640	31,942	33,300	34,715	36,190	37,728	38,766	39,541	41,518			
	Bi-Weekly	2,351.28	2,451.20	2,555.36	2,664.00	2,777.20	2,895.20	3,018.24	3,101.28	3,163.28	3,321.44			
	Annual	61,133	63,731	66,439	69,264	72,207	75,275	78,474	80,633	82,245	86,357			
21	Hourly	32,299	33,672	35,103	36,595	38,150	39,771	41,461	42,601	43,453	45,626			
	Bi-Weekly	2,583.92	2,693.76	2,808.24	2,927.60	3,052.00	3,181.68	3,316.88	3,408.08	3,476.24	3,650.08			
	Annual	67,181	70,037	73,014	76,117	79,352	82,723	86,238	88,610	90,382	94,902			
22	Hourly	35,445	36,951	38,521	40,158	41,865	43,644	45,499	46,750	47,685	50,069			
	Bi-Weekly	2,835.60	2,956.08	3,081.68	3,212.64	3,349.20	3,491.52	3,639.92	3,740.00	3,814.80	4,005.52			
	Annual	73,725	76,858	80,123	83,528	87,079	90,779	94,637	97,240	99,184	104,143			
23	Hourly	37,177	38,757	40,404	42,121	43,911	45,777	47,723	49,035	50,016	52,517			
	Bi-Weekly	2,974.16	3,100.56	3,232.32	3,369.68	3,512.88	3,662.16	3,817.84	3,922.80	4,001.28	4,201.36			
	Annual	77,328	80,614	84,040	87,611	91,334	95,216	99,263	101,992	104,033	109,235			

COOK COUNTY HEALTH PLAN DESIGN/APPENDIX C

**PLAN DESIGN CHANGES EFFECTIVE 12/1/07
PAYROLL CONTRIBUTION CHANGES EFFECTIVE 6/1/08**

BENEFIT OVERVIEW	HMO		PPO	
	Current Benefits (through 11/30/07)	Benefit Level Effective 12/1/07	Current Benefits (through 11/30/07) In Network / Out of Network	Benefit Level Effective 12/1/07 In Network / Out of Network
Individual Deductible * Family Deductible * Ind. Out of Pocket Max * Fam. Out of Pocket Max* Lifetime Maximum * Annual Basis	None None None None Unlimited	None None None None Unlimited	\$0 / \$200 \$0 / \$400 \$1,000 **/ \$3,000 ** \$2,000 **/ \$6,000 ** Unlimited / \$1,000,000	\$125 / \$250 \$250 / \$500 \$1,500 ** / \$3,000 ** \$3,000 ** / \$6,000 ** Unlimited / \$1,000,000
			** Excludes co-payments, annual deductibles, and charges in excess of Schedule of Maximum Allowances- SMA)	** Excludes co-payments, annual deductibles, and charges in excess of Schedule of Maximum Allowances- SMA)

PLAN LIMITS AND MAXIMUMS:	HMO Current Benefits (through 11/30/07)	HMO Benefit Level Effective 12/1/07	Current Benefits (through 11/30/07) In Network / Out of Network	Benefit Level Effective 12/1/07 In Network / Out of Network
Co-Insurance	None		*** Subject to Schedule of Maximum Allowances (SMA), i.e., the amount doctors and other health care providers in the network have agreed to accept for their services. These amounts are generally lower than what providers outside the network charge. If you go out of network, you will pay any balance above the SMA in addition to the deductible and co-insurance. 90% / 60% ***	

OUTPATIENT SERVICES (MEDICAL & SURGICAL)

BENEFIT OVERVIEW	HMO		PPO	
	Current Benefits through 11/30/07	Benefit Level Effective 12/1/07	Current Benefits (through 11/30/07) In Network / Out of Network	Benefit Level Effective 12/1/07 In Network / Out of Network
Doctor Office Visits	\$3 co-pay/member/visit	\$10 co-pay/member/visit	90% after \$20 co-pay / 60% *	90% after \$25 co-pay / 60% *
Routine Physical Exams and Preventive Screenings	\$3 co-pay/member/visit	\$10 co-pay/member/visit	90% after \$20 co-pay / 60% *	90% after \$25 co-pay / 60% *
Well-Child Care	\$3 co-pay/member/visit	\$10 co-pay/member/visit	90% after \$20 co-pay / 60% *	90% after \$25 co-pay / 60% *
X-Ray/Diagnostic tests (performed in lab or hospital)	100%	100%	90% / 60% *	90% / 60% *
Maternity Prenatal/Postnatal Care	\$3 co-payment / member for initial visit	\$10 co-payment / member for initial visit	90% after \$20 co-pay (initial visit) / 60% *	90% after \$25 co-pay (initial visit) / 60% *
OutPatient Surgery (facility charges)	100%	100% after \$100 co-pay	90% / 60% *	90% / 60% *
OutPatient Surgery (doctor services)	100%	100%	90% / 60% *	90% / 60% *
Other OutPatient Services (including chemotherapy, radiation, renal dialysis)	100%	100%	90% / 60% *	90% / 60% *
Allergy Testing / Injections / Immunizations	\$3 co-pay/member/visit	\$10 co-pay/member/visit	90% after \$20 co-pay / 60% *	90% after \$25 co-pay / 60% *
Infertility Treatment, as defined by plans	\$3 co-pay/member/visit	\$10 co-pay/member/visit	90% after \$20 co-pay / 60% *	90% after \$25 co-pay / 60% *

OUTPATIENT SERVICES (MEDICAL & SURGICAL cont'd)

BENEFIT OVERVIEW	HMO		PPO	
	Current Benefits through 11/30/07	Benefit Level Effective 12/1/07	Current Benefits (through 11/30/07) In Network / Out of Network	Benefit Level Effective 12/1/07 In Network / Out of Network
Physical, Speech and Occupational Therapy (60 visits Combined Annual Maximum)	100%	100%	90% / 60*	90% / 60*
Ambulance Services	100%	100%	80% / 80% *	80% / 80% *
Emergency Room Visits (life threatening illness or injury; waived if admitted as inpatient)	100%	100% after \$40 co-pay	100%	100% after \$40 co-pay
Medically Necessary Dental Services (repair from accidental injury to sound natural teeth)	100%	100%	90% / 60% *	90% / 60% *
Home Health Care	100%	100%	90% / 60% *	90% / 60% *
Skilled Nursing Care (excl. custodial care)	100%	100%	90% / 60% *	90% / 60% *
Prosthetic Devices	100%	100%	90% / 60% *	90% / 60% *

INPATIENT SERVICES (MEDICAL & SURGICAL)

BENEFIT OVERVIEW		HMO		PPO	
	Current Benefits through 11/30/07	Benefit Level Effective 12/1/07	Current Benefits (through 11/30/07) In Network / Out of Network	Benefit Level Effective 12/1/07	In Network / Out of Network
Hospital (Semi-Private Room), including Maternity inpatient obstetrical care	100%	100% after \$100 co-pay per admission	90% / 60% *	90% / 60% *	90% / 60% *
Physician/Surgeon/Anesthesiologist Services	100%	100%	90% / 60% *	90% / 60% *	90% / 60% *
X-Ray / Diagnostic Services	100%	100%	90% / 60% *	90% / 60% *	90% / 60% *
Facility Charges	100%	100%	90% / 60% *	90% / 60% *	90% / 60% *

BENEFIT OVERVIEW	HMO		PPO	
	Current Benefits Through 11/30/07	Benefit Level Effective 12/1/07	Current Benefits (through 11/30/07) In Network / Out of Network	Benefit Level Effective 12/1/07 In Network / Out of Network
Mental Health/Chemical Dependency/ Substance Abuse Combined Maximum Benefit for In/Out Mental Health and Chemical Dependency Abuse Limits	Unlimited	Unlimited	Individual Annual Maximum: \$ 5,000 Outpatient and \$25,000 Combined In and Outpatient per individual, per calendar year, and a \$100,000 lifetime maximum (benefit maximum do not apply to mental health benefits)	
Outpatient Services (unlimited)	\$3 co-pay per visit	\$10 co-pay per visit	70% / 50% * Subject to overall plan limits stated above	
Inpatient Mental Health/Substance Abuse (30 days/year max)	100%	100%	90% / 60% * Subject to overall plan limits stated above	
Supplemental Outpatient Mental Health/Substance Abuse: 2/lifetime; 4 hrs/night; 4 night/wk; 4 consecutive weeks	\$3 co-pay per visit	\$10 co-pay per visit	70% / 50% * Subject to overall plan limits stated above	

**PRESCRIPTION DRUGS (WHEN FILLED AT A PARTICIPATING PHARMACY)
ADMINISTERED BY PHARMACY BENEFIT MANAGER, NOT HEALTH PLAN(S)**

BENEFIT OVERVIEW	HMO		PPO	
	Current Benefits Through 11/30/07	Benefit Level Effective 12/1/07	Current Benefits Through 11/30/07	Benefit Level Effective 12/1/07
Generic (30 day supply at Retail)	\$5	\$7	\$5	\$7
Brand (30 day supply at Retail)	\$10	N/A	\$10	N/A
Formulary (30 day supply at Retail)	N/A	\$15 *	N/A	\$15 *
Non-Formulary (30 day supply at Retail)	N/A	\$25 *	N/A	\$25 *
Mail Order Co-Pays (90 day supply)	1 x Retail Co-pay	2 x Retail Co-pay	\$0	2 x Retail Co-pay

* If you purchase a formulary or non-formulary drug when a generic equivalent is available, you will pay the generic co-pay plus the difference in cost between the generic and the formulary/non-formulary drug.

**Employee Contributions
Effective June 1, 2008**

Percentage of Salary (Pre-Tax)	HMO		PPO	
	Contribution Through 5/31/08	Contribution Effective 6/1/08	Contribution Through 5/31/08	Contribution Effective 6/1/08
Employee Only	.5%	.5%	1.5%	1.5%
Employee plus Child(ren)	N/A	.75 %	N/A	1.75%
Employee plus Spouse	.5 %	1.0%	1.5 %	2.0 %
Employee plus Family	.5 %	1.25 %	1.5 %	2.25 %
Cap	\$8 PER PAY PERIOD	None	None	None

VISION BASIC BENEFITS - APPENDIX C

Eligible employees and their covered dependents may receive a routine eye examination and lenses once every 24 months. Once the basic benefits are exhausted, additional glasses and contacts are available to participants at discounted prices through participating provider locations.

Eye Examination: \$0

Benefit includes a routine complete examination, refraction and prescription. Also, if indicated, your doctor may recommend additional procedures (such as dilation) at an additional cost to the member.

Eyeglass Lenses: \$0

Benefit includes standard uncoated plastic lenses regardless of size or power. Lens options are available for additional costs. Solid tints are covered in full.

Frames **: \$0

Members may choose a frame up to a regular retail value of \$100. Frames above \$100 regular retail price, member pays the amount over \$100 less 10%.

Contact Lenses **: \$0

Benefit includes any pair of contact lenses up to a regular retail of \$100. Contacts above \$100 regular retail are available at an additional cost.

** The applicable allowance amount may be used only once per benefit period on either eyeglasses or contacts.

LENS OPTIONS CO-PAYMENTS

Standard Progressive (No-Line Bifocal)	\$50
Polycarbonate	\$30
Scratch Resistant Coating	\$12
Ultraviolet Coating	\$12
Solid or Gradient Tint	\$ 8
Glass (Only for non-minors)	\$15
Photochromatic	\$30
Anti-Reflective Coating	\$35

DENTAL HMO BENEFITS - APPENDIX C

All new employees hired after December 1, 1999, must be in the Dental HMO for one for year before changing to the Dental PPO. Employees are allowed to change plans during the annual open enrollment after one year of HMO enrollment.

Dental care is provided to eligible members and their dependent through participating designated dentist. The premium for the dental care is paid in full by Cook County.

SCHEDULE OF BENEFITS:

PREVENTIVE CARE:	Includes dental exams, x-rays and two cleanings per year are covered at 100%. Fluoride treatments for children under age 19 are also covered at 100%.
BASIC BENEFITS:	Require a co-payment by the member for each specific service. These co-payments equal a discount of approximately 75%.
MAJOR SERVICES:	Require a co-payment by the member for each specific service. These co-payments equal a discount of approximately 60%.
ORTHODONTICS:	Available to children under the age of 19 with co-payments equal to a discount of approximately 25%.
DEDUCTIBLE:	None
BENEFIT PERIOD MAXIMUM:	Unlimited

DENTAL PPO BENEFITS - APPENDIX C

	In-Network	Out-Of-Network *
Benefit Period Maximum	\$1,500 per person; per year	\$50/Individual; \$200 Family
Deductible	(4 individual maximum, does not apply to preventive and orthodontic services)	(4 individual maximum, does not apply to preventive and orthodontic services)
Preventive (No Deductible)	100% of Maximum Allowance	80% of Maximum Allowance *
Primary Services (x-rays, space maintainers)	80 % of Maximum Allowance	60% of Maximum Allowance *
Restorative Services: Routine Fillings Crowns Inlays and Onlays	80 % of Maximum Allowance 50 % of Maximum Allowance 50 % of Maximum Allowance	60% of Maximum Allowance * 50% of Maximum Allowance * 50% of Maximum Allowance *
Emergency Services (Palliative Emergency Treatment)	80 % of Maximum Allowance	80 % of Maximum Allowance *
Endodontics	80 % of Maximum Allowance	60 % of Maximum Allowance *
Periodontics	80 % of Maximum Allowance	60 % of Maximum Allowance *
Oral Surgery Routine Extractions Removal of Impacted Teeth (soft tissue and partial bony)	80 % of Maximum Allowance 80 % of Maximum Allowance	60 % of Maximum Allowance * 60 % of Maximum Allowance *
Prosthetics	50 % of Maximum Allowance	50 % of Maximum Allowance *
Orthodontics Lifetime Maximum	50 % up to lifetime maximum \$1250	50 % up to lifetime maximum* \$1250

* Schedule of Maximum Allowance: PPO providers have agreed to accept the Schedule of Maximum Allowances as payment in full for covered services. Out-of-network providers do not accept the Schedule of Maximum Allowances in full. Members are liable for any difference between out-of-network dentist's charges and dental provider benefit payment, in addition to the deductible and co-insurance.

FRANCZEK SULLIVAN P.C.
ATTORNEYS AT LAW

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CCAO and Cook County Proposal

August 27, 2008

Mr. John DiNicola
Staff Representative
AFSCME Council 31
29 North Wacker Drive, Suite 800
Chicago, Illinois 60606

Re: Attendance of AFSCME Bargaining Team at Upcoming "Universal Negotiations" with Cook County

Dear Mr. DiNicola:

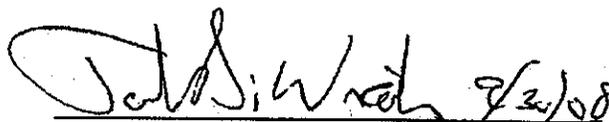
During our negotiations for the initial collective bargaining agreement, AFSCME agreed to a contract expiration date of November 30, 2012 and "me too" clauses covering any economic benefits agreed upon between and among Cook County and all other AFSCME bargaining units during the forthcoming "universal negotiations." The primary purpose of this agreement was to avoid the inefficiency and redundancy of re-negotiating "local issues" beginning a mere sixty (60) days following our overall settlement. In conjunction with this agreement, AFSCME requested that bargaining unit employee representatives from the Assessor's Office be permitted to attend and observe the universal negotiations. This letter confirms our agreement that a mutually agreeable number of employee representatives from AFSCME's bargaining team shall be permitted to attend scheduled universal negotiation sessions on the same terms and conditions as any other AFSCME employee representatives. Any breach of the obligations set forth in this letter shall be arbitrable under the grievance and arbitration procedure established in the initial collective bargaining agreement.

Sincerely,

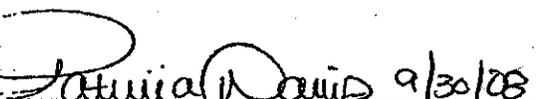


Stephanie B. Donovan

AGREED:


John DiNicola (For AFSCME Council 31)

AGREED:


Patricia Davis (For the County of Cook)

FRANCZEK SULLIVAN P.C.
ATTORNEYS AT LAW

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CCAO and Cook County Proposal

September 30, 2008

Mr. John DiNicola
Staff Representative
AFSCME Council 31
29 North Wacker Drive, Suite 800
Chicago, Illinois 60606

**Re: Retroactivity of Increase in Employee Health Care Contributions
Effective June 1, 2008**

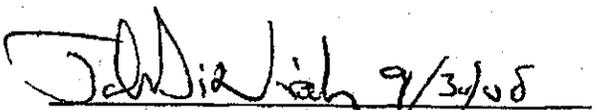
Dear Mr. DiNicola:

As you are aware, during the negotiations for our initial collective bargaining agreement, Cook County and the Assessor's Office proposed that the increases in employee health care contributions implemented for all other Cook County employees effective June 1, 2008 would be applied retroactively for bargaining unit employees at the time the retroactive wage increases were paid to such employees. As of the date of this letter, we were able to resolve all outstanding issues, except for the issue of the retroactivity of the increase in health care contributions. Consequently, in the interest of reaching an overall settlement, Cook County and the Assessor's Office agreed to remove any and all language regarding this retroactivity issue from the collective bargaining agreement to allow the parties to continue their discussions following our settlement.

Sincerely,


Stephanie B. Donovan

AGREED:


John DiNicola (For AFSCME Council 31)

AGREED:


Patricia Davis (For the County of Cook)

FRANCZEK SULLIVAN P.C.
ATTORNEYS AT LAW

STEPHANIE B. DONOVAN
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CCAO and Cook County Proposal

August 21, 2008

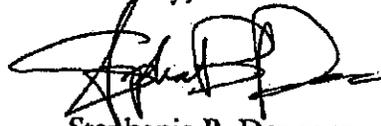
Mr. John DiNicola
Staff Representative
AFSCME Council 31
29 North Wacker Drive, Suite 800
Chicago, Illinois 60606

Re: Fair Share Agreement

Dear Mr. DiNicola:

This letter confirms AFSCME's representations during negotiations with respect to fair share fee deductions for non-members of the Union. Specifically, in the event that fair share fee deductions are implemented, AFSCME agrees to post a notice at all work locations at least ten (10) business days prior to the implementation of such deductions that contains the following information: (1) the date on which fair share fee deductions will begin; (2) the percentage of the dues that will be deducted as the fair share fee; (3) an explanation as to how such percentage was calculated; (4) instructions as to how a non-member may obtain additional information regarding the fair share fee calculation; and (5) an explanation of the internal or external appeal procedures that exist for challenging the fair share fee calculation. Any breach of the obligations set forth in this letter shall be arbitrable under the grievance and arbitration procedure established in the initial collective bargaining agreement between AFSCME Council 31, Local 3835, and the Cook County Assessor's Office and the County of Cook.

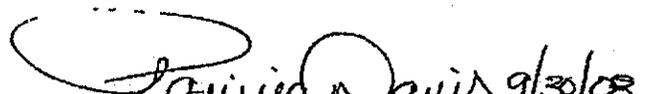
Sincerely,


Stephanie B. Donovan

AGREED:


John DiNicola (For AFSCME Council 31)

AGREED:


Patricia Davis (For the County of Cook)

FRANCZEK SULLIVAN P.C.
ATTORNEYS AT LAW

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CCAO and Cook County Proposal

August 27, 2008

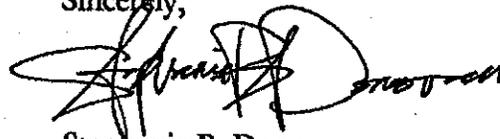
Mr. John DiNicola
Staff Representative
AFSCME Council 31
29 North Wacker Drive, Suite 800
Chicago, Illinois 60606

Re: Preliminary Action Plan for Labor-Management Committee

Dear Mr. DiNicola:

During our negotiations, we have explored a number of significant issues related to professional opportunities within the Assessor's Office—many of which are ripe for consideration by the labor-management committee established by the initial collective bargaining agreement. These issues include, but are not limited to, the development of career paths, the creation of professional development opportunities to enhance the knowledge and skills required for promotion, methods to diversify an employee's professional experience and other issues related to career advancement in the Assessor's Office. Given the importance of these issues to employees, the parties agree that the preliminary action plan for the labor-management committee shall be to research, discuss and develop recommendations regarding such issues and submit these recommendations to the principals for each party. If the recommendations are mutually acceptable, the parties agree to implement them during the term of the initial collective bargaining agreement.

Sincerely,



Stephanie B. Donovan

AGREED:



John DiNicola (For AFSCME Council 31)

AGREED:



Patricia Davis (For the County of Cook)



James M. Houlihan
Cook County Assessor

Cook County Assessor's Office
118 North Clark Street, Chicago, IL 60602
Phone: 312.603.5300 Fax: 312.603.3838
Website: www.cookcountyassessor.com

November 14, 2008

Mr. John DiNicola
Staff Representative
AFSCME Council 31
29 North Wacker Drive, Suite 800
Chicago, Illinois 60606

Re: Appendix A to 2008-2012 Agreement

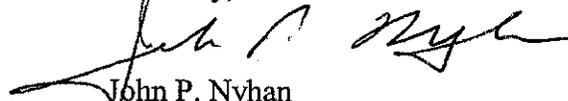
Dear Mr. DiNicola:

This letter confirms the agreement reached among the parties regarding the distinction between the term "position" used throughout the Articles of the Agreement and the titles listed in Appendix A of the Agreement. The parties agree that the term "position" refers to each position identified in the corrected certification of representative issued by the Illinois Local Labor Relations Board and dated March 3, 2008 *nunc pro tunc* February 7, 2008 (e.g., Division Junior Analyst, Receptionist, Residential Field Inspector, Support Staff or Taxpayer Information Specialist) and that this definition of a "position" controls for purposes of the Agreement. The parties further recognize that the titles referenced in Appendix A identify only budgetary classifications and that such titles do not constitute separate and distinct positions in the bargaining unit.

For example, if a vacancy is recognized and posted, the vacancy will be posted as a Residential Field Inspector position and not a Residential Field Inspector title with or without a corresponding I, II, III or IV designation. By way of further example, in the event of a layoff, the seniority-based procedure set forth in the Agreement would be applied to all employees within the Residential Field Inspector position, regardless of whether their title for budgetary purposes contains a I, II, II or IV designation.

To confirm our agreement, your signature below is appreciated.

Sincerely,

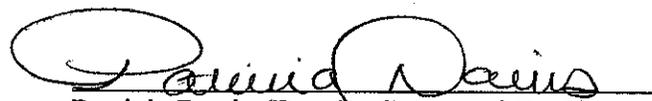

John P. Nyhan
Chief Legal Counsel

AGREED:



John DiNicola (For AFSCME Council 31)

AGREED:



Patricia Davis (For the County of Cook)

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