COOK COUNTY ANNUAL
APPROPRIATION BILL
FISCAL YEAR 2016, VOL. 1

TONI PRECKWINKLE
PRESIDENT
Cook County Board of Commissioners

Office of the President
Board of Commissioners of Cook County
118 North Clark Street
Chicago, Illinois 60602
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Toni Preckwinkle
President

November 18, 2015

To the Residents of Cook County,

I am pleased to present to you the Cook County Annual Appropriation Bill for fiscal year 2016.

This budget represents a comprehensive plan to increase efficiency and cut our tax-supported expenditures by $112.5 million to responsibly address our fiscal challenges. We are committed to stabilizing our financial position and fiscal structure by facing our problems head on.

Despite our fiscal constraints, we continue to drive long-term structural reforms for the County in this budget. Our collective efforts have reduced the jail population to the lowest level since 1991. This sustained jail population reduction will allow us to demolish three buildings on the Department of Corrections campus to save more than $3 million in fiscal year 2016 in building operating costs and avoid $188 million in capital costs over the next decade.

In the Public Health arena, we are continuing to modernize the Cook County Health and Hospital System while transitioning our focus from inpatient to outpatient care. Through our CountyCare program our uninsured population has dropped to the lowest level on record, declining from 56% in 2012 to approximately 32% in 2015. As a direct result of these efforts, in 2016 the operating tax allocation to the Health System will be $121 million, $43 million less than the 2015 level. This also represents a $250 million reduction from the year before I took office, even as we have improved and expanded our services to Cook County residents.

While we have taken important steps toward long-term fiscal responsibility by being more efficient and modernizing County operations, we have had to make a number of tough decisions. We will be reducing the County's overall workforce as measured by full-time equivalents (FTE) positions by 1.1% in this budget, a 8.5% reduction in our workforce since I took office.

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After a generation of deferred hard choices, we are moving to put the County on firm financial footing for the future. This budget contains an approved increase in the sales tax rate which, when coupled with expenditure reductions and reforms, will provide the financial support needed to begin addressing the Cook County Pension Fund's $6.5 billion shortfall. The revenues we obtain from the sales tax will also allow us to invest millions of dollars in much-needed road infrastructure improvements and higher legacy debt service payments that are on the horizon.

As we continue to face these challenges, we must strive to make Cook County government more modern and efficient for generations to come. We will be making significant investments in County technology and we are introducing a Countywide biometric time and attendance system that will automate timekeeping, reduce fraud and create savings. We will also be implementing integrated taxation systems, including a single system to serve all of the property tax offices to improve the experience for our taxpaying public.

We have come a long way, but I recognize that we still have a long way to go. I believe this to be a responsible budget that puts us on a positive path to long-term stability, and I look forward to the support of Cook County residents as we continue to deliver a more efficient and transparent Cook County government.

Sincerely,

Toni Preckwinkle
President
Cook County Board of Commissioners

In FY 2015, the Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget Presentation Award with Special Performance Measures Recognition to the Department of Budget and Management Services for Cook County's annual budget for the fiscal year beginning December 1, 2014.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan and a communication device.

The award is valid for the 2015 fiscal year. Cook County believes the 2016 budget continues to conform to program requirements, and the County has submitted it to GFOA to determine its eligibility for another award.

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COOK COUNTY ELECTED OFFICIALS

PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS
OFFICE OF THE PRESIDENT

HONORABLE TONI PRECKWINKLE
PRESIDENT, COOK COUNTY BOARD

County Building
118 N. Clark Street, Room 537
Chicago, IL 60602-1304
312-603-6400

www.cookcountygov.com

In addition to presiding at county board meetings, the President of the Cook County Board of Commissioners, as Chief Executive of the County (Const. Art. 7 § 4 (b)), is responsible for preparing the Annual Executive Budget (submitted to the Board for final approval) and the administration of the County government, except for the responsibilities held by other elected officials. With the consent of the Board, the President appoints the heads of County departments falling under the Board's jurisdiction.

COOK COUNTY BOARD OF COMMISSIONERS

County Building
118 N. Clark Street, 5th Floor., Room 567
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Richard R. Boykin ..... (D)-1st District
Robert Steele ..... (D)-2nd District
Jerry Butler ..... (D)-3rd District
Stanley Moore ..... (D)-4th District
Deborah Sims ..... (D)-5th District
Joan Patricia Murphy ..... (D)-6th District
Jesus G. Garcia ..... (D)-7th District
Luis Arroyo Jr. ..... (D)-8th District
Peter N. Silvestri ..... (R)-9th District
Bridget Gainer ..... (D)-10th District
John P. Daley ..... (D)-11th District
John A. Fritchey ..... (D)-12th District
Larry Suffredin ..... (D)-13th District
Gregg Goslin ..... (R)-14th District
Timothy O. Schneider ..... (R)-15th District
Jeffrey R. Tobolski ..... (D)-16th District
Sean M. Morrison ..... (R)-17th District

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COOK COUNTY ASSESSOR

HONORABLE JOSEPH BERRIOS

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118 N. Clark Street
Chicago, IL 60602
312-443-7550

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HONORABLE LARRY R. ROGERS, JR.
HONORABLE MICHAEL M. CABONARGI

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COOK COUNTY CLERK

HONORABLE DAVID D. ORR

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Chicago, IL 60602
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COOK COUNTY RECORDER OF DEEDS

HONORABLE KAREN YARBROUGH

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HONORABLE THOMAS J. DART

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COOK COUNTY STATE'S ATTORNEY

HONORABLE ANITA ALVAREZ

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COOK COUNTY TREASURER

HONORABLE MARIA PAPPAS

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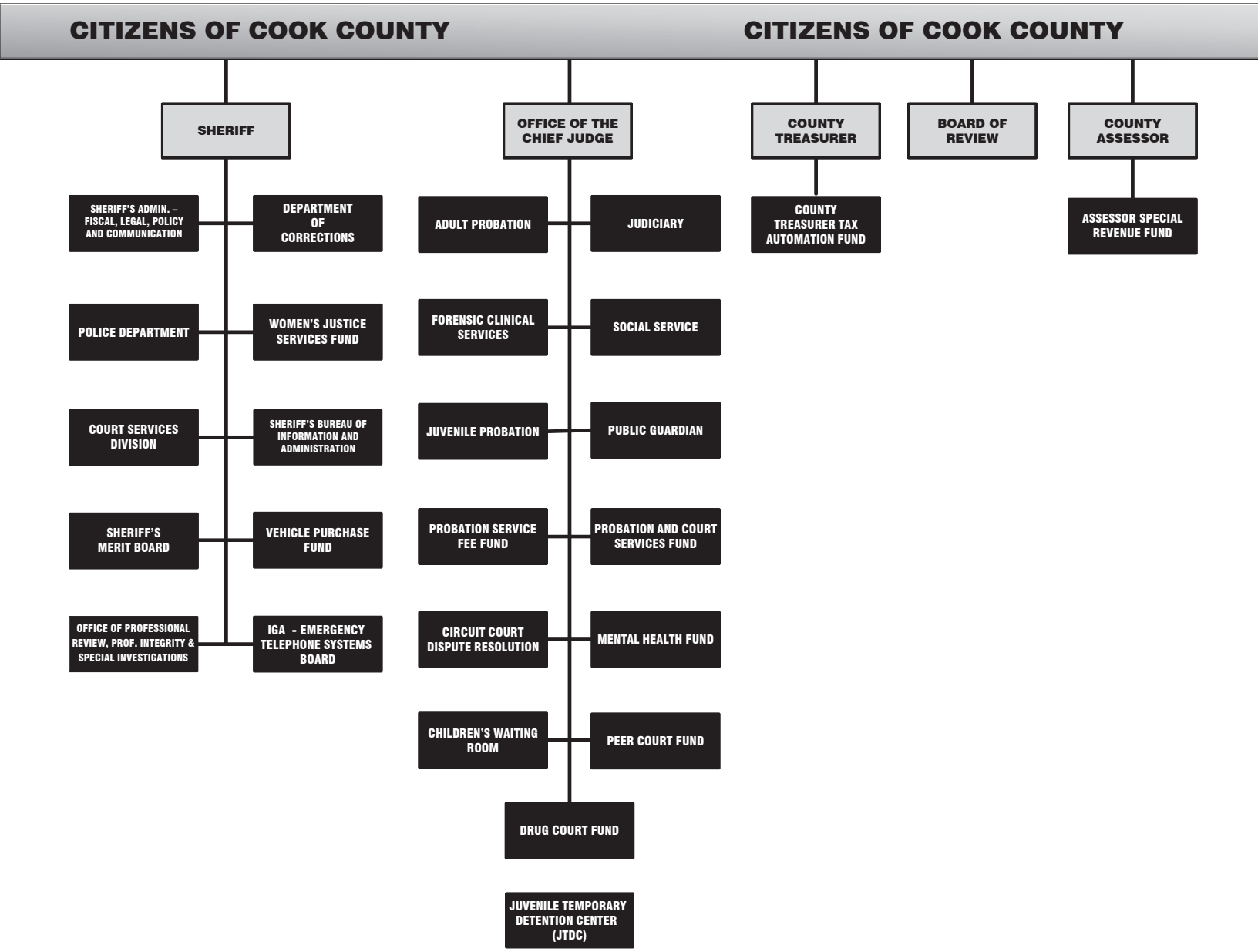
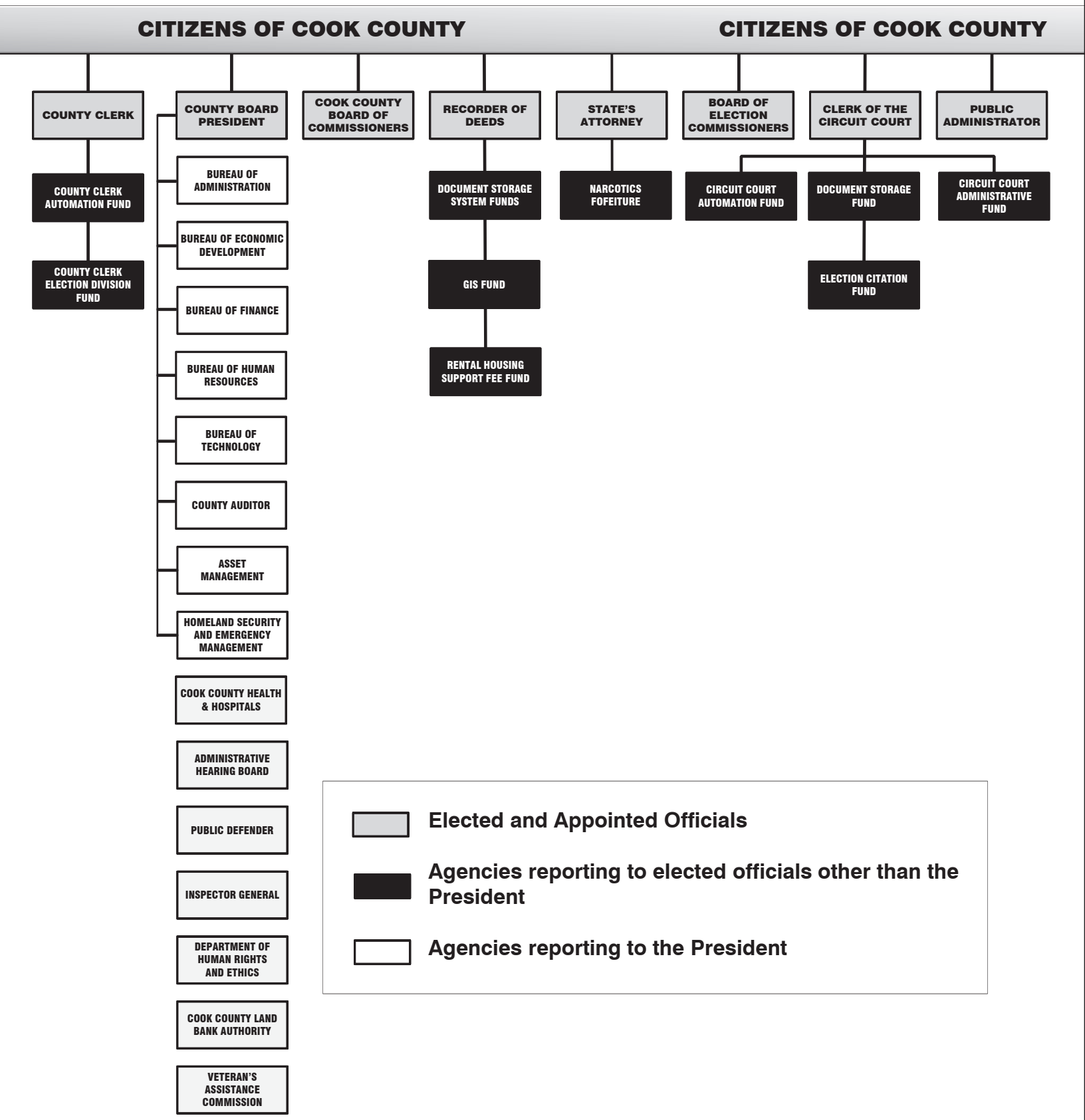
SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

2016 COOK COUNTY ORGANIZATIONAL CHART




CITIZENS OF COOK COUNTY
CITIZENS OF COOK COUNTY
COUNTY CLERK
COUNTY CLERK AUTOMATION FUND
COUNTY CLERK ELECTION DIVISION FUND
COUNTY BOARD PRESIDENT
BUREAU OF ADMINISTRATION
BUREAU OF ECONOMIC DEVELOPMENT
BUREAU OF FINANCE
BUREAU OF HUMAN RESOURCES
BUREAU OF TECHNOLOGY
COUNTY AUDITOR
ASSET MANAGEMENT
HOMELAND SECURITY AND EMERGENCY MANAGEMENT
COOK COUNTY HEALTH & HOSPITALS
ADMINISTRATIVE HEARING BOARD
PUBLIC DEFENDER
INSPECTOR GENERAL
DEPARTMENT OF HUMAN RIGHTS AND ETHICS
COOK COUNTY LAND BANK AUTHORITY
VETERAN'S ASSISTANCE COMMISSION
COOK COUNTY BOARD OF COMMISSIONERS
RECORDER OF DEEDS
DOCUMENT STORAGE SYSTEM FUNDS
GIS FUND
RENTAL HOUSING SUPPORT FEE FUND
STATE'S ATTORNEY
NARCOTICS FOFEITURE
BOARD OF ELECTION COMMISSIONERS
CLERK OF THE CIRCUIT COURT
CIRCUIT COURT AUTOMATION FUND
DOCUMENT STORAGE FUND
ELECTION CITATION FUND
CIRCUIT COURT ADMINISTRATIVE FUND
PUBLIC ADMINISTRATOR
Elected and Appointed Officials
Agencies reporting to elected officials other than the President
Agencies reporting to the President

SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

INTRODUCTION

Cook County government provides vital services for 5.2 million residents of northeastern Illinois, including the city of Chicago, surrounding suburbs and unincorporated Cook County. These services include a system of public hospitals and ambulatory clinics; public safety services including the Office of the Cook County Sheriff and the Circuit Court System comprised of the State's Attorney, Public Defender, the Office of the Chief Judge, and court operations; property valuation and administration of property taxes for the County and all underlying jurisdictions; economic development activities; and finance and administration, including the administration of home rule taxes and central governmental service functions serving Cook County.

This Executive Budget Recommendation is driven by five key themes:

- Promote a long-term plan for fiscal sustainability to address legacy liabilities and incorporate transportation infrastructure needs
- Promote a sustained decline in the pre-trial detainee population at the Cook County Jail, and improve public safety outcomes
- Continue the transition of the Public health system focus on outpatient services versus less effective and more costly inpatient services
- Invest in strategic technology projects to modernize and transform County government
- Reduce County government's real estate footprint and associated cost structure

Over the past six years, Cook County has adopted policies and implemented programs to streamline services provided to residents and reduce costs. Used as a baseline to plan for the FY16 budget, a preliminary forecast prepared in June 2015 identified a $198.75 million gap between revenues and expenditures. This projection assumed a static operating tax allocation for the Cook County Health and Hospital System of $164 million; included an increase in legacy debt payments of $25 million; an increase in labor costs due to settlement of 2012-2017 labor agreements which resulted in FY2016 experiencing the first full year impact of what were essentially the cost of four fiscal years' salary adjustments. The projected operating deficit did not reflect the need for increased transportation infrastructure spending of $10 million, nor an additional $270.5 million appropriation for pensions designed to address the outstanding unfunded pension liability at the County Employee's Annuity and Benefit Fund of Cook County. Together, these factors resulted in a $479.3 million deficit for FY2016.

In the General Fund, the FY16 preliminary budget gap was driven by projected increasing labor costs, increases in employee health benefit costs, increased legacy debt service, and funding necessary to fund the Presidential Election cycle. Tax and fee revenue declines were anticipated at $22.7 million, driven primarily by a continued decline in Circuit Court case filings. Additionally, a change in the timing of the Property Tax Sale under state legislation results in a decrease in revenue by $16 million. These decreases were partially offset by modest growth in the County's non-property taxes.

The Cook County Officers' and Employees' Annuity and Benefit Fund of Cook County (the "Pension Fund") continues to face an annual actuarial funding shortfall of $449 million annually. The County has put forward a comprehensive pension reform legislative package, but the State has not adopted such measures and the Pension Code is governed by State law. While the County will continue to work towards legislative pension

reform, the current pension benefit and statutory funding structure leads to a significant structural deficit at the Pension Fund. Under this current structure proscribed by State law, the Pension Fund's shortfall is growing by roughly $1 million a day, a level that will only increase in future years. The statutory payment that the County will send the Pension Fund for FY 2016 is $195 million. The FY2016 Executive Budget Recommendation incorporates a fiscally responsible, alternative actuarial payment schedule that resulted in an additional $270.5 million appropriation in 2016 above the statutory payment formula. The payment was set at a level that was the lowest possible payment that would allow the County to consider potential future appropriations that grow at a rate slightly less than 2% in 2018 and thereafter. A payment structure that relies on optimistic future tax revenue growth assumptions in excess of inflation will not be sustainable in the long-run, which is why the County calculated an appropriation that was the lowest possible figure for 2016 that would still allow for growth consistent with the ten-year average of inflation.

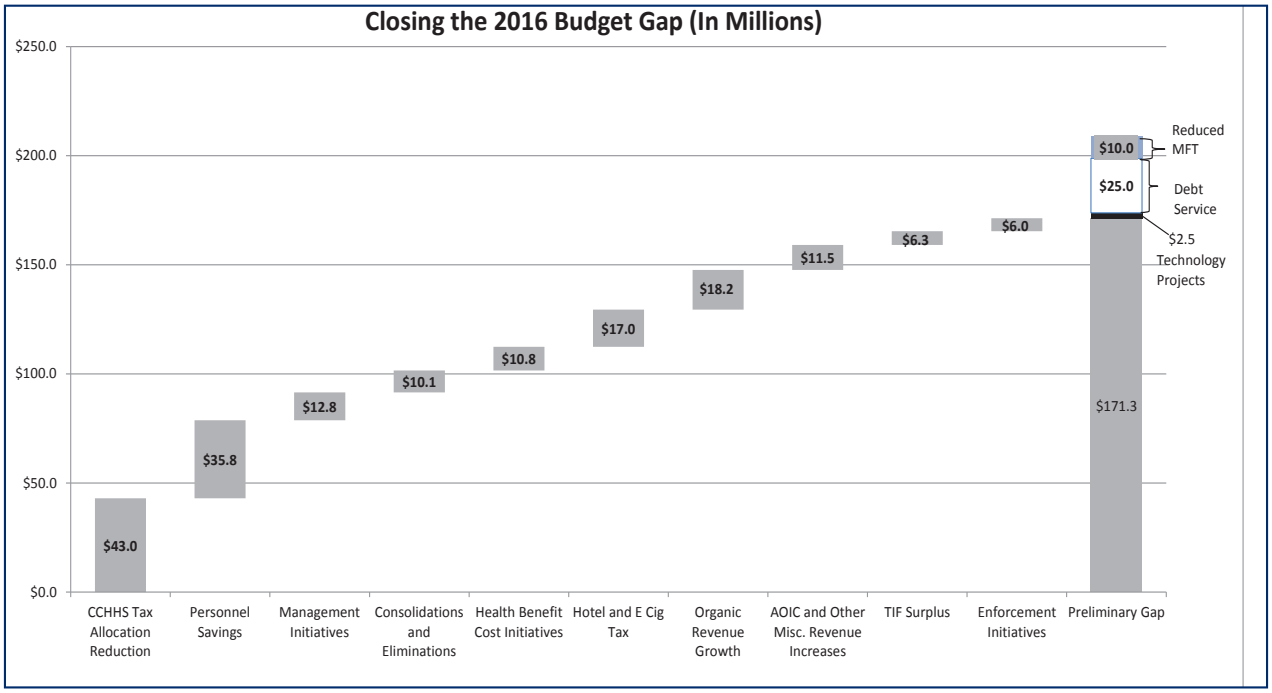
On July 29, the Cook County Board of Commissioners voted to increase the Retailers Occupation and Service Occupation Taxes, collectively referred to as Sales Tax, by 1% effective on January 1, 2016 to provide a projected $308 million in additional funding to address the $479.3 million deficit, leaving a remaining $171.3 million deficit.

The Sales Tax increase provides the County with a solid financial foundation to address growing legacy debt service costs, pension appropriations, and highway infrastructure needs in FY 2017 and beyond. This additional funding also allows the County to transition from debt-funded technology and equipment spending to pay-as-you-go financing as detailed in the table below.

	FY2016	FY2017
Additional Pension Appropriation	$270.5	$340.7
Increased Highway Funding	$10.0	$64.5
Increased Legacy Debt Service Costs	$25.0	$55.0
Pay-As-You-Go for Technology Spending	$2.5	$13.6
Total Uses	**$308.0**	**$473.8**

CLOSING THE PRELIMINARY GAP

Through collaboration between the Board of Commissioners, County elected officials and employees, the 2016 Budget Recommendation incorporates cost reductions, new revenues, and management initiatives which will continue to increase the stability of the County's finances. In order to come to a balanced budget recommendation, the County faced difficult choices that balance the services we provide to County residents, foremost of all the safety of the public, the mandates of the agencies, and the ability to provide a fiscally sound and financially stable government.



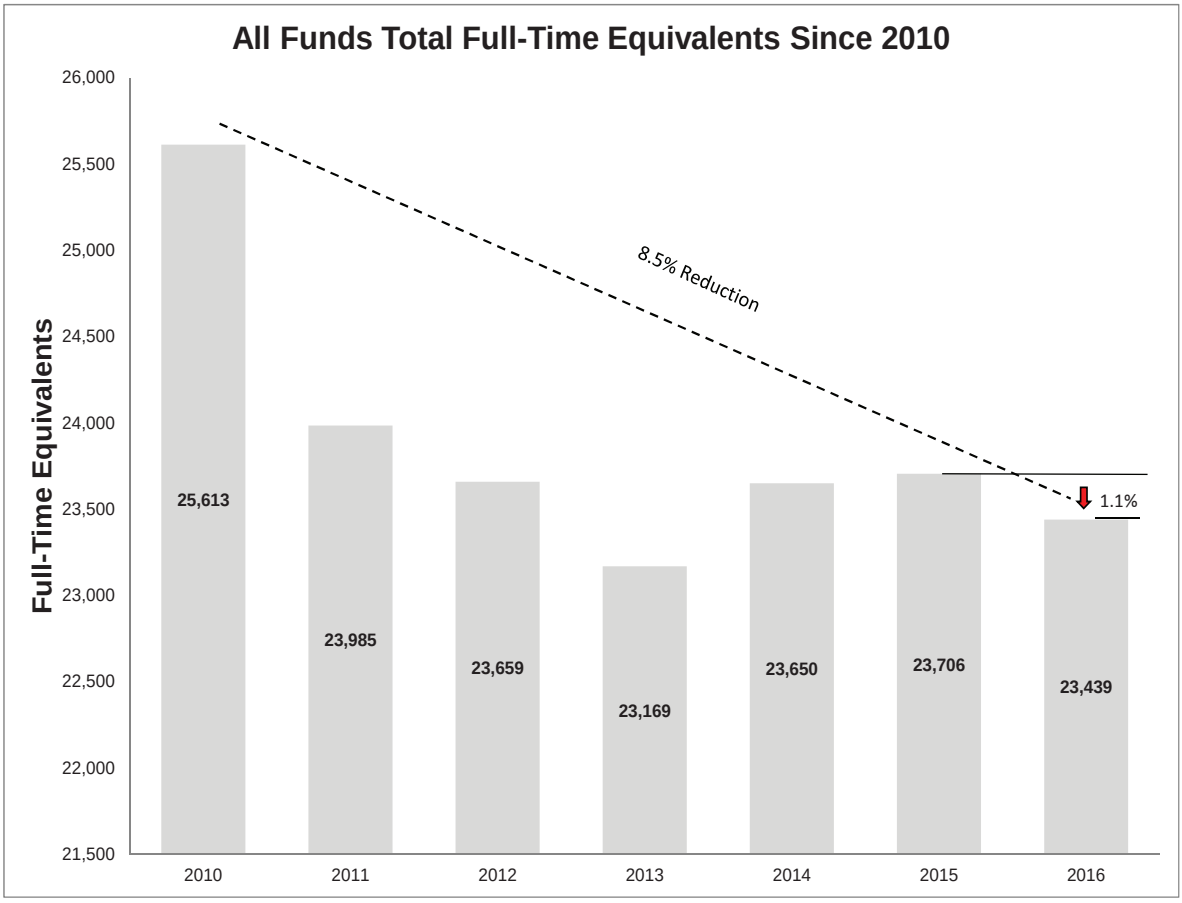
EXPENDITURE REDUCTIONS

A total of $112.5 million in cost reductions are included in the FY16 Budget Recommendation. These are comprised of a $43 million reduction in the tax allocation to the Cook County Health and Hospitals System (CCHHS); personnel savings, primarily vacancy reductions, reductions in overtime, and the freezing of non-union step increases account for $35.8 million, Program consolidations; the elimination of non-core functions or inefficient programs accounted for $12.8 million in savings; management initiatives, highlighted by the closure and demolition of three divisions at the Cook County Jail accounts for $10.1 million in savings; and employee health benefit savings ($10.8 million), driven primarily by a negotiated increase in employee contributions and plan design changes agreed to in union labor agreements, as well as a program to verify dependent eligibility.

The Cook County Health and Hospitals System is reducing taxpayer support for operations by $43 million, from $164 million to $121 million in FY2016; notably $80 million of this funding is to cover the direct costs of Correctional Health for inmates, and the Department of Public Health—net of this amount the operating tax allocation is $40.8 million. The Health System continues a shift from inpatient service to more patient-friendly and less costly outpatient strategy. While the CCHHS budget is growing overall, this is largely a function of continued growth in the managed care program known as CountyCare. The CountyCare program has been a central component that has lead to a reduction in uninsured/self-pay patients at CCHHS from 56% in 2012 before the advent of a County program to effectively early adopt the Affordable Care Act, to a projected 32.6% in 2016 with the full implementation of the Affordable Care Act. The system is investing in key strategic initiatives to continue to reduce the local taxpayer funding of its operations (discussed in more detail below). In the FY 2016 budget, CCHHS reduced projected pharmacy spending by $12.4 million, absorbed increasing wages of 6.5% from recently settled labor contracts that essentially absorb four fiscal years of salary adjustments in a single fiscal year during FY2016, and reduced overtime by $13.3 million. An additional $8.4 million in savings from the Preliminary Forecast in employee health benefits is reflected in the Health Fund, while maintenance of the Cerner medical records system ($10 million), and repair and maintenance of facilities ($15 million) offset these savings.

RESIDENT'S GUIDE

In the General Fund, excluding the $270.5 million additional pension appropriation in 2016 to address the pension fund's growing unfunded liabilities, personnel costs represent 86.7 percent of expenditures. Accordingly, the primary driver of savings in the FY21016 budget is from personnel savings. The budget recommendation reduces Full Time Equivalents (FTE) in the General Fund by 233.4, or 1.5% of positions. Principally from vacant position reductions, the County anticipates saving over $35 million in personnel costs, while consolidating and eliminating non-core programs leads to an additional $6.2 million in personnel savings, and an additional $6.4 million in non-personnel reductions. Across all funds, the County continues to make government more efficient and has reduced the FTE count by 8.5% since 2010.



After more than $10 million in cuts to non-Personnel Expenditures during the FY2016 budget process, non-personnel spending in the General Fund rose by 2.0% or $3.8 million, when excluding an appropriation in 2016 for pension purposes. Notably, technology spending in the General Fund rose by 44%, and excluding technology spending non personnel in the General Fund actually dropped by $7.5 million or 4.0%.

The County anticipates another $12.8 million in cost reductions through management initiatives, most notably the closure and demolition of three jail divisions which will save $3 million in 2016 operating costs and allow the County to avoid $188 million in capital costs over the next decade. Other management initiatives include savings from implementation of a biometric time and attendance system, a fleet centralization and reduction program, reduction in leased space, savings in utilities and telephone services, and an audit of multifunction copiers and printers.

NEW REVENUES AND ORGANIC REVENUE GROWTH

The Preliminary Forecast projected a $100 million revenue decline in the General Fund, primarily driven by fixed expenditure increases outside of the fund, resulting in a shift of Property Tax dollars available to fund operations. A $25 million increase in legacy debt service together with a $23.4 million increase required in the Election Fund for the Presidential Election cycle and declining revenues at the Clerk of the Circuit Court were responsible for over half of the projected decline in revenues to support the General Fund and Health system operating tax allocation.

The 2016 budget includes eliminating exemptions in the Amusement Tax to include ticket resellers, while keeping the tax rate steady at 3 percent. These changes, effective February 1, 2016, are anticipated to bring in $.75 million in 2016. Proposed changes to the Tobacco Tax to include electronic cigarettes and electronic vapors at $0.20 per milliliter (mL) effective May 1, 2016, are also included and expected to generate $1.5 million in revenue in FY2016. These changes were driven by a need for the County to maintain its investment in public safety operational spending for County residents.

In FY 2016, Cook County established a Hotel Accommodations Tax expected to generate $15.4 million in FY 2016 effective May 1, 2016. The tax rate will be 1% of the gross rental or leasing charge. The revenue generated will be deposited entirely in the Public Safety Fund.

Projected organic revenue growth from improved trends accounted for $18.2 million increase over the preliminary budget. In 2015, a federal court ruling found that Cook County reached substantial compliance in a federal lawsuit involving conditions at the Juvenile Temporary Detention Center (JTDC) and transferred control to the Chief Judge of Cook County. As a result, personnel assigned to JTDC will be eligible for an AOIC subsidy for the entire year. The AOIC has agreed to increase the subsidy from 69% to 88% of salaries which is expected to increase payments to Cook County by $10 million. Notably, as of November 2015, the State of Illinois has not yet passed a budget for their fiscal year that began on July 1, 2015; the State budget impasse does increase the risk of delayed payment for these funds, though a court order has led to the State continuing to pay personnel salaries so it is believed that ultimately the State will fund these personnel reimbursement costs.

The City of Chicago declared TIF surplus of $113 million which results in a projected $6.3 million in additional projected TIF surplus receipts for the County, and enforcement activities including stronger enforcement of the cigarette tax and the Assessor's effort to enforce the Erroneous Homeowner Exemption statute will result in an additional $6 million in collections.

Together the expenditure reductions and revenue initiatives provide a balanced budget recommendation.

COOK COUNTY BUDGET OVERVIEW

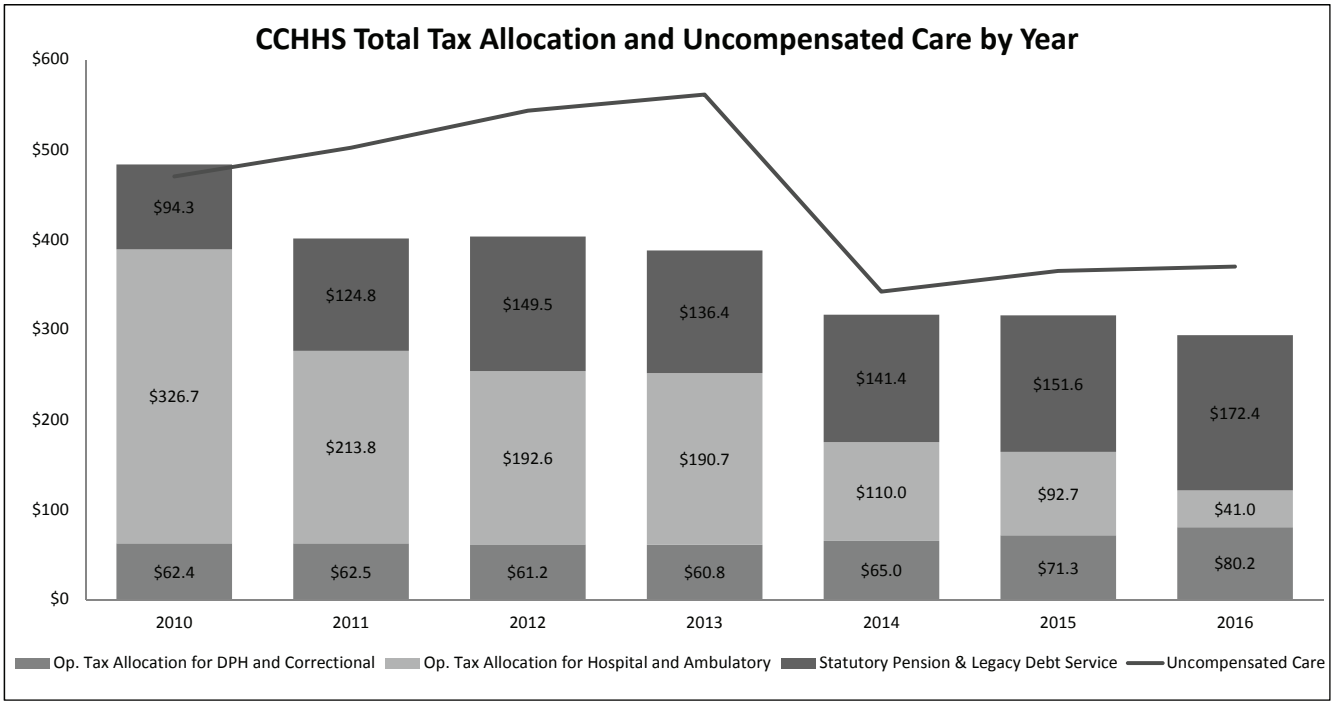
Cook County's total FY 2016 budget is $4.54 billion, an increase from $3.99 billion in FY 2015. This increase is driven by the $270.5 million funding for outstanding pension liabilities and increases in CountyCare ($79 million), the Capital Budget ($69.4 million, legacy debt service costs ($25 million), the Election Fund costs associated with the presidential election cycle ($22.7 million), and Grants ($3.6 million).

RESIDENT'S GUIDE

To avoid potential confusion, the distinction between the operating and total budget should be emphasized. The operating budget of $4,217.2 million is the total budget less appropriations for the Capital Budget of $321.5 million. Capital Budget appropriations are funded primarily by the proceeds from County bond issues, borrowing from lines of credit, pay-as-you-go operating funds and Motor Fuel Tax revenues received from the State of Illinois. The service life of capital improvements are delivered over a period longer than the fiscal year and results in the County obtaining a capital asset.

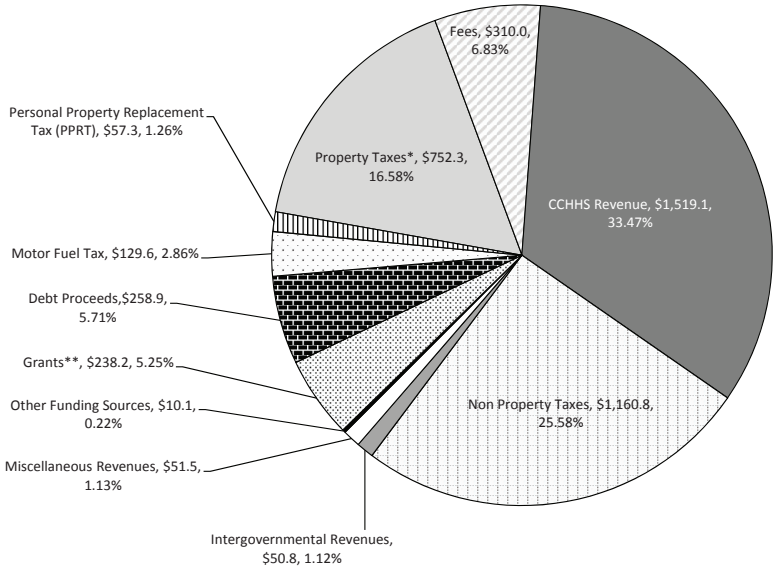
Despite 6.5% wage increases related to settling 2012-2017 collective bargaining agreements, the General Fund increased by only 2.2%, adjusted for the pension funding increase, which is consistent with inflation forecasts of 2.1-2.3% for the coming year. The Health Fund increases by 7.0% overall, driven primarily by the $79 million increase in CountyCare. However, the local taxpayer operating tax allocation decreased by $43 million or -26.2% from 2015, and together the General Fund and Health Fund operating tax allocation decrease by 0.44%. This continues a trend that started in President Preckwinkle's first 2011 budget, and the General Fund and Health Fund operating tax allocation have declined by 9.4% since 2010. When adjusting for the impact of inflation the year-over-year decline in 2016 is 2.5%, and the decline from 2010 is 18.9%.

Cook County's operations are funded primarily through the General Fund and the Health Enterprise Fund. The General Fund contains two basic funds: Corporate and Public Safety. The Corporate Fund includes those departments that perform administrative and management functions, economic development, as well as the certain services provided directly to the public under the Offices of the President and the Property and Taxation offices. The Public Safety Fund includes all judicial and law enforcement agencies and the Health Enterprise Fund contains all departments related to the provision of public health care.



Cook County receives operating revenues from several sources, primarily through Property Taxes, Fees, Home Rule Taxes, Grants, and dedicated Special Purpose Funds revenues. Each of these revenue sources is detailed in the Revenue Estimates section. Revenues are allocated to the County's five service areas of health care, public safety, property and taxation, economic development, and finance and administration. Operating expenses such as employee benefits and building utility payments are categorized as fixed charges. Finally, bond and interest payments and the County's pension expenses are also major operating expenditures. The charts below detail the proposed FY 2016 revenue sources and the proposed allocation of the revenues.

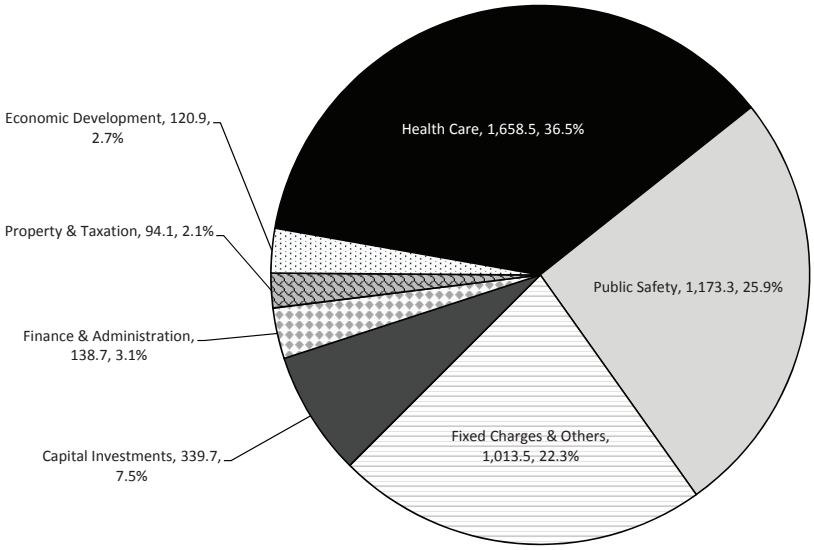
Where the Dollars Come From



* Includes TIF Surplus
**13.4 Million anticipated in highways not yet included in grants section

Total (In Millions) = $4,538.7

Total (In Millions) = $4,538.7



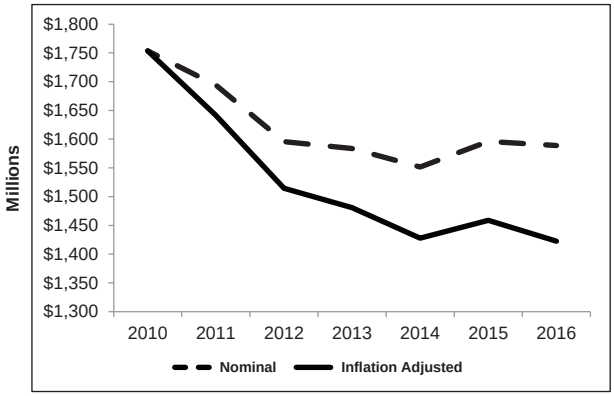
Where The Dollars Go

RESIDENT'S GUIDE

In addition to the General Fund and Health Enterprise Fund, the County utilizes special purpose funds that have dedicated revenues, generally fees, earmarked for a specific purpose. The major special purpose funds are: GIS Fee Fund, Law Library, and several automation funds. Together, the General Fund, Health Enterprise Fund, grants, and special purpose funds are referred to as the operating budget.

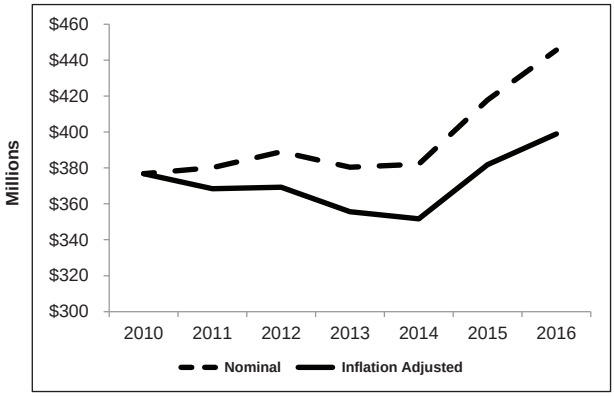
As of November, 2015, the State of Illinois is 122 days delayed in releasing the State of Illinois budget and has incurred over $6.1 billion in unpaid bills. There is no indication that the State's budget issues will be resolved before January 2016. This delay is affecting the County's obligated levies, statutory payments, grant reimbursements for services incurred, and delays in the release of future agreements for direct and pass through grants, resulting in an increased risk to the County's cash flow. We are continuing to monitor the State budget situation closely, and committed to making adjustments if necessary during FY 2016. Economic factors and legacy debt also continue to be a factor impacting the financial stability of the County. Local tax supported operating expenditures have declined since 2010 by 9.4% on a nominal basis and by 18.9% on an inflation adjusted basis, while statutory pension and legacy debt service expenditures have grown since 2010 by 18.3% on a nominal basis and by 5.9% on an inflation adjusted basis or by $22.1M, excluding the additional pension appropriation for 2016. Including the 2016 additional pension appropriation this growth is 90% on a nominal basis or 70% measured in 2010 dollars.

General Fund and Health Fund Tax Allocation



- Local tax supported operating expenditures have **declined** since 2010 by 9.4% on a nominal basis and by 18.9% on an inflation adjusted basis
- This decline measures $331.2M as measured in 2010 dollars
- The 2016 Appropriations **decline** by $7.1 million or 0.4% versus 2015, and $36.4 or 2.5% on an inflation adjusted basis

Legacy Liabilities



- Legacy pension and legacy debt service expenditures have **grown** since 2010 by 18.3% on a nominal basis and by 5.9% on an inflation adjusted basis or by $22.1M, excluding the additional pension appropriation for 2016
- Including the 2016 additional pension appropriation this **growth** is 90% on a nominal basis or 70% measured in 2010 dollars

Source: Consumer Price Index (measure of inflation)
2010 to 2014 – Actuals Bureau of Labor Statistics
2015 & 2016 – Federal Reserve Bank of Philadelphia - Survey of Professional Forecasters third Quarter 2015 survey which estimates 2015 at 0.7% and 2016 and 2.1%

Fiscal Year 2016 Summary of Activities by Fund Type

Revenues and Other Funding									
Revenue and Other FundingType	**General Fund**	**Health Enterprise Fund**	**Special Purpose Fund**	**Grants**	**Capital Programs**	**Election Fund**	**Debt Service Fund**	**Annuity & Benefits**	**Total All Funds**
Property Taxes*	200.1	121.2				42.7	250.0	138.3	752.3
Fees	229.1	1,519.1	81.0						1,829.1
Non Property Taxes	1,157.7		3.1						1,160.8
Intergovernmental Revenues	50.8								50.8
Miscellaneous Revenues	32.2		19.3						51.5
Other Funding Sources	10.1								10.1
Grants**				224.8	13.4				238.2
Debt Proceeds					258.9				258.9
Motor Fuel Tax	54.5		25.9		49.2				129.6
Personal Property Replacement Tax (PPRT)								57.3	57.3
Revenue Total:	**1,734.4**	**1,640.4**	**129.3**	**224.8**	**321.5**	**42.7**	**250.0**	**195.6**	**4,538.7**

Expenditures									
Control Officer	**General Fund**	**Health Enterprise Fund**	**Special Purpose Fund**	**Grants**	**Capital Programs**	**Election Fund**	**Debt Service Fund**	**Annuity & Benefits**	**Total All Funds**
Health and Hospital System		1,531.1	7.3	11.8					1,550.2
Offices Under the President	184.1		49.4	163.6					397.1
Cook County Board of Commissioners	7.7								7.7
Assessor	24.6		0.8						25.5
Board of Review	9.0								9.0
Board of Election Commissioners						17.9			17.9
Chief Judge	223.1		12.8	4.2					240.1
Clerk of the Circuit Court	82.6		20.3	3.3					106.2
County Clerk	8.3		1.6	0.5		24.8			35.2
Recorder of Deeds	5.2		7.4						12.6
Sherriff	513.4		3.1	7.6					524.1
States Attorney	103.7		4.3	21.7					129.8
Treasurer	1.2		10.7						11.8
Land Bank Authority			6.4	0.0					6.4
Independent Inspector General	2.0								2.0
Public Administrator	1.1								1.1
Veterans Assistance Commission	0.6								0.6
Fixed Charges	567.8	108.3					250.0	195.6	1,121.7
Capital Equipment Plan		1.0	5.1	8.7	59.9				74.7
Capital Improvement Plan				0.9	199.0				199.9
Highway Improvement Plan				2.5	62.6				65.1
Expenditure Total:	**1,734.4**	**1,640.4**	**129.3**	**224.8**	**321.5**	**42.7**	**250.0**	**195.6**	**4,538.7**

FISCAL YEAR 2016 GENERAL FUND AND HEALTH ENTERPISE FUND BUDGET

The FY 2016 budget facilitates the primary policy goals of Cook County in the areas of fiscal responsibility, innovative leadership, transparency and accountability, and improved services. These include stabilizing the County's finances, reforming the county's criminal justice system, investing in technology that will modernize Cook County Government, and transforming the public health systems to increase its focus on more effective and patient friendly inpatient care.

FISCAL RESPONSIBILITY

The FY2016 budget recommendation emphasizes long-term fiscal sustainability while addressing **three long-term challenges: legacy debt service, the Pension Fund's shortfall, and infrastructure funding.**

The County has sought to limit the issuance of long-term debt, and has reduced bonded debt outstanding by 8.5% since 2011. This focus on reducing bonded indebtedness has been coupled with a focus on advocating for comprehensive pension reform, providing the public and Board of Commissioners with long-term capital budget and debt forecast, and a long-range transportation plan, the County's first since 1940. This approach was necessitated by the significant debt burden the County faced upon President Preckwinkle assuming office, as well as the $6.5 billion in unfunded liabilities at the Pension Fund. In the Fiscal 2016 Executive Budget Recommendation the County has incorporated long-term sustainable plans to address each of these challenges and promote fiscal stability for Cook County government and the services it provides to County residents.

The County is executing the recommendations of the Real Estate Asset Strategic Realignment Plan and plans to be substantially complete by the end of 2018. This includes reducing our footprint by 740,000 square feet in FY 2016 at the Department of Corrections and Oak Forest Hospital Campus and reducing external leased space by terminating a lease at 28 N. Clark for a savings of $450,000 annually. The County is also finalizing plans to consolidate from two general warehouses to one, shrinking occupancy by more than 400,000 square feet by 2018.

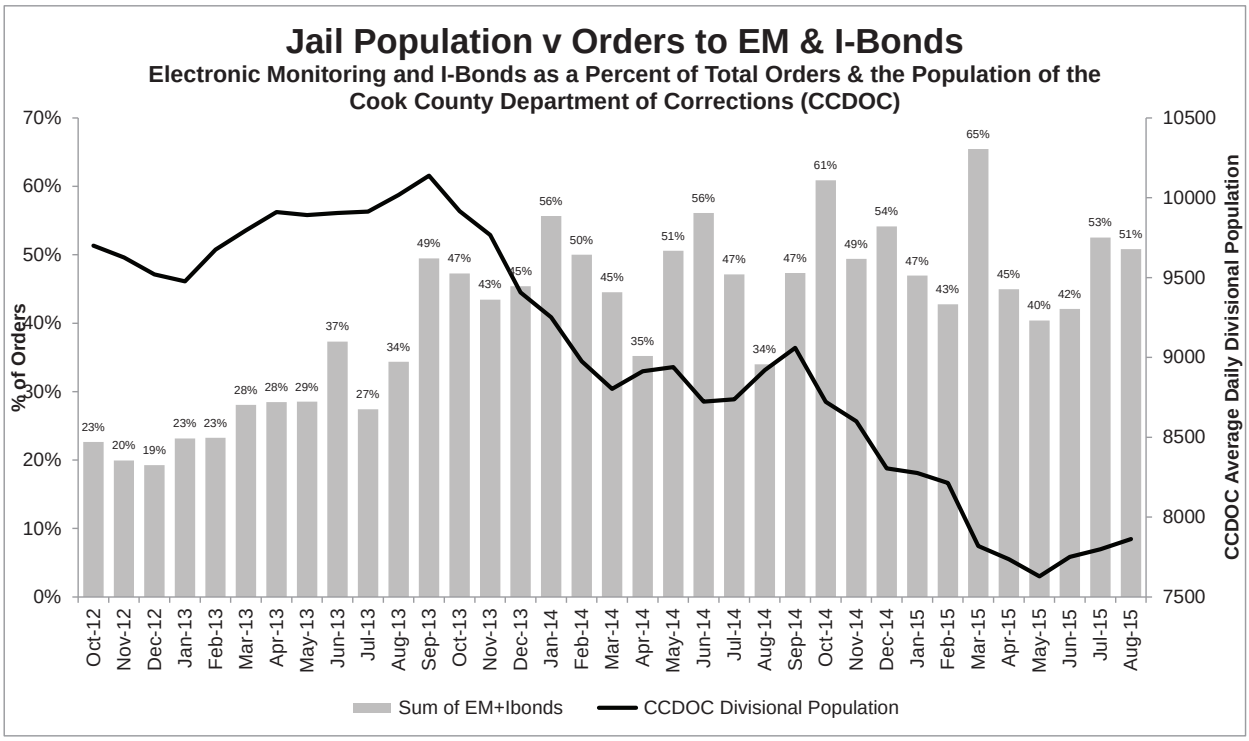
Since 2011, annual revenue from leasing space at Dunne Building (69 W. Washington) has increased by $2 million by leasing the 4th, 34th and 35th floors. The County is committed to leasing 75,000 square feet by 2018, valued at approximately $4 million.

INNOVATIVE LEADERSHIP

The Public Safety Fund includes the Sheriff's Office, States Attorney's Office, Public Defender's Office, Office of the Chief Judge, Clerk of the Circuit Court and the Juvenile Temporary Detention Center, and comprises 38% of the total budget. In FY 2016, the Executive Recommendation for Public Safety of $1,288 million represents a 2.9% increase over the prior year. Several investments were made in this area to achieve compliance with mandates, meet the needs presented by legislative requirements and to improve public safety and access to justice.

Through collaborative efforts with the Public Safety stakeholders, the jail population is at its lowest since 1991. Cook County is moving forward with an effort to demolish three units on the Department of Corrections campus over the next two years. The plan is expected to save almost $3.5 million in fiscal year 2016 in building operating costs and avoid $188 million in maintenance costs over the next decade. This is part of President Preckwinkle's continued criminal justice reform efforts to reduce the pre-trial jail population. For years, the daily jail population hovered at roughly 10,000. Today, it is approximately 8,200 largely because of these efforts. The County is working to bring the jail population down to 7,500 in the coming years which is expected to further reduce costs at the jail.

Jail Population Decreases Following Increase in EM & I-Bonds



In 2015, a federal court ruling found that Cook County reached substantial compliance in a federal lawsuit involving conditions at the Juvenile Temporary Detention Center (JTDC). Control of the JTDC was transferred to the Chief Judge of Cook County in May 2015. The transfer was the result of the County's efforts to bring the JTDC, located at 1100 S. Hamilton, Chicago, up to approved standards, which involved numerous stakeholders and departments under the Office of the President. The JTDC has now established rooms in each housing unit for young people to have private medical and mental health consultations, and improvements to facilities for suicide prevention. Many of these improvements will pay for themselves by protecting young people and employees and making Cook County eligible for state reimbursements for certain expenses.

New legislation championed by President Preckwinkle passed in 2015 will also greatly reduce the number of juveniles who are automatically transferred to adult court. The law restores judicial discretion in nearly 70 percent of cases that are currently automatically transferred to adult court. The law requires data tracking and reporting on cases involving transfer and will bring Illinois into compliance with federal reporting requirements on disproportionate minority contact and transfer. This budget supports these continued reforms and improvements in the criminal justice system to improve public safety outcomes for Cook County residents in FY2016 and beyond.

TRANSPARENCY AND ACCOUNTABILITY

In FY 2016, Cook County is making significant investments in technologies which not only modernize operations and improve services to County residents, but also increase collaboration and innovation across the county. These new systems have the potential to dramatically increase the value of County services for its citizens while significantly increasing efficiency. Modernization efforts will allow the County to stop servicing outdated mainframe and mid-range systems over the next five years, and ultimately save $5.8M annually in coming years.

The Integrated Property system is a landmark collaboration effort for the County's property and taxation agencies. In addition to creating an improved central database of the County's 1.8 million land parcels and all of the related data behind each parcel from five different County agencies it will also provide more streamlined ways of processing land services as they travel between each agency. Similarly, the Integrated Revenue system brings together diverse tax types within a centralized and modern administration system that will improve the experience of our taxpaying public. The system streamlines and automates processes, improving efficiency and accuracy.

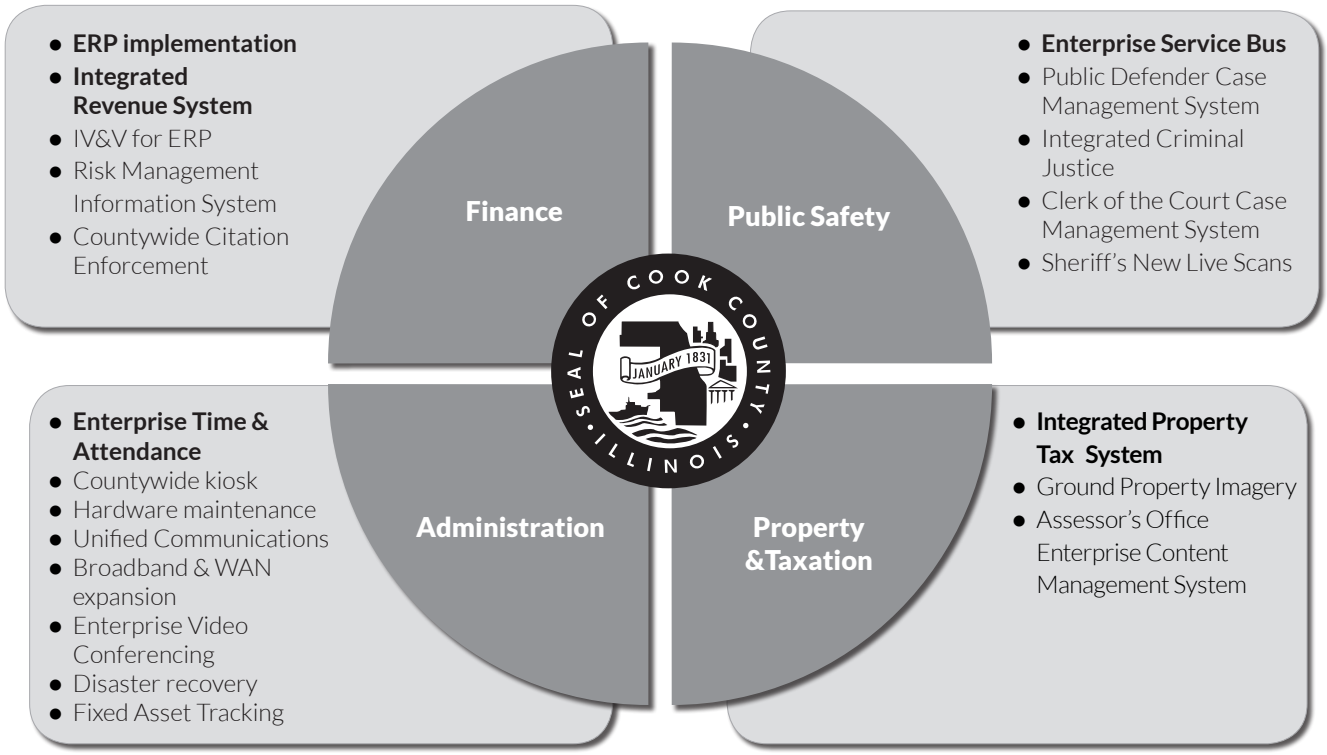
The Enterprise Resource Planning (ERP) System will operate County-wide to manage business processes. This system allows the County to collect, store, manage and interpret data across all aspects of County operations, allowing the County to manage its resources efficiently and more cost effectively. A new biometric Time and Attendance system will integrate tightly with the ERP system. It will simplify how time and attendance reporting works across Cook County government, reduce fraud and increase accountability while providing a strong return on investment for County government.

Another major technological advance for FY2016 is the Board of Review's Digital Appeal Processing System (DAPS). DAPS will transform the paper-based appeals process into a digital workflow that will make filing appeals easier for taxpayers and will create a more transparent, efficient, and thorough process, which will save Cook County residents thousands of dollars.

Cook County is also making significant investments in technology in the areas of justice and public safety. The Clerk of the Circuit Court Electronic Case Management and Court Docket System will increase case processing efficiency, decrease repetitive work and improve data sharing between departments, justice partners, and other third parties, as well as reduce reliance on paper and printing. Similarly, The Sheriff's new Computer Aided Booking System (CABS) will replace the current antiquated system with a state-of-the-art system offering a number of important advancements such as mobile fingerprinting and real-time interface with the Chicago Police Department's Automated Arrest application.

IMPROVED SERVICES

The Cook County Health and Hospitals System (CCHHS) continues to expand its managed care program and enroll members in CountyCare, a healthcare option made possible by the Affordable Care Act. Prior to the program's implementation, approximately 57% of patients served by CCHHS were not insured and limited in their ability to pay for medical treatment; data through August 2015 indicates that the self-pay population has declined to 33% of total CCHHS patients in 2015. Membership projections for 2016 forecast 180,000 CountyCare members per month.



CCHHS plans to expand behavioral health services to reduce unnecessary and costly emergency room visits, invest in new and existing clinical services and facilities, bolster the Patient Support Center to improve patient experience and utilization of services, develop more comprehensive care coordination services at the provider level, and improve standardized data and reporting capabilities. The Health and Hospitals System is also expanding ophthalmology and advanced CT, MRI, and mammography services to provide care at appropriate locations throughout Cook County.

The CCHHS budget increases to $1.64 million from $1,535 million, an increase of $105 million, primarily reflecting the increased cost and revenues associated with an increased CountyCare population. After subtracting the associated third party provider costs and personnel expenses, the revenue from the federal reimbursement for CountyCare members is projected to have a net positive impact of $306 million to offset system expenditures in fiscal 2016.

COOK COUNTY LONG-TERM REVENUE AND EXPENSE FORECAST

Pursuant to Executive Order 2012-01, Cook County prepares a long-term financial forecast to support responsible long-term planning. The County's $4.5 billion budget helps support vital public safety, public health and property tax related services for its citizens. Although the County has a diverse revenue base, expenditures rise over time due to inflationary pressures (with medical trends for health benefits and several other categories of expenditures growing faster than general inflation) whereas natural growth in revenues struggle to keep pace. A number of critical revenue sources are declining over time or growing at rates below general inflation. This makes structurally balancing the budget difficult and necessitates difficult decisions.

Importantly, over 97% of the FY2016 budget solutions are structural changes that continue to reduce the deficit in future fiscal years. These are in addition to the structural changes that were implemented in the current fiscal year. The substantial recurring actions taken to balance the 2016 budget have improved the outlook for fiscal year 2017 by reducing the expected deficit by $209 million versus the projection for FY2017 included in the FY2015 Appropriation bill. Although some of the changes came in the way of revenue increases, they also included over $100 million in expenditure reductions. Notably the improvement occurs despite the fact that the 2016 projections previously did not include consideration of unfunded pension liabilities.

Despite structural changes made in the 2016 and prior budgets, the long term forecast projects a deficit of $30 million in the General Fund in FY2017 and $127M in the Health Enterprise Fund, which grow to $238 million and $246 million respectively by FY2020. In future years, we expect cost reductions through operational improvements and strategic investments in technology, as well as revenue forecast revisions to address the substantial and expanding structural deficit shown in the accompanying charts. Though the County is required by statute to present a balanced budget annually, the forecast provides a critical tool in evaluating the long-term fiscal challenges the County faces. This forecast examines the County's General Fund and Health Enterprise Fund only, as special purpose funds are inherently self-balancing. FY2016 is the first year the Health Fund is treated as an enterprise fund separate from the General Fund in the forecast; the Health Fund will still receive a tax allocation in the 2016 budget and is therefore included in the forecast analysis.

METHODOLOGY

In projecting each of the revenue sources the County took into consideration economic drivers like inflation and GDP growth, operating initiatives and regulatory factors that may affect collection of those revenues. This resulted in revenue specific models, which included single and multiple linear regressions that projected a growth or decline rate in each revenue category. Similarly, expenses were analyzed as falling into three primary categories, (i) those expenses that grow at or around the rate of inflation; (ii) employee healthcare related costs that grow at a medical inflation rate that exceeds the general rate of inflation; (iii) CountyCare purchased services from third party healthcare providers, which are a function of enrollment projections. The first category includes salaries, supplies, utilities and other non-personnel costs related to the Health System; the majority of which were projected using a 1.95% growth rate, which is the average rate of inflation (CPI-U) over the last 10 years. The healthcare costs were further divided into medical insurance projected using a 6% growth rate, and pharmacy related costs projected using a 15% growth rate. The final category was projected as a function of projections for CountyCare revenues and related expenses for which the enrollment which is assumed to slowly decline until 2018 and then grow at 5% for the subsequent two years.

PROPERTY TAX

In comparison to FY2015 levels, the forecast continues to show a decline in net Property Tax revenues available for operations due to increasing legacy debt service payments, which are projected to rise from $250M in FY2015 to $299M in FY2020. Legacy debt service payments will rise due to substantial borrowings in prior years, coupled with an impact of new borrowings to fund the County's Capital investment needs. Furthermore, the Property Tax levy has not historically kept pace with inflation, and accordingly the value of the gross property tax levy will continue to decline on a real basis, net of inflation. Notably, the County continues to push for pension reform legislation with the Illinois General Assembly. However, any possible changes to the statutory payments associated with the County Annuity and Benefit fund have not been incorporated in this forecast, though for the purpose of this model the forecasters assume that the

County will continue to make additional appropriations using the same methodology used in the 2016 Budget recommendation. No representations are being made that these appropriations will continue in this manner, nor should any parties rely on this forecast.

SALES TAX

As of January 1, 2016, the effective sales tax rate in Cook County will be 1.75 percent. This 1 percent sales tax increase is expected to produce approximately an additional $308 million in year one, which would be used as follows: $270 million toward contingent pension appropriations, $10 million towards additional funding for highway infrastructure, and $25 million to fund rising legacy debt service payments.

In year two, the sales tax is projected to yield an additional $474 million and be allocated as follows: $340 million toward pension funding, $65 million towards highway infrastructure and $55 million for increased legacy debt service payments. Coupled with expenditure reductions this action aims to confront the Pension Fund's shortfall and the County's long-term fiscal challenges.

COUNTYCARE

FY2015 was the second full year of the implementation of CountyCare, which resulted from Medicaid Expansion as part of the Affordable Care Act (ACA), which has now been expanded from just adults to families, seniors and persons with disabilities The Cook County Health and Hospital System (CCHHS) receives a per member per month (PMPM) payment for each member enrolled in CountyCare at a 100% Federal match. In FY2016, the average composite PMPM is projected at $630 and CCHHS expects to retain 180,000 average monthly members in CountyCare for ACA adults, with additional family health plan and senior/disabled populations also participating in the program. Beginning 2017, the Federal match also begins to come down, which is the primary reason for a forecasted decline in revenues for 2017 and 2018. However, the Health System is forecasting an increase in membership beginning 2019 that will offset some of decline experienced from the match reductions. The Health system also continues to project higher patient fees as they continue to capture a greater share of the CountyCare revenues by driving the membership to increase the use the system's healthcare facilities.

A number of other significant revenue sources continue to decline – the Cigarette Tax continues to be bolstered by the Department of Revenue's enforcement actions. However, underlying sales continue to fall as smoking cessation programs make their intended impact. Similarly, Fuel Tax also continues to fall, while non-Medicaid patient insurance coverage continues to decline in the Health System. Due to the revenue declines outlined above, overall revenue will trend downwards in the near term and exhibits a mild long-term secular decline.

EXPENDITURES

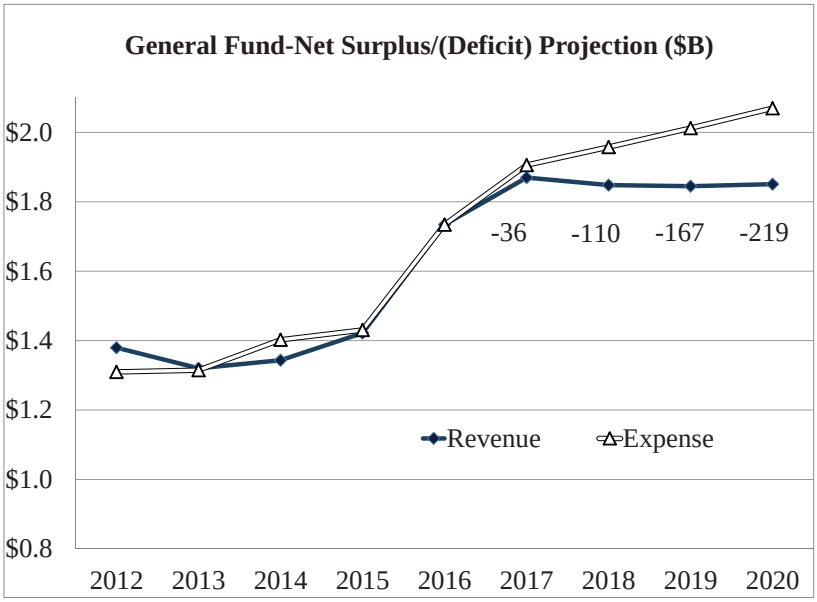
The majority of the expenses including salaries, supplies and utilities are expected to grow at 1.95%, which is the average rate of inflation (CPI-U) over the last 10 years. Health insurance and Pharmacy benefits also are expected to grow at medical inflation rates which significantly outpace general inflation (6% for health insurance and 15% for pharmacy costs). Despite the high growth rate experienced in medical and pharmacy related costs, the overall County healthcare benefit expenditures are going down year over year by approximately $2.7M in 2016 mainly due to management initiative undertaken to more effectively control

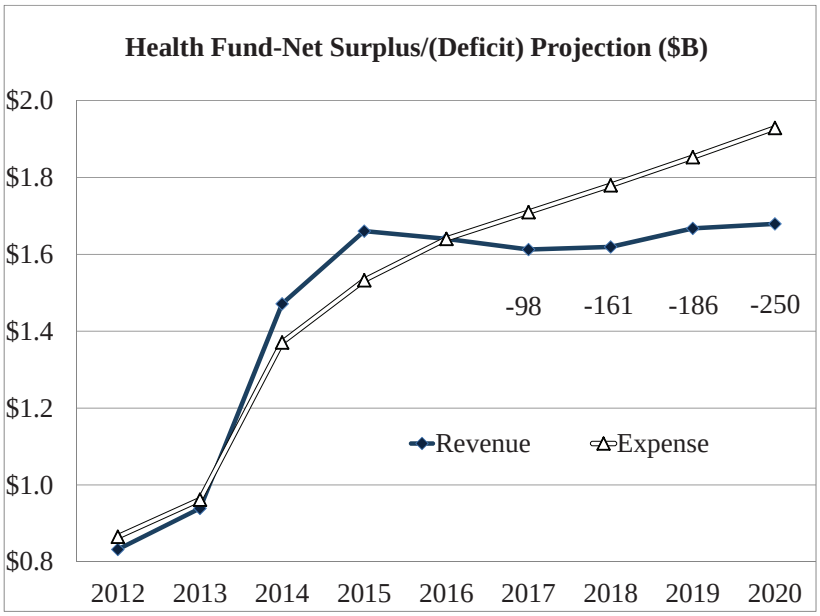
health care costs and negotiated benefit concessions with County unions. However, overall trends in health related costs will continue to rise faster than the growth rate of County revenues.

As the County makes substantial investments in technology, the ongoing portion of those costs for example, software and hardware infrastructure maintenance, are expected to grow at 3%. While the majority of the County's non-personnel related expenses are expected to grow at inflation, the Health system's non personnel expenses are expected to grow at a 5% rate, due to their healthcare specific supplies including pharmaceuticals.

FISCAL FORECAST

The charts below depicts that the County anticipates a decline in overall revenue and inflationary growth in expenditures in coming years. Accordingly, the forecast model projects growing deficits in out years, despite the balanced budget presented in 2016. The County will continue to focus on structural, recurring initiatives to balance future year budgets in order to improve the long-term fiscal outlook.





General Fund - Projected Annual Revenues and Expenses, by Source

	Actual			Approriation	Projection			
	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20
Property Tax - Tax Levy	275,245,115	311,131,218	201,310,756	188,852,350	186,244,000	168,180,000	166,400,000	167,900,000
Property Tax - TIF Surplus	1,908,785	2,666,265	6,715,296	11,266,000	3,763,000	3,836,000	3,911,000	3,987,000
	277,153,900	313,797,483	208,026,052	200,118,350	190,007,000	172,016,000	170,311,000	171,887,000
Non Property Taxes								
Sales Tax [1]	331,121,305	333,455,361	346,771,478	663,500,000	856,300,000	882,000,000	882,000,000	882,000,000
Use tax	65,383,972	73,344,296	81,001,557	77,000,000	78,560,000	77,000,000	77,000,000	77,000,000
Off Track Betting Commission	2,566,854	1,326,863	1,783,185	1,150,000	1,620,000	1,620,000	1,620,000	1,620,000
Gaming	8,345,435	8,453,396	8,508,058	8,450,000	8,617,000	8,727,000	8,727,000	8,727,000
Retail Sale of Motor Vehicles	2,829,772	3,061,674	3,634,741	3,200,000	3,635,000	3,635,000	3,544,000	3,456,000
Retailer's Occupation Tax	3,114,338	2,828,396	2,747,398	2,440,000	2,590,000	2,520,000	2,520,000	2,520,000
Wheel Tax	3,735,016	3,836,749	3,721,626	4,100,000	4,093,000	4,085,000	4,085,000	4,085,000
State Income Tax	11,748,205	11,963,348	13,384,885	13,900,000	14,330,000	14,780,000	14,780,000	14,780,000
Alcoholic Beverage Tax	35,028,556	35,760,729	36,616,942	37,000,000	37,937,000	38,899,000	38,899,000	38,899,000
Gas Tax/Diesel	85,720,251	89,659,844	90,592,398	88,650,000	87,397,000	86,509,000	85,631,000	84,761,000
Cigarette Tax	3,677,595	4,579,975	121,833,141	134,000,000	129,142,000	124,461,000	119,949,000	119,168,000
Other Tobacco Products	1,923,334	1,576,615	6,219,272	8,750,000	10,950,000	10,950,000	10,950,000	10,950,000
Firearms Tax	244,560	444,672	426,590	930,000	949,000	968,000	987,000	1,007,000
Gambling Machine Tax	244,560	522,903	987,923	1,500,000	1,548,000	1,596,000	1,645,000	1,696,000
Non Retailer Transactions	14,923,212	9,285,927	15,302,087	22,000,000	18,000,000	18,557,000	19,132,000	19,724,000
Amusement tax	25,827,250	27,791,345	33,860,666	30,250,000	31,627,000	31,937,000	32,248,000	32,558,000
Hotel Accomodations				15,400,000	31,780,000	32,760,000	33,770,000	34,820,000
Parking Lot/Garage Operations	41,535,228	44,808,128	46,712,293	45,500,000	50,767,000	52,924,000	52,924,000	52,924,000
Non-Titled Use Tax	4,214,295	0	0	0	0	0	0	0
Total Non Property Taxes	642,183,738	652,700,221	814,104,240	1,157,720,000	1,369,842,000	1,393,928,000	1,390,411,000	1,390,695,000
Fees								
County Treasurer	84,119,202	80,510,200	90,677,013	54,000,000	40,274,000	15,027,000	18,042,000	21,661,000
County Clerk	9,802,771	9,986,333	10,120,275	10,350,000	10,448,000	10,616,000	10,786,000	10,960,000
Recorder of Deeds	40,219,547	35,947,286	40,078,645	33,293,302	42,702,000	44,024,000	44,024,000	44,024,000
Recorder of Deeds Audit	0	0	113,745	750,000	750,000	750,000	750,000	750,000
Clerk of Circuit Court	89,457,031	78,498,527	75,313,655	76,540,000	70,113,000	66,263,000	66,263,000	66,263,000
Clerk of Circuit Court - Title IV D	0	0	0	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000
Sheriff	24,687,386	23,321,700	21,958,296	21,416,600	20,101,000	19,534,000	18,984,000	18,984,000
State's Attorney	1,913,993	1,861,607	1,688,347	1,850,000	1,602,000	1,602,000	1,602,000	1,602,000
Building & Zoning	3,301,259	3,673,233	4,400,817	3,550,000	4,904,000	5,662,000	5,662,000	5,662,000
Environmental Control	4,871,993	5,126,418	4,680,171	4,770,000	4,770,000	4,770,000	4,770,000	4,770,000
County Assessor	77,532	67,044	67,747	56,760	57,000	60,000	60,000	60,000
Assessor Tax Fraud	0	238,697	1,756,934	3,453,250	3,453,000	3,450,000	3,450,000	3,450,000
Highway Permits	625,046	935,199	1,501,258	1,800,000	2,239,000	2,239,000	2,239,000	2,239,000
Public Administrator	630,871	798,559	750,068	900,000	750,000	750,000	750,000	750,000
Liquor Licenses	340,000	365,904	348,935	330,000	330,000	330,000	330,000	330,000
Public Guardian	2,818,114	2,638,121	2,625,635	3,000,000	3,090,000	3,216,000	3,216,000	3,216,000
Medical Examiner	1,045,893	1,054,581	1,276,312	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Court Services fee	10,021,713	9,063,448	8,231,200	8,474,000	6,789,000	6,166,000	5,599,000	5,599,000
Cable TV Franchise	1,246,995	1,278,586	1,195,470	1,320,000	1,320,000	1,320,000	1,320,000	1,320,000
Other Fees	46,620	53,953	277,214	262,500	263,000	260,000	260,000	260,000
Total Fees	275,225,966	255,419,396	267,061,737	229,066,412	216,905,000	188,989,000	191,057,000	194,850,000
Intergovernmental Revenues								
State Criminal Alien Assist.(SCAAP)	1,565,152	1,298,659	1,350,766	1,436,985	1,249,000	1,086,000	1,086,000	1,086,000
Probation Off, Juv. CT & JTDC	17,604,542	21,623,559	42,756,732	49,000,000	49,000,000	49,000,000	49,000,000	49,000,000
Salaries of State's Attorney	195,784	195,784	195,784	195,784	196,000	196,000	196,000	196,000
Salaries of Public Defender	120,523	122,945	124,666	129,703	133,000	136,000	139,000	142,000
Total Intergovernmental	19,486,001	23,240,947	44,427,948	50,762,472	50,578,000	50,418,000	50,421,000	50,424,000
Miscellaneous Revenues								
Investment Income	135,236	105,000	260,579	260,236	260,000	260,000	260,000	260,000
Estate of Heirs	286,245	500,000	0	500,000	500,000	500,000	500,000	500,000
Telephone Commissions	4,297,492	2,837,628	3,356,293	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000
Real Estate and Rental Income	5,472,260	5,976,277	5,905,004	9,197,272	9,197,000	9,197,000	9,200,000	9,200,000
Other Reimbursements/Transfers	10,787,635	5,085,020	4,614,843	19,823,829	19,824,000	19,820,000	19,820,000	19,820,000
Total Miscellaneous Revenues	20,978,868	14,503,925	14,136,719	32,181,337	32,181,000	32,177,000	32,180,000	32,180,000
Other Revenues								
Motor Fuel Tax	74,500,000	74,500,000	64,500,000	54,500,000	0	0	0	0
Indirect Costs	10,688,563	9,511,455	9,515,057	10,087,429	10,284,000	10,485,000	10,689,000	10,897,000
Total other	85,188,563	84,011,455	74,015,057	64,587,429	10,284,000	10,485,000	10,689,000	10,897,000
Total Revenue	1,320,217,036	1,343,673,427	1,421,771,753	1,734,436,000	1,869,797,000	1,848,013,000	1,845,069,000	1,850,933,000
Change Year over Year					7.8%	-1.2%	-0.2%	0.3%

General Fund Expenses

	Actual			Approriation	Projection			
	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20
Health Ins (176)		184,636,999	155,114,480	148,546,639	163,412,000	173,220,000	183,610,000	194,630,000
Pharmacy (181)			35,863,375	41,981,774	58,629,000	67,420,000	77,530,000	89,160,000
Payroll				1,027,319,068	1,060,707,000	1,081,390,000	1,102,480,000	1,123,980,000
Pay-Go Capital					15,000,000	15,290,000	15,590,000	15,890,000
Comm. & IS Maint.(220/441)				39,779,597	46,870,000	48,280,000	49,730,000	51,220,000
Contingent Pension Appropriations				270,526,000	350,740,000	357,610,000	364,620,000	371,770,000
All Other Expense				206,282,922	210,305,000	214,410,000	218,590,000	222,850,000
Total	1,315,036,364	1,402,418,356	1,430,773,344	1,734,436,000	1,905,663,000	1,957,620,000	2,012,150,000	2,069,500,000
Compensation (Payroll, Health, Pharmacy) Growth					5.3%	3.1%	3.1%	3.2%
Overall Expense Growth Year over Year					9.9%	2.7%	2.8%	2.9%
Total Revenue	1,320,217,036	1,343,673,427	1,421,771,753	1,734,436,000	1,869,797,000	1,848,013,000	1,845,069,000	1,850,933,000
Total Expenses [2]	1,315,036,364	1,402,418,356	1,430,773,344	1,734,436,000	1,905,663,000	1,957,620,000	2,012,150,000	2,069,500,000
Surplus/(Deficit)	5,180,672	-58,744,929	-9,001,591	0	-35,866,000	-109,607,000	-167,081,000	-218,567,000

[2] FY13-14 expenditures from Comptroller's Trial Balances. FY15 from Preliminary Budget

FY16: Budgeted Appropriation. FY17-20: 6.0 % CAGR for health insurance, 15% for pharmacy; Comm & IS at 3%, 3.25% for FY17 payroll; 1.96% for Additional Pension Funding; and the 10 year CPI-U average of 1.95% for other.

Cook County Health & Hospital System - Projected Annual Revenues and Expenses, by Source

	Actual			Approriation	Projection			
	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20
CCHHS Fees [1]								
Patient fees (Medicare, Other)	233,397,899	280,772,465	333,388,826	266,000,000	284,000,000	301,000,000	321,000,000	351,000,000
CCHHS BIPA	161,300,000	101,300,000	138,668,750	131,250,000	131,250,000	131,250,000	131,250,000	131,250,000
Medicaid DSH	170,941,106	169,680,018	157,709,645	162,338,232	152,000,000	152,000,000	142,000,000	132,000,000
Managed Care	101,819,547	727,722,979	859,295,613	952,420,286	917,000,000	907,000,000	942,000,000	932,000,000
CCHHS Misc., CCDPH	6,349,615	20,387,105	7,721,898	7,108,481	7,000,000	7,000,000	10,000,000	12,000,000
Total fees	673,808,167	1,299,862,567	1,496,784,732	1,519,116,999	1,491,250,000	1,498,250,000	1,546,250,000	1,558,250,000
County Tax Allocation	265,225,729	171,288,790	163,921,726	121,235,196	121,235,196	121,235,196	121,235,196	121,235,196
Total Expenses [2]								
Health Ins (176)		75,377,095	60,480,354	55,246,048	59,990,000	63,600,000	67,400,000	71,400,000
Pharmacy (181)			16,195,923	19,386,556	22,300,000	25,600,000	29,400,000	33,800,000
CountyCare			566,844,037	646,058,342	647,800,000	647,900,000	678,000,000	678,100,000
Payroll				529,281,077	557,000,000	569,000,000	581,000,000	593,000,000
Comm. & IS Maint.(220/441)				58,033,758	68,400,000	70,500,000	72,600,000	74,800,000
All Other Expense				332,346,414	354,510,000	403,400,000	424,600,000	477,900,000
Total Health	961,668,679	1,370,808,744	1,532,562,619	1,640,352,195	1,710,000,000	1,780,000,000	1,853,000,000	1,929,000,000
Total Revenue	939,033,896	1,471,151,357	1,660,706,458	1,640,352,195	1,612,485,196	1,619,485,196	1,667,485,196	1,679,485,196
Total Expenses	961,668,679	1,370,808,744	1,532,562,619	1,640,352,195	1,710,000,000	1,780,000,000	1,853,000,000	1,929,000,000
Surplus/(Deficit)	-22,634,783	100,342,613	128,143,839	0	-97,514,804	-160,514,804	-185,514,804	-249,514,804

[1] County Care expected to decline temporarily, grow at 5% rate FY19-20. Patient Fees continue to pick up share at 7% rate.

[2] FY13-14 expenditures from Comptroller's Trial Balances. FY15 from Preliminary Budget FY16: Budgeted Appropriation. FY17-20: CCHHS projections: Personnel costs assume 2% growth. Non personnel costs assume 5% growth.

All Fund Total Surplus(Deficit)

	Actual			Approriation	Projection			
	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20
Total Revenue	2,259,250,932	2,814,824,784	3,082,478,211	3,374,788,195	3,482,282,196	3,467,498,196	3,512,554,196	3,530,418,196
Total Expenses	2,276,705,043	2,773,227,100	2,963,335,963	3,374,788,195	3,615,663,000	3,737,620,000	3,865,150,000	3,998,500,000

PERFORMANCE MANAGEMENT

The County is working to create a culture of data driven decision making through the Set Targets, Achieve Results (STAR) program. The STAR Performance Management Program is a collaborative effort of the Board of Commissioners, Agencies, employees, and residents. All offices and agencies of the County report progress toward stated goals through an open-data web portal-- https://performance.cookcountyil.gov.

The STAR Program publishes performance reports on the website quarterly, allowing the public to access current performance data in an open data format. The County measures and reports on progress toward critical measures in each of the County's major functional areas. The system-wide goals for public safety, healthcare, economic development, and finance and administration highlight the top outcomes that the systems are working toward delivering.

STAR PROGRAMS

In **PUBLIC SAFETY**, the County has set and achieved a goal of reducing reliance on pretrial detention in the adult criminal court system. The elected officials in the public safety offices meet quarterly on policy changes and operational improvements to improve bond court and pretrial services. Since the start of the project, non-cash orders to release at central bond court, the Leighton Criminal Courthouse, have increased while cash bond amounts have declined. The resulting increased release of defendants at and after bond court has generated a reduction in the jail population, to 7,800 detainees from over 10,000. The County is now working to implement a pilot bond court project that utilizes a state-of-the-art risk assessment tool and to further reduce the use of monetary bonds.

The **COOK COUNTY HEALTH AND HOSPITALS SYSTEM** continues its transition and expansion of the managed care model of health care delivery. The number of patients enrolled in the County's managed care network, CountyCare, has increased to 170,000 per month through September 2015, and is projected to grow to 180,000 per month in 2016. As the Health System moves to expand the managed care model they are working to improve scheduling and access to their clinic network through extended hours and improved preauthorization. The Health System is also focused on improving the patient experience at the County's two hospitals by improving staff communication and customer focus in an effort to make the Health System the provider of choice. Finally, the Emergency Department at Stroger hospital has achieved a reduction in wait times from arrival to discharge by 35%, as well as a decrease by 75% of the number of patients who leave without being seen by a provider.

The County's **ECONOMIC DEVELOPMENT** team is working to coordinate regional economic development efforts. President Preckwinkle, in partnership with the six neighboring counties and the City of Chicago, has launched the Chicago Regional Growth Initiative (CRGI). As a result of this unprecedented collaboration, CRGI works to support and strengthen the metal and machinery sectors through the establishment and work of the Chicago Metro Metal Consortium, increase export opportunities for small and medium sized businesses via the one year old, Metro Chicago Exports and rationalize the permitting process for overweight and oversized trucks in conjunction with CMAP, the Supply Chain Innovation Network of Chicago (SINC) and transportation leaders.

CRGI meets semi-annually to review the progress of current efforts, identify additional opportunities for collaboration and to deepen the relationships among the public and private sectors economic development leaders. In 2016 CRGI anticipates developing a strategy to foster Foreign Direct Investment in the manufacturing and service sectors to further economic growth of the region.

The **PROPERTY AND TAXATION** system has successfully issued the second installment of the property tax bills on time for five years in a row after issuing them late for over three decades. The property and tax elected offices continue to meet quarterly to automate the process and build upon the progress that has been made.

REPORTING

In the Offices under the President, the Performance Management Office (PMO) holds weekly accountability meetings led by the Chief of Staff and attended by County Bureau Chiefs and Bureau of Finance Department Heads. The County continues to demonstrate progress on efforts to reform the operations of its finance and administration functions. To read reports for each of the offices and agencies of the County, please visit the STAR website at https://performance.cookcountyil.gov/star-reports.

In addition to the reporting responsibilities, the Performance Management Office works with agencies to refine measures, train midlevel managers on how to integrate data into their day-to-day decision making and perform process improvement evaluations, so targeted operational objectives are achieved. In 2016, the Performance Management Office will continue the process of aligning measures with programs and costs and conducting data audits to ensure accurate data is available. This process will also be used to further facilitate departments' understanding and use of "zero based budgeting" a practice the County Board mandated by ordinance in 2015.

Zero based budgeting will represent a break from the traditional use of incremental budgeting. With incremental budgeting departmental managers justify only variances versus past years based on the assumption that the "baseline" is automatically approved. By contrast, zero-based budgeting requires that a budget request be re-evaluated thoroughly, starting from the zero-base. This involves, as a start, calculating the actual current cost of a department's activities by the cost per unit (for Facilities Management an example would be "operating cost per square foot of building.")

WE WANT TO HEAR FROM YOU:

What are your ideas for improving county services?
What are your ideas for making county government more efficient?
How can we improve the budget process for next year?

For more information and to share your ideas, visit our website:
http://www.cookcountyil.gov/budget

Finance & Administration	Reporting Office	2013 Actual	2014 Actual	2015 Q3 YTD	2015 Q3 YTD Target	Variance	2016 Target
Number of Departments Tracking Above Current Budget Overall	Budget	13	20	12	0	-	0
Revenue Collected from all Home Rule Taxes (excluding Tobacco Tax) (Millions)	Revenue	$260	$297	$239	$231	3%	$305
Revenue Collected from Tobacco Tax (Millions)	Revenue	$150	$133	$104	$99	5%	$134
Paid Sick Leave per Employee in Offices Under the President in Hours Per Month	Human Resources	5	7	7	5	40%	5
Average Hiring Cycle Time	Human Resources	88	90	80	90	-11%	98
Percent of Procurements Completed on Target	Procurement	55%	29%	39%	70%	-31%	70%
Invoice Payment Cycle Time	Comptroller	50	49	46	30	53%	30
Public Safety	**Reporting Office**	**2013 Actual**	**2014 Actual**	**2015 Q3 YTD**	**2015 Q3 YTD Target**	**Variance**	**2016 Target**
Average Daily Population - Adult (CCDOC Divisional Population)	Justice Advisory Council	9,715	8,870	7,879	7,500	5%	7,500
Percent of Orders at Central Bond Court Resulting in I- Bonds or Electronic Monitoring	Justice Advisory Council	29%	46%	49%	65%	-16%	65%
Average Daily Population - Youth (Juvenile Temporary Detention Center)	Justice Advisory Council	262	308	333	325	2%	325
Adult Transfer Population held at JTDC	Justice Advisory Council	72	97	135	-	-	-
Healthcare		**2013 Actual**	**2014 Actual**	**2015 Q3 YTD**	**2015 Q3 YTD Target**	**Variance**	**2016 Target**
Number County Care Enrollees	Managed Care	61,020	93,635	169,034	157,576	7%	180,000
Venous Thromboembolism (VTE) Prevention (%)	Stroger Hospital	-	84%	85%	99%	-15%	99%
Surgery Begins at the Scheduled Time (%)	Stroger Hospital	-	40%	48%	80%	-32%	80%
Willing to Recommend Hospital (%)	Stroger Hospital	-	65%	68%	85%	-17%	85%
Venous Thromboembolism (VTE) Prevention (%)	Provident Hospital	-	90%	97%	99%	-3%	99%
Surgery Begins at the Scheduled Time (%)	Provident Hospital	-	40%	41%	80%	-40%	80%
Willing to Recommend Hospital (%)	Provident Hospital	-	63%	68%	85%	-18%	85%
Percent Moving Through the Clinic Visit	ACHN	-	68%	65%	75%	-10%	75%
Percent of Ease Getting Clinic on the Phone	ACHN	-	62%	62%	75%	-14%	75%
Average Hiring Cycle Time	CCHHS	-	203	151	139	9%	139
Economic Development	**Reporting Office**	**2013 Actual**	**2014 Actual**	**2015 Q3 YTD**	**2015 Q3 YTD Target**	**Variance**	**2016 Target**
Number of Businesses Assisted	Planning & Development	18	106	70	54	30%	70
Number of Affordable Housing Units Supported	Planning & Development	-	136	192	75	156%	100
Number of Estimated Construction Jobs Supported by Tax Incentives	Planning & Development	-	1,200	1,710	534	220%	750
Property & Taxation	**Reporting Office**	**2012 Tax Year**	**2013 Tax Year**	**2014 Tax Year**	**TY2014 Target**	**Variance**	**2015 Target**
Date Second Installment Tax Bills are Mailed	Countywide	6/26/2013	6/27/2014	7/1/2015	7/1/2015	0%	7/1/2016
Valuation Time for Assessment Process	Assessor	350	326	310	330	-6%	331
Date to Complete Complaint Session	Board of Review	4/19/2013	4/17/2014	4/15/2015	4/18/2015	-1%	4/18/2016
Percent Property Tax Parcels Paid On-Time	Treasurer	90%	90%	90%	90%	0%	90%

RESIDENT'S GUIDE

CITY/COUNTY COLLABORATION

In March of 2011, President Preckwinkle and Mayor Emanuel appointed the Joint Committee on City-County Collaboration, comprised of eight civic leaders, to recommend ways the County and City could streamline services, improve residents' interactions with government, and reduce costs. In June 2011, the Joint Committee issued a report describing 19 areas for collaboration and set the goal of achieving $66 to $140 million in a combination of savings and revenue by the end of 2014. To date the County and City have identified a total of $67.5 million since the inception of the Collaboration.

The County and City reached this milestone by eliminating duplicative services, identifying new efficiencies through coordinated enforcement and service delivery, and leveraging economies of scale through joint procurement and grant applications. In addition, the County and City continue to generate additional revenue through various initiatives, including joint tobacco enforcement efforts and the exchange of updated tax registration files on Amusement taxes, Vehicle Fuel taxes, Parking taxes, Liquor taxes, and Non-titled Use taxes.

BUDGET PROCESS

Cook County prepares an annual budget that provides a spending plan for the next fiscal year. The County produces a balanced budget, as required by the State of Illinois' Counties Code, which accounts for the County's estimated revenue and intended spending. The budgetary basis of accounting is a cash (plus encumbrances) basis, while the County's Comprehensive Annual Financial Report (CAFR) is prepared using the accrual basis of accounting for the government-wide financial statements and the modified accrual basis of accounting for the governmental fund financial statements. The Health Enterprise Fund's annual budget is also prepared on a cash plus encumbrance basis, while their financial report is prepared using the accrual basis of accounting.

The budget process begins in early summer when departments inform the Department of Budget and Management Services (DBMS) of their expected personnel and non-personnel needs for the next year. DBMS prepares revenue estimates and analyzes other resources available to accurately forecast the fiscal outlook for the coming year.

DBMS prepares the preliminary budget forecast based on the departmental request and estimated collected revenues. The preliminary forecast is required to be filed with the President's Office by June 30 of each year. The forecast is provided to the Cook County Board of Commissioners and made available for County residents. This year, the County presented its preliminary budget forecast on June 30, 2015. Pursuant to Executive Order 2012- 01, the President holds a preliminary budget hearing to allow residents to express their opinions concerning items within the proposed budget. After receiving input from residents, the President of the County Board and DBMS work with each department to develop a final executive recommendation.

The executive budget, as recommended by the President, is submitted to the County Board's Committee on Finance, which in turn holds hearings with each department. The Finance Committee holds public hearings at four sites throughout the County to hear resident comments regarding the budget. The County Board considers the budget carefully and may submit amendments that have a net zero impact to the overall County operating budget.

The County Board approves the final budget, in the form of the Appropriation Ordinance. The Appropriation ordinance is implemented at the start of the fiscal year, which begins on December 1 of each year.

COOK COUNTY BUDGET CALENDAR

MAY/JUNE

Departments submit preliminary revenue and expense estimates to the Department of Budget and Management Services (DBMS). The agencies specifically summarize issues, request specific funding levels, and justify staffing requests.

JUNE

DBMS prepares the preliminary budget forecast based on the requests submitted by the departments and the revenue the County expects will be collected. The preliminary budget forecast is filed with the President's Office by June 30.

JULY

The President holds a public hearing on the Preliminary Budget, allowing the public to provide feedback during the development of the Executive Budget Recommendation.

SEPTEMBER

Residents and departments provide input during the final development of the County budget. The President and DBMS work to balance department requests with available resources.

OCTOBER

The President submits the Executive Budget Recommendation to the Committee on Finance of Cook County.

OCTOBER — NOVEMBER

The proposed budget is made available for public review at various locations throughout the County. Public hearings are conducted during which the Committee on Finance considers testimony from service providers, program staff, and the general public. After the hearings have been completed and any amendments inserted, the Board of Commissioners approves and adopts the Appropriation Bill, which authorizes funding and staffing levels for each department.

DECEMBER

The fiscal year begins. The Appropriation Ordinance is implemented on December 1.

ONGOING

Quarterly allotments are implemented and monthly expenditure and revenue reports are reviewed to ensure the resources allocated through the Appropriation Ordinance are managed. In accordance with the STAR Performance Management program, offices report data about how well programs are functioning and services are being provided to ensure high quality services are provided with the resources collected.

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INTRODUCTION

The total operating revenue for Cook County in FY 2016 is estimated at $4,217 million compared to FY 2015 operating revenue of $3,749 million. The increase of $468 million is a change of 11% and is attributed primarily to a Sales Tax increase of $308 million as a result of the 1% increase effective on January 1, 2016 and an increase in projected managed care revenues at the Cook County Health and Hospital System . Total operating revenues include revenues for the: General Fund, Health Enterprise Fund, Special Purpose Funds, and Grants.

The County has a General Fund, Health Enterprise Fund and 33 restricted Special Purpose Funds. The County uses a fund accounting system to present the financial position and the results of operation for each fund. It is also designed to provide budgetary control over the revenues and expenditures of each fund. Separate funds are maintained for the purpose of segregating various types of governmental activities. Each fund is an independent fiscal and accounting entity made up of a self-balancing set of accounts containing all transactions affecting the particular fund.

The County FY 2016 General Fund and Health Enterprise Fund revenue is estimated to be $3,375 million, approximately $292 million, or 9.5% above the projected FY 2015 revenue of $3,082 million. Revenues are estimated for budgetary purposes through trend analysis of historical data. For major tax-based revenues, economic forecasting models are applied to account for the impact of the national and local economy.

GENERAL FUND

The total budgeted revenue for FY 2015 was $1,432 million for the General Fund. The FY 2016 revenue is estimated at $1,734 million for the General Fund, representing a 21%, or $302 million increase, reflecting the approved sales tax increase which will be largely dedicated to an appropriation for Pension funding. The General Fund encompasses the Corporate and Public Safety Funds.

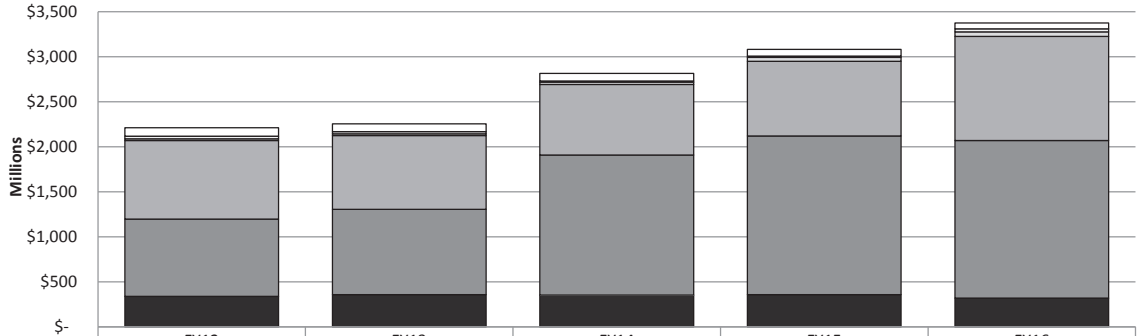
The **CORPORATE FUND** is the general operating fund of the County; this fund includes the majority of the property tax related functions of County government on behalf of underlying jurisdictions, as well as general administrative functions of the County. It funds such departments as the County Assessor, County Treasurer, County Clerk, Recorder of Deeds, Board of Review and the various offices under the President. The Corporate Fund accounts for approximately 13% of FY 2016 revenue ($447 million) and derives most of its revenue from departmental fees and sales tax.

The **PUBLIC SAFETY FUND** is comprised of the County's criminal justice system: jails, courts, and related programs. Departments in this fund include: Sheriff, State's Attorney, Public Defender, Office of the Chief Judge and the Juvenile Temporary Detention Center. The Public Safety Fund comprises approximately 38% of FY 2016 revenue ($1.29 billion). The revenue supporting this fund is mostly derived from the property tax levy, departmental fees and non-property taxes such as the sales tax, gas tax, alcoholic beverage tax, and use tax.

The **HEALTH ENTERPRISE FUND** encompasses the County's public health care system. Contained within this fund are the Department of Public Health, Stroger Hospital, Oak Forest Health Center, Provident Hospital, Cermak Health Services, the Ambulatory/Community Health Network Clinics and Managed Care operation, which houses the Managed Care program commonly referred to as CountyCare, which was launched in FY 2013. The Health

REVENUE

Fund makes up approximately 49% of FY 2016 revenue ($1.64 billion) and receives the majority of its revenue from patient fees (Medicaid, Medicare, other third party and private payers), Managed Care – revenues allocated per member per month for an expanded Medicaid population, Disproportionate Share Hospital payments (DSH), payments from the Benefits Improvement and Protection Act (BIPA), and tax revenues in the form of an annual tax allocation for operations.



	FY12	FY13	FY14	FY15	FY16
Other Financing Sources	93,722,871	87,610,518	84,011,455	74,015,057	64,587,429
Miscellaneous Revenues	28,074,442	22,420,327	14,326,028	14,136,719	32,181,337
Intergovernmental Revenues	19,258,275	19,486,001	23,240,947	44,427,948	50,762,472
Non-Property Taxes	872,829,437	820,957,033	785,064,114	828,269,945	1,157,720,000
Fees	858,239,418	947,258,301	1,555,459,860	1,763,846,469	1,748,183,411
Property Taxes	$339,650,495	357,828,965	352,722,380	357,782,073	321,353,546

Data Source: Actual Revenues FY 2012 - FY 2014, Projected Actual Revenues FY 2015, Adopted Appropriation FY 2016

REVENUE BY SOURCE

Under State law, using its Home Rule power, the County imposes and collects taxes and fees. In addition, the State of Illinois also imposes and collects taxes and fees with a portion of the revenue being remitted to the County. These different revenue sources which are imposed both by the County and by other governments are grouped into six categories: 1) property taxes, 2) fees, 3) non-property taxes, 4) intergovernmental revenues, 5) miscellaneous revenues, and 6) other financing sources.

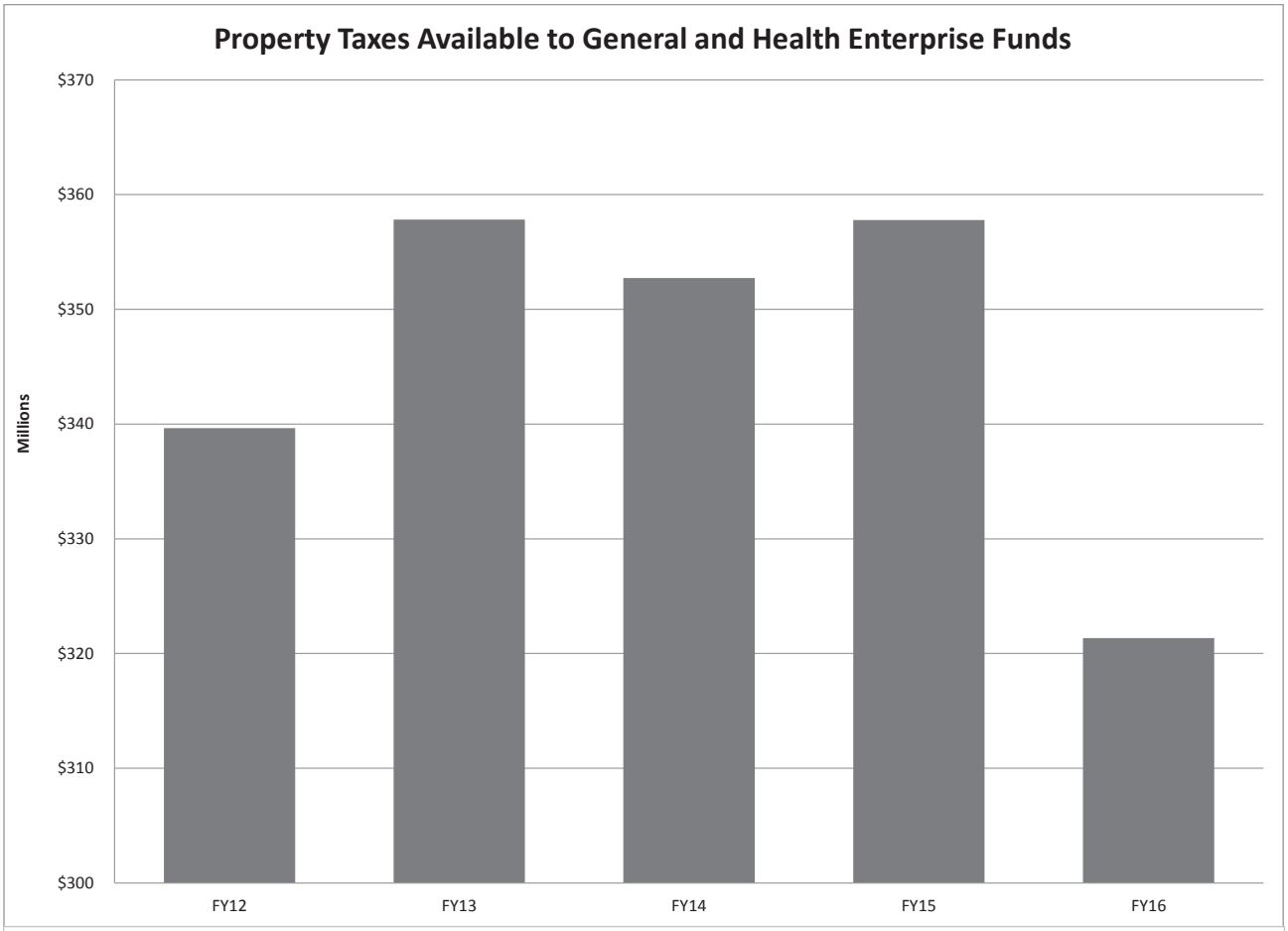
PROPERTY TAX

In FY 2015, the County property tax revenue available for General Fund operations was $351.1 million. The estimate for net property tax revenue in FY 2016 to finance General and Health Enterprise Fund operations is $310.1 million. This figure is $41 million less than FY 2015. The decrease in revenue available to the General Fund and Health Enterprise Fund is a result of increased Election Fund requirements for the forthcoming presidential election cycle and an increase in Bond and Interest debt service obligations. The decrease is despite the fact that the net property tax levy through the incorporation of new property construction and the expiration of incentives and tax increment financing districts will increase by $10.4 million.

The County's total property tax levy is made up of two basic components; 1) the base property tax levy and 2) revenue from expiring incentives, expired tax increment financing districts, and new property construction. As TIF districts and incentives expire, the County recognizes additional property tax revenue without increasing property taxes on Cook County taxpayers on a real (net of inflation) or nominal basis. Similarly, the addition of new property

through construction and economic activity allows the County to generate additional revenue without increasing property taxes for existing taxpayers. The County's 2016 proposed base property tax levy continues to be $720.4 million. In addition, the levy includes $21 million in property taxes that will be captured from new property, expiring TIF districts and expiring incentives from previous years, and $10.4 million captured in the coming 2016 levy, offset for the loss in collections from operating accounts for an estimated net total property tax amount of $741 million available for appropriations. The new property calculation reflects the figures published by the Cook County Clerk for the 2014 tax year, which are the most recent available which were published in June of 2015. The base property tax levy established by the County Board of Commissioners is currently $720.4 million and has not been adjusted to account for inflation since 1996. This amount is levied by adjustments to the property tax rate in order to offset increases or decreases to the assessed valuations in Cook County. As a result of the flat base levy, the Cook County portion of property tax bills has actually declined on a real basis, net of inflation annually since 1996 and may continue to do so in the 2016 tax year.

In addition to the Property Tax Levy, budgeted property tax revenues also reflect an estimate of declared TIF surplus of remittance of the County's proportionate share of expiring TIF districts across the County. Budgeted TIF surplus revenues were $5.9 million in FY 2015. The FY 2016 estimate is approximately $11.3 million, reflecting the City of Chicago's declared surplus of $113 million, as well as an estimate for the annual average receipt from expiring suburban TIF districts.



Data Source: Actual Revenues FY 2012 - FY 2014, Projected Actual Revenues FY 2015, Adopted Appropriation FY 2016

REVENUE

NON-PROPERTY TAXES

The County is projecting to receive $828.3 million in non-property taxes in FY 2015; this is slightly higher than the FY 2015 budgeted revenue of $812 million in part due to increased new vehicle sales positively impacting Use Tax proceeds. The estimated revenue for non-property taxes in FY 2016 is $1,158 million, which is an increase of $345.8 million compared to the FY 2015 budget. This increase is the result of an increase to the Cook County Sales Tax by 1.0% and the implementation of a Hotel Accommodations Tax at a rate of 1% of the gross rental or leasing charge.

Non-property taxes are for the most part taxes imposed by the County under the Home Rule authority granted by the 1970 Illinois Constitution. Under the State Constitution, the County's taxing authority is limited only by a prohibition against an income based tax and a tax upon occupations. All of the non-property taxes are administered and collected by the Cook County Department of Revenue except for the Sales Tax, Off Track Betting Commission, Illinois Gaming – Casino, Retailer's Occupation Tax, Non-Retailer Vehicle Transaction Tax, and the State Income Tax which are collected by the State on the County's behalf. All non-property taxes are deposited into the Corporate Fund and Public Safety Fund.

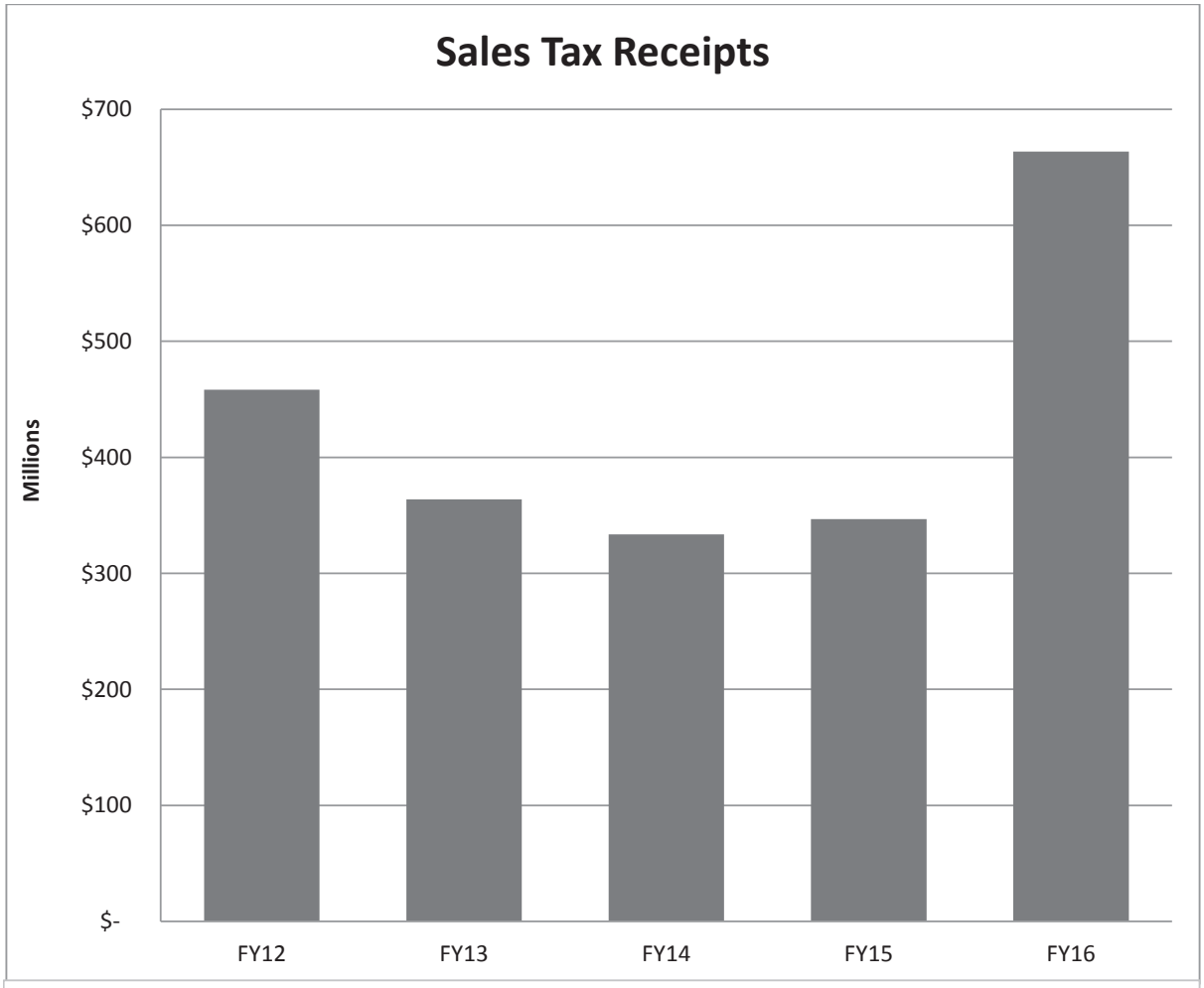
COOK COUNTY SALES TAX

The Cook County Sales Tax was established September 1, 1992 and was imposed on general merchandise at a rate of 0.75%. The tax is County-wide including both incorporated and unincorporated areas and has been adjusted over time by the County Board. The State collects the sales tax on behalf of Cook County, and remits the tax receipts to the County.

The FY 2016 Cook County gross sales tax estimate is $663.5 million and is distributed between the Public Safety Fund and Corporate Fund, with approximately $270.5 million dedicated to an appropriation for an additional payment to the Pension Fund. In FY 2015, the budgeted revenue from sales tax was $345 million, projected sales tax revenues in FY 2015 are expected to be slightly higher at $346.8 million.

As of January 1, 2016, the effective sales tax rate in Cook County will increase to 1.75%. This 1.0% sales tax increase is expected to produce approximately $308 million in FY 2016, which would be used as follows: $270.5 million towards an additional appropriation to the Pension Fund, $10 million towards additional funding for highway infrastructure, and $25 million to fund rising legacy debt service payments.

In FY2017, the sales tax is projected to yield $474 million and will be proposed for an allocation as follows: $340.7 million contingent pension approporiation, $65 million towards highway infrastructure and $55 million for increased legacy debt service payments. Coupled with expenditure reductions this action aims to confront the Pension Fund's shortfall and the County's long-term fiscal challenges.



Data Source: Actual Revenues FY 2012 - FY 2014, Projected Actual Revenues FY 2015, Adopted Appropriation FY 2016

COOK COUNTY USE TAX

Beginning December 1, 1995, the County imposed and collected the Cook County Use Tax. This tax applies to tangible personal property (e.g. cars, motorcycles & boats) titled or registered with a State agency, within the corporate limits of Cook County. The rate is 1%. The FY 2015 Cook County use tax projection is $81 million, $7.5 million higher than the FY 2015 budget. The use tax is distributed only to the Public Safety Fund. The Cook County Use Tax is estimated to bring in $77 million in revenue for FY 2016, slightly less than the FY 2015 revenue projection due to expectations of a flat year in new vehicle sales resulting from a higher inventory of used vehicles coming off lease agreements.

ALCOHOLIC BEVERAGE TAX

The Alcoholic Beverage Tax is imposed on the retail sale in Cook County of all alcoholic beverages. The ordinance was enacted in 1975 and last amended in 2012. Wines containing 14% or less alcohol by volume are taxed at the rate of 24 cents per gallon, while those containing more than 14% are taxed at the rate of 45 cents per gallon. Alcohol and spirits are taxed at a rate of $2.50 per gallon and beer is taxed at a rate of 9 cents per gallon. Once collected, all receipts are distributed to the Public Safety Fund. The Alcoholic Beverage Tax is projected to garner $36.6 million in FY 2015 and is estimated to bring in $37 million in revenue for FY 2016. Continued enforcement efforts will keep the revenue level despite modest declines in projected consumption.

REVENUE

CIGARETTE TAX

Prior to 1997, the Cigarette Tax was imposed at a rate of 10 cents per packet of 20 cigarettes. Beginning in FY 1997, the cigarette tax began a series of increases including the last increase in FY 2013, bringing the tax up from $2 to $3 per pack. The Cigarette Tax is estimated to bring in $134 million in revenue for FY 2016, compared to a projected $134.9 million in FY 2015. The decline in consumption due to price sensitivity to higher tax rates, impact of smoking cessation programs and increased usage of alternative e-cigarettes is offset by increased compliance efforts conducted by the Department of Revenue utilizing tobacco-sniffing dogs as well as public outreach programs such as the whistleblower telephone hotline regarding retailers who would seek to avoid paying the levied tax.

GAS TAX

The Gas Tax is imposed on the retail sale of gasoline and diesel within Cook County. Prior to FY 1997, the tax rate of 6 cents per gallon was not imposed on propane, jet fuel, diesel fuel, or kerosene. The receipts generated from this tax are deposited in the Public Safety Fund and Corporate Fund. The Gas Tax is estimated to bring in $88.7 million in revenue for FY 2016, compared to projected FY 2015 revenue of $90.6 million. The increase of more fuel efficient cars and cars that run on alternative fuel and electricity have impacted the demand for gasoline and diesel products in the County; which in turn negatively impact the revenue from this tax. Though average vehicle miles driven has declined, the stabilization of gasoline prices and the Department of Revenue continuing a major focus on enforcement initiatives for this tax type to ensure a level playing field for all taxpayers in FY 2016 will keep revenue generation level.

RETAIL SALE OF MOTOR VEHICLES TAX

A tax is imposed on the retail sale of new motor vehicles in Cook County at a rate of $7.50 for 2-wheelmotor vehicles, $11.25 for 3-wheel motor vehicles, $15.00 for 4-wheel motor vehicles, and $22.50 for trucks, truck tractors, trailers, semi-trailers or pole trailers. All of the tax receipts are deposited in the Public Safety Fund. The Retail Sale of Motor Vehicles Tax is estimated to bring in $3.2 million in revenue for FY 2016, compared to projected FY 2015 revenue of $3.6 million. The decrease is due to expectations of a flat year in new vehicle sales due to a higher inventory of used vehicles coming off lease agreements will keep revenues stable.

NON-RETAILER TRANSACTION TAX

The non-retailer transactions tax is a use tax for non-retailer transfers of motor vehicles in Cook County. The tax is applied to the transfer or purchase of a motor vehicle that is titled or registered from a non-retailer, at a location in Cook County, with an agency of the State of Illinois. The estimated FY 2016 revenue is $22 million, compared to projected FY 2015 revenue of $15.3 million. The increase is due to the full effect of the State collecting this tax on behalf of the County at registration and remitting the revenue similar to some of the other non-property taxes as well as anticipated collection on outstanding past due taxes from prior years.

GAMBLING MACHINE TAX

In FY 2013, Cook County instituted a tax on electronic gambling machines. The tax rate is $1,000 per year per electronic gambling device, such as a slot machine, and $200 per year per video gaming terminal, such as a video poker machine. The Gambling Machine Tax is estimated to generate $1.5 million for FY 2016, a $0.1 million increase from FY 2015 budgeted revenues as additional machines are brought on-line.

FIREARM AND FIREARM AMMUNITION TAX

In FY 2013, Cook County established a tax on firearms sold in Cook County. The tax of $25 per firearm is levied per new firearm sold and also collected by the seller. In FY 2016, Cook County established a tax on ammunition at a rate of $0.05 per cartridge of centerfire ammunition and $0.01 per cartridge of rimfire ammunition. The revenue generated by the Firearm and Firearm Ammunition Tax is deposited into the Public Safety Fund to help alleviate the cost of gun violence. The tax on firearms and ammunition is estimated to generate revenue of $0.9 million for FY 2016.

WHEEL TAX

The Wheel Tax is an annual license fee authorizing the use of any motor vehicle within the unincorporated area of Cook County. Depending on the motor vehicle's class, weight, and number of axles, annual tax rates vary based on the vehicle and trailer type. All tax receipts are deposited in the Public Safety Fund. The Wheel Tax is estimated to bring in $4.1 million in revenue for FY 2016, compared to projected FY 2015 revenue of $3.7 million. The minor increase in revenue for FY 2016 is due to additional noticing to increase compliance amongst the townships that comprise unincorporated Cook County.

AMUSEMENT TAX

The Amusement Tax is imposed upon the patrons of any amusement within the County of Cook, such as sporting events and theaters. The tax rate is 3.0% of the gross receipts from admission fees or other charges. All tax receipts are deposited in the Public Safety Fund. The Amusement Tax is estimated to bring in $30.3 million in revenue for FY 2016, compared to a projected $33.9 million in FY 2015. Though the tax rate is being held steady in FY 2016, there will be an expansion of the tax base to include ticket resellers.

PARKING LOT AND GARAGE OPERATIONS TAX

The Parking Lot and Garage Operations Tax is imposed upon the use and privilege of parking a motor vehicle in or upon any parking lot or garage in the County of Cook. Effective September 1, 2013, the Cook County Board of Commissioners approved a change to the structure of the Parking Tax imposed upon the use and privilege of parking a motor vehicle in or upon any parking lot or garage in the County. The new structure imposes a rate of 6% of the charge or fee paid for parking for a 24-hour period or less and 9% of the charge or fee paid for parking for a weekly or monthly period. All tax receipts are deposited in the Public Safety Fund. The Parking Lot and Garage Operations Tax is estimated to bring in $45.5 million in revenue for FY 2016. This amount reflects consistency in comparison to the projected revenue in FY 2015 of $46.7.

OTHER TOBACCO AND CONSUMABLE PRODUCTS TAX

In FY 2012 the Home Rule Tax Ordinance was amended to close a loophole in the taxing of other tobacco and consumable products. In FY 2015 the County is expected to collect approximately $6.9 million from taxing tobacco and consumable products other than cigarettes, as well as taxing "roll your own" tobacco on a per ounce basis. The FY 2016 revenue estimate is $8.75 million; the increase is based on the proposed expansion of the tax to electronic cigarettes, specifically liquid cartridges containing nicotine.

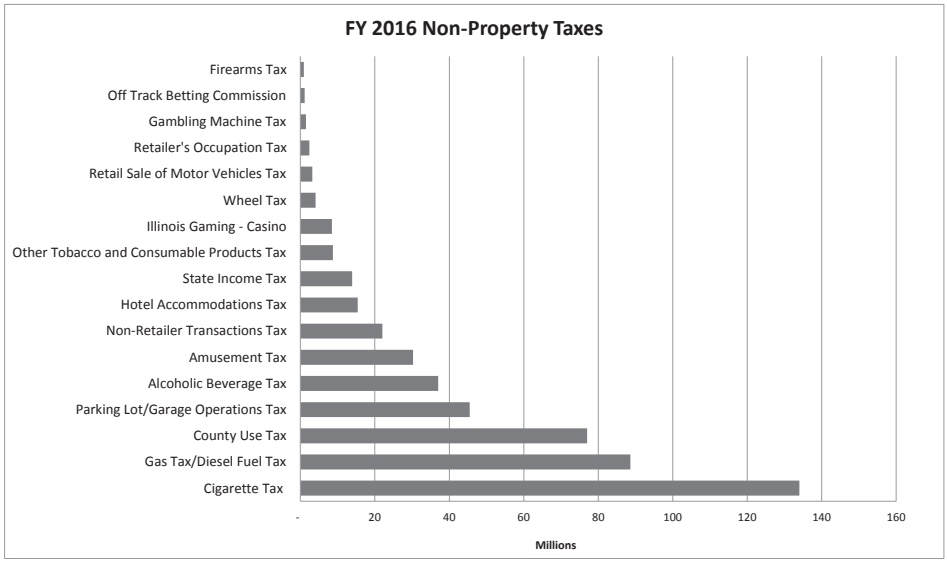
REVENUE

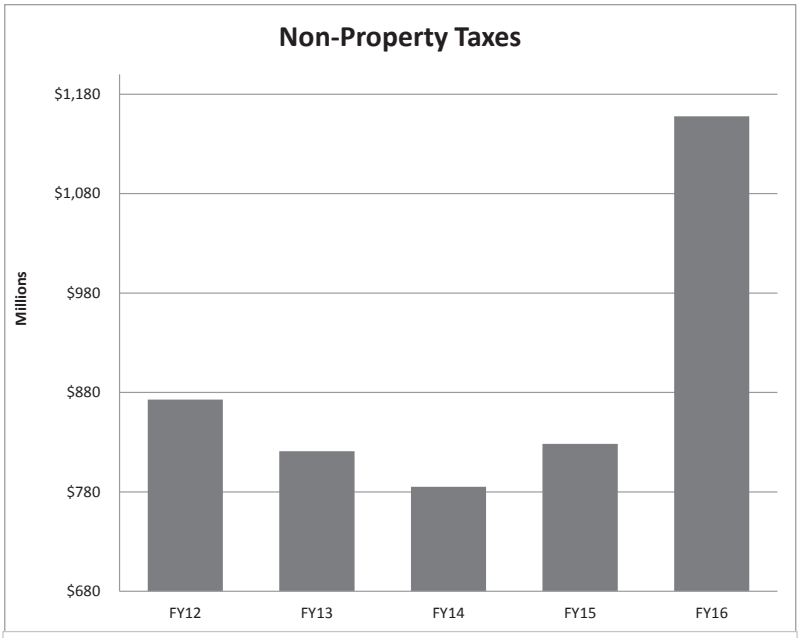
HOTEL ACCOMMODATIONS TAX

In FY 2016, Cook County established a Hotel Accommodations Tax expected to generate $15.4 million in FY 2016 effective May 1, 2016. The tax rate will be 1% of the gross rental or leasing charge. The revenue generated will be deposited entirely in the Public Safety Fund.

STATE INCOME TAX, RETAILER'S OCCUPATION TAX, ILLINOIS GAMING, AND OFF TRACK BETTING COMMISSION

The remaining non-property taxes are generated beyond the authority of Cook County but still remitted to the County. In other words, some taxes and fees are imposed by other governmental units, i.e., the State, and a portion of those tax receipts are given to the County. All revenue received from the State income tax, retailer's occupation tax, Illinois gaming – casino and off-track betting commissions are deposited into the Public Safety Fund. These revenues are estimated based on current statutory formulas, although it is notable that the State of Illinois has not yet adopted a budget for the fiscal year beginning July 1, 2015 and these revenues will ultimately require appropriation by the State of Illinois.





Data Source: Actual Revenues FY 2012 - FY 2014, Projected Actual Revenues FY 2015, Adopted Appropriation FY 2016

GENERAL FUND FEES

The County imposes various General Fund fees for certain services that it performs. The fees charged by various County departments include fees for vital records, real estate transactions, court case filings, and delinquent taxes. The General Fund fees are distributed into the Corporate Fund and Public Safety Fund. The County is estimated to receive $267.1 million at the end of FY 2015 which is higher than budgeted revenues of $261 million. This increase is in despite of a decrease in court case filings, resulting in the Clerk of the Circuit Court projecting to end FY 2015 $18.2 million under budgeted revenues. For FY 2016, total General Fund fees are estimated to generate $229.1 million.

The following estimates were prepared by the respective elected officials and department directors.

COUNTY TREASURER

The Cook County Treasurer is projected to receive $90.7 million in FY 2015. The estimated revenue for FY 2016 is $54 million, which is down by $36.7 million due to State legislation moving up the annual delinquent tax sale by 8 months over a several year period. The Treasurer's source of revenue primarily consists of penalties on delinquent taxes.

COUNTY CLERK

The County Clerk collects revenue for sold and forfeited real estate taxes as well as a fee for each property index number sold at tax sale. In addition, the Clerk collects miscellaneous vital records fees. The Clerk is projecting to receive $10.1 million in revenue for FY 2015 and estimates revenue to be consistent at $10.35 million for FY 2016. Overall revenues have increased reflecting fees resulting from the implementation of marriage equality.

RECORDER OF DEEDS

The Recorder of Deeds collects revenue from the recording and collection of transfer stamps for real estate transactions and other miscellaneous recordings including judgments and liens. The revenue projection is $40.1 million in FY 2015; $6.2 million higher than budgeted revenue due to increased commercial real estate sales in the central business district. For FY 2016, the Recorder is estimating revenues of $33.3 million. The FY 2016 revenue estimate entails a decrease in comparison to the FY 2015 revenue projection as a slowdown in commercial real estate activity is expected.

CLERK OF THE CIRCUIT COURT

The Clerk of the Circuit Court collects revenue from a variety of fees and fines related to court case filings to cover costs in administering judicial facilities and satellite offices. The projected revenue for FY 2015 is $75.3 million and $76.5 million is estimated for FY 2016. The FY 2016 revenue estimate forecasts stabilization in court case filings.

SHERIFF

The Sheriff derives revenue from processing court orders, the Municipal Division, evictions, escrow, Department of Corrections, fines and citations. The projected revenue for FY 2015 is $22 million and for FY 2016 revenue is estimated to remain steady at $21.4 million. The FY 2016 revenue estimation reflects enhanced revenue collection activities as well as participation from the State to intercept debt owed to the County.

REVENUE

PUBLIC GUARDIAN

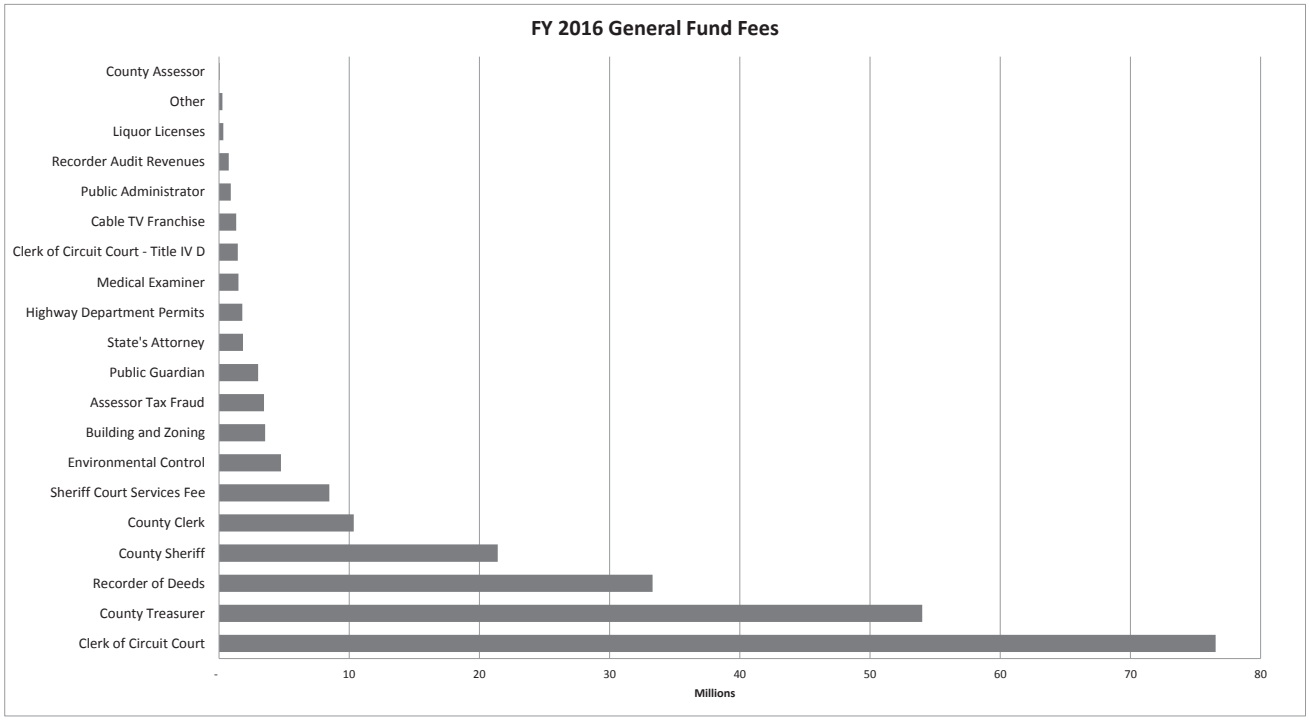
The Public Guardian's Office charges legal and other fees for the representation of disabled adult wards and for the maintenance of their estates in the Probate Division and for minors in the Domestic Relations Division. The FY 2016 revenue estimate remains consistent at $3 million in comparison to projected revenue in FY 2015 of $2.6 million.

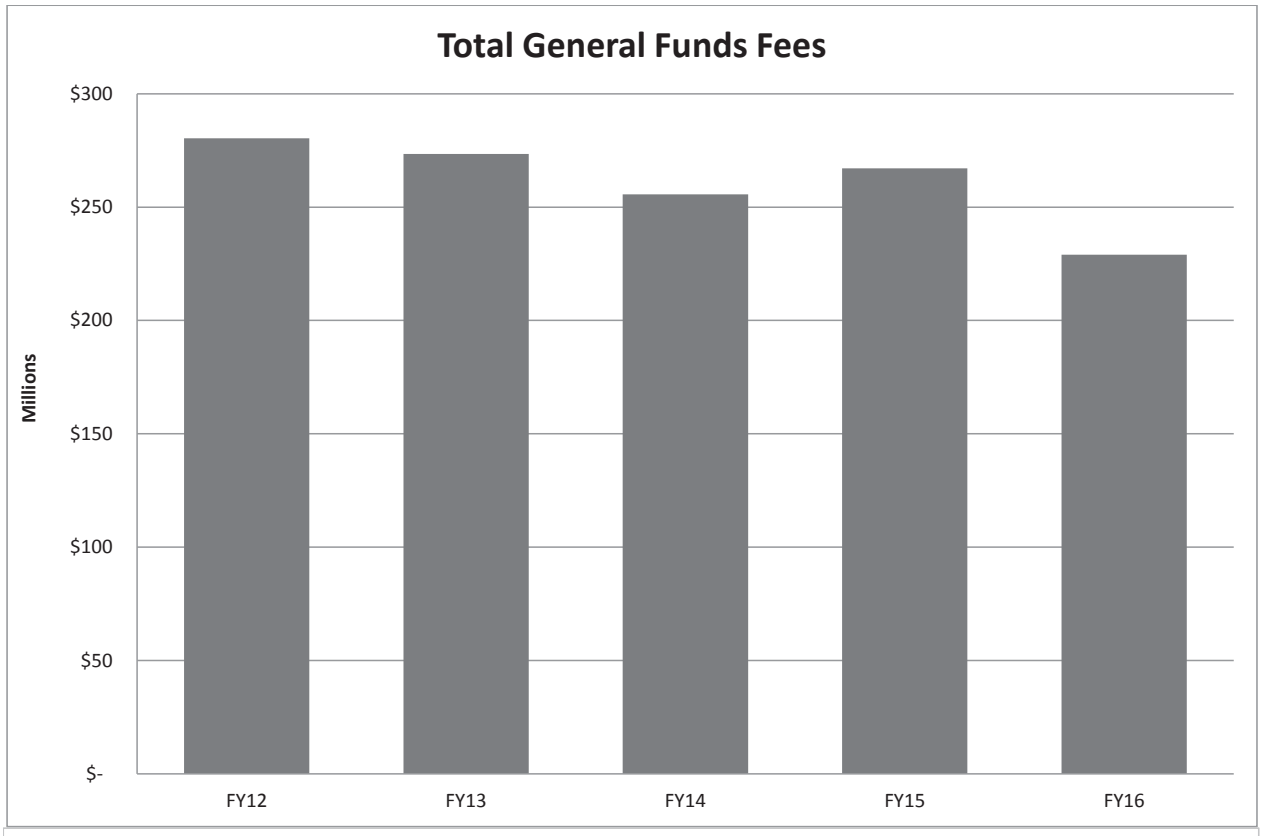
STATE'S ATTORNEY

The State's Attorney's budgeted revenue consists entirely of certain fees for felony and misdemeanor convictions in the Circuit Court, which are imposed by the judges, collected by the Clerk of the Court and deposited directly to the Public Safety Fund. The projected revenues for FY 2015 are $1.7 million and are estimated to remain roughly level at $1.85 million in FY 2016.

BUILDING AND ZONING

The Department of Building and Zoning collects revenue through the inspection of structures and the permitting for the construction of structures within unincorporated Cook County. In addition, the Department collects fees for violations, business occupancy certificates, contractor registrations, and zoning amendments. Building and Zoning is projected to receive $4.4 million in FY 2015 and estimates revenue to be at 3.55 million for FY 2016 as large scale commercial construction activities slowdown.





Data Source: Actual Revenues FY 2012 - FY 2014, Projected Actual Revenues FY 2015, Adopted Appropriation FY 2016

HEALTH ENTERPRISE FUND

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

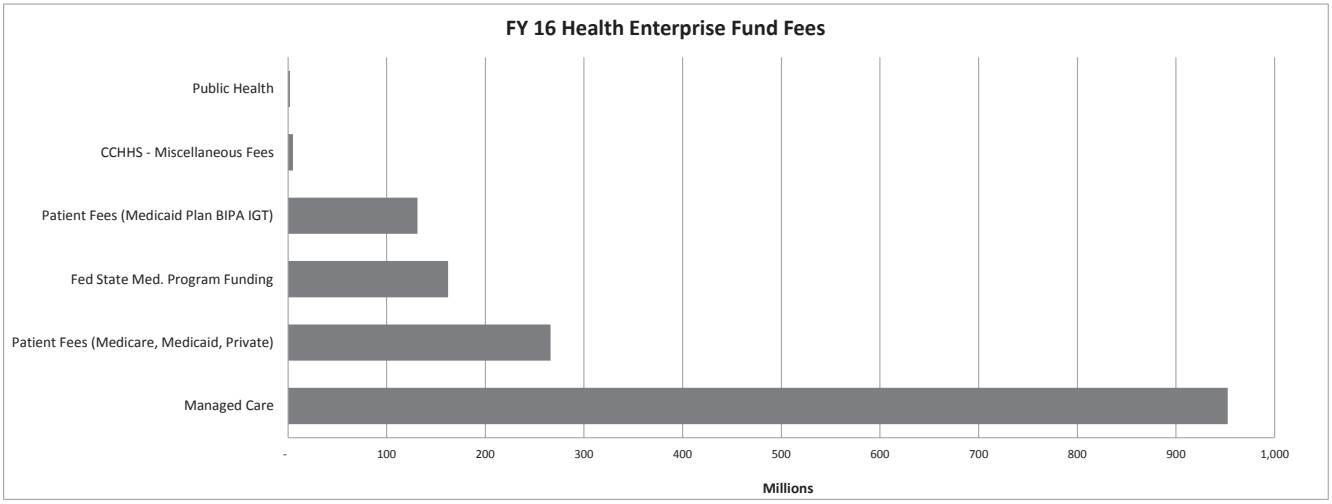
The Health Enterprise Fund receives fees from patient fees, health plan revenues, and supplemental payments for care provided at County hospitals. Patient fees include those from Medicare, Medicaid, private payers and carriers, and health plan revenues through the Cook County Managed Care Community Network (MCCN), also known as CountyCare. Supplemental payments include those from the Benefits Improvement and Protection Act (BIPA), Disproportionate Share Hospital (DSH), and incentive payments from the Federal government to increase electronic medical records.

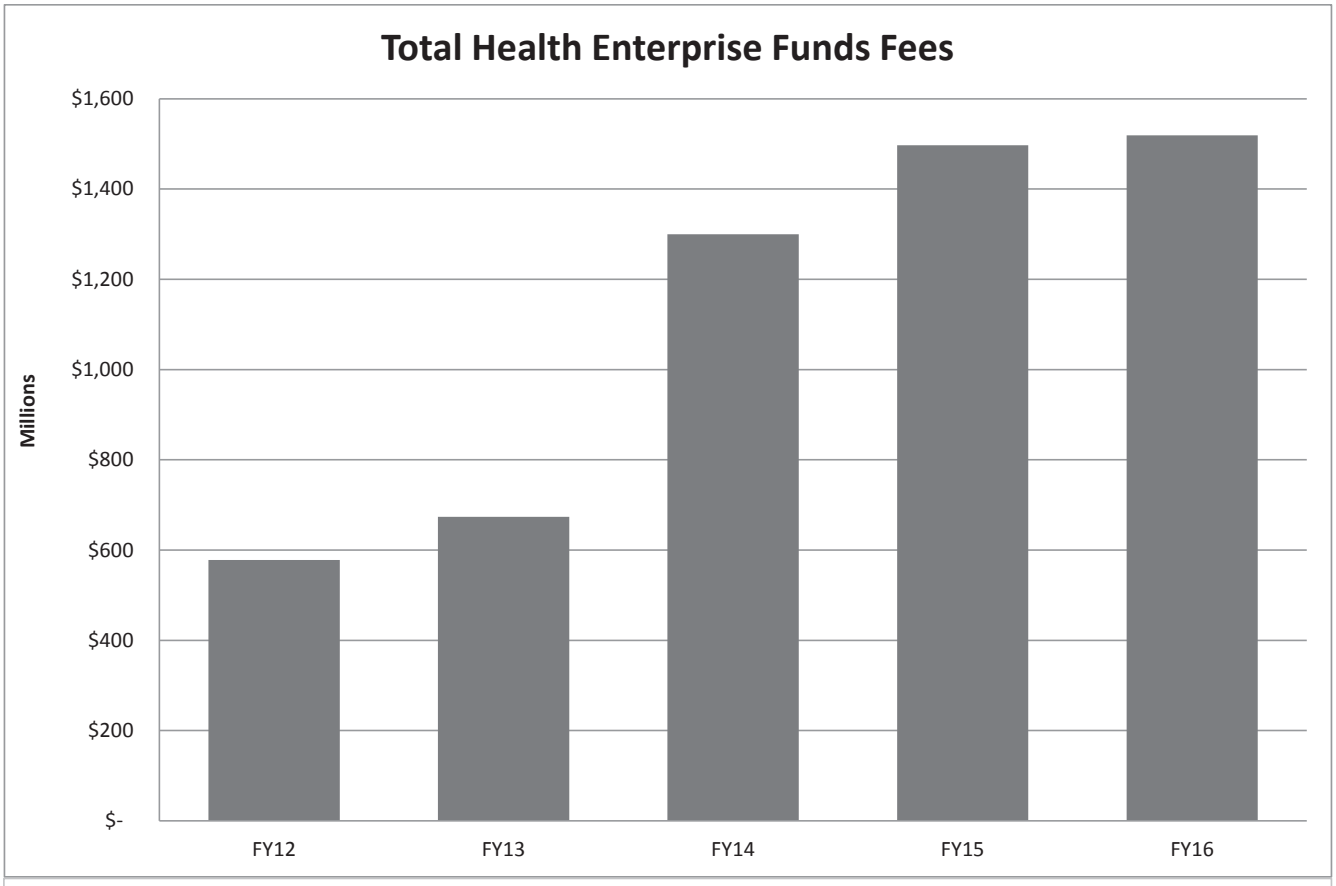
The Cook County Health and Hospital System (CCHHS) also generates revenue through its Department of Public Health by way of inspection fees and a grant reimbursement for the services it performs. There are also miscellaneous revenues from the cafeteria, medical records, parking income, physician's fees, and pharmacy service charges. Finally, tax revenues in the form of an annual tax allocation for operations are provided.

The FY 2015 projection is $1,497 million, $125 million higher than budgeted revenues primarily due to the increased number of insured patients receiving services at CCHHS and the stabilization of Medicaid Fee-for-Service patients who have not yet transferred to a Managed Care program. On July 1, 2014, CountyCare became a County Managed Care Community Network (MCCN) and expanded to include all Medicaid populations, including Family Health Plans (FHP) and Seniors and Persons with Disabilities (SPD). The program began as an early implementation of the Affordable Care Act; through CountyCare and the newly formed MCCN, the health system

REVENUE

is transitioning its business model and reducing the self-payer proportion of its patient base. The uninsured/self-payer proportion treated by CCHHS has declined 21.8% since 2013 to approximately 32% in 2015. For FY 2016 the Health Enterprise Fund estimates fees totaling $1,519 million, $22.3 million higher than projected revenues in FY 2015. The increase is mainly attributed to the projected continued membership expansion of the MCCN to 180,000 members as well as improved billing efforts in the fee for service arena. CCHHS is also expecting to improve access to their clinic network by extending hours to expand outpatient services.





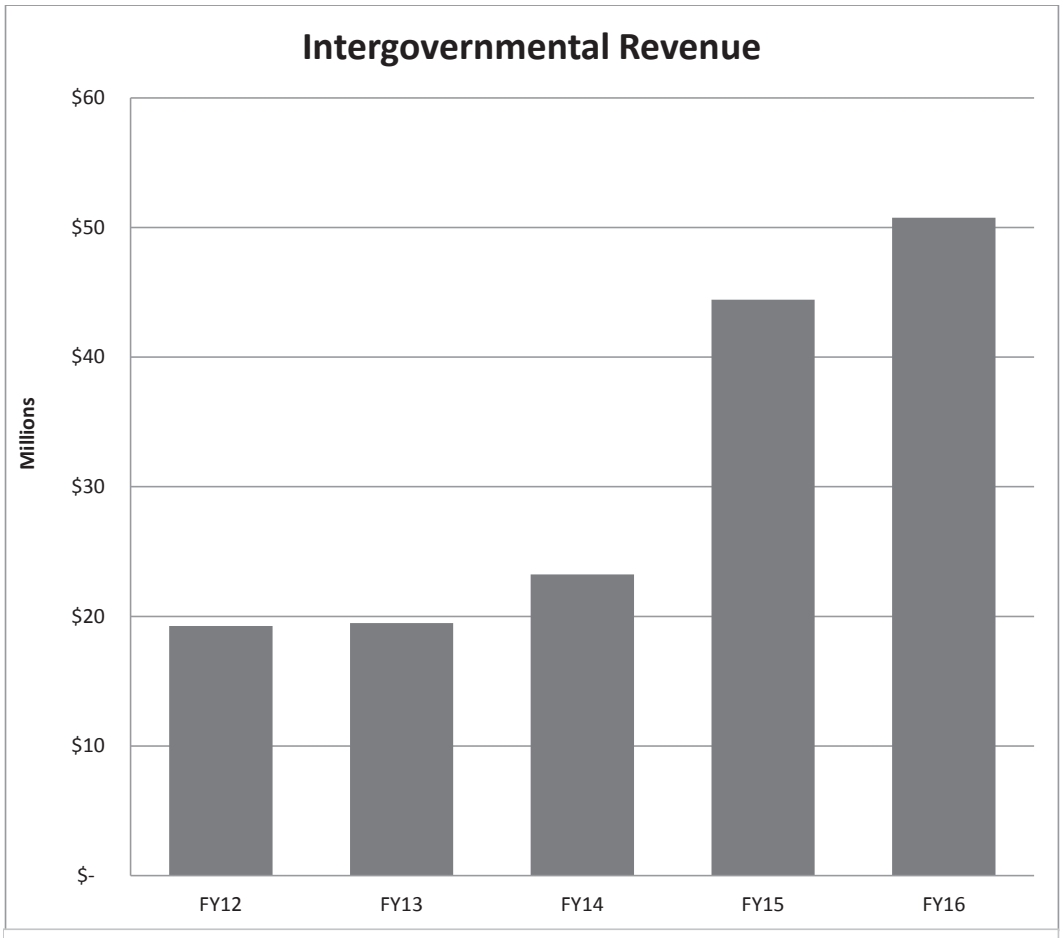
Data Source: Actual Revenues FY 2012 - FY 2014, Projected Actual Revenues FY 2015, Adopted Appropriation FY 2016

INTERGOVERNMENTAL REVENUES

Revenue from intergovernmental sources is granted by other governmental units, i.e., the State. For example, the State through State statute agrees to partially reimburse for the salaries of the State's Attorney and Public Defender.

All revenue received from the state criminal alien assistance (SCAAP), probation, Juvenile Temporary Detention Center (JTDC), State's Attorney and the Public Defender are deposited into the Public Safety Fund.

The Intergovernmental revenue for FY 2015 is projected to be $44.4 million, though this incorporates an assumption that the State of Illinois ultimately funds these amounts despite the delay in passage of a state budget. A court order regarding payment of employee salaries has lead the State to continue paying state employee salaries, and is believed that the state will ultimately fund the anticipated salary reimbursements, however as of September 2015 no funding had been received associated with the State fiscal year that began on July 1, 2015. In the County FY 2016, the revenue estimate is expected to increase to $50.8 million due to a projected increase in funding from the Administrative Office of the Illinois Courts (AOIC). The AOIC subsidizes the salaries of probation officers and administrative staff that work on behalf of adult and juvenile probation. The AOIC has agreed to increase the subsidy from 69% to 88% of salaries. In addition, the Juvenile Temporary Detention Center (JTDC) has transitioned from a Federal Transitional Administrator to the Office of the Chief Judge; as a result, the personnel assigned to the JTDC will also become eligible for the AOIC subsidy for the entirety of the year in 2016.

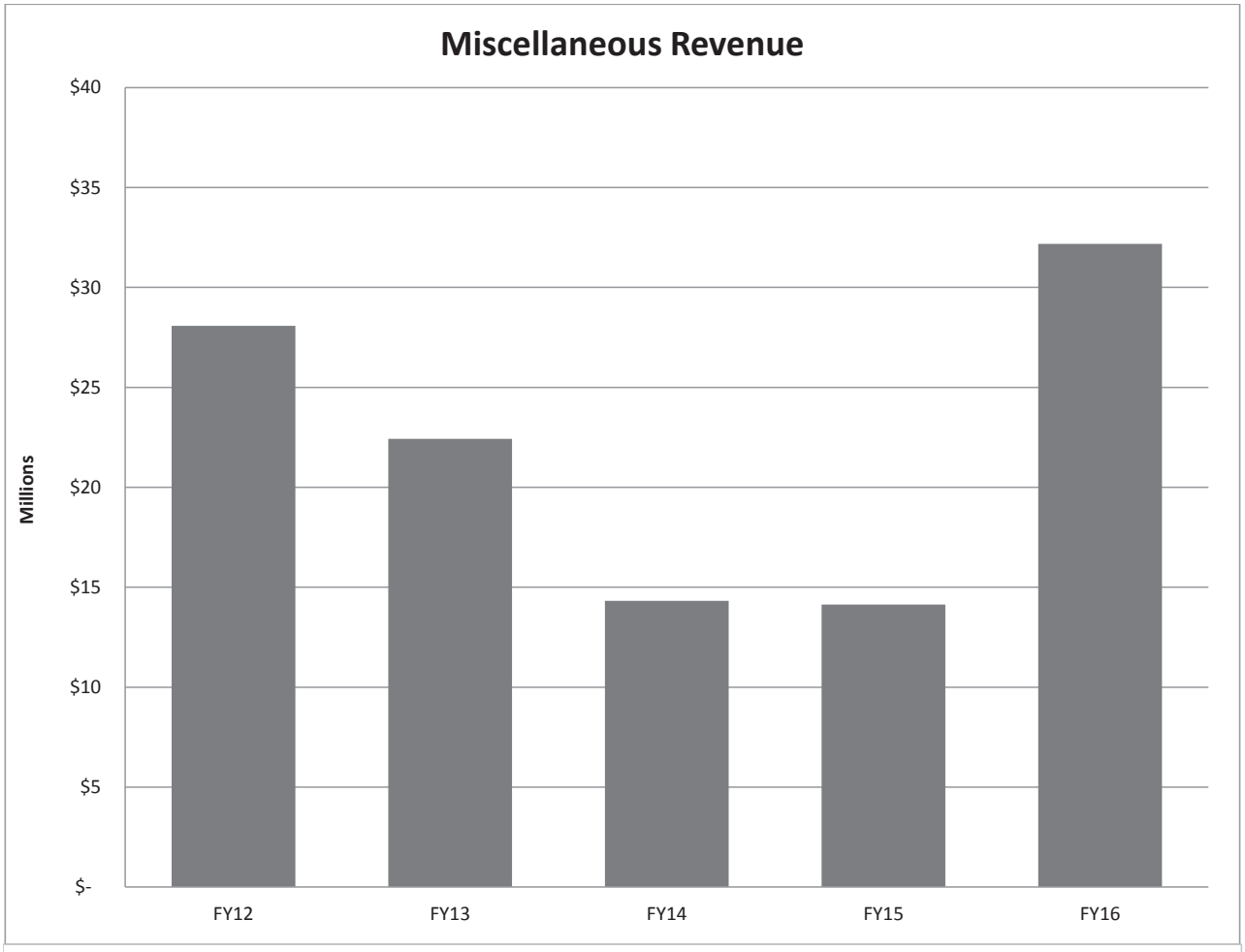


Data Source: Actual Revenues FY 2012 - FY 2014, Projected Actual Revenues FY 2015, Adopted Appropriation FY 2016

REVENUE

MISCELLANEOUS REVENUES

Miscellaneous Revenues includes real estate rental income from various County Buildings, sale of excess real estate, commissions on public telephones, proceeds from the estates of unknown heirs, investment income, and other forms of miscellaneous revenue such as energy efficiency rebates, parking fees, and the sale of salvage. For FY 2016, Cook County is estimated to receive $32.2 million in miscellaneous revenues.

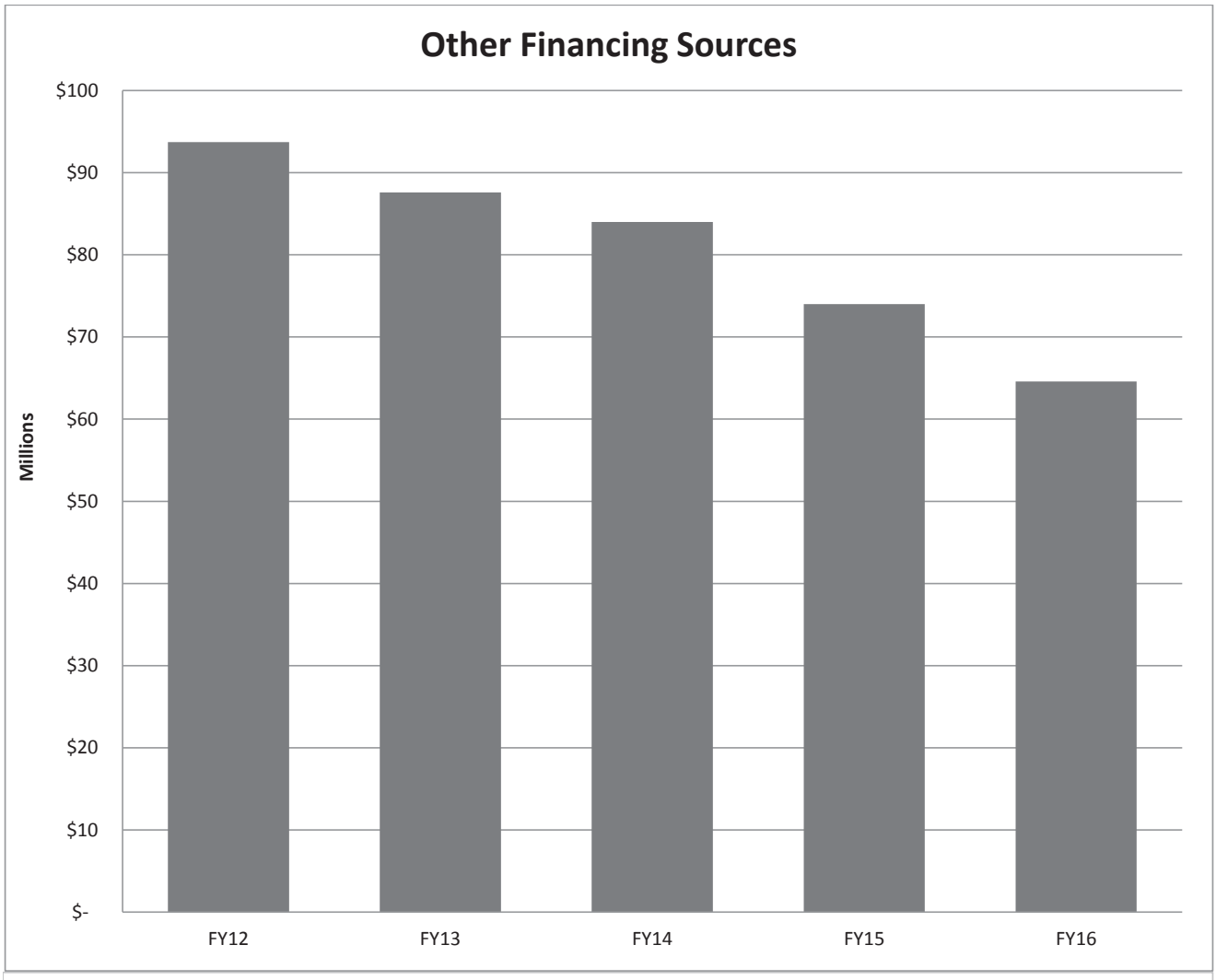


Data Source: Actual Revenues FY 2012 - FY 2014, Projected Actual Revenues FY 2015, Adopted Appropriation FY 2016

OTHER FINANCING SOURCES

Other Financing Sources includes the Motor Fuel Tax (MFT) which the State collects and remits to the County, the estimated FY 2016 Motor Fuel Tax to be made available for Public Safety operations, as authorized by State Statute, is $54.5 million. Motor Fuel Tax revenues are either used to support the Highway and Transportation plan, or certain costs as eligible within the Public Safety Fund. The other revenue source in Other Financing Sources is Indirect Costs reimbursed from Special Purpose Funds and Grants back to the County General Fund based on a cost allocation plan identifying indirect expenses and pension funding supplied by the County.

For FY 2016, the County is estimated to receive $64.6 million in Other Financing Sources, a decline of $9.4 million from FY 2015 projected revenues, reflecting the County's commitment to begin to completely rollback MFT transfers to the General Fund in FY 2016. The Cook County Department of Transportation is in the process of developing the first Long Range Transportation Plan for Cook County since 1940. Through that process, a need for increased funding to support and rebuild infrastructure was identified. In FY2016, an additional $10 million will be allocated to funding road construction projects, a diversion of Motor Fuel Tax funds previously used to support circuit court operations. The County is committed to allocating all of the MFT funds toward Highway and Transportation projects beginning in FY2017 to fund the Long Range Transportation Plan.



Data Source: Actual Revenues FY 2012 - FY 2014, Projected Actual Revenues FY 2015, Adopted Appropriation FY 2016

REVENUE

2016 ANNUAL REVENUES BY SOURCE

	Actual FY14	Appropriation FY15	Projected Actual FY15	Adopted FY16
Property Taxes				
Property Tax - Tax Levy	$ 350,056,115	$ 351,066,777	$ 351,066,777	$ 310,087,546
Property Tax - Tax Increment Financing Surplus	2,666,265	5,920,000	6,715,296	11,266,000
Total Property Tax Revenue	$ 352,722,380	$ 356,986,777	$ 357,782,073	$ 321,353,546
Non-Property Taxes				
Home Rule Sales Tax	333,455,361	345,000,000	346,771,478	663,500,000
County Use Tax	73,344,296	73,500,000	81,001,557	77,000,000
Off Track Betting Commission	1,326,863	1,450,000	1,783,185	1,150,000
Illinois Gaming - Casino	8,453,396	8,500,000	8,508,058	8,450,000
Retail Sale of Motor Vehicles Tax	3,061,674	3,200,000	3,634,741	3,200,000
Retailer's Occupation Tax	2,828,396	2,870,000	2,747,398	2,440,000
Wheel Tax	3,836,749	4,100,000	3,721,626	4,100,000
State Income Tax	11,963,348	12,550,000	13,384,885	13,900,000
Alcoholic Beverage Tax	35,760,729	37,750,000	36,616,942	37,000,000
Gas / Diesel Fuel Tax	89,659,844	89,000,000	90,592,398	88,650,000
Cigarette Tax	131,305,101	134,000,000	134,904,945	134,000,000
Other Tobacco and Consumable Products Tax	6,770,710	8,100,000	6,886,583	8,750,000
Firearm and Firearm Ammunition Tax	889,344	950,000	853,180	930,000
Hotel Accommodations Tax	-	-	-	15,400,000
Gambling Machine Tax	522,903	1,400,000	987,923	1,500,000
Non-Retailer Transaction Use Tax	9,285,927	15,100,000	15,302,087	22,000,000
Amusement Tax	27,791,345	30,000,000	33,860,666	30,250,000
Parking Lot / Garage Operations Tax	44,808,128	44,500,000	46,712,293	45,500,000
Total Non Property Taxes	$ 785,064,114	$ 811,970,000	$ 828,269,945	$ 1,157,720,000
Fees				
County Treasurer	80,510,200	70,000,000	90,677,013	54,000,000
County Clerk	9,986,333	10,350,000	10,120,275	10,350,000
Recorder of Deeds	35,947,286	33,916,000	40,078,645	33,293,302
Recorder Audit Revenues	-	1,000,000	113,745	750,000
Clerk of Circuit Court	78,498,527	93,500,000	75,313,655	76,540,000
Clerk of Circuit Court - Title IV D	-	-	-	1,450,000
County Sheriff	23,321,700	24,383,521	21,958,296	21,416,600
State's Attorney	1,861,607	1,950,000	1,688,347	1,850,000
Building & Zoning	3,673,233	3,678,317	4,400,817	3,550,000
Environmental Control	5,126,418	4,550,000	4,680,171	4,770,000
County Assessor	67,044	432,000	67,747	56,760
County Assessor Tax Fraud	238,697	400,000	1,756,934	3,453,250
Highway Department Permits	935,199	1,000,000	1,501,258	1,800,000
Public Administrator	798,559	900,000	750,068	900,000
Liquor Licenses	365,904	330,000	348,935	330,000
Public Guardian	2,638,121	2,765,000	2,625,635	3,000,000
Medical Examiner	1,054,581	900,000	1,276,312	1,500,000
Sheriff Court Services Fee	9,063,448	9,425,052	8,231,200	8,474,000
Cable TV Franchise	1,278,586	1,200,000	1,195,470	1,320,000
Other Fees	231,850	260,000	277,214	262,500
Total Fee Revenue	$ 255,597,293	$ 260,939,890	$ 267,061,737	$ 229,066,412
County Health & Hospital System Fees				
Patient Fees (Medicare ,Medicaid, Private)	280,772,465	155,229,218	333,388,826	266,000,000
Patient Fees - Medicaid Plan BIPA IGT	101,300,000	131,250,000	138,668,750	131,250,000
Fed State Med. Program Funding	169,680,018	162,338,232	157,709,645	162,338,232
Managed Care	727,722,979	914,645,008	859,295,613	952,420,286
CCHHS - Miscellaneous Fees	6,094,048	6,050,000	4,938,046	5,108,481
Public Health	14,293,057	2,000,000	2,783,852	2,000,000
Total CCHHS Fee Revenue	$ 1,299,862,567	$ 1,371,512,458	$ 1,496,784,732	$ 1,519,116,999
Intergovernmental Revenues				
Federal Government				
State Criminal Alien Assist. (SCAAP)	1,298,659	1,381,552	1,350,766	1,436,985
State of Illinois				
Probation Off, Juvenile CT & JTDC	21,623,559	39,001,922	42,756,732	49,000,000
Salaries of State's Attorney	195,784	195,784	195,784	195,784
Salaries of Public Defender	122,945	124,666	124,666	129,703
Total Intergovernmental Revenues	$ 23,240,947	$ 40,703,924	$ 44,427,948	$ 50,762,472
Miscellaneous Revenues				
Investment Income	105,000	260,236	260,579	260,236
Estate of Heirs	500,000	500,000	0	500,000
Telephone Commissions	2,837,628	2,400,000	3,356,293	2,400,000
Real Estate and Rental Income	5,976,277	8,935,265	5,905,004	9,197,272
Other	4,907,123	34,274,300	4,614,843	19,823,829
Total Miscellaneous Revenues	$ 14,326,028	$ 46,369,801	$ 14,136,719	$ 32,181,337
Other Financing Sources				
Motor Fuel Tax	74,500,000	64,500,000	64,500,000	54,500,000
Indirect Costs	9,511,455	14,742,690	9,515,057	10,087,429
Total Other Financing Sources	$ 84,011,455	$ 79,242,690	$ 74,015,057	$ 64,587,429
Revenue Total	**$ 2,814,824,784**	**$ 2,967,725,540**	**$ 3,082,478,211**	**$ 3,374,788,195**

2016 PROJECTED ANNUAL REVENUE ALLOCATION
GENERAL FUND

	Adopted	Revenue Allocation
Property Taxes		
Property Tax - Tax Levy	$ 310,087,546	$ 188,852,350
Property Tax - Tax Increment Financing Surplus	11,266,000	11,266,001
Total Property Tax Revenue	$ 321,353,546	$ 200,118,351
Non-Property Taxes		
Home Rule Sales Tax	663,500,000	663,500,000
County Use Tax	77,000,000	77,000,000
Off Track Betting Commission	1,150,000	1,150,000
Illinois Gaming - Casino	8,450,000	8,450,000
Retail Sale of Motor Vehicles Tax	3,200,000	3,200,000
Retailer's Occupation Tax	2,440,000	2,440,000
Wheel Tax	4,100,000	4,100,000
State Income Tax	13,900,000	13,900,000
Alcoholic Beverage Tax	37,000,000	37,000,000
Gas / Diesel Fuel Tax	88,650,000	88,650,000
Cigarette Tax	134,000,000	134,000,000
Other Tobacco and Consumable Products Tax	8,750,000	8,750,000
Firearm and Firearm Ammunition Tax	930,000	930,000
Hotel Accommodations Tax	15,400,000	15,400,000
Gambling Machine Tax	1,500,000	1,500,000
Non-Retailer Transaction Use Tax	22,000,000	22,000,000
Amusement Tax	30,250,000	30,250,000
Parking Lot / Garage Operations Tax	45,500,000	45,500,000
Total Non Property Taxes	$ 1,157,720,000	$ 1,157,720,000
Fees		
County Treasurer	54,000,000	54,000,000
County Clerk	10,350,000	10,350,000
Recorder of Deeds	33,293,302	33,293,302
Recorder Audit Revenues	750,000	750,000
Clerk of Circuit Court	76,540,000	76,540,000
Clerk of Circuit Court - Title IV D	1,450,000	1,450,000
County Sheriff	21,416,600	21,416,600
State's Attorney	1,850,000	1,850,000
Building & Zoning	3,550,000	3,550,000
Environmental Control	4,770,000	4,770,000
County Assessor	56,760	56,760
County Assessor Tax Fraud	3,453,250	3,453,250
Highway Department Permits	1,800,000	1,800,000
Public Administrator	900,000	900,000
Liquor Licenses	330,000	330,000
Public Guardian	3,000,000	3,000,000
Medical Examiner	1,500,000	1,500,000
Sheriff Court Services Fee	8,474,000	8,474,000
Cable TV Franchise	1,320,000	1,320,000
Other Fees	262,500	262,500
Total Fee Revenue	$ 229,066,412	$ 229,066,412
County Health & Hospital System Fees		
Patient Fees (Medicare ,Medicaid, Private)	266,000,000	
Patient Fees - Medicaid Plan BIPA IGT	131,250,000	
Fed State Med. Program Funding	162,338,232	
Managed Care	952,420,286	
CCHHS - Miscellaneous Fees	5,108,481	
Public Health	2,000,000	
Total CCHHS Fee Revenue	$ 1,519,116,999	$ -
Intergovernmental Revenues		
Federal Government		
State Criminal Alien Assist. (SCAAP)	1,436,985	1,436,985
State of Illinois		
Probation Off, Juvenile CT & JTDC	49,000,000	49,000,000
Salaries of State's Attorney	195,784	195,784
Salaries of Public Defender	129,703	129,703
Total Intergovernmental Revenues	$ 50,762,472	$ 50,762,472
Miscellaneous Revenues		
Investment Income	260,236	260,236
Estate of Heirs	500,000	500,000
Telephone Commissions	2,400,000	2,400,000
Real Estate and Rental Income	9,197,272	9,197,272
Other	19,823,829	19,823,829
Total Miscellaneous Revenues	$ 32,181,337	$ 32,181,337
Other Financing Sources		
Motor Fuel Tax	54,500,000	54,500,000
Indirect Costs	10,087,429	10,087,429
Total Other Financing Sources	$ 64,587,429	$ 64,587,429
Revenue Total	**$ 3,374,788,195**	**$ 1,734,436,000**

2016 PROJECTED ANNUAL REVENUE ALLOCATION
GENERAL FUND

	Adopted	Revenue Allocation
Property Taxes		
Property Tax - Tax Levy	$ 310,087,546	$ 121,235,196
Property Tax - Tax Increment Financing Surplus	11,266,000	
Total Property Tax Revenue	$ 321,353,546	$ 121,235,196
Non-Property Taxes		
Home Rule Sales Tax	663,500,000	
County Use Tax	77,000,000	
Off Track Betting Commission	1,150,000	
Illinois Gaming - Casino	8,450,000	
Retail Sale of Motor Vehicles Tax	3,200,000	
Retailer's Occupation Tax	2,440,000	
Wheel Tax	4,100,000	
State Income Tax	13,900,000	
Alcoholic Beverage Tax	37,000,000	
Gas / Diesel Fuel Tax	88,650,000	
Cigarette Tax	134,000,000	
Other Tobacco and Consumable Products Tax	8,750,000	
Firearm and Firearm Ammunition Tax	930,000	
Hotel Accommodations Tax	15,400,000	
Gambling Machine Tax	1,500,000	
Non-Retailer Transaction Use Tax	22,000,000	
Amusement Tax	30,250,000	
Parking Lot / Garage Operations Tax	45,500,000	
Total Non Property Taxes	$ 1,157,720,000	$ -
Fees		
County Treasurer	54,000,000	
County Clerk	10,350,000	
Recorder of Deeds	33,293,302	
Recorder Audit Revenues	750,000	
Clerk of Circuit Court	76,540,000	
Clerk of Circuit Court - Title IV D	1,450,000	
County Sheriff	21,416,600	
State's Attorney	1,850,000	
Building & Zoning	3,550,000	
Environmental Control	4,770,000	
County Assessor	56,760	
County Assessor Tax Fraud	3,453,250	
Highway Department Permits	1,800,000	
Public Administrator	900,000	
Liquor Licenses	330,000	
Public Guardian	3,000,000	
Medical Examiner	1,500,000	
Sheriff Court Services Fee	8,474,000	
Cable TV Franchise	1,320,000	
Other Fees	262,500	
Total Fee Revenue	$ 229,066,412	$ -
County Health & Hospital System Fees		
Patient Fees (Medicare ,Medicaid, Private)	266,000,000	266,000,000
Patient Fees - Medicaid Plan BIPA IGT	131,250,000	131,250,000
Fed State Med. Program Funding	162,338,232	162,338,232
Managed Care	952,420,286	952,420,286
CCHHS - Miscellaneous Fees	5,108,481	5,108,481
Public Health	2,000,000	2,000,000
Total CCHHS Fee Revenue	$ 1,519,116,999	$ 1,519,116,999
Intergovernmental Revenues		
Federal Government		
State Criminal Alien Assist. (SCAAP)	1,436,985	
State of Illinois		
Probation Off, Juvenile CT & JTDC	49,000,000	
Salaries of State's Attorney	195,784	
Salaries of Public Defender	129,703	
Total Intergovernmental Revenues	$ 50,762,472	$ -
Miscellaneous Revenues		
Investment Income	260,236	
Estate of Heirs	500,000	
Telephone Commissions	2,400,000	
Real Estate and Rental Income	9,197,272	
Other	19,823,829	
Total Miscellaneous Revenues	$ 32,181,337	$ -
Other Financing Sources		
Motor Fuel Tax	54,500,000	
Indirect Costs	10,087,429	
Total Other Financing Sources	$ 64,587,429	$ -
Revenue Total	**$ 3,374,788,195**	**$ 1,640,352,194**

General & Health Enterprise Fund Revenues Uses and Purposes

Revenue Source	Corporate	Public Safety	Health	Grand Total
Property Taxes				
Property Tax - Tax Levy	$ 7,922,144	$ 180,930,206	$ 121,235,196	$ 310,087,546
Property Tax - Tax Increment Financing Surplus	11,266,000			$ 11,266,000
Total Property Tax Revenue	$ 19,188,144	$ 180,930,206	$ 121,235,196	$ 321,353,546
Non-Property Taxes				
Home Rule Sales Tax	278,407,663	385,092,337		663,500,000
County Use Tax		77,000,000		77,000,000
Off Track Betting Commission		1,150,000		1,150,000
Illinois Gaming - Casino		8,450,000		8,450,000
Retail Sale of Motor Vehicles Tax		3,200,000		3,200,000
Retailer's Occupation Tax		2,440,000		2,440,000
Wheel Tax		4,100,000		4,100,000
State Income Tax		13,900,000		13,900,000
Alcoholic Beverage Tax		37,000,000		37,000,000
Gas / Diesel Fuel Tax	650,000	88,000,000		88,650,000
Cigarette Tax		134,000,000		134,000,000
Other Tobacco and Consumable Products Tax		8,750,000		8,750,000
Firearm and Firearm Ammunition Tax		930,000		930,000
Hotel Accommodations Tax		15,400,000		15,400,000
Gambling Machine Tax		1,500,000		1,500,000
Non-Retailer Transaction Use Tax		22,000,000		22,000,000
Amusement Tax		30,250,000		30,250,000
Parking Lot / Garage Operations Tax		45,500,000		45,500,000
Total Non Property Taxes	$ 279,057,663	$ 878,662,337	$ -	$ 1,157,720,000
Fees				
County Treasurer	54,000,000			54,000,000
County Clerk	10,350,000			10,350,000
Recorder of Deeds	33,293,302			33,293,302
Recorder Audit Revenues	750,000			750,000
Clerk of Circuit Court		76,540,000		76,540,000
Clerk of Circuit Court - Title IV D		1,450,000		1,450,000
County Sheriff		21,416,600		21,416,600
State's Attorney		1,850,000		1,850,000
Building & Zoning	3,550,000			3,550,000
Environmental Control	4,770,000			4,770,000
County Assessor	56,760			56,760
County Assessor Tax Fraud	3,453,250			3,453,250
Highway Department Permits	1,800,000			1,800,000
Public Administrator		900,000		900,000
Liquor Licenses	330,000			330,000
Public Guardian		3,000,000		3,000,000
Medical Examiner		1,500,000		1,500,000
Sheriff Court Services Fee		8,474,000		8,474,000
Cable TV Franchise	1,320,000			1,320,000
Other Fees	262,500			262,500
Total Fee Revenue	$ 113,935,812	$ 115,130,600	$ -	$ 229,066,412
County Health & Hospital System Fees				
Patient Fees (Medicare ,Medicaid, Private)			266,000,000	266,000,000
Patient Fees - Medicaid Plan BIPA IGT			131,250,000	131,250,000
Fed State Med. Program Funding			162,338,232	162,338,232
Managed Care			952,420,286	952,420,286
CCHHS - Miscellaneous Fees			5,108,481	5,108,481
Public Health			2,000,000	2,000,000
Total CCHHS Fee Revenue	$ -	$ -	$ 1,519,116,999	$ 1,519,116,999
Intergovernmental Revenues				
Federal Government				
State Criminal Alien Assist. (SCAAP)		1,436,985		1,436,985
State of Illinois				
Probation Off, Juvenile CT & JTDC		49,000,000		49,000,000
Salaries of State's Attorney		195,784		195,784
Salaries of Public Defender		129,703		129,703
Total Intergovernmental Revenues	$ -	$ 50,762,472	$ -	$ 50,762,472
Miscellaneous Revenues				
Investment Income	260,236			260,236
Estate of Heirs	500,000			500,000
Telephone Commissions		2,400,000		2,400,000
Real Estate and Rental Income	9,197,272			9,197,272
Other	18,230,550	1,593,279		19,823,829
Total Miscellaneous Revenues	$ 28,188,058	$ 3,993,279	$ -	$ 32,181,337
Other Financing Sources				
Motor Fuel Tax		54,500,000		54,500,000
Indirect Costs	6,333,041	3,754,388		10,087,429
Total Other Financing Sources	$ 6,333,041	$ 58,254,388	$ -	$ 64,587,429
Grand Total	**$ 446,702,718**	**$ 1,287,733,282**	**$ 1,640,352,195**	**$ 3,374,788,195**

REVENUE

INTRODUCTION TO SPECIAL PURPOSE FUNDS

The total amount of special purpose fund revenue and fund balance used for the appropriation in FY 2016 is estimated to be $617.6 million, an increase of $57.3 million from FY 2015. Special purpose funds are enabled through State statute and have defined sources of revenue and uses for expenditures. In FY 2016, there are 33 special purpose funds. In addition to these special purpose funds, there are funds specifically utilized to pay for bond and interest as well as the employee annuity and benefits. These funds receive revenues from the property tax as well as the Personal Property Replacement Tax (PPRT). Most of the variance between FY 2015 and FY 2016 special purpose funds is attributed to a $22.1 million increase in election costs due to the presidential election cycle and a $25 million increase in rising bond and interest expenses associated with legacy debt service.

BOARD OF ELECTION COMMISSIONERS ELECTION FUND

The election fund revenue comes from the property tax and varies according to the election cycle. As a result, this fund increases from approximately $20 million in FY 2015 to $42.1 million in FY 2016 due to the presidential election cycle as well as mandatory Election Day registration at all precincts for the first time.

BOND AND INTEREST

The bond and interest fund is utilized for County debt service payments. This fund receives revenue from a portion of the property tax levy. For FY 2016, this fund is expected to receive $250 million, up from $225 million in FY 2015, reflecting an increase in projected debt service costs associated with legacy debt issuance.

ANNUITY AND BENEFITS

The annuity and benefits fund is utilized for payments to the County's pension fund. For FY 2016, this fund will receive revenue from the property tax levy in the amount of $138.3 million and $57.3 million from the PPRT, for a total of $195.6 million. This is a modest increase from the FY 2015 total of $192.8 million. The 2014 employee payroll deductions for pension purposes are used to establish the County funding requirement for the Annuity and Benefits Fund in the 2016 levy year which reflected higher costs than the 2013 figure utilized in calculating the 2015 statutorily authorized payment.

ADDITIONAL ANNUITY AND BENEFITS CONTRIBUTION

The County Officers' and Employee's Annuity and Benefit Fund of Cook County continues to face an annual actuarial funding gap of $449 million annually. The County has put forward a comprehensive pension reform legislative package, but to date the State has not adopted such measures. While the County will continue to advocate for equitable and constitutionally sound pension reform, the FY 2016 Executive Recommendation incorporates a fiscally responsible, alternative payment schedule that includes an additional 2016 appropriation of $270.5 million in additional funding.

Fiscal Year 2016 Special Purpose Funds

Dept.	Special Purpose Funds	FY 2014 Ending Fund Balance	FY 2015 Revenue Estimate	FY 2015 Estimated Total Resources	FY 2015 Estimated Expenditures	FY 2015 Projected Ending Balance	FY 2016 Revenue Estimate	FY 2016 Estimated Total Resources	FY 2016 Estimated Expenditures	FY 2016 Projected Ending Balance
Bureau of Administration										
501	Motor Fuel Tax Illinois First (1st)	3,780,308	23,241,441	27,021,749	22,287,420	4,734,329	25,925,235	30,659,564	25,925,235	4,734,329
	Intergovernmental revenue for planning road infrastructure improvements with the State of Illinois and Federal Government.									
510	Animal Control	8,010,573	3,801,435	11,812,008	3,169,850	8,642,158	3,510,568	12,152,726	3,606,405	8,546,321
	Funded by fees for the control and prevent the spread of rabies.									
530	Law Library	(1,114,335)	5,041,362	3,927,027	4,850,541	(923,514)	5,100,000	4,176,486	4,929,020	(752,534)
	Funded by fees to provide for organized book collections, bibliographical and reference service to lawyers, judges and general law library services to public.									
585	Environmental Control Solid Waste	31,585	616,284	647,869	337,693	310,176	480,000	790,176	517,590	272,586
	Fees collected from sanitary landfills and municipal solid waste transfer stations located within Cook County.									
Bureau of Technology										
545	Geographical Information System (Recorder)	20,848,859	8,297,539	29,146,398	19,085,737	10,060,661	8,215,774	18,276,435	18,215,604	60,831
	Funded by Fees for equipment, material, and necessary expenses incurred in implementing and maintaining the GIS system.									
County Clerk										
524	County Clerk Election Division	0	18,937,394	18,937,394	17,680,503	1,256,891	24,790,623	26,047,514	24,790,623	1,256,891
525	Board of Election Commissioners	0	993,611	993,611	923,062	70,549	17,861,077	17,931,626	17,861,077	70,549
	Property Tax revenue to pay for the costs of elections under the jurisdiction of the County Clerk and the Board of Elections.									
533	County Clerk Automation Fund	768,603	1,152,484	1,921,087	1,348,489	572,598	1,165,000	1,737,598	1,579,042	158,556
	Fees used to upgrade and establish computerized files for voter registration and election judges.									
Recorder of Deeds										
527	County Recorder Document Storage	3,369,042	3,370,627	6,739,669	5,293,046	1,446,623	3,208,981	4,655,604	4,925,288	(269,684)
	Funded with fees used to pay for the expenditures involved in starting and maintaining a document storage system.									
570	Recorder GIS Fee	(264,613)	2,020,521	1,755,908	2,050,089	(294,181)	2,005,491	1,711,310	2,169,922	(458,612)
	Funded with Fees to provide and maintain a countywide map through a geographic information system.									
571	Rental Housing Support Fee	192,857	289,814	482,671	286,000	196,671	280,749	477,420	280,749	196,671
	Funded through Fees from a State surcharge, to assist in addressing the need for rental housing.									
County Treasurer										
534	Tax Sale Automation Fund	17,573,905	9,529,630	27,103,535	10,240,066	16,863,469	9,500,000	26,363,469	11,137,938	15,225,531
	User Fees used to Pay for the expenditures required to start and maintain a computerized system to conduct delinquent property tax sales.									
Chief Judge										
531	Dispute Resolution - Chief Judge	107,253	171,143	278,396	177,073	101,323	150,000	251,323	251,503	(180)
	Fee revenue source used to support activities to mediate disputes in an attempt to relieve the court system of lengthy lawsuits.									
532	Adult Probation Service Fee	1,563,787	3,918,681	5,482,468	3,797,629	1,684,839	4,200,000	5,884,839	4,165,840	1,718,999
	Fee revenue source used to supervise people convicted of criminal and civil offenses.									

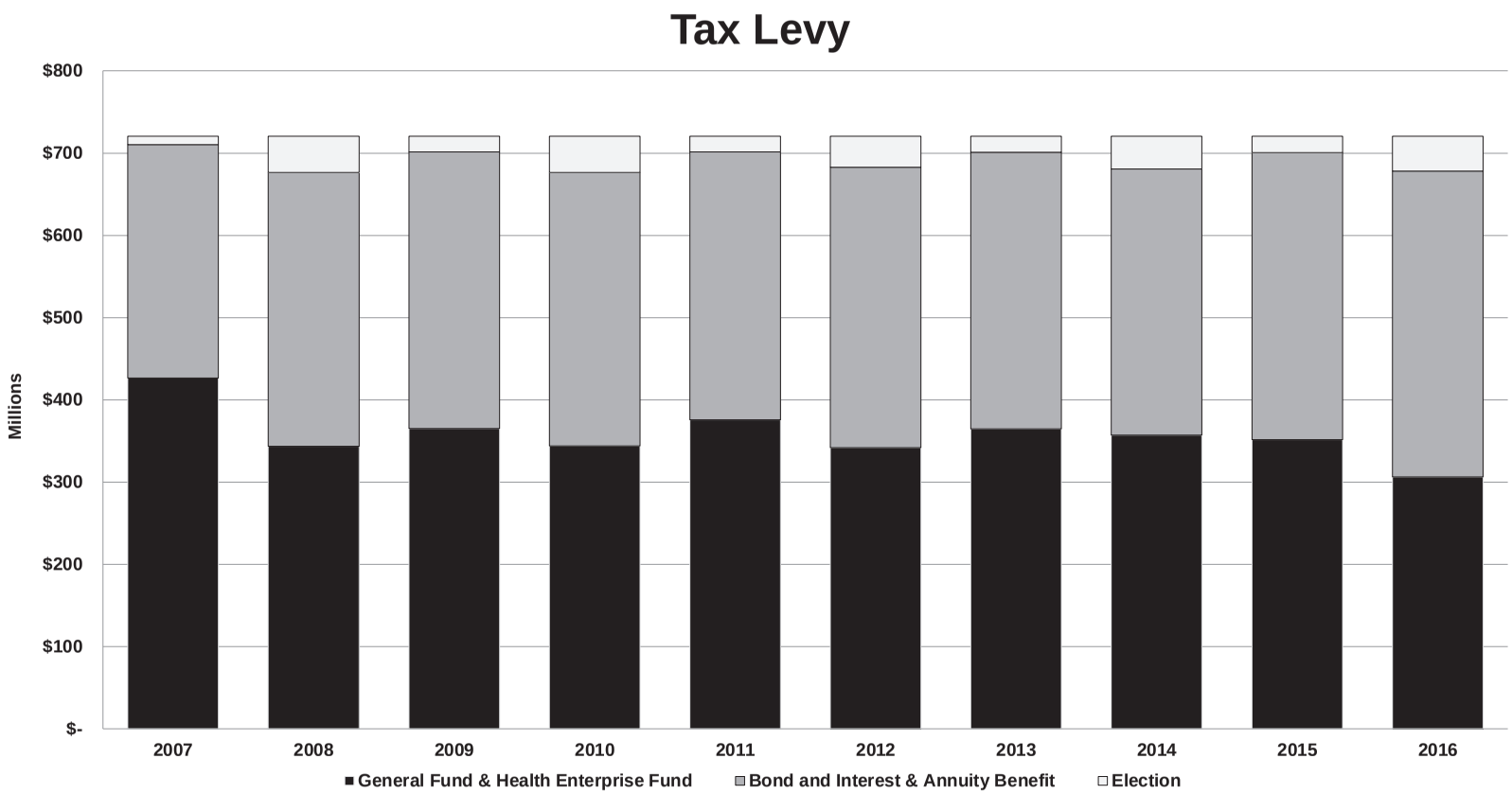
Fiscal Year 2016 Special Purpose Funds

Dept.	Special Purpose Funds	FY 2014 Ending Fund Balance	FY 2015 Revenue Estimate	FY 2015 Estimated Total Resources	FY 2015 Estimated Expenditures	FY 2015 Projected Ending Balance	FY 2016 Revenue Estimate	FY 2016 Estimated Total Resources	FY 2016 Estimated Expenditures	FY 2016 Projected Ending Balance
541	Social Services - Probation Court Fee	2,470,753	2,908,002	5,378,755	2,727,797	2,650,958	3,000,000	5,650,958	4,415,891	1,235,067
	Fee used to provide social service casework expertise for probation and court service cases.									
572	Children Waiting Room	328,530	2,368,869	2,697,399	2,033,793	663,606	2,056,000	2,719,606	2,675,642	43,964
	Fee used to provide free, on-site care for children whose parents or guardians attend court to protect children from being exposed to potentially traumatic courtroom testimony or behavior.									
574	Mental Health	(393,124)	784,087	390,963	800,000	(409,037)	890,000	480,963	701,539	(220,576)
	Fee revenue source to address the disproportionate involvement of individuals with mental illness in the criminal justice system.									
575	Peer Court	(137,324)	359,698	222,374	450,000	(227,626)	320,000	92,374	301,148	(208,774)
	Fee revenue source to collect, disperse, and account for peer jury and teen court or youth diversion services.									
576	Drug Court	(203,684)	386,312	182,628	400,000	(217,372)	430,000	212,628	301,246	(88,618)
	Funded by fees to assist nonviolent substance abusing offenders in their recovery from drug and/or alcohol addiction.									
Health and Hospital										
544	Lead Poisoning Prevention Fund	10,891,209	0	10,891,209	916,002	9,975,207	0	9,975,207	1,398,334	8,576,873
	Funded by "other revenue" to reduce the danger of lead-based pain in Cook County dwellings, through lead abatement, mitigation, and education of residents on the dangers of lead based paint/materials.									
564	Suburban Cook County TB Sanitarium District	15,512,435	1,234,061	16,746,496	3,720,416	13,026,080	1,172,719	14,198,799	5,982,153	8,216,646
	Funded by "other revenue" to prevent, care, treat, and control tuberculosis and other communicable diseases in or associated with Cook County.									
Clerk of the Circuit Court										
528	Automation	(8,590,196)	7,688,503	(901,693)	8,891,847	(9,793,540)	10,314,789	521,249	10,314,789	(9,793,540)
	Funded by fees for the acquisition, installation, and maintenance of all computer hardware system analysis, design, programming, and all computer programs.									
529	Document Storage	(5,871,721)	6,809,002	937,281	8,352,952	(7,415,671)	8,979,522	1,563,851	8,979,522	(7,415,671)
	Funded by fees to assist in the preparation of documents to be microfilmed or microfiched, and perform filming when necessary.									
567	Clerk Administrative	(164,338)	764,595	600,257	825,690	(225,433)	800,000	574,567	867,449	(292,882)
	Funded through fees to offset costs incurred by the Circuit Court Clerk in performing additional duties required to collect and disburse funds to entities of State and Local Governments.									
580	Electronic Citation Fund	44,740	274,768	319,508	274,768	44,740	300,000	344,740	300,000	44,740
	Fees used to establish and maintain a system for electronic citations.									
Public Defender										
584	Records Automation Fund	101,317	143,431	244,748	158,000	86,748	158,000	244,748	158,000	86,748
	Fee revenue source to develop and implement cost effective and productivity enhancing information technology solutions to meet current and future document storage and records retention needs.									
Sherriff										
535	911 - Intergovernmental Agreement - ETSB	(2,764,409)	1,398,307	(1,366,102)	1,758,425	(3,124,527)	3,023,312	(101,215)	3,106,103	(3,207,318)
	Intergovernmental revenue for the Implementation, installation of an enhanced "911" emergency telephone system for the citizens of unincorporated Cook County.									

Fiscal Year 2016 Special Purpose Funds

Dept.	Special Purpose Funds	FY 2014 Ending Fund Balance	FY 2015 Revenue Estimate	FY 2015 Estimated Total Resources	FY 2015 Estimated Expenditures	FY 2015 Projected Ending Balance	FY 2016 Revenue Estimate	FY 2016 Estimated Total Resources	FY 2016 Estimated Expenditures	FY 2016 Projected Ending Balance
573	Women's Justice Service	21,139	49,823	70,962	(601)	71,563	40,000	111,563	40,000	71,563
	Fee revenue source for the operation of the rehabilitation programs provided by the Sheriff's Department of Women's Justice Services, including mental health and substance services.									
577	Vehicle Purchase Fund - (Clerk of the Circuit Court)	853,248	104,481	957,729	399,175	558,554	500,000	1,058,554	500,000	558,554
	Other revenue sources to fund the acquisition or maintenance of police vehicles.									
States Attorney										
561	Narcotic Forfeiture	(1,450,148)	2,710,242	1,260,094	3,990,910	(2,730,816)	4,958,145	2,227,329	4,171,887	(1,944,558)
	Intergovernmental revenue to fund work with State, City and County Agencies on various drug related cases. Revenues are derived through monies and Forfeited Narcotics Investigations.									
583	Records Automation Fund	101,407	143,973	245,380	88,325	157,055	158,000	315,055	158,000	157,055
	Fee revenue used to provide professional services to youthful offender's involved in the Juvenile Justice system.									
Assessor										
579	Assessor Special Revenue	67,493	753,015	820,508	750,000	70,508	815,000	885,508	815,000	70,508
	Other revenue for marketing opportunities for, and not limited to, the Assessor's website, database and assessment notices.									
Land Bank										
586	Land Bank Authority	146,292	4,973,778	5,120,070	5,429,378	(309,308)	2,625,000	2,315,692	6,407,671	(4,091,979)
	Establishes Land Bank, funded by "other revenue," to reduce and return vacant and abandoned properties back into productive and sustainable community assets.									
	Special Purpose Fund Subtotal	**$65,831,443**	**$115,236,913**	**$181,068,356**	**$133,494,075**	**$47,574,281**	**$146,933,985**	**$194,508,266**	**$171,950,210**	**$22,558,056**
Other Special Purpose Funds										
700	Bond and Interest	0	225,000,000	225,000,000	225,000,000	0	250,000,000	250,000,000	250,000,000	0
590	Annuity and Benefits (Property Tax)	0	134,086,467	134,086,467	134,086,467	0	138,308,621	138,308,621	138,308,621	0
590	Annuity and Benefits (PPRT)	0	58,700,000	58,700,000	58,700,000	0	57,314,000	57,314,000	57,314,000	0
	Total Special Purpose Funds	**$65,831,443**	**$533,023,380**	**$598,854,823**	**$551,280,542**	**$47,574,281**	**$592,556,606**	**$640,130,887**	**$617,572,831**	**$22,558,056**

* Department 542 Self Insurance Fund not included.



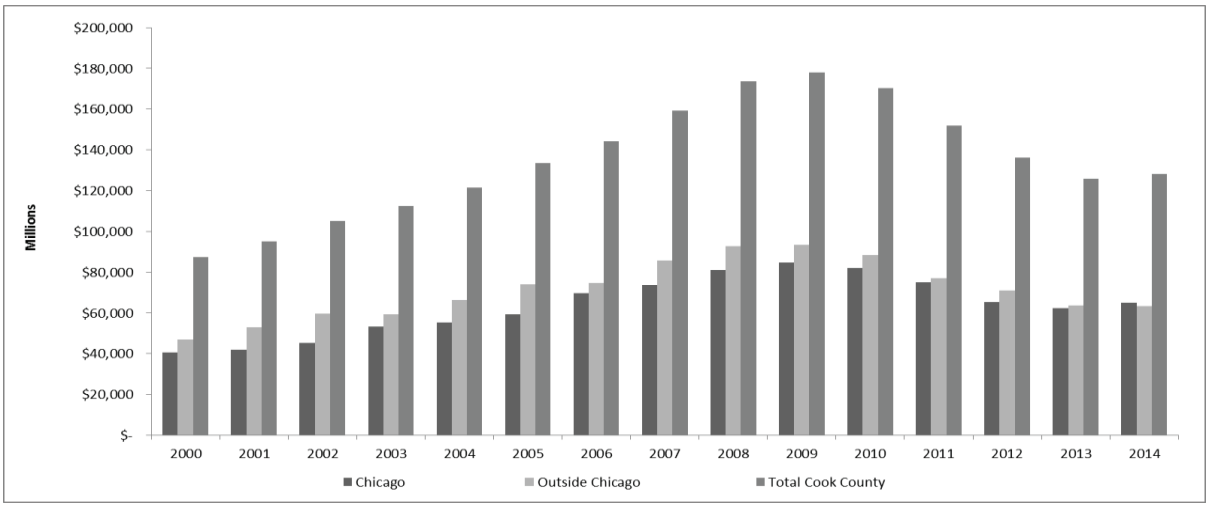
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Corporate	$12,546,222	$12,546,222	$12,546,222	$11,814,356	$12,912,708	$10,129,474	$7,876,457	$12,146,790	$11,638,727	$7,825,316
Public Safety	265,212,731	182,230,414	203,836,519	191,946,006	244,587,612	246,079,114	274,129,354	305,385,960	190,000,000	178,718,789
Health Enterprise Fund	148,853,737	148,853,737	148,853,737	140,170,567	118,405,014	85,564,791	82,656,642	39,725,778	150,000,000	119,753,400
Subtotal General Fund and Health Enterprise Fund	$ 426,612,690	$ 343,630,373	$ 365,236,478	$ 343,930,929	$ 375,905,334	$ 341,773,379	$364,662,453	$357,258,528	$351,638,727	$306,297,505
Bond and Interest Fund	184,941,441	212,729,169	209,147,064	190,760,412	187,080,716	193,532,419	186,227,827	185,502,992	218,605,568	239,536,046
Employee Annuity & Benefit Fund	98,929,411	120,124,000	127,100,000	141,841,605	138,497,492	147,556,135	150,002,488	137,898,511	130,275,771	132,519,601
Subtotal B&I and Annuity & Benefit)	$ 283,870,852	$ 332,853,169	$ 336,247,064	$ 332,602,017	$ 325,578,208	$ 341,088,554	$ 336,230,315	$ 323,401,503	$ 348,881,339	$ 372,055,647
Election Fund	10,000,000	44,000,000	19,000,000	43,950,596	19,000,000	37,621,609	19,590,774	39,823,511	19,963,476	42,130,390
Subtotal Election Fund	$ 720,483,542	$ 720,483,542	$ 720,483,542	$ 720,483,542	$ 720,483,542	$ 720,483,542	$720,483,542	$ 720,483,542	$ 720,483,542	$720,483,542
Base Tax Levy	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542
Expiring TIF	0	0	0	0	0	1,400,000	1,613,406	1,908,472	9,166,938	15,640,899
Incentives	0	0	0	0	0	0	74,228	275,504	518,931	695,668
New Property	0	0	0	0	0	0	2,788,484	5,124,677	11,388,997	15,137,220
Subtotal Expiring TIF/Incentives & New Property	$ -	$ -	$ -	$ -	$ -	$ 1,400,000	$ 4,476,118	$ 7,308,653	$ 21,074,866	$ 31,473,787
Base Tax Levy plus Expiring TIF/Incentives & New Property	$ 720,483,542	$ 720,483,542	$ 720,483,542	$ 720,483,542	$ 720,483,542	$ 721,883,542	$ 724,959,660	$727,792,195	$741,558,408	$751,957,329

FY 2016 Tax Levy

	Base Tax Levy	Expiring TIF/Incentive & New Property Previous Years	Expiring TIF/Incentive & New Property Current Year	Gross Tax Levy	Appropriation Allowance for Uncollected Taxes	Net Tax Levy For Appropriation
Corporate Purpose Fund	$ 7,825,316	$ 228,898	$ 112,945	$ 8,167,159	$ (245,015)	$ 7,922,144
Public Safety Fund	$ 178,718,789	$ 5,227,704	$ 2,579,493	$ 186,525,986	$ (5,595,780)	$ 180,930,206
Sub Total General Fund	**$ 186,544,105**	**$ 5,456,602**	**$ 2,692,438**	**$ 194,693,145**	**$ (5,840,794)**	**$ 188,852,350**
Health Enterprise Fund	$ 119,753,400	$ 3,502,907	$ 1,728,431	$ 124,984,738	$ (3,749,542)	$ 121,235,196
Election Fund	$ 42,130,390	$ 1,232,356	$ 608,079	$ 43,970,825	$ (1,319,125)	$ 42,651,700
Bond and Interest Fund	$ 239,536,046	$ 7,006,670	$ 3,457,284	$ 250,000,000	$ -	$ 250,000,000
Employee Annuity & Benefit Fund	$ 132,519,601	$ 3,876,331	$ 1,912,689	$ 138,308,621	$ -	$ 138,308,621
Total All Funds	**$ 720,483,542**	**$ 21,074,866**	**$ 10,398,921**	**$ 751,957,329**	**$ (10,909,461)**	**$ 741,047,867**

Cook County, Illinois

Equalized Assessed Valuation

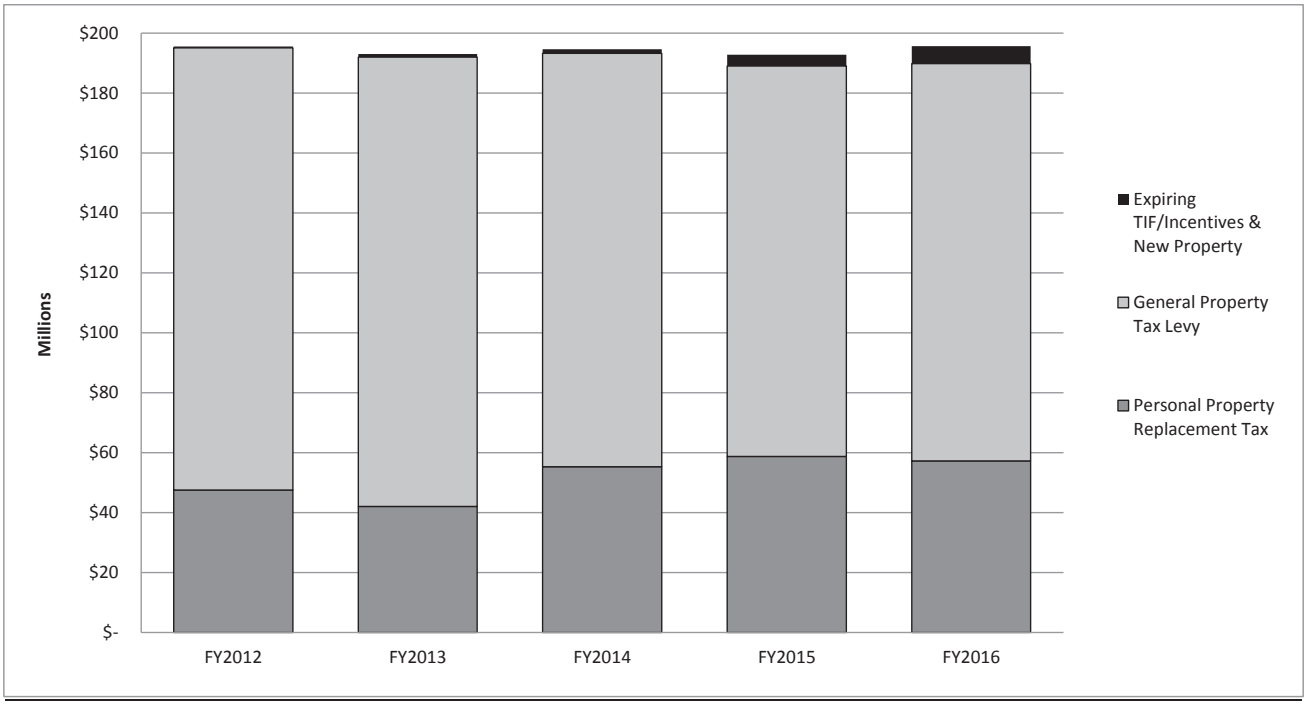


Year	Chicago	Outside Chicago	Total Cook County
2014	$ 64,908,056,690	$ 63,302,490,501	128,210,547,191
2013	62,363,875,664	63,550,963,278	125,914,838,942
2012	65,250,387,267	70,925,637,060	136,176,024,327
2011	75,122,913,910	76,946,137,806	152,069,051,716
2010	82,087,170,063	88,317,443,227	170,404,613,290
2009	84,586,807,689	93,483,786,583	178,070,594,272
2008	80,977,543,020	92,664,404,974	173,641,947,994
2007	73,645,316,037	85,621,597,612	159,266,913,649
2006	69,511,192,285	74,833,590,915	144,344,783,200
2005	59,304,530,189	74,067,183,541	133,371,713,730
2004	55,276,929,775	66,285,171,636	121,562,101,411
2003	53,168,632,414	59,332,812,042	112,501,444,456
2002	45,330,892,358	59,754,320,644	105,085,213,002
2001	41,981,912,323	52,927,743,804	94,909,656,127
2000	40,480,077,486	46,828,104,949	87,308,182,435

Source: Cook County Clerk, Tax Extension Division.

COOK COUNTY, ILLINOIS
COUNTY EMPLOYEES ANNUITY AND BENEFITS FUND
RECOMMENDATION FOR FISCAL YEAR 2016

County Contributions for		
Salary Deductions	$	124,443,943
Refund Repayments	$	2,386,762
Former Service Payments	$	162,929
Military Service	$	168,559
Optional Deductions	$	43,846
Optional Payments	$	196
Sick Time	$	272,155
1 Yr. ODCX	$	27,299
Deductions in lieu of disability	$	1,819,629
Total Contrib. For levy	$	129,325,318
Levy Factor		1.54
Gross Tax Levy	$	199,160,990
Less: Federal Grants	$	(3,538,369)
Net Tax Levy	**$**	**195,622,621**



	FY2012	FY2013	FY2014	FY2015	FY2016
Personal Property Replacement Tax	$ 47,545,314	$ 42,035,103	$ 55,370,862	$ 58,700,000	$ 57,314,000
General Property Tax Levy	$ 147,556,135	$ 150,002,487	$ 137,898,511	$ 130,275,771	$ 132,519,601
Expiring TIF/Incentives & New Property	$ 413,137	$ 931,915	$ 1,398,856	$ 3,810,697	$ 5,789,020
Total Employee Annuity & Benefit Fund	**$ 195,514,586**	**$ 192,969,505**	**$ 194,668,229**	**$ 192,786,468**	**$ 195,622,621**

Cook County Health and Hospital System Tax Allocation Summary

	FY2011 Budget	FY2012 Budget	FY2013 Budget	FY2014 Budget	FY2015 Budget	FY2016 Budget
CCHHS General Fund Expenditures						
240 - Cermak Health Services of Cook County Total	41,238,218	40,113,162	40,864,509	46,630,843	56,299,744	66,538,235
241 - Health Services - JTDC Total	3,541,587	3,920,113	3,876,605	3,910,387	3,741,279	3,803,049
890 - Office of The Chief Health Administrator Total	147,622,343	168,676,467	154,886,527	189,471,395	118,823,517	113,828,374
891 - Provident Hospital of Cook County Total	67,054,238	51,492,542	49,495,466	48,357,796	52,606,689	46,736,384
893 - Ambulatory and Community Health Network of Cook County Total	51,768,786	47,067,401	51,815,924	51,465,467	59,280,607	80,263,596
894 - The Ruth M. Rothstein CORE Center Total	11,865,274	11,844,779	11,698,210	11,753,051	11,661,577	12,200,049
895 - Department of Public Health Total	17,678,034	17,164,364	16,107,119	14,450,251	11,274,533	10,865,659
896 - Managed Care	-	-	96,164,900	190,804,289	566,844,037	646,058,342
897 - John H. Stroger, Jr. Hospital of Cook County Total	421,968,840	429,771,321	425,624,711	445,202,520	525,032,357	545,156,981
898 - Oak Forest Hospital of Cook County Total	52,367,379	35,180,850	12,438,287	11,216,096	11,090,712	10,391,890
899 - Fixed Charges and Special Purpose Appropriations - Health Total	96,755,532	88,902,088	100,706,267	112,455,101	118,857,406	108,274,440
Total CCHHS General Fund Expenditures	**911,860,231**	**894,133,047**	**963,678,525**	**1,125,717,196**	**1,535,512,458**	**1,644,116,999**
CCHHS Revenue						
Patient Fees (Medicare, Medicaid, Private)	360,237,000	363,062,057	231,105,542	200,699,686	155,229,218	266,000,000
Fed State Med. Program Funding	271,299,000	140,000,000	150,800,000	145,500,000	162,338,232	162,338,232
Patient Fees - Medicaid Plan BIPA IGT	-	131,300,000	131,250,000	131,250,000	131,250,000	131,250,000
Medicaid Expansion	-	-	196,964,900	468,154,294	914,645,008	952,420,286
Misc. Fees - CCHHS Revenue for Cafeteria, Parking fees, Med records, Rx and other charges	4,066,814	6,000,035	1,994,042	5,113,084	8,050,000	5,108,481
Public Health						2,000,000
Total CCHHS Revenue	**635,602,814**	**640,362,092**	**712,114,484**	**950,717,064**	**1,371,512,458**	**1,519,116,999**
Total Operating Tax Allocation	**276,257,417**	**253,770,955**	**251,564,041**	**175,000,132**	**164,000,000**	**125,000,000**
Indirect Tax Allocation*						
Pension Payments	60,522,732	60,858,576	57,622,626	57,037,013	57,073,474	62,223,131
Additional Pension Payments						85,880,893
Debt Service Payments		88,596,157	78,781,689	84,332,150	94,515,848	110,221,707
Total Indirect Tax Allocation	**60,522,732**	**149,454,733**	**136,404,315**	**141,369,163**	**151,589,322**	**258,325,731**
Total County Allocation	**$ 336,780,149**	**$ 403,225,688**	**$ 387,968,356**	**$ 316,369,295**	**$ 315,589,322**	**$ 383,325,731**

*Debt service and pension payments are estimates. Used to help approximate the total county tax allocation.

Cook County, Illinois

Five Year Comparison of Estimated Revenue / Sources of Funds
Transportation Programs
Fiscal Year 2012 - 2016

	2012 Revenue	2013 Revenue	2014 Revenue	2015 Estimated Revenue	2016 Estimated Revenue	2016 / 2015 Variance Est. Revenue
Highway (Funding Source Corporate Fund) - Department 500	$ 7,530,304	$ 6,390,077	$ 5,860,453	$ 5,779,130	$ 5,368,815	$ (410,315)
Motor Fuel Tax Fund (Governmental Fund Type)	2012 Revenue	2013 Revenue	2014 Revenue	2015 Estimated Revenue	2016 Estimated Revenue	2016 / 2015 Variance Est. Revenue
State of Illinois Motor Fuel Tax Allotments	$ 93,011,335	$ 92,237,588	$ 92,748,945	$ 102,124,473	$ 92,000,000	$ (10,124,473)
Illinois Jobs Now Capital Bill	16,739,339	16,739,339	16,739,339	16,739,339	-	$ (16,739,339)
Federal Reimbursements	2,419,784	2,500,000	7,618,739	2,031,395	2,230,000	$ 198,605
Local Agency Reimbursements and Others	3,194,543	3,000,000	1,778,036	2,078,107	6,526,000	$ 4,447,893
Total Motor Fuel Tax Revenue & Reimbursement	115,365,001	114,476,927	118,885,059	122,973,314	100,756,000	(22,217,314)
Fund Balance (Deficit)	12,444,967	15,000,000	15,000,000	15,000,000	15,000,000	$ -
Total Motor Fuel Tax Revenue / Sources of Funds	127,809,968	129,476,927	133,885,059	137,973,314	115,756,000	(22,217,314)
Transfer Out to Motor Fuel Tax First (1st)	(21,946,330)	(21,960,729)	(22,748,938)	(23,241,441)	(25,925,235)	$ (2,683,794)
	105,863,638	107,516,198	111,136,121	114,731,873	89,830,765	(24,901,108)
Transfer In - Motor Fuel Tax - Bonds	30,000,000	25,000,000	35,000,000	-	10,000,000	$ 10,000,000
Total Net Motor Fuel Tax Revenue / Sources of Funds	$ 135,863,638	$ 132,516,198	$ 146,136,121	$ 114,731,873	$ 99,830,765	$ (14,901,108)
	2012 Revenue	2013 Revenue	2014 Revenue	2015 Estimated Revenue	2016 Estimated Revenue	2016 / 2015 Variance Est. Revenue
State of Illinois Motor Fuel Tax Allotments (Transfer In)	$ 21,946,330	$ 21,960,729	$ 22,748,938	$ 23,441,441	$ 25,925,235	$ 2,483,794
Fund Balance	3,199,511	1,022,678	1,100,000	1,100,000	-	$ (1,100,000)
Total Motor Fuel Tax First (1st) Revenue / Sources of Funds	$ 25,145,841	$ 22,042,862	$ 23,848,938	$ 24,541,441	$ 25,925,235	$ 1,383,794
Township Roads (Non - Major Governmental Fund)	2012 Revenue	2013 Revenue	2014 Revenue	2015 Estimated Revenue	2016 Estimated Revenue	2016 / 2015 Variance Est. Revenue
State of Illinois Tax Allotments	$ 440,000	$ 444,740	$ 444,740	$ 460,784	$ 444,740	$ (16,044)
Fund Balance	2,944,067	2,933,387	3,168,013	3,257,275	3,065,754	$ (191,521)
Total Township Roads Revenue	$ 3,384,067	$ 3,378,127	$ 3,612,753	$ 3,718,059	$ 3,510,494	$ (207,565)
Estimated Transportation/MFT Program Revenue / Sources of Funds	$ 171,923,850	$ 164,327,264	$ 179,458,265	$ 148,770,503	$ 134,635,309	$ (14,135,194)

Estimated Expenditures / Encumbrances / Uses of Funds
Transportation Programs
For Fiscal Year 2016

	2016 Estimated Expenditures / Encumbrances
Highway (Corporate Expenditures)	$ 5,368,815
Motor Fuel Tax Fund (Governmental Fund Type)	2016 Estimated Expenditures / Encumbrances
Capital Expenditures	
Motor Fuel Tax Allotments	5,084,765
Motor Fuel Tax - Bonds	-
Total Capital Outlays	5,084,765
Non Capital Expenditures	
Funding of CTA	2,000,000
Maintenance Costs	7,046,000
Total Non Capital Outlays	9,046,000
Transfer Out	
Funding of Public Safety - Courts	54,500,000
Debt Service	6,200,000
	60,700,000
Reserve For Future Obligations	15,000,000
Total Motor Fuel Tax Expenditures / Uses of Funds	$ 89,830,765
Motor Fuel Tax First (1st) (Non - Major Governmental Fund)	2016 Estimated Expenditures / Encumbrances
Expenditures	$ 25,925,235
Total Motor Fuel Tax First (1st) Expenditures / Uses of Funds	$ 25,925,235
Township Roads (Non - Major Governmental Fund)	2016 Estimated Expenditures / Encumbrances
Available Resources for Expenditures	$ 3,510,494
Total Township Roads Expenditures / Uses of Funds	$ 3,510,494
Estimated Transportation Program/MFT Estimated reserves Expenditures / Uses of Funds	$ 124,635,309

EXPENDITURES

The 2016 Final Appropriation Bill proposes $4,217 million in operating fund appropriations. Of the $4,217 million, $1,734 million is associated with General Fund (comprised of Public Safety & Corporate) spending. This increase includes a $270.5 million appropriation for additional pension funding. Excluding this funding, the General Fund grows by 2.2%, despite absorbing an entire year of the impact of collective bargaining agreements and associated personnel costs that covered the first increases since FY2012, or the annual recurring cost associated with four fiscal years of salary adjustments. Full Time Equivalent (FTE) positions are budgeted to decrease by 233.4, or 1.5% in the General Fund in FY2016 versus FY2015.

The Health Enterprise Fund will have expenditures totaling $1,640 million which represents a 6.8% increase from FY2015, largely reflecting the continued growth in the County's managed care program, absent this factor the increase is a more modest 2.6% year-over-year, again despite the fact that four fiscal years' worth of employee salary adjustments are being absorbed for the first fiscal year on a full year basis in FY2016. Full Time Equivalents decrease by 10.9 in the Health Fund during FY2016.

Additional expenditure pressures are driven by the presidential election cycle which will lead to the Election fund increasing by $22.7 million. Special Purpose Funds are increasing by $34.6 million, primarily due to a $25 million increase in legacy Debt Service costs while Grants increase by $3.6 million as additional receipts are offset by associated spending.

EXPENDITURES BY TYPE

The 2016 Final Appropriation Bill calls for 73.0% of the General Funds to be spent on personnel expenses, including benefits. Excluding the additional funding being appropriated to stabilize the pension fund in 2016, personnel expenses represent 86.5% of the General Fund. Budgeted at $1.267 million, it represents a 3.1% increase over 2015 appropriations in personnel spending. Personnel expenditures represent $630 million or 38.4% of the Health Enterprise Fund. The primary driver of the increase in personnel costs is the compounded, full-year impact of the 2015 mid-year wage increases resulting from the settlement of Collective Bargaining Agreements that include increases of 1% from June 2013, 1.5% from June 2014 and 2% from June 2015 and the scheduled 2% cost of living adjustment effective June 1, 2016, effectively increasing base wages by 6.5% over FY 2015. These increases are partially offset by lower employee health benefit costs as a result of negotiated plan design changes and increased employee contributions agreed to in the labor agreements.

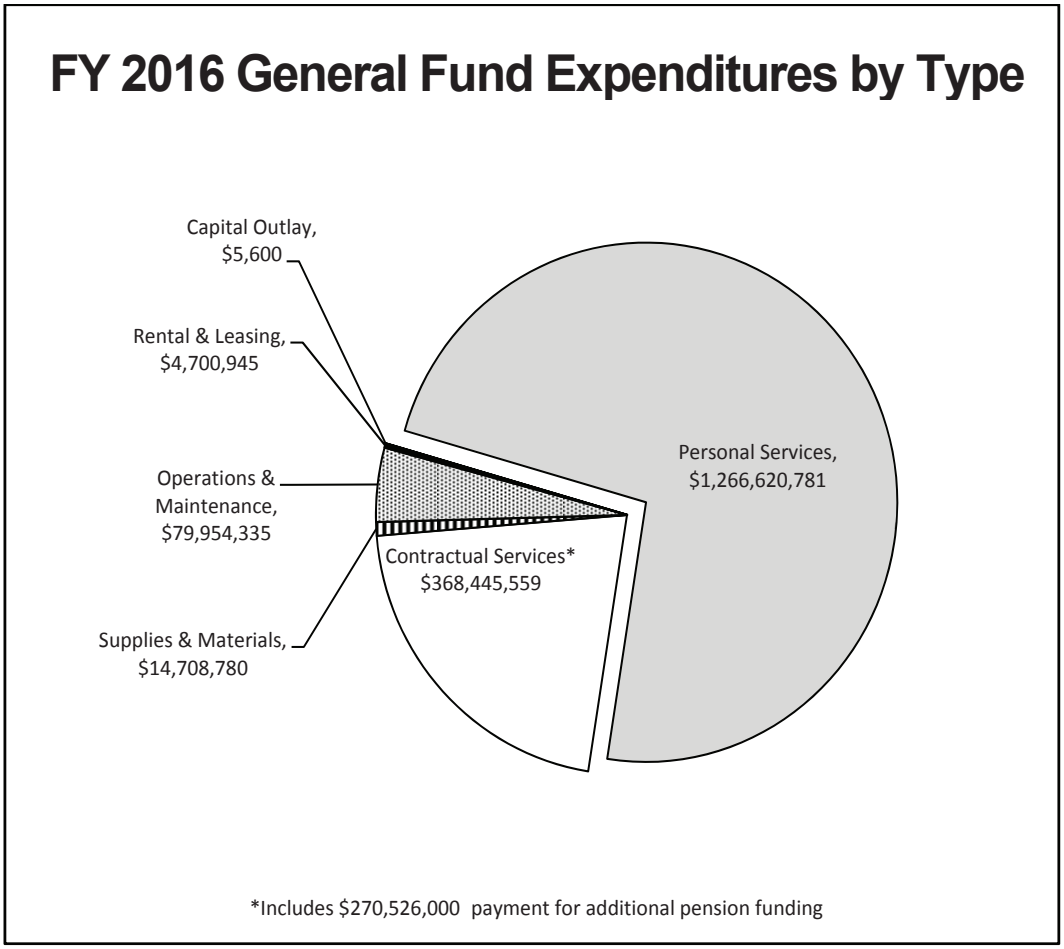
FTE	2010	2011	2012	2013	2014	2015	2016
Total Full Time Equivalent	25,613.1	23,984.9	23,659.4	23,168.9	23,649.7	23,705.8	23,439.2

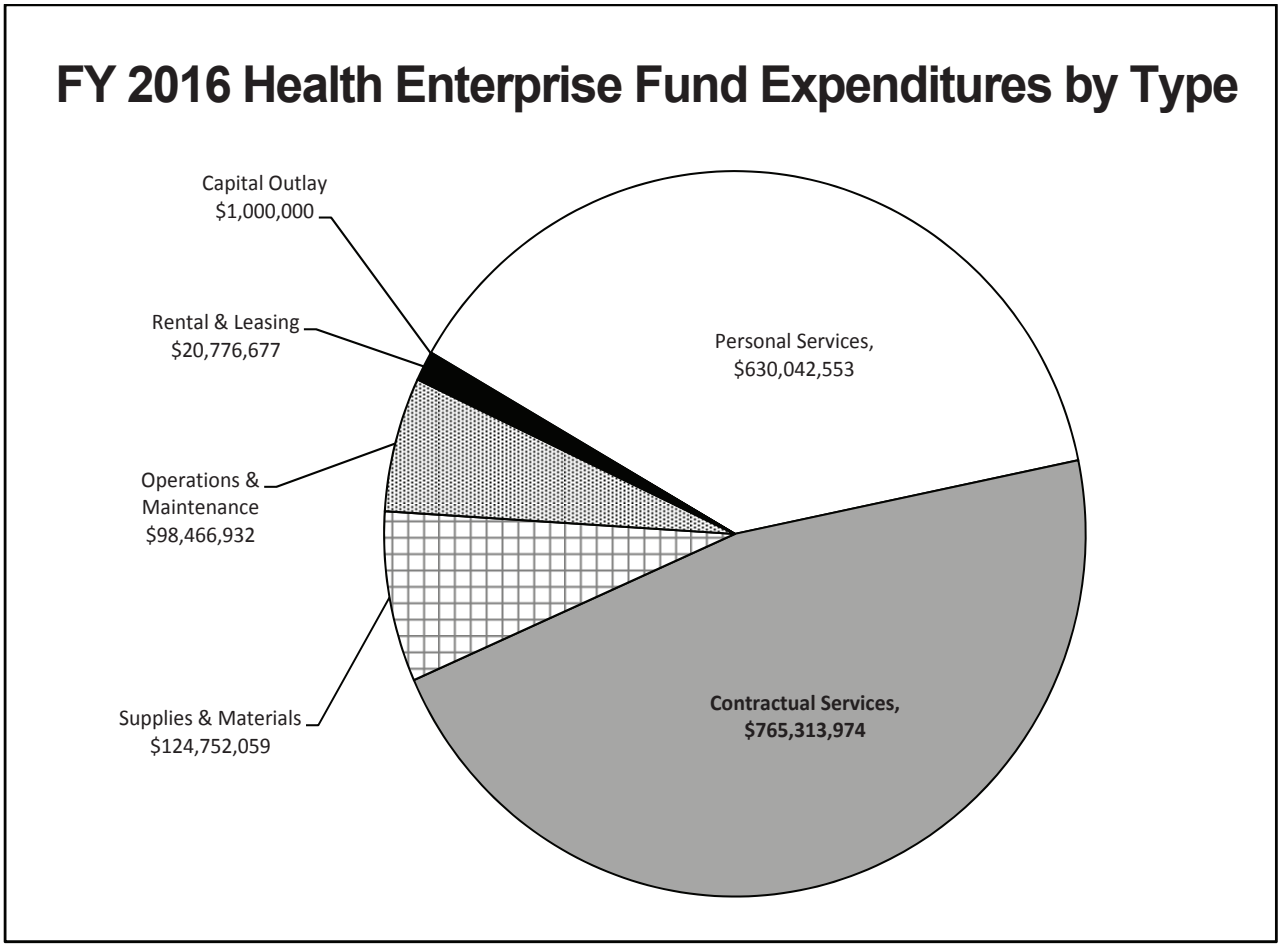
After more than $10 million in cuts to non-Personnel Expenditures during the FY2016 budget process, non-personnel spending in the general Fund rose by 2.0% or $3.8 million, when excluding an appropriation in 2016 for pension purposes. Notably, technology spending in the General Fund rose by 44%, and excluding technology spending non personnel in the General Fund actually dropped by $7.5 million or 4.0%. In non-personnel expenditures from the General Fund, a total of $99.4 million or 5.7% is spent on operations, maintenance, supplies, and rental and leasing which represents a 0.9% increase year-over-year. $368.4 million or 21.2% is spent on contractual services, when including the additional $270.5 million in funding for

EXPENDITURES

pensions appropriated in 2016. This amount is included as a transfer out to the Annuity and Benefit Fund (Fund 590), to address the outstanding unfunded pension liability in the County Employee's Annuity and Benefit Fund (the "Pension Fund"), and will be transferred to the Pension Fund based upon a Board-approved intergovernmental agreement. Excluding the $270.5 million pension appropriation, contractual services account for $97.9 million or 6.7% of General Fund spending which represents a 0.5% increase compared to 2015.

With respect to the Health Enterprise Fund, operations, maintenance, supplies, and rental and leasing represent $244.0 million or 14.9% of expenditures while $765.3 million or 46.7% is spent on contractual services which includes payments associated with third-party health care providers under CountyCare. Other expenditure drivers within the Health Fund are an increase of $15 million in maintenance of hospital facilities in FY2016, which includes building upgrades and renovations aimed at improving operational effectiveness and improving patient experience. Additionally, there is a year-over-year increase of $10 million related to the maintenance and upgrade of the Hospital System's electronic medical record system. Also in FY2016, the Cook County Health & Hospital System will expand its behavioral health services with $13.7 million going towards contractual services providing counseling and treatment, as well as a 24-7 drop-in facility providing clinical assessment to detainees who committed minor, non-violent offense. In 2016, as the County continues to transition capital equipment purchases to increasingly be paid out of operating dollars, $1.0 million will be spent on surgical equipment from the Health Enterprise Fund rather than from debt proceeds, as well as $15 million budgeted for building renovations at CCHHS. In FY2017, the County plans to allocate a minimum of an additional $10 million in general operating funds to capital equipment.





EXPENDITURES BY FUNCTIONAL AREA

GENERAL FUND

The Corporate and Public Safety Funds together make up the County's General Fund. Expenditure increases of $302.2 million over FY 2015 are driven primarily by the additional Board appropriated pension funding. Technology spending is also increasing in FY 2016. Nearly all of the increase in technology spending is a function of increasingly budgeted for technology spending from operating funds versus the historic practice of bond funding essentially all technology spending. The aggregate increase in technology spending in the General Fund is estimated at 44% year over year in FY2016, a combined result of increasing costs for maintenance and support of legacy systems on existing contracts, as well as new contracts for infrastructure and equipment needed to facilitate the migration of Countywide data off of the AS400, Mainframe and other outmoded data storage systems. The County will also be budgeting separately for up front operating costs associated with capital purchases, such as server maintenance. Costs associated with systematically replacing Countywide switches and circuits that were not previously on a standard replacement cycle also contribute to the increase in technology spending. These costs include an increase in the overtime budget for infrastructure work necessary to prevent service interruptions.

EXPENDITURES

Below is a seven-year history of appropriations and full time equivalents (FTE) for the General Fund:

APPROPRIATION	2010	2011	2012	2013	2014	2015	2016*
General Fund	$1,364,490,546	$1,417,669,594	$1,341,891,117	$1,332,040,244	$1,376,531,493	$1,432,213,052	$1,463,910,000
*Net of $270.5 million pensoin appropriation for 2016							

FTE	2010	2011	2012	2013	2014	2015	2016
General Fund	16,193	15,505.1	14,857.1	14,860.0	15,371.1	15,545.5	15,312.1

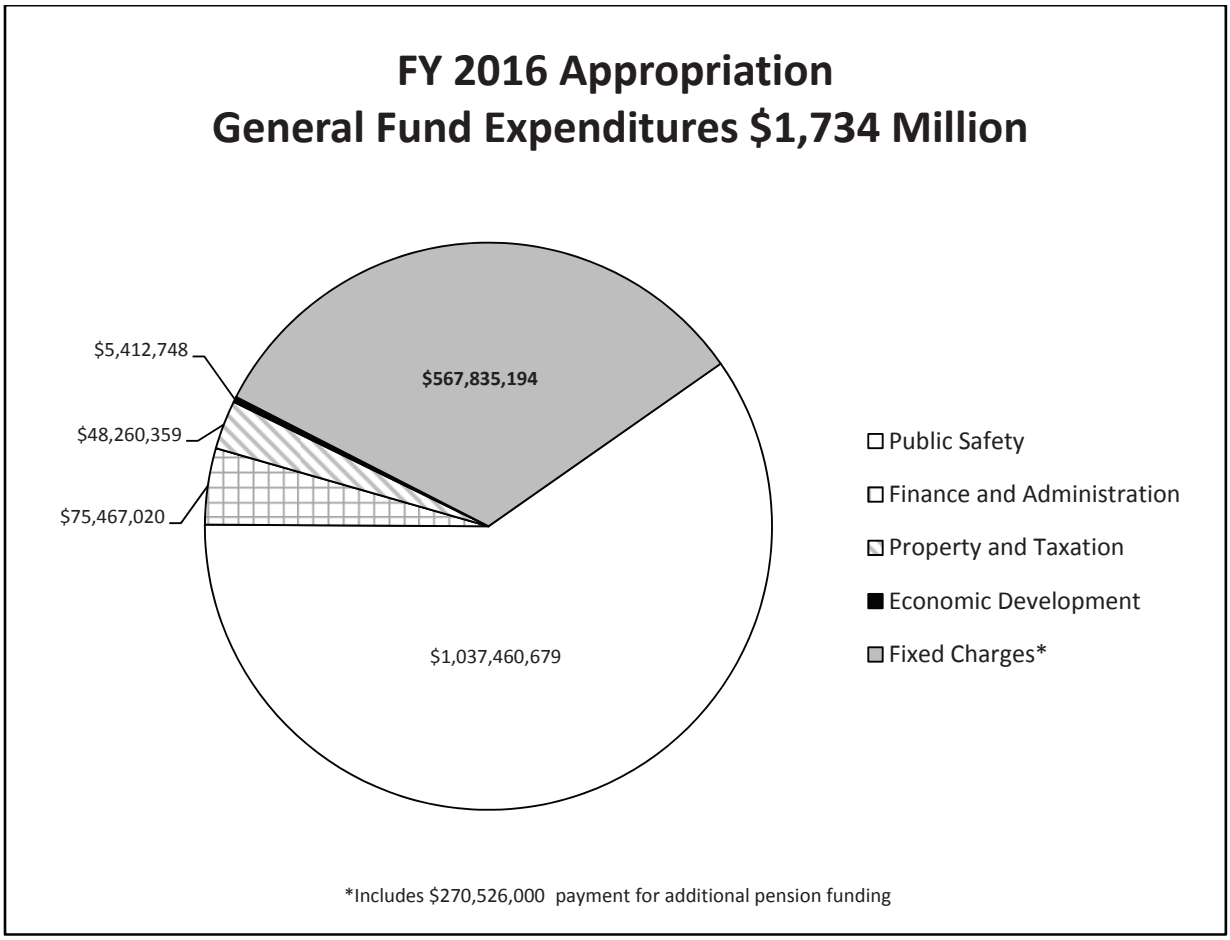
HEALTH ENTERPRISE FUND

The Health Fund shows growth of $104.8 million over fiscal year 2015. The primary drivers of the cost increases continue to be implementation of the CountyCare program, which will be offset by increasing revenue associated with a full year of enrollment in the Family Health Plan and Seniors and Persons with Disability categories of membership. The growth in expenditures is directly associated with enrollment of members in CountyCare, as a significant amount of contractual services for these individuals at third-party healthcare providers and pharmacy related costs are associated with membership in the managed care program. Enrollment of Affordable Care Act (ACA) adults, Family Health Plan (FHP) and Seniors and Persons with Disabilities (SPD) is projected to grow modestly to nearly 180,000 members per month in FY2016, which in turn drives the growth in expenditures for this population and the health system overall.
In 2016, the Cook County Health and Hospitals System (CCHHS) is implementing initiatives aimed at improving patient care and controlling costs, including: launching a comprehensive behavioral health strategy that will enhance community-based mental health services in order to reduce unnecessary and costly emergency department visits, hospitalizations and detentions; investing in new and existing community-based outpatient clinical services and facilities and offering extended clinic hours and enhanced primary care, specialty care and diagnostic services; expanding the Patient Support Center to improve patient experience and utilization of services; and improving standardized data and reporting capabilities.

Below is a seven-year history of appropriations, the local tax allocation for operations, and full time equivalents (FTE) for the Health Enterprise Fund:

APPROPRIATION	2010	2011	2012	2013	2014	2015	2016
Health Fund	$973,850,652	$911,860,231	$894,133,047	$963,658,515	$1,125,717,196	$1,535,512,488	$1,640,352,195
CCHHS Tax Allocation	$389,113,227	$276,257,417	$253,770,995	$251,544,031	$175,000,000	$164,000,000	$121,235,196

FTE	2010	2011	2012	2013	2014	2015	2016
Health Fund	7,626.7	6,638.1	7,057.8	6,668.1	6,744.1	6,746.6	6,735.7



PROGRAM AREAS

The pie-chart above provides the FY 2016 Final Appropriation of General Fund Expenditures by program area: Public Safety, Finance and Administration, Property and Taxation, Economic Development, with an additional non-program specific category of Fixed Charges.

Fixed Charges can be defined as any fixed expense that recurs on a regular basis. The term "fixed charges", similar to that of overhead, is usually used when grouping expenses that are necessary to the continued functioning of the business but cannot be immediately associated with the products or services being offered. In this area the County has accounted for insurance, health benefits and payments for utilities, among other costs. Notably a number of items that were traditionally incorporated in fixed charges were allocated directly to the associated departments in FY2016 to the tune of $17.9 million, with the most significant being the cost of real estate at 69 W Washington and the Daley Center. The growth in year-over year expenses in this category of $245.0 million is entirely a function of the $270.5 million appropriation for additional pension funding in FY2016, reflecting the significant accumulated deficit at the Pension Fund. Absent the 2016 appropriation for pensions, Fixed Charges spending actually declined by $25.5 million, reflecting the movement of costs directly to associated incurring cost center departments. In coming budgets the County will be continuing the trend of recent years of migrating additional program costs more directly to the associated departments. However, budgeting certain charges in Fixed Charges allows agencies to create

more predictable budgets and estimate their cash flows more accurately for operating expenditures under their direct control, which will lead to a residual Fixed Charges even as program expenditures are increasingly moved out of fixed charges and directly into department budgets. The distinct program areas can be further defined as:

PUBLIC SAFETY

Cook County's Public Safety Goals are:

- Reduce the non-violent pre-trial detainee population
- Promote public safety for all communities across the County
- Promote reintegration of offenders
- Ensure fair and equitable access to justice
- Ensure an efficient court system to serve both criminal and civil justice functions

Cook County is responsible for the public safety of approximately 5.2 million residents. The public safety system makes up 59.8% of the General Fund and is comprised of the court system and the Sheriff's operations. The County operates the second largest unified court system in the world, which hears civil, criminal, and administrative cases. The Cook County jail is the largest single-site pre-trial detention facility in the United States and the Juvenile Temporary Detention Facility is the largest juvenile detention facility in the country.

In 2016, Public Safety expenditures are increasing by $52.1 million or 5.3% while the overall FTE count is decreasing by 193.0 or 1.4% year-over-year. Notably, most of this increase is actually a function in the allocation of fixed charges into department budgets in 2016; net of this change the actual increase in spending is 3.7% year-over-year. The largest contributing factor to the 3.7% increase is the full-year impact of negotiated wage settlements associated with FY2012-2016 being full absorbed in a single fiscal year. The increase in expenditures can also be partially attributed to a $2.8 million increase related to juror fees as a result of State legislation increasing juror pay rates from $17.20 to $25-$50. Another contributing factor is increased spending related to Adult Probation to accommodate the continuously increasing number of cases that require court-ordered Global Positioning System (GPS) monitoring, pre-trial supervisions and assessments which lead to a reduction in the jail population. The 2016 budget includes increased spending at the Juvenile Temporary Detention Center (JTDC) and Juvenile Probation to support new legislation that would keep youth who are currently automatically prosecuted as adults under juvenile jurisdiction.

Partially offsetting the increases above is a sustained reduction in the jail population which will allow the County to close and ultimately demolish Divisions 1, 3 and 17 of the jail. Those actions are expected to save more than $3 million in operating costs during FY 2016 and avoid $188 million in capital costs over the next decade. Also in 2016 the Chief Judge's Mortgage Foreclosure Mediation Program will be scaled back from $3.4 million to $2 million based as a result of reduced case loads.

FINANCE & ADMINISTRATION:

Cook County's Finance and Administration goals are:

- Promote proactive financial management and develop program performance goals and metrics for County operations
- Collect money owed efficiently and effectively
- Support county workforce needs through timely hiring
- Improve personnel oversight
- Procure goods fairly, timely, & cost-effectively

Cook County has approximately 23,400 employees and a 2016 budget of $4.2 billion. Such a large organization requires sound management in the areas of budgeting, revenue collection, human resources, purchasing and fiscal oversight. In 2016, Finance and Administration's expenditures are increasing by $4.0 million or 5.6% in total while the overall FTE count is decreasing by 34.4 or 4.0% year-over-year. Notably, most of this increase is actually a function in the allocation of fixed charges into department budgets in 2016; net of this change the actual increase in spending is 3.9% year-over-year. A primary driver of the 3.9% expenditure increase is a 44% year-over-year increase in General Fund technology spending, as the County funds investments and increasingly shifts these expenses away from the historic practice of 100% bond funding. In the coming years, the Bureau of Technology will strive to shift expenditures away from maintenance of legacy systems and towards investments that will transform County IT services to promote efficiency and improved customer experience for County residents. There are several significant technology projects being recommended in FY 2016: continued investment in stabilizing the County's newly consolidated data center; the ongoing biometric Time and Attendance project; the implementation of a new Enterprise Resource Planning (ERP) system; investments in an integrated property tax system and integrated home-rule tax system to improve the experience for our taxpaying public; implementation of MS365 Cloud e-mail servers; and coordinated data back-up and disaster recovery efforts. While these efforts will save money and will ensure more efficient and coordinated operations in the long run, the up front costs involved in implementing these new systems are key drivers in increased technology spending for FY 2016.

PROPERTY AND TAXATION:

Cook County's Property and Taxation Goals are:

- Ensure a fair and accurate property valuation and appeals process
- Ensure efficient, timely, and effective assessment and billing
- Minimize duplicative property tax payments and process refunds quickly
- Increase taxpayer self-service transactions and access to information

On behalf of the County and underlying jurisdictions, Cook County government administers the second largest property taxation system in the United States, with 1.8 million parcels of real estate. Key functions of the system are: assessment, appeals, billing and tax collection. Expenditures associated with Property and Taxation are increasing $1.0 million or 2.1% in 2016 while FTE count is decreasing by 5.0, or 0.7% year-over-year. Notably, most of this increase is actually a function in the allocation of fixed charges into department budgets in 2016; net of this change the actual increase in spending is 1.7% year-over-year. The Property & Taxation area continues to have positive outcomes, with 2015 representing the fourth consecutive year of timely tax billing following 35 years of late second installment billing. Investments in technology in this area

will be designed to increase collaboration and investment in processes, most notably through an integrated property tax system that will commence a multi-year implementation in 2016. Amongst other office goals for 2016: the Assessor's Office will be expanding their Erroneous Exemptions program in 2016; the Board of Review will be launching their Digital Appeals Processing System in 2016; and the Recorder of Deeds looks to expand the use of e-Recordings.

ECONOMIC DEVELOPMENT:

Cook County's Economic Development Goals are:

- Pursue regional economic development
- Increase access to living wage jobs
- Minimize the tax burden associated with Cook County government

The County is pursuing a consolidated approach to economic development through the Bureau of Economic Development under the Offices of the President. The Bureau oversees planning and community development, building and zoning in unincorporated Cook County, and zoning appeals. In 2016, expenditures associated with Economic Development are increasing slightly by $61,826 and FTEs are decreasing by 1.0. In FY2016, economic development activities are also supported by $109 million in grant funds at the Bureau of Economic Development as well as $3 million in grant funding supporting the Cook County Land Bank Authority.

A major initiative in FY 2016 is the creation of the Regional and Strategic Initiatives unit, developed by redeploying existing staff resources and leveraging additional grant, foundation and corporate support to serve as an oversight for continued regional collaboration to improve the economic health of the communities with the greatest need. Since FY 2014, the Bureau of Economic Development has doubled the volume of projects and the amount of private sector investment generated by the financial tools and incentives programs.

The Regional and Strategic Initiatives unit will spearhead the County's leadership and participation in the Chicago Regional Growth Initiative, Metro Chicago Exports, the Chicago Metro Metal Consortium and other regional opportunities and initiatives. The Bureau of Economic Development will continue to participate in and contribute to other critical projects throughout County government that have an economic development impact such as the Long Range Transportation Plan and the redevelopment of the Stroger Hospital campus. These projects are housed in other County bureaus, but have critical economic development implications. Below are seven year appropriation and FTE tables of each program area:

APPROPRIATION	2010	2011	2012	2013	2014	2015	2016
Public Safety	$947,074,312	$836,605,686	$826,581,801	$878,247,456	$917,368,652	$985,306,987	$1,037,460,679
Finance and Administration	$75,954,733	$61,224,064	$59,237,759	$60,009,631	$62,466,115	$71,453,479	$75,467,020
Property and Taxation	$57,270,429	$48,127,443	$47,363,232	$47,808,744	$48,125,194	$47,251,070	$48,260,359
Economic Development	$4,845,639	$4,709,407	$5,289,197	$4,837,123	$5,450,932	$5,350,922	$5,412,748
Fixed Charges Net of 2016 Pension Appropriation	$279,345,433	$467,002,994	$403,425,128	$341,137,290	$343,120,600	$322,850,594	$297,309,194
Fixed Charges 2016 Pension Appropriation	$279,345,433	$467,002,994	$403,425,128	$341,137,290	$343,120,600	$322,850,594	$567,835,194
Total General Fund Expenditures by Program Area:	**$1,364,490,546**	**$1,417,669,594**	**$1,341,897,117**	**$1,332,040,244**	**$1,376,531,493**	**$1,432,213,052**	**$1,734,436,000**

FTE	2010	2011	2012	2013	2014	2015	2016
Public Safety	14,315.4	13,926.4	13,186.3	13,226.9	13,707.8	13,913.8	13,720.8
Finance and Administration	914.9	740.6	803.5	804.5	845.3	856.7	822.3
Property and Taxation	901.0	778.3	799.9	767.5	754.0	714.0	709.0
Economic Development	61.7	59.8	67.4	62.0	64.0	61.0	60.0
Total General Fund FTE:	16,193.0	15,505.1	14,857.1	14,860.9	15,371.1	15,545.5	15,312.1

SPECIAL PURPOSE FUNDS, ELECTION FUND & GRANT EXPENDITURES

SPECIAL PURPOSE FUNDS

In addition to the General Fund, the County's 2016 Final Appropriation Bill includes the budgets for other County funds that are special purpose funds. Special purpose are established for a specific and dedicated purpose, and are considered to be self-balancing. Total FY2016 expenditures in Special Purpose Funds are increasing $34.6 million over FY2015. This increase is primarily attributable to the $25.0 million increase in required debt service payments on legacy debt. Though the County had limited debt issuance, and the total bonded debt outstanding is projected to decline between FY2011 and FY2016 by approximately $357.1 million or 9.4%, debt service on legacy bonded indebtedness will continue to rise in coming years.

ELECTION FUND

In FY 2016, Election Fund expenditures are increasing by $22.7 million over FY 2015. This increase is driven by the 2016 Presidential Election as well as expenditures associated with changes in election laws that require same day registration at all precincts. These increases are partially offset by a decreased number of precincts over the last four years.

GRANT FUNDS

The County receives grant funds from federal, state and private agencies for a variety of direct and indirect services provided under various program areas. In FY 2016, grant funding shows growth of $3.6 million over FY 2015. Additional details can be found in the Grants section of this document.

Below are seven year appropriation and FTE tables of each fund:

Appropriation	2010	2011	2012	2013	2014	2015	2016
Special Purpose Funds	$502,916,294	$512,114,292	$520,106,395	$497,973,957	$503,290,234	$540,295,656	$574,921,131
Election Fund	$42,920,842	$19,683,175	$41,606,648	$19,712,485	$40,227,484	$19,931,005	$42,651,700
Grants	$160,810,112	$185,029,746	$148,928,355	$134,433,126	$162,452,203	$221,181,140	$224,810,533

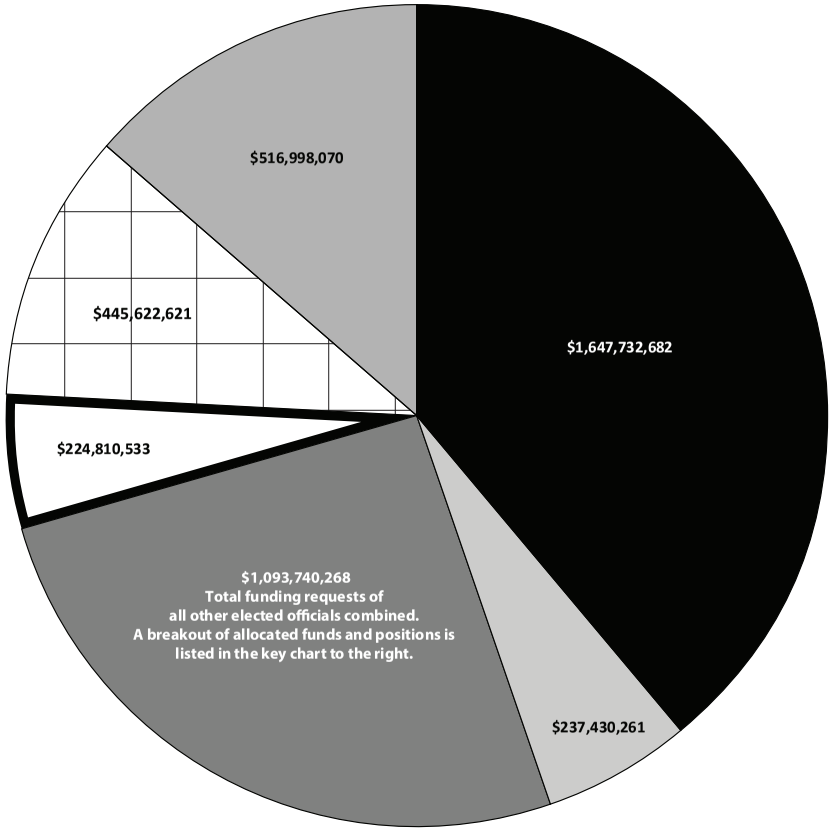
FTE	2010	2011	2012	2013	2014	2015	2016
Special Purpose Funds	889.4	987.5	946.9	916.9	896.5	795.3	782.1
Election Fund	125.0	129.6	133.0	133.0	133.0	134.0	128.0
Grants	779.0	724.6	664.6	590.0	505.0	484.4	481.3

2016 APPROPRIATION SUMMARY

	2014 Appropriation	2015 Appropriation	2016 Appropriation	2016/2015 Change
General Fund				
Budget	$ 1,376,531,493	$ 1,432,213,052	$ 1,734,436,000	$ 302,222,948
Positions (FTE)	15,371.1	15,545.5	15,312.1	(233.4)
Health Enterprise Fund				
Budget	$ 1,125,717,196	$ 1,535,512,488	$ 1,640,352,195	$ 104,839,707
Position (FTE)	6,744.1	6,746.6	6,735.7	(10.9)
Election Fund				
Budget	$ 40,227,484	$ 19,931,005	$ 42,651,700	$ 22,720,695
Position (FTE)	133.0	134.0	128.0	(6.0)
Subtotal Budget	**$ 2,542,476,173**	**$ 2,987,656,545**	**$ 3,417,439,895**	**$ 429,783,350**
Subtotal FTE	**22,248.2**	**22,426.1**	**22,175.8**	**(250.3)**
Special Purpose Fund				
Budget	$ 503,290,234	$ 540,295,656	$ 574,921,131	$ 34,625,475
Positions (FTE)	896.5	795.3	782.1	(13.2)
Grants				
Budget	$ 162,452,203	$ 221,181,140	$ 224,810,533	$ 3,629,393
Positions (FTE)	505.0	484.4	481.3	(3.1)
Total Operating Funds	**$ 3,208,218,610**	**$ 3,749,133,341**	**$ 4,217,171,559**	**$ 468,038,218**
Total Positions (FTE)	**23,649.7**	**23,705.8**	**23,439.2**	**(266.6)**
Capital Improvement				
Budget	$ 328,711,894	$ 252,189,007	$ 321,545,658	$ 69,356,651

2016 Cook County Approved & Adopted Budget

By Dollar Amounts, In Areas Of Funding



Health Enterprise Fund	6,776.7 FTE*	$1,647,732,682
Cook County Board President Total*	2,328.1 FTE*	$237,430,261
Land Bank Authority	11 FTE*	$6,407,671
Sheriff Total	6,722.2 FTE*	$516,998,070
Chief Judge Total	3,151.1 FTE*	$235,915,058
Clerk of the Circuit Court Total	1,648.2 FTE*	$103,104,776
State's Attorney Total	1,190.1 FTE*	$108,077,497
County Clerk Total	275 FTE*	$34,619,815
County Assessor Total	342 FTE*	$25,462,431
Recorder of Deeds Total	171 FTE*	$12,622,736
County Treasurer Total	89 FTE*	$12,288,831
Office of the Independent Inspector General Total	20 FTE*	$2,032,335
Office of the Cook County Commissioners Total	87.5 FTE*	$7,698,629
Board of Review Total	125 FTE*	$8,965,108
Board of Election Commissioners Total	4 FTE*	$17,861,077
Public Administrator Total	17 FTE*	$1,111,234
Veterans' Assistance Commission		$575,000
Fixed Charges Total[1]		$567,835,194
Grants Total[2]	481.3 FTE*	$224,810,533
Other Funds Total[3]		$445,622,621

***The following bureaus and their departments fall under the President's Budget Appropriations:**
Offices Under The President: *Office of the President, Judicial Advisory Council, Department of Homeland Security and Emergency Management Agency*
Bureau of Administration: *Office of the Chief Administrative Officer, Environmental Control, Medical Examiner, Office of Adoption and Child Custody Advocacy, Department of Transportation and Highways, MFT Illinois First (1st), Animal Control, County Law Library; Environmental Control Solid Waste Fee*
Bureau of Finance: *Office of the Chief Financial Officer, Revenue, Risk Management, Budget and Management Services, County Comptroller, Contract Compliance, Enterprise Resource Planning, Chief Resource Agent, Self-Insurance Fund, Annuities and Benefits, Bond and Interest Fund*
Bureau of Human Resources: *Department of Human Resources, Employee Appeals Board* **Bureau of Technology:** *Enterprise Technology, Geographic Information Systems* **County Auditor; Department of Administrative Hearings; Department of Human Rights and Ethics;**
Bureau of Economic Development: *Planning of Development, Building and Zoning, Zoning Board of Appeals* **Public Defender**
Bureau of Asset Management: *Asset Management, Facilities*

***FTE - Full Time Equivalent**

[1] Those accounts regarded as Fixed Charges are divided as Corporate or Department-490 at $327,583,377 and Public Safety or Department-499, at $240,251,817. The two departments are referred to as Fixed Charges and Special Purpose Appropriations (490-Corporate Fund and 499-Public Safety Fund) are for items or costs that cannot readily be distributed to any one department within the respective funds. These are costs that are attributed to the fund and contribute to the operations of all or some of the departments of the respective fund. The major cost is fringe benefits which includes Health Insurance. Note, included in the 490-Corporate Funds is an appropriation of $270,526,000 for additional pension funding.

[2] Grants awarded to the County from Federal agencies at $210,739,741, grants awarded to the County from State Agencies at $12,620,862 and grants awarded through Public and Private Agencies at $1,449,930.

[3] Those accounts regarded as Other Funds subdivided as the Annuity and Benefits or Department 590 at $195,622,621 and Bonds and Interest or Department 853 at $250,000,000.

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND

Funds	FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
General Fund										
Corporate Fund	$157,573,004	$163,018,988	$138,573,743	$145,088,233	$154,014,912	$161,054,801	$164,511,465	$180,417,906	$446,702,718	$266,284,812
Public Safety Fund	1,152,484,761	1,178,878,129	1,176,462,622	1,186,952,011	1,248,403,348	1,215,476,692	1,269,149,020	1,251,795,146	1,287,733,282	35,938,136
Total General Fund	**$1,310,057,765**	**$1,341,897,117**	**$1,315,036,364**	**$1,332,040,244**	**$1,402,418,260**	**$1,376,531,493**	**$1,433,660,485**	**$1,432,213,052**	**$1,734,436,000**	**$302,222,948**
Enterprise Fund										
Health Fund	865,022,804	894,133,047	961,668,679	963,658,515	1,370,808,744	1,125,717,196	1,516,434,079	1,535,512,488	1,640,352,195	104,839,707
Total Enterprise Fund	**$865,022,804**	**$894,133,047**	**$961,668,679**	**$963,658,515**	**$1,370,808,744**	**$1,125,717,196**	**$1,516,434,079**	**$1,535,512,488**	**$1,640,352,195**	**$104,839,707**
Special Purpose and Election Funds										
Total Special Purpose and Election Funds	**$548,193,926**	**$561,713,043**	**$508,031,664**	**$517,686,442**	**$520,859,884**	**$543,517,718**	**$551,437,029**	**$560,226,661**	**$617,572,831**	**$57,346,170**
Allowance for Uncollected Taxes **	8,727,160	8,727,160								-
Restricted Fund (Grants)***	148,928,355	148,928,355	134,433,126	134,433,126	162,452,203	162,452,203	221,181,140	221,181,140	224,810,533	3,629,393
Total Operating Fund	**$2,880,930,010**	**$2,955,398,722**	**$2,919,169,834**	**$2,947,818,327**	**$3,456,539,091**	**$3,208,218,610**	**$3,722,712,733**	**$3,749,133,341**	**$4,217,171,559**	**$468,038,218**
Capital Improvements****	46,315,900	391,689,580	74,987,002	372,020,827	53,345,136	328,711,894	99,652,750	252,189,007	321,545,658	69,356,651
Grand Total	**$2,927,245,910**	**$3,347,088,302**	**$2,994,156,836**	**$3,319,839,154**	**$3,509,884,227**	**$3,536,930,504**	**$3,822,365,483**	**$4,001,322,348**	**$4,538,717,217**	**$537,394,869**

*** FY 2012 - FY 2014 Expenditures are restated to match with Trial Balance. FY2015 Expenditures are as of 11/30/2015.**

****For FY 2013 - FY 2016, Allowance for Uncollected Taxes is netted out of the Property Tax Levy and is not budgeted as an expense.**

*****FY2015 Expenditures for Grants represents the FY15 total Appropriation as Adjusted.**

******FY2016 Capital Improvements excludes capital purchases funded with operating dollars.**

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND AND DEPARTMENT

Departments	FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
General Fund										
Corporate Fund										
002 Department of Human Rights and Ethics	$769,445	$776,305	$667,333	$843,238	$590,201	$776,602	$634,456	$795,895	$815,762	$19,867
007 Revenue	2,805,103	2,443,424	2,197,662	2,249,145	2,168,948	2,118,143	4,705,286	5,459,256	7,044,988	1,585,732
008 Risk Management	763,880	827,214	620,847	621,531	728,767	701,533	1,661,021	1,713,774	1,606,087	(107,687)
009 Enterprise Technology	5,968,825	4,949,301	4,656,122	5,185,049	4,029,635	4,259,744	11,937,712	12,981,437	14,057,116	1,075,679
010 Office of the President	1,583,394	1,611,196	1,420,874	1,569,999	1,557,427	1,569,999	1,764,470	1,762,656	1,982,892	220,236
011 Office of the Chief Administrative Officer	2,883,917	2,570,975	2,550,771	2,636,851	2,066,208	2,712,586	2,285,825	2,340,425	2,401,356	60,931
013 Planning and Development	519,040	314,882	578,607	499,686	925,888	1,055,426	979,272	1,130,070	1,023,036	(107,034)
014 Budget and Management Services	1,291,977	1,154,277	1,620,051	1,468,787	1,490,353	1,466,716	1,595,825	1,547,069	1,629,836	82,767
016 IT Solutions & Services	4,873,476	5,063,644	6,283,652	6,292,361	6,660,612	6,649,562	-	-	-	-
018 Office Of The Secretary To The Board of Commissioners	1,017,850	1,037,415	984,719	1,034,175	1,054,243	1,097,956	845,701	908,322	908,996	674
019 Employee Appeals Board	132,809	148,510	65,754	143,959	49,731	65,251	58,892	70,000	100,870	30,870
020 County Comptroller	2,506,787	2,599,075	2,699,700	2,734,833	2,923,212	2,997,468	3,037,001	3,120,646	3,250,938	130,292
021 Office of the Chief Financial Officer	927,311	825,151	1,014,771	1,015,010	1,080,040	1,112,619	995,928	1,002,325	1,015,913	13,588
022 Contract Compliance	737,239	751,145	658,274	640,588	758,829	770,724	770,364	782,026	859,325	77,299
026 Department of Administrative Hearings	1,081,774	995,750	1,152,273	1,223,074	1,127,156	1,232,356	1,143,086	1,240,008	1,315,813	75,805
027 Office of Economic Development	838,852	1,333,423	652,131	709,684	721,740	787,462	432,893	406,838	589,779	182,941
028 IT Shared Services	2,855,865	2,250,702	-	-	-	-	-	-	-	-
029 Office of Enterprise Resource Planning (ERP)	-	-	-	-	18,840	-	1,462,428	1,777,124	1,646,778	(130,346)
030 Office of the Chief Procurement Officer	1,555,489	1,648,867	3,040,460	2,466,916	2,624,426	2,754,224	2,714,398	2,790,064	2,923,075	133,011
031 Office of Asset Management	945,429	929,707	1,066,918	1,113,829	1,424,412	1,405,937	1,872,842	2,144,221	2,251,230	107,009
032 Department of Human Resources	2,974,080	2,998,748	3,393,087	3,569,611	4,000,333	3,985,686	4,073,855	4,170,784	4,295,374	124,590
040 County Assessor	21,667,543	21,582,137	22,240,079	22,737,234	23,072,443	24,624,799	22,066,416	24,438,754	24,647,431	208,677
050 Board of Review	7,824,773	7,679,750	8,319,285	8,226,970	8,364,264	8,233,141	8,640,185	8,506,129	8,965,108	458,979
060 County Treasurer	4,745,395	4,853,014	3,808,798	3,917,499	1,767,272	1,952,814	1,204,357	1,305,389	1,150,893	(154,496)
070 County Auditor	731,614	737,420	639,721	903,832	882,506	887,093	823,648	917,145	934,930	17,785
080 Office of the Independent Inspector General	1,261,843	1,719,871	1,347,514	1,713,509	1,722,459	1,772,838	1,607,502	1,843,297	2,032,335	189,038
081 First District -Office of the County Commissioner	354,984	359,673	357,472	358,726	358,976	358,726	345,063	386,403	378,176	(8,227)
082 Second District -Office of the County Commissioner	355,469	359,673	349,134	358,905	348,194	358,905	367,512	385,844	394,608	8,764
083 Third District -Office of the County Commissioner	259,518	359,007	290,407	359,007	306,424	358,820	313,642	386,050	397,793	11,743
084 Fourth District -Office of the County Commissioner	351,197	358,740	356,855	358,740	356,859	358,775	360,629	386,197	396,549	10,352
085 Fifth District -Office of the County Commissioner	357,713	359,673	357,610	358,558	357,085	358,558	382,624	386,227	397,347	11,120
086 Sixth District -Office of the County Commissioner	354,675	359,673	354,203	358,583	351,806	358,583	373,005	386,375	392,987	6,612
087 Seventh District -Office of the County Commissioner	341,583	358,819	340,367	359,052	332,532	359,052	367,845	386,052	396,957	10,905
088 Eighth District -Office of the County Commissioner	309,742	358,904	329,485	358,919	310,598	358,847	335,025	364,350	392,596	28,246
089 Ninth District -Office of the County Commissioner	355,082	358,688	357,830	358,683	359,579	358,683	391,902	386,110	395,415	9,305
090 Tenth District -Office of the County Commissioner	344,657	359,115	295,841	358,928	296,417	358,903	334,176	365,075	360,003	(5,072)

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND AND DEPARTMENT

Departments	FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
091 Eleventh District -Office of the County Commissioner	$265,894	$499,597	$262,906	$499,597	$264,714	$499,597	$262,892	$507,510	$503,076	$(4,434)
092 Twelfth District -Office of the County Commissioner	336,513	359,154	353,688	358,757	354,118	358,757	297,571	386,287	395,802	9,515
093 Thirteenth District -Office of the County Commissioner	316,875	358,800	339,048	358,865	343,505	358,692	350,577	386,095	399,616	13,521
094 Fourteenth District -Office of the County Commissioner	340,280	358,808	342,039	358,732	344,881	358,732	353,538	386,164	398,182	12,018
095 Fifteenth District -Office of the County Commissioner	355,168	358,856	342,250	358,824	334,299	358,824	285,984	386,544	393,986	7,442
096 Sixteenth District -Office of the County Commissioner	337,185	358,873	341,627	358,835	321,115	358,835	339,495	386,364	397,547	11,183
097 Seventeenth District -Office of the County Commissioner	358,726	359,673	357,595	358,778	358,204	358,846	381,306	386,068	398,993	12,925
110 County Clerk	7,530,761	7,642,414	7,475,940	7,371,477	7,203,649	7,628,320	7,647,777	7,516,624	8,250,150	733,526
130 Recorder of Deeds	5,614,130	5,605,917	5,183,817	5,555,564	5,068,584	5,686,120	5,333,127	5,484,174	5,246,777	(237,397)
160 Building and Zoning	3,269,986	3,222,774	3,245,884	3,200,340	3,175,277	3,184,227	3,303,637	3,389,293	3,338,790	(50,503)
161 Department of Environmental Control	1,447,890	1,607,776	1,562,002	1,613,155	1,640,827	1,637,725	1,325,428	1,586,596	1,639,172	52,576
170 Zoning Board of Appeals	417,917	418,118	395,296	427,413	379,238	423,817	404,306	424,721	461,143	36,422
452 Veterans' Assistance Commission	370,236	362,360	-	-	395,135	400,000	400,000	400,000	575,000	175,000
490 Fixed Charges and Special Purpose Appropriations - Corporate	53,146,130	58,443,830	37,280,164	40,784,692	52,782,497	55,139,935	57,145,232	65,988,238	327,583,377	261,595,139
500 Department of Transportation and Highways	6,816,980	7,668,170	6,022,879	6,377,733	5,860,453	5,723,843	5,795,805	5,830,891	5,368,815	(462,076)
Total Corporate Fund	**$157,573,004**	**$163,018,988**	**$138,573,743**	**$145,088,233**	**$154,014,912**	**$161,054,801**	**$164,511,465**	**$180,417,906**	**$446,702,718**	**$266,284,812**
Public Safety Fund										
200 Department of Facilities Management	36,757,836	35,188,781	35,044,130	34,782,227	35,383,687	35,198,174	45,100,262	44,578,769	44,246,399	(332,370)
205 Justice Advisory Council	635,900	753,675	433,059	438,332	462,341	422,948	464,662	556,096	551,455	(4,641)
210 Office of the Sheriff	2,269,160	2,127,347	3,339,849	3,144,121	5,047,837	4,821,103	4,137,102	4,357,154	2,265,629	(2,091,525)
211 Department of Fiscal Administration and Support Services	13,316,272	13,313,622	14,169,750	14,222,245	-	-	-	-	-	-
212 Sheriff's Women's Justice Programs	6,121,321	5,705,512	8,424,457	8,002,420	-	-	-	-	-	-
214 Sheriff's Administration - Fiscal, Legal, Policy and Communications	-	-	-	-	14,240,872	13,970,050	11,575,746	12,557,868	9,821,744	(2,736,124)
216 Office of Professional Review, Professional Integrity & Special Investigations	-	-	-	-	-	-	4,105,095	4,439,846	6,124,647	1,684,801
217 Sheriff's Bureau of Information and Administration	-	-	-	-	4,080,945	4,311,541	4,837,211	6,351,990	21,109,764	14,757,774
230 Court Services Division	87,168,042	81,173,997	88,012,377	85,532,064	85,094,812	85,745,311	84,295,364	84,808,693	87,666,583	2,857,890
231 Police Department	45,839,132	42,955,595	47,049,768	42,724,556	52,514,415	48,029,191	53,956,462	53,767,568	57,059,457	3,291,889
235 Impact Incarceration	7,005,774	6,426,193	-	-	-	-	-	-	-	-
236 Reentry and Diversion Programs	15,776,047	16,264,647	23,757,277	21,914,652	-	-	-	-	-	-
239 Department of Corrections	265,542,082	236,735,994	287,190,898	266,292,793	340,275,032	303,783,283	338,401,235	325,465,357	327,264,131	1,798,774
249 Sheriff's Merit Board	1,309,053	1,260,219	1,724,550	1,682,497	1,753,703	1,795,358	1,686,940	1,772,851	2,040,012	267,161
250 State's Attorney	92,532,832	87,916,142	92,383,031	90,678,192	95,565,498	93,229,590	100,149,774	99,232,559	103,747,610	4,515,051
259 Medical Examiner	6,729,601	6,877,063	7,975,093	8,339,093	9,549,292	10,428,262	9,938,247	10,477,537	10,981,754	504,217
260 Public Defender	55,843,608	52,370,525	54,262,671	55,588,055	56,153,520	55,275,450	59,981,732	61,060,441	64,940,872	3,880,431
265 Department of Homeland Security and Emergency Management - General Fund	549,673	878,684	680,799	963,906	906,532	1,359,351	2,493,470	2,096,328	2,066,102	(30,226)
280 Adult Probation Department	37,472,930	35,686,378	34,691,438	34,034,051	36,983,178	38,154,317	39,898,564	38,488,248	43,608,245	5,119,997

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND AND DEPARTMENT

Departments	FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
300 Judiciary	$11,525,667	$9,785,886	$10,471,006	$9,765,924	$9,339,311	$10,691,946	$9,704,679	$10,305,468	$13,683,358	$3,377,890
305 Public Guardian	17,542,471	16,822,850	17,310,206	17,598,581	17,640,191	17,468,075	17,629,326	17,777,309	18,253,972	476,663
310 Office of the Chief Judge	28,757,654	25,731,751	29,698,339	30,408,267	30,672,765	30,516,519	37,636,329	37,389,335	39,950,515	2,561,180
312 Forensic Clinical Services	2,218,343	2,405,254	2,088,181	2,476,884	2,132,796	2,579,562	2,226,303	2,560,690	2,889,809	329,119
313 Social Service	10,654,371	9,973,360	10,315,700	10,203,678	10,461,277	10,505,600	10,418,912	10,377,477	9,637,904	(739,573)
326 Juvenile Probation and Court Services	30,048,615	29,505,056	30,613,318	30,869,909	31,928,969	31,660,029	35,634,654	33,499,795	37,158,149	3,658,354
335 Clerk of the Circuit Court - Office of the Clerk	74,587,286	71,801,126	75,229,755	73,176,171	75,371,784	74,929,106	79,492,617	77,896,396	82,643,016	4,746,620
390 Public Administrator	1,145,355	1,160,479	964,692	1,143,832	978,492	1,097,074	965,101	1,109,485	1,111,234	1,749
440 Juvenile Temporary Detention Center ***	45,873,784	40,462,696	39,877,880	41,928,602	49,312,256	50,842,085	54,551,208	53,269,139	57,920,297	4,651,158
451 Office of Adoption and Child Custody Advocacy	586,096	613,999	667,874	688,361	715,515	682,102	684,041	736,391	738,807	2,416
499 Fixed Charges and Special Purpose Appropriations - Public Safety	254,675,855	344,981,298	260,086,523	300,352,598	281,838,326	287,980,665	259,183,985	256,862,356	240,251,817	(16,610,539)
Total Public Safety Fund	**$1,152,484,761**	**$1,178,878,129**	**$1,176,462,622**	**$1,186,952,011**	**$1,248,403,348**	**$1,215,476,692**	**$1,269,149,020**	**$1,251,795,146**	**$1,287,733,282**	**$35,938,136**
Total General Fund	**$1,310,057,765**	**$1,341,897,117**	**$1,315,036,364**	**$1,332,040,244**	**$1,402,418,260**	**$1,376,531,493**	**$1,433,660,485**	**$1,432,213,052**	**$1,734,436,000**	**$302,222,948**
Enterprise Funds										
Health Fund										
240 Cermak Health Services of Cook County	38,517,570	40,113,122	40,805,768	40,864,509	41,436,925	46,630,843	54,818,882	56,418,755	65,591,831	9,173,076
241 Health Services - JTDC	3,098,507	3,920,113	3,135,295	3,876,605	3,027,249	3,910,387	3,119,150	3,756,473	3,798,200	41,727
890 Health System Administration	154,760,022	168,676,467	170,258,017	154,886,527	176,687,609	189,471,395	113,201,692	118,613,901	113,488,087	(5,125,814)
891 Provident Hospital of Cook County	47,915,652	51,492,542	45,210,051	49,475,456	44,812,724	48,357,796	50,065,255	52,388,141	46,844,425	(5,543,716)
893 Ambulatory and Community Health Network of Cook County	44,183,061	47,067,401	48,151,861	51,815,924	43,732,685	51,465,467	56,916,928	59,280,037	78,815,125	19,535,088
894 Ruth M. Rothstein CORE Center	11,087,303	11,844,779	11,012,413	11,698,210	11,369,169	11,753,051	11,862,479	11,745,097	12,183,198	438,101
895 Department of Public Health	15,469,700	17,164,364	12,001,916	16,107,119	12,654,618	14,450,251	9,857,867	11,278,735	10,836,201	(442,534)
896 Managed Care	-	-	103,376,957	96,164,900	489,401,621	190,804,289	568,550,947	566,867,323	646,044,653	79,177,330
897 John H. Stroger, Jr. Hospital of Cook County	416,121,502	429,771,321	416,111,006	425,624,711	443,288,304	445,202,520	525,199,557	525,236,650	544,088,008	18,851,358
898 Oak Forest Health Center of Cook County	26,471,791	35,180,850	11,002,025	12,438,287	10,513,567	11,216,096	10,995,254	11,069,970	10,388,027	(681,943)
899 Fixed Charges and Special Purpose Appropriations - Health	107,397,696	88,902,088	100,603,370	100,706,267	93,884,273	112,455,101	111,846,067	118,857,406	108,274,440	(10,582,966)
Total Health Fund	**$865,022,804**	**$894,133,047**	**$961,668,679**	**$963,658,515**	**$1,370,808,744**	**$1,125,717,196**	**$1,516,434,079**	**$1,535,512,488**	**$1,640,352,195**	**$104,839,707**
Total Enterprise Fund	**$865,022,804**	**$894,133,047**	**$961,668,679**	**$963,658,515**	**$1,370,808,744**	**$1,125,717,196**	**$1,516,434,079**	**$1,535,512,488**	**$1,640,352,195**	**$104,839,707**
Special Purpose and Election Funds										
Election Fund										
524 County Clerk - Elections Division Fund	23,277,513	24,209,439	18,331,669	18,804,383	21,067,629	24,038,039	17,680,503	18,867,847	24,790,623	5,922,776
525 Board of Election Commissioners - Election Fund	16,887,603	17,397,209	1,881,057	908,102	12,444,349	16,189,445	923,062	1,063,158	17,861,077	16,797,919
Total Election Fund	**$40,165,115**	**$41,606,648**	**$20,212,726**	**$19,712,485**	**$33,511,978**	**$40,227,484**	**$18,603,565**	**$19,931,005**	**$42,651,700**	**$22,720,695**
Special Purpose Funds										
501 MFT Illinois First (1st)	20,923,652	21,946,330	20,490,985	21,960,729	20,959,521	22,748,938	22,330,217	23,504,319	25,925,235	2,420,916
510 Animal Control Department	2,317,954	3,161,093	3,033,245	3,411,065	3,133,226	3,452,832	3,169,850	4,095,046	3,606,405	(488,641)

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527 County Recorder Document Storage System Fund	$2,755,954	$2,729,796	$2,898,925	$3,231,719	$3,984,562	$4,771,195	$5,293,046	$5,723,112	$4,925,288	$(797,824)
528 Clerk of the Circuit Court Automation Fund	12,987,788	13,021,447	10,999,712	9,336,276	10,996,403	10,617,929	8,891,927	9,551,479	10,314,789	763,310
529 Clerk of the Circuit Court Document Storage Fund	14,741,624	15,846,600	9,595,946	9,409,841	9,598,617	9,842,419	8,353,227	8,313,539	8,979,522	665,983
530 Cook County Law Library	6,459,321	6,955,212	4,915,392	6,846,942	5,194,223	6,003,918	4,928,253	5,421,021	4,929,020	(492,001)
531 Circuit Court - Illinois Dispute Resolution Fund	300,000	400,000	200,000	280,000	221,560	225,000	177,074	295,000	251,503	(43,497)
532 Adult Probation/Probation Service Fee Fund	3,416,367	3,313,898	4,669,150	5,887,346	4,250,502	4,324,052	3,822,155	4,427,766	4,165,840	(261,926)
533 County Clerk - Automation Fund	1,137,616	1,297,273	1,045,637	1,398,057	1,244,196	1,573,300	1,348,490	1,401,860	1,579,042	177,182
534 County Treasurer - Tax Sales Automation Fund	8,129,107	8,913,040	9,223,811	9,749,966	7,753,782	9,605,533	10,240,066	10,483,791	11,137,938	654,147
535 Intergovernmental Agreement/ETSB	4,248,207	3,403,181	3,956,434	3,141,002	1,190,662	1,141,335	1,758,425	1,552,805	3,106,103	1,553,298
538 Juvenile Probation - Supplementary Officers	6,840,238	6,768,931	4,084,378	4,484,285	3,447,877	3,240,516	-	-	-	-
541 Social Service/Probation and Court Services Fund	2,128,972	2,749,049	3,053,652	3,190,049	2,349,586	2,944,994	2,730,697	2,943,071	4,415,891	1,472,820
542 Self - Insurance Fund	500,717	-	-	-	(1,817)	-	(1,121)	-	-	-
544 Lead Poisoning Prevention Fund	1,076,225	1,388,957	891,509	1,872,298	850,764	1,227,008	916,002	1,204,656	1,398,334	193,678
545 Geographic Information Systems	11,557,773	17,834,776	10,823,756	13,272,632	9,809,022	15,461,850	19,085,737	20,165,337	18,215,604	(1,949,733)
546 Sheriff's Youthful Offender Alcohol & Drug Education	-	8,635	-	2,400	-	2,400	-	-	-	-
561 State's Attorney Narcotics Forfeiture	3,940,610	3,384,472	4,067,345	4,117,230	4,095,016	4,227,001	3,990,910	4,380,216	4,171,887	(208,329)
562 State's Attorney Bad Check Diversion Program	29,024	70,000	189,471	200,000	55,857	67,000	-	-	-	-
564 TB Sanitarium District	4,478,170	5,715,915	4,147,953	5,666,826	4,538,812	6,546,902	3,729,659	5,581,785	5,982,153	400,368
565 Department of Homeland Security and Emergency Management	12,896	-	-	-	-	-	-	-	-	-
567 Clerk of the Circuit Court Administrative Fund	922,250	889,018	738,531	631,571	783,081	730,369	825,690	735,842	867,449	131,607
570 GIS Fee Fund	2,382,414	2,504,892	2,596,491	2,638,445	3,234,203	3,599,488	2,050,089	2,496,691	2,169,922	(326,769)
571 Rental Housing Support Fee Fund	335,609	482,591	351,980	346,506	576,867	576,867	286,000	286,000	280,749	(5,251)
572 Children's Waiting Room Revenue Fund	3,086,010	3,206,879	1,913,923	1,934,515	2,849,345	3,085,407	2,033,867	2,427,159	2,675,642	248,483
573 Women's Justice Services Fund	205	30,000	55,000	55,000	65,000	65,000	(601)	65,000	40,000	(25,000)
574 Mental Health Special Revenue Fund	1,100,000	1,100,000	1,200,000	1,175,000	1,035,000	1,035,000	800,000	800,000	701,539	(98,461)
575 Peer Court Special Revenue Fund	-	30,000	565,000	1,130,000	1,093,690	1,095,000	450,000	450,000	301,148	(148,852)
576 Drug Court Special Revenue Fund	480,000	480,000	700,000	650,000	510,000	510,000	400,000	400,000	301,246	(98,754)
577 Vehicle Purchase Fund	-	200,000	-	200,000	-	-	399,175	500,000	500,000	-
578 Cook County Environmental Management Fund	40,000	40,000	-	-	-	-	-	-	-	-
579 Assessor Special Revenue Fund	989,904	1,237,508	532,682	750,000	709,368	750,000	750,000	750,000	815,000	65,000
580 Clerk of the Circuit Court Electronic Citation Fund	313,302	600,000	323,775	450,000	450,000	450,000	274,768	450,000	300,000	(150,000)
582 Medical Examiner Fees Fund	725,000	725,000	-	-	-	-	-	-	-	-
583 State's Attorney Records Automation Fund	-	-	100,000	100,000	158,000	158,000	88,325	158,000	158,000	-
584 PD Records Automation Fund	-	-	100,000	100,000	158,000	158,000	158,000	158,000	158,000	-
585 Environmental Control Solid Waste Fee	-	-	-	-	-	-	337,693	337,693	517,590	179,897
586 Cook County Land Bank Authority	-	-	-	-	-	1,000,000	5,429,378	3,450,000	6,407,671	2,957,671
590 Annuity and Benefits	196,139,483	196,139,483	192,969,505	192,969,505	194,668,229	194,668,229	192,786,468	192,786,468	195,622,621	2,836,153
853 Bond and Interest	193,532,419	193,532,419	187,384,752	187,384,752	187,384,752	187,384,752	225,000,000	225,000,000	250,000,000	25,000,000

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND AND DEPARTMENT

Departments	FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
Total Special Purpose Funds	**$508,028,811**	**$520,106,395**	**$487,818,938**	**$497,973,957**	**$487,347,907**	**$503,290,234**	**$532,833,464**	**$540,295,656**	**$574,921,131**	**$34,625,475**
Total Special Purpose and Election Funds	**$548,193,926**	**$561,713,043**	**$508,031,664**	**$517,686,442**	**$520,859,884**	**$543,517,718**	**$551,437,029**	**$560,226,661**	**$617,572,831**	**$57,346,170**
Allowance for Uncollected Taxes **	8,727,160	8,727,160								-
Restricted Fund (Grants)***	148,928,355	148,928,355	134,433,126	134,433,126	162,452,203	162,452,203	221,181,140	221,181,140	224,810,533	3,629,393
Total Operating Fund	**$2,880,930,010**	**$2,955,398,722**	**$2,919,169,834**	**$2,947,818,327**	**$3,456,539,091**	**$3,208,218,610**	**$3,722,712,733**	**$3,749,133,341**	**$4,217,171,559**	**$468,038,218**
Capital Improvements****	46,315,900	391,689,580	74,987,002	372,020,827	53,345,136	328,711,894	99,652,750	252,189,007	321,545,658	69,356,651
Grand Total	**$2,927,245,910**	**$3,347,088,302**	**$2,994,156,836**	**$3,319,839,154**	**$3,509,884,227**	**$3,536,930,504**	**$3,822,365,483**	**$4,001,322,348**	**$4,538,717,217**	**$537,394,869**

*** FY 2012 - FY 2014 Expenditures are restated to match with Trial Balance. FY2015 Expenditures are as of 11/30/2015.**

****For FY 2013 - FY 2016, Allowance for Uncollected Taxes is netted out of the Property Tax Levy and is not budgeted as an expense.**

*****FY2015 Expenditures for Grants represents the FY15 total Appropriation as Adjusted.**

******FY2016 Capital Improvements excludes capital purchases funded with operating dollars.**

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

Control Officers	FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
General Fund										
Offices Under the President	$149,801,795	$144,529,281	$145,268,695	$148,306,598	$150,055,947	$151,645,030	$172,440,793	$176,888,826	$184,078,407	$7,189,581
Elected and Appointed Officials	$852,433,986	$793,942,708	$872,400,982	$842,596,356	$917,741,489	$881,765,863	$944,890,474	$932,473,632	$982,522,399	$50,048,767
Fixed Charges	$307,821,984	$403,425,128	$297,366,688	$341,137,290	$334,620,823	$343,120,600	$316,329,217	$322,850,594	$567,835,194	$244,984,600
Total General Fund	**$1,310,057,765**	**$1,341,897,117**	**$1,315,036,364**	**$1,332,040,244**	**$1,402,418,260**	**$1,376,531,493**	**$1,433,660,485**	**$1,432,213,052**	**$1,734,436,000**	**$302,222,948**
Enterprise Fund										
Cook County Health & Hospital Systems Board	$865,022,804	$894,133,047	$961,668,679	$963,658,515	$1,370,808,744	$1,125,717,196	$1,516,434,079	$1,535,512,488	$1,640,352,195	$104,839,707
Total Enterprise Fund	**$865,022,804**	**$894,133,047**	**$961,668,679**	**$963,658,515**	**$1,370,808,744**	**$1,125,717,196**	**$1,516,434,079**	**$1,535,512,488**	**$1,640,352,195**	**$104,839,707**
Special Purpose and Election Funds										
Offices Under the President	$42,537,312	$50,662,411	$39,363,379	$45,591,368	$39,252,174	$47,825,538	$50,008,628	$53,681,416	$53,351,854	$(329,562)
Cook County Health & Hospital Systems Board	$5,554,395	$7,104,872	$5,039,462	$7,539,124	$5,389,576	$7,773,910	$4,645,661	$6,786,441	$7,380,487	$594,046
Elected and Appointed Officials	$110,430,317	$114,273,858	$83,274,567	$84,201,693	$94,165,153	$104,865,289	$73,566,894	$78,522,336	$104,810,198	$26,287,862
Cook County Land Bank Authority	$-	$-	$-	$-	$-	$1,000,000	$5,429,378	$3,450,000	$6,407,671	$2,957,671
Fixed Charges	$389,671,902	$389,671,902	$380,354,257	$380,354,257	$382,052,981	$382,052,981	$417,786,468	$417,786,468	$445,622,621	$27,836,153
Total Special Purpose and Election Funds	**$548,193,926**	**$561,713,043**	**$508,031,664**	**$517,686,442**	**$520,859,884**	**$543,517,718**	**$551,437,029**	**$560,226,661**	**$617,572,831**	**$57,346,170**
Allowance for Uncollected Taxes **	$8,727,160	8,727,160								-
Restricted Fund (Grants)***	$148,928,355	148,928,355	134,433,126	$134,433,126	162,452,203	162,452,203	221,181,140	221,181,140	224,810,533	3,629,393
Total Operating Fund	**$2,880,930,010**	**$2,955,398,722**	**$2,919,169,834**	**$2,947,818,327**	**$3,456,539,091**	**$3,208,218,610**	**$3,722,712,733**	**$3,749,133,341**	**$4,217,171,559**	**$468,038,218**
Capital Improvements****	46,315,900	391,689,580	74,987,002	372,020,827	53,345,136	328,711,894	99,652,750	252,189,007	321,545,658	69,356,651
Grand Total	**$2,927,245,910**	**$3,347,088,302**	**$2,994,156,836**	**$3,319,839,154**	**$3,509,884,227**	**$3,536,930,504**	**$3,822,365,483**	**$4,001,322,348**	**$4,538,717,217**	**$537,394,869**

*** FY 2012 - FY 2014 Expenditures are restated to match with Trial Balance. FY2015 Expenditures are as of 11/30/2015.**

****For FY 2013 - FY 2016, Allowance for Uncollected Taxes is netted out of the Property Tax Levy and is not budgeted as an expense.**

*****FY2015 Expenditures for Grants represents the FY15 total Appropriation as Adjusted.**

******FY2016 Capital Improvements excludes capital purchases funded with operating dollars.**

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

		FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
General Fund											
Offices Under the President											
President											
010	Office of the President	$1,583,394	$1,611,196	$1,420,874	$1,569,999	$1,557,427	$1,569,999	$1,764,470	$1,762,656	$1,982,892	$220,236
205	Justice Advisory Council	635,900	753,675	433,059	438,332	462,341	422,948	464,662	556,096	551,455	(4,641)
265	Department of Homeland Security and Emergency Management - General Fund	549,673	878,684	680,799	963,906	906,532	1,359,351	2,493,470	2,096,328	2,066,102	(30,226)
	Total President	**$2,768,967**	**$3,243,555**	**$2,534,732**	**$2,972,237**	**$2,926,300**	**$3,352,298**	**$4,722,602**	**$4,415,080**	**$4,600,449**	**$185,369**
Chief Administrative Officer											
011	Office of the Chief Administrative Officer	2,883,917	2,570,975	2,550,771	2,636,851	2,066,208	2,712,586	2,285,825	2,340,425	2,401,356	60,931
161	Department of Environmental Control	1,447,890	1,607,776	1,562,002	1,613,155	1,640,827	1,637,725	1,325,428	1,586,596	1,639,172	52,576
259	Medical Examiner	6,729,601	6,877,063	7,975,093	8,339,093	9,549,292	10,428,262	9,938,247	10,477,537	10,981,754	504,217
451	Office of Adoption and Child Custody Advocacy	586,096	613,999	667,874	688,361	715,515	682,102	684,041	736,391	738,807	2,416
500	Department of Transportation and Highways	6,816,980	7,668,170	6,022,879	6,377,733	5,860,453	5,723,843	5,795,805	5,830,891	5,368,815	(462,076)
	Total Chief Administrative Officer	**$18,464,485**	**$19,337,983**	**$18,778,619**	**$19,655,193**	**$19,832,296**	**$21,184,518**	**$20,029,345**	**$20,971,840**	**$21,129,904**	**$158,064**
Chief Financial Officer											
007	Revenue	2,805,103	2,443,424	2,197,662	2,249,145	2,168,948	2,118,143	4,705,286	5,459,256	7,044,988	1,585,732
008	Risk Management	763,880	827,214	620,847	621,531	728,767	701,533	1,661,021	1,713,774	1,606,087	(107,687)
014	Budget and Management Services	1,291,977	1,154,277	1,620,051	1,468,787	1,490,353	1,466,716	1,595,825	1,547,069	1,629,836	82,767
020	County Comptroller	2,506,787	2,599,075	2,699,700	2,734,833	2,923,212	2,997,468	3,037,001	3,120,646	3,250,938	130,292
021	Office of the Chief Financial Officer	927,311	825,151	1,014,771	1,015,010	1,080,040	1,112,619	995,928	1,002,325	1,015,913	13,588
022	Contract Compliance	737,239	751,145	658,274	640,588	758,829	770,724	770,364	782,026	859,325	77,299
029	Office of Enterprise Resource Planning (ERP)	-	-	-	-	18,840	-	1,462,428	1,777,124	1,646,778	(130,346)
030	Office of the Chief Procurement Officer	1,555,489	1,648,867	3,040,460	2,466,916	2,624,426	2,754,224	2,714,398	2,790,064	2,923,075	133,011
	Total Chief Financial Officer	**$10,587,787**	**$10,249,153**	**$11,851,765**	**$11,196,810**	**$11,793,414**	**$11,921,427**	**$16,942,252**	**$18,192,284**	**$19,976,940**	**$1,784,656**
Chief of Human Resources											
019	Employee Appeals Board	132,809	148,510	65,754	143,959	49,731	65,251	58,892	70,000	100,870	30,870
032	Department of Human Resources	2,974,080	2,998,748	3,393,087	3,569,611	4,000,333	3,985,686	4,073,855	4,170,784	4,295,374	124,590
	Total Chief of Human Resources	**$3,106,889**	**$3,147,258**	**$3,458,841**	**$3,713,570**	**$4,050,064**	**$4,050,937**	**$4,132,747**	**$4,240,784**	**$4,396,244**	**$155,460**
Chief Information Officer											
009	Enterprise Technology	5,968,825	4,949,301	4,656,122	5,185,049	4,029,635	4,259,744	11,937,712	12,981,437	14,057,116	1,075,679
016	IT Solutions & Services	4,873,476	5,063,644	6,283,652	6,292,361	6,660,612	6,649,562	-	-	-	-
028	IT Shared Services	2,855,865	2,250,702	-	-	-	-	-	-	-	-
	Total Chief Information Officer	**$13,698,166**	**$12,263,647**	**$10,939,774**	**$11,477,410**	**$10,690,248**	**$10,909,306**	**$11,937,712**	**$12,981,437**	**$14,057,116**	**$1,075,679**
Chief of Economic Development											
013	Planning and Development	519,040	314,882	578,607	499,686	925,888	1,055,426	979,272	1,130,070	1,023,036	(107,034)
027	Office of Economic Development	838,852	1,333,423	652,131	709,684	721,740	787,462	432,893	406,838	589,779	182,941
160	Building and Zoning	3,269,986	3,222,774	3,245,884	3,200,340	3,175,277	3,184,227	3,303,637	3,389,293	3,338,790	(50,503)
170	Zoning Board of Appeals	417,917	418,118	395,296	427,413	379,238	423,817	404,306	424,721	461,143	36,422
	Total Chief of Economic Development	**$5,045,794**	**$5,289,197**	**$4,871,919**	**$4,837,123**	**$5,202,143**	**$5,450,932**	**$5,120,109**	**$5,350,922**	**$5,412,748**	**$61,826**

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

		FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
County Auditor											
070	County Auditor	$731,614	$737,420	$639,721	$903,832	$882,506	$887,093	$823,648	$917,145	$934,930	$17,785
	Total County Auditor	**$731,614**	**$737,420**	**$639,721**	**$903,832**	**$882,506**	**$887,093**	**$823,648**	**$917,145**	**$934,930**	**$17,785**
Public Defender											
260	Public Defender	55,843,608	52,370,525	54,262,671	55,588,055	56,153,520	55,275,450	59,981,732	61,060,441	64,940,872	3,880,431
	Total Public Defender	**$55,843,608**	**$52,370,525**	**$54,262,671**	**$55,588,055**	**$56,153,520**	**$55,275,450**	**$59,981,732**	**$61,060,441**	**$64,940,872**	**$3,880,431**
Administrative Hearings											
026	Department of Administrative Hearings	1,081,774	995,750	1,152,273	1,223,074	1,127,156	1,232,356	1,143,086	1,240,008	1,315,813	75,805
	Total Administrative Hearings	**$1,081,774**	**$995,750**	**$1,152,273**	**$1,223,074**	**$1,127,156**	**$1,232,356**	**$1,143,086**	**$1,240,008**	**$1,315,813**	**$75,805**
Department of Human Rights and Ethics											
002	Department of Human Rights and Ethics	769,445	776,305	667,333	843,238	590,201	776,602	634,456	795,895	815,762	19,867
	Total Department of Human Rights and Ethics	**$769,445**	**$776,305**	**$667,333**	**$843,238**	**$590,201**	**$776,602**	**$634,456**	**$795,895**	**$815,762**	**$19,867**
Chief of Asset Management											
031	Office of Asset Management	945,429	929,707	1,066,918	1,113,829	1,424,412	1,405,937	1,872,842	2,144,221	2,251,230	107,009
200	Department of Facilities Management	36,757,836	35,188,781	35,044,130	34,782,227	35,383,687	35,198,174	45,100,262	44,578,769	44,246,399	(332,370)
	Total Chief of Asset Management	**$37,703,265**	**$36,118,488**	**$36,111,048**	**$35,896,056**	**$36,808,100**	**$36,604,111**	**$46,973,103**	**$46,722,990**	**$46,497,629**	**$(225,361)**
	Total Offices Under the President	**$149,801,795**	**$144,529,281**	**$145,268,695**	**$148,306,598**	**$150,055,947**	**$151,645,030**	**$172,440,793**	**$176,888,826**	**$184,078,407**	**$7,189,581**
Elected and Appointed Officials											
Cook County Board of Commissioners											
018	Office Of The Secretary To The Board of Commissioners	1,017,850	1,037,415	984,719	1,034,175	1,054,243	1,097,956	845,701	908,322	908,996	674
081	First District -Office of the County Commissioner	354,984	359,673	357,472	358,726	358,976	358,726	345,063	386,403	378,176	(8,227)
082	Second District -Office of the County Commissioner	355,469	359,673	349,134	358,905	348,194	358,905	367,512	385,844	394,608	8,764
083	Third District -Office of the County Commissioner	259,518	359,007	290,407	359,007	306,424	358,820	313,642	386,050	397,793	11,743
084	Fourth District -Office of the County Commissioner	351,197	358,740	356,855	358,740	356,859	358,775	360,629	386,197	396,549	10,352
085	Fifth District -Office of the County Commissioner	357,713	359,673	357,610	358,558	357,085	358,558	382,624	386,227	397,347	11,120
086	Sixth District -Office of the County Commissioner	354,675	359,673	354,203	358,583	351,806	358,583	373,005	386,375	392,987	6,612
087	Seventh District -Office of the County Commissioner	341,583	358,819	340,367	359,052	332,532	359,052	367,845	386,052	396,957	10,905
088	Eighth District -Office of the County Commissioner	309,742	358,904	329,485	358,919	310,598	358,847	335,025	364,350	392,596	28,246
089	Ninth District -Office of the County Commissioner	355,082	358,688	357,830	358,683	359,579	358,683	391,902	386,110	395,415	9,305
090	Tenth District -Office of the County Commissioner	344,657	359,115	295,841	358,928	296,417	358,903	334,176	365,075	360,003	(5,072)
091	Eleventh District -Office of the County Commissioner	265,894	499,597	262,906	499,597	264,714	499,597	262,892	507,510	503,076	(4,434)
092	Twelfth District -Office of the County Commissioner	336,513	359,154	353,688	358,757	354,118	358,757	297,571	386,287	395,802	9,515
093	Thirteenth District -Office of the County Commissioner	316,875	358,800	339,048	358,865	343,505	358,692	350,577	386,095	399,616	13,521
094	Fourteenth District -Office of the County Commissioner	340,280	358,808	342,039	358,732	344,881	358,732	353,538	386,164	398,182	12,018
095	Fifteenth District -Office of the County Commissioner	355,168	358,856	342,250	358,824	334,299	358,824	285,984	386,544	393,986	7,442
096	Sixteenth District -Office of the County Commissioner	337,185	358,873	341,627	358,835	321,115	358,835	339,495	386,364	397,547	11,183
097	Seventeenth District -Office of the County Commissioner	358,726	359,673	357,595	358,778	358,204	358,846	381,306	386,068	398,993	12,925
	Total Cook County Board of Commissioners	**$6,713,112**	**$7,283,141**	**$6,713,076**	**$7,274,664**	**$6,753,550**	**$7,338,091**	**$6,688,488**	**$7,552,037**	**$7,698,629**	**$146,592**

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

		FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
040	County Assessor	$21,667,543	$21,582,137	$22,240,079	$22,737,234	$23,072,443	$24,624,799	$22,066,416	$24,438,754	$24,647,431	$208,677
	Total Assessor	**$21,667,543**	**$21,582,137**	**$22,240,079**	**$22,737,234**	**$23,072,443**	**$24,624,799**	**$22,066,416**	**$24,438,754**	**$24,647,431**	**$208,677**
Board of Review											
050	Board of Review	7,824,773	7,679,750	8,319,285	8,226,970	8,364,264	8,233,141	8,640,185	8,506,129	8,965,108	458,979
	Total Board of Review	**$7,824,773**	**$7,679,750**	**$8,319,285**	**$8,226,970**	**$8,364,264**	**$8,233,141**	**$8,640,185**	**$8,506,129**	**$8,965,108**	**$458,979**
Chief Judge											
280	Adult Probation Department	37,472,930	35,686,378	34,691,438	34,034,051	36,983,178	38,154,317	39,898,564	38,488,248	43,608,245	5,119,997
300	Judiciary	11,525,667	9,785,886	10,471,006	9,765,924	9,339,311	10,691,946	9,704,679	10,305,468	13,683,358	3,377,890
305	Public Guardian	17,542,471	16,822,850	17,310,206	17,598,581	17,640,191	17,468,075	17,629,326	17,777,309	18,253,972	476,663
310	Office of the Chief Judge	28,757,654	25,731,751	29,698,339	30,408,267	30,672,765	30,516,519	37,636,329	37,389,335	39,950,515	2,561,180
312	Forensic Clinical Services	2,218,343	2,405,254	2,088,181	2,476,884	2,132,796	2,579,562	2,226,303	2,560,690	2,889,809	329,119
313	Social Service	10,654,371	9,973,360	10,315,700	10,203,678	10,461,277	10,505,600	10,418,912	10,377,477	9,637,904	(739,573)
326	Juvenile Probation and Court Services	30,048,615	29,505,056	30,613,318	30,869,909	31,928,969	31,660,029	35,634,654	33,499,795	37,158,149	3,658,354
440	Juvenile Temporary Detention Center ***	45,873,784	40,462,696	39,877,880	41,928,602	49,312,256	50,842,085	54,551,208	53,269,139	57,920,297	4,651,158
	Total Chief Judge	**$184,093,837**	**$170,373,231**	**$175,066,069**	**$177,285,896**	**$188,470,743**	**$192,418,133**	**$207,699,975**	**$203,667,461**	**$223,102,249**	**$19,434,788**
Clerk of the Circuit Court											
335	Clerk of the Circuit Court - Office of the Clerk	74,587,286	71,801,126	75,229,755	73,176,171	75,371,784	74,929,106	79,492,617	77,896,396	82,643,016	4,746,620
	Total Clerk of the Circuit Court	**$74,587,286**	**$71,801,126**	**$75,229,755**	**$73,176,171**	**$75,371,784**	**$74,929,106**	**$79,492,617**	**$77,896,396**	**$82,643,016**	**$4,746,620**
County Clerk											
110	County Clerk	7,530,761	7,642,414	7,475,940	7,371,477	7,203,649	7,628,320	7,647,777	7,516,624	8,250,150	733,526
	Total County Clerk	**$7,530,761**	**$7,642,414**	**$7,475,940**	**$7,371,477**	**$7,203,649**	**$7,628,320**	**$7,647,777**	**$7,516,624**	**$8,250,150**	**$733,526**
Recorder of Deeds											
130	Recorder of Deeds	5,614,130	5,605,917	5,183,817	5,555,564	5,068,584	5,686,120	5,333,127	5,484,174	5,246,777	(237,397)
	Total Recorder of Deeds	**$5,614,130**	**$5,605,917**	**$5,183,817**	**$5,555,564**	**$5,068,584**	**$5,686,120**	**$5,333,127**	**$5,484,174**	**$5,246,777**	**$(237,397)**
Sheriff											
210	Office of the Sheriff	2,269,160	2,127,347	3,339,849	3,144,121	5,047,837	4,821,103	4,137,102	4,357,154	2,265,629	(2,091,525)
211	Department of Fiscal Administration and Support Services	13,316,272	13,313,622	14,169,750	14,222,245	-	-	-	-	-	-
212	Sheriff's Women's Justice Programs	6,121,321	5,705,512	8,424,457	8,002,420	-	-	-	-	-	-
214	Sheriff's Administration - Fiscal, Legal, Policy and Communications	-	-	-	-	14,240,872	13,970,050	11,575,746	12,557,868	9,821,744	(2,736,124)
216	Office of Professional Review, Professional Integrity & Special Investigations	-	-	-	-	-	-	4,105,095	4,439,846	6,124,647	1,684,801
217	Sheriff's Bureau of Information and Administration	-	-	-	-	4,080,945	4,311,541	4,837,211	6,351,990	21,109,764	14,757,774
230	Court Services Division	87,168,042	81,173,997	88,012,377	85,532,064	85,094,812	85,745,311	84,295,364	84,808,693	87,666,583	2,857,890
231	Police Department	45,839,132	42,955,595	47,049,768	42,724,556	52,514,415	48,029,191	53,956,462	53,767,568	57,059,457	3,291,889
235	Impact Incarceration	7,005,774	6,426,193	-	-	-	-	-	-	-	-
236	Reentry and Diversion Programs	15,776,047	16,264,647	23,757,277	21,914,652	-	-	-	-	-	-
239	Department of Corrections	265,542,082	236,735,994	287,190,898	266,292,793	340,275,032	303,783,283	338,401,235	325,465,357	327,264,131	1,798,774
249	Sheriff's Merit Board	1,309,053	1,260,219	1,724,550	1,682,497	1,753,703	1,795,358	1,686,940	1,772,851	2,040,012	267,161
	Total Sheriff	**$444,346,883**	**$405,963,126**	**$473,668,928**	**$443,515,348**	**$503,007,617**	**$462,455,837**	**$502,995,154**	**$493,521,327**	**$513,351,967**	**$19,830,640**

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

		FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
State's Attorney											
250	State's Attorney	$92,532,832	$87,916,142	$92,383,031	$90,678,192	$95,565,498	$93,229,590	$100,149,774	$99,232,559	$103,747,610	$4,515,051
	Total State's Attorney	**$92,532,832**	**$87,916,142**	**$92,383,031**	**$90,678,192**	**$95,565,498**	**$93,229,590**	**$100,149,774**	**$99,232,559**	**$103,747,610**	**$4,515,051**
Treasurer											
060	County Treasurer	4,745,395	4,853,014	3,808,798	3,917,499	1,767,272	1,952,814	1,204,357	1,305,389	1,150,893	(154,496)
	Total Treasurer	**$4,745,395**	**$4,853,014**	**$3,808,798**	**$3,917,499**	**$1,767,272**	**$1,952,814**	**$1,204,357**	**$1,305,389**	**$1,150,893**	**$(154,496)**
Inspector General											
080	Office of the Independent Inspector General	1,261,843	1,719,871	1,347,514	1,713,509	1,722,459	1,772,838	1,607,502	1,843,297	2,032,335	189,038
	Total Inspector General	**$1,261,843**	**$1,719,871**	**$1,347,514**	**$1,713,509**	**$1,722,459**	**$1,772,838**	**$1,607,502**	**$1,843,297**	**$2,032,335**	**$189,038**
Public Administrator											
390	Public Administrator	1,145,355	1,160,479	964,692	1,143,832	978,492	1,097,074	965,101	1,109,485	1,111,234	1,749
	Total Public Administrator	**$1,145,355**	**$1,160,479**	**$964,692**	**$1,143,832**	**$978,492**	**$1,097,074**	**$965,101**	**$1,109,485**	**$1,111,234**	**$1,749**
Veterans Assistance Commission											
452	Veterans' Assistance Commission	370,236	362,360	-	-	395,135	400,000	400,000	400,000	575,000	175,000
	Total Veterans Assistance Commission	**$370,236**	**$362,360**	**$0**	**$0**	**$395,135**	**$400,000**	**$400,000**	**$400,000**	**$575,000**	**$175,000**
	Total Elected and Appointed Officials	**$852,433,986**	**$793,942,708**	**$872,400,982**	**$842,596,356**	**$917,741,489**	**$881,765,863**	**$944,890,474**	**$932,473,632**	**$982,522,399**	**$50,048,767**
Fixed Charges											
Fixed Charges And Special Purpose Appropriations											
490	Fixed Charges and Special Purpose Appropriations - Corporate	53,146,130	58,443,830	37,280,164	40,784,692	52,782,497	55,139,935	57,145,232	65,988,238	327,583,377	261,595,139
499	Fixed Charges and Special Purpose Appropriations - Public Safety	254,675,855	344,981,298	260,086,523	300,352,598	281,838,326	287,980,665	259,183,985	256,862,356	240,251,817	(16,610,539)
	Total Fixed Charges And Special Purpose	**$307,821,984**	**$403,425,128**	**$297,366,688**	**$341,137,290**	**$334,620,823**	**$343,120,600**	**$316,329,217**	**$322,850,594**	**$567,835,194**	**$244,984,600**
	Total Fixed Charges	**$307,821,984**	**$403,425,128**	**$297,366,688**	**$341,137,290**	**$334,620,823**	**$343,120,600**	**$316,329,217**	**$322,850,594**	**$567,835,194**	**$244,984,600**
	Total General Fund	**$1,310,057,765**	**$1,341,897,117**	**$1,315,036,364**	**$1,332,040,244**	**$1,402,418,260**	**$1,376,531,493**	**$1,433,660,485**	**$1,432,213,052**	**$1,734,436,000**	**$302,222,948**
Enterprise Fund											
Cook County Health & Hospital Systems Board											
Cook County Health & Hospital System											
240	Cermak Health Services of Cook County	38,517,570	40,113,122	40,805,768	40,864,509	41,436,925	46,630,843	54,818,882	56,418,755	65,591,831	9,173,076
241	Health Services - JTDC	3,098,507	3,920,113	3,135,295	3,876,605	3,027,249	3,910,387	3,119,150	3,756,473	3,798,200	41,727
890	Health System Administration	154,760,022	168,676,467	170,258,017	154,886,527	176,687,609	189,471,395	113,201,692	118,613,901	113,488,087	(5,125,814)
891	Provident Hospital of Cook County	47,915,652	51,492,542	45,210,051	49,475,456	44,812,724	48,357,796	50,065,255	52,388,141	46,844,425	(5,543,716)
893	Ambulatory and Community Health Network of Cook County	44,183,061	47,067,401	48,151,861	51,815,924	43,732,685	51,465,467	56,916,928	59,280,037	78,815,125	19,535,088
894	Ruth M. Rothstein CORE Center	11,087,303	11,844,779	11,012,413	11,698,210	11,369,169	11,753,051	11,862,479	11,745,097	12,183,198	438,101
895	Department of Public Health	15,469,700	17,164,364	12,001,916	16,107,119	12,654,618	14,450,251	9,857,867	11,278,735	10,836,201	(442,534)
896	Managed Care	-	-	103,376,957	96,164,900	489,401,621	190,804,289	568,550,947	566,867,323	646,044,653	79,177,330
897	John H. Stroger, Jr. Hospital of Cook County	416,121,502	429,771,321	416,111,006	425,624,711	443,288,304	445,202,520	525,199,557	525,236,650	544,088,008	18,851,358
898	Oak Forest Health Center of Cook County	26,471,791	35,180,850	11,002,025	12,438,287	10,513,567	11,216,096	10,995,254	11,069,970	10,388,027	(681,943)
899	Fixed Charges and Special Purpose Appropriations - Health	107,397,696	88,902,088	100,603,370	100,706,267	93,884,273	112,455,101	111,846,067	118,857,406	108,274,440	(10,582,966)
	Total Cook County Health & Hospital System	**$865,022,804**	**$894,133,047**	**$961,668,679**	**$963,658,515**	**$1,370,808,744**	**$1,125,717,196**	**$1,516,434,079**	**$1,535,512,488**	**$1,640,352,195**	**$104,839,707**

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

		FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
	Total Cook County Health & Hospital Systems Board	**$865,022,804**	**$894,133,047**	**$961,668,679**	**$963,658,515**	**$1,370,808,744**	**$1,125,717,196**	**$1,516,434,079**	**$1,535,512,488**	**$1,640,352,195**	**$104,839,707**
	Total Enterprise Fund	**$865,022,804**	**$894,133,047**	**$961,668,679**	**$963,658,515**	**$1,370,808,744**	**$1,125,717,196**	**$1,516,434,079**	**$1,535,512,488**	**$1,640,352,195**	**$104,839,707**
Special Purpose and Election Funds											
Offices Under the President											
President											
565	Department of Homeland Security and Emergency Management	$12,896	$-	$-	$-	$-	$-	$-	$-	$-	$-
	Total President	**$12,896**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Chief Administrative Officer											
501	MFT Illinois First (1st)	20,923,652	21,946,330	20,490,985	21,960,729	20,959,521	22,748,938	22,330,217	23,504,319	25,925,235	2,420,916
510	Animal Control Department	2,317,954	3,161,093	3,033,245	3,411,065	3,133,226	3,452,832	3,169,850	4,095,046	3,606,405	(488,641)
530	Cook County Law Library	6,459,321	6,955,212	4,915,392	6,846,942	5,194,223	6,003,918	4,928,253	5,421,021	4,929,020	(492,001)
578	Cook County Environmental Management Fund	40,000	40,000	-	-	-	-	-	-	-	-
582	Medical Examiner Fees Fund	725,000	725,000	-	-	-	-	-	-	-	-
585	Environmental Control Solid Waste Fee	-	-	-	-	-	-	337,693	337,693	517,590	179,897
	Total Chief Administrative Officer	**$30,465,927**	**$32,827,635**	**$28,439,623**	**$32,218,736**	**$29,286,969**	**$32,205,688**	**$30,766,012**	**$33,358,079**	**$34,978,250**	**$1,620,171**
Chief Financial Officer											
542	Self - Insurance Fund	500,717	-	-	-	(1,817)	-	(1,121)	-	-	-
	Total Chief Financial Officer	**$500,717**	**$0**	**$0**	**$0**	**$(1,817)**	**$0**	**$(1,121)**	**$0**	**$0**	**$0**
Chief Information Officer											
545	Geographic Information Systems	11,557,773	17,834,776	10,823,756	13,272,632	9,809,022	15,461,850	19,085,737	20,165,337	18,215,604	(1,949,733)
	Total Chief Information Officer	**$11,557,773**	**$17,834,776**	**$10,823,756**	**$13,272,632**	**$9,809,022**	**$15,461,850**	**$19,085,737**	**$20,165,337**	**$18,215,604**	**$(1,949,733)**
Public Defender											
584	PD Records Automation Fund	-	-	100,000	100,000	158,000	158,000	158,000	158,000	158,000	-
	Total Public Defender	**$0**	**$0**	**$100,000**	**$100,000**	**$158,000**	**$158,000**	**$158,000**	**$158,000**	**$158,000**	**$0**
	Total Offices Under the President	**$42,537,312**	**$50,662,411**	**$39,363,379**	**$45,591,368**	**$39,252,174**	**$47,825,538**	**$50,008,628**	**$53,681,416**	**$53,351,854**	**$(329,562)**
Cook County Health & Hospital Systems Board											
Cook County Health & Hospital System											
544	Lead Poisoning Prevention Fund	1,076,225	1,388,957	891,509	1,872,298	850,764	1,227,008	916,002	1,204,656	1,398,334	193,678
564	TB Sanitarium District	4,478,170	5,715,915	4,147,953	5,666,826	4,538,812	6,546,902	3,729,659	5,581,785	5,982,153	400,368
	Total Cook County Health & Hospital System	**$5,554,395**	**$7,104,872**	**$5,039,462**	**$7,539,124**	**$5,389,576**	**$7,773,910**	**$4,645,661**	**$6,786,441**	**$7,380,487**	**$594,046**
	Total Cook County Health & Hospital Systems Board	**$5,554,395**	**$7,104,872**	**$5,039,462**	**$7,539,124**	**$5,389,576**	**$7,773,910**	**$4,645,661**	**$6,786,441**	**$7,380,487**	**$594,046**
Elected and Appointed Officials											
Assessor											
579	Assessor Special Revenue Fund	989,904	1,237,508	532,682	750,000	709,368	750,000	750,000	750,000	815,000	65,000
	Total Assessor	**$989,904**	**$1,237,508**	**$532,682**	**$750,000**	**$709,368**	**$750,000**	**$750,000**	**$750,000**	**$815,000**	**$65,000**
Board of Election Commissioners											
525	Board of Election Commissioners - Election Fund	16,887,603	17,397,209	1,881,057	908,102	12,444,349	16,189,445	923,062	1,063,158	17,861,077	16,797,919
	Total Board of Election Commissioners	**$16,887,603**	**$17,397,209**	**$1,881,057**	**$908,102**	**$12,444,349**	**$16,189,445**	**$923,062**	**$1,063,158**	**$17,861,077**	**$16,797,919**

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

		FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
531	Circuit Court - Illinois Dispute Resolution Fund	$300,000	$400,000	$200,000	$280,000	$221,560	$225,000	$177,074	$295,000	$251,503	$(43,497)
532	Adult Probation/Probation Service Fee Fund	3,416,367	3,313,898	4,669,150	5,887,346	4,250,502	4,324,052	3,822,155	4,427,766	4,165,840	(261,926)
538	Juvenile Probation - Supplementary Officers	6,840,238	6,768,931	4,084,378	4,484,285	3,447,877	3,240,516	-	-	-	-
541	Social Service/Probation and Court Services Fund	2,128,972	2,749,049	3,053,652	3,190,049	2,349,586	2,944,994	2,730,697	2,943,071	4,415,891	1,472,820
572	Children's Waiting Room Revenue Fund	3,086,010	3,206,879	1,913,923	1,934,515	2,849,345	3,085,407	2,033,867	2,427,159	2,675,642	248,483
574	Mental Health Special Revenue Fund	1,100,000	1,100,000	1,200,000	1,175,000	1,035,000	1,035,000	800,000	800,000	701,539	(98,461)
575	Peer Court Special Revenue Fund	-	30,000	565,000	1,130,000	1,093,690	1,095,000	450,000	450,000	301,148	(148,852)
576	Drug Court Special Revenue Fund	480,000	480,000	700,000	650,000	510,000	510,000	400,000	400,000	301,246	(98,754)
	Total Chief Judge	**$17,351,587**	**$18,048,757**	**$16,386,102**	**$18,731,195**	**$15,757,562**	**$16,459,969**	**$10,413,792**	**$11,742,996**	**$12,812,809**	**$1,069,813**
Clerk of the Circuit Court											
528	Clerk of the Circuit Court Automation Fund	12,987,788	13,021,447	10,999,712	9,336,276	10,996,403	10,617,929	8,891,927	9,551,479	10,314,789	763,310
529	Clerk of the Circuit Court Document Storage Fund	14,741,624	15,846,600	9,595,946	9,409,841	9,598,617	9,842,419	8,353,227	8,313,539	8,979,522	665,983
567	Clerk of the Circuit Court Administrative Fund	922,250	889,018	738,531	631,571	783,081	730,369	825,690	735,842	867,449	131,607
580	Clerk of the Circuit Court Electronic Citation Fund	313,302	600,000	323,775	450,000	450,000	450,000	274,768	450,000	300,000	(150,000)
	Total Clerk of the Circuit Court	**$28,964,965**	**$30,357,065**	**$21,657,964**	**$19,827,688**	**$21,828,101**	**$21,640,717**	**$18,345,613**	**$19,050,860**	**$20,461,760**	**$1,410,900**
County Clerk											
524	County Clerk - Elections Division Fund	23,277,513	24,209,439	18,331,669	18,804,383	21,067,629	24,038,039	17,680,503	18,867,847	24,790,623	5,922,776
533	County Clerk - Automation Fund	1,137,616	1,297,273	1,045,637	1,398,057	1,244,196	1,573,300	1,348,490	1,401,860	1,579,042	177,182
	Total County Clerk	**$24,415,128**	**$25,506,712**	**$19,377,306**	**$20,202,440**	**$22,311,825**	**$25,611,339**	**$19,028,993**	**$20,269,707**	**$26,369,665**	**$6,099,958**
Recorder of Deeds											
527	County Recorder Document Storage System Fund	2,755,954	2,729,796	2,898,925	3,231,719	3,984,562	4,771,195	5,293,046	5,723,112	4,925,288	(797,824)
570	GIS Fee Fund	2,382,414	2,504,892	2,596,491	2,638,445	3,234,203	3,599,488	2,050,089	2,496,691	2,169,922	(326,769)
571	Rental Housing Support Fee Fund	335,609	482,591	351,980	346,506	576,867	576,867	286,000	286,000	280,749	(5,251)
	Total Recorder of Deeds	**$5,473,976**	**$5,717,279**	**$5,847,395**	**$6,216,670**	**$7,795,632**	**$8,947,550**	**$7,629,135**	**$8,505,803**	**$7,375,959**	**$(1,129,844)**
Sheriff											
535	Intergovernmental Agreement/ETSB	4,248,207	3,403,181	3,956,434	3,141,002	1,190,662	1,141,335	1,758,425	1,552,805	3,106,103	1,553,298
546	Sheriff's Youthful Offender Alcohol & Drug Education	-	8,635	-	2,400	-	2,400	-	-	-	-
573	Women's Justice Services Fund	205	30,000	55,000	55,000	65,000	65,000	(601)	65,000	40,000	(25,000)
577	Vehicle Purchase Fund	-	200,000	-	200,000	-	-	399,175	500,000	500,000	-
	Total Sheriff	**$4,248,412**	**$3,641,816**	**$4,011,434**	**$3,398,402**	**$1,255,662**	**$1,208,735**	**$2,156,999**	**$2,117,805**	**$3,646,103**	**$1,528,298**
State's Attorney											
561	State's Attorney Narcotics Forfeiture	3,940,610	3,384,472	4,067,345	4,117,230	4,095,016	4,227,001	3,990,910	4,380,216	4,171,887	(208,329)
562	State's Attorney Bad Check Diversion Program	29,024	70,000	189,471	200,000	55,857	67,000	-	-	-	-
583	State's Attorney Records Automation Fund	-	-	100,000	100,000	158,000	158,000	88,325	158,000	158,000	-
	Total State's Attorney	**$3,969,634**	**$3,454,472**	**$4,356,816**	**$4,417,230**	**$4,308,872**	**$4,452,001**	**$4,079,235**	**$4,538,216**	**$4,329,887**	**$(208,329)**
Treasurer											
534	County Treasurer - Tax Sales Automation Fund	8,129,107	8,913,040	9,223,811	9,749,966	7,753,782	9,605,533	10,240,066	10,483,791	11,137,938	654,147
	Total Treasurer	**$8,129,107**	**$8,913,040**	**$9,223,811**	**$9,749,966**	**$7,753,782**	**$9,605,533**	**$10,240,066**	**$10,483,791**	**$11,137,938**	**$654,147**
	Total Elected and Appointed Officials	**$110,430,317**	**$114,273,858**	**$83,274,567**	**$84,201,693**	**$94,165,153**	**$104,865,289**	**$73,566,894**	**$78,522,336**	**$104,810,198**	**$26,287,862**

SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER AND DEPARTMENT

	FY 2012 Expenditures	FY 2012 Appropriations	FY 2013 Expenditures	FY 2013 Appropriations	FY 2014 Expenditures	FY 2014 Appropriations	FY 2015* Expd as of 11/30/15	FY 2015 Appropriations	FY 2016 Appropriations	Difference FY 16 - FY 15
Cook County Land Bank Authority										
Cook County Land Bank Authority										
586 Cook County Land Bank Authority	$-	$-	$-	$-	$-	$1,000,000	$5,429,378	$3,450,000	$6,407,671	$2,957,671
Total Cook County Land Bank Authority	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,000,000**	**$5,429,378**	**$3,450,000**	**$6,407,671**	**$2,957,671**
Total Cook County Land Bank Authority	**$0**	**$-**	**$-**	**$-**	**$0**	**$1,000,000**	**$5,429,378**	**$3,450,000**	**$6,407,671**	**$2,957,671**
Fixed Charges										
Other Funds										
590 Annuity and Benefits	196,139,483	196,139,483	192,969,505	192,969,505	194,668,229	194,668,229	192,786,468	192,786,468	195,622,621	2,836,153
853 Bond and Interest	193,532,419	193,532,419	187,384,752	187,384,752	187,384,752	187,384,752	225,000,000	225,000,000	250,000,000	25,000,000
Total Other Funds	**$389,671,902**	**$389,671,902**	**$380,354,257**	**$380,354,257**	**$382,052,981**	**$382,052,981**	**$417,786,468**	**$417,786,468**	**$445,622,621**	**$27,836,153**
Total Fixed Charges	**$389,671,902**	**$389,671,902**	**$380,354,257**	**$380,354,257**	**$382,052,981**	**$382,052,981**	**$417,786,468**	**$417,786,468**	**$445,622,621**	**$27,836,153**
Total Special Purpose and Election Funds	**$548,193,926**	**$561,713,043**	**$508,031,664**	**$517,686,442**	**$520,859,884**	**$543,517,718**	**$551,437,029**	**$560,226,661**	**$617,572,831**	**$57,346,170**
Allowance for Uncollected Taxes **	8,727,160	8,727,160								-
Restricted Fund (Grants)***	148,928,355	148,928,355	134,433,126	134,433,126	162,452,203	162,452,203	221,181,140	221,181,140	224,810,533	3,629,393
Total Operating Funds	**$2,880,930,010**	**$2,955,398,722**	**$2,919,169,834**	**$2,947,818,327**	**$3,456,539,091**	**$3,208,218,610**	**$3,722,712,733**	**$3,749,133,341**	**$4,217,171,559**	**$468,038,218**
Capital Improvements****	46,315,900	391,689,580	74,987,002	372,020,827	53,345,136	328,711,894	99,652,750	252,189,007	321,545,658	69,356,651
Grand Total	**$2,927,245,910**	**$3,347,088,302**	**$2,994,156,836**	**$3,319,839,154**	**$3,509,884,227**	**$3,536,930,504**	**$3,822,365,483**	**$4,001,322,348**	**$4,538,717,217**	**$537,394,869**

*** FY 2012 - FY 2014 Expenditures are restated to match with Trial Balance. FY2015 Expenditures are as of 11/30/2015.**

****For FY 2013 - FY 2016, Allowance for Uncollected Taxes is netted out of the Property Tax Levy and is not budgeted as an expense.**

*****FY2015 Expenditures for Grants represents the FY15 total Appropriation as Adjusted.**

******FY2016 Capital Improvements excludes capital purchases funded with operating dollars.**

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Appropriations
General Fund							
Offices Under the President							
President							
010 Office of the President	$1,982,892	$-	$-	$-	$-	$-	$1,982,892
205 Justice Advisory Council	551,455	-	-	-	-	-	551,455
265 Department of Homeland Security and Emergency Management - General Fund	-	-	2,066,102	-	-	-	2,066,102
Total President	**$2,534,347**	**$0**	**$2,066,102**	**$0**	**$0**	**$0**	**$4,600,449**
Chief Administrative Officer							
011 Office of the Chief Administrative Officer	2,401,356	-	-	-	-	-	2,401,356
161 Department of Environmental Control	1,639,172	-	-	-	-	-	1,639,172
259 Medical Examiner	10,981,754	-	-	-	-	-	10,981,754
451 Office of Adoption and Child Custody Advocacy	738,807	-	-	-	-	-	738,807
500 Department of Transportation and Highways	5,368,815	-	-	-	-	-	5,368,815
Total Chief Administrative Officer	**$21,129,904**	**$0**	**$0**	**$0**	**$0**	**$0**	**$21,129,904**
Chief Financial Officer							
007 Revenue	7,044,988	-	-	-	-	-	7,044,988
008 Risk Management	1,606,087	-	-	-	-	-	1,606,087
014 Budget and Management Services	1,629,836	-	-	-	-	-	1,629,836
020 County Comptroller	3,250,938	-	-	-	-	-	3,250,938
021 Office of the Chief Financial Officer	1,015,913	-	-	-	-	-	1,015,913
022 Contract Compliance	859,325	-	-	-	-	-	859,325
029 Office of Enterprise Resource Planning (ERP)	1,646,778	-	-	-	-	-	1,646,778
030 Office of the Chief Procurement Officer	2,923,075	-	-	-	-	-	2,923,075
Total Chief Financial Officer	**$19,976,940**	**$0**	**$0**	**$0**	**$0**	**$0**	**$19,976,940**
Chief of Human Resources							
019 Employee Appeals Board	100,870	-	-	-	-	-	100,870
032 Department of Human Resources	4,295,374	-	-	-	-	-	4,295,374
Total Chief of Human Resources	**$4,396,244**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,396,244**
Chief Information Officer							
009 Enterprise Technology	14,057,116	-	-	-	-	-	14,057,116
Total Chief Information Officer	**$14,057,116**	**$0**	**$0**	**$0**	**$0**	**$0**	**$14,057,116**
Chief of Economic Development							
013 Planning and Development	-	-	-	-	1,023,036	-	1,023,036
027 Office of Economic Development	-	-	-	-	589,779	-	589,779
160 Building and Zoning	-	-	-	-	3,338,790	-	3,338,790

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Appropriations
170 Zoning Board of Appeals	$-	$-	$-	$-	$461,143	$-	$461,143
Total Chief of Economic Development	**$0**	**$0**	**$0**	**$0**	**$5,412,748**	**$0**	**$5,412,748**
County Auditor							
070 County Auditor	934,930	-	-	-	-	-	934,930
Total County Auditor	**$934,930**	**$0**	**$0**	**$0**	**$0**	**$0**	**$934,930**
Public Defender							
260 Public Defender	-	-	64,940,872	-	-	-	64,940,872
Total Public Defender	**$0**	**$0**	**$64,940,872**	**$0**	**$0**	**$0**	**$64,940,872**
Administrative Hearings							
026 Department of Administrative Hearings	1,315,813	-	-	-	-	-	1,315,813
Total Administrative Hearings	**$1,315,813**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,315,813**
Department of Human Rights and Ethics							
002 Department of Human Rights and Ethics	815,762	-	-	-	-	-	815,762
Total Department of Human Rights and Ethics	**$815,762**	**$0**	**$0**	**$0**	**$0**	**$0**	**$815,762**
Chief of Asset Management							
031 Office of Asset Management	-	-	2,251,230	-	-	-	2,251,230
200 Department of Facilities Management	-	-	44,246,399	-	-	-	44,246,399
Total Chief of Asset Management	**$0**	**$0**	**$46,497,629**	**$0**	**$0**	**$0**	**$46,497,629**
Total Offices Under the President	**$65,161,056**	**$-**	**$113,504,603**	**$-**	**$5,412,748**	**-**	**$184,078,407**
Elected and Appointed Officials							
Cook County Board of Commissioners							
018 Office Of The Secretary To The Board of Commissioners	908,996	-	-	-	-	-	908,996
081 First District -Office of the County Commissioner	378,176	-	-	-	-	-	378,176
082 Second District -Office of the County Commissioner	394,608	-	-	-	-	-	394,608
083 Third District -Office of the County Commissioner	397,793	-	-	-	-	-	397,793
084 Fourth District -Office of the County Commissioner	396,549	-	-	-	-	-	396,549
085 Fifth District -Office of the County Commissioner	397,347	-	-	-	-	-	397,347
086 Sixth District -Office of the County Commissioner	392,987	-	-	-	-	-	392,987
087 Seventh District -Office of the County Commissioner	396,957	-	-	-	-	-	396,957
088 Eighth District -Office of the County Commissioner	392,596	-	-	-	-	-	392,596
089 Ninth District -Office of the County Commissioner	395,415	-	-	-	-	-	395,415
090 Tenth District -Office of the County Commissioner	360,003	-	-	-	-	-	360,003
091 Eleventh District -Office of the County Commissioner	503,076	-	-	-	-	-	503,076
092 Twelfth District -Office of the County Commissioner	395,802	-	-	-	-	-	395,802
093 Thirteenth District -Office of the County Commissioner	399,616	-	-	-	-	-	399,616

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Appropriations
094 Fourteenth District -Office of the County Commissioner	$398,182	$-	$-	$-	$-	$-	$398,182
095 Fifteenth District -Office of the County Commissioner	393,986	-	-	-	-	-	393,986
096 Sixteenth District -Office of the County Commissioner	397,547	-	-	-	-	-	397,547
097 Seventeenth District -Office of the County Commissioner	398,993	-	-	-	-	-	398,993
Total Cook County Board of Commissioners	**$7,698,629**	**$0**	**$0**	**$0**	**$0**	**$0**	**$7,698,629**
Assessor							
040 County Assessor	-	-	-	24,647,431	-	-	24,647,431
Total Assessor	**$0**	**$0**	**$0**	**$24,647,431**	**$0**	**$0**	**$24,647,431**
Board of Review							
050 Board of Review	-	-	-	8,965,108	-	-	8,965,108
Total Board of Review	**$0**	**$0**	**$0**	**$8,965,108**	**$0**	**$0**	**$8,965,108**
Chief Judge							
280 Adult Probation Department	-	-	43,608,245	-	-	-	43,608,245
300 Judiciary	-	-	13,683,358	-	-	-	13,683,358
305 Public Guardian	-	-	18,253,972	-	-	-	18,253,972
310 Office of the Chief Judge	-	-	39,950,515	-	-	-	39,950,515
312 Forensic Clinical Services	-	-	2,889,809	-	-	-	2,889,809
313 Social Service	-	-	9,637,904	-	-	-	9,637,904
326 Juvenile Probation and Court Services	-	-	37,158,149	-	-	-	37,158,149
440 Juvenile Temporary Detention Center *	-	-	57,920,297	-	-	-	57,920,297
Total Chief Judge	**$0**	**$0**	**$223,102,249**	**$0**	**$0**	**$0**	**$223,102,249**
Clerk of the Circuit Court							
335 Clerk of the Circuit Court - Office of the Clerk	-	-	82,643,016	-	-	-	82,643,016
Total Clerk of the Circuit Court	**$0**	**$0**	**$82,643,016**	**$0**	**$0**	**$0**	**$82,643,016**
County Clerk							
110 County Clerk	-	-	-	8,250,150	-	-	8,250,150
Total County Clerk	**$0**	**$0**	**$0**	**$8,250,150**	**$0**	**$0**	**$8,250,150**
Recorder of Deeds							
130 Recorder of Deeds	-	-	-	5,246,777	-	-	5,246,777
Total Recorder of Deeds	**$0**	**$0**	**$0**	**$5,246,777**	**$0**	**$0**	**$5,246,777**
Sheriff							
210 Office of the Sheriff	-	-	2,265,629	-	-	-	2,265,629
214 Sheriff's Administration - Fiscal, Legal, Policy and Communications	-	-	9,821,744	-	-	-	9,821,744

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Appropriations
216 Office of Professional Review, Professional Integrity & Special Investigations	$-	$-	$6,124,647	$-	$-	$-	$6,124,647
217 Sheriff's Bureau of Information and Administration	-	-	21,109,764	-	-	-	21,109,764
230 Court Services Division	-	-	87,666,583	-	-	-	87,666,583
231 Police Department	-	-	57,059,457	-	-	-	57,059,457
239 Department of Corrections	-	-	327,264,131	-	-	-	327,264,131
249 Sheriff's Merit Board	-	-	2,040,012	-	-	-	2,040,012
Total Sheriff	**$0**	**$0**	**$513,351,967**	**$0**	**$0**	**$0**	**$513,351,967**
State's Attorney							
250 State's Attorney	-	-	103,747,610	-	-	-	103,747,610
Total State's Attorney	**$0**	**$0**	**$103,747,610**	**$0**	**$0**	**$0**	**$103,747,610**
Treasurer							
060 County Treasurer	-	-	-	1,150,893	-	-	1,150,893
Total Treasurer	**$0**	**$0**	**$0**	**$1,150,893**	**$0**	**$0**	**$1,150,893**
Inspector General							
080 Office of the Independent Inspector General	2,032,335	-	-	-	-	-	2,032,335
Total Inspector General	**$2,032,335**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,032,335**
Public Administrator							
390 Public Administrator	-	-	1,111,234	-	-	-	1,111,234
Total Public Administrator	**$0**	**$0**	**$1,111,234**	**$0**	**$0**	**$0**	**$1,111,234**
Veterans Assistance Commission							
452 Veterans' Assistance Commission	575,000	-	-	-	-	-	575,000
Total Veterans Assistance Commission	**$575,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$575,000**
Total Elected and Appointed Officials	**$10,305,964**	**$-**	**$923,956,076**	**$48,260,359**	**$-**	**-**	**$982,522,399**
Fixed Charges							
Fixed Charges And Special Purpose Appropriations							
490 Fixed Charges and Special Purpose Appropriations - Corporate	-	-	-	-	-	327,583,377	327,583,377
499 Fixed Charges and Special Purpose Appropriations - Public Safety	-	-	-	-	-	240,251,817	240,251,817
Total Fixed Charges And Special Purpose Appropriations	**$0**	**$0**	**$0**	**$0**	**$0**	**$567,835,194**	**$567,835,194**
Total Fixed Charges	**$-**	**$-**	**$-**	**$-**	**$-**	**567,835,194**	**$567,835,194**
Total General Fund	**$75,467,020**	**$-**	**$1,037,460,679**	**$48,260,359**	**$5,412,748**	**567,835,194**	**$1,734,436,000**
Enterprise Fund							
Cook County Health & Hospital Systems Board							
Cook County Health & Hospital System							

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Appropriations
240 Cermak Health Services of Cook County	$-	$65,591,831	$-	$-	$-	$-	$65,591,831
241 Health Services - JTDC	-	3,798,200	-	-	-	-	3,798,200
890 Health System Administration	-	113,488,087	-	-	-	-	113,488,087
891 Provident Hospital of Cook County	-	46,844,425	-	-	-	-	46,844,425
893 Ambulatory and Community Health Network of Cook County	-	78,815,125	-	-	-	-	78,815,125
894 Ruth M. Rothstein CORE Center	-	12,183,198	-	-	-	-	12,183,198
895 Department of Public Health	-	10,836,201	-	-	-	-	10,836,201
896 Managed Care	-	646,044,653	-	-	-	-	646,044,653
897 John H. Stroger, Jr. Hospital of Cook County	-	544,088,008	-	-	-	-	544,088,008
898 Oak Forest Health Center of Cook County	-	10,388,027	-	-	-	-	10,388,027
899 Fixed Charges and Special Purpose Appropriations - Health	-	108,274,440	-	-	-	-	108,274,440
Total Cook County Health & Hospital System	**$0**	**$1,640,352,195**	**$0**	**$0**	**$0**	**$0**	**$1,640,352,195**
Total Cook County Health & Hospital Systems Board	**$-**	**$1,640,352,195**	**$-**	**$-**	**$-**	**-**	**$1,640,352,195**
Total Enterprise Fund	**$-**	**$1,640,352,195**	**$-**	**$-**	**$-**	**-**	**$1,640,352,195**
Special Purpose and Election Funds							
Offices Under the President							
Chief Administrative Officer							
501 MFT Illinois First (1st)	25,925,235	-	-	-	-	-	25,925,235
510 Animal Control Department	3,606,405	-	-	-	-	-	3,606,405
530 Cook County Law Library	4,929,020	-	-	-	-	-	4,929,020
585 Environmental Control Solid Waste Fee	517,590	-	-	-	-	-	517,590
Total Chief Administrative Officer	**$34,978,250**	**$0**	**$0**	**$0**	**$0**	**$0**	**$34,978,250**
Chief Information Officer							
545 Geographic Information Systems	18,215,604	-	-	-	-	-	18,215,604
Total Chief Information Officer	**$18,215,604**	**$0**	**$0**	**$0**	**$0**	**$0**	**$18,215,604**
Public Defender							
584 PD Records Automation Fund	-	-	158,000	-	-	-	158,000
Total Public Defender	**$0**	**$0**	**$158,000**	**$0**	**$0**	**$0**	**$158,000**
Total Offices Under the President	**$53,193,854**	**$-**	**$158,000**	**$-**	**$-**	**-**	**$53,351,854**
Cook County Health & Hospital Systems Board							
Cook County Health & Hospital System							
544 Lead Poisoning Prevention Fund	-	1,398,334	-	-	-	-	1,398,334
564 TB Sanitarium District	-	5,982,153	-	-	-	-	5,982,153
Total Cook County Health & Hospital System	**$0**	**$7,380,487**	**$0**	**$0**	**$0**	**$0**	**$7,380,487**
Total Cook County Health & Hospital Systems Board	**$-**	**$7,380,487**	**$-**	**$-**	**$-**	**-**	**$7,380,487**

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Appropriations
Elected and Appointed Officials							
Assessor							
579 Assessor Special Revenue Fund	$-	$-	$-	$815,000	$-	$-	$815,000
Total Assessor	**$0**	**$0**	**$0**	**$815,000**	**$0**	**$0**	**$815,000**
Board of Election Commissioners							
525 Board of Election Commissioners - Election Fund	17,861,077	-	-	-	-	-	17,861,077
Total Board of Election Commissioners	**$17,861,077**	**$0**	**$0**	**$0**	**$0**	**$0**	**$17,861,077**
Chief Judge							
531 Circuit Court - Illinois Dispute Resolution Fund	-	-	251,503	-	-	-	251,503
532 Adult Probation/Probation Service Fee Fund	-	-	4,165,840	-	-	-	4,165,840
541 Social Service/Probation and Court Services Fund	-	-	4,415,891	-	-	-	4,415,891
572 Children's Waiting Room Revenue Fund	-	-	2,675,642	-	-	-	2,675,642
574 Mental Health Special Revenue Fund	-	-	701,539	-	-	-	701,539
575 Peer Court Special Revenue Fund	-	-	301,148	-	-	-	301,148
576 Drug Court Special Revenue Fund	-	-	301,246	-	-	-	301,246
Total Chief Judge	**$0**	**$0**	**$12,812,809**	**$0**	**$0**	**$0**	**$12,812,809**
Clerk of the Circuit Court							
528 Clerk of the Circuit Court Automation Fund	-	-	10,314,789	-	-	-	10,314,789
529 Clerk of the Circuit Court Document Storage Fund	-	-	8,979,522	-	-	-	8,979,522
567 Clerk of the Circuit Court Administrative Fund	-	-	867,449	-	-	-	867,449
580 Clerk of the Circuit Court Electronic Citation Fund	-	-	300,000	-	-	-	300,000
Total Clerk of the Circuit Court	**$0**	**$0**	**$20,461,760**	**$0**	**$0**	**$0**	**$20,461,760**
County Clerk							
524 County Clerk - Elections Division Fund	-	-	-	24,790,623	-	-	24,790,623
533 County Clerk - Automation Fund	-	-	-	1,579,042	-	-	1,579,042
Total County Clerk	**$0**	**$0**	**$0**	**$26,369,665**	**$0**	**$0**	**$26,369,665**
Recorder of Deeds							
527 County Recorder Document Storage System Fund	-	-	-	4,925,288	-	-	4,925,288
570 GIS Fee Fund	-	-	-	2,169,922	-	-	2,169,922
571 Rental Housing Support Fee Fund	-	-	-	280,749	-	-	280,749
Total Recorder of Deeds	**$0**	**$0**	**$0**	**$7,375,959**	**$0**	**$0**	**$7,375,959**
Sheriff							
535 Intergovernmental Agreement/ETSB	-	-	3,106,103	-	-	-	3,106,103
573 Women's Justice Services Fund	-	-	40,000	-	-	-	40,000
577 Vehicle Purchase Fund	-	-	500,000	-	-	-	500,000

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM AREA

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	Total Appropriations
Total Sheriff	**$0**	**$0**	**$3,646,103**	**$0**	**$0**	**$0**	**$3,646,103**
State's Attorney							
561 State's Attorney Narcotics Forfeiture	$-	$-	$4,171,887	$-	$-	$-	$4,171,887
583 State's Attorney Records Automation Fund	-	-	158,000	-	-	-	158,000
Total State's Attorney	**$0**	**$0**	**$4,329,887**	**$0**	**$0**	**$0**	**$4,329,887**
Treasurer							
534 County Treasurer - Tax Sales Automation Fund	-	-	-	11,137,938	-	-	11,137,938
Total Treasurer	**$0**	**$0**	**$0**	**$11,137,938**	**$0**	**$0**	**$11,137,938**
Total Elected and Appointed Officials	**$17,861,077**	**$-**	**$41,250,559**	**$45,698,562**	**$-**	**-**	**$104,810,198**
Cook County Land Bank Authority							
Cook County Land Bank Authority							
586 Cook County Land Bank Authority	-	-	-	-	6,407,671	-	6,407,671
Total Cook County Land Bank Authority	**$0**	**$0**	**$0**	**$0**	**$6,407,671**	**$0**	**$6,407,671**
Total Cook County Land Bank Authority	**$-**	**$-**	**$-**	**$-**	**$6,407,671**	**-**	**$6,407,671**
Fixed Charges							
Other Funds							
590 Annuity and Benefits	-	-	-	-	-	195,622,621	195,622,621
853 Bond and Interest	-	-	-	-	-	250,000,000	250,000,000
Total Other Funds	**$0**	**$0**	**$0**	**$0**	**$0**	**$445,622,621**	**$445,622,621**
Total Fixed Charges	**$-**	**$-**	**$-**	**$-**	**$-**	**445,622,621**	**$445,622,621**
Total Special Purpose and Election Funds	**$71,054,931**	**$7,380,487**	**$41,408,559**	**$45,698,562**	**$6,407,671**	**445,622,621**	**$617,572,831**
Restricted Funds (Grants)	7,289,847	11,850,150	95,912,358	547,939	109,210,239	-	224,810,533
Total Operating Funds	**$153,811,798**	**$1,659,582,832**	**$1,174,781,596**	**$94,506,860**	**$121,030,658**	**$1,013,457,815**	**$4,217,171,559**
Capital Improvements*							321,545,658
Grand Total	**$153,811,798**	**$1,659,582,832**	**$1,174,781,596**	**$94,506,860**	**$121,030,658**	**$1,013,457,815**	**$4,538,717,217**

***FY2016 Capital Improvements excludes capital purchases funded with operating dollars.**

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Appropriations
General Fund									
Offices Under the President									
President									
010 Office of the President	$1,993,499	$26,586	$5,431	$34,534	$12,567	$-	$(89,725)	$1,982,892	$1,982,892
205 Justice Advisory Council	546,350	3,640	831	-	634	-	-	551,455	551,455
265 Department of Homeland Security and Emergency Management - General Fund	2,452,975	72,498	35,040	396,849	15,504	-	(906,764)	2,066,102	2,066,102
Total President	**$4,992,824**	**$102,724**	**$41,302**	**$431,383**	**$28,705**	**$-**	**$(996,489)**	**$4,600,449**	**$4,600,449**
Chief Administrative Officer									
011 Office of the Chief Administrative Officer	2,373,097	36,002	9,923	133,209	98,130	-	(249,005)	2,401,356	2,401,356
161 Department of Environmental Control	1,586,866	131,600	36,784	156,918	12,848	-	(285,844)	1,639,172	1,639,172
259 Medical Examiner	8,943,201	1,222,980	451,279	327,300	36,994	-	-	10,981,754	10,981,754
451 Office of Adoption and Child Custody Advocacy	721,073	7,375	1,500	6,000	2,859	-	-	738,807	738,807
500 Department of Transportation and Highways	3,305,165	214,893	120,670	1,761,838	26,249	-	(60,000)	5,368,815	5,368,815
Total Chief Administrative Officer	**$16,929,402**	**$1,612,850**	**$620,156**	**$2,385,265**	**$177,080**	**$-**	**$(594,849)**	**$21,129,904**	**$21,129,904**
Chief Financial Officer									
007 Revenue	4,781,807	763,354	123,540	59,500	40,050	5,600	1,271,137	7,044,988	7,044,988
008 Risk Management	1,623,374	18,216	10,820	5,168	8,346	-	(59,837)	1,606,087	1,606,087
014 Budget and Management Services	1,616,226	1,414	4,516	1,580	5,350	-	750	1,629,836	1,629,836
020 County Comptroller	3,151,936	39,712	28,590	10,800	15,600	-	4,300	3,250,938	3,250,938
021 Office of the Chief Financial Officer	1,004,413	3,780	7,020	-	700	-	-	1,015,913	1,015,913
022 Contract Compliance	882,211	4,943	4,000	39,400	6,350	-	(77,579)	859,325	859,325
029 Office of Enterprise Resource Planning (ERP)	1,608,630	6,898	23,700	-	7,550	-	-	1,646,778	1,646,778
030 Office of the Chief Procurement Officer	2,727,612	35,327	18,697	127,993	13,446	-	-	2,923,075	2,923,075
Total Chief Financial Officer	**$17,396,209**	**$873,644**	**$220,883**	**$244,441**	**$97,392**	**$5,600**	**$1,138,771**	**$19,976,940**	**$19,976,940**
Chief of Human Resources									
019 Employee Appeals Board	60,870	40,000	-	-	-	-	-	100,870	100,870
032 Department of Human Resources	3,767,171	84,894	123,430	334,233	9,241	-	(23,595)	4,295,374	4,295,374
Total Chief of Human Resources	**$3,828,041**	**$124,894**	**$123,430**	**$334,233**	**$9,241**	**$-**	**$(23,595)**	**$4,396,244**	**$4,396,244**
Chief Information Officer									
009 Enterprise Technology	11,690,531	475,921	290,350	1,651,518	20,057	-	(71,261)	14,057,116	14,057,116
Total Chief Information Officer	**$11,690,531**	**$475,921**	**$290,350**	**$1,651,518**	**$20,057**	**$-**	**$(71,261)**	**$14,057,116**	**$14,057,116**
Chief of Economic Development									

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Appropriations
013 Planning and Development	$1,086,460	$235,056	$3,178	$194,394	$12,603	$-	$(508,655)	$1,023,036	$1,023,036
027 Office of Economic Development	665,637	221,212	4,600	35,741	-	-	(337,411)	589,779	589,779
160 Building and Zoning	3,236,027	36,748	8,505	79,346	8,369	-	(30,205)	3,338,790	3,338,790
170 Zoning Board of Appeals	453,295	7,950	2,350	23,782	3,971	-	(30,205)	461,143	461,143
Total Chief of Economic Development	**$5,441,419**	**$500,966**	**$18,633**	**$333,263**	**$24,943**	**$-**	**$(906,476)**	**$5,412,748**	**$5,412,748**
County Auditor									
070 County Auditor	955,580	230	965	33,471	350	-	(55,666)	934,930	934,930
Total County Auditor	**$955,580**	**$230**	**$965**	**$33,471**	**$350**	**$-**	**$(55,666)**	**$934,930**	**$934,930**
Public Defender									
260 Public Defender	62,005,907	1,957,600	376,762	659,498	99,105	-	(158,000)	64,940,872	64,940,872
Total Public Defender	**$62,005,907**	**$1,957,600**	**$376,762**	**$659,498**	**$99,105**	**$-**	**$(158,000)**	**$64,940,872**	**$64,940,872**
Administrative Hearings									
026 Department of Administrative Hearings	463,615	840,869	6,529	-	4,800	-	-	1,315,813	1,315,813
Total Administrative Hearings	**$463,615**	**$840,869**	**$6,529**	**$-**	**$4,800**	**$-**	**$-**	**$1,315,813**	**$1,315,813**
Department of Human Rights and Ethics									
002 Department of Human Rights and Ethics	746,815	17,473	1,539	48,875	1,060	-	-	815,762	815,762
Total Department of Human Rights and Ethics	**$746,815**	**$17,473**	**$1,539**	**$48,875**	**$1,060**	**$-**	**$-**	**$815,762**	**$815,762**
Chief of Asset Management									
031 Office of Asset Management	2,094,757	108,999	9,740	65,000	6,734	-	(34,000)	2,251,230	2,251,230
200 Department of Facilities Management	38,338,177	597,679	2,393,691	3,037,243	111,304	-	(231,695)	44,246,399	44,246,399
Total Chief of Asset Management	**$40,432,934**	**$706,678**	**$2,403,431**	**$3,102,243**	**$118,038**	**$-**	**$(265,695)**	**$46,497,629**	**$46,497,629**
Total Offices Under the President	**$164,883,277**	**$7,213,849**	**$4,103,980**	**$9,224,190**	**$580,771**	**$5,600**	**$(1,933,260)**	**$184,078,407**	**$184,078,407**
Elected and Appointed Officials									
Cook County Board of Commissioners									
018 Office Of The Secretary To The Board of Commissioners	860,922	150,073	130,010	-	15,260	-	(247,269)	908,996	908,996
081 First District -Office of the County Commissioner	352,476	5,300	-	3,600	16,800	-	-	378,176	378,176
082 Second District -Office of the County Commissioner	323,121	25,500	15,417	5,950	22,860	-	1,760	394,608	394,608
083 Third District -Office of the County Commissioner	340,254	53,239	1,500	-	-	-	2,800	397,793	397,793
084 Fourth District -Office of the County Commissioner	336,940	30,933	2,976	7,700	18,000	-	-	396,549	396,549
085 Fifth District -Office of the County Commissioner	350,734	10,400	5,093	6,600	24,520	-	-	397,347	397,347
086 Sixth District -Office of the County Commissioner	364,267	-	-	4,320	13,200	-	11,200	392,987	392,987
087 Seventh District -Office of the County Commissioner	334,529	31,028	10,400	3,000	18,000	-	-	396,957	396,957

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Appropriations
088 Eighth District -Office of the County Commissioner	$338,688	$31,288	$-	$5,820	$10,800	$-	$6,000	$392,596	$392,596
089 Ninth District -Office of the County Commissioner	346,315	30,600	5,500	-	13,000	-	-	395,415	395,415
090 Tenth District -Office of the County Commissioner	350,003	5,000	1,000	-	4,000	-	-	360,003	360,003
091 Eleventh District -Office of the County Commissioner	479,182	-	23,894	-	-	-	-	503,076	503,076
092 Twelfth District -Office of the County Commissioner	352,782	15,270	350	4,000	23,400	-	-	395,802	395,802
093 Thirteenth District -Office of the County Commissioner	356,136	22,600	-	3,908	16,972	-	-	399,616	399,616
094 Fourteenth District -Office of the County Commissioner	366,841	21,341	-	-	10,000	-	-	398,182	398,182
095 Fifteenth District -Office of the County Commissioner	306,859	77,627	-	4,300	1,200	-	4,000	393,986	393,986
096 Sixteenth District -Office of the County Commissioner	370,547	5,000	-	5,000	17,000	-	-	397,547	397,547
097 Seventeenth District -Office of the County Commissioner	335,786	31,367	-	1,500	20,340	-	10,000	398,993	398,993
Total Cook County Board of Commissioners	**$6,866,382**	**$546,566**	**$196,140**	**$55,698**	**$245,352**	**$-**	**$(211,509)**	**$7,698,629**	**$7,698,629**
Assessor									
040 County Assessor	21,893,398	3,108,226	366,969	327,000	124,841	-	(1,173,003)	24,647,431	24,647,431
Total Assessor	**$21,893,398**	**$3,108,226**	**$366,969**	**$327,000**	**$124,841**	**$-**	**$(1,173,003)**	**$24,647,431**	**$24,647,431**
Board of Review									
050 Board of Review	8,686,482	134,025	114,945	10,000	19,656	-	-	8,965,108	8,965,108
Total Board of Review	**$8,686,482**	**$134,025**	**$114,945**	**$10,000**	**$19,656**	**$-**	**$-**	**$8,965,108**	**$8,965,108**
Chief Judge									
280 Adult Probation Department	44,335,693	24,547	88,117	261,389	1,792,509	-	(2,894,010)	43,608,245	43,608,245
300 Judiciary	288,138	789,588	443,950	8,855,712	15,970	-	3,290,000	13,683,358	13,683,358
305 Public Guardian	17,909,366	219,090	80,569	406,778	84,169	-	(446,000)	18,253,972	18,253,972
310 Office of the Chief Judge	30,232,171	9,522,509	513,184	565,881	216,520	-	(1,099,750)	39,950,515	39,950,515
312 Forensic Clinical Services	2,867,766	600	19,186	-	2,257	-	-	2,889,809	2,889,809
313 Social Service	14,030,387	2,810	5,825	-	17,627	-	(4,418,745)	9,637,904	9,637,904
326 Juvenile Probation and Court Services	30,376,657	6,917,733	112,065	553,020	33,939	-	(835,265)	37,158,149	37,158,149
440 Juvenile Temporary Detention Center *	47,847,746	6,476,110	2,958,375	1,436,000	37,023	-	(834,957)	57,920,297	57,920,297
Total Chief Judge	**$187,887,924**	**$23,952,987**	**$4,221,271**	**$12,078,780**	**$2,200,014**	**$-**	**$(7,238,727)**	**$223,102,249**	**$223,102,249**
Clerk of the Circuit Court									
335 Clerk of the Circuit Court - Office of the Clerk	76,559,570	1,948,511	520,197	3,373,720	541,018	-	(300,000)	82,643,016	82,643,016
Total Clerk of the Circuit Court	**$76,559,570**	**$1,948,511**	**$520,197**	**$3,373,720**	**$541,018**	**$-**	**$(300,000)**	**$82,643,016**	**$82,643,016**
County Clerk									

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Appropriations
110 County Clerk	$8,130,117	$177,661	$54,459	$221,592	$35,371	$-	$(369,050)	$8,250,150	$8,250,150
Total County Clerk	**$8,130,117**	**$177,661**	**$54,459**	**$221,592**	**$35,371**	**$-**	**$(369,050)**	**$8,250,150**	**$8,250,150**
Recorder of Deeds									
130 Recorder of Deeds	5,163,338	235,489	42,779	53,000	38,660	-	(286,489)	5,246,777	5,246,777
Total Recorder of Deeds	**$5,163,338**	**$235,489**	**$42,779**	**$53,000**	**$38,660**	**$-**	**$(286,489)**	**$5,246,777**	**$5,246,777**
Sheriff									
210 Office of the Sheriff	2,196,873	28,327	-	-	40,429	-	-	2,265,629	2,265,629
214 Sheriff's Administration - Fiscal, Legal, Policy and Communications	8,058,865	497,250	566,886	687,314	11,429	-	-	9,821,744	9,821,744
216 Office of Professional Review, Professional Integrity & Special Investigations	5,990,297	123,500	10,000	500	350	-	-	6,124,647	6,124,647
217 Sheriff's Bureau of Information and Administration	15,800,604	108,250	644,443	4,606,403	6,500	-	(56,436)	21,109,764	21,109,764
230 Court Services Division	87,050,359	575,693	172,681	69,525	128,325	-	(330,000)	87,666,583	87,666,583
231 Police Department	58,392,809	441,532	236,495	346,200	99,828	-	(2,457,407)	57,059,457	57,059,457
239 Department of Corrections	303,789,242	18,505,386	2,028,830	2,775,997	204,676	-	(40,000)	327,264,131	327,264,131
249 Sheriff's Merit Board	1,643,416	204,500	34,500	61,834	4,594	-	91,168	2,040,012	2,040,012
Total Sheriff	**$482,922,465**	**$20,484,438**	**$3,693,835**	**$8,547,773**	**$496,131**	**$-**	**$(2,792,675)**	**$513,351,967**	**$513,351,967**
State's Attorney									
250 State's Attorney	96,305,366	3,197,446	808,724	2,632,775	348,299	-	455,000	103,747,610	103,747,610
Total State's Attorney	**$96,305,366**	**$3,197,446**	**$808,724**	**$2,632,775**	**$348,299**	**$-**	**$455,000**	**$103,747,610**	**$103,747,610**
Treasurer									
060 County Treasurer	1,040,288	72,647	5,198	25,260	7,500	-	-	1,150,893	1,150,893
Total Treasurer	**$1,040,288**	**$72,647**	**$5,198**	**$25,260**	**$7,500**	**$-**	**$-**	**$1,150,893**	**$1,150,893**
Inspector General									
080 Office of the Independent Inspector General	1,881,943	72,625	13,088	98,258	16,421	-	(50,000)	2,032,335	2,032,335
Total Inspector General	**$1,881,943**	**$72,625**	**$13,088**	**$98,258**	**$16,421**	**$-**	**$(50,000)**	**$2,032,335**	**$2,032,335**
Public Administrator									
390 Public Administrator	907,608	100,386	11,194	60,397	31,649	-	-	1,111,234	1,111,234
Total Public Administrator	**$907,608**	**$100,386**	**$11,194**	**$60,397**	**$31,649**	**$-**	**$-**	**$1,111,234**	**$1,111,234**
Veterans Assistance Commission									
452 Veterans' Assistance Commission	2,000	571,663	795	-	542	-	-	575,000	575,000
Total Veterans Assistance Commission	**$2,000**	**$571,663**	**$795**	**$-**	**$542**	**$-**	**$-**	**$575,000**	**$575,000**
Total Elected and Appointed Officials	**$898,246,881**	**$54,602,670**	**$10,049,594**	**$27,484,253**	**$4,105,454**		**$(11,966,453)**	**$982,522,399**	**$982,522,399**
Fixed Charges									
Fixed Charges And Special Purpose Appropriations									

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Appropriations
490 Fixed Charges and Special Purpose Appropriations - Corporate	$21,076,016	$17,077,476	$9,206	$14,650,124	$720	$-	$274,769,835	$327,583,377	$327,583,377
499 Fixed Charges and Special Purpose Appropriations - Public Safety	182,414,607	18,320,382	546,000	28,595,768	14,000	-	10,361,060	240,251,817	240,251,817
Total Fixed Charges And Special Purpose Appropriations	**$203,490,623**	**$35,397,858**	**$555,206**	**$43,245,892**	**$14,720**	**$-**	**$285,130,895**	**$567,835,194**	**$567,835,194**
Total Fixed Charges	**$203,490,623**	**$35,397,858**	**$555,206**	**$43,245,892**	**$14,720**	**$0**	**$285,130,895**	**$567,835,194**	**$567,835,194**
Total General Fund	**$1,266,620,781**	**$97,214,377**	**$14,708,780**	**$79,954,335**	**$4,700,945**	**$5,600**	**$271,231,182**	**$1,734,436,000**	**$1,734,436,000**
Enterprise Fund									
Cook County Health & Hospital Systems Board									
Cook County Health & Hospital System									
240 Cermak Health Services of Cook County	52,266,672	3,691,600	9,052,000	481,500	52,000	-	48,059	65,591,831	65,591,831
241 Health Services - JTDC	3,422,625	294,620	31,995	8,960	30,000	-	10,000	3,798,200	3,798,200
890 Health System Administration	35,905,365	13,439,510	912,559	54,040,116	9,093,208	-	97,329	113,488,087	113,488,087
891 Provident Hospital of Cook County	31,220,252	6,272,247	6,060,163	3,051,863	127,500	-	112,400	46,844,425	46,844,425
893 Ambulatory and Community Health Network of Cook County	52,188,975	17,108,651	1,115,950	6,177,864	2,538,685	-	(315,000)	78,815,125	78,815,125
894 Ruth M. Rothstein CORE Center	6,498,127	158,630	5,253,885	251,936	20,620	-	-	12,183,198	12,183,198
895 Department of Public Health	9,559,942	553,580	137,400	342,549	192,730	-	50,000	10,836,201	10,836,201
896 Managed Care	2,337,477	643,485,376	50,000	56,000	115,800	-	-	646,044,653	646,044,653
897 John H. Stroger, Jr. Hospital of Cook County	346,296,090	55,665,181	101,792,387	30,804,000	8,606,134	1,000,000	(75,784)	544,088,008	544,088,008
898 Oak Forest Health Center of Cook County	6,047,274	742,889	345,720	3,252,144	-	-	-	10,388,027	10,388,027
899 Fixed Charges and Special Purpose Appropriations - Health	84,299,754	3,488,395	-	-	-	-	20,486,291	108,274,440	108,274,440
Total Cook County Health & Hospital System	**$630,042,553**	**$744,900,679**	**$124,752,059**	**$98,466,932**	**$20,776,677**	**$1,000,000**	**$20,413,295**	**$1,640,352,195**	**$1,640,352,195**
Total Cook County Health & Hospital Systems Board	**$630,042,553**	**$744,900,679**	**$124,752,059**	**$98,466,932**	**$20,776,677**	**$1,000,000**	**$20,413,295**	**$1,640,352,195**	**$1,640,352,195**
Total Enterprise Fund	**$630,042,553**	**$744,900,679**	**$124,752,059**	**$98,466,932**	**$20,776,677**	**$1,000,000**	**$20,413,295**	**$1,640,352,195**	**$1,640,352,195**
Special Purpose and Election Funds									
Offices Under the President									
Chief Administrative Officer									
501 MFT Illinois First (1st)	23,609,466	428,000	367,500	1,043,000	432,000	-	45,269	25,925,235	25,925,235
510 Animal Control Department	1,811,126	1,142,060	129,670	56,400	8,464	85,000	373,685	3,606,405	3,606,405
530 Cook County Law Library	2,347,086	11,665	1,197,708	604,567	26,520	53,320	688,154	4,929,020	4,929,020
585 Environmental Control Solid Waste Fee	180,590	-	-	-	-	-	337,000	517,590	517,590
Total Chief Administrative Officer	**$27,948,268**	**$1,581,725**	**$1,694,878**	**$1,703,967**	**$466,984**	**$138,320**	**$1,444,108**	**$34,978,250**	**$34,978,250**

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Appropriations
Chief Information Officer									
545 Geographic Information Systems	$1,692,216	$11,259,887	$218,000	$617,582	$4,071	$2,000,000	$2,423,848	$18,215,604	$18,215,604
Total Chief Information Officer	**$1,692,216**	**$11,259,887**	**$218,000**	**$617,582**	**$4,071**	**$2,000,000**	**$2,423,848**	**$18,215,604**	**$18,215,604**
Public Defender									
584 PD Records Automation Fund	-	-	-	-	-	-	158,000	158,000	158,000
Total Public Defender	**$-**	**$-**	**$-**	**$-**	**$-**	**$-**	**$158,000**	**$158,000**	**$158,000**
Total Offices Under the President	**$29,640,484**	**$12,841,612**	**$1,912,878**	**$2,321,549**	**$471,055**	**$2,138,320**	**$4,025,956**	**$53,351,854**	**$53,351,854**
Cook County Health & Hospital Systems Board									
Cook County Health & Hospital System									
544 Lead Poisoning Prevention Fund	455,949	893,125	6,062	-	1,000	-	42,198	1,398,334	1,398,334
564 TB Sanitarium District	3,760,131	569,074	190,810	529,684	4,432	56,418	871,604	5,982,153	5,982,153
Total Cook County Health & Hospital System	**$4,216,080**	**$1,462,199**	**$196,872**	**$529,684**	**$5,432**	**$56,418**	**$913,802**	**$7,380,487**	**$7,380,487**
Total Cook County Health & Hospital Systems Board	**$4,216,080**	**$1,462,199**	**$196,872**	**$529,684**	**$5,432**	**$56,418**	**$913,802**	**$7,380,487**	**$7,380,487**
Elected and Appointed Officials									
Assessor									
579 Assessor Special Revenue Fund	-	-	-	-	-	-	815,000	815,000	815,000
Total Assessor	**$-**	**$-**	**$-**	**$-**	**$-**	**$-**	**$815,000**	**$815,000**	**$815,000**
Board of Election Commissioners									
525 Board of Election Commissioners - Election Fund	1,529,992	15,456,088	-	-	874,997	-	-	17,861,077	17,861,077
Total Board of Election Commissioners	**$1,529,992**	**$15,456,088**	**$-**	**$-**	**$874,997**	**$-**	**$-**	**$17,861,077**	**$17,861,077**
Chief Judge									
531 Circuit Court - Illinois Dispute Resolution Fund	-	200,000	-	-	-	-	51,503	251,503	251,503
532 Adult Probation/Probation Service Fee Fund	95,000	1,919,050	121,800	-	-	-	2,029,990	4,165,840	4,165,840
541 Social Service/Probation and Court Services Fund	27,950	389,350	90,650	6,500	17,805	-	3,883,636	4,415,891	4,415,891
572 Children's Waiting Room Revenue Fund	1,954,321	7,000	47,100	19,923	8,000	1,225	638,073	2,675,642	2,675,642
574 Mental Health Special Revenue Fund	-	-	-	-	-	-	701,539	701,539	701,539
575 Peer Court Special Revenue Fund	-	-	-	-	-	-	301,148	301,148	301,148
576 Drug Court Special Revenue Fund	-	-	-	-	-	-	301,246	301,246	301,246
Total Chief Judge	**$2,077,271**	**$2,515,400**	**$259,550**	**$26,423**	**$25,805**	**$1,225**	**$7,907,135**	**$12,812,809**	**$12,812,809**
Clerk of the Circuit Court									
528 Clerk of the Circuit Court Automation Fund	8,290,134	100,000	305,000	1,197,543	422,112	-	-	10,314,789	10,314,789
529 Clerk of the Circuit Court Document Storage Fund	7,179,902	1,082,000	150,097	360,100	30,000	177,423	-	8,979,522	8,979,522

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Appropriations
567 Clerk of the Circuit Court Administrative Fund	$866,449	$-	$1,000	$-	$-	$-	$-	$867,449	$867,449
580 Clerk of the Circuit Court Electronic Citation Fund	-	-	-	-	-	-	300,000	300,000	300,000
Total Clerk of the Circuit Court	**$16,336,485**	**$1,182,000**	**$456,097**	**$1,557,643**	**$452,112**	**$177,423**	**$300,000**	**$20,461,760**	**$20,461,760**
County Clerk									
524 County Clerk - Elections Division Fund	13,177,053	9,613,973	806,000	1,922,864	479,978	-	(1,209,245)	24,790,623	24,790,623
533 County Clerk - Automation Fund	1,186,059	351,500	60,918	25,000	22,203	-	(66,638)	1,579,042	1,579,042
Total County Clerk	**$14,363,112**	**$9,965,473**	**$866,918**	**$1,947,864**	**$502,181**	**$-**	**$(1,275,883)**	**$26,369,665**	**$26,369,665**
Recorder of Deeds									
527 County Recorder Document Storage System Fund	4,467,396	217,700	37,040	-	-	-	203,152	4,925,288	4,925,288
570 GIS Fee Fund	1,714,995	181,745	18,150	7,000	-	-	248,032	2,169,922	2,169,922
571 Rental Housing Support Fee Fund	-	-	-	-	-	-	280,749	280,749	280,749
Total Recorder of Deeds	**$6,182,391**	**$399,445**	**$55,190**	**$7,000**	**$-**	**$-**	**$731,933**	**$7,375,959**	**$7,375,959**
Sheriff									
535 Intergovernmental Agreement/ETSB	1,924,262	-	-	-	750	-	1,181,091	3,106,103	3,106,103
573 Women's Justice Services Fund	-	-	-	-	-	-	40,000	40,000	40,000
577 Vehicle Purchase Fund	-	-	-	-	-	500,000	-	500,000	500,000
Total Sheriff	**$1,924,262**	**$-**	**$-**	**$-**	**$750**	**$500,000**	**$1,221,091**	**$3,646,103**	**$3,646,103**
State's Attorney									
561 State's Attorney Narcotics Forfeiture	3,848,329	-	-	-	-	-	323,558	4,171,887	4,171,887
583 State's Attorney Records Automation Fund	-	-	37,420	119,804	-	-	776	158,000	158,000
Total State's Attorney	**$3,848,329**	**$-**	**$37,420**	**$119,804**	**$-**	**$-**	**$324,334**	**$4,329,887**	**$4,329,887**
Treasurer									
534 County Treasurer - Tax Sales Automation Fund	8,123,197	1,469,500	219,081	525,981	78,132	446,200	275,847	11,137,938	11,137,938
Total Treasurer	**$8,123,197**	**$1,469,500**	**$219,081**	**$525,981**	**$78,132**	**$446,200**	**$275,847**	**$11,137,938**	**$11,137,938**
Total Elected and Appointed Officials	**$54,385,039**	**$30,987,906**	**$1,894,256**	**$4,184,715**	**$1,933,977**	**$1,124,848**	**$10,299,457**	**$104,810,198**	**$104,810,198**
Cook County Land Bank Authority									
Cook County Land Bank Authority									
586 Cook County Land Bank Authority	939,891	495,616	1,368	982,220	-	-	3,988,576	6,407,671	6,407,671
Total Cook County Land Bank Authority	**$939,891**	**$495,616**	**$1,368**	**$982,220**	**$-**	**$-**	**$3,988,576**	**$6,407,671**	**$6,407,671**
Total Cook County Land Bank Authority	**$939,891**	**$495,616**	**$1,368**	**$982,220**	**$0**		**$3,988,576**	**$6,407,671**	**$6,407,671**
Fixed Charges									
Other Funds									
590 Annuity and Benefits	-	-	-	-	-	-	195,622,621	195,622,621	195,622,621

SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	Total Appropriations
853 Bond and Interest	$-	$-	$-	$-	$-	$-	$250,000,000	$250,000,000	$250,000,000
Total Other Funds	**$-**	**$-**	**$-**	**$-**	**$-**	**$-**	**$445,622,621**	**$445,622,621**	**$445,622,621**
Total Fixed Charges	**$0**						**$445,622,621**	**$445,622,621**	**$445,622,621**
Total Special Purpose and Election Funds	**$89,181,494**	**$45,787,333**	**$4,005,374**	**$8,018,168**	**$2,410,464**	**$3,319,586**	**$464,850,412**	**$617,572,831**	**$617,572,831**
Restricted Fund (Grants)	46,024,827	21,745,006	384,189	2,541,331	2,135,063	9,457,251	142,522,866	224,810,533	224,810,533
Total Operating Funds	**$2,031,869,655**	**$909,647,395**	**$143,850,402**	**$188,980,766**	**$30,023,149**	**$13,782,437**	**$899,017,755**	**$4,217,171,559**	**$4,217,171,559**
Capital Improvements*									**$321,545,658**
Grand Total	**$2,031,869,655**	**$909,647,395**	**$143,850,402**	**$188,980,766**	**$30,023,149**	**$13,782,437**	**$899,017,755**	**4,217,171,559**	**$4,538,717,217**

*** FY2016 Capital Improvements excludes capital purchases funded with operating dollars.**

**** In the Corporate Fund, $270,526,000 will be transferred to account 173 - Additional Board Appropriated Pension, associated with an appropriation for FY2016 to be transferred to the Cook County Pension Fund conditioned on and subject to an intergovernmental agreement with the Pension Fund. Absent such an agreement with the Pension Fund, these funds will remain reserved for the stated purpose.**

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER FY2016

ControlOfficer	Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Fund	Restricted Fund Grants	Total Appropriations
Offices Under the President							
President	1,982,892	2,617,557	0	0	0	59,171,915	63,772,364
Chief Administrative Officer	9,409,343	11,720,561	0	0	34,978,250	5,277,976	61,386,130
Chief Financial Officer	19,976,940	0	0	0	0	0	19,976,940
Chief of Human Resources	4,396,244	0	0	0	0	0	4,396,244
Chief Information Officer	14,057,116	0	0	0	18,215,604	0	32,272,720
Chief of Economic Development	5,412,748	0	0	0	0	109,104,716	114,517,464
County Auditor	934,930	0	0	0	0	0	934,930
Public Defender	0	64,940,872	0	0	158,000	552,881	65,651,753
Administrative Hearings	1,315,813	0	0	0	0	0	1,315,813
Department of Human Rights and Ethics	815,762	0	0	0	0	0	815,762
Chief of Asset Management	2,251,230	44,246,399	0	0	0	1,315,622	47,813,251
Total Offices Under the President	**$60,553,018**	**$123,525,389**	**$0**	**$0**	**$53,351,854**	**$175,423,110**	**$412,853,371**
Cook County Health & Hospital Systems Board							
Cook County Health & Hospital System	0	0	1,640,352,195	0	7,380,487	11,850,150	1,659,582,832
Total Cook County Health & Hospital Systems Board	**$0**	**$0**	**$1,640,352,195**	**$0**	**$7,380,487**	**$11,850,150**	**$1,659,582,832**
Elected and Appointed Officials							
Cook County Board of Commissioners	7,698,629	0	0	0	0	0	7,698,629
Assessor	24,647,431	0	0	0	815,000	0	25,462,431
Board of Review	8,965,108	0	0	0	0	0	8,965,108
Board of Election Commissioners	0	0	0	17,861,077	0	0	17,861,077
Chief Judge	0	223,102,249	0	0	12,812,809	4,212,179	240,127,237
Clerk of the Circuit Court	0	82,643,016	0	0	20,461,760	3,267,500	106,372,276
County Clerk	8,250,150	0	0	24,790,623	1,579,042	547,939	35,167,754
Recorder of Deeds	5,246,777	0	0	0	7,375,959	0	12,622,736
Sheriff	0	513,351,967	0	0	3,646,103	7,694,682	524,692,752
State's Attorney	0	103,747,610	0	0	4,329,887	21,709,450	129,786,947
Treasurer	1,150,893	0	0	0	11,137,938	0	12,288,831
Inspector General	2,032,335	0	0	0	0	0	2,032,335
Public Administrator	0	1,111,234	0	0	0	0	1,111,234
Veterans Assistance Commission	575,000	0	0	0	0	0	575,000
Total Elected and Appointed Officials	**$58,566,323**	**$923,956,076**	**$0**	**$42,651,700**	**$62,158,498**	**$37,431,750**	**$1,124,764,347**
Cook County Land Bank Authority							
Cook County Land Bank Authority	0	0	0	0	6,407,671	105,523	6,513,194
Total Cook County Land Bank Authority	**$0**	**$0**	**$0**	**$0**	**$6,407,671**	**$105,523**	**$6,513,194**
Fixed Charges							
Other Funds	0	0	0	0	445,622,621	0	445,622,621
Fixed Charges And Special Purpose Appropriations	327,583,377	240,251,817	0	0	0	0	567,835,194
Total Fixed Charges	**$327,583,377**	**$240,251,817**	**$0**	**$0**	**$445,622,621**	**$0**	**$1,013,457,815**

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER FY2016

ControlOfficer	Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Fund	Restricted Fund Grants	Total Appropriations
Capital Improvements*							$321,545,658
Grand Totals	$446,702,718	$1,287,733,282	$1,640,352,195	$42,651,700	$574,921,131	$224,810,533	$4,538,717,217

*FY2016 Capital Improvements excludes capital purchases funded with operating dollars.

SUMMARY OF FULL TIME EQUIVALENT BY FUND

Department	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General Fund										
Corporate Fund										
002 Department of Human Rights and Ethics	9.9	11.0	10.7	12.0	10.2	11.0	11.0	11.2	11.0	10.5
005 Department of Communication	7.0	-	-	-	-	-	-	0.0	0.0	0.0
007 Revenue	32.0	39.0	31.9	33.5	29.3	46.6	62.8	64.3	75.6	76.6
008 Risk Management	19.5	25.0	24.0	25.0	20.3	22.1	22.0	23.0	24.0	22.0
009 Enterprise Technology	3.0	13.0	8.6	9.0	50.0	64.0	66.4	61.0	139.0	134.0
010 Office of the President	16.0	35.0	25.8	34.0	20.2	16.0	16.0	17.0	19.0	19.0
011 Office of the Chief Administrative Officer	18.1	33.0	31.6	32.0	32.5	37.0	36.7	38.0	34.0	31.0
012 Department for Management of Information Systems	73.6	80.0	70.0	78.0	-	-	-	0.0	0.0	0.0
013 Planning and Development	9.0	13.0	11.0	10.0	10.8	13.0	10.0	13.0	13.0	11.0
014 Budget and Management Services	12.2	18.6	17.7	19.4	13.0	15.1	19.0	20.0	20.0	20.0
016 IT Solutions & Services	54.0	36.0	33.6	36.0	75.0	72.0	82.1	81.0	0.0	0.0
018 Office Of The Secretary To The Board of Commissioners	81.1	9.0	9.0	9.0	11.6	11.6	8.6	9.6	9.8	9.8
020 County Comptroller	46.0	58.0	49.1	49.8	38.4	38.6	37.7	41.7	41.7	42.1
021 Office of the Chief Financial Officer	3.9	6.0	3.2	8.0	7.4	8.2	23.9	11.0	11.0	10.0
022 Contract Compliance	11.0	13.0	12.4	12.2	12.0	10.2	10.0	11.0	11.5	12.0
023 Department of Office Technology	17.0	16.0	15.2	14.0	-	-	-	0.0	0.0	0.0
026 Department of Administrative Hearings	-	-	4.0	7.0	7.0	5.0	8.0	9.0	9.0	9.0
027 Office of Economic Development	-	-	-	-	-	8.4	7.0	7.0	3.0	6.0
028 IT Shared Services	-	-	-	-	-	52.0	-	0.0	0.0	0.0
029 Office of Enterprise Resource Planning (ERP)	-	-	-	-	-	-	-	19.8	22.6	16.0
030 Office of the Chief Procurement Officer	34.0	40.0	32.6	34.9	24.3	19.9	34.0	37.0	37.0	37.0
031 Office of Asset Management	17.8	28.0	23.6	26.9	17.0	11.6	13.0	17.0	23.5	23.0
032 Department of Human Resources	46.0	50.0	44.6	42.1	39.8	38.0	44.4	48.0	49.0	48.0
040 County Assessor	390.0	417.0	396.3	397.0	337.4	368.9	347.0	360.0	338.0	342.0
050 Board of Review	122.0	126.0	123.0	132.0	124.9	127.0	126.0	125.0	126.0	125.0
060 County Treasurer	132.4	77.5	64.2	48.0	43.2	39.0	34.0	26.0	17.0	14.0
070 County Auditor	15.4	22.0	13.1	12.0	10.0	9.0	9.6	11.0	12.0	12.0
080 Office of the Independent Inspector General	5.0	18.0	18.4	15.0	17.9	20.6	20.0	20.0	20.0	20.0
081 First District -Office of the County Commissioner	-	5.0	4.1	5.0	5.0	5.0	5.0	5.0	5.0	5.0
082 Second District -Office of the County Commissioner	-	5.0	5.0	5.0	5.0	4.1	4.0	4.0	4.0	4.0
083 Third District -Office of the County Commissioner	-	5.0	5.0	3.1	3.7	3.7	3.7	4.0	4.0	4.0
084 Fourth District -Office of the County Commissioner	-	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
085 Fifth District -Office of the County Commissioner	-	5.0	5.0	5.0	4.2	4.0	4.0	4.0	4.0	4.0
086 Sixth District -Office of the County Commissioner	-	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
087 Seventh District -Office of the County Commissioner	-	5.0	5.0	5.0	4.0	4.5	4.5	4.5	4.5	5.0
088 Eighth District -Office of the County Commissioner	-	5.0	4.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0

SUMMARY OF FULL TIME EQUIVALENT BY FUND

Department	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
089 Ninth District -Office of the County Commissioner	-	5.0	4.5	4.5	4.5	4.5	4.5	4.5	3.7	4.4
090 Tenth District -Office of the County Commissioner	-	5.0	5.0	5.0	4.0	4.0	5.0	5.0	5.0	5.0
091 Eleventh District -Office of the County Commissioner	-	8.0	6.8	5.7	5.7	5.7	5.7	5.7	5.7	5.7
092 Twelfth District -Office of the County Commissioner	-	5.0	4.2	4.2	4.0	5.0	5.0	4.0	4.0	4.0
093 Thirteenth District -Office of the County Commissioner	-	5.0	5.0	4.2	4.2	4.5	4.6	4.6	4.6	4.6
094 Fourteenth District -Office of the County Commissioner	-	5.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
095 Fifteenth District -Office of the County Commissioner	-	5.0	5.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0
096 Sixteenth District -Office of the County Commissioner	-	5.0	4.2	4.0	4.4	4.0	4.0	4.0	4.0	4.0
097 Seventeenth District -Office of the County Commissioner	-	5.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
110 County Clerk	177.7	167.0	158.6	167.0	144.8	144.0	137.0	135.0	134.0	136.0
120 Board of Election Commissioners	3.7	-	-	-	-	-	-	0.0	0.0	0.0
130 Recorder of Deeds	188.0	181.0	167.6	157.0	128.0	121.0	123.5	108.0	99.0	92.0
160 Building and Zoning	48.0	51.0	45.6	47.0	44.0	42.0	41.0	39.0	40.0	38.0
161 Department of Environmental Control	23.0	26.0	23.6	23.7	26.0	25.0	25.0	27.0	26.0	21.7
170 Zoning Board of Appeals	5.0	5.0	5.0	4.7	5.0	4.0	4.0	5.0	5.0	5.0
452 Veterans' Assistance Commission	3.0	4.0	2.8	3.0	3.0	3.0	-	0.0	0.0	0.0
500 Department of Transportation and Highways	272.0	263.0	226.1	204.4	103.2	90.0	74.8	67.4	66.2	48.2
Total Corporate Fund	**1,896.3**	**1,969.1**	**1,783.7**	**1,781.3**	**1,481.9**	**1,569.8**	**1,531.5**	**1,539.3**	**1,513.4**	**1,468.6**
Public Safety Fund										
200 Department of Facilities Management	381.0	407.0	372.5	380.0	384.0	378.0	407.1	551.0	541.7	526.2
205 Justice Advisory Council	5.0	6.0	6.0	6.0	6.0	6.0	5.0	5.0	7.0	7.0
210 Office of the Sheriff	24.0	26.0	31.0	26.0	22.0	23.0	33.0	49.6	40.6	23.0
211 Department of Fiscal Administration and Support Services	55.0	134.0	167.1	214.0	210.5	196.0	198.0	0.0	0.0	0.0
212 Sheriff's Women's Justice Programs	29.0	69.0	70.9	72.0	65.6	68.0	69.2	0.0	0.0	0.0
214 Sheriff's Administration - Fiscal, Legal, Policy and Communications	-	-	-	-	-	-	-	203.0	163.4	108.5
215 Custodian	262.0	295.0	285.9	275.0	243.5	-	-	0.0	0.0	0.0
216 Office of Professional Review, Professional Integrity & Special Investigations	-	-	-	-	-	-	-	0.0	62.5	78.0
217 Sheriff's Bureau of Information and Administration	-	-	-	-	-	-	-	53.0	43.4	219.0
230 Court Services Division	1,652.6	1,614.0	1,589.0	1,502.0	1,396.4	1,388.0	1430.3	1,434.0	1,346.4	1,292.2
231 Police Department	604.0	601.0	597.5	589.0	576.7	543.0	531.8	607.5	630.5	658.5
235 Impact Incarceration	110.0	107.0	104.0	102.0	98.0	96.0	-	0.0	0.0	0.0
236 Reentry and Diversion Programs	478.0	471.0	376.1	376.0	350.2	201.0	304.1	0.0	0.0	0.0
238 Jail Diversion and Crime Prevention	23.1	31.0	32.4	32.0	29.0	-	-	0.0	0.0	0.0
239 Department of Corrections	3,606.6	3,687.0	3,528.2	3,670.2	3,666.0	3,834.1	3936.9	4,374.3	4,432.4	4,295.0
249 Sheriff's Merit Board	16.0	16.0	16.0	25.0	24.5	27.0	30.0	31.0	29.0	30.0
250 State's Attorney	1,301.1	1,315.0	1,281.5	1,294.8	1,292.9	1,136.7	1132.2	1,148.1	1,161.0	1,149.1
259 Medical Examiner	96.7	102.0	88.1	106.0	98.8	97.1	100.5	126.0	123.8	127.7
260 Public Defender	702.3	730.0	660.3	715.9	696.0	661.4	674.4	685.6	699.0	693.0

SUMMARY OF FULL TIME EQUIVALENT BY FUND

Department	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
265 Department of Homeland Security and Emergency Management - General Fund	-	-	-	-	-	14.0	15.0	17.0	25.0	25.0
280 Adult Probation Department	675.1	691.0	697.9	687.8	648.0	603.0	577.0	589.5	625.0	640.0
300 Judiciary	450.0	450.0	430.4	443.0	440.0	439.0	439.0	437.0	437.0	437.0
305 Public Guardian	268.9	286.0	276.6	270.1	266.8	265.3	249.2	239.4	238.8	229.4
310 Office of the Chief Judge	495.3	513.0	511.1	520.7	487.9	482.8	465.0	465.0	473.5	457.7
312 Forensic Clinical Services	39.5	40.0	38.0	38.6	36.6	34.0	30.0	30.0	30.1	31.1
313 Social Service	225.1	230.0	222.8	222.4	210.6	208.0	199.0	196.3	197.0	198.0
326 Juvenile Probation and Court Services	431.6	455.0	428.8	445.8	391.6	373.6	368.0	392.8	449.5	423.4
335 Clerk of the Circuit Court - Office of the Clerk	1,761.7	1,836.0	1,779.2	1,734.2	1,719.9	1,549.8	1511.7	1,505.7	1,546.5	1,463.2
390 Public Administrator	17.0	19.0	19.0	19.0	18.7	19.0	18.0	18.0	18.0	17.0
440 Juvenile Temporary Detention Center	407.6	568.0	612.0	633.0	634.0	634.0	595.0	663.0	700.0	703.5
451 Office of Adoption and Child Custody Advocacy	11.0	15.0	12.4	11.2	9.0	9.5	10.0	10.0	11.0	11.0
Total Public Safety Fund	**14,129.2**	**14,714.0**	**14,234.7**	**14,411.7**	**14,023.2**	**13,287.3**	**13,329.4**	**13,831.8**	**14,032.1**	**13,843.5**
Total General Fund	**16,025.5**	**16,683.1**	**16,018.4**	**16,193.0**	**15,505.1**	**14,857.1**	**14,860.9**	**15,371.1**	**15,545.5**	**15,312.1**
Enterprise Fund										
Health Fund										
240 Cermak Health Services of Cook County	423.2	392.0	445.2	486.5	516.0	527.0	502.1	578.4	617.0	609.0
241 Health Services - JTDC	-	40.0	39.0	39.0	36.8	37.0	36.0	37.0	37.0	35.0
890 Health System Administration	34.0	583.0	505.2	553.5	554.3	581.0	608.0	647.0	411.8	485.0
891 Provident Hospital of Cook County	650.3	693.0	690.0	683.6	462.9	468.0	383.0	357.5	385.0	354.0
893 Ambulatory and Community Health Network of Cook County	552.9	658.0	678.6	702.2	705.1	677.3	652.0	620.0	858.2	775.0
894 Ruth M. Rothstein CORE Center	54.0	61.0	61.4	67.7	67.4	70.0	66.0	69.3	75.0	78.0
895 Department of Public Health	160.6	167.0	160.6	171.6	170.8	176.0	155.0	148.0	125.0	123.0
896 Managed Care	-	-	-	-	-	-	247.0	266.3	30.0	23.0
897 John H. Stroger, Jr. Hospital of Cook County	3,911.5	3,768.0	3,866.4	3,898.3	3,614.9	4,184.0	3903.0	3,905.6	4,097.6	4,154.7
898 Oak Forest Health Center of Cook County	1,181.4	1,010.0	1,055.0	1,024.3	509.9	337.5	116.0	115.0	110.0	99.0
Total Health Fund	**6,967.9**	**7,372.0**	**7,501.4**	**7,626.7**	**6,638.1**	**7,057.8**	**6,668.1**	**6,744.1**	**6,746.6**	**6,735.7**
Total Enterprise Fund	**6,967.9**	**7,372.0**	**7,501.4**	**7,626.7**	**6,638.1**	**7,057.8**	**6,668.1**	**6,744.1**	**6,746.6**	**6,735.7**
Special Purpose and Election Fund										
Election Fund										
524 County Clerk - Elections Division Fund	107.4	121.0	117.5	121.0	125.6	129.0	129.0	129.0	130.0	124.0
525 Board of Election Commissioners - Election Fund	-	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Total Election Fund	**107.4**	**125.0**	**121.5**	**125.0**	**129.6**	**133.0**	**133.0**	**133.0**	**134.0**	**128.0**
Special Purpose Funds										
501 MFT Illinois First (1st)	108.0	166.0	124.0	145.2	231.6	214.0	209.1	217.5	221.7	217.1
510 Animal Control Department	21.0	24.0	24.0	24.0	21.0	24.0	24.0	23.0	23.0	23.0
527 County Recorder Document Storage System Fund	39.0	52.0	54.0	59.0	28.0	32.0	33.0	44.0	57.0	55.0
528 Clerk of the Circuit Court Automation Fund	88.0	90.0	113.0	154.8	152.2	133.2	124.8	125.7	93.2	84.0

SUMMARY OF FULL TIME EQUIVALENT BY FUND

Department	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
529 Clerk of the Circuit Court Document Storage Fund	117.0	104.0	125.0	133.0	132.0	117.0	118.0	120.0	97.0	90.0
530 Cook County Law Library	52.0	56.0	49.5	53.0	45.0	42.4	39.7	39.0	34.0	28.0
533 County Clerk - Automation Fund	15.0	13.0	12.2	13.0	15.0	13.0	14.0	14.0	14.0	15.0
534 County Treasurer - Tax Sales Automation Fund	10.0	58.0	66.7	72.0	71.0	70.0	71.2	66.0	72.0	75.0
535 Intergovernmental Agreement/ETSB	14.0	14.0	16.0	16.0	16.0	49.5	49.5	14.7	16.0	18.0
538 Juvenile Probation - Supplementary Officers	69.0	71.0	71.0	47.6	70.0	69.8	57.0	52.0	0.0	0.0
544 Lead Poisoning Prevention Fund	3.0	5.0	4.0	4.0	3.5	3.0	3.0	3.0	3.0	5.0
545 Geographic Information Systems	8.0	18.0	12.5	16.0	12.0	15.0	19.0	18.0	16.0	16.0
560 State's Attorney Narcotics Nuisance Abatement	8.0	-	-	-	-	-	-	0.0	0.0	0.0
561 State's Attorney Narcotics Forfeiture	54.2	50.0	47.0	39.8	40.0	43.0	44.6	45.2	46.4	41.0
564 TB Sanitarium District	-	49.0	49.0	50.0	44.5	45.0	38.0	39.0	36.0	36.0
565 Department of Homeland Security and Emergency Management	-	5.0	5.0	16.0	15.7	-	-	0.0	0.0	0.0
566 State's Attorney Capital Litigation Trust Fund	-	24.5	25.0	27.0	-	-	-	0.0	0.0	0.0
567 Clerk of the Circuit Court Administrative Fund	-	9.0	10.4	14.0	16.0	14.0	11.0	11.0	11.0	11.0
570 GIS Fee Fund	-	-	2.4	3.0	43.0	40.0	40.0	38.0	25.0	24.0
571 Rental Housing Support Fee Fund	-	-	1.7	2.0	7.0	-	-	0.0	0.0	0.0
572 Children's Waiting Room Revenue Fund	-	-	-	-	24.0	22.0	21.0	26.4	30.0	31.0
585 Environmental Control Solid Waste Fee	-	-	-	-	-	-	-	0.0	0.0	2.0
586 Cook County Land Bank Authority	-	-	-	-	-	-	-	0.0	0.0	11.0
Total Special Purpose Funds	**606.2**	**808.5**	**812.4**	**889.4**	**987.5**	**946.9**	**916.9**	**896.5**	**795.3**	**782.1**
Total Special Purpose and Election Fund	**713.6**	**933.5**	**933.9**	**1,014.4**	**1,117.1**	**1,079.9**	**1,049.9**	**1,029.5**	**929.3**	**910.1**
Total Grants	**1026.8**	**1034.0**	**809.2**	**779.0**	**724.6**	**664.6**	**590.0**	**505.0**	**484.4**	**481.3**
Total Full Time Equivalent	**24,733.8**	**26,022.6**	**25,262.9**	**25,613.1**	**23,984.9**	**23,659.4**	**23,168.9**	**23,649.7**	**23,705.8**	**23,439.2**

SUMMARY OF FULL TIME EQUIVALENT BY CONTROL OFFICER

Department	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General Fund										
Offices Under the President										
President	28.0	41.0	31.8	40.0	26.2	36.0	36.0	39.0	51.0	51.0
Chief Administrative Officer	420.8	439.0	381.8	377.3	269.5	258.6	247.0	268.4	261.0	239.6
Chief Financial Officer	158.6	199.6	170.9	182.8	144.7	160.7	209.4	227.8	243.4	235.7
Chief of Human Resources	46.0	50.0	44.6	42.1	39.8	38.0	44.4	48.0	49.0	48.0
Chief Information Officer	147.6	145.0	127.4	137.0	125.0	188.0	148.5	142.0	139.0	134.0
Chief of Economic Development	62.0	69.0	61.6	61.7	59.8	67.4	62.0	64.0	61.0	60.0
County Auditor	15.4	22.0	13.1	12.0	10.0	9.0	9.6	11.0	12.0	12.0
Public Defender	702.3	730.0	660.3	715.9	696.0	661.4	674.4	685.6	699.0	693.0
Administrative Hearings	-	-	4.0	7.0	7.0	5.0	8.0	9.0	9.0	9.0
Department of Human Rights and Ethics	9.9	11.0	10.7	12.0	10.2	11.0	11.0	11.2	11.0	10.5
Chief of Asset Management	398.8	435.0	396.1	406.9	401.0	389.6	420.1	568.0	565.2	549.2
Total Offices Under the President	**1,989.4**	**2,141.6**	**1,902.3**	**1,994.7**	**1,789.2**	**1,824.7**	**1870.4**	**2,074.0**	**2,100.6**	**2,042.0**
Elected and Appointed Officials										
Cook County Board of Commissioners	81.1	97.0	89.8	86.7	87.3	87.6	85.6	85.9	86.3	87.5
Assessor	390.0	417.0	396.3	397.0	337.4	368.9	347.0	360.0	338.0	342.0
Board of Review	122.0	126.0	123.0	132.0	124.9	127.0	126.0	125.0	126.0	125.0
Board of Election Commissioners	3.7	-	-	-	-	-	0.0	0.0	0.0	0.0
Chief Judge	2,993.1	3,233.0	3,217.6	3,261.4	3,115.5	3,039.7	2922.2	3,013.0	3,150.9	3,120.1
Clerk of the Circuit Court	1,761.7	1,836.0	1,779.2	1,734.2	1,719.9	1,549.8	1511.7	1,505.7	1,546.5	1,463.2
County Clerk	177.7	167.0	158.6	167.0	144.8	144.0	137.0	135.0	134.0	136.0
Recorder of Deeds	188.0	181.0	167.6	157.0	128.0	121.0	123.5	108.0	99.0	92.0
Sheriff	6,860.3	7,051.0	6,798.1	6,883.2	6,682.4	6,376.1	6533.3	6,752.4	6,748.2	6,704.2
State's Attorney	1,301.1	1,315.0	1,281.5	1,294.8	1,292.9	1,136.7	1132.2	1,148.1	1,161.0	1,149.1
Treasurer	132.4	77.5	64.2	48.0	43.2	39.0	34.0	26.0	17.0	14.0
Inspector General	5.0	18.0	18.4	15.0	17.9	20.6	20.0	20.0	20.0	20.0
Public Administrator	17.0	19.0	19.0	19.0	18.7	19.0	18.0	18.0	18.0	17.0
Veterans Assistance Commission	3.0	4.0	2.8	3.0	3.0	3.0	0.0	0.0	0.0	0.0
Total Elected and Appointed Officials	**14,036.1**	**14,541.5**	**14,116.1**	**14,198.3**	**13,715.9**	**13,032.4**	**12990.5**	**13,297.1**	**13,444.9**	**13,270.1**
Total General Fund	**16,025.5**	**16,683.1**	**16,018.4**	**16,193.0**	**15,505.1**	**14,857.1**	**14,860.9**	**15,371.1**	**15,545.5**	**15,312.1**
Enterprise Fund										
Cook County Health & Hospital Systems Board										
Cook County Health & Hospital System	6,967.9	7,372.0	7,501.4	7,626.7	6,638.1	7,057.8	6668.1	6,744.1	6,746.6	6,735.7

SUMMARY OF FULL TIME EQUIVALENT BY CONTROL OFFICER

Department	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Total Cook County Health & Hospital Systems Board	**6,967.9**	**7,372.0**	**7,501.4**	**7,626.7**	**6,638.1**	**7,057.8**	**6668.1**	**6,744.1**	**6,746.6**	**6,735.7**
Total Enterprise Fund	**6,967.9**	**7,372.0**	**7,501.4**	**7,626.7**	**6,638.1**	**7,057.8**	**6,668.1**	**6,744.1**	**6,746.6**	**6,735.7**
Special Purpose and Election Fund										
Offices Under the President										
President	-	5.0	5.0	16.0	15.7	-	0.0	0.0	0.0	0.0
Chief Administrative Officer	181.0	246.0	197.5	222.2	297.6	280.4	272.8	279.5	278.7	270.1
Chief Information Officer	8.0	18.0	12.5	16.0	12.0	15.0	19.0	18.0	16.0	16.0
Total Offices Under the President	**189.0**	**269.0**	**215.0**	**254.2**	**325.3**	**295.4**	**291.8**	**297.5**	**294.7**	**286.1**
Cook County Health & Hospital Systems Board										
Cook County Health & Hospital System	3.0	54.0	53.0	54.0	48.0	48.0	41.0	42.0	39.0	41.0
Total Cook County Health & Hospital Systems Board	**3.0**	**54.0**	**53.0**	**54.0**	**48.0**	**48.0**	**41.0**	**42.0**	**39.0**	**41.0**
Elected and Appointed Officials										
Board of Election Commissioners	-	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Chief Judge	69.0	71.0	71.0	47.6	94.0	91.8	78.0	78.4	30.0	31.0
Clerk of the Circuit Court	205.0	203.0	248.4	301.8	300.2	264.2	253.8	256.7	201.2	185.0
County Clerk	122.4	134.0	129.7	134.0	140.6	142.0	143.0	143.0	144.0	139.0
Recorder of Deeds	39.0	52.0	58.1	64.0	78.0	72.0	73.0	82.0	82.0	79.0
Sheriff	14.0	14.0	16.0	16.0	16.0	49.5	49.5	14.7	16.0	18.0
State's Attorney	62.2	74.5	72.0	66.8	40.0	43.0	44.6	45.2	46.4	41.0
Treasurer	10.0	58.0	66.7	72.0	71.0	70.0	71.2	66.0	72.0	75.0
Total Elected and Appointed Officials	**521.6**	**610.5**	**665.9**	**706.2**	**743.8**	**736.5**	**717.1**	**690.0**	**595.6**	**572.0**
Cook County Land Bank Authority										
Cook County Land Bank Authority	-	-	-	-	-	-	0.0	0.0	0.0	11.0
Total Cook County Land Bank Authority	**-**	**-**	**-**	**-**	**-**		**0.0**	**0.0**	**0.0**	**11.0**
Total Special Purpose and Election Fund	**713.6**	**933.5**	**933.9**	**1,014.4**	**1,117.1**	**1,079.9**	**1,049.9**	**1,029.5**	**929.3**	**910.1**
Total Grants	**1,026.8**	**1,034.0**	**809.2**	**779.0**	**724.6**	**664.6**	**590.0**	**505.0**	**484.4**	**481.3**
Total Full Time Equivalent	**24,733.8**	**26,022.6**	**25,262.9**	**25,613.1**	**23,984.9**	**23,659.4**	**23,168.9**	**23,649.7**	**23,705.8**	**23,439.2**

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments		2012	2013	2014	2015	2016
GeneralFund						
Offices Under the President						
President						
010	Office of the President	$1,610,360	$1,591,441	$1,685,294	$1,745,697	$1,920,089
205	Justice Advisory Council	508,131	424,083	417,400	542,043	$536,491
265	Department of Homeland Security and Emergency Management - General Fund	1,272,525	1,410,523	1,574,819	2,398,122	$2,380,303
	Total President	**$3,391,016**	**$3,426,047**	**$3,677,513**	**$4,685,862**	**$4,836,883**
Chief Administrative Officer						
011	Office of the Chief Administrative Officer	2,568,900	2,486,069	2,615,035	2,295,388	$2,320,054
161	Department of Environmental Control	1,504,157	1,523,664	1,701,823	1,712,637	$1,548,766
259	Medical Examiner	6,194,756	6,662,961	8,168,592	8,207,349	$8,660,774
451	Office of Adoption and Child Custody Advocacy	580,208	652,661	653,854	683,090	$690,025
500	Department of Transportation and Highways	5,408,494	4,389,068	4,021,208	4,135,151	$3,107,787
	Total Chief Administrative Officer	**$16,256,515**	**$15,714,423**	**$17,160,512**	**$17,033,615**	**$16,327,406**
Chief Financial Officer						
007	Revenue	2,609,241	3,110,535	3,469,332	4,075,169	$4,575,891
008	Risk Management	1,499,897	1,510,396	1,650,930	1,691,266	$1,588,017
014	Budget and Management Services	1,225,558	1,555,479	1,580,228	1,483,049	$1,591,620
020	County Comptroller	2,626,711	2,674,849	2,918,941	2,978,401	$3,088,375
021	Office of the Chief Financial Officer	792,361	2,091,438	1,083,231	980,895	$983,013
022	Contract Compliance	683,730	670,280	780,367	787,624	$862,868
029	Office of Enterprise Resource Planning (ERP)	-	-	1,951,398	1,704,967	$1,568,680
030	Office of the Chief Procurement Officer	1,490,069	2,183,575	2,537,265	2,549,534	$2,669,733
	Total Chief Financial Officer	**$10,927,567**	**$13,796,552**	**$15,971,692**	**$16,250,905**	**$16,928,197**
Chief of Human Resources						
032	Department of Human Resources	3,013,871	3,617,099	3,694,576	3,739,970	$3,707,595
	Total Chief of Human Resources	**$3,013,871**	**$3,617,099**	**$3,694,576**	**$3,739,970**	**$3,707,595**
Chief Information Officer						
009	Enterprise Technology	4,753,440	5,164,940	5,215,997	10,990,113	$11,244,060
016	IT Solutions & Services	4,614,982	5,501,676	5,790,250	-	$0
028	IT Shared Services	3,136,083	-	-	-	$0
	Total Chief Information Officer	**$12,504,505**	**$10,666,616**	**$11,006,247**	**$10,990,113**	**$11,244,060**
Chief of Economic Development						
013	Planning and Development	998,448	892,100	1,157,349	1,187,448	$1,054,116
027	Office of Economic Development	797,708	662,338	677,199	290,998	$638,292
160	Building and Zoning	3,083,576	3,027,614	3,047,964	3,204,059	$3,085,059
170	Zoning Board of Appeals	278,481	282,582	339,870	345,976	$359,663
	Total Chief of Economic Development	**$5,158,213**	**$4,864,634**	**$5,222,382**	**$5,028,481**	**$5,137,130**
County Auditor						

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments		2012	2013	2014	2015	2016
070	County Auditor	$734,863	$895,750	$877,817	$942,008	$933,845
	Total County Auditor	**$734,863**	**$895,750**	**$877,817**	**$942,008**	**$933,845**
Public Defender						
260	Public Defender	51,971,568	55,724,871	55,449,617	57,485,683	$60,384,763
	Total Public Defender	**$51,971,568**	**$55,724,871**	**$55,449,617**	**$57,485,683**	**$60,384,763**
Administrative Hearings						
026	Department of Administrative Hearings	274,468	379,439	442,189	448,387	$455,443
	Total Administrative Hearings	**$274,468**	**$379,439**	**$442,189**	**$448,387**	**$455,443**
Department of Human Rights and Ethics						
002	Department of Human Rights and Ethics	734,497	799,793	746,570	747,936	$735,539
	Total Department of Human Rights and Ethics	**$734,497**	**$799,793**	**$746,570**	**$747,936**	**$735,539**
Chief of Asset Management						
031	Office of Asset Management	889,887	1,078,009	1,388,535	1,987,187	$2,046,274
200	Department of Facilities Management	27,926,149	29,925,868	35,830,979	36,001,851	$36,031,560
	Total Chief of Asset Management	**$28,816,036**	**$31,003,877**	**$37,219,514**	**$37,989,038**	**$38,077,834**
	Total Offices Under the President	**$133,783,119**	**$140,889,101**	**$151,468,629**	**$155,341,998**	**$158,768,695**
Elected and Appointed Officials						
Cook County Board of Commissioners						
018	Office Of The Secretary To The Board of Commissioners	801,617	726,134	836,162	795,530	$848,493
081	First District -Office of the County Commissioner	331,229	331,229	331,229	352,829	$347,401
082	Second District -Office of the County Commissioner	288,850	284,923	284,923	302,591	$311,472
083	Third District -Office of the County Commissioner	296,349	296,349	306,761	319,762	$331,119
084	Fourth District -Office of the County Commissioner	327,630	331,630	318,500	317,000	$327,753
085	Fifth District -Office of the County Commissioner	318,987	318,987	318,987	334,988	$345,684
086	Sixth District -Office of the County Commissioner	329,280	329,280	329,280	350,880	$359,021
087	Seventh District -Office of the County Commissioner	307,000	307,000	307,000	312,000	$325,770
088	Eighth District -Office of the County Commissioner	285,000	288,500	300,000	300,000	$333,927
089	Ninth District -Office of the County Commissioner	342,500	348,000	348,000	311,000	$334,431
090	Tenth District -Office of the County Commissioner	300,000	340,000	339,000	350,000	$345,000
091	Eleventh District -Office of the County Commissioner	475,986	475,986	475,986	475,987	$472,279
092	Twelfth District -Office of the County Commissioner	315,003	323,200	323,200	338,200	$347,704
093	Thirteenth District -Office of the County Commissioner	312,000	312,000	310,000	331,600	$351,008
094	Fourteenth District -Office of the County Commissioner	319,396	329,636	329,636	336,237	$348,254
095	Fifteenth District -Office of the County Commissioner	302,432	305,750	315,750	352,450	$302,442
096	Sixteenth District -Office of the County Commissioner	299,000	303,000	303,000	330,600	$345,907
097	Seventeenth District -Office of the County Commissioner	317,640	317,640	300,527	318,027	$330,951
	Total Cook County Board of Commissioners	**$6,269,899**	**$6,269,244**	**$6,377,941**	**$6,529,681**	**$6,708,616**
Assessor						
040	County Assessor	20,173,487	20,537,914	21,383,344	20,016,861	$21,321,392

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments		2012	2013	2014	2015	2016
	Total Assessor	**$20,173,487**	**$20,537,914**	**$21,383,344**	**$20,016,861**	**$21,321,392**
Board of Review						
050	Board of Review	$7,189,198	$7,697,926	$7,792,748	$8,008,415	$8,409,547
	Total Board of Review	**$7,189,198**	**$7,697,926**	**$7,792,748**	**$8,008,415**	**$8,409,547**
Chief Judge						
280	Adult Probation Department	36,481,698	38,179,101	39,578,379	38,583,878	$43,368,393
300	Judiciary	208,527	208,466	207,512	207,512	$211,944
305	Public Guardian	16,463,975	17,189,308	16,875,614	16,935,281	$17,358,304
310	Office of the Chief Judge	23,152,341	26,068,245	26,839,193	27,350,867	$28,508,216
312	Forensic Clinical Services	2,390,573	2,463,571	2,557,296	2,497,027	$2,814,879
313	Social Service	12,008,460	13,003,769	12,899,916	12,867,401	$13,709,465
326	Juvenile Probation and Court Services	21,995,519	23,781,486	24,908,980	27,822,286	$29,410,089
440	Juvenile Temporary Detention Center	28,088,480	26,764,806	33,565,661	34,273,095	$37,783,471
	Total Chief Judge	**$140,789,573**	**$147,658,752**	**$157,432,551**	**$160,537,347**	**$173,164,761**
Clerk of the Circuit Court						
335	Clerk of the Circuit Court - Office of the Clerk	66,946,199	69,648,108	70,523,098	73,084,767	$74,669,044
	Total Clerk of the Circuit Court	**$66,946,199**	**$69,648,108**	**$70,523,098**	**$73,084,767**	**$74,669,044**
County Clerk						
110	County Clerk	7,394,859	7,117,849	7,403,814	7,299,400	$7,938,067
	Total County Clerk	**$7,394,859**	**$7,117,849**	**$7,403,814**	**$7,299,400**	**$7,938,067**
Recorder of Deeds						
130	Recorder of Deeds	5,760,320	6,263,332	5,766,894	5,190,782	$5,043,667
	Total Recorder of Deeds	**$5,760,320**	**$6,263,332**	**$5,766,894**	**$5,190,782**	**$5,043,667**
Sheriff						
210	Office of the Sheriff	2,104,365	2,999,714	3,773,789	3,382,700	$2,160,997
211	Department of Fiscal Administration and Support Services	11,702,890	12,349,765	-	-	$0
212	Sheriff's Women's Justice Programs	3,769,451	4,060,431	-	-	$0
214	Sheriff's Administration - Fiscal, Legal, Policy and Communications	-	-	13,229,811	10,616,968	$7,741,113
216	Office of Professional Review, Professional Integrity & Special Investigations	-	-	-	4,214,080	$5,582,357
217	Sheriff's Bureau of Information and Administration	-	-	3,960,976	3,382,478	$14,768,258
230	Court Services Division	80,969,641	84,317,769	84,761,247	82,086,354	$83,684,686
231	Police Department	40,513,728	40,579,856	44,616,660	48,437,271	$53,119,291
235	Impact Incarceration	5,419,580	-	-	-	$0
236	Reentry and Diversion Programs	11,708,850	18,648,147	-	-	$0
239	Department of Corrections	202,047,868	226,719,866	252,021,320	257,558,693	$269,385,723
249	Sheriff's Merit Board	1,175,272	1,412,167	1,501,850	1,434,299	$1,608,801
	Total Sheriff	**$359,411,645**	**$391,087,715**	**$403,865,653**	**$411,112,843**	**$438,051,226**
State's Attorney						

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments		2012	2013	2014	2015	2016
250	State's Attorney	$84,094,186	$87,098,828	$89,902,578	$90,566,362	$94,121,484
	Total State's Attorney	**$84,094,186**	**$87,098,828**	**$89,902,578**	**$90,566,362**	**$94,121,484**
Treasurer						
060	County Treasurer	2,405,220	2,035,347	1,737,562	1,155,124	$1,021,399
	Total Treasurer	**$2,405,220**	**$2,035,347**	**$1,737,562**	**$1,155,124**	**$1,021,399**
Inspector General						
080	Office of the Independent Inspector General	1,687,572	1,707,746	1,716,161	1,728,818	$1,838,757
	Total Inspector General	**$1,687,572**	**$1,707,746**	**$1,716,161**	**$1,728,818**	**$1,838,757**
Public Administrator						
390	Public Administrator	906,871	946,742	925,423	902,873	$884,262
	Total Public Administrator	**$906,871**	**$946,742**	**$925,423**	**$902,873**	**$884,262**
Veterans Assistance Commission						
452	Veterans' Assistance Commission	181,454	-	-	-	$0
	Total Veterans Assistance Commission	**$181,454**	**$0**	**$0**	**$0**	**$0**
	Total Elected and Appointed Officials	**$703,210,483**	**$748,069,503**	**$774,827,767**	**$786,133,273**	**$833,172,222**
	Total General Fund	**$836,993,602**	**$888,958,604**	**$926,296,396**	**$941,475,271**	**$991,940,917**
EnterpriseFund						
Cook County Health & Hospital Systems Board						
Cook County Health & Hospital System						
240	Cermak Health Services of Cook County	35,006,129	32,953,547	37,416,502	38,599,916	$44,587,100
241	Health Services - JTDC	2,825,066	2,766,860	2,934,608	2,673,163	$2,925,648
890	Health System Administration	47,212,148	45,557,879	43,823,396	27,256,225	$33,631,467
891	Provident Hospital of Cook County	35,242,553	30,128,082	28,893,173	30,967,203	$28,236,503
893	Ambulatory and Community Health Network of Cook County	43,774,135	43,949,046	43,584,187	50,852,417	$50,655,751
894	Ruth M. Rothstein CORE Center	5,514,315	5,295,201	5,521,871	5,411,325	$6,310,032
895	Department of Public Health	13,218,021	11,794,887	11,415,151	9,534,466	$9,215,827
896	Managed Care	-	10,454,343	13,520,627	1,944,970	$2,190,064
897	John H. Stroger, Jr. Hospital of Cook County	310,879,670	293,496,258	289,451,912	295,889,463	$313,476,954
898	Oak Forest Health Center of Cook County	21,411,741	6,386,660	6,221,336	5,353,881	$5,801,556
	Total Cook County Health & Hospital System	**$515,083,778**	**$482,782,763**	**$482,782,763**	**$468,483,029**	**$497,030,902**
	Total Cook County Health & Hospital Systems Board	**$515,083,778**	**$482,782,763**	**$482,782,763**	**$468,483,029**	**$497,030,902**
	Total Enterprise Fund	**$515,083,778**	**$482,782,763**	**$482,782,763**	**$468,483,029**	**$497,030,902**
Special Purpose and Election Fund						
Offices Under the President						
Chief Administrative Officer						
501	MFT Illinois First (1st)	15,371,205	15,157,244	15,874,599	16,254,833	$17,286,789
510	Animal Control Department	1,107,204	1,103,651	1,114,714	1,138,056	$1,270,953
530	Cook County Law Library	2,154,942	1,986,146	1,999,117	1,735,375	$1,574,410

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments		2012	2013	2014	2015	2016
585	Environmental Control Solid Waste Fee	$-	$-	$-	$-	$128,739
	Total Chief Administrative Officer	**$18,633,351**	**$18,247,041**	**$18,988,430**	**$19,128,264**	**$20,260,891**
Chief Information Officer						
545	Geographic Information Systems	1,051,090	1,404,630	1,472,352	1,297,509	$1,272,719
	Total Chief Information Officer	**$1,051,090**	**$1,404,630**	**$1,472,352**	**$1,297,509**	**$1,272,719**
	Total Offices Under the President	**$19,684,441**	**$19,651,671**	**$20,460,782**	**$20,425,773**	**$21,533,610**
Cook County Health & Hospital Systems Board						
Cook County Health & Hospital System						
544	Lead Poisoning Prevention Fund	204,693	222,285	228,980	228,980	$342,221
564	TB Sanitarium District	2,792,484	2,433,425	2,483,818	2,344,616	$2,536,096
	Total Cook County Health & Hospital System	**$2,997,177**	**$2,655,710**	**$2,712,798**	**$2,573,596**	**$2,878,317**
	Total Cook County Health & Hospital Systems Board	**$2,997,177**	**$2,655,710**	**$2,712,798**	**$2,573,596**	**$2,878,317**
Elected and Appointed Officials						
Board of Election Commissioners						
525	Board of Election Commissioners - Election Fund	378,929	378,929	378,929	378,929	$395,451
	Total Board of Election Commissioners	**$378,929**	**$378,929**	**$378,929**	**$378,929**	**$395,451**
Chief Judge						
538	Juvenile Probation - Supplementary Officers	4,757,317	3,545,059	3,240,516	-	$0
572	Children's Waiting Room Revenue Fund	848,588	912,003	1,061,822	1,205,198	$1,363,082
	Total Chief Judge	**$5,605,905**	**$4,457,062**	**$4,302,338**	**$1,205,198**	**$1,363,082**
Clerk of the Circuit Court						
528	Clerk of the Circuit Court Automation Fund	6,879,108	5,596,878	6,964,494	5,581,687	$6,008,402
529	Clerk of the Circuit Court Document Storage Fund	4,701,724	4,681,180	5,239,538	4,511,866	$4,888,651
567	Clerk of the Circuit Court Administrative Fund	539,617	413,119	509,307	518,429	$599,765
	Total Clerk of the Circuit Court	**$12,120,449**	**$10,691,177**	**$12,713,339**	**$10,611,982**	**$11,496,818**
County Clerk						
524	County Clerk - Elections Division Fund	6,766,390	7,061,965	7,211,740	7,355,201	$7,993,559
533	County Clerk - Automation Fund	635,972	735,724	795,899	779,282	$894,797
	Total County Clerk	**$7,402,362**	**$7,797,689**	**$8,007,639**	**$8,134,483**	**$8,888,356**
Recorder of Deeds						
527	County Recorder Document Storage System Fund	1,587,226	1,636,583	2,259,882	3,102,570	$3,249,166
570	GIS Fee Fund	1,788,668	1,850,381	1,852,061	1,172,083	$1,201,721
	Total Recorder of Deeds	**$3,375,894**	**$3,486,964**	**$4,111,943**	**$4,274,653**	**$4,450,887**
Sheriff						
535	Intergovernmental Agreement/ETSB	3,079,834	3,007,757	1,060,081	1,147,042	$1,453,343
	Total Sheriff	**$3,079,834**	**$3,007,757**	**$1,060,081**	**$1,147,042**	**$1,453,343**
State's Attorney						

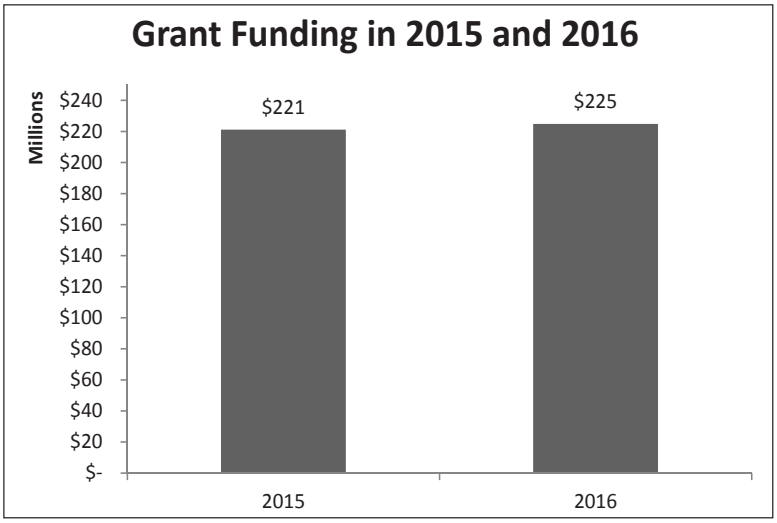
SUMMARY OF SALARIES BY CONTROL OFFICER

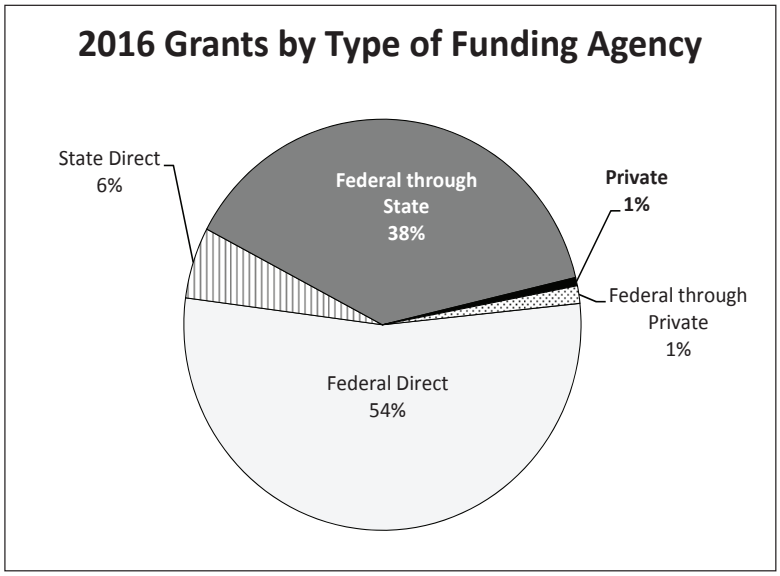
Departments		2012	2013	2014	2015	2016
GeneralFund						
Offices Under the President						
President						
010	Office of the President	$1,610,360	$1,591,441	$1,685,294	$1,745,697	$1,920,089
205	Justice Advisory Council	508,131	424,083	417,400	542,043	$536,491
265	Department of Homeland Security and Emergency Management - General Fund	1,272,525	1,410,523	1,574,819	2,398,122	$2,380,303
	Total President	**$3,391,016**	**$3,426,047**	**$3,677,513**	**$4,685,862**	**$4,836,883**
Chief Administrative Officer						
011	Office of the Chief Administrative Officer	2,568,900	2,486,069	2,615,035	2,295,388	$2,320,054
161	Department of Environmental Control	1,504,157	1,523,664	1,701,823	1,712,637	$1,548,766
259	Medical Examiner	6,194,756	6,662,961	8,168,592	8,207,349	$8,660,774
451	Office of Adoption and Child Custody Advocacy	580,208	652,661	653,854	683,090	$690,025
500	Department of Transportation and Highways	5,408,494	4,389,068	4,021,208	4,135,151	$3,107,787
	Total Chief Administrative Officer	**$16,256,515**	**$15,714,423**	**$17,160,512**	**$17,033,615**	**$16,327,406**
Chief Financial Officer						
007	Revenue	2,609,241	3,110,535	3,469,332	4,075,169	$4,575,891
008	Risk Management	1,499,897	1,510,396	1,650,930	1,691,266	$1,588,017
014	Budget and Management Services	1,225,558	1,555,479	1,580,228	1,483,049	$1,591,620
020	County Comptroller	2,626,711	2,674,849	2,918,941	2,978,401	$3,088,375
021	Office of the Chief Financial Officer	792,361	2,091,438	1,083,231	980,895	$983,013
022	Contract Compliance	683,730	670,280	780,367	787,624	$862,868
029	Office of Enterprise Resource Planning (ERP)	-	-	1,951,398	1,704,967	$1,568,680
030	Office of the Chief Procurement Officer	1,490,069	2,183,575	2,537,265	2,549,534	$2,669,733
	Total Chief Financial Officer	**$10,927,567**	**$13,796,552**	**$15,971,692**	**$16,250,905**	**$16,928,197**
Chief of Human Resources						
032	Department of Human Resources	3,013,871	3,617,099	3,694,576	3,739,970	$3,707,595
	Total Chief of Human Resources	**$3,013,871**	**$3,617,099**	**$3,694,576**	**$3,739,970**	**$3,707,595**
Chief Information Officer						
009	Enterprise Technology	4,753,440	5,164,940	5,215,997	10,990,113	$11,244,060
016	IT Solutions & Services	4,614,982	5,501,676	5,790,250	-	$0
028	IT Shared Services	3,136,083	-	-	-	$0
	Total Chief Information Officer	**$12,504,505**	**$10,666,616**	**$11,006,247**	**$10,990,113**	**$11,244,060**
Chief of Economic Development						
013	Planning and Development	998,448	892,100	1,157,349	1,187,448	$1,054,116
027	Office of Economic Development	797,708	662,338	677,199	290,998	$638,292
160	Building and Zoning	3,083,576	3,027,614	3,047,964	3,204,059	$3,085,059
170	Zoning Board of Appeals	278,481	282,582	339,870	345,976	$359,663
	Total Chief of Economic Development	**$5,158,213**	**$4,864,634**	**$5,222,382**	**$5,028,481**	**$5,137,130**
County Auditor						

2016 GRANTS OVERVIEW

Cook County receives grant funds from federal, state, and private agencies for a variety of direct and indirect services provided by Cook County under the program areas of Economic Development, Healthcare, Finance and Administration, and Public Safety. The FY2016 recommended Grants budget is $225M, which is a 2 percent increase from FY2015, primarily attributed to carryover funding from the Department of Planning and Development and Homeland Security and Emergency Management's formula grant programs. Below is a comparison of grant funding received by the County in FY2015 and FY2016.

The County receives the majority of its grant funds from the Federal government through direct funding or pass-through funding from the State of Illinois. Below is an overview of the funding types supporting grant programs.





ECONOMIC DEVELOPMENT

The Office of Economic Development crafts strategies and programs to enhance the County's position within the region and facilitates the implementation of this work with the six surrounding collar counties of Lake, Will, Kane, DuPage, McHenry, Kendall, and the City of Chicago. To support this effort, the Office of Economic Development secured the Chicago Metro Metal Consortium grant for $200,000 to promote economic development by collaborating with the Illinois Manufacturing Excellence Center to assist firms in primary metals, metal fabricating, metal working, and machinery industries. The Department of Planning and Development in the Bureau of Economic Development is the primary recipient of grant funds in this category. The Department of Planning and Development's primary objective is to retain and expand economic opportunities by investing and fostering economic partnerships in communities. In 2016, the Department of Planning and Development's grant funding is expected to increase by 4 percent due to carryover funding from the U.S. Department of Housing and Urban Development's Community Development Block Grant/Disaster Recovery funding in the amount of $83.2M, focused on providing long term support for recovery efforts in areas of suburban Cook County impacted by flooding. Grants are given to support affordable housing, community development, economic development, and long-term planning efforts in communities impacted by the Spring 2013 FEMA declared floods.

GRANTS

Other grant programs under this category include:

- Community Development Block Grant awarded for $9.6M is aimed at providing funds for improving public infrastructure, supportive community services, and expanding economic opportunities for persons of low and moderate income communities.
- HOME investment grant awarded for $4.2M creates and preserves affordable rental or ownership housing for low-income households.
- Emergency Solutions Grants (ESG) for $819,584 is aimed at assisting homeless individuals through shelters, prevention programs, and improving access to necessary social services.

FINANCE AND ADMINISTRATION

The primary recipients of grant funding under this category are the Cook County Justice Advisory Council, Departments of Environmental Control, Medical Examiner's Office, Transportation and Highways, and Elections*. These grants provide education and prevention activities, drug and alcohol treatment, advocacy and case management services, and anti-recidivism activities aimed at reducing the population in the Cook County Jail. In addition, grant programs under this area are used for various transportation and road related construction projects and redevelopment, recycling and reuse programs, and for air quality inspections and monitoring at various sites throughout the County, as well as support for the development of a market of community solar projects in the County. This category decreased by 6.6 percent from the 2015 budget as a result of 1) the elimination of the Youth Employment (Summer Jobs) program from the State of Illinois that supported youth employment during the summer months; and 2) the implementation and phase out of various construction related projects, like: 151st Street Vincennes to 2nd Avenue, 139th Street to 135th Street, County Road Center, Freight and Rail Study projects. Grants in this category include:

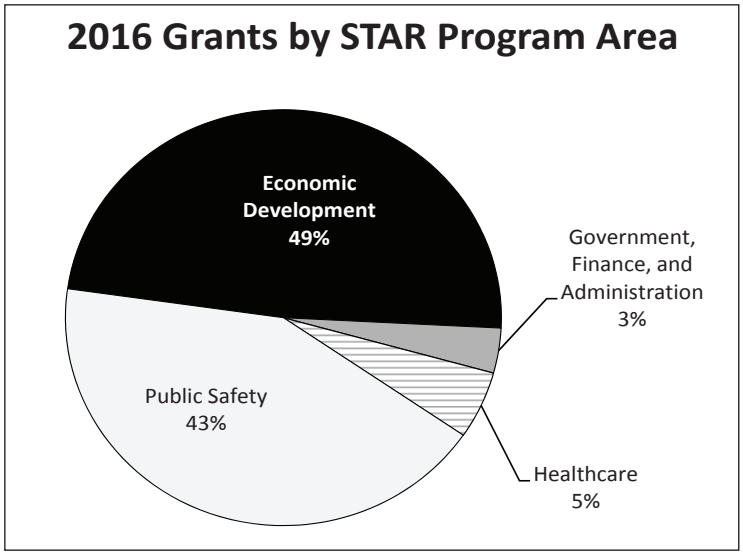
- Adult Redeploy Initiative grant for up to $1M helps divert low-risk, non-violent offenders from entering the Illinois Department of Corrections by providing community-based services with the expected result of reducing the prison population over time and end the expensive cycle of crime and incarceration.
- Brownfields Assessment Grant with a carryover amount of $571,000 to assist in the environmental assessment and eventual redevelopment of potentially contaminated properties in Bellwood, Franklin Park, Forest Park, Maywood, Melrose Park, Northlake, and Schiller Park.
- The 167th Street in Harvey from Center Street to Lowe Avenue Project funded at $2.5M, to improve deteriorated road conditions and provide funding for street improvements, upgraded traffic signals, street lighting, enclosed drainage and traffic control for staged construction that will allow businesses continuous access to the corridor and ingress and egress of the road.
- State Board of Election grant for $362,500 to support the maintenance and cost associated with the voter registration system to allow for the transmission of information through the Centralized Statewide Voter Registration System, as required by Title III Section 303 of the Help America Vote Act.
- SunShot Solar Pathways grant for $1.2M to help bring community shared solar power to the region. In partnership with other governmental and non-profit groups, this grant provides funding for an opportunity assessment of the potential community solar market in Cook County, identifying best practices and identification of pilot sites to show how community solar can be scalable in urban areas.

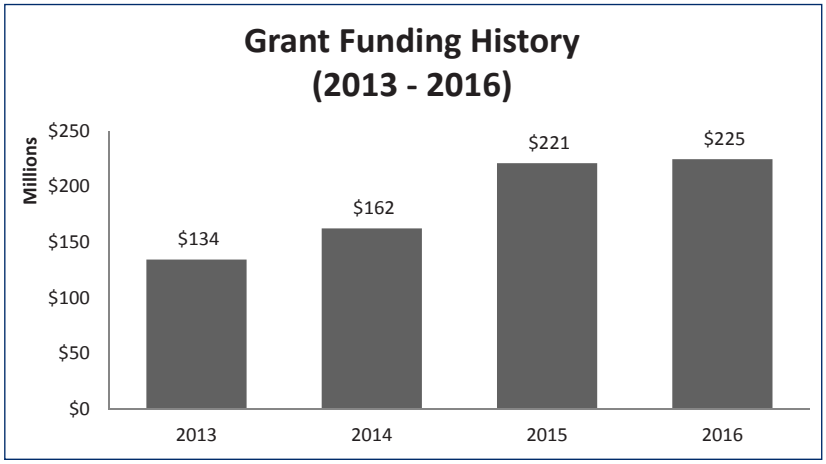
*The County Clerk's grants are included under the Finance and Administration program area.

HEALTHCARE

Healthcare and Community Services grant recipients are the Department of Public Health and Stroger Hospital. The primary function in this category is to provide primary care to patients through a variety of services ranging from HIV/AIDS care, lead poisoning prevention activities, and women, children, and infant related services. Programs funded under this category expect to receive an increase of 19.6 percent over the 2015 budget, as a result of the Partnerships to Improve Community Health grant, awarded for $2.5M to support the implementation of population-based strategies that expand the reach and health impact of policy, systems, and environmental improvements that promote healthy living and reduce the burden of chronic disease. Grants funded under this category include:

- Bioterrorism Preparedness funding estimated at $1.2M provides support for the preparation and planning of emergency or hazardous situations.
- Local Health Protection funds for $2.1M provide assistance to prevent the spread of infectious diseases, food protection, potable water supply, and private sewage disposal.
- Women, Infant and Children Nutrition funding at $3.1M provides supplemental nutritious foods at no cost, nutrition education and referrals for health and social services to low-income pregnant, breastfeeding, and postpartum women; and infants and children up to age 5 determined to be at nutritional risk.





PUBLIC SAFETY

The Public Safety category grant recipients consists of the Department of Homeland Security and Emergency Management, Office of the Chief Judge, Cook County Sheriff, State's Attorney, Public Defender, Asset Management, and the Clerk of the Circuit Court. Departments funded under this category provide a variety of assistance to aid in protecting and serving the residents of the County. Grants in this category focus on crime reduction, enforcement, prosecutions, case management services, and drug and alcohol treatment. In addition, grant funds under this program area are used to prepare, respond, and recover from acts of terrorism and/or catastrophic events. Grants in this category anticipate a decrease of 2 percent from 2015, mainly attributed to reduction of funding for the Child Support Enforcement programs.

GRANTS

The primary grants in this category include funding for:

- Urban Area Security Initiative estimated at $54.1M provides resources to the Cook County Urban Area to include the City of Chicago and the 128 municipalities and all township governments within the boundaries of Cook County. This program provides funding to defray the cost of initiatives targeted at preventing, protecting against, mitigating the effects of, responding to and recovering from natural disasters and acts of terrorism. Funding allows for the development and implementation of preparedness outreach initiatives, security assessments of key critical facilities, the planning for, operation and evaluation of exercises, providing training for first responders and purchase of needed equipment for first responders.
- Port Security for $487,500 provides financial assistance for the continuation and expansion of maritime security initiatives, and aligns with the mission, goals and objectives of the federal, state and local homeland security strategies. This grant program further supports existing efforts to prevent, protect, mitigate, respond and recover from threats and hazards that pose the greatest risk. This grant program seeks to support and strengthen the local, regional, state and federal maritime security posture.
- Child Support Enforcement grants are managed through several departments within the County and are estimated at $18.6M. Funding under the Child Support Enforcement grants provides support for the enforcement of the Uniform Reciprocal Enforcement of Support Act on behalf of participants living in other counties and states. The program supports enforcement of child support obligations through income withholding. In addition, this program supports community outreach to identify children with disabilities in an effort to seek higher child support awards and establish procedures to modify child support orders.
- Misdemeanor Deferred Prosecution Enhancement Program (MDPEP) for $372,689 provides and expansion to the State's Attorney's existing suite of diversion court programs that aid in the reduction of the jail and prison populations. The MDPDP aims to: minimize the collateral consequences resulting from convictions for the low-level, non-violent offenses; reduce recidivism, and reduce the cost to the system. The MDPDP utilizes evidence-based screening tools to determine risk/needs of misdemeanants who are eligible for the program (non-violent, non-DUI offenders). Participants are ordered to complete service requirements based on their risk-need score (ranging from community service to more intensive interventions). This will provide a more comprehensive evaluation and more individualized approach to the interventions. If the participant successfully completes the requirements, the misdemeanor charge will be dismissed, and the defendant will be immediately eligible to apply for expungement.
- High Intensity Drug Trafficking Area grant is estimated at $4.9M and is aimed at eliminating and/or reducing the production, manufacturing, distribution, transportation and chronic use of illegal drugs in Cook County.

GRANT IMPROVEMENTS

The County is committed to streamlining processes while improving fiscal controls in order to remain current with Federal and State reforms. The Department of Budget and Management Services partners with central service departments, like the Comptroller's Office, County Auditor, Bureau of Technology, Office of the Chief Procurement Officer, as well as grant-funded departments to implement policies, procedures, technology aimed at enhancing the County's grant management structure. The reforms are aimed at improving service delivery and performance, increasing revenue, coordinating services, and streamlining processes. The 2016 budget includes an increase of $3.6M in grant revenue from 2015. The County is dedicated to increasing grant revenue by 5 percent in 2017 to expand the services provided to the residents of Cook County. As external grantors continue to reform processes, emphasizing the importance of performance outcomes, the County will continue to develop more effective performance measures to increase transparency and accountability of our grant programs.

STATE BUDGET IMPACT ON COUNTY GRANTS

The State of Illinois' delay in passing the FY2016 budget creates uncertainty for the County, as it relates to the continuation of future grant programs affecting County residents that rely heavily on the associated services and the financial impact on the County's ability to support grant programs. The State of Illinois provides 6 percent, or $12.6M, in direct funding from the State's general revenue that will be used to support health and violence prevention programs in FY2016. The State is also responsible for the oversight and disbursement of 39 percent, or $89.7M, in grant revenue for FY2016 passed through from the Federal government allocated towards homeland security programs, nutrition programs for youth at the juvenile temporary detention center and for women, infant and children, in addition to a variety of violence prevention and social service grants. The County budget recommendation assumes that the State will ultimately adopt a Fiscal 2016 budget and fund direct grants consistent with historic practices, and that in light of the passage of Senate Bill 2042, signed into law on August 20, 2015, that Federal pass-through grants will ultimately be funded in the County Fiscal Year 2016.

The delay in State reimbursements under direct state programs has the potential to impact the following programs:

- Illinois Attorney General funded programs:
  - Victim Witness Sexual Assault Services
  - Hidden Victims Support
- Illinois Department of Public Health funded programs:
  - Tobacco Free Communities
  - Inspections of Tanning and Tattoo Facilities
- Illinois Department of Criminal Justice Information Authority funded programs:
  - Adult Redeploy Grants
  - Violence Prevention

GRANTS

The delay in State reimbursements for grants passed through the Federal government has the potential to impact the following programs:

- U.S. Department of Agriculture – Illinois Department of Public Health funded programs:
  - Supplemental Nutrition for Women, Infant and Children Program
  - Food Inspections
- U.S. Department of Agriculture – Illinois State Board of Education funded programs:
  - National School Breakfast, Snack, and Lunch Programs
- U.S. Department of Health and Human Services – Illinois Department of Public Health funded programs:
  - Breast and Cervical Cancer programs
  - Immunization Initiative
  - Tuberculosis Directly Observed
  - Bioterrorism Preparedness and Response
- U.S. Department of Justice – Illinois Criminal Justice Information Authority funded programs:
  - Project Safe Neighborhoods
  - Human Trafficking
  - Services to Victims of Violence
  - Domestic Violence Programs
  - Prosecution Based Victim Assistance
  - Juvenile Accountability
  - Holiday Mobilization
- U.S. Department of Justice – Illinois Department of Human Services funded programs:
  - Juvenile Accountability Block Grant
- U.S. Department of Homeland Security – Illinois Emergency Management Agency funded programs:
  - Urban Area Security Initiative

The County is committed to ensuring that the current grant programs outlined above realize the least impact on services and communities; however, the uncertainty of future State-funding does hold the potential to negatively impact the associated services provided to residents of the County.

GRANT SUMMARY

GRANT NUMBER AND TITLE		FTE POSITIONS	SALARIES	2015 CARRY-OVER	APPROVED BUDGET	COUNTY CASH MATCH	TOTAL PROJECT AMOUNT
OFFICES UNDER THE PRESIDENT							
659	BOND COURT PROGRAM				450,000		450,000
679	JUVENILE ACCOUNTABILITY - PROJECT RECLAIM	2.0	115,259		461,000	51,222	512,222
940	ADULT REDEPLOY ILLINOIS	6.0	357,660		1,049,649		1,049,649
		8.0	**$472,919**		**$1,960,649**	**$51,222**	**$2,011,871**
BUREAU OF ADMINISTRATION							
608	167TH STREET CONSTRUCTION PROJECT				2,500,000		2,500,000
668	SCIENCE AND ENERGY EDUCATION AND OUTREACH	1.0	54,189		95,000		95,000
669	COMMUNITY SOLAR PV SYSTEMS ON ROOFTOPS AND VACANT LAND				1,238,308		1,238,308
673	PATH RESEARCH GRANT				3,000		3,000
748	AIR POLLUTION PARTICULATE MONITORING	2.0	127,681	80,040	159,960		240,000
766	BROWNFIELDS ASSESSMENT			571,324			571,324
791	EC ELECTRONICS REUSE AND RECYCLING *				2,000		2,000
880	VITAL RECORDS AND DEATH CERTIFICATE SURCHARGE FUND				4,334		4,334
905	RADON AWARENESS				8,900		8,900
909	AIR POLLUTION CONTROL	6.0	379,390		615,110		615,110
		9.0	**$561,260**	**$651,364**	**$4,626,612**		**$5,277,976**
BUREAU OF ECONOMIC DEVELOPMENT							
607	EDA CHICAGO METRO METAL CONSORTIUM (CMMC)	1.0	80,043		200,000		200,000
771	ABANDONED PROPERTY PROGRAM			180,200			180,200
772	HOME INVESTMENT PARTNERSHIPS PROGRAM	6.0	456,939	3,242,437	4,171,139		7,413,576
910	COMMUNITY DEVELOPMENT BLOCK GRANT DISASTER RECOVERY	2.0	137,510	83,281,118			83,281,118
941	EMERGENCY SOLUTIONS GRANTS			325,375	819,584		1,144,959
942	COMMUNITY DEVELOPMENT BLOCK GRANT	13.0	866,078	7,291,950	9,592,913		16,884,863
		22.0	**$1,540,570**	**$94,321,080**	**$14,783,636**		**$109,104,716**
COOK COUNTY LAND BANK AUTHORITY							
602	ABANDONED RESIDENTIAL PROPERTY PROGRAM			105,523			105,523
				$105,523			**$105,523**
COOK COUNTY HEALTH AND HOSPITALS SYSTEM							
605	PARTNERSHIPS TO IMPROVE COMMUNITY HEALTH	4.0	258,880		2,480,807		2,480,807
755	VECTOR SURVEILLANCE AND CONTROL GRANT	1.0	70,660		489,010		489,010
847	HEMOPHILIA TREATMENT				30,257		30,257
903	BIOTERRORISM PREPAREDNESS AND RESPONSE *	11.0	610,607		1,213,704		1,213,704
914	TUBERCULOSIS DIRECTLY OBSERVED				42,460		42,460
920	CITIES READINESS INITIATIVE *	1.0	79,856		169,332		169,332
928	TATTOO FACILITIES INSPECTIONS			26,000			26,000
930	TANNING FACILITIES INSPECTIONS			26,000			26,000
935	ILLINOIS TOBACCO-FREE COMMUNITIES *	4.0	273,432		938,732		938,732
946	SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS AND CHILDREN	3.0	162,653		255,911		255,911
948	GENETICS EDUCATION AND FOLLOW-UP				64,000		64,000
950	CHILDHOOD LEAD POISONING PREVENTION *				57,742		57,742
951	HIV/AIDS SURVEILLANCE PREVENTION SERVICES				168,333		168,333
955	HIV/AIDS DIRECT PREVENTION SERVICES *			61,800			61,800
969	VISION AND HEARING SCREENING				40,420		40,420
974	PH HIGH RISK CASE MANAGEMENT PROGRAM	8.0	335,438		584,064		584,064

** Pending Formal Agreement and Board Approval*

GRANTS

GRANT SUMMARY

GRANT NUMBER AND TITLE		FTE POSITIONS	SALARIES	2015 CARRY-OVER	APPROVED BUDGET	COUNTY CASH MATCH	TOTAL PROJECT AMOUNT
975	LOCAL HEALTH PROTECTION	21.0	1,229,935		2,061,638		2,061,638
977	PERINATAL HEPATITIS B PREVENTION				35,000		35,000
979	SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS & CHILDREN	38.0	1,904,168		2,831,720		2,831,720
995	SAFE DRINKING WATER AND GROUND WATER PERMIT				25,925		25,925
996	SUMMER FOOD INSPECTION			13,333			13,333
997	ILLINOIS BREAST AND CERVICAL CANCER SCREENING	1.0	42,596		233,962		233,962
		92.0	**$4,968,225**	**$127,133**	**$11,723,017**		**$11,850,150**
COUNTY CLERK							
626	HELP AMERICA VOTE ACT - VOTERS WITH DISABILITIES PROGRAM				5,274		5,274
642	VOTERS REGISTRATION STATE GRANT				362,500		362,500
643	COUNTY CLERK DEATH CERTIFICATE SURCHARGE				180,165		180,165
					$547,939		**$547,939**
ASSET MANAGEMENT							
671	SOLAR THERMAL INSTALLATION				358,936		358,936
790	ENERGY EFFICIENCY PROGRAM	1.0	104,152		956,686		956,686
		1.0	**$104,152**		**$1,315,622**		**$1,315,622**
CHIEF JUDGE							
618	DRUG COURT ENHANCEMENT PROGRAM			114,883			114,883
620	ACCESS AND VISITATION	1.5	105,638		94,705		94,705
676	SAFETY AND JUSTICE CHALLENGE PLANNING GRANT	1.0	66,243		150,000		150,000
770	ILLINOIS LUNCH BREAKFAST *				13,943		13,943
773	ILLINOIS NATIONAL BREAKFAST *				277,466		277,466
774	ILLINOIS NATIONAL SCHOOL LUNCH/SNACK *				543,548		543,548
778	PARENTAGE CHILD SUPPORT COURT	15.0	1,060,818		1,526,737		1,526,737
793	ADULT REDEPLOY	3.5	199,643		915,100		915,100
798	DOMESTIC VIOLENCE PREVENTION PROGRAM	1.0	39,366		95,947		95,947
820	JUVENILE DETENTION ALTERNATIVE INITIATIVES				110,000		110,000
838	DOMESTIC VIOLENCE SERVICE ENHANCEMENT	2.0	106,323	369,850			369,850
		24.0	**$1,578,031**	**$484,733**	**$3,727,446**		**$4,212,179**
CLERK OF THE CIRCUIT COURT							
665	CRIMINAL DATA EXCHANGE			100,000			100,000
779	CHILD SUPPORT ENFORCEMENT	36.6	2,122,235		3,167,500		3,167,500
		36.6	**$2,122,235**	**$100,000**	**$3,167,500**		**$3,267,500**
PUBLIC DEFENDER							
629	JUVENILE JUSTICE INITIATIVE *	3.0	140,517	308,965			308,965
631	FORENSIC DNA				39,142	13,045	52,187
632	MITIGATOR PROJECT *	2.0	121,556		136,642	45,547	182,189
689	GUIDEBOOK FOR PARENTS IN CHILD PROTECTION CASES				9,540		9,540
		5.0	**$262,073**	**$308,965**	**$185,324**	**$58,592**	**$552,881**
SHERIFF							
644	SUSTAINED TRAFFIC ENFORCEMENT PROGRAM				140,696		140,696
645	HUMAN TRAFFICKING ANTI-DEMAND CAMPAIGN				52,000		52,000
655	HIGH INTENSITY DRUG TRAFFICKING AREA	26.0	1,649,990		4,881,891		4,881,891
697	INTELLECTUAL PROPERTY THEFT ENFORCEMENT PROGRAM			170,371			170,371
781	CHILD SUPPORT ENFORCEMENT PROGRAM	24.0	1,564,375		2,449,724		2,449,724
		50.0	**$3,214,365**	**$170,371**	**$7,524,311**		**$7,694,682**

** Pending Formal Agreement and Board Approval*

GRANT SUMMARY

GRANT NUMBER AND TITLE		FTE POSITIONS	SALARIES	2015 CARRY-OVER	APPROVED BUDGET	COUNTY CASH MATCH	TOTAL PROJECT AMOUNT
STATE'S ATTORNEY							
606	MISDEMEANOR DEFERRED PROSECUTION ENHANCEMENT PROGRAM	1.0	69,884	372,689			372,689
612	COMMUNITY JUSTICE CENTER	4.0	232,819		252,198	104,506	356,704
615	SERVICES TO COOK COUNTY VICTIMS	8.0	429,628		470,699	125,575	596,274
616	POST CONVICTION DNA TESTING ASSISTANCE PROGRAM	1.6	134,801		400,701		400,701
622	APPELLATE ASSISTANCE PROGRAM *	19.0	1,386,093		1,955,000		1,955,000
624	MOTOR VEHICLE THEFT PROSECUTIONS	7.0	600,158		823,644		823,644
625	HUMAN TRAFFICKING TASK FORCE *	2.0	183,015		750,000	250,000	1,000,000
628	INTELLECTUAL PROPERTY CRIME ENFORCEMENT *	1.5	143,979		400,000		400,000
636	INTERNET CRIMES AGAINST CHILDREN *	3.6	232,913		339,250		339,250
637	HUMAN TRAFFICKING EQUIPMENT *	1.0	59,731		108,866		108,866
650	TREATMENT COURT ENHANCEMENT *	2.0	79,350		100,000	33,334	133,334
653	STATE'S ATTORNEY PROJECT SAFE NEIGHBORHOOD	1.0	85,318		112,000		112,000
742	VICTIM SENSITIVE INTERVIEW	1.0	81,701		106,262		106,262
746	HIDDEN VICTIMS SUPPORT GROUP				11,600		11,600
747	VICTIM WITNESS SEXUAL ASSAULT SERVICES *				21,670		21,670
756	DOMESTIC VIOLENCE PROSECUTION COORDINATION	10.0	762,840		665,879	359,532	1,025,411
762	PROSECUTION BASED VICTIM ASSISTANCE	13.0	696,197		742,227	239,792	982,019
765	NATIONAL INSURANCE CRIME GRANT	2.0	171,622		230,994		230,994
782	CHILD SUPPORT ENFORCEMENT GRANT	113.0	7,304,703		11,450,164		11,450,164
830	COMPLEX DRUG PROSECUTIONS	10.0	978,664		939,283	343,585	1,282,868
		200.7	**$13,633,416**	**$372,689**	**$19,880,437**	**$1,456,324**	**$21,709,450**
HOMELAND SECURITY AND EMERGENCY MANAGEMENT							
651	PORT SECURITY				487,500	162,500	650,000
767	JUSTICE ASSISTANCE GRANT	1.0	53,450	1,906,133	467,437		2,373,570
769	URBAN AREA SECURITY INITIATIVE *	32.0	2,628,151	27,650,599	26,485,875		54,136,474
		33.0	**$2,681,601**	**$29,556,732**	**$27,440,812**	**$162,500**	**$57,160,044**
GRAND TOTAL		**481.3**	**$31,138,847**	**$126,198,590**	**$96,883,305**	**$1,728,638**	**$224,810,533**

** Pending Formal Agreement and Board Approval*

GRANTS

602 - ABANDONED RESIDENTIAL PROPERTY PROGRAM

Illinois Housing Development Authority: Funds will be used for the maintenance or demolition of abandoned residential properties within Cook County.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contractual Services	
235 / 520390 Contractual Maintenance Services	50,000
Contractual Services Total	**$50,000**
Operation and Maintenance	
490 / 540430 Site Improvements	55,523
Operation and Maintenance Total	**$55,523**
Operating Funds Total	**$105,523**

605 - PARTNERSHIPS TO IMPROVE COMMUNITY HEALTH

U.S. Department of Health and Human Services: Under this grant agreement, the Cook County Department of Public Health will support implementation of population-based strategies that expand the reach and impact of policy, systems, and environmental (PSE) improvements that promote healthy living and reduce the burden of chronic diseases.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	258,880
170 / 501510	Mandatory Medicare Costs	1,556
172 / 501540	Workers' Compensation	1,609
174 / 501570	Statutory Pension	14,044
175 / 501590	Life Insurance Program	125
176 / 501610	Health Insurance	13,331
177 / 501640	Dental Insurance Plan	806
178 / 501660	Unemployment Compensation	1,609
179 / 501690	Vision Care Insurance	252
190 / 501970	Transportation and Other Travel Expenses for Employees	5,000
Personal Services Total		**$297,212**
Contractual Services		
220 / 520150	Communication Services	4,400
240 / 520490	External Graphics and Reproduction Services	15,600
260 / 520830	Professional and Managerial Services	2,006,853
Contractual Services Total		**$2,026,853**
Supplies and Materials		
350 / 530600	Office Supplies	8,575
388 / 531650	Computer Operation Supplies	1,000
Supplies and Materials Total		**$9,575**
Capital Outlay		
570 / 560440	Telecommunications Equipment	3,000
579 / 560450	Computer Equipment	16,000
Capital Outlay Total		**$19,000**
Contingency		
883 / 580260	Cook County Administration	128,167
Contingency Total		**$128,167**
Operating Funds Total		**$2,480,807**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**ADMINISTRATION**			
01	**PH PARTNERSHIPS TO IMPROVE COMMUNITY HEALTH - 6051401**			
1055	Project Director V	24	1.0	62,316
0095	Program Coordinator	22	2.0	135,114
0223	Grant Analyst	21	1.0	61,450
			4.0	**$258,880**
TOTAL SALARIES AND POSITIONS			**4.0**	**$258,880**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**4.0**	**$258,880**

606 - MISDEMEANOR DEFERRED PROSECUTION ENHANCEMENT PROGRAM

U.S. Department of Justice: Funds will be used to develop, implement, and evaluate the MDPEP, which seeks to reduce subsequent criminal behavior, reduce costs to the system, minimize the collateral consequences resulting from low-level, non-violent convictions, and share findings with the larger community.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	69,884
170 / 501510	Mandatory Medicare Costs	1,920
172 / 501540	Workers' Compensation	1,987
174 / 501570	Statutory Pension	17,337
175 / 501590	Life Insurance Program	310
176 / 501610	Health Insurance	27,379
177 / 501640	Dental Insurance Plan	437
178 / 501660	Unemployment Compensation	1,987
179 / 501690	Vision Care Insurance	261
Personal Services Total		**$121,502**
Contractual Services		
260 / 520830	Professional and Managerial Services	242,472
Contractual Services Total		**$242,472**
Contingency		
883 / 580260	Cook County Administration	8,715
Contingency Total		**$8,715**
Operating Funds Total		**$372,689**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01 GRANTS				
02 MISDEMEANOR DEFERRED PROSECUTION ENHANCEMENT PROGRAM - 6061401				
1172	Assistant State's Attorney	AT	1.0	69,884
			1.0	**$69,884**
TOTAL SALARIES AND POSITIONS			**1.0**	**$69,884**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$69,884**

607 - EDA CHICAGO METRO METAL CONSORTIUM (CMMC)

U.S. Department of Commerce: Chicago Metro Metal Consortium (CMMC), led by Cook County, has blossomed into an active, growing and robust initiative with an unprecedented coalition of governments, non-profits, academic institutions, and service providers all committed to strengthening the metal cluster. The Economic Development Administration (EDA) has cited it as an example of a best practice for working across diverse communities. As a result, CMMC has received EDA funding to hire a consortium manager. CMMC's works to foster increased collaboration, partnerships and innovation. CMMC relies on and leverages the skills, and capacity of its members to provide services to the sector. CMMC intends to collaborate with its members, retool where appropriate and create new programs where needed with the overarching goal of increasing the competitiveness, productivity and revenue of this sector.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
110 / 501010 Salaries and Wages of Regular Employees	80,043
Personal Services Total	**$80,043**
Contingency	
847 / 580160 Grant Disbursements	119,957
Contingency Total	**$119,957**
Operating Funds Total	**$200,000**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANTS**			
01	**P&D EDA METRO CONSORTIUM - 6071401**			
6294	Economic Development Program Manager	23	1.0	80,043
			1.0	**$80,043**
TOTAL SALARIES AND POSITIONS			**1.0**	**$80,043**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$80,043**

GRANTS

608 - 167TH STREET CONSTRUCTION PROJECT

Illinois Department of Commerce and Economic Opportunity : Funds will be used for the improvement of 167th Street from Center Street to Lowe Avenue in the City of Harvey; consisting of P.C.C pavement construction including but not limited to, pavement removal, earth excavation, storm sewer, curb and gutter, traffic signal installation and other necessary highway appurtenances.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contractual Services	
260 / 520830 Professional and Managerial Services	2,500,000
Contractual Services Total	**$2,500,000**
Operating Funds Total	**$2,500,000**

612 - COMMUNITY JUSTICE CENTER

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to provide funding for two of the Community Justice Centers (the West Side Community Justice Center and the Central Community Justice Center).

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	232,819
115 / 501170	Appropriation Adjustment for Personal Services	32,806
170 / 501510	Mandatory Medicare Costs	3,376
172 / 501540	Workers' Compensation	3,492
174 / 501570	Statutory Pension	30,476
175 / 501590	Life Insurance Program	685
176 / 501610	Health Insurance	47,422
177 / 501640	Dental Insurance Plan	800
178 / 501660	Unemployment Compensation	3,492
179 / 501690	Vision Care Insurance	883
Personal Services Total		**$356,251**
Contractual Services		
260 / 520830	Professional and Managerial Services	453
Contractual Services Total		**$453**
Operating Funds Total		**$356,704**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANT ACTIVITY**			
03	**COMMUNITY JUSTICE CENTER - 6121501**			
0051	Administrative Assistant V	20	1.0	76,059
0050	Administrative Assistant IV	18	1.0	66,833
0046	Administrative Assistant I	12	1.0	46,492
0907	Clerk V	11	1.0	43,435
			4.0	**$232,819**
TOTAL SALARIES AND POSITIONS			**4.0**	**$232,819**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**4.0**	**$232,819**

615 - SERVICES TO COOK COUNTY VICTIMS

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to provide victim assistance services for crime victims who are navigating the criminal justice system.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	429,628
170 / 501510	Mandatory Medicare Costs	6,230
172 / 501540	Workers' Compensation	6,444
174 / 501570	Statutory Pension	56,239
175 / 501590	Life Insurance Program	1,005
176 / 501610	Health Insurance	86,867
177 / 501640	Dental Insurance Plan	1,580
178 / 501660	Unemployment Compensation	6,444
179 / 501690	Vision Care Insurance	1,000
Personal Services Total		**$595,437**
Contractual Services		
260 / 520830	Professional and Managerial Services	837
Contractual Services Total		**$837**
Operating Funds Total		**$596,274**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**STATE'S ATTORNEY SERVICES TO COOK COUNTY VICTIMS**			
02	**SERVICES TO COOK COUNTY VICTIMS - 6151501**			
0667	Victim Witness Coordinator II	15	1.0	62,109
0556	Law Clerk I	14	6.0	327,305
0936	Stenographer V	13	1.0	40,214
			8.0	**$429,628**
TOTAL SALARIES AND POSITIONS			**8.0**	**$429,628**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**8.0**	**$429,628**

616 - POST CONVICTION DNA TESTING ASSISTANCE PROGRAM

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to review appropriate post-conviction cases to identify those where DNA testing could prove the actual innocence of a person convicted of a violent felony offense(s) as defined by state law.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	134,801
115 / 501170	Appropriation Adjustment for Personal Services	200,350
170 / 501510	Mandatory Medicare Costs	1,834
172 / 501540	Workers' Compensation	1,897
174 / 501570	Statutory Pension	16,554
175 / 501590	Life Insurance Program	372
176 / 501610	Health Insurance	16,523
177 / 501640	Dental Insurance Plan	604
178 / 501660	Unemployment Compensation	1,897
179 / 501690	Vision Care Insurance	120
Personal Services Total		**$374,952**
Contingency		
847 / 580160	Grant Disbursements	3,073
883 / 580260	Cook County Administration	22,676
Contingency Total		**$25,749**
Operating Funds Total		**$400,701**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**STATE'S ATTORNEY HOMICIDE ADVOCACY SERVICES**			
02	**POST CONVICTION DNA TESTING ASSISTANCE PROGRAM - 6161401**			
1172	Assistant State's Attorney	AT	1.0	92,870
0051	Administrative Assistant V	20	0.6	41,931
			1.6	**$134,801**
TOTAL SALARIES AND POSITIONS			**1.6**	**$134,801**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.6**	**$134,801**

GRANTS

618 - DRUG COURT ENHANCEMENT PROGRAM

U.S. Department of Justice: This program is designed to enhance recovery support services and court operations for Adult Drug Treatment Court participants who are at greater risk of relapse and re-incarceration. The program will provide integrated housing services, job training and placements, and other community-based continuing care and recovery support. The program targets adult men and women 17 years and older charged with non-violent, drug related felony offenses, who would otherwise be sentenced to prison. The program will provide services to 55 participants over two years.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
186 / 501860	Training Programs for Staff Personnel	7,650
190 / 501970	Transportation and Other Travel Expenses for Employees	18,488
Personal Services Total		**$26,138**
Contractual Services		
249 / 520670	Purchased Services Not Otherwise Classified	(1,560)
260 / 520830	Professional and Managerial Services	90,305
Contractual Services Total		**$88,745**
Operating Funds Total		**$114,883**

620 - ACCESS AND VISITATION

U.S. Department of Health and Human Services - Illinois Department of Healthcare and Family Services: This program provides mediation and conciliation services and parenting education to non-custodial parents who were never married to the custodial parent. The program provides a system for supervised visitation and is administered by the Office of Marriage and Family Counseling of the court's Domestic Relations Division.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
110 / 501010 Salaries and Wages of Regular Employees	105,638
Personal Services Total	**$105,638**
Contingency	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	(10,933)
Contingency Total	**($10,933)**
Operating Funds Total	**$94,705**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANT ACTIVITY**			
01	**CJ ACCESS AND VISITATION - 6201501**			
1542	Conciliation Counselor	19	1.5	105,638
			1.5	**$105,638**
TOTAL SALARIES AND POSITIONS			**1.5**	**$105,638**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.5**	**$105,638**

GRANTS

622 - APPELLATE ASSISTANCE PROGRAM *

Office of the Illinois State Prosecutors: The Office of the Illinois State Prosecutors Grant provides funding for the purpose of staffing the Criminal Appeals Division at a level that better balances staffing between defense attorneys working on criminal appeals in Cook County and the number of assistant state's attorneys responding to those briefs.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	1,386,093
170 / 501510	Mandatory Medicare Costs	20,099
172 / 501540	Workers' Compensation	20,792
174 / 501570	Statutory Pension	181,447
175 / 501590	Life Insurance Program	3,729
176 / 501610	Health Insurance	310,788
177 / 501640	Dental Insurance Plan	6,527
178 / 501660	Unemployment Compensation	20,792
179 / 501690	Vision Care Insurance	1,878
Personal Services Total		**$1,952,145**
Contractual Services		
260 / 520830	Professional and Managerial Services	2,797
Contractual Services Total		**$2,797**
Capital Outlay		
590 / 567020	Equipment or Improvements Not Otherwise Classified	58
Capital Outlay Total		**$58**
Operating Funds Total		**$1,955,000**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**STATE'S ATTORNEY APPELLATE ASSISTANCE PROGRAM**			
01	**SA APPELLATE ASSISTANCE PROGRA - 6221401**			
0500	Assistant State's Attorney	AT	8.0	480,421
1162	Assistant State's Attorney	AT	1.0	71,292
1159	Assistant State's Attorney	AT	3.0	330,526
1156	Assistant State's Attorney	AT	3.0	258,594
1154	Assistant State's Attorney	AT	1.0	84,901
1111	Systems Analyst II	18	1.0	72,438
0556	Law Clerk I	14	1.0	43,641
0935	Stenographer IV	11	1.0	44,280
			19.0	**$1,386,093**
TOTAL SALARIES AND POSITIONS			**19.0**	**$1,386,093**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**19.0**	**$1,386,093**

** Pending Formal Agreement and Board Approval*

624 - MOTOR VEHICLE THEFT PROSECUTIONS

Illinois Motor Vehicle Theft Prevention Council - Illinois Criminal Justice Information Authority: Funds will be used to increase prosecution of offenders involved in motor vehicle theft crimes and motor vehicle related crimes.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	600,158
170 / 501510	Mandatory Medicare Costs	8,702
172 / 501540	Workers' Compensation	9,002
174 / 501570	Statutory Pension	78,561
175 / 501590	Life Insurance Program	1,404
176 / 501610	Health Insurance	112,030
177 / 501640	Dental Insurance Plan	2,800
178 / 501660	Unemployment Compensation	9,002
179 / 501690	Vision Care Insurance	1,985
Personal Services Total		**$823,644**
Operating Funds Total		**$823,644**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**STATE'S ATTORNEY MOTOR VEHICLE THEFT PROSECUTIONS**			
	SA MOTOR VEHICLE THEFT PROS. - 6241501			
0696	Investigator II (State's Attorney)	SA2	1.0	81,129
1165	Assistant State's Attorney	AT	1.0	118,102
1158	Assistant State's Attorney	AT	1.0	96,264
1157	Assistant State's Attorney	AT	1.0	96,264
1155	Assistant State's Attorney	AT	1.0	93,233
1151	Assistant State's Attorney	AT	1.0	61,913
0048	Administrative Assistant III	16	1.0	53,253
			7.0	**$600,158**
TOTAL SALARIES AND POSITIONS			**7.0**	**$600,158**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**7.0**	**$600,158**

625 - HUMAN TRAFFICKING TASK FORCE *

U.S. Department of Justice: Funds will be used to investigate and prosecute proactive and reactive human trafficking cases.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	183,015
115 / 501170	Appropriation Adjustment for Personal Services	579,462
119 / 501190	Scheduled Salary Adjustment	3,085
170 / 501510	Mandatory Medicare Costs	8,757
172 / 501540	Workers' Compensation	9,060
174 / 501570	Statutory Pension	79,062
175 / 501590	Life Insurance Program	1,020
176 / 501610	Health Insurance	65,835
177 / 501640	Dental Insurance Plan	2,262
178 / 501660	Unemployment Compensation	9,060
179 / 501690	Vision Care Insurance	582
181 / 501715	Group Pharmacy Insurance	16,062
Personal Services Total		**$957,262**
Contingency		
847 / 580160	Grant Disbursements	42,738
Contingency Total		**$42,738**
Operating Funds Total		**$1,000,000**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
62	**STATE'S ATTORNEY HUMAN TRAFFICKING TASK FORCE**			
01	**SA HUMAN TRAFFICKING TASK FORCE - 6251501**			
1165	Assistant State's Attorney	AT	1.0	118,102
1151	Assistant State's Attorney	AT	1.0	64,913
			2.0	**$183,015**
TOTAL SALARIES AND POSITIONS			**2.0**	**$183,015**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**2.0**	**$183,015**

** Pending Formal Agreement and Board Approval*

626 - HELP AMERICA VOTE ACT - VOTERS WITH DISABILITIES PROGRAM

U.S. Election Assistance Commission - Illinois State Board of Elections: This grant provides people with disabilities the right to participate in elections as other voters do and to cast a private and independent ballot.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
186 / 501860 Training Programs for Staff Personnel	5,274
Personal Services Total	**$5,274**
Operating Funds Total	**$5,274**

628 - INTELLECTUAL PROPERTY CRIME ENFORCEMENT *

U.S. Department of Justice: Funds will be used to collaborate with members of law enforcement, financial institutions, and private industries to focus on investigating and prosecuting individuals and criminal enterprises that prey on the economic stream in local, state, national, and international jurisdictions.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	143,979
115 / 501170	Appropriation Adjustment for Personal Services	143,524
170 / 501510	Mandatory Medicare Costs	4,164
172 / 501540	Workers' Compensation	4,308
174 / 501570	Statutory Pension	37,595
175 / 501590	Life Insurance Program	672
176 / 501610	Health Insurance	34,863
177 / 501640	Dental Insurance Plan	611
178 / 501660	Unemployment Compensation	4,308
179 / 501690	Vision Care Insurance	331
185 / 501810	Professional and Technical Membership Fees	300
190 / 501970	Transportation and Other Travel Expenses for Employees	6,447
Personal Services Total		**$381,102**
Contingency		
883 / 580260	Cook County Administration	18,898
Contingency Total		**$18,898**
Operating Funds Total		**$400,000**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANT ACTIVITY**			
01	**INTELLECTUAL PROPERTY CRIME ENFORCEMENT - 6281401**			
1172	Assistant State's Attorney	AT	1.0	116,233
0556	Law Clerk I	14	0.5	27,746
			1.5	**$143,979**
TOTAL SALARIES AND POSITIONS			**1.5**	**$143,979**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.5**	**$143,979**

** Pending Formal Agreement and Board Approval*

629 - JUVENILE JUSTICE INITIATIVE *

U.S. Department of Justice - Illinois Criminal Justice Information Authority: To fund social workers or social service/community outreach workers to work with youth that are processed through the Cook County Juvenile Court System each year. To access the clients needs a strengths, or advocate for services while a youth is under supervision or probation.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	140,517
115 / 501170	Appropriation Adjustment for Personal Services	99,236
170 / 501510	Mandatory Medicare Costs	2,306
172 / 501540	Workers' Compensation	2,385
174 / 501570	Statutory Pension	20,811
175 / 501590	Life Insurance Program	372
176 / 501610	Health Insurance	39,367
177 / 501640	Dental Insurance Plan	1,209
178 / 501660	Unemployment Compensation	2,385
179 / 501690	Vision Care Insurance	377
Personal Services Total		**$308,965**
Operating Funds Total		**$308,965**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANT ACTIVITY**			
01	**PD JUVENILE JUSTICE - 6291401**			
1513	Caseworker III	16	3.0	140,517
			3.0	**$140,517**
TOTAL SALARIES AND POSITIONS			**3.0**	**$140,517**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**3.0**	**$140,517**

** Pending Formal Agreement and Board Approval*

GRANTS

631 - FORENSIC DNA

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Provides support to improve the ability to effectively investigate, analyze, and litigate cases involving DNA and digital evidence.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
186 / 501860	Training Programs for Staff Personnel	5,000
190 / 501970	Transportation and Other Travel Expenses for Employees	13,000
Personal Services Total		**$18,000**
Contractual Services		
217 / 520100	Transportation for Specific Activities and Purposes	6,000
232 / 520350	Boarding and Lodging of Non-Employees	8,687
260 / 520830	Professional and Managerial Services	16,500
Contractual Services Total		**$31,187**
Supplies and Materials		
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	2,300
355 / 530700	Photographic and Reproduction Supplies	700
Supplies and Materials Total		**$3,000**
Operating Funds Total		**$52,187**

632 - MITIGATOR PROJECT *

U.S. Department of Justice - Illinois Criminal Justice Information Authority: To provide effective assistance of counsel for its indigent clients who are charged with crimes. This award supports staff to ensure fair and equitable treatment of defendants.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	121,556
175 / 501590	Life Insurance Program	22
176 / 501610	Health Insurance	1,590
177 / 501640	Dental Insurance Plan	4
179 / 501690	Vision Care Insurance	5
190 / 501970	Transportation and Other Travel Expenses for Employees	6,639
Personal Services Total		**$129,816**
Contractual Services		
217 / 520100	Transportation for Specific Activities and Purposes	5,000
Contractual Services Total		**$5,000**
Contingency		
818 / 580033	Reimbursement to Designated Fund	38,373
847 / 580160	Grant Disbursements	9,000
Contingency Total		**$47,373**
Operating Funds Total		**$182,189**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANT ACTIVITY**			
02	**MITIGATOR PROJECT - 6321501**			
5924	Mitigator Specialist	16	2.0	121,556
			2.0	**$121,556**
TOTAL SALARIES AND POSITIONS			**2.0**	**$121,556**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**2.0**	**$121,556**

** Pending Formal Agreement and Board Approval*

636 - INTERNET CRIMES AGAINST CHILDREN *

U.S. Department of Justice: Funds will be used to support the Cook County Internet Crimes Against Children (ICAC) Task Force in it's mission to aggressively identify, investigate, and prosecute persons who use the Internet to sexually exploit children.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	232,913
120 / 501210	Overtime Compensation	5,000
170 / 501510	Mandatory Medicare Costs	3,155
172 / 501540	Workers' Compensation	3,264
174 / 501570	Statutory Pension	28,486
175 / 501590	Life Insurance Program	509
176 / 501610	Health Insurance	28,743
177 / 501640	Dental Insurance Plan	722
178 / 501660	Unemployment Compensation	3,264
179 / 501690	Vision Care Insurance	211
186 / 501860	Training Programs for Staff Personnel	4,309
190 / 501970	Transportation and Other Travel Expenses for Employees	18,426
Personal Services Total		**$329,002**
Contractual Services		
260 / 520830	Professional and Managerial Services	7,000
Contractual Services Total		**$7,000**
Supplies and Materials		
388 / 531650	Computer Operation Supplies	3,248
Supplies and Materials Total		**$3,248**
Operating Funds Total		**$339,250**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**INTERNET CRIMES AGAINST CHILDREN**			
01	**INTERNET CRIMES AGAINST CHILDREN - 6361401**			
1157	Assistant State's Attorney	AT	2.0	122,870
0691	Victim Witness Coordinator IV	19	0.6	44,315
0048	Administrative Assistant III	16	1.0	65,728
			3.6	**$232,913**
TOTAL SALARIES AND POSITIONS			**3.6**	**$232,913**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**3.6**	**$232,913**

** Pending Formal Agreement and Board Approval*

637 - HUMAN TRAFFICKING EQUIPMENT *

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to enhance our office's ability to investigate and prosecute long-term proactive and reactive human trafficking cases.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	59,731
170 / 501510	Mandatory Medicare Costs	866
172 / 501540	Workers' Compensation	896
174 / 501570	Statutory Pension	7,819
175 / 501590	Life Insurance Program	140
176 / 501610	Health Insurance	10,461
177 / 501640	Dental Insurance Plan	297
178 / 501660	Unemployment Compensation	896
179 / 501690	Vision Care Insurance	100
186 / 501860	Training Programs for Staff Personnel	8,763
190 / 501970	Transportation and Other Travel Expenses for Employees	18,897
Personal Services Total		**$108,866**
Operating Funds Total		**$108,866**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANT ACTIVITY**			
01	**HUMAN TRAFFICKING EQUIPMENT - 6371401**			
0692	Victim Witness Coordinator III	16	1.0	59,731
			1.0	**$59,731**
TOTAL SALARIES AND POSITIONS			**1.0**	**$59,731**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$59,731**

** Pending Formal Agreement and Board Approval*

GRANTS

642 - VOTERS REGISTRATION STATE GRANT

U.S. Election Assistance Commission - Illinois State Board of Elections: The State Board of Election funds will support the maintenance and cost associated with the Clerk's Office Voter Registration System including Electronic Pollbooks and the Online Mail Ballot Request Application.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
115 / 501170 Appropriation Adjustment for Personal Services	151,000
Personal Services Total	**$151,000**
Contractual Services	
225 / 520260 Postage	115,000
240 / 520490 External Graphics and Reproduction Services	85,000
260 / 520830 Professional and Managerial Services	11,500
Contractual Services Total	**$211,500**
Operating Funds Total	**$362,500**

643 - COUNTY CLERK DEATH CERTIFICATE SURCHARGE

Illinois Department of Public Health: The purpose of this grant is to fund the Clerk Office's performance of the services associated with the Statewide Database of Death Certificates and distribution of funds to Governmental Units which serve as local registrars.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
186 / 501860 Training Programs for Staff Personnel	30,000
Personal Services Total	**$30,000**
Contractual Services	
240 / 520490 External Graphics and Reproduction Services	20,165
260 / 520830 Professional and Managerial Services	65,000
Contractual Services Total	**$85,165**
Supplies and Materials	
388 / 531650 Computer Operation Supplies	65,000
Supplies and Materials Total	**$65,000**
Operating Funds Total	**$180,165**

GRANTS

644 - SUSTAINED TRAFFIC ENFORCEMENT PROGRAM

U.S. Department of Transportation - Illinois Department of Transportation: To support the Police Department in conducting directed enforcement for alcohol and/or occupant protection mobilization during one or more critical holidays and other special campaigns.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contingency	
818 / 580033 Reimbursement to Designated Fund	140,696
Contingency Total	**$140,696**
Operating Funds Total	**$140,696**

645 - HUMAN TRAFFICKING ANTI-DEMAND CAMPAIGN

Hunt Alternative Fund: Cook County Sheriff's Office National Day of Johns Arrests - Administer training and technical assistance. Provide postage and delivery of related public awareness items (DVDs, cups and wrist bands).

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
186 / 501860 Training Programs for Staff Personnel	2,000
Personal Services Total	**$2,000**
Supplies and Materials	
388 / 531650 Computer Operation Supplies	10,000
Supplies and Materials Total	**$10,000**
Contingency	
818 / 580033 Reimbursement to Designated Fund	40,000
Contingency Total	**$40,000**
Operating Funds Total	**$52,000**

650 - TREATMENT COURT ENHANCEMENT *

U.S. Department of Justice: Funds will be used to establish a more uniform screening process for non-violent offenders to allow for a faster placement in the appropriate diversion treatment courts with a decreased period of time spent in custody awaiting the placement.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	79,350
170 / 501510	Mandatory Medicare Costs	1,158
172 / 501540	Workers' Compensation	1,195
174 / 501570	Statutory Pension	8,289
175 / 501590	Life Insurance Program	234
176 / 501610	Health Insurance	32,634
177 / 501640	Dental Insurance Plan	846
178 / 501660	Unemployment Compensation	1,195
179 / 501690	Vision Care Insurance	155
190 / 501970	Transportation and Other Travel Expenses for Employees	7,028
Personal Services Total		**$132,084**
Supplies and Materials		
391 / 531880	Miscellaneous Supplies and Materials	1,250
Supplies and Materials Total		**$1,250**
Operating Funds Total		**$133,334**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**TREATMENT COURT ENHANCEMENT**			
01	**TREATMENT COURT ENHANCEMENT - 6501301**			
1161	Assistant State's Attorney	AT	1.0	62,999
0556	Law Clerk I	14	1.0	16,351
			2.0	**$79,350**
TOTAL SALARIES AND POSITIONS			**2.0**	**$79,350**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**2.0**	**$79,350**

** Pending Formal Agreement and Board Approval*

651 - PORT SECURITY

U.S. Department of Homeland Security - City of Chicago: This program provides financial assistance for the continuation and expansion of maritime security initiatives, in partnership with the United States Coast Guard, and the Federal Emergency Management Agency. This grant program aligns with the mission, goals and objectives of the federal, state and local homeland security strategies and further supports existing efforts to prevent, protect, mitigate, respond and recover from threats and hazards that pose the greatest risk. This grant program seeks to support and strengthen the local, regional, state and federal maritime security posture.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
190 / 501970 Transportation and Other Travel Expenses for Employees	50,000
Personal Services Total	**$50,000**
Contractual Services	
260 / 520830 Professional and Managerial Services	600,000
Contractual Services Total	**$600,000**
Operating Funds Total	**$650,000**

653 - STATE'S ATTORNEY PROJECT SAFE NEIGHBORHOOD

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Grant funds enable the State's Attorney's Office to maintain one Assistant State's Attorney dedicated to the Gang Crimes Unit with the Special Prosecutions Bureau.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	85,318
170 / 501510	Mandatory Medicare Costs	1,219
172 / 501540	Workers' Compensation	1,261
174 / 501570	Statutory Pension	11,001
175 / 501590	Life Insurance Program	200
176 / 501610	Health Insurance	11,547
177 / 501640	Dental Insurance Plan	100
178 / 501660	Unemployment Compensation	1,261
179 / 501690	Vision Care Insurance	93
Personal Services Total		**$112,000**
Operating Funds Total		**$112,000**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**STATE'S ATTORNEY PROJECT SAFE NEIGHBORHOOD**			
03	**SAO PROJECT SAFE NEIGHBORHOOD - 6531501**			
1172	Assistant State's Attorney	AT	1.0	85,318
			1.0	**$85,318**
TOTAL SALARIES AND POSITIONS			**1.0**	**$85,318**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$85,318**

655 - HIGH INTENSITY DRUG TRAFFICKING AREA

Office of National Drug Control Policy: The mission of the Chicago HIDTA is to enhance and coordinate America's drug control efforts among federal, state and local law enforcement agencies in order to eliminate or reduce drug trafficking and its harmful consequences in critical regions of the United States. The mission includes coordinated efforts to reduce the production, manufacturing, distribution, transportation and chronic use of illegal drugs, as well as the attendant money laundering of drug proceeds.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	1,649,990
119 / 501190	Scheduled Salary Adjustment	20,003
120 / 501210	Overtime Compensation	13,361
170 / 501510	Mandatory Medicare Costs	23,039
172 / 501540	Workers' Compensation	23,835
174 / 501570	Statutory Pension	207,997
175 / 501590	Life Insurance Program	3,718
176 / 501610	Health Insurance	235,714
177 / 501640	Dental Insurance Plan	8,432
178 / 501660	Unemployment Compensation	4,664
179 / 501690	Vision Care Insurance	2,638
181 / 501715	Group Pharmacy Insurance	8,031
190 / 501970	Transportation and Other Travel Expenses for Employees	88,673
Personal Services Total		**$2,290,095**
Contractual Services		
220 / 520150	Communication Services	182,636
225 / 520260	Postage	5,300
250 / 520730	Premiums on Fidelity, Surety Bonds and Public Liability	7,500
260 / 520830	Professional and Managerial Services	1,054,210
Contractual Services Total		**$1,249,646**
Supplies and Materials		
350 / 530600	Office Supplies	39,400
Supplies and Materials Total		**$39,400**
Capital Outlay		
530 / 560510	Office Furnishings and Equipment	6,000
579 / 560450	Computer Equipment	18,600
Capital Outlay Total		**$24,600**
Rental and Leasing		
630 / 550018	County Wide Canon Photocopier Lease	2,150
634 / 550060	Rental of Automotive Equipment	1,060,800
Rental and Leasing Total		**$1,062,950**
Contingency		
810 / 580340	Contingency Fund - For Confidential Investigation	215,200
Contingency Total		**$215,200**
Operating Funds Total		**$4,881,891**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01 GRANT ACTIVITY				

655 - HIGH INTENSITY DRUG TRAFFICKING AREA

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
	SHE CHICAGO HIDTA - 6551501			
1370	Director, Chicago HIDTA Office	24	1.0	111,322
4116	Criminal Research Coordinator	22	1.0	94,833
4115	Criminal Research Anlyst V	22	1.0	102,199
0253	Business Manager III	22	1.0	105,830
4114	Criminal Research Analyst IV	20	1.0	84,983
1112	Systems Analyst III	20	1.0	86,696
0050	Administrative Assistant IV	18	1.0	46,706
4113	Criminal Research Analyst III	18	6.0	351,837
0144	Accountant IV	17	2.0	137,152
0048	Administrative Assistant III	16	4.0	227,097
4112	Criminal Research Analyst II	16	5.0	234,496
0047	Administrative Assistant II	14	2.0	66,839
			26.0	**$1,649,990**
TOTAL SALARIES AND POSITIONS			**26.0**	**$1,649,990**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**26.0**	**$1,649,990**

659 - BOND COURT PROGRAM

John D. and Catherine T. MacArthur Foundation: This grant provides program funds for a comprehensive approach to improve the fairness and effectiveness of Central bonds in court hearings.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Contractual Services		
260 / 520830	Professional and Managerial Services	25,000
Contractual Services Total		**$25,000**
Contingency		
819 / 580420	Appropriation Transfer for Reimbursement from Designated Fund	113,374
847 / 580160	Grant Disbursements	311,626
Contingency Total		**$425,000**
Operating Funds Total		**$450,000**

GRANTS

665 - CRIMINAL DATA EXCHANGE

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Serve the citizens of Cook County and the participants in the judicial system in an efficient, effective and ethical manner. All services, information and court records will be provided with courtesy and cost efficiency.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contractual Services	
260 / 520830 Professional and Managerial Services	100,000
Contractual Services Total	**$100,000**
Operating Funds Total	**$100,000**

668 - SCIENCE AND ENERGY EDUCATION AND OUTREACH

Illinois Science and Energy Innovation Foundation: This grant would fund a full-time position in the CCDEC to establish, manage and maintain strong strategic relationships between County departments and municipalities and non-profits and serve as the point of contact at the County for matters related to the smart grid. The Coordinator will be required to have a knowledge of smart grid technology and energy efficiency programs and a background in community outreach.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	54,189
170 / 501510	Mandatory Medicare Costs	737
172 / 501540	Workers' Compensation	763
174 / 501570	Statutory Pension	6,655
175 / 501590	Life Insurance Program	119
176 / 501610	Health Insurance	11,314
177 / 501640	Dental Insurance Plan	403
178 / 501660	Unemployment Compensation	763
179 / 501690	Vision Care Insurance	126
190 / 501970	Transportation and Other Travel Expenses for Employees	3,705
Personal Services Total		**$78,774**
Contractual Services		
220 / 520150	Communication Services	900
225 / 520260	Postage	696
241 / 520491	Internal Graphics and Reproduction Services	7,990
Contractual Services Total		**$9,586**
Contingency		
883 / 580260	Cook County Administration	6,640
Contingency Total		**$6,640**
Operating Funds Total		**$95,000**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
00 GRANTS				
01 ILLINOIS SCIENCE FOUNDATION - 6681401				
6424	Energy Efficiency Community Outreach Coordinator	19	1.0	54,189
			1.0	**$54,189**
TOTAL SALARIES AND POSITIONS			**1.0**	**$54,189**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$54,189**

GRANTS

669 - COMMUNITY SOLAR PV SYSTEMS ON ROOFTOPS AND VACANT LAND

U.S. Department of Energy: Cook County and partners Solar Market Pathways grant focuses on unlocking the potential of community solar in Cook County. Leveraging a broad stakeholder-driven approach, community solar will create pathways for Cook County's urban population to participate in distributed solar generation, expanding the demographic participation to seniors, low income, and apartment and condominium residents. This project will demonstrate replicable models for community solar by analyzing at least 5 case study projects, developing the supporting programming and advancing at least 3 projects to full plans and potential installation.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
190 / 501970 Transportation and Other Travel Expenses for Employees	12,906
Personal Services Total	**$12,906**
Contractual Services	
241 / 520491 Internal Graphics and Reproduction Services	17,777
260 / 520830 Professional and Managerial Services	1,064,487
Contractual Services Total	**$1,082,264**
Contingency	
883 / 580260 Cook County Administration	143,138
Contingency Total	**$143,138**
Operating Funds Total	**$1,238,308**

671 - SOLAR THERMAL INSTALLATION

Illinois Clean Energy Foundation : Funds will be used to install solar walls at four cook County Highway facilities (Des Plaines, Orland Park, Schaumburg, and Riverdale). The solar walls will be built vertically and affixed to existing building walls and southern orientations to maximize energy harvest.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contingency	
847 / 580160 Grant Disbursements	358,936
Contingency Total	**$358,936**
Operating Funds Total	**$358,936**

GRANTS

673 - PATH RESEARCH GRANT

American Academy of Forensic Science : Funds will be used to purchase necessary lab equipment and medical supplies for the operations of the Cook County Medical Examiner's Office.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contingency	
814 / 580380 Appropriation Adjustments	3,000
Contingency Total	**$3,000**
Operating Funds Total	**$3,000**

676 - SAFETY AND JUSTICE CHALLENGE PLANNING GRANT

John D. and Catherine T. MacArthur Foundation: This Safety and Justice Challenge Program Grant will fund the development of a comprehensive plan to examine how the Cook County Department of Corrections is being used and to develop and implement strategies to reduce the incarceration of low-level, nonviolent persons awaiting trial without compromising public safety.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	66,243
170 / 501510	Mandatory Medicare Costs	1,440
172 / 501540	Workers' Compensation	1,489
174 / 501570	Statutory Pension	12,995
175 / 501590	Life Insurance Program	20
176 / 501610	Health Insurance	21,726
177 / 501640	Dental Insurance Plan	557
178 / 501660	Unemployment Compensation	1,489
179 / 501690	Vision Care Insurance	163
190 / 501970	Transportation and Other Travel Expenses for Employees	6,340
Personal Services Total		**$112,462**
Contingency		
819 / 580420	Appropriation Transfer for Reimbursement from Designated Fund	33,034
883 / 580260	Cook County Administration	4,504
Contingency Total		**$37,538**
Operating Funds Total		**$150,000**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANTS**			
01	**SAFETY AND JUSTICE CHALLENGE PLANNING GRANT - 6761501**			
0618	Legal Systems Analyst	22	0.5	36,005
0292	Administrative Analyst II	19	0.5	30,238
			1.0	**$66,243**
TOTAL SALARIES AND POSITIONS			**1.0**	**$66,243**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$66,243**

679 - JUVENILE ACCOUNTABILITY - PROJECT RECLAIM

U.S. Department of Justice - Illinois Department of Human Services: Funds will be used to support programs that will keep youth out of the criminal justice system, provide effective developmentally appropriate support and services for youth who are already in the system, and help place youth on a trajectory for positive outcomes that enhance public safety.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	115,259
119 / 501190	Scheduled Salary Adjustment	1,398
170 / 501510	Mandatory Medicare Costs	1,689
172 / 501540	Workers' Compensation	1,643
174 / 501570	Statutory Pension	15,251
175 / 501590	Life Insurance Program	311
176 / 501610	Health Insurance	31,514
177 / 501640	Dental Insurance Plan	603
178 / 501660	Unemployment Compensation	1,748
179 / 501690	Vision Care Insurance	386
186 / 501860	Training Programs for Staff Personnel	2,000
190 / 501970	Transportation and Other Travel Expenses for Employees	2,873
Personal Services Total		**$174,675**
Contractual Services		
260 / 520830	Professional and Managerial Services	292,195
Contractual Services Total		**$292,195**
Contingency		
847 / 580160	Grant Disbursements	45,352
Contingency Total		**$45,352**
Operating Funds Total		**$512,222**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01 GRANTS				
03 JUVENILE ACCOUNTABILITY - PROJECT RECLAIM - 6791501				
1514	Caseworker IV	17	1.0	52,235
0048	Administrative Assistant III	16	1.0	63,024
			2.0	**$115,259**
TOTAL SALARIES AND POSITIONS			**2.0**	**$115,259**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**2.0**	**$115,259**

689 - GUIDEBOOK FOR PARENTS IN CHILD PROTECTION CASES

Illinois Courts - Administrative Office: To develop and distribute guidebooks for parents, and legal guardians with pending cases in the Cook County Child Protection Division engaged in child protection cases.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contractual Services	
240 / 520490 External Graphics and Reproduction Services	9,540
Contractual Services Total	**$9,540**
Operating Funds Total	**$9,540**

GRANTS

697 - INTELLECTUAL PROPERTY THEFT ENFORCEMENT PROGRAM

U.S. Department of Justice: This grant is aimed at protecting public health, safety, and the economy from counterfeit goods and product piracy. Funds are used for investigations involving the act of counterfeit at retail establishments, mega malls, flea markets, and trade shows. *This amount reflects the available funds as of 8/1/2015.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
120 / 501210 Overtime Compensation	103,498
Personal Services Total	**$103,498**
Capital Outlay	
549 / 560610 Vehicle Purchase	(1)
579 / 560450 Computer Equipment	45,000
Capital Outlay Total	**$44,999**
Contingency	
883 / 580260 Cook County Administration	21,874
Contingency Total	**$21,874**
Operating Funds Total	**$170,371**

742 - VICTIM SENSITIVE INTERVIEW

Illinois Attorney General's Office and the Department of Children and Family Services: Funds will be used to provide child sexual abuse victims with assistance services as they are navigating the criminal justice system.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	81,701
170 / 501510	Mandatory Medicare Costs	1,185
172 / 501540	Workers' Compensation	1,226
174 / 501570	Statutory Pension	10,695
175 / 501590	Life Insurance Program	170
176 / 501610	Health Insurance	6,908
177 / 501640	Dental Insurance Plan	377
178 / 501660	Unemployment Compensation	1,226
179 / 501690	Vision Care Insurance	97
181 / 501715	Group Pharmacy Insurance	2,677
Personal Services Total		**$106,262**
Operating Funds Total		**$106,262**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**STATE'S ATTORNEY VICTIM SENSITIVE INTERVIEW**			
02	**VICTIM SENSITIVE INTERVIEW - 7421401**			
0051	Administrative Assistant V	20	1.0	81,701
			1.0	**$81,701**
TOTAL SALARIES AND POSITIONS			**1.0**	**$81,701**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$81,701**

GRANTS

746 - HIDDEN VICTIMS SUPPORT GROUP

Illinois Attorney General's Office: Funds will be used to provide monthly homicide survivor support groups for family members whose lives have been impacted by tragedy.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contractual Services	
260 / 520830 Professional and Managerial Services	11,600
Contractual Services Total	**$11,600**
Operating Funds Total	**$11,600**

747 - VICTIM WITNESS SEXUAL ASSAULT SERVICES *

Illinois Attorney General's Office: Funds will be used to provide victim assistance services for domestic violence and sexual assault crime victims who are navigating the criminal justice system.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contingency	
818 / 580033 Reimbursement to Designated Fund	21,670
Contingency Total	**$21,670**
Operating Funds Total	**$21,670**

** Pending Formal Agreement and Board Approval*

748 - AIR POLLUTION PARTICULATE MONITORING

U.S. Environmental Protection Agency: The mission of the Cook County Department of Environmental Control is to support and improve the quality of the environment through the development and enforcement of regulations that protect the health, welfare, property, comfort, and the quality of life of the citizens of Cook County.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	127,681
170 / 501510	Mandatory Medicare Costs	1,853
172 / 501540	Workers' Compensation	1,915
174 / 501570	Statutory Pension	16,713
175 / 501590	Life Insurance Program	340
176 / 501610	Health Insurance	27,982
177 / 501640	Dental Insurance Plan	754
178 / 501660	Unemployment Compensation	1,915
179 / 501690	Vision Care Insurance	194
190 / 501970	Transportation and Other Travel Expenses for Employees	3,000
Personal Services Total		**$182,347**
Contractual Services		
228 / 520280	Delivery Services	2,100
Contractual Services Total		**$2,100**
Supplies and Materials		
360 / 530790	Medical, Dental, and Laboratory Supplies	17,000
Supplies and Materials Total		**$17,000**
Operation and Maintenance		
410 / 540050	Electricity	6,500
442 / 540200	Maintenance and Repair of Medical, Dental and Laboratory Equipment	25,000
444 / 540250	Maintenance and Repair of Automotive Equipment	500
445 / 540290	Operation of Automotive Equipment	1,500
Operation and Maintenance Total		**$33,500**
Contingency		
883 / 580260	Cook County Administration	5,053
Contingency Total		**$5,053**
Operating Funds Total		**$240,000**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**BUREAU OF ADMIN**			
03	**EC AIR POLLUTION PARTICULATE MONITORING - 7481601**			
0050	Administrative Assistant IV	18	1.0	74,069
1439	Environmental Control Monitoring Technician I	15	1.0	53,612
			2.0	**$127,681**
TOTAL SALARIES AND POSITIONS			**2.0**	**$127,681**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**2.0**	**$127,681**

755 - VECTOR SURVEILLANCE AND CONTROL GRANT

Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will conduct a mosquito prevention program which includes testing of Culex mosquitoes for the West Nile virus, and testing dead crows and blue jays for the West Nile virus, and providing control of the larval mosquitoes of the genus Culex, the primary vector (carriers) of West Nile virus and St. Louis encephalitis.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	70,660
115 / 501170	Appropriation Adjustment for Personal Services	2,368
170 / 501510	Mandatory Medicare Costs	1,059
172 / 501540	Workers' Compensation	1,095
174 / 501570	Statutory Pension	9,559
175 / 501590	Life Insurance Program	171
176 / 501610	Health Insurance	14,453
177 / 501640	Dental Insurance Plan	403
178 / 501660	Unemployment Compensation	1,095
179 / 501690	Vision Care Insurance	126
183 / 501770	Seminars for Professional Employees	10,000
190 / 501970	Transportation and Other Travel Expenses for Employees	8,872
Personal Services Total		**$119,861**
Contractual Services		
220 / 520150	Communication Services	600
240 / 520490	External Graphics and Reproduction Services	10,000
260 / 520830	Professional and Managerial Services	175,756
Contractual Services Total		**$186,356**
Supplies and Materials		
360 / 530790	Medical, Dental, and Laboratory Supplies	45,000
Supplies and Materials Total		**$45,000**
Contingency		
818 / 580033	Reimbursement to Designated Fund	88,892
883 / 580260	Cook County Administration	48,901
Contingency Total		**$137,793**
Operating Funds Total		**$489,010**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**PH IDPH WEST NILES VIRUS**			
01	**PH VECTOR SURVEILLANCE AND CONTROL GRANT - 7551501**			
2031	Sanitarian III	18	1.0	70,660
			1.0	**$70,660**
TOTAL SALARIES AND POSITIONS			**1.0**	**$70,660**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$70,660**

756 - DOMESTIC VIOLENCE PROSECUTION COORDINATION

Office on Violence Against Women - Illinois Criminal Justice Information Authority: Grant provides continued funding for the Sexual Assault/Domestic Violence Prosecution Coordination Program.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	762,840
115 / 501170	Appropriation Adjustment for Personal Services	15,090
170 / 501510	Mandatory Medicare Costs	11,280
172 / 501540	Workers' Compensation	11,669
174 / 501570	Statutory Pension	101,831
175 / 501590	Life Insurance Program	1,820
176 / 501610	Health Insurance	101,121
177 / 501640	Dental Insurance Plan	4,000
178 / 501660	Unemployment Compensation	11,669
179 / 501690	Vision Care Insurance	2,632
Personal Services Total		**$1,023,952**
Contractual Services		
260 / 520830	Professional and Managerial Services	1,459
Contractual Services Total		**$1,459**
Operating Funds Total		**$1,025,411**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**STATE'S ATTORNEY DOMESTIC VIOLENCE CHICAGO RESPONSE**			
03	**DOMESTIC VIOLENCE PROSECUTION COORDINATION - 7561601**			
0696	Investigator II (State's Attorney)	SA2	2.0	157,346
1157	Assistant State's Attorney	AT	3.0	288,501
1155	Assistant State's Attorney	AT	1.0	93,005
0048	Administrative Assistant III	16	2.0	128,548
0666	Victim Witness Coordinator I	14	1.0	40,528
0047	Administrative Assistant II	14	1.0	54,912
			10.0	**$762,840**
TOTAL SALARIES AND POSITIONS			**10.0**	**$762,840**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**10.0**	**$762,840**

762 - PROSECUTION BASED VICTIM ASSISTANCE

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to provide victim assistance services for crime victims who are navigating the criminal justice system.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	696,197
170 / 501510	Mandatory Medicare Costs	10,095
172 / 501540	Workers' Compensation	10,443
174 / 501570	Statutory Pension	91,132
175 / 501590	Life Insurance Program	1,629
176 / 501610	Health Insurance	156,214
177 / 501640	Dental Insurance Plan	3,906
178 / 501660	Unemployment Compensation	10,443
179 / 501690	Vision Care Insurance	585
Personal Services Total		**$980,644**
Contractual Services		
260 / 520830	Professional and Managerial Services	1,375
Contractual Services Total		**$1,375**
Operating Funds Total		**$982,019**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**STATE'S ATTORNEY PROSECUTION BASED VICTIM ASSISTANCE**			
03	**PROSECUTION BASED VICTIM ASSISTANCE - 7621601**			
0667	Victim Witness Coordinator II	15	6.0	338,189
0666	Victim Witness Coordinator I	14	7.0	358,008
			13.0	**$696,197**
TOTAL SALARIES AND POSITIONS			**13.0**	**$696,197**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**13.0**	**$696,197**

765 - NATIONAL INSURANCE CRIME GRANT

National Insurance Crime Bureau: Funds will be used to investigate and prosecute crimes relating to insurance fraud.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	171,622
170 / 501510	Mandatory Medicare Costs	2,489
172 / 501540	Workers' Compensation	2,574
174 / 501570	Statutory Pension	22,465
175 / 501590	Life Insurance Program	340
176 / 501610	Health Insurance	22,628
177 / 501640	Dental Insurance Plan	754
178 / 501660	Unemployment Compensation	2,574
179 / 501690	Vision Care Insurance	194
181 / 501715	Group Pharmacy Insurance	5,354
Personal Services Total		**$230,994**
Operating Funds Total		**$230,994**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
00 GRANT				
01 NATIONAL INSURANCE CRIME GRANT - 7651401				
1158	Assistant State's Attorney	AT	1.0	103,119
1155	Assistant State's Attorney	AT	1.0	68,503
			2.0	**$171,622**
TOTAL SALARIES AND POSITIONS			**2.0**	**$171,622**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**2.0**	**$171,622**

766 - BROWNFIELDS ASSESSMENT

U.S. Environmental Protection Agency: To provide funding for the Cook County Coalition to inventory, characterize, access, conduct cleanup planning, and community involvement-related activities for brownfields sites. Municipal partners include Bellwood, Forest Park, Franklin Park, Melrose Park, Maywood, Northlake, and Schiller park.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
190 / 501970 Transportation and Other Travel Expenses for Employees	2,800
Personal Services Total	**$2,800**
Contractual Services	
260 / 520830 Professional and Managerial Services	563,524
Contractual Services Total	**$563,524**
Supplies and Materials	
350 / 530600 Office Supplies	5,000
Supplies and Materials Total	**$5,000**
Operating Funds Total	**$571,324**

767 - JUSTICE ASSISTANCE GRANT

U.S. Department of Justice - City of Chicago : The primary objective of the federally funded Justice Assistance Grant (JAG) is to provide funding to communities, organizations and agencies, to augment their efforts in the area of safety and crime reduction in their respective communities and to the residents of Cook County, especially as it relates to youth. The law enforcement arm of each funded community has the goal of protecting law enforcement officers and providing young people with the opportunity to develop a positive understanding of the role of police professionals in their lives.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
110 / 501010 Salaries and Wages of Regular Employees	53,450
Personal Services Total	**$53,450**
Contingency	
847 / 580160 Grant Disbursements	2,320,120
Contingency Total	**$2,320,120**
Operating Funds Total	**$2,373,570**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANTS**			
11	**JUSTICE ASSISTANCE GRANT - 7671501**			
0604	Assistant Public Defender I	L1	1.0	53,450
			1.0	**$53,450**
TOTAL SALARIES AND POSITIONS			**1.0**	**$53,450**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$53,450**

769 - URBAN AREA SECURITY INITIATIVE *

U.S. Department of Homeland Security - Illinois Emergency Management Agency: Through the attainment of County-wide consensus this Urban Area Security Initiative Grant, funded by the United States Department of Homeland Security, is focused on the mission of reducing the Urban Area's vulnerabilities and the minimization of damage through mitigation and the development and support of an efficient / effective system of recovery from terrorist attacks and incidents of natural disasters.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	2,628,151
115 / 501170	Appropriation Adjustment for Personal Services	413,128
170 / 501510	Mandatory Medicare Costs	32,777
172 / 501540	Workers' Compensation	33,735
174 / 501570	Statutory Pension	295,757
175 / 501590	Life Insurance Program	4,381
176 / 501610	Health Insurance	356,924
177 / 501640	Dental Insurance Plan	9,388
178 / 501660	Unemployment Compensation	33,735
179 / 501690	Vision Care Insurance	3,332
190 / 501970	Transportation and Other Travel Expenses for Employees	128,278
Personal Services Total		**$3,939,586**
Contractual Services		
228 / 520280	Delivery Services	3,000
240 / 520490	External Graphics and Reproduction Services	1,000
260 / 520830	Professional and Managerial Services	9,715,535
Contractual Services Total		**$9,719,535**
Supplies and Materials		
310 / 530010	Food Supplies	20,000
350 / 530600	Office Supplies	20,000
388 / 531650	Computer Operation Supplies	5,000
Supplies and Materials Total		**$45,000**
Operation and Maintenance		
441 / 540170	Maintenance and Repair of Data Processing Equipment and Software	97,752
444 / 540250	Maintenance and Repair of Automotive Equipment	110,000
449 / 540310	Op., Maint. and Repair of Institutional Equipment	2,159,000
Operation and Maintenance Total		**$2,366,752**
Capital Outlay		
521 / 560420	Institutional Equipment	4,252,679
570 / 560440	Telecommunications Equipment	2,000,000
579 / 560450	Computer Equipment	2,222,881
Capital Outlay Total		**$8,475,560**
Contingency		
818 / 580033	Reimbursement to Designated Fund	416,751
847 / 580160	Grant Disbursements	29,173,290
Contingency Total		**$29,590,041**
Operating Funds Total		**$54,136,474**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

** Pending Formal Agreement and Board Approval*

769 - URBAN AREA SECURITY INITIATIVE *

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**EMERGENCY MANAGEMENT HOMELAND SECURITY**			
01	**UASI 2014: REGIONAL CYBER SECURITY THREAT/AWARENESS PROGRAM - 7691427**			
6368	Senior Information Security Specialist	24	1.0	105,001
6449	Manager of Information Security Risk & Compliance	24	1.0	115,000
6500	Information Security Program Manager	24	1.0	115,000
6355	Manager of Information Security	24	1.0	115,000
			4.0	**$450,001**
25	**UASI 2014: MANAGEMENT & ADMINISTRATION - 7691401**			
5791	Intelligence Manager-DHSEM	24	1.0	90,000
5789	Chief of Planning-DHSEM	24	1.0	115,014
5790	Chief of Logistics-DHSEM	24	1.0	90,000
5920	Chief Information Security Officer	24	1.0	130,000
5884	Intelligence Officer	24	1.0	85,001
5902	Technical Security Manager-DHSEM	24	1.0	75,017
5903	Training and Exercise Coordinator	24	1.0	75,000
5882	Regional Coordinator-DHSEM	23	4.0	300,020
5885	Intelligence Analyst	23	2.0	150,002
5819	Executive Assistant II	22	2.0	135,113
5795	Procurement Officer-DHSEM	22	1.0	101,334
5887	Emergency Logistics Officer	21	4.0	245,796
4185	Grant Manager	21	1.0	135,327
0223	Grant Analyst	21	2.0	169,577
5818	Executive Assistant I	20	1.0	83,837
5900	Regional Planner-DHSEM	20	1.0	57,019
0050	Administrative Assistant IV	18	1.0	49,538
4707	Fixed Assets Accountant	18	1.0	47,476
0048	Administrative Assistant III	16	1.0	43,079
			28.0	**$2,178,150**
TOTAL SALARIES AND POSITIONS			**32.0**	**$2,628,151**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**32.0**	**$2,628,151**

** Pending Formal Agreement and Board Approval*

770 - ILLINOIS LUNCH BREAKFAST *

U.S. Department of Agriculture - Illinois State Board of Education: The Illinois Free Lunch and Breakfast Program is a state funded meal program. The Illinois State Board of Education operates this programs through agreements with schools and facilities. This grant reimburses the JTDC for lunch and breakfasts served to its juvenile residents.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contingency	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	13,943
Contingency Total	**$13,943**
Operating Funds Total	**$13,943**

** Pending Formal Agreement and Board Approval*

GRANTS

771 - ABANDONED PROPERTY PROGRAM

Illinois Housing Development Authority: Under this program, Illinois Housing Development Authority (IHDA) will make grants to municipalities and counties for the maintenance or demolition of abandoned residential properties within their jurisdiction. Funds will be distributed throughout the state geographically, as determined by the enabling legislation.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contingency	
847 / 580160 Grant Disbursements	180,200
Contingency Total	**$180,200**
Operating Funds Total	**$180,200**

772 - HOME INVESTMENT PARTNERSHIPS PROGRAM

U.S. Department of Housing and Urban Development: The Department of Planning and Development seeks to improve the quality of life for the residents of Cook County by implementing programs which ensure affordable housing, infrastructure improvements and economic growth throughout Suburban Cook County.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	456,939
115 / 501170	Appropriation Adjustment for Personal Services	30,127
170 / 501510	Mandatory Medicare Costs	6,263
172 / 501540	Workers' Compensation	1,202
174 / 501570	Statutory Pension	10,488
175 / 501590	Life Insurance Program	71
176 / 501610	Health Insurance	20,914
177 / 501640	Dental Insurance Plan	854
179 / 501690	Vision Care Insurance	164
183 / 501770	Seminars for Professional Employees	1,000
185 / 501810	Professional and Technical Membership Fees	1,000
190 / 501970	Transportation and Other Travel Expenses for Employees	1,607
Personal Services Total		**$530,629**
Contractual Services		
225 / 520260	Postage	600
228 / 520280	Delivery Services	211
240 / 520490	External Graphics and Reproduction Services	1,035
245 / 520610	Advertising For Specific Purposes	393
Contractual Services Total		**$2,239**
Supplies and Materials		
350 / 530600	Office Supplies	1,542
388 / 531650	Computer Operation Supplies	1,351
Supplies and Materials Total		**$2,893**
Contingency		
818 / 580033	Reimbursement to Designated Fund	(205,241)
847 / 580160	Grant Disbursements	7,044,253
883 / 580260	Cook County Administration	38,803
Contingency Total		**$6,877,815**
Operating Funds Total		**$7,413,576**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**P&D HOME INVESTMENT PARTNERS**			
02	**HOME INVESTMENT PARTNERSHIPS PROGRAM - 7721501**			
0028	Program Manager	24	1.0	93,949
0294	Administrative Analyst IV	22	3.0	252,405
0145	Accountant V	19	2.0	110,585
			6.0	**$456,939**
TOTAL SALARIES AND POSITIONS			**6.0**	**$456,939**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**6.0**	**$456,939**

GRANTS

773 - ILLINOIS NATIONAL BREAKFAST *

U.S. Department of Agriculture - Illinois State Board of Education: The National School Breakfast Program is a federally assisted meal program operating in over 100,000 public and non-profit private schools and residential facilities for children and youth. At the State level, the Illinois State Board of Education operates this program through agreements with schools and facilities. This grant reimburses the JTDC for breakfasts served to its juvenile residents.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contingency	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	277,466
Contingency Total	**$277,466**
Operating Funds Total	**$277,466**

** Pending Formal Agreement and Board Approval*

774 - ILLINOIS NATIONAL SCHOOL LUNCH/SNACK *

U.S. Department of Agriculture - Illinois State Board of Education: The National School Lunch Programs is federally assisted meal program operating in over 100,000 public and non-profit private schools and residential facilities for children and youth. At the State level, the Illinois State Board of Education operates this program through agreements with schools and facilities. This grant reimburses the JTDC for lunches and after school snacks served to its juvenile residents.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contingency	
819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund	543,548
Contingency Total	**$543,548**
Operating Funds Total	**$543,548**

** Pending Formal Agreement and Board Approval*

778 - PARENTAGE CHILD SUPPORT COURT

U.S. Department of Health and Human Services - Illinois Department of Healthcare and Family Services: This Parentage and Child Support Program of the court's Domestic Relations Division administers an expedited hearing process to ensure that all children receive prompt and regular child support payments. The program employs hearing officers, clerks and support staff with offices in the Richard J. Daley Center. Specially trained hearing officers make recommendations to Domestic Relations judges on establishing, enforcing or modifying child support orders and also make recommendations on parentage and medical support orders. The staff works with four Domestic Relations Division judges assigned to the program to expedite the resolution and processing of parentage and child support cases.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	1,060,818
115 / 501170	Appropriation Adjustment for Personal Services	98,101
170 / 501510	Mandatory Medicare Costs	15,236
172 / 501540	Workers' Compensation	15,761
174 / 501570	Statutory Pension	137,544
175 / 501590	Life Insurance Program	2,459
176 / 501610	Health Insurance	212,131
177 / 501640	Dental Insurance Plan	5,681
178 / 501660	Unemployment Compensation	15,761
179 / 501690	Vision Care Insurance	1,543
Personal Services Total		**$1,565,035**
Supplies and Materials		
355 / 530700	Photographic and Reproduction Supplies	560
Supplies and Materials Total		**$560**
Operation and Maintenance		
440 / 540130	Maintenance and Repair of Office Equipment	100
Operation and Maintenance Total		**$100**
Rental and Leasing		
630 / 550010	Rental of Office Equipment	8,813
Rental and Leasing Total		**$8,813**
Contingency		
818 / 580099	Special Purpose Funds - Fringe Reimbursement	(47,771)
Contingency Total		**($47,771)**
Operating Funds Total		**$1,526,737**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANT ACTIVITY**			
	CJ EXPEDITED CHILD SUPPORT - 7781501			
1827	Hearing Officer	21	8.0	751,163
0936	Stenographer V	13	2.0	96,739
0907	Clerk V	11	5.0	212,916
			15.0	**$1,060,818**
TOTAL SALARIES AND POSITIONS			**15.0**	**$1,060,818**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**15.0**	**$1,060,818**

779 - CHILD SUPPORT ENFORCEMENT

U.S. Department of Health and Human Services - Illinois Department of Healthcare and Family Services: The Grant is for the Clerk's Office participation in all administrative and judicial proceedings involving the establishment of parentage and the establishment, modification, enforcement and collections of all Title IV-D Child Support obligations on behalf of the participants in the Child Support Enforcement Program. The Clerk's office in general serves the citizens of Cook County and the participants in the judicial system in an efficient, effective and ethical manner. All services, information and court records will be provided with courtesy and cost efficiency. The Clerk of the Circuit Court of Cook County is the keeper of records for all judicial matters brought in the Circuit Court. The Clerk is responsible for attending all sessions of the courts, preserving all files and papers associated with such judicial proceedings, maintaining a complete record of all determinations made in the Circuit Court, and performing all other administrative duties required by law or by the rules and orders of the court.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	2,122,235
115 / 501170	Appropriation Adjustment for Personal Services	117,293
170 / 501510	Mandatory Medicare Costs	30,773
172 / 501540	Workers' Compensation	31,834
174 / 501570	Statutory Pension	277,801
175 / 501590	Life Insurance Program	6,460
176 / 501610	Health Insurance	531,658
177 / 501640	Dental Insurance Plan	14,326
178 / 501660	Unemployment Compensation	31,834
179 / 501690	Vision Care Insurance	3,286
Personal Services Total		**$3,167,500**
Operating Funds Total		**$3,167,500**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**CLERK OF THE CIRCUIT COURT CHILD SUPPORT ENFORCEMENT**			
04	**CHILD SUPPORT ENFORCEMENT - 7791501**			
5497	Chief Deputy Clerk IV	23	1.0	111,242
5488	Assistant Chief Deputy Clerk III	22	1.0	66,553
1108	Programmer IV	22	1.0	102,710
5747	Manager VI-CCC	19	1.9	145,716
5746	Manager V-CCC	18	1.0	70,308
5745	Manager IV-CCC	17	1.6	107,875
0639	Investigator II	16	0.7	42,545
5807	Bookkeeper VIII-CCC	16	1.0	61,755
5744	Manager III-CCC	16	4.0	248,900
5681	Timekeeper-Administrative Assistant II-Clerk of the Circuit Court	15	1.0	58,169
5799	Administrative Support III	15	1.0	48,609
0174	Bookkeeper IV	14	1.0	57,254
5534	Assistant Manager III-Finance	14	1.0	47,412
5641	Administrative Aide I - Clerk of the Circuit Court	14	3.0	171,762
5636	Accountant II Senior - Clerk of the Circuit Court	14	1.8	109,922
0046	Administrative Assistant I	12	2.8	139,812
0907	Clerk V	11	10.9	492,848
4220	Clerk IV, Senior (Courts)	10	0.9	38,843

779 - CHILD SUPPORT ENFORCEMENT

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
			36.6	$2,122,235
TOTAL SALARIES AND POSITIONS			36.6	$2,122,235
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			36.6	$2,122,235

781 - CHILD SUPPORT ENFORCEMENT PROGRAM

U.S. Department of Health and Human Services - Illinois Department of Healthcare and Family Services: Funds are used to work with other County agencies to implement the Child Enforcement program by serving all subpoenas, writs, and summons and to provide location services for the delivery of the court papers.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	1,564,375
120 / 501210	Overtime Compensation	15,036
170 / 501510	Mandatory Medicare Costs	22,683
172 / 501540	Workers' Compensation	23,266
174 / 501570	Statutory Pension	204,780
175 / 501590	Life Insurance Program	3,661
176 / 501610	Health Insurance	400,051
177 / 501640	Dental Insurance Plan	13,538
178 / 501660	Unemployment Compensation	23,466
179 / 501690	Vision Care Insurance	3,466
186 / 501860	Training Programs for Staff Personnel	5,000
189 / 501950	Allowances Per Collective Bargaining Agreement	11,700
Personal Services Total		**$2,291,022**
Contractual Services		
220 / 520150	Communication Services	9,002
225 / 520260	Postage	10,000
263 / 520930	Legal Fees	30,000
Contractual Services Total		**$49,002**
Supplies and Materials		
350 / 530600	Office Supplies	10,200
Supplies and Materials Total		**$10,200**
Operation and Maintenance		
444 / 540250	Maintenance and Repair of Automotive Equipment	2,500
445 / 540290	Operation of Automotive Equipment	17,000
Operation and Maintenance Total		**$19,500**
Rental and Leasing		
634 / 550060	Rental of Automotive Equipment	80,000
Rental and Leasing Total		**$80,000**
Operating Funds Total		**$2,449,724**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**SHE CHILD SUPPORT ENFORCEMEN**			
01	**CHILD SUPPORT ENFORCEMENT PROGRAM - 7811501**			
1331	Deputy Sheriff Lieutenant	D4	1.0	85,146
1341	Deputy Sheriff Sergeant	D3	3.0	218,180
1339	Deputy Sheriff D2B	D2B	14.0	940,457
5205	Deputy Director	24	1.0	77,295
0048	Administrative Assistant III	16	1.0	53,842
0047	Administrative Assistant II	14	4.0	189,455
			24.0	**$1,564,375**

781 - CHILD SUPPORT ENFORCEMENT PROGRAM

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
TOTAL SALARIES AND POSITIONS			24.0	$1,564,375
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			24.0	$1,564,375

782 - CHILD SUPPORT ENFORCEMENT GRANT

U.S. Department of Health and Human Services - Illinois Department of Healthcare and Family Services: The State's Attorney is the legal representative in Cook County for participants in the Child Support Enforcement Program.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	7,304,703
120 / 501210	Overtime Compensation	1,000
124 / 501250	Employee Health Insurance Allotment	1,600
129 / 501300	Salaries and Wages of Seasonal Work Employees	99
130 / 501320	Salaries and Wages of Extra Employees	106,126
170 / 501510	Mandatory Medicare Costs	108,005
172 / 501540	Workers' Compensation	111,730
174 / 501570	Statutory Pension	975,023
175 / 501590	Life Insurance Program	21,585
176 / 501610	Health Insurance	1,530,527
177 / 501640	Dental Insurance Plan	44,518
178 / 501660	Unemployment Compensation	111,730
179 / 501690	Vision Care Insurance	12,042
186 / 501860	Training Programs for Staff Personnel	1,500
189 / 501950	Allowances Per Collective Bargaining Agreement	300
190 / 501970	Transportation and Other Travel Expenses for Employees	3,000
Personal Services Total		**$10,333,488**
Contractual Services		
217 / 520100	Transportation for Specific Activities and Purposes	100
220 / 520150	Communication Services	20,000
225 / 520260	Postage	10,000
232 / 520350	Boarding and Lodging of Non-Employees	100
240 / 520490	External Graphics and Reproduction Services	2,000
241 / 520491	Internal Graphics and Reproduction Services	1,500
245 / 520610	Advertising For Specific Purposes	4,000
246 / 520650	Imaging of Records	100
260 / 520830	Professional and Managerial Services	13,000
263 / 520930	Legal Fees	8,000
268 / 521030	Court Reporting, Stenographic, Transcribing, or Interpreter Services	4,000
Contractual Services Total		**$62,800**
Supplies and Materials		
350 / 530600	Office Supplies	10,000
355 / 530700	Photographic and Reproduction Supplies	6,076
388 / 531650	Computer Operation Supplies	10,000
Supplies and Materials Total		**$26,076**
Operation and Maintenance		
410 / 540050	Electricity	33,000
440 / 540130	Maintenance and Repair of Office Equipment	100
441 / 540170	Maintenance and Repair of Data Processing Equipment and Software	100
444 / 540250	Maintenance and Repair of Automotive Equipment	7,000
461 / 540370	Maintenance of Facilities	5,000
Operation and Maintenance Total		**$45,200**

782 - CHILD SUPPORT ENFORCEMENT GRANT

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Capital Outlay		
530 / 560510	Office Furnishings and Equipment	100
550 / 560620	Automotive Equipment	100
579 / 560450	Computer Equipment	100
Capital Outlay Total		**$300**
Rental and Leasing		
630 / 550010	Rental of Office Equipment	20,000
634 / 550060	Rental of Automotive Equipment	100
660 / 550130	Rental of Facilities	962,200
Rental and Leasing Total		**$982,300**
Operating Funds Total		**$11,450,164**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**STATE'S ATTORNEY CHILD SUPPORT ENFORCEMENT**			
03	**CHILD SUPPORT ENFORCEMENT GRANT - 7821501**			
1170	Assistant State's Attorney	AT	1.0	134,976
1147	Assistant State's Attorney	AT	3.0	261,095
1152	Assistant State's Attorney	AT	3.0	206,165
1154	Assistant State's Attorney	AT	1.0	91,469
1155	Assistant State's Attorney	AT	1.0	101,574
0500	Assistant State's Attorney	AT	20.0	1,187,349
1160	Assistant State's Attorney	AT	1.0	118,556
1164	Assistant State's Attorney	AT	3.0	342,121
1165	Assistant State's Attorney	AT	1.0	125,244
0254	Business Manager IV	23	1.0	116,328
0537	Chief Deputy Clerk (Administrative)	23	1.0	111,115
0056	Project Director	22	1.0	83,570
0110	Director of Financial Control I	20	1.0	91,963
0051	Administrative Assistant V	20	1.0	87,585
0252	Business Manager II	20	1.0	91,963
0050	Administrative Assistant IV	18	7.0	509,915
1111	Systems Analyst II	18	1.0	71,288
0048	Administrative Assistant III	16	13.0	839,083
0047	Administrative Assistant II	14	39.0	2,155,596
0046	Administrative Assistant I	12	2.0	99,968
0907	Clerk V	11	10.0	434,202
0906	Clerk IV	09	1.0	43,578
			113.0	**$7,304,703**
TOTAL SALARIES AND POSITIONS			**113.0**	**$7,304,703**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**113.0**	**$7,304,703**

790 - ENERGY EFFICIENCY PROGRAM

Illinois Department of Commerce and Economic Opportunity: Funds will be used to support energy efficiency projects.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
110 / 501010 Salaries and Wages of Regular Employees	104,152
Personal Services Total	**$104,152**
Capital Outlay	
564 / 560310 Improvements to Buildings	852,534
Capital Outlay Total	**$852,534**
Operating Funds Total	**$956,686**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANTS**			
01	**CP ENERGY EFFICIENCY PROGRAM - 7901401**			
6080	Energy Manager	23	1.0	104,152
			1.0	**$104,152**
TOTAL SALARIES AND POSITIONS			**1.0**	**$104,152**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$104,152**

GRANTS

791 - EC ELECTRONICS REUSE AND RECYCLING *

Illinois Environmental Protection Agency: Funds will be used to provide education of the Electronic Products Recycling and Reuse Act and informing customers about their electronic recycling options.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contractual Services	
260 / 520830 Professional and Managerial Services	2,000
Contractual Services Total	**$2,000**
Operating Funds Total	**$2,000**

** Pending Formal Agreement and Board Approval*

793 - ADULT REDEPLOY

Illinois Criminal Justice Information Authority: The Circuit Court Criminal Division's Adult Redeploy Illinois, Access to Community Treatment (ACT) Court seeks to help certain low-level criminal defendants suffering from substance abuse problems from becoming repeat offenders and being incarcerated. The ACT Court achieves this goal by linking participants with behavioral health, vocational, and educational treatment services from community-based sources.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	199,643
115 / 501170	Appropriation Adjustment for Personal Services	360
170 / 501510	Mandatory Medicare Costs	2,900
172 / 501540	Workers' Compensation	3,000
174 / 501570	Statutory Pension	26,180
175 / 501590	Life Insurance Program	557
176 / 501610	Health Insurance	40,217
177 / 501640	Dental Insurance Plan	1,380
178 / 501660	Unemployment Compensation	3,000
179 / 501690	Vision Care Insurance	403
186 / 501860	Training Programs for Staff Personnel	1,200
190 / 501970	Transportation and Other Travel Expenses for Employees	5,591
Personal Services Total		**$284,431**
Contractual Services		
260 / 520830	Professional and Managerial Services	520,765
Contractual Services Total		**$520,765**
Supplies and Materials		
350 / 530600	Office Supplies	17,000
Supplies and Materials Total		**$17,000**
Capital Outlay		
579 / 560450	Computer Equipment	5,200
Capital Outlay Total		**$5,200**
Contingency		
883 / 580260	Cook County Administration	87,704
Contingency Total		**$87,704**
Operating Funds Total		**$915,100**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**CJ ADULT REDEPLOY**			
05	**CJ ADULT REDEPLOY - 7931501**			
1567	Adult Probation Officer - PSB	PSB	1.0	50,587
1561	Adult Probation Officer	PS1	1.0	54,380
1155	Assistant State's Attorney	AT	0.5	44,840
0510	Court Coordinator III	18	1.0	49,836
			3.5	**$199,643**
TOTAL SALARIES AND POSITIONS			**3.5**	**$199,643**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**3.5**	**$199,643**

798 - DOMESTIC VIOLENCE PREVENTION PROGRAM

Illinois Criminal Justice Information Authority: The program has six (6) councils, one (1) for each of the court's five (5) suburban municipal districts and one county-wide that provides oversight and coordination. The councils act as local forums to improve the institutional and professional response to family violence by providing education, community outreach, prevention, and services for victims and perpetrators of child abuse, domestic violence and elder abuse.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	39,366
115 / 501170	Appropriation Adjustment for Personal Services	25,634
186 / 501860	Training Programs for Staff Personnel	20,564
190 / 501970	Transportation and Other Travel Expenses for Employees	8,383
Personal Services Total		**$93,947**
Supplies and Materials		
350 / 530600	Office Supplies	2,000
Supplies and Materials Total		**$2,000**
Operating Funds Total		**$95,947**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**CJ VIOLENCE PREVENTION**			
01	**CJ DOMESTIC VIOLENCE PREVENTION PROGRAM - 7981501**			
0051	Administrative Assistant V	20	1.0	39,366
			1.0	**$39,366**
TOTAL SALARIES AND POSITIONS			**1.0**	**$39,366**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$39,366**

820 - JUVENILE DETENTION ALTERNATIVE INITIATIVES

Annie E. Casey Foundation: This grant is used to fulfill model site obligations, which include hosting delegations from jurisdictions around the country to study the court's juvenile detention reform efforts.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
186 / 501860	Training Programs for Staff Personnel	15,000
190 / 501970	Transportation and Other Travel Expenses for Employees	10,000
Personal Services Total		**$25,000**
Contractual Services		
298 / 521310	Special or Cooperative Programs	35,000
Contractual Services Total		**$35,000**
Supplies and Materials		
350 / 530600	Office Supplies	40,000
Supplies and Materials Total		**$40,000**
Capital Outlay		
579 / 560450	Computer Equipment	10,000
Capital Outlay Total		**$10,000**
Operating Funds Total		**$110,000**

830 - COMPLEX DRUG PROSECUTIONS

U.S. Department of Justice - Illinois Criminal Justice Information Authority: Funds will be used to implement strategies that have proven to be effective in combating drug enterprises and networks operating in the City and Suburban Cook County.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	978,664
170 / 501510	Mandatory Medicare Costs	14,354
172 / 501540	Workers' Compensation	14,948
174 / 501570	Statutory Pension	129,581
175 / 501590	Life Insurance Program	170
176 / 501610	Health Insurance	111,928
177 / 501640	Dental Insurance Plan	3,016
178 / 501660	Unemployment Compensation	14,849
179 / 501690	Vision Care Insurance	873
Personal Services Total		**$1,268,383**
Contractual Services		
260 / 520830	Professional and Managerial Services	14,485
Contractual Services Total		**$14,485**
Operating Funds Total		**$1,282,868**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**STATE'S ATTORNEY COMPLEX DRUG PROSECUTIONS**			
01	**SA COMPLEX DRUG PROSECUTIONS - 8301401**			
0696	Investigator II (State's Attorney)	SA2	2.0	132,517
1167	Assistant State's Attorney	AT	2.0	227,723
1159	Assistant State's Attorney	AT	2.0	190,899
1158	Assistant State's Attorney	AT	1.0	117,984
1156	Assistant State's Attorney	AT	3.0	309,541
			10.0	**$978,664**
TOTAL SALARIES AND POSITIONS			**10.0**	**$978,664**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**10.0**	**$978,664**

838 - DOMESTIC VIOLENCE SERVICE ENHANCEMENT

U.S. Department of Justice - Illinois Criminal Justice Information Authority: The Access to Community-Based Treatment (ACT) Court is a problem-solving court that seeks to divert individuals with behavioral health needs from prison and jail into community-based services. To be accepted, participants must meet objective legal, criminogenic, and behavioral health criteria. In order to graduate the ACT Court, participants must complete 18 months of court-supervised, community-based treatment and community services. The ACT Court targets nonviolent offenders with behavioral health needs who are likely to be facing a prison sentence on their current offense. Legally eligible ACT Court candidates are newly arrested for Class 4 Felony Possession of a Controlled Substance and Class 3 and 4 Retail Theft offenses. ACT candidates' criminal history must also include at least three prior felony convictions, and one prior IDOC commitment, without any disqualifying convictions under Illinois law. After undergoing validated risk and behavioral health assessments, candidates found to be both high risk and high need will be offered admission to the ACT Court.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	106,323
115 / 501170	Appropriation Adjustment for Personal Services	39,435
170 / 501510	Mandatory Medicare Costs	2,114
172 / 501540	Workers' Compensation	2,400
174 / 501570	Statutory Pension	20,483
175 / 501590	Life Insurance Program	355
176 / 501610	Health Insurance	46,491
177 / 501640	Dental Insurance Plan	1,298
178 / 501660	Unemployment Compensation	2,400
179 / 501690	Vision Care Insurance	(58)
190 / 501970	Transportation and Other Travel Expenses for Employees	15,678
Personal Services Total		**$236,919**
Contractual Services		
240 / 520490	External Graphics and Reproduction Services	4,356
260 / 520830	Professional and Managerial Services	128,575
Contractual Services Total		**$132,931**
Operating Funds Total		**$369,850**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANT ACTIVITY**			
03	**CHIEF JUDGE DOMESTIC VIOLENCE SERVICE ENHANCEMENT - 8381401**			
1542	Conciliation Counselor	19	1.0	63,884
0047	Administrative Assistant II	14	1.0	42,439
			2.0	**$106,323**
TOTAL SALARIES AND POSITIONS			**2.0**	**$106,323**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**2.0**	**$106,323**

GRANTS

847 - HEMOPHILIA TREATMENT

U.S. Department of Health and Human Services - Great Lakes Hemophilia Foundation: This grant provides Supplemental funding for a Social Worker to assist patients with congenital bleeding disorders such as hemophilia or Von Willebrand's Disease. Services include coordinating care, helping patients and families in financial crisis; interfacing with Cook County Jail, and preventing the transmission of HIV. Social Worker provides public health surveillance data to Great Lakes Hemophilia Foundation.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Contingency		
818 / 580033	Reimbursement to Designated Fund	24,605
883 / 580260	Cook County Administration	5,652
Contingency Total		**$30,257**
Operating Funds Total		**$30,257**

880 - VITAL RECORDS AND DEATH CERTIFICATE SURCHARGE FUND

Illinois Department of Public Health: This grant will be used for the purchase of necessary lab equipment and medical supplies for the operations of the Cook County Medical Examiner's Office. These funds are a result of Public Act 93-0045 that charges a 2% surcharge on every death certificate purchased within the State of Illinois.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Supplies and Materials	
360 / 530790 Medical, Dental, and Laboratory Supplies	4,334
Supplies and Materials Total	**$4,334**
Operating Funds Total	**$4,334**

903 - BIOTERRORISM PREPAREDNESS AND RESPONSE *

U.S. Department of Health and Human Services - Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to provide Bioterrorism Preparation and Response activities to include Hazard Vulnerability Risk Assessment, self-assessment of emergency capabilities, and formulation of Annual work plan to respond to bioterrorism.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	610,607
170 / 501510	Mandatory Medicare Costs	8,854
172 / 501540	Workers' Compensation	9,159
174 / 501570	Statutory Pension	79,928
175 / 501590	Life Insurance Program	1,430
176 / 501610	Health Insurance	121,646
177 / 501640	Dental Insurance Plan	3,661
178 / 501660	Unemployment Compensation	9,159
179 / 501690	Vision Care Insurance	1,145
186 / 501860	Training Programs for Staff Personnel	2,000
190 / 501970	Transportation and Other Travel Expenses for Employees	20,000
Personal Services Total		**$867,589**
Contractual Services		
220 / 520150	Communication Services	10,000
260 / 520830	Professional and Managerial Services	211,645
Contractual Services Total		**$221,645**
Supplies and Materials		
350 / 530600	Office Supplies	3,000
Supplies and Materials Total		**$3,000**
Contingency		
880 / 580220	Institutional Memberships & Fees	100
883 / 580260	Cook County Administration	121,370
Contingency Total		**$121,470**
Operating Funds Total		**$1,213,704**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01 PH BIOTERRORISM PREP/PLANNING				
02 PH BIOTERRORISM PREPAREDNESS AND RESPONSE - 9031401				
1055	Project Director V	24	1.0	101,001
4384	Program Coordinator-Emergency Preparedness Public Health	22	1.0	72,804
4381	Assistant Program Coordinator-Emergency Preparedness Public Health	21	3.0	108,719
4021	Public Health Emergency Response Coordinator	20	3.0	197,314
2114	Epidemiologist IV	20	1.0	15,356
0224	Telecommunications Analyst II	19	1.0	61,571
2117	Epidemiologist III	18	1.0	53,842
			11.0	**$610,607**
TOTAL SALARIES AND POSITIONS			**11.0**	**$610,607**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**11.0**	**$610,607**

** Pending Formal Agreement and Board Approval*

905 - RADON AWARENESS

U.S. Environmental Protection Agency - Illinois Environmental Protection Agency: Focuses on raising awareness about the health risks of radon (the second leading cause of lung cancer in the US) and mitigating those risks through community outreach and education as well as through the sale of low cost radon test kits.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Personal Services	
186 / 501860 Training Programs for Staff Personnel	900
Personal Services Total	**$900**
Contractual Services	
225 / 520260 Postage	3,500
240 / 520490 External Graphics and Reproduction Services	3,500
241 / 520491 Internal Graphics and Reproduction Services	1,000
Contractual Services Total	**$8,000**
Operating Funds Total	**$8,900**

909 - AIR POLLUTION CONTROL

U.S. Environmental Protection Agency - Illinois Environmental Protection Agency: Through the Clean Air Act Air Pollution Control Program grant, the Cook County Department of Environmental Control (CCDEC) provides air monitoring and enforcement activities for the Illinois Environmental Protection Agency and U.S. Environmental Protection Agency. Under the grant, CCDEC 1) operates and maintains a large portion of the air monitoring network in Cook County, 2) conducts inspections and enforcement activities at commercial and industrial facilities to ensure compliance with National Emission Standards for Hazardous Air Pollutant (NESHAP) area source regulations, and 3) responds to citizen complaints regarding potential air-related violations.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	379,390
115 / 501170	Appropriation Adjustment for Personal Services	33,275
170 / 501510	Mandatory Medicare Costs	5,984
172 / 501540	Workers' Compensation	6,190
174 / 501570	Statutory Pension	54,018
175 / 501590	Life Insurance Program	966
176 / 501610	Health Insurance	79,924
177 / 501640	Dental Insurance Plan	2,228
178 / 501660	Unemployment Compensation	6,190
179 / 501690	Vision Care Insurance	695
Personal Services Total		**$568,860**
Contractual Services		
260 / 520830	Professional and Managerial Services	25,000
Contractual Services Total		**$25,000**
Operation and Maintenance		
445 / 540290	Operation of Automotive Equipment	10,756
Operation and Maintenance Total		**$10,756**
Contingency		
883 / 580260	Cook County Administration	10,494
Contingency Total		**$10,494**
Operating Funds Total		**$615,110**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANT ACTIVITY**			
	EC AIR POLLUTION - 9091501			
2221	Chemist II	18	2.0	125,978
4873	Monitoring Technician I (Environmental Control)	17	1.0	69,279
2337	Electronic Equipment Technician II	17	1.0	67,950
1439	Environmental Control Monitoring Technician I	15	1.0	53,612
1429	Environmental Control Inspector I	15	1.0	62,571
			6.0	**$379,390**
TOTAL SALARIES AND POSITIONS			**6.0**	**$379,390**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**6.0**	**$379,390**

910 - COMMUNITY DEVELOPMENT BLOCK GRANT DISASTER RECOVERY

U.S. Department of Housing and Urban Development: To assist towns and communities severely impacted by flooding from the Spring 2013 rain storms.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	137,510
115 / 501170	Appropriation Adjustment for Personal Services	85,165
170 / 501510	Mandatory Medicare Costs	3,335
172 / 501540	Workers' Compensation	3,415
174 / 501570	Statutory Pension	29,798
175 / 501590	Life Insurance Program	500
176 / 501610	Health Insurance	40,000
177 / 501640	Dental Insurance Plan	1,200
178 / 501660	Unemployment Compensation	3,415
179 / 501690	Vision Care Insurance	400
183 / 501770	Seminars for Professional Employees	5,849
185 / 501810	Professional and Technical Membership Fees	500
190 / 501970	Transportation and Other Travel Expenses for Employees	6,000
Personal Services Total		**$317,087**
Contractual Services		
225 / 520260	Postage	2,000
228 / 520280	Delivery Services	200
240 / 520490	External Graphics and Reproduction Services	1,660
245 / 520610	Advertising For Specific Purposes	590
260 / 520830	Professional and Managerial Services	150,000
Contractual Services Total		**$154,450**
Supplies and Materials		
350 / 530600	Office Supplies	6,000
388 / 531650	Computer Operation Supplies	4,898
Supplies and Materials Total		**$10,898**
Contingency		
818 / 580033	Reimbursement to Designated Fund	3,465,114
847 / 580160	Grant Disbursements	79,249,969
883 / 580260	Cook County Administration	83,600
Contingency Total		**$82,798,683**
Operating Funds Total		**$83,281,118**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANTS**			
01	**COMMUNITY DEVELOPMENT BLOCK GRANT DISASTER RECOVERY - 9101401**			
6408	Housing Project Manager	22	1.0	72,010
6410	Compliance Prog. Specialist	21	1.0	65,500
			2.0	**$137,510**
TOTAL SALARIES AND POSITIONS			**2.0**	**$137,510**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**2.0**	**$137,510**

GRANTS

914 - TUBERCULOSIS DIRECTLY OBSERVED

U.S. Department of Health and Human Services - Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to provide treatment for active Tuberculosis disease patients. This grant provides supplemental funding for trained CCDPH health care workers to deliver prescribed Tuberculosis medications to patients with drug-resistant tuberculosis, co-infected HIV patients, and those on intermittent treatment regimens.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Contingency		
818 / 580033	Reimbursement to Designated Fund	34,235
883 / 580260	Cook County Administration	8,225
Contingency Total		**$42,460**
Operating Funds Total		**$42,460**

920 - CITIES READINESS INITIATIVE *

U.S. Department of Health and Human Services - Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to provide support services to assist suburban Cook County communities in planning and exercises for public health incidents/emergencies.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	79,856
170 / 501510	Mandatory Medicare Costs	1,158
172 / 501540	Workers' Compensation	1,198
174 / 501570	Statutory Pension	10,453
175 / 501590	Life Insurance Program	235
176 / 501610	Health Insurance	14,453
177 / 501640	Dental Insurance Plan	403
178 / 501660	Unemployment Compensation	1,198
179 / 501690	Vision Care Insurance	126
190 / 501970	Transportation and Other Travel Expenses for Employees	32,500
Personal Services Total		**$141,580**
Contractual Services		
220 / 520150	Communication Services	1,500
240 / 520490	External Graphics and Reproduction Services	5,000
Contractual Services Total		**$6,500**
Supplies and Materials		
350 / 530600	Office Supplies	1,000
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	3,319
Supplies and Materials Total		**$4,319**
Contingency		
883 / 580260	Cook County Administration	16,933
Contingency Total		**$16,933**
Operating Funds Total		**$169,332**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**PH CITIES READINESS INITIATIVE**			
01	**PH CITIES READINESS INITIATIVE - 9201401**			
4021	Public Health Emergency Response Coordinator	20	1.0	79,856
			1.0	**$79,856**
TOTAL SALARIES AND POSITIONS			**1.0**	**$79,856**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$79,856**

** Pending Formal Agreement and Board Approval*

GRANTS

928 - TATTOO FACILITIES INSPECTIONS

Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will perform inspections, investigations, surveillance, enforcement, and administration activities for Tattoo/Body Art Facilities in suburban Cook County.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Contingency		
818 / 580033	Reimbursement to Designated Fund	21,543
883 / 580260	Cook County Administration	4,457
Contingency Total		**$26,000**
Operating Funds Total		**$26,000**

930 - TANNING FACILITIES INSPECTIONS

Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will perform inspections, investigations, surveillance, enforcement, and administration activities for Tanning Facilities in suburban Cook County.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Contingency		
818 / 580033	Reimbursement to Designated Fund	21,143
883 / 580260	Cook County Administration	4,857
Contingency Total		**$26,000**
Operating Funds Total		**$26,000**

935 - ILLINOIS TOBACCO-FREE COMMUNITIES *

Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will conduct an Illinois Tobacco-Free Communities Program which will address the following four (4) goals: 1. Prevent the initiation of tobacco use among young people; 2. Eliminate exposure to second-hand smoke; 3. Promote tobacco-use cessation among youths and adults; and 4. Identify and eliminate tobacco-related disparities among specific population groups.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	273,432
170 / 501510	Mandatory Medicare Costs	3,926
172 / 501540	Workers' Compensation	4,059
174 / 501570	Statutory Pension	35,422
175 / 501590	Life Insurance Program	634
176 / 501610	Health Insurance	57,600
177 / 501640	Dental Insurance Plan	1,612
178 / 501660	Unemployment Compensation	4,059
179 / 501690	Vision Care Insurance	503
190 / 501970	Transportation and Other Travel Expenses for Employees	6,083
Personal Services Total		**$387,330**
Contractual Services		
220 / 520150	Communication Services	600
240 / 520490	External Graphics and Reproduction Services	3,728
260 / 520830	Professional and Managerial Services	453,624
Contractual Services Total		**$457,952**
Supplies and Materials		
350 / 530600	Office Supplies	2,410
Supplies and Materials Total		**$2,410**
Contingency		
883 / 580260	Cook County Administration	91,040
Contingency Total		**$91,040**
Operating Funds Total		**$938,732**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01 PH IL TOBACCO-FREE COMMUNITIES				
02 PH ILLINOIS TOBACCO-FREE COMMUNITIES - 9351401				
2024	Public Health Educator III	19	1.0	77,140
2023	Public Health Educator II	17	1.0	67,458
4091	Public Health Educator Senior	16	2.0	128,834
			4.0	**$273,432**
TOTAL SALARIES AND POSITIONS			**4.0**	**$273,432**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**4.0**	**$273,432**

** Pending Formal Agreement and Board Approval*

940 - ADULT REDEPLOY ILLINOIS

Illinois Criminal Justice Information Authority: The key stakeholders engaged in Adult Redeploy Illinois planning and implementation include the Office of the Chief Judge, State's Attorney's Office, Office of the Public Defender, Adult Probation Office, Sheriff's Office, and the Judicial Advisory Council. Funding allows for the hiring of staff, increase drug testing, provide electronic monitoring, and secure treatment and other services for participants in order to improve their chances of successfully completing probation and staying out of prison.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	357,660
174 / 501570	Statutory Pension	104,360
Personal Services Total		**$462,020**
Contractual Services		
237 / 520470	Services for Minors or the Indigent	13,420
260 / 520830	Professional and Managerial Services	223,211
272 / 521050	Medical Consultation Services	112,000
278 / 521200	Laboratory Related Services	4,887
Contractual Services Total		**$353,518**
Supplies and Materials		
350 / 530600	Office Supplies	2,000
Supplies and Materials Total		**$2,000**
Rental and Leasing		
660 / 550130	Rental of Facilities	1,000
Rental and Leasing Total		**$1,000**
Contingency		
847 / 580160	Grant Disbursements	231,111
Contingency Total		**$231,111**
Operating Funds Total		**$1,049,649**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**GRANT ACTIVITY**			
01	**JAC ADULT REDEPLOY ILLINOIS - 9401501**			
1567	Adult Probation Officer - PSB	PSB	1.0	67,074
1561	Adult Probation Officer	PS1	3.0	144,957
1151	Assistant State's Attorney	AT	1.0	78,841
5710	Attorney-Adult Redeploy Illinois	24	1.0	66,788
			6.0	**$357,660**
TOTAL SALARIES AND POSITIONS			**6.0**	**$357,660**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**6.0**	**$357,660**

941 - EMERGENCY SOLUTIONS GRANTS

U.S. Department of Housing and Urban Development: The Department of Planning and Development seeks to improve the quality of life for the residents of Cook County by implementing programs which ensure affordable housing, infrastructure improvements and economic growth throughout Suburban Cook County.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
115 / 501170	Appropriation Adjustment for Personal Services	9,640
170 / 501510	Mandatory Medicare Costs	610
172 / 501540	Workers' Compensation	169
174 / 501570	Statutory Pension	1,472
175 / 501590	Life Insurance Program	31
176 / 501610	Health Insurance	7,770
177 / 501640	Dental Insurance Plan	98
178 / 501660	Unemployment Compensation	169
179 / 501690	Vision Care Insurance	158
Personal Services Total		**$20,117**
Contingency		
818 / 580033	Reimbursement to Designated Fund	(60,700)
847 / 580160	Grant Disbursements	1,182,788
883 / 580260	Cook County Administration	2,754
Contingency Total		**$1,124,842**
Operating Funds Total		**$1,144,959**

942 - COMMUNITY DEVELOPMENT BLOCK GRANT

U.S. Department of Housing and Urban Development: The primary objective of the Community Development Block Grant is the development of viable urban communities including decent housing, a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	866,078
115 / 501170	Appropriation Adjustment for Personal Services	57,809
170 / 501510	Mandatory Medicare Costs	2,133
172 / 501540	Workers' Compensation	2,537
174 / 501570	Statutory Pension	22,140
175 / 501590	Life Insurance Program	518
176 / 501610	Health Insurance	3,275
177 / 501640	Dental Insurance Plan	266
178 / 501660	Unemployment Compensation	2,476
182 / 501750	Employee Tuition Refund	8,000
185 / 501810	Professional and Technical Membership Fees	4,000
186 / 501860	Training Programs for Staff Personnel	4,000
190 / 501970	Transportation and Other Travel Expenses for Employees	4,738
Personal Services Total		**$977,970**
Contractual Services		
225 / 520260	Postage	500
228 / 520280	Delivery Services	476
240 / 520490	External Graphics and Reproduction Services	2,000
245 / 520610	Advertising For Specific Purposes	452
260 / 520830	Professional and Managerial Services	200,000
298 / 521310	Special or Cooperative Programs	191,197
Contractual Services Total		**$394,625**
Supplies and Materials		
350 / 530600	Office Supplies	3,475
388 / 531650	Computer Operation Supplies	1,551
Supplies and Materials Total		**$5,026**
Contingency		
818 / 580033	Reimbursement to Designated Fund	(54,424)
847 / 580160	Grant Disbursements	15,373,523
883 / 580260	Cook County Administration	188,143
Contingency Total		**$15,507,242**
Operating Funds Total		**$16,884,863**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**BUREAU OF PLANNING & URBAN DEV**			
02	**P&D CDBG ADMINISTRATION - 9421401**			
1719	Grant Coordinator	23	1.0	91,119
0294	Administrative Analyst IV	22	1.0	65,237
1135	Project Leader- Data Systems	22	1.0	104,780
0175	Planner V	21	2.0	154,662

942 - COMMUNITY DEVELOPMENT BLOCK GRANT

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
0050	Administrative Assistant IV	18	1.0	74,601
0176	Planner III	18	2.0	143,446
0144	Accountant IV	17	1.0	45,105
0048	Administrative Assistant III	16	3.0	187,128
0177	Planner II	16	1.0	
			13.0	**$866,078**
TOTAL SALARIES AND POSITIONS			**13.0**	**$866,078**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**13.0**	**$866,078**

946 - SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS AND CHILDREN

U.S. Department of Agriculture - Illinois Department of Human Services: To provide low-income pregnant; breastfeeding and postpartum women, infants, and children 0 to age 5, determined to be a nutritional risk, at no cost, supplemental nutritious foods, nutritional education, and referrals to health and social services.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	162,653
115 / 501170	Appropriation Adjustment for Personal Services	2,998
136 / 501400	Differential Pay	7,459
170 / 501510	Mandatory Medicare Costs	2,494
172 / 501540	Workers' Compensation	2,580
174 / 501570	Statutory Pension	22,517
175 / 501590	Life Insurance Program	402
176 / 501610	Health Insurance	43,380
177 / 501640	Dental Insurance Plan	1,210
178 / 501660	Unemployment Compensation	2,580
179 / 501690	Vision Care Insurance	378
190 / 501970	Transportation and Other Travel Expenses for Employees	410
Personal Services Total		**$249,061**
Contingency		
883 / 580260	Cook County Administration	6,850
Contingency Total		**$6,850**
Operating Funds Total		**$255,911**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**SH IDHS FAMILY PLANNING TITLE X**			
01	**SH SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS AND CHILDREN - 9461508**			
2112	Nutritionist I	15	2.0	121,556
0939	Clerk Typist	09	1.0	41,097
			3.0	**$162,653**
TOTAL SALARIES AND POSITIONS			**3.0**	**$162,653**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**3.0**	**$162,653**

948 - GENETICS EDUCATION AND FOLLOW-UP

Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to support referral services to a population of newborns, children, and adults whose genetic condition necessitates coordinated health care services, including families identified as suspect for, or confirmed with a genetic disorder found as a result of newborn screening and those families who have experienced a sudden infant death.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Contingency		
818 / 580033	Reimbursement to Designated Fund	52,045
883 / 580260	Cook County Administration	11,955
Contingency Total		**$64,000**
Operating Funds Total		**$64,000**

950 - CHILDHOOD LEAD POISONING PREVENTION *

Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to provide Case Management Services for children with elevated levels of lead in their blood, environmental inspections to find the source of the lead poisoning, and mitigation of those sources.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Operation and Maintenance		
442 / 540200	Maintenance and Repair of Medical, Dental and Laboratory Equipment	10,000
Operation and Maintenance Total		**$10,000**
Capital Outlay		
540 / 560430	Medical, Dental and Laboratory Equipment	25,000
Capital Outlay Total		**$25,000**
Contingency		
818 / 580033	Reimbursement to Designated Fund	16,968
883 / 580260	Cook County Administration	5,774
Contingency Total		**$22,742**
Operating Funds Total		**$57,742**

** Pending Formal Agreement and Board Approval*

951 - HIV/AIDS SURVEILLANCE PREVENTION SERVICES

U.S. Department of Health and Human Services - Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will maintain a HIV/AIDS Surveillance System in suburban Cook County and to provide services to reduce HIV/AIDs through linkages to sexually transmitted infection treatment, HIV care, case management services, behavioral interventions, and partner notification services.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
115 / 501170	Appropriation Adjustment for Personal Services	66,298
170 / 501510	Mandatory Medicare Costs	961
172 / 501540	Workers' Compensation	994
174 / 501570	Statutory Pension	8,678
175 / 501590	Life Insurance Program	194
176 / 501610	Health Insurance	14,453
177 / 501640	Dental Insurance Plan	403
178 / 501660	Unemployment Compensation	994
179 / 501690	Vision Care Insurance	126
190 / 501970	Transportation and Other Travel Expenses for Employees	2,500
Personal Services Total		**$95,601**
Contingency		
818 / 580033	Reimbursement to Designated Fund	55,899
883 / 580260	Cook County Administration	16,833
Contingency Total		**$72,732**
Operating Funds Total		**$168,333**

955 - HIV/AIDS DIRECT PREVENTION SERVICES *

U. S. Department of Health and Human Services - Public Health institute of Metropolitan Chicago: Under this grant agreement, the Cook County Department of Public Health will provide HIV Counseling, Testing, and Referral, and Partner Counseling and Referral, along with Health education and Risk Reduction for any and all clients. CCDPH will deliver specific HIV prevention services to targeted populations listed by PHIMC in Contract Deliverables.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account	Approved Budget
Contingency	
818 / 580033 Reimbursement to Designated Fund	61,800
Contingency Total	**$61,800**
Operating Funds Total	**$61,800**

** Pending Formal Agreement and Board Approval*

969 - VISION AND HEARING SCREENING

Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will provide vision and hearing screening to eligible children, ages 5 to 17 who are eligible for free lunch program. The goal of this program is to identify those children who need a thorough eye and/or ear examination by a doctor and make a referral to the appropriate health professional.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Contingency		
818 / 580033	Reimbursement to Designated Fund	32,870
883 / 580260	Cook County Administration	7,550
Contingency Total		**$40,420**
Operating Funds Total		**$40,420**

974 - PH HIGH RISK CASE MANAGEMENT PROGRAM

U.S. Department of Health and Human Services - Illinois Department of Human Services: Under this grant agreement, the Cook County Department of Public health will provide case management services to high-risk infants identified by the Adverse Pregnancy Outcome Reporting System (APORS). The goal of services is to 1) decrease infant mortality and morbidity, 2) improve pregnancy outcomes, and 3) reduce the incidence of prematurity and low birth weight.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	335,438
170 / 501510	Mandatory Medicare Costs	4,530
172 / 501540	Workers' Compensation	4,532
174 / 501570	Statutory Pension	40,896
175 / 501590	Life Insurance Program	707
176 / 501610	Health Insurance	97,937
177 / 501640	Dental Insurance Plan	2,639
178 / 501660	Unemployment Compensation	4,532
179 / 501690	Vision Care Insurance	679
190 / 501970	Transportation and Other Travel Expenses for Employees	500
Personal Services Total		**$492,390**
Contractual Services		
220 / 520150	Communication Services	6,984
246 / 520650	Imaging of Records	26,284
Contractual Services Total		**$33,268**
Contingency		
883 / 580260	Cook County Administration	58,406
Contingency Total		**$58,406**
Operating Funds Total		**$584,064**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**PH IL DEPT OF HUMAN SERVICES**			
03	**PH HIGH RISK CASE MANAGEMENT PROGRAM - 9741506**			
0907	Clerk V	11	1.0	45,703
0906	Clerk IV	09	7.0	289,735
			8.0	**$335,438**
TOTAL SALARIES AND POSITIONS			**8.0**	**$335,438**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**8.0**	**$335,438**

975 - LOCAL HEALTH PROTECTION

Illinois Department of Public Health: As a state certified health department in the State of Illinois, the Cook County Department of Public Health is mandated to provide health protection services including, but not limited to, infectious diseases, food protection, potable (drinking) water supply, and private sewage disposal in suburban Cook County.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	1,229,935
115 / 501170	Appropriation Adjustment for Personal Services	8,296
120 / 501210	Overtime Compensation	10,000
170 / 501510	Mandatory Medicare Costs	17,446
172 / 501540	Workers' Compensation	18,048
174 / 501570	Statutory Pension	157,497
175 / 501590	Life Insurance Program	2,815
176 / 501610	Health Insurance	294,273
177 / 501640	Dental Insurance Plan	7,943
178 / 501660	Unemployment Compensation	18,048
179 / 501690	Vision Care Insurance	2,037
183 / 501770	Seminars for Professional Employees	5,000
185 / 501810	Professional and Technical Membership Fees	5,000
190 / 501970	Transportation and Other Travel Expenses for Employees	50,000
Personal Services Total		**$1,826,338**
Contractual Services		
220 / 520150	Communication Services	9,137
228 / 520280	Delivery Services	10,000
Contractual Services Total		**$19,137**
Supplies and Materials		
350 / 530600	Office Supplies	10,000
Supplies and Materials Total		**$10,000**
Contingency		
883 / 580260	Cook County Administration	206,163
Contingency Total		**$206,163**
Operating Funds Total		**$2,061,638**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01 PH IDPH HEALTH PROTECTION				
02 PH LOCAL HEALTH PROTECTION - 9751502				
2031	Sanitarian III	18	2.0	143,459
4876	Sanitarian II (Public Health)	17	1.0	66,559
2023	Public Health Educator II	17	1.0	66,297
2119	Epidemiologist II	16	3.0	193,819
2028	Sanitarian II	16	1.0	63,633
4110	Epidemiologist Senior	15	4.0	242,145
2027	Sanitarian I	15	3.0	155,832
2120	Epidemiologist I	14	4.0	210,219
2096	Health Advocate	10	2.0	87,972
			21.0	**$1,229,935**

975 - LOCAL HEALTH PROTECTION

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
TOTAL SALARIES AND POSITIONS			21.0	$1,229,935
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			21.0	$1,229,935

977 - PERINATAL HEPATITIS B PREVENTION

U.S. Department of Health and Human Services - Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will conduct Perinatal Hepatitis B Program to ensure that at-risk infants are age-appropriately vaccinated against Hepatitis B and to screen infants to determine the infant's serostatus; i.e. the state of either having or not having detectable antibodies against a specific antigen, as measured by a blood test.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Contingency		
818 / 580033	Reimbursement to Designated Fund	31,500
883 / 580260	Cook County Administration	3,500
Contingency Total		**$35,000**
Operating Funds Total		**$35,000**

979 - SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS & CHILDREN

U.S. Department of Agriculture - Illinois Department of Human Services: Under this grant agreement, the Cook County Department of Public Health will provide low-income, pregnant, breastfeeding, and postpartum women, infants, and children to age five (5) determined to be at nutritional risk, at no cost, supplemental nutritious foods, nutrition education, and referrals to health and social services.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	1,904,168
136 / 501400	Differential Pay	36,068
170 / 501510	Mandatory Medicare Costs	28,133
172 / 501540	Workers' Compensation	29,104
174 / 501570	Statutory Pension	164,920
175 / 501590	Life Insurance Program	4,540
176 / 501610	Health Insurance	568,316
177 / 501640	Dental Insurance Plan	14,585
178 / 501660	Unemployment Compensation	29,104
179 / 501690	Vision Care Insurance	4,258
186 / 501860	Training Programs for Staff Personnel	500
190 / 501970	Transportation and Other Travel Expenses for Employees	3,500
Personal Services Total		**$2,787,196**
Contractual Services		
265 / 520980	Independent Financial Audits and Reports	20,000
Contractual Services Total		**$20,000**
Contingency		
883 / 580260	Cook County Administration	24,524
Contingency Total		**$24,524**
Operating Funds Total		**$2,831,720**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01	**PUBLIC HEALTH IDHS SUPPLEMENTAL NUTRITION WIC**			
01	**PH SUPPLEMENTAL NUTRITION FOR WOMEN, INFANTS AND CHILDREN - 9791501**			
2112	Nutritionist I	15	13.0	798,055
2135	Dietary Technician	13	2.0	108,554
4082	Health Advocate(Public Health)	11	4.0	187,618
4080	Clerk IV (Public Health)	10	4.0	167,761
2096	Health Advocate	10	10.0	435,463
0906	Clerk IV	09	5.0	206,717
			38.0	**$1,904,168**
TOTAL SALARIES AND POSITIONS			**38.0**	**$1,904,168**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**38.0**	**$1,904,168**

GRANTS

995 - SAFE DRINKING WATER AND GROUND WATER PERMIT

U.S. Environmental Protection Agency - Illinois Department of Public Health: The IDPH Potable Water Program has two (2) parts: 1) Safe Drinking Water Program where the Cook County Department of Public Health will insure that all non-community water supplies will have a sanitary survey completed every two (2) years, and 2)Ground Water Permit Program where the Cook County Department of Public Health will inspect and issue permit to closed loop wells and water wells to ensure that these wells are constructed and located properly.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Contingency		
818 / 580033	Reimbursement to Designated Fund	23,333
883 / 580260	Cook County Administration	2,592
Contingency Total		**$25,925**
Operating Funds Total		**$25,925**

996 - SUMMER FOOD INSPECTION

U.S. Department of Agriculture -Illinois Department of Public Health: to provide funds to support the inspection of summer food facilities across suburban Cook County.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Contingency		
818 / 580033	Reimbursement to Designated Fund	10,842
883 / 580260	Cook County Administration	2,491
Contingency Total		**$13,333**
Operating Funds Total		**$13,333**

997 - ILLINOIS BREAST AND CERVICAL CANCER SCREENING

U.S. Department of Health and Human Services - Illinois Department of Public Health: Under this grant agreement, the Cook County Department of Public Health will provide free comprehensive breast and cervical cancer services for all eligible women. This program serves uninsured and/or under insured women 40-64 years of age. It provides high-quality screening and diagnostic services to detect breast and cervical cancer at its earliest stages.

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

Account		Approved Budget
Personal Services		
110 / 501010	Salaries and Wages of Regular Employees	42,596
115 / 501170	Appropriation Adjustment for Personal Services	2,099
170 / 501510	Mandatory Medicare Costs	648
172 / 501540	Workers' Compensation	670
174 / 501570	Statutory Pension	5,851
175 / 501590	Life Insurance Program	105
176 / 501610	Health Insurance	15,360
177 / 501640	Dental Insurance Plan	394
178 / 501660	Unemployment Compensation	670
179 / 501690	Vision Care Insurance	115
186 / 501860	Training Programs for Staff Personnel	135
190 / 501970	Transportation and Other Travel Expenses for Employees	1,000
Personal Services Total		**$69,643**
Contractual Services		
260 / 520830	Professional and Managerial Services	125,500
Contractual Services Total		**$125,500**
Contingency		
818 / 580033	Reimbursement to Designated Fund	15,423
883 / 580260	Cook County Administration	23,396
Contingency Total		**$38,819**
Operating Funds Total		**$233,962**

PERSONAL SERVICES - SUMMARY OF POSITIONS BY BUSINESS UNIT AND JOB CODE

Job Code	Title	Grade	Approved Budget FTE	Approved Budget Salaries
01 GRANT ACTIVITY				
02 PH BREAST AND CERVICAL CANCER EARLY DETECTION - 9971401				
0906	Clerk IV	09	1.0	42,596
			1.0	**$42,596**
TOTAL SALARIES AND POSITIONS			**1.0**	**$42,596**
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			**1.0**	**$42,596**

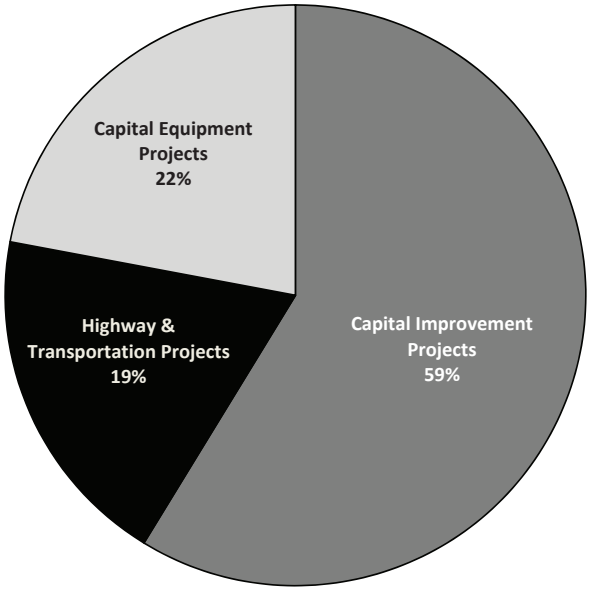
OVERVIEW OF CAPITAL BUDGET

Each year as part of the annual budget process the County reassesses its capital programming needs in regards to capital improvements for facilities, capital equipment purchases and highway and transportation planning. The County then separately determines its ability and willingness to both issue new taxpayer-funded debt for capital expenditures and fund less expensive capital projects through the operating budget as pay-as-you-go financing. The determination of funding levels and funding types are made as part of the Capital Budget and is reevaluated annually in light of legacy debt obligations, operating budget priorities and debt service costs. Once a prudent level of debt and operating financing is identified, the funding is matched to the projects and equipment that are necessary to address critical needs as determined by the capital renewal and deferred maintenance assessment. The available funding for that fiscal year determines the capital budget funding. The appropriation of the capital budget is part of the annual budget process.

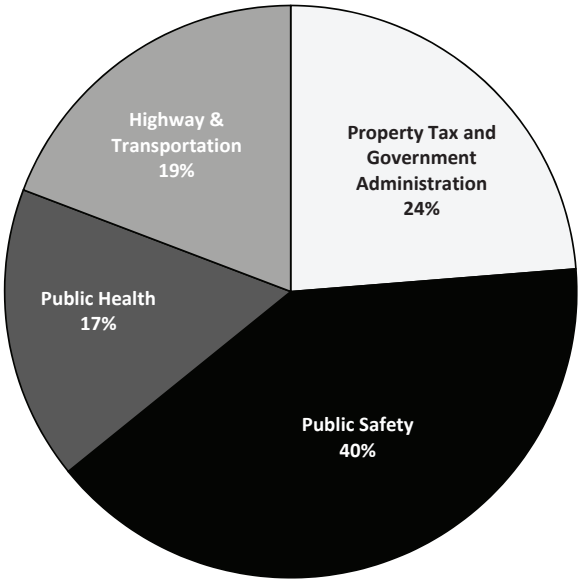
The County's proposed FY2016 Capital Budget recommends $338.8M in Capital Investments and includes: $199M in Capital Improvement Program (CIP) for County facilities; $74.7M in Capital Equipment needs (CE) for County departments and agencies; and $65.1M in Highway & Transportation projects for County maintained roads.

$199M in Capital Improvement Program (CIP) for County facilities; $74.7M in Capital Equipment needs (CE) for County departments and agencies; and $65.1M in Highway & Transportation projects for County maintained roads.

Capital Investment Plan



Capital Investment by Function



CAPITAL BUDGET

PURPOSE OF CAPITAL PROGRAMMING

The capital programming process allows for the identification, review, planning, and budgeting of capital investments. The process is designed to provide a comprehensive look at Cook County's present, mid-term, and long-term capital needs, which is essential for long term fiscal planning, including projected future debt service requirements.

Further, capital programming allows for the efficient and effective provision of public facilities and strategic repair and replacement of capital assets. Programming capital assets, such as facilities, highway infrastructure and technological systems, over time can promote more strategic use of Cook County's limited financial resources and assist in the coordination of public and private development. Because the capital programming process involves mid- and long-term planning, it allows the County to go beyond basic year-to-year budgeting and planning and to maintain an effective level of service for both the present and future County residents. Capital programming that coordinates planning, financing, and infrastructure and facilities improvements is essential to meet the needs of a jurisdiction uniquely situated as the center of the Midwest.

TRENDS AFFECTING FISCAL PLANNING FOR THE CAPITAL BUDGET

Several different kinds of trends and economic indicators are reviewed, projected, and analyzed each year for their impact on the operating budget and fiscal policy as applied to the Capital Budget. These trends and indicators include:

INFLATION: Important as an indicator of future project costs or the costs of delaying capital expenditures Population Growth/Decline: Provides the main indicator of the size or scale of required future facilities and services, as well as the timing of population-driven project requirements. Though Cook County population is largely stagnant, and has been for several decades, other factors may affect the use requirements for various facilities such as the Department of Corrections pre-trial detainee population.

DEMOGRAPHIC CHANGES: Changes in the number and/or locations within the County of specific age groups or other special groups, which provide an indication of requirements and costs of specific public facilities (e.g. the Health and Hospital System's facilities).

IMPLEMENTATION RATES: Measured through the actual expenditures within programmed and authorized levels. Implementation rates are important in establishing actual annual cash requirements to fund projects in the CIP portion of the Capital Budget. As a result, implementation rates are a primary determinant of required annual bond issuance

SPENDING AFFORDABILITY: One of the most important factors in the capital budget development process is determining spending affordability. Spending affordability is determined by the amount of debt service and pay-as-you-go capital funds that can be reasonably afforded by the operating budget given the County's revenue levels, operating/service needs, and capital/infrastructure needs. The size and financial health of the capital program is therefore somewhat constrained by the ability of the operating budget to absorb increased debt service amounts and/or operating requirements for pay-as-you-go capital

expenditures. Realizing that maintenance and improvement of County infrastructure is important to the overall health of the County, policymakers will continue to work to balance the levels of capital funding required and its impact to operating expenditures.

GUIDING PRINCIPLES OF CAPITAL PROGRAMMING

For the capital programming included in the FY2016 Capital Budget, the County employed the fundamentals of both zero and performance-based budgeting in the evaluation and recommendation of projects and funding. Some budgetary and programmatic principles invested in the Capital Budget include:

- To build facilities supporting County stakeholders' objectives;
- To support the physical development objectives incorporated in approved plans, including the 10-year CIP plan, capital equipment plan, and long-range transportation plan currently in development;
- To improve financial planning by comparing needs with resources, estimating future debt service and debt issuance to fund the plan, thus identifying future operating budget implications;
- To establish priorities among projects so that limited resources are used to the best advantage;
- To identify, as accurately as possible, the impact of public facility decisions on future operating budgets, in terms of energy use, maintenance costs, and staffing requirements among others;
- To provide a concise, central source of information on all planned rehabilitation of public facilities for citizens, agencies, and other stakeholders in the County.

FINANCIAL AND DEBT MANAGEMENT POLICIES

The Cook County Board-adopted financial and debt management policies provide the parameters for the amounts and timing of bond-financed projects to be included in the capital budget, ensuring that the CIP is financially sustainable and that it supports best practices in budgeting and capital programming. The FY2016 CIP includes revisions to the County's financial and debt management policies, based on recommendations resulting from an extensive review of these policies undertaken by the County. The County's financial policies including specific policies on debt and asset management, capital programming and capital expenditure accountability are located in the financial policies section of the budget book.

FUNDING THE CAPITAL PROGRAMMING PROCESS

Capital funding will be made using the following criteria:

- Use of debt to finance components of the capital budget will be used only when other financing sources have been evaluated and deemed unavailable;
- All equipment with a useful life of less than 5 years will be funded through pay-as-you-go means;
- The County will prioritize equipment/projects costing less than $150,000 and equipment/projects with lower useful life to be funded through pay-as-you-go means;
- The County will decrease the planned budgeted expenditure on debt supported capital equipment every year with the goal of eventually funding capital equipment through pay-as-you means entirely, with the exception of large non-recurring multi-year initiatives to acquire entirely new depreciable technology;
- The County will limit and clearly identify any County personnel that are associated with a capital project to be funded from debt proceeds, and will seek to avoid the funding of personnel from debt proceeds.

CAPITAL BUDGET

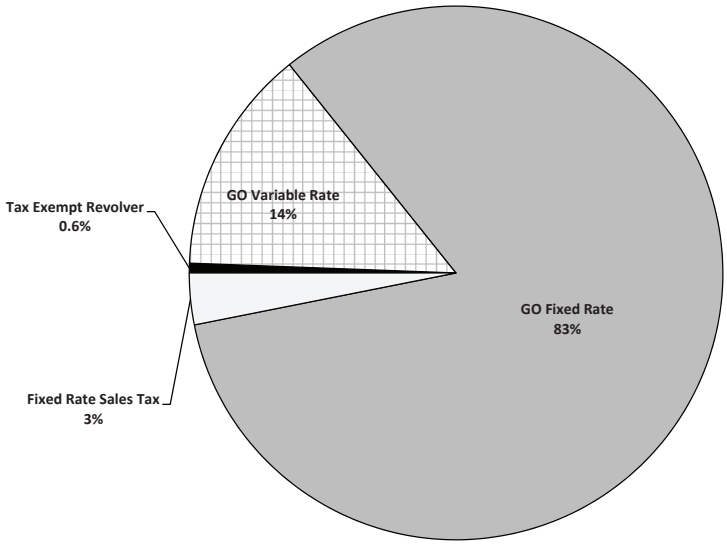
DEBT OVERVIEW

Analysis of the County's legacy and current debt obligations are essential to determine a prudent level of debt financing that will both allow for the critical renewal, repair and maintenance of capital projects and equipment and ensure that the County's debt does not unduly burden taxpayers or pose a risk to the County's credit ratings and overall credit-worthiness.

The County's debt is issued pursuant to the County's home rule powers under the 1970 Constitution of the State Of Illinois and authorizing ordinances adopted by the County Board. The County has authority to incur debt payable from ad valorem property tax receipts or from any other lawful source and maturing within 40 years from the time it is incurred without prior referendum approval.

The total debt portfolio is comprised of $3.5 billion worth of General Obligation ("GO") Bonds, Sales Tax Revenue Bonds and a General Obligation Tax Exempt Revolving Line of Credit. The following chart shows a breakdown of the County's debt portfolio:

Total Principal Outstanding as of 11/30/2015 - $3,491,526,750



Underlying the administration's focus on austerity with regards to debt issuance, the long-term General Obligation debt and self-insurance fund liabilities stood at $3.8 billion at the close of FY 2011. At the close of FY 2015 the County will have a total of slightly less than $3.5 billion in long-term bonded debt and self-insurance fund liabilities, or an 8.5% reduction.

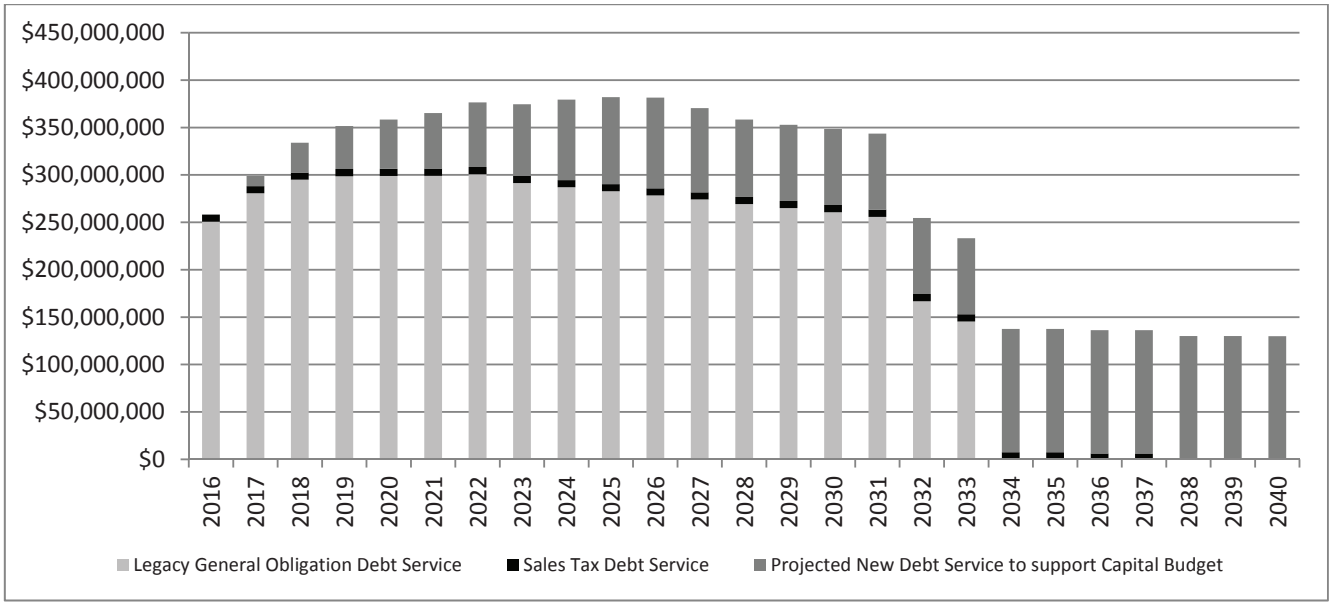
METRIC	CURRENT	MAXIMUM ALLOWED*
Direct Debt per Capita	$682	$1,000
Direct Debt as a percentage of Estimated Market Value of all taxable property	0.84%	1.25%
Direct Debt as a percentage of Equalized Assessed Value of all taxable property	2.76%	4.00%
Debt Service as a percentage of all operating funds	7.05%	15.00%
Variable Rate Debt as a percentage of overall debt portfolio	13.74%	25.00%

**Maximum values are self-imposed limitations as included in the County's Debt Management policies within the Financial Polices section of the FY2016 Executive Budget Recommendation.*

DEBT SERVICE

The County's Bond and Interest fund is utilized for General Obligation debt service payments. General Obligation debt service is paid through levy of ad valorem taxes upon all the taxable property in the County. Sales Tax bond debt service is paid through monthly deposits of sales tax revenue received by the County.

The following chart and the accompanying table shows the County's anticipated debt service due in coming years based on debt currently outstanding and anticipated new future borrowing:



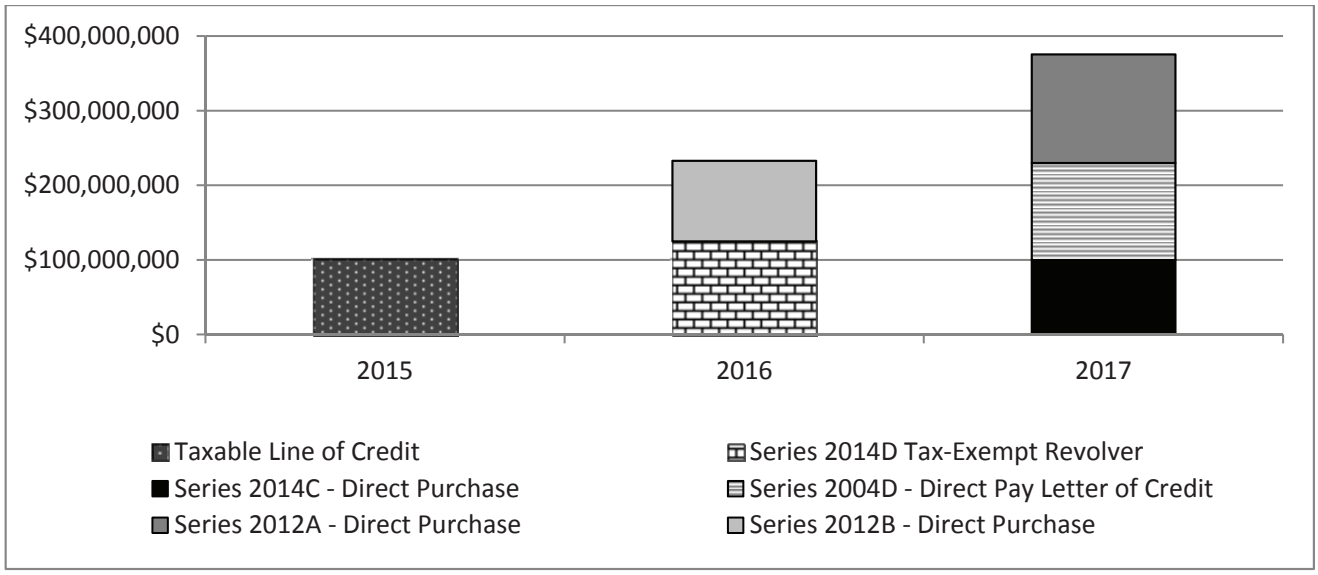
CAPITAL BUDGET

Budget Year	Principal	Net Interest*	Existing General Obligation Debt Service	Levy Abatement from Debt Service Funds on Hand	Legacy General Obligation Debt Service	Sales Tax Debt Service	Projected New Debt Service to support Capital Budget	Total Projected Debt Service
2016	$118,910,000	$159,082,620	$277,992,620	($27,301,015)	$250,691,605	$7,533,969	$0	$258,225,574
2017	$137,535,000	$153,262,863	$290,797,863	($10,106,258)	$280,691,605	$7,535,369	$10,704,750	$298,931,724
2018	$151,465,000	$146,978,464	$298,443,464	($3,408,146)	$295,035,318	$7,536,169	$31,426,100	$333,997,587
2019	$158,635,000	$140,031,096	$298,666,096	$0	$298,666,096	$7,534,569	$45,347,750	$351,548,415
2020	$166,740,000	$132,135,537	$298,875,537	$0	$298,875,537	$7,534,369	$52,007,400	$358,417,306
2021	$175,335,000	$123,823,442	$299,158,442	$0	$299,158,442	$7,535,332	$58,499,150	$365,192,924
2022	$185,905,000	$114,870,741	$300,775,741	$0	$300,775,741	$7,534,082	$68,157,000	$376,466,823
2023	$185,985,000	$105,352,528	$291,337,528	$0	$291,337,528	$7,532,457	$75,593,900	$374,463,885
2024	$191,355,000	$95,640,763	$286,995,763	$0	$286,995,763	$7,534,457	$84,882,500	$379,412,720
2025	$196,945,000	$85,767,040	$282,712,040	$0	$282,712,040	$7,534,457	$91,712,600	$381,959,097
2026	$202,700,000	$75,702,052	$278,402,052	$0	$278,402,052	$7,531,457	$95,661,500	$381,595,009
2027	$208,345,000	$65,763,095	$274,108,095	$0	$274,108,095	$7,535,207	$88,848,100	$370,491,402
2028	$213,745,000	$55,491,517	$269,236,517	$0	$269,236,517	$7,534,957	$81,696,900	$358,468,374
2029	$219,570,000	$45,440,505	$265,010,505	$0	$265,010,505	$7,535,457	$80,265,900	$352,811,862
2030	$225,901,750	$34,775,388	$260,677,138	$0	$260,677,138	$7,531,207	$80,265,900	$348,474,245
2031	$231,910,000	$23,877,301	$255,787,301	$0	$255,787,301	$7,531,957	$80,265,900	$343,585,158
2032	$153,730,000	$13,058,384	$166,788,384	$0	$166,788,384	$7,532,707	$80,265,900	$254,586,991
2033	$139,570,000	$5,870,064	$145,440,064	$0	$145,440,064	$7,534,307	$80,265,900	$233,240,271
2034	$0	$0	$0	$0	$0	$7,534,307	$129,975,900	$137,510,207
2035	$0	$0	$0	$0	$0	$7,532,057	$129,972,200	$137,504,257
2036	$0	$0	$0	$0	$0	$6,251,250	$129,974,600	$136,225,850
2037	$0	$0	$0	$0	$0	$6,252,750	$129,972,400	$136,225,150
2038	$0	$0	$0	$0	$0	$0	$129,974,900	$129,974,900
2039	$0	$0	$0	$0	$0	$0	$129,975,250	$129,975,250
2040	$0	$0	$0	$0	$0	$0	$129,971,300	$129,971,300

**Interest is net of Federal subsidies received on Build America Bonds.*

CREDIT FACILITY EXPIRATION TIMING

The County currently has four outstanding variable rate bond issues and two lines of credits. The bank credit facilities associated with variable rate bonds and both lines of credit are subject to expiration between Fiscal Years 2015 and 2017. The table below summarizes the expiration timing for each facility and type of credit facility. Specifically the bonds are supported by either Direct Pay Letter of Credit (DPLoC) or direct bank placements. The County does not have any interest rate derivatives associated with any of its outstanding indebtedness, and these credit agreements generally terminate if the County's General Obligation bond rating is downgraded below BBB/Baa2.



COUNTY BOND RATING

GENERAL OBLIGATION DEBT

Rating Agency	Rating	Outlook
Moody's Investor Services	A2	Negative
Standard & Poor's	AA	Negative
Fitch Rating	A+	Negative

SALES TAX DEBT

Rating Agency	Rating	Outlook
Standard & Poor's	AAA	Stable

FY2015 RECAP

GENERAL OBLIGATION BONDS, SERIES 2014D (TAX EXEMPT REVOLVING LINE OF CREDIT)

On December 19, 2014, the County issued General Obligation Bonds, Series 2014D in the amount of $125 million as authorized by the Board of Commissioners. The bonds were issued as a tax-exempt line of credit with PNC Bank and will be used to fund the County's upcoming capital improvement and capital equipment needs during the construction and acquisition phase of the projects. The County projects that the Tax Exempt revolver will have an approximately $20 million drawn balance by 11/30/2015.

FUTURE FINANCING ANTICPATED IN FY2016

USE OF TAX EXEMPT REVOLVER, SERIES 2014D

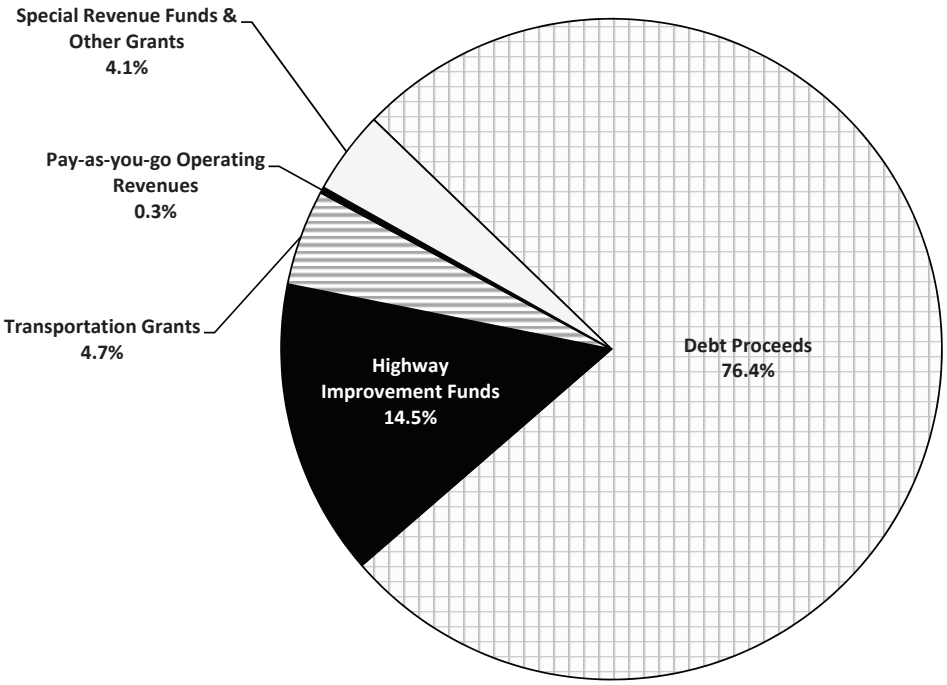
The capital investment identified from debt proceeds in the 2016 Capital Budget is currently contemplated to come in part from proceeds of draws on the Tax Exempt Revolver, Series 2014D, and the Revolver is expected to be the sole use of funding in Fiscal Year 2016. Future bond issues over time will finance the portions of the Capital Budget funded in out years. It is anticipated that the amount drawn during FY2016 will total $10.5 million, reflecting the funding for projects approved in 2014, 2015 and the 2016 Capital Budget. The County anticipates issuing fixed rate bonds with maturities that are commensurate with the average useful life of the projects funded by the drawn amount on the revolving line of credit. Additionally, the County will continue to monitor municipal debt capital markets to seek opportunities for economic refunding of its substantial legacy debt.

CAPITAL BUDGET

FUNDING THE CAPITAL PROGRAM

The Capital Budget is predominately funded from sources outside of the County's operating funds. The primary source of funding for CIP and CE is municipal debt issued by the County; although, a small portion of capital improvement projects and capital equipment is funded through pay-as-you-go funds, grants, and special purpose funds. The County's Highway projects are primarily funded through the County's allocation of the Motor Fuel Tax funds from the State of Illinois as well as other Federal and State of Illinois grants on a pay-as-you-go basis.

Capital Funding Source



Sources	Amounts
Debt Proceeds	$258,905,850
Highway Improvement Funds	$49,169,000
Transportation Grants	$15,928,000
Pay-as-you-go Operating Revenues	$1,000,000
Special Revenue Funds & Other Grants	$13,800,000
Total	**$338,802,850**

Uses	Amounts
Capital Improvement Projects	$199,005,850
Highway & Transportation Projects	$65,097,000
Capital Equipment Projects	$74,700,000
Total	**$338,802,850**

FUTURE BORROWING REQUIRED TO SUPPORT THE CAPITAL BUDGET: FY2016 TO FY2020

Source	Proposed FY2016	Proposed FY2017	Proposed FY2018	Proposed FY2019	Proposed FY2020
Capital Improvement Program	$89,372,000	$224,807,000	$197,740,000	$105,565,000	$102,815,000
Capital Equipment Purchases	$40,000,000	$45,000,000	$10,000,000	$10,000,000	$0

RELATIONSHIP BETWEEN CAPITAL AND OPERATING BUDGETS

The County's bond and interest fund is utilized to fund General Obligation debt service payments through a designated debt service property tax levy. The County's Capital Budget is predominately funded through the issuance of municipal bonds. Accordingly, any further increase in debt service will further reduce available revenues from property tax receipts to fund general operations. Sales Tax Revenue Bonds similarly reduce sales tax revenues available for operations in future years as debt service claims a portion of these revenues in future years. If borrowing is used to fund the investment, a $10 million investment in a capital equipment asset with an eight-year useful life would have a $1.6 million impact in subsequent years' operating budgets through increased debt service. Similarly, if debt is used to fund a $10 million investment in highways or County facilities, there would be an impact of $550,000 during the initial 10-year interest-only period and greater impacts in out years. These factors underlie the need to prudently determine the best means of financing the Capital Budget, and to ensure that investments that result in reduced operating expenditures are prioritized.

The cost of operating and maintaining newly completed capital projects also has an impact on the operating budget. For example, the replacement of a building's roof, windows, and mechanical systems may result in a decrease in the cost of utilities, which would in turn effectively lower the facility's operating costs. Conversely, the greatest operating impacts often occur with the construction of a new facility. In such cases, costs related to staffing the facility, including the required professional, support and maintenance staff, and additional operating and utility costs would add expense lines to the operating budget. Similarly, completed information technology projects will likely entail additional operating costs such as upgrades, license renewals, or training of staff to operate new systems but may have reduced operating costs associated with efficiencies.

Capital expenditures selected by the County in the Capital Budget can have positive impacts on the operating budget. Specific positive impacts are highlighted in the following section.

CAPITAL BUDGET

SUMMARY OF CAPITAL INVESTMENTS AND THEIR IMPACT ON THE COOK COUNTY OPERATING BUDGET

Each year Cook County lays out its capital investment needs through its Capital Improvement Program for facilities, Capital Equipment Budget for asset purchases and Highway and Transportation Plan for road and bridge infrastructure improvements.

CAPITAL IMPROVEMENT PROGRAM

The Department of Capital Planning and Policy (DCPP) works collaboratively with the Bureau of Finance to determine available resources and project the cash flow needs in order to implement the CIP. The intent is a long-term projection of debt service levels and funding implications for County initiatives over a ten year period, so that the cost of capital improvements are not measured solely in terms of the initial cost, but takes into consideration the long-term fiscal impacts on the County's operating budget. DCPP is recommending approximately $1.38 billion in spending over the next 10 years, which averages roughly $138 million a year. The three guiding principles that dictate the Capital Improvement Program's (CIP) approach includes achieving code compliance, creating operational savings and right-sizing operations. DCPP, in conjunction with other departments with-in the Bureau of Asset Management, continues to seek and provide additional operational efficiencies by reducing operational expenses through the consolidation of underutilized space and dispensation of assets that are no longer viable. The 2016 CIP also emphasizes the County's commitment to initiatives to consolidate its real estate footprint and to reduce energy and natural resource usage through energy efficiency and guaranteed performance contracts.

DEMOLITION OF COOK COUNTY JAIL DIVISION I, IA, III, & XVII

In conjunction with the President's and Sheriff's Offices, DCPP is moving forward with substantial demolition initiatives on the Department of Corrections campus (County Jail). The initial phase of this demolition will begin with Divisions III & XVII and demolition of Divisions I & IA will follow. These demolitions are expected to save more than $3 million in building operating costs during FY 2016 and avoid $188 million in capital costs over the next decade. Based upon the excessive age of these facilities and the sustained decreases in the jail population, there is a cost benefit to reducing the current footprint of the jail for operational and energy savings. Demolishing older and underutilized buildings provides immediate operational savings as well as relieves congestion on the campus and provides opportunity for further consolidation and redevelopment that is in tune with the changing dynamics of the County's public safety policies.

COOK COUNTY CENTRAL HOSPITAL CAMPUS REDEVELOPMENT AND STRATEGIC CONSOLIDATION

To better serve patients, and County taxpayers, Cook County's Stroger Hospital Campus is in the beginning phases of redevelopment. Building on the recommendations from the REASRP, facilities will undergo consolidation to reduce the cost of deferred maintenance, allow for future adaptability, and increase connectivity among various medical functions performed on the campus. Future construction will moderate costs by capitalizing on savings from LEED principles. And the realignment of space will free up land to be used for market rate development, which will provide a new revenue source for the County.

Additionally, through the countywide facility condition assessment, it was determined that a strategic reduction of aging and underutilized healthcare facilities could result in substantial operational and energy

savings. Through further analysis, DCPP developed a strategic plan to reduce the healthcare footprint at all three primary campuses; Central Campus (IMD), Provident and Oak Forest. Phase one of this demolition initiative includes the razing of four buildings at the Oak Forest Campus, the Sengstacke building at the Provident Campus and Fantus Clinic at the Stroger Campus. Over the next 20 years, the County estimates operating the campus as it is would cost $350 million, and another $130 million would need to be spent in capital investments to repair aged buildings. Demolishing the buildings will enable the County to avoid a 10-year capital investment of more than $100 million, and will also reduce operating expenses by about $1.3 million annually. This is a substantial undertaking that will provide immediate operational savings and provide a platform for both strategic redevelopment and adaptive reuse.

WAREHOUSE CONSOLIDATION

Through the county-wide facility condition assessment, it was determined that a strategic reduction of aging and underutilized warehouse facilities could result in substantial operational and energy savings. Through further analysis, DCPP developed a strategic plan to reduce the County's warehouse portfolio and look for alternatives to provide modern and right-sized storage facilities. Phase 1 of this consolidation was the build-out of the new Cicero warehouse, completed last year, which combined the Clerk of the Circuit Court's storage needs into one modern and efficient facility. The next phase will include the consolidation of the remaining Rockwell and Hawthorne storage facilities. This consolidation will accommodate the balance of the County's current and future storage needs. Key components of this new facility will include areas for secure and environmentally sensitive material as well as data storage requirements.

GUARANTEED ENERGY PERFORMANCE CONTRACTING

DCPP has partnered with the Department of Environmental Control to enter into a Guaranteed Energy Performance Contract (GEPC) at Stroger Hospital campus totaling $24M in improvements and $36M at the Department of Corrections facilities at 26th and California. The GEPC projects began in August of 2012 and the Stroger project is completed and the DOC project is approximately 95% complete. These energy conservation projects will yield $4.1M each year at the completion of the energy initiatives in operational and utility cost savings over the 20-year contract performance period, versus associated annual debt service costs of approximately $3.9 million annually during the same time period. These projects have also earned the county over $4.2M in Illinois DCEO related rebates and grants. Two additional GEPC projects totaling $44M were approved by the Board in July to begin Phase 2 Construction and Implementation at four suburban courthouses, five highway maintenance facilities, and the corporate buildings (118 N. Clark and 69 W. Washington). The energy savings resulting from the implementation of these projects saves money for taxpayers and demonstrates the County's commitment to improving our buildings' performance and reduce our impact on the environment.

HIGHWAY AND TRANSPORTATION

The Cook County 2016-2019 Transportation Program totals $287.9M, with $65.1M programmed in FY 2016 for engineering, construction, right-of-way acquisition and maintenance contracts. These funds will cover projects that are already in progress and those that will be initiated in 2016. The program is fiscally constrained based on expected levels of funding from current revenue sources, as a result a need for increased funding for Roads and Bridges has been identified in the planning process. As far back as at least

CAPITAL BUDGET

1997, a significant portion of Motor Fuel Tax (MFT), the primary source of funding for highway infrastructure, has been used to support Circuit Court Operations. In FY2016, the County will begin a rollback of the MFT funds supporting court operations and by 2017, all MFT funds ($64.5M over 2015 funding levels) will be allocated to the Department of Transportation and Highways. The 2015-2019 Transportation Plan is funded primarily by Motor Fuel Tax (MFT) revenues, supplemented with Federal and State grants, local reimbursements, the remainder of the 2012 Cook County Road Construction Bond program, and bank account interest. Over the next 5 years, a total of $587.1M is estimated in transportation revenue.

Collaboration with the State and local municipalities in recent years has resulted in success securing new State and Federal funding sources related to economic development for a number of projects in the 2015-2019 Program. These include $1.95M in IDOT Economic Development Program (EDP) funds for 151st Street and 156th/157th Street projects, $1.93M in federal Community Development Block Grant funding for 151st Street, 156th/157th Street and Center Street projects, and $2.5M in Illinois Department of Commerce and Economic Opportunity funds for the 167th Street project.

Local reimbursements from municipalities, the Metropolitan Water Reclamation District, and the Illinois State Toll Highway Authority also provide project funding to support collaborative improvements, which impact multiple jurisdictions and involve multi-agency coordination.

CAPITAL EQUIPMENT

The 2016 Capital Budget recommended funding for $74.7 million in Capital Equipment. A total of 83% of the FY2016 Capital Budget is devoted to Information Technology, with the remaining 17% composed of vehicle purchases, fixed plant assets and medical lab equipment.

The largest major IT capital equipment project recommended in FY2016 is the Enterprise Resourcing Planning (ERP) Software Implementation project ($21.5M). Its implementation will address a critical need in modernizing County government operations through the use of integrated applications and automation of several back office functions. Continuing to prioritize projects that will facilitate the migration of the County's systems and data off the mainframe will save approximately $5.5 million annually in maintenance and hosting costs once all data has been migrated in approximately five years. Other major IT capital equipment projects include the Integrated Tax Administration System ($5.7M). The new Integrated Property Tax System will improve customer service by sending out timely and accurate tax information, modernizing an antiquated system and reducing outmoded data. Getting tax bills out on time also saves underlying taxing districts an estimated $1 million per month by avoiding tax anticipation warrants or dipping into reserves.

The FY2016 operating budget includes some investments in capital equipment that will be funded through pay as-you-go funding. The goal is to prioritize equipment/projects that cost less than $150,000, and in any event ensure that projects that have a useful life of less than 5 years are paid through these funds.

CAPITAL BUDGET HIGHLIGHTS AND SIGNIFICANT PROJECTS FOR THE UPCOMING YEAR

CAPITAL IMPROVEMENT PROGRAM HIGHLIGHTS

CORPORATE CAPITAL PROJECTS

- Dunne Building Pedway Renovation
- Warehouse Consolidation
- 5th Floor Boardroom Renovation for ADA Compliance
- Consolidating the Print Shop into a Centralized Facility

HEALTH AND HOSPITAL SYSTEM PROJECTS

- Strategic Demolition on Each Major Healthcare Campus
- Construction of Community Based Healthcare Clinics
- New Medical Diagnostic Center
- Forensic Medicine Toxicology and Autopsy Facility Modernization

PUBLIC SAFETY PROJECTS

- Department of Corrections demolitions
- Courthouse Security Enhancements
- Repurposing Facilities to Create a Mental Health Treatment Center
- New Child Advocacy Rooms in the Criminal Courts Building and Rolling Meadows Courthouse

COUNTYWIDE PROJECTS

- Guaranteed Energy Performance Contracting
- LEED-Certified Construction Projects
- Roof Replacements
- ADA Compliance Assessment for the Corporate, Health & Hospital, and Department of Corrections Facilities

HIGHWAY AND TRANSPORTATION HIGHLIGHTS

MAJOR FY2016 PROJECTS:

- Lake Cook Road – road, bridge, and traffic signal improvements
- Roselle Road – road, bridge, and traffic signal improvements
- Joe Orr Road – new roadway construction

CAPITAL EQUIPMENT SUMMARY

- Countywide Enterprise Resource Planning System
- Integrated Property Tax System
- Clerk of the Circuit Court Electronic Case Management System
- Revenue Integrated Tax Administration System

CAPITAL IMPROVEMENT PROJECTS

EXECUTIVE SUMMARY

Cook County's Capital Improvement Program (CIP) sets forth the plan for the design, construction and renovation of buildings and building systems, making them safe, functional, efficient and cost-effective to deliver Cook County services to the public. The Bureau of Asset Management and the Department of Capital Planning & Policy (DCPP), with the approval of the Cook County Board President and Cook County Board of Commissioners, develops and provides day-to-day oversight of the County's CIP.

DCPP is recommending approximately $1.4 billion in spending over the next 10 years, which averages roughly $138 million a year. Code compliance, economical operations and appropriate utilization are the three guiding principles that dictate the CIP's approach. The 2016 CIP emphasizes the County's commitment to improving the occupants and visitor's experience to provide and receive services throughout the County by facilitating projects to improve security, fire and life safety systems, code compliance issues as well as continued strides to comply with the American with Disabilities Act, as a continuing priority. DCPP continues initiatives to reduce energy and natural resource usage through energy efficiency and guaranteed performance contracts in order to ensure that County facilities are operating economically and ecologically to the greatest reasonable extent. DCPP, in conjunction with other departments within the Bureau of Asset Management, continues to seek and provide additional operational efficiencies by reducing operational expenses through the consolidation of underutilized space and disposition of assets that are no longer needed. In 2016, strategic developments are being implemented across the County's portfolios to achieve these principles.

Cook County Department of Homeland Security – Emergency Operations Center

CAPITAL IMPROVEMENT PROGRAM - 2016-2025

STRATEGIC FRAMEWORK FOR CAPITAL IMPROVEMENTS

In 2012, DCPP and Department Real Estate Management (DREM) brought on a consultant team to assess designated County-owned facilities and conduct condition assessments of building structures, systems, utilities, equipment, and site systems; rate the facility and building systems' conditions. As a result, the Real Estate Asset Strategic Realignment Plan (REASRP) provided comprehensive reports that are the basis for utilization efforts as well as prioritized capital improvements. From the inspection data, a long-range capital improvement plan for years 2014 to 2023 was developed to prioritize and address identified capital needs in a prioritized and strategic basis. The REASRP consultant team made some high level recommendations for each of the County's portfolios detailing how to strategically consolidate and make better use of County assets. Implementation to date includes the development of the Cicero Records Center and the consolidation of the Clerk's Child Support Division among other initiatives. This year's 2016-2025 CIP continues to build upon and implement the REASRP data and include these prioritized capital needs as well as recommended strategic redevelopment initiatives.

The 2016-2025 CIP is a 10 year plan with an estimated budgetary appropriation of $199 million in FY 2016, addressing capital renewals and renovations; as well as strategic redevelopments across all County portfolios.

DCPP works collaboratively with the Bureau of Finance to determine available resources and project the cash flow needs in order to implement the CIP. The intent is a long-term projection of debt service levels and funding implications for County initiatives over a ten year period, so that the cost of capital improvements are not measured solely in terms of the initial cost, but takes into consideration the long-term fiscal impacts on the County's operating budget.

DEVELOPMENT OF THE CAPITAL PLAN

DCPP develops the Capital Plan through a process of gathering analytical information from each facility's condition assessment report and analyzing user department's business case requests.

This enables the DCPP to:

- Identify and address critical system replacements and upgrades.
- Calculate the estimated costs of those improvements.
- Prioritize improvements according to the County's long-term objectives.
- Run funding scenarios that demonstrate the impact of differing spend levels.
- Develop a capital plan and budget that will sustain the facilities and support their core function.

DCPP uses capital renewal[1] and deferred maintenance[2] assessment software to maintain updated data that is used to provide a facility condition assessment of each County-owned facility. The assessment provides a detailed, system-level inventory of the County facilities and identifies capital renewal and deferred maintenance deficiencies. From the list of deferred maintenance DCPP then selects projects based on the prioritization listed below.

CAPITAL IMPROVEMENT PROJECTS

PRIORITY FOR MAINTENANCE AND REPLACEMENT
Priority 1 – Currently Critical (Immediate) Conditions require immediate action to correct a cited safety hazard, stop accelerated deterioration, or return a facility to operation.
Priority 2 – Potentially Critical (Years 1-2) Conditions, if not corrected expeditiously, will become critical within a year resulting in intermittent operations, rapid deterioration, potential life safety hazards, etc.
Priority 3 – Necessary/Not Yet Critical (Years 3-4) Conditions require appropriate attention to avoid predictable deterioration, potential downtime, or associated damage or higher costs if deferred further.
Priority 4 – Recommended (Years 5-10) Conditions include items that represent sensible improvement to existing conditions but are not required for the basic function of the facility, overall usability improvements, or long-term maintenance cost reduction.
Priority 5 – Does Not Meet Current Codes but is "Grandfathered." No action is required at this time; however, renovation work performed in the future may trigger correction.

The facility condition data developed during the County assessment in 2013 provided a facility condition index (FCI) for each facility. A building's FCI is calculated by dividing the cost of required improvements by the building's current replacement value (see next page).

FCI = Maintenance, replacements, deficiencies of facility(ies)

$$\textbf{FCI} = \frac{\text{Maintenance, replacements, deficiencies of facility(ies)}}{\text{Current Replacement value of facility(ies)}}$$

In 2013 the Cook County facilities had an average FCI of 40.40%. The industry standard for an FCI above 75% represents that the cost to renovate has exceeded the potential for a return on invested capital. The funding required to gradually reduce the current facility condition index (FCI) is forecasted with on-going capital renewal needs and strategic redevelopments, retiring facilities that have exceeded their useful life, and investments in new facilities.

This recommended Capital Improvement Program allocates funding to address Priority 1 'critical needs' projects (e.g. life safety, code and regulatory, risk of failure to critical systems and building envelopes), limited Priority 2 'Potentially Critical' projects and strategic redevelopment opportunities. The actual funding needs have been identified in the 2016 CIP and are allocated as shown in the chart below.

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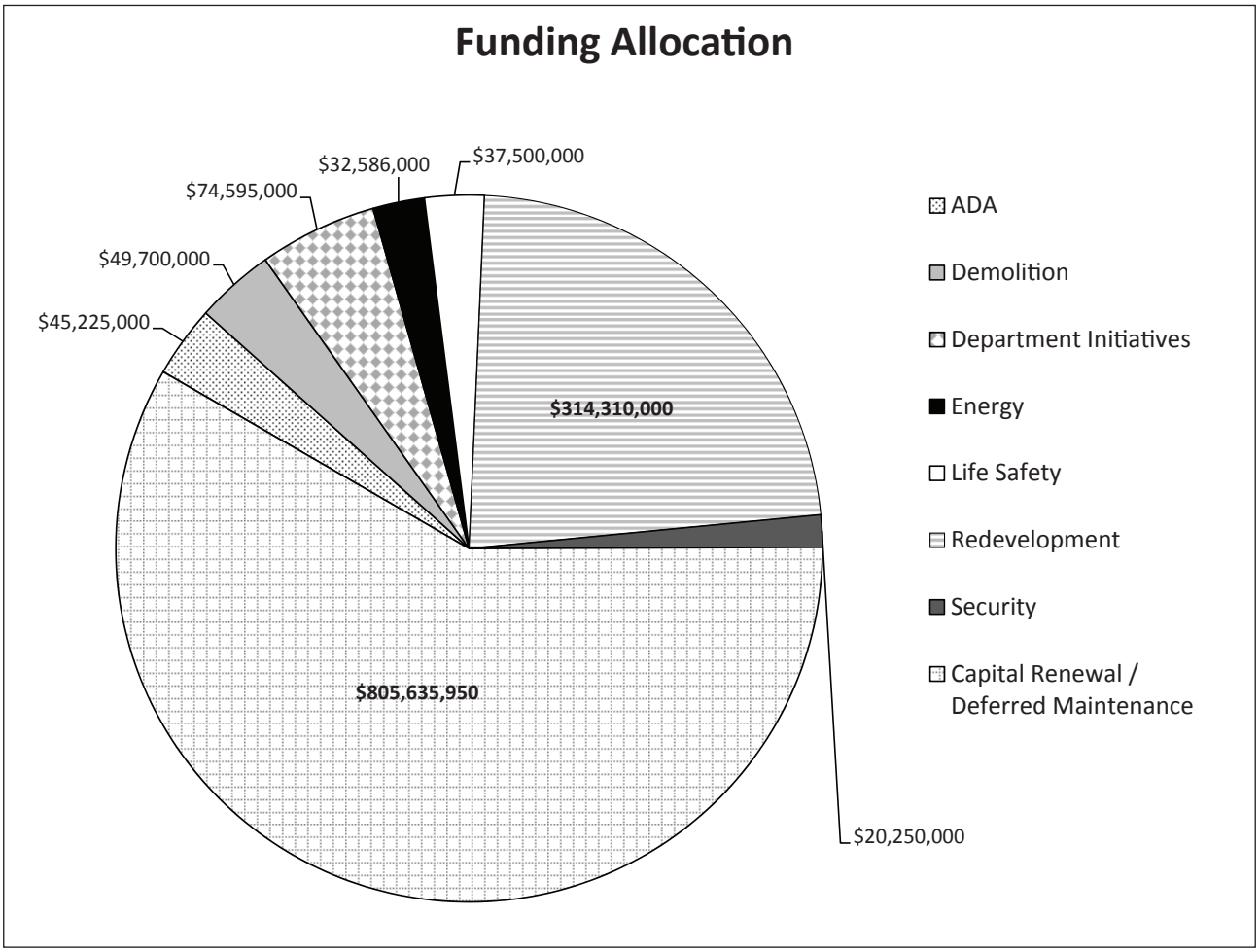
[1]*Capital renewal is defined as a systematic management process to plan and budget for known cyclic repair and replacement requirements that extend the life and retain usable condition of facilities and systems. Capital renewal is a planned investment program that ensures that facilities will function at levels commensurate with the facilities mission. Included are major building and infrastructure systems and components that have a maintenance cycle in excess of one year.*

[2]*Deferred Maintenance is defined as the practice of postponing maintenance activities such as repairs on both real property (i.e. infrastructure) and personal property (i.e. equipment) in order to save costs, meet budget funding levels, or realign available budget monies. The failure to perform needed repairs could lead to asset deterioration and ultimately asset impairment. Generally, a policy of continued deferred maintenance may result in higher costs, asset failure, and in some cases, health and safety implications.*



2016-2025 Capital Improvement Program – Funding Allocation

PORTFOLIO OVERVIEWS & SIGNIFICANT PROJECTS

The County's assets have been categorized into four separate portfolios as follows:

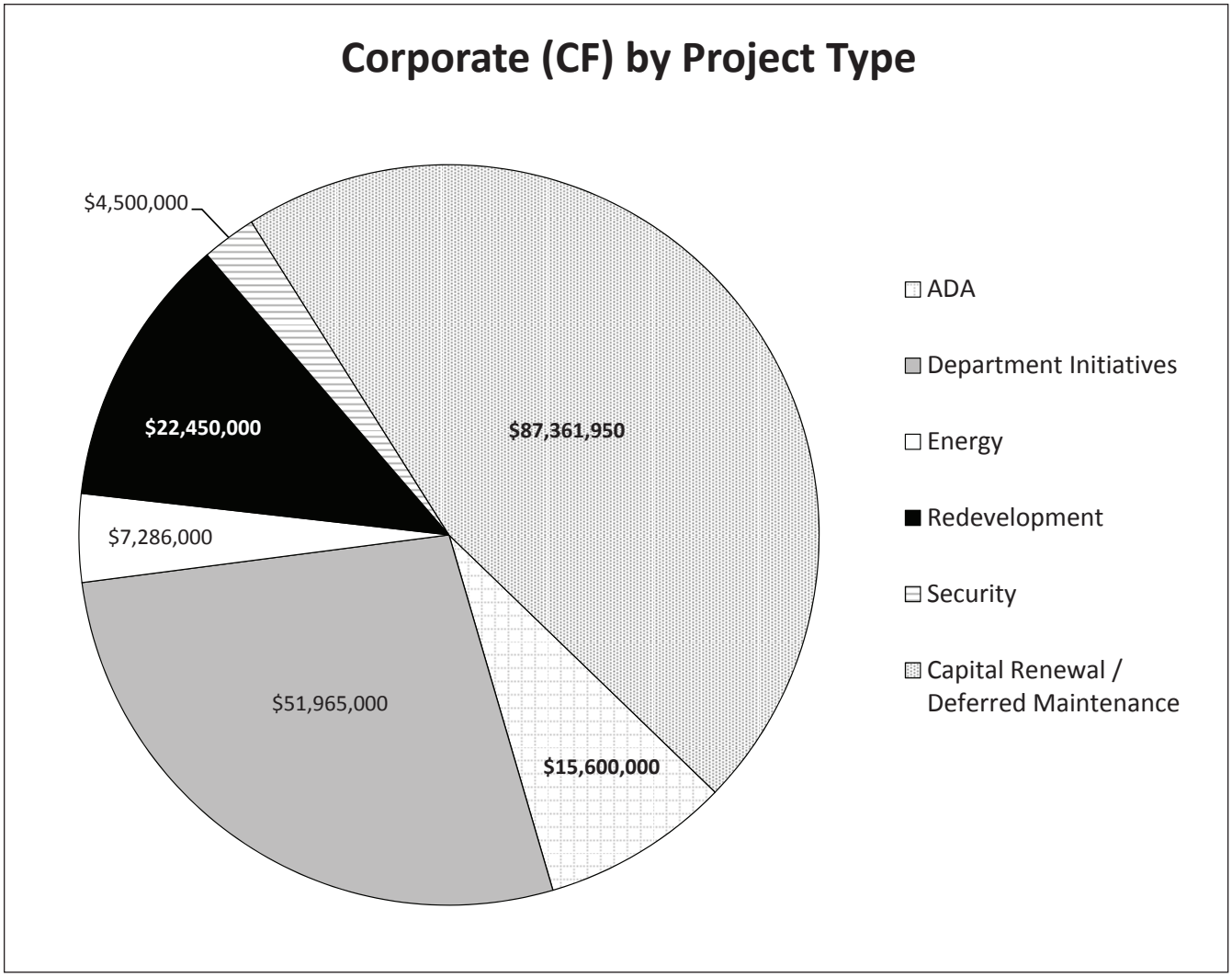
- Corporate Facilities
- Heath and Hospitals
- Public Safety
- Countywide Projects

CORPORATE PORTFOLIO

The Cook County Corporate Portfolio operating group utilizes 2.6M square feet of facilities built between 1906 and 2013 Included in the corporate operating group are projects at facilities such as the County Building, George W. Dunne County Office Building, Warehouses, and Highway Department facilities.

CAPITAL IMPROVEMENT PROJECTS

CORPORATE FACILITIES	TOTAL CIP	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
CCHD Maintenance Fac. Dist. 1	$2,985,000	$0	$2,985,000	$0	$0	$0	$0	$0	$0	$0	$0
CCHD Maintenance Fac. Dist. 2	$5,709,700	$0	$500,000	$5,209,700	$0	$0	$0	$0	$0	$0	$0
CCHD Maintenance Fac. Dist. 3	$1,120,000	$0	$0	$0	$0	$0	$100,000	$1,020,000	$0	$0	$0
CCHD Maintenance Fac. Dist. 4	$6,730,000	$0	$0	$600,000	$6,130,000	$0	$0	$0	$0	$0	$0
CCHD Maintenance Fac. Dist. 5	$7,538,200	$0	$0	$0	$0	$7,538,200	$0	$0	$0	$0	$0
County Building	$66,571,500	$6,321,500	$14,750,000	$3,000,000	$5,500,000	$17,500,000	$2,500,000	$2,000,000	$15,000,000	$0	$0
Countywide Corporate	$53,300,000	$12,300,000	$10,000,000	$6,000,000	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$3,000,000	$3,000,000	$3,000,000
George W. Dunne Admin Building	$14,758,550	$11,880,350	$2,358,200	$65,000	$65,000	$65,000	$65,000	$65,000	$65,000	$65,000	$65,000
Hawthorne Warehouse / New Facility	$30,300,000	$300,000	$3,000,000	$27,000,000	$0	$0	$0	$0	$0	$0	$0
Rockwell Warehouse	$150,000	$150,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
Grand Total	**$189,162,950**	**$30,951,850**	**$33,593,200**	**$41,874,700**	**$15,695,000**	**$29,103,200**	**$6,665,000**	**$7,085,000**	**$18,065,000**	**$3,065,000**	**$3,065,000**



Dunne Building, 69 W. Washington – Rendering of Proposed Pedway Renovation Project

CORPORATE CAPITAL PORTFOILIO PROJECTS FOR 2016

DUNNE BUILDING PEDWAY RENOVATION

The Dunne Building's Pedway system has pervasive water intrusion issues that require immediate attention to limit the damage to the building's foundational structure and finishes. As the Pedway is an integral pedestrian route for County staff and visitors, the renovation will be completed in phases to accommodate daily public traffic in these areas. The renovation will primarily revolve around addressing the water infiltration, but will also include finishes replacement and upgrades to address any damage incurred by the moisture.

WAREHOUSE CONSOLIDATION

Through the county-wide facility condition assessment, it was determined that a strategic reduction of aging and underutilized warehouse facilities could result in substantial operational and energy savings. Through further analysis, DCPP developed a strategic plan to reduce the County's aging warehouse portfolio and look for alternatives to provide modern and right-sized storage facilities. Phase 1 of this consolidation was the build-out of the new Cicero Records Center, which combined the Clerk of the Circuit Court's cover records into one modern and efficient facility. The next phase will include the consolidation of the remaining Rockwell and Hawthorne storage facilities. This consolidation will accommodate the balance of the County's current and future storage needs. Key components of this new facility will include areas for secure and climate control sensitive material as well as data storage requirements.

ADA 5th FLOOR BOARDROOM RENOVATION

The Cook County Boardroom lacks the appropriate level of ADA compliance for employees and public visitors, as required by code. DCPP is addressing these compliance related issues with a project that will renovate the existing Boardroom to bring it into compliance with the current code and provide our staff as well as the public with the current standards for accessibility. The project includes ADA compliance alterations as well as associated finishes, fixtures and equipment to accommodate the renovations.

CAPITAL IMPROVEMENT PROJECTS

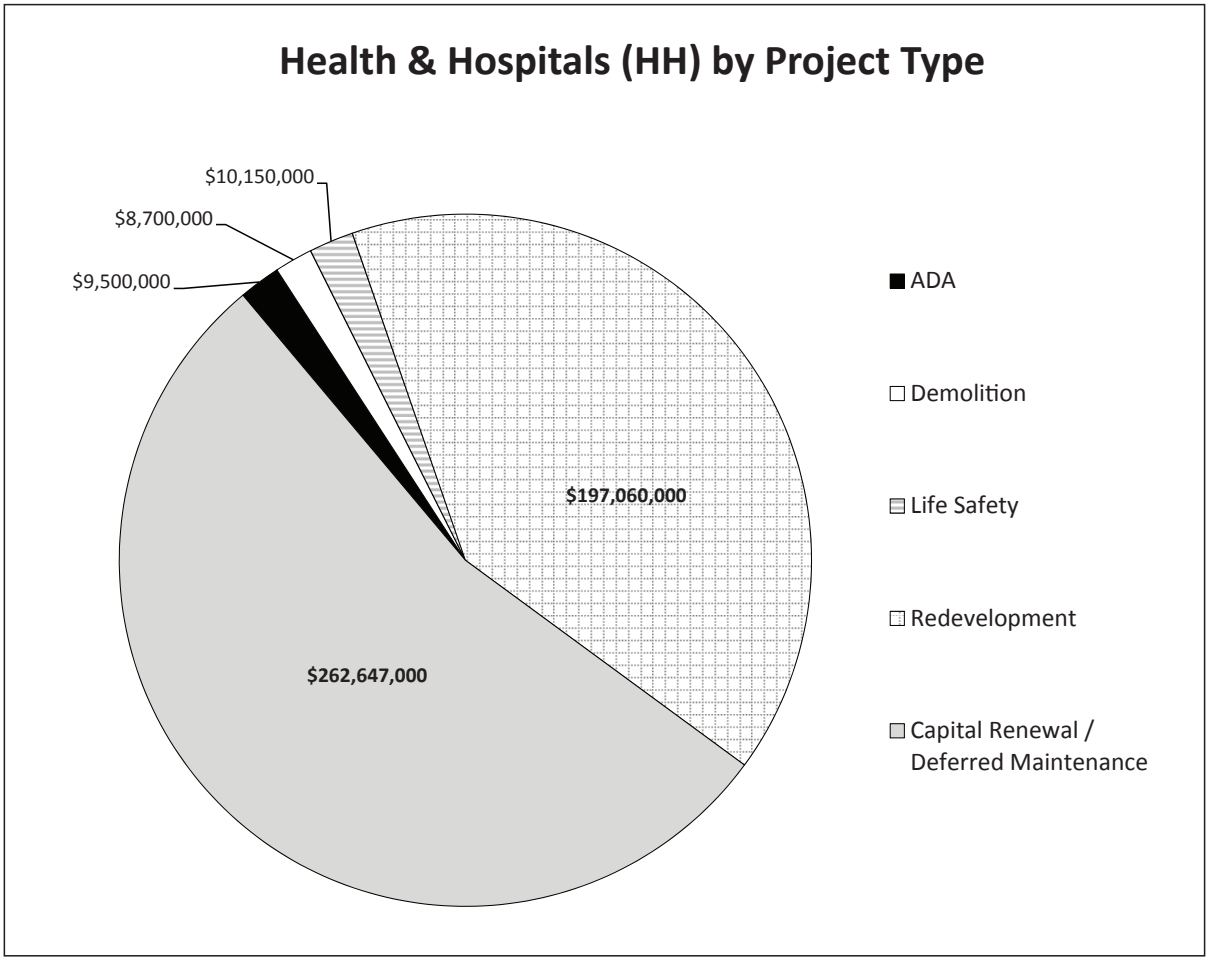
PRINT SHOP CONSOLIDATION

Currently the in-house printing functions for the County are housed at three separate locations. The goal of this project for Capital Planning will be to consolidate these functions into a centralized, efficient and modern space that will increase productivity and operational performance. Furthermore, this consolidation will reduce the print shop's gross original footprint and right-size the space for operations currently being performed. Overall efficiency and performance of the printing functions will increase and render operational savings for the County.

HEALTH AND HOSPITALS SYSTEM PORTFOILIO

The Cook County Health and Hospitals System operates in 5.2M square feet of facilities built between 1908 and 2002. Projects for this operating group are included at various locations throughout the County, including the John H. Stroger Campus, Oak Forest Regional Outpatient Center, Provident Hospital, and Countywide clinics.

FACILITY	TOTAL CIP	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Oak Forest	$49,910,000	$10,000,000	$4,910,000	$30,000,000	$5,000,000	$0	$0	$0	$0	$0	$0
John H. Stroger Jr. Hospital	$339,777,000	$39,427,000	$61,300,000	$32,150,000	$4,100,000	$2,600,000	$0	$78,200,000	$122,000,000	$0	$0
Provident Campus	$41,600,000	$1,000,000	$4,600,000	$31,000,000	$5,000,000	$0	$0	$0	$0	$0	$0
CCHHS Administration Building	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Durand Building	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Hektoen Building	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Rob't J. Stein Institute of Forensic Medicine	$3,725,000	$675,000	$3,050,000	$0	$0	$0	$0	$0	$0	$0	$0
Robbins Health Center	$900,000	$0	$0	$0	$0	$0	$0	$0	$900,000	$0	$0
Ruth M. Rothstein Core Center	$1,250,000	$0	$0	$1,250,000	$0	$0	$0	$0	$0	$0	$0
Dr. Jorge Prieto Health Center	$1,450,000	$0	$200,000	$1,250,000	$0	$0	$0	$0	$0	$0	$0
Cottage Grove Medical Center	$450,000	$0	$0	$200,000	$0	$250,000	$0	$0	$0	$0	$0
Des Plaines TB Clinic	$600,000	$0	$0	$0	$0	$0	$600,000	$0	$0	$0	$0
Edward Piszczek TB Clinic	$620,000	$0	$0	$150,000	$70,000	$0	$0	$400,000	$0	$0	$0
Englewood Health Center	$650,000	$0	$0	$500,000	$0	$0	$0	$150,000	$0	$0	$0
Fantus Health Center	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Harvey TB Clinic	$165,000	$0	$85,000	$0	$0	$0	$0	$80,000	$0	$0	$0
Logan Square Health Center	$12,000,000	$150,000	$6,000,000	$5,850,000	$0	$0	$0	$0	$0	$0	$0
Old Main Hospital	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Countywide Hospitals	$34,960,000	$3,010,000	$3,950,000	$4,000,000	$4,000,000	$4,000,000	$4,000,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000
Grand Total	**$488,057,000**	**$54,262,000**	**$84,095,000**	**$106,350,000**	**$18,170,000**	**$6,850,000**	**$4,600,000**	**$81,830,000**	**$125,900,000**	**$3,000,000**	**$3,000,000**



HEALTH AND HOSPITALS CAPITAL PROJECTS FOR 2016

STRATEGIC DEMOLITION

Through the countywide facility condition assessment, it was determined that a strategic reduction of aging and underutilized healthcare facilities could result in substantial operational and energy savings. Through further analysis, DCPP developed a strategic plan to reduce the healthcare footprint at all three primary campuses; Central Campus (IMD), Provident and Oak Forest. Phase one of this demolition initiative includes the razing of several buildings at the Oak Forest Campus and the Sengstacke building at the Provident Campus. This is an undertaking that will provide immediate operational savings and provide a platform for both strategic redevelopment and adaptive reuse.

COMMUNITY BASED HEALTHCARE CLINICS

Capital Planning, in partnership with the Health & Hospital System, is designing and constructing new community based healthcare clinics for the residents of Cook County. These new facilities will provide much needed healthcare services in a local format and will expand CCHHS' network of community based services. These modern facilities will increase the availability of local medical services for their respective communities and provide enhanced access to medical treatment and continual care. These facilities will expand the CCHHS network of healthcare services to our residents. In addition, these facilities will allow CCHHS to maximize revenue through improved utilization of services.

CAPITAL IMPROVEMENT PROJECTS

NEW DIAGNOSTIC CENTER

In the upcoming year, DCPP will embark on an aggressive campaign to add a much needed Diagnostic Center to the Health System's portfolio. Working in conjunction with CCHHS and DREM, DCPP will move forward with the design and construction of a modern diagnostic center to provide a broad range of medical analytic services to the residents of Cook County. This new facility will expand the breadth and scale of services CCHHS can provide and create an additional revenue stream for the health system, while meeting the core healthcare needs of our geographic area.

FORENSIC MEDICINE TOXICOLOGY & AUTOPSY MODERNIZATION

The Forensic Medicine facility is one of the core service facilities servicing the entire county. The functions housed and performed at this facility support numerous departments within the county that require precise and timely analysis. The current facility is in need of a major renovation to improve efficiency, employee work conditions and account for advancements in forensic medicine technology. This project will improve workflow throughout and enhance the services provided by this department to all user agencies of the system.

CENTRAL CAMPUS REDEVELOPMENT

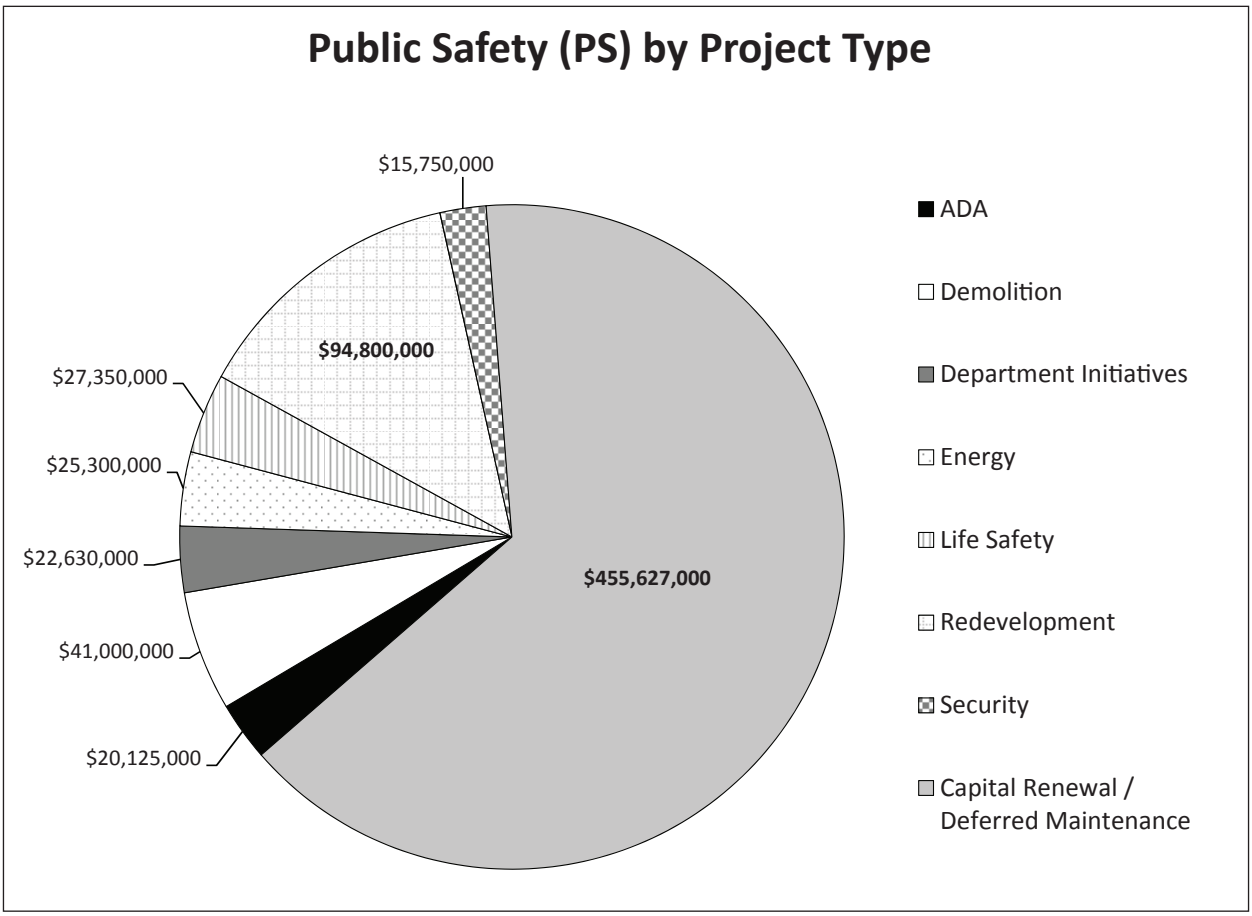
The Cook County Hospital Central Campus Redevelopment process is underway. After an extensive and intensive Request for Proposal process, in which 12 proposals and approximately 9 months of reviews, interactive work sessions, follow-ups, and Part Two proposals were complete; the County is currently in the process of negotiating agreements with two developers for two separate packages on the campus. The "Core Medical" redevelopment will assess, address and implement the core needs of the Cook County Health and Hospitals (CCHHS) which include administrative offices, clinical space, assess parking need, campus access/circulation and redeployment of space within Stroger Hospital. "Market Rate", project through a separate Request for Proposal issued through DREM, will result in a ground lease and redevelopment agreement that will produce mixed use development and revenue through the redevelopment of vacant and underutilized campus real estate. The total available land for reuse and/or redevelopment is over 16 acres in the heart of the Illinois Medical District. The County anticipates selecting the development teams and presenting to Board in the 4th quarter of 2015 for both the Core Medical and Market Rate redevelopments.

Central Hospital Campus –
Conceptual Rendering of Campus Redevelopment
(Provided by the Chicago Consultants Studio)

PUBLIC SAFETY PORTFOLIO

Cook County Court System and Corrections operates in approximately 9.7 million square feet of leased and owned facilities with structures built between 1910 and 2005. Projects in this operating group are included at various locations throughout the County, including the Department of Corrections, the Juvenile Temporary Detention Center, the Daley Center and the outlying District Court Houses.

FACILITY	TOTAL CIP	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Department of Corrections	$367,967,000	$30,092,000	$37,450,000	$19,100,000	$28,900,000	$23,900,000	$138,525,000	$21,000,000	$0	$44,000,000	$25,000,000
Daley Center	$8,880,000	$7,180,000	$300,000	$1,350,000	$50,000	$0	$0	$0	$0	$0	$0
Domestic Violence Courthouse	$10,500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$10,000,000
Juvenile West Courthouse	$36,400,000	$1,400,000	$0	$0	$0	$0	$0	$0	$0	$35,000,000	$0
Markham Courthouse	$12,775,000	$1,500,000	$900,000	$375,000	$0	$10,000,000	$0	$0	$0	$0	$0
Maywood Courthouse	$3,115,000	$2,835,000	$280,000	$0	$0	$0	$0	$0	$0	$0	$0
Rolling Meadows Courthouse	$33,550,000	$0	$0	$550,000	$8,000,000	$25,000,000	$0	$0	$0	$0	$0
Skokie Courthouse	$22,250,000	$1,200,000	$0	$0	$450,000	$0	$0	$4,600,000	$0	$0	$16,000,000
Bridgeview Courthouse	$30,600,000	$0	$600,000	$0	$30,000,000	$0	$0	$0	$0	$0	$0
Juvenile Temporary Detention Center	$40,680,000	$5,880,000	$10,300,000	$4,500,000	$0	$0	$0	$0	$0	$20,000,000	$0
Jefferson Building	$250,000	$250,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
Cicero Warehouse	$12,580,000	$4,580,000	$0	$0	$0	$5,000,000	$125,000	$125,000	$125,000	$125,000	$2,500,000
Countywide Public Safety	$114,810,000	$50,150,000	$16,660,000	$25,000,000	$5,000,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000
Circuit Court Branch 23/50	$2,175,000	$2,175,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
Circuit Court Branch 34/48	$1,100,000	$1,100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
Circuit Court Branch 43/44	$2,425,000	$2,425,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
Circuit Court Branch 35/38	$1,150,000	$1,150,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
Circuit Court Branch 29/42	$1,375,000	$1,375,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
Grand Total	**$702,582,000**	**$113,792,000**	**$66,490,000**	**$50,875,000**	**$72,400,000**	**$66,900,000**	**$141,650,000**	**$28,725,000**	**$3,125,000**	**$102,125,000**	**$56,500,000**



CAPITAL IMPROVEMENT PROJECTS

Department of Correction – Division V Officer's Dining Room

PUBLIC SAFETY CAPITAL PROJECTS FOR 2016

ADA IMPROVEMENTS

The Department of Capital Planning (DCPP) has assisted the Sheriff's Office and the Department of Corrections (DOC) to address many of the ADA compliance related items issued by the Department of Justice (DOJ) through the Barriers Report. Over the course of 2015, DCPP has worked with the DOC and the Department of Facility Management (DFM) to assist with various ADA improvements to remedy many of the items on the Barriers Report. However, there are numerous ADA compliance issues that still exist on the jail campus as well as the courthouses. Some of the improvements include renovations to the detainee holding cells in the Criminal Courts Building (CCB) and Cermak Hospital, both housed on the DOC campus.

FIRE & LIFE SAFETY SYSTEM UPGRADES

Several of the Fire & Life Safety Systems at the DOC are well beyond their serviceable lives and are in need of full replacement or upgrades to bring into current code compliance. As this is a critical building system that ensures the safety of its inhabitants, these projects have been prioritized in this capital plan. The projects for FY 2016 will focus on detainee and staff intensive buildings to mitigate risk and provide ample protection in the event of an emergency.

CELL DOORS, LOCKS, FRAMES AND ROTARY SWITCH REPLACEMENT

Due to the age of many of the buildings on the DOC campus, core security systems need replacement. Of primary concern are the security features related to the detention of inmates. DCPP worked with the DOC to identify and assess the critical areas that require cell locks and door replacements to ensure a high level of security is maintained throughout the facility. As many of these buildings and systems are 25 years and older, critical security devices are well beyond their useful lives and require not only increased maintenance to maintain, but pose a major security risk for the DOC. The project includes the replacement of cell locks, doors, frames for Divisions , IV, V, and IX, electronic locking panels for Divisions III, IV, V, and X and replacing exterior rotunda front entrance doors for Division IX at the DOC.

ROOF REPLACEMENTS

Upon completion of an extensive roof assessment survey facilitated by DCPP, it was determined that the majority of the roofs at the DOC campus are in need of full tear off and replacement. Through this roof assessment, a priority rating system was established and we are currently working on replacing the roofing systems that rate as a priority one. In 2014, DCPP replaced the roof on Div III Annex and Div IV. In the coming year, we plan to do selective replacement of all roofs located on the DOC campus.

COURTHOUSE SECURITY ENHANCEMENTS

Many of the County Courthouses do not have adequate, modern security and processing entrances to their facilities to provide a safe and secure environment for staff and visitors. The intent of these enhancements is to maximize the screening process and improve both facility security and visitor movement. Such enhancements include renovations to entrance lobbies, screening areas, security cameras and ADA improvements. These improvements will significantly improve the operational efficiency and security of person's movement in and out of the court facilities.

DOC CAMERA PROJECT PHASE II

The initial phase of the Sheriff's Office Security and Monitoring project was completed in 2014 and included over 1700 new security cameras, monitoring equipment to improve security in select locations within the DOC campus as well as some of the outlying courthouses. The second phase of this project includes expanding the new security camera system to the balance of the buildings at the DOC campus as well as the courthouses. The project will provide drastically improved security environment for employees, detainees as well as the general public. Furthermore, the cameras provide a resource to the Sheriff's Office to refute false claims and lawsuits.

NEW CHILD ADVOCACY ROOMS IN CCB AND ROLLING MEADOWS

DCPP coordinated efforts with the Chief Judge and the Sheriff's Office to design and provide child advocacy rooms in the Criminal Courts Building (CCB) and the Rolling Meadows Courthouse that provide a space for children and dependents of family members attending to their court cases separate from the legal process and provide a welcoming environment. As a result of this project, the County provided a safe, comfortable environment for children that is monitored and is a constructive environment while family member(s) attend court.

CCAB MECHANICAL/ELECTRICAL SYSTEMS REPLACEMENT

The Criminal Courts Administration Building was erected in 1978 and is in need of core building systems replacement. As the building has reached its mid-life milestone, it is imperative to replace and upgrade these critical systems to ensure employee comfort, as well as maximize energy efficiency, and continue to extend the useful life of this asset. This project includes the replacement of the original building's mechanical equipment and electrical systems to ensure the building continues to provide environmental control for its inhabitants and meets current building code.

CAPITAL IMPROVEMENT PROJECTS

CCAB ADULT PROBATION RENOVATION

DCPP worked with the Chief Judge's office to consolidate and relocate the Adult Probation program to a new space in CCAB facility. Through this relocation and effective space planning analysis, the County will be able to provide a modern work environment while also consolidating core functions thereby affording the ability to provide workspace for over 50 new fulltime employees (FTE).

CCAB RENOVATION FLOORS 7, 8 & 9

The Public Defender's office is being renovated to the County's New Office Standards approved by the Board in November of 2014. The Public Defender's Office previously occupied floors 7 & 8 with 218 FTE. This project will expand their operations by adding 3,500 sf on the 9th floor to accommodate a total of 276 FTEs, for a utilization factor of 136sf/FTE. These improvements will provide a modern work environment that includes new work stations, infrastructure upgrades, new lighting and new finishes. Additionally, the existing 9th floor tenants, Social Services will receive a face lift to its waiting area and benefit from a new training conference space to be used by both agencies.

CCB MAIN HOLDING & LOCKUP AREA ADA IMPROVEMENTS

The existing holding cells in the Criminal Courts Building (CCB) are significantly dated and designed prior to and without appropriate accommodations for persons with disabilities. The limitations of the outdated layout caused undue hardships for both the staff as well as those being sent to the area to be processed efficiently and effectively. Therefore to bring these areas into full compliance, DCPP along with the Chief Judge and Sheriff's Office are embarking on a major renovation of these areas to improve functionality and provide equality of treatment regardless of a person's mobility. The rehabilitation of these areas will be extensive and include ADA compliance measures, HVAC, electrical and security upgrades to improve the operation, security and environment of these areas.

CERMAK HOSPITAL HOLDING CELLS / SEPARATION

Working with Cermak Health Services as well as the DOC, Capital Planning is working on a design to improve the security and transient holding of detainees in the receiving area of Cermak Hospital on the DOC campus. As the primary care provider on the DOC campus, Cermak Hospital responds and addresses all DOC patients. As such, it was necessary to accommodate the various detainee classifications in separate holding cells for security and employee safety concerns. As such, new holding cells will be constructed in the basement of the hospital to accommodate the different detainee populations until the healthcare providers can administer their services.

DEMOLITION OF DIVISION III, XVII, I & IA

In conjunction with the President's and Sheriff's Offices, DCPP is moving forward with substantial demolition initiatives on the DOC campus. The initial phase of this demolition will begin with Divisions III & XVII with the demolition of Divisions I & IA to follow. Based upon the excessive age of these facilities and the decreasing jail population, there is a cost-benefit to reducing the current footprint of the jail for operational and energy savings. By demolishing older and underutilized buildings provides immediate operational savings as well as relieves congestion on the campus and provides opportunity for redevelopment and restructuring.

DIVISION XI MAIN ENTRANCE SECURITY MODIFICATIONS

The Department of Corrections Division XI is the only detention facility not housed on the DOC campus, but rather across the street. As constructed, the entrance to this division lacks the appropriate level of entrance security measures, similar to those housed on the primary DOC campus. As such, the DOC has requested improvements to the entrance of this division to enhance: security, visitor processing and employee safety. The project includes new security fencing, ADA improvements and a visitor processing facility to screen persons prior to entering the division. These improvements will limit the risk of contraband and life threatening devices entering the facility that severely threaten the safety of DOC employees, visitors and others.

MENTAL HEALTH TRANSITION CENTER

The necessity for mental health services provided by the County is expanding and the current fiscal situation in the State has placed an urgency to address in the County's correctional institutions. Specifically, the population of detainees housed at the Department of Corrections requiring these types of services has increased over the past several years and anticipated to be maintained or even increase in coming years. To accommodate this expanding population and the need to reduce recidivism, the Sheriff's Office is requesting a mental health transition center to be housed at the previous Boot Camp site. This project will provide a space and provide services to address the special needs of these detainees as they transition back into the public sector. Renovations include improvements to the building systems including but not limited to; HVAC upgrades, Fire & Life Safety Improvements and build-out of existing facilities to house and service a mental health population including classrooms, offices and treatment spaces.

JUVENILE COURTHOUSE AND JUVENILE TEMPORARY DETENTION CENTER

The JTDC East will have two major improvement projects in 2016 with an elevator modernization & upgrades and replacement of chillers, starters, boilers and cooling tower upgrades. JTDC West will also receive upgrades to the cooling towers and replacement of the fire alarm system.

COUNTYWIDE CAPITAL PROJECTS 2016

DCPP developed the Countywide Capital Projects program to comprehensively target the needs of various facilities with similar systems. These countywide programs increase efficiency by packaging similar projects together and combined into packages for cost effective procurement and project delivery. Properties are assessed regularly for the need to replace or upgrade building systems such as elevators, roofs, fire and life safety systems and telecommunications.

ADA COMPLIANCE PROGRAM

The DCPP ADA program is continuing to move Cook County towards greater compliance. This past year's work included ADA improvements at all suburban courthouses, starting the design process for significant ADA renovation at the Leighton Courthouse and improvements at Cermak Infirmary. Some of the projects have been collaborative efforts with Facilities Management, utilizing County trades' skillsets whenever possible. The coming year will continue to develop improvements to the DOC campus as well as implementing a thorough ADA assessment of our Public Safety facilities, Health & Hospital facilities

and Corporate facilities. These assessments will provide comprehensive documentation in a format that will enable DCPP to identify all potential physical barriers and coordinate strategic planning, prioritization and project development. By executing a county wide assessment, DCPP can realize efficiency, scale and economy in developing and prioritizing the program projects.

GREEN CONSTRUCTION

LEED (Leadership in Energy & Environmental Design) As Cook County was the first governmental agency in Illinois to pass an ordinance requiring all new construction to be LEED-certified by the US Green Building Council in 2002, the CIP in 2016 continues the progressive approach.

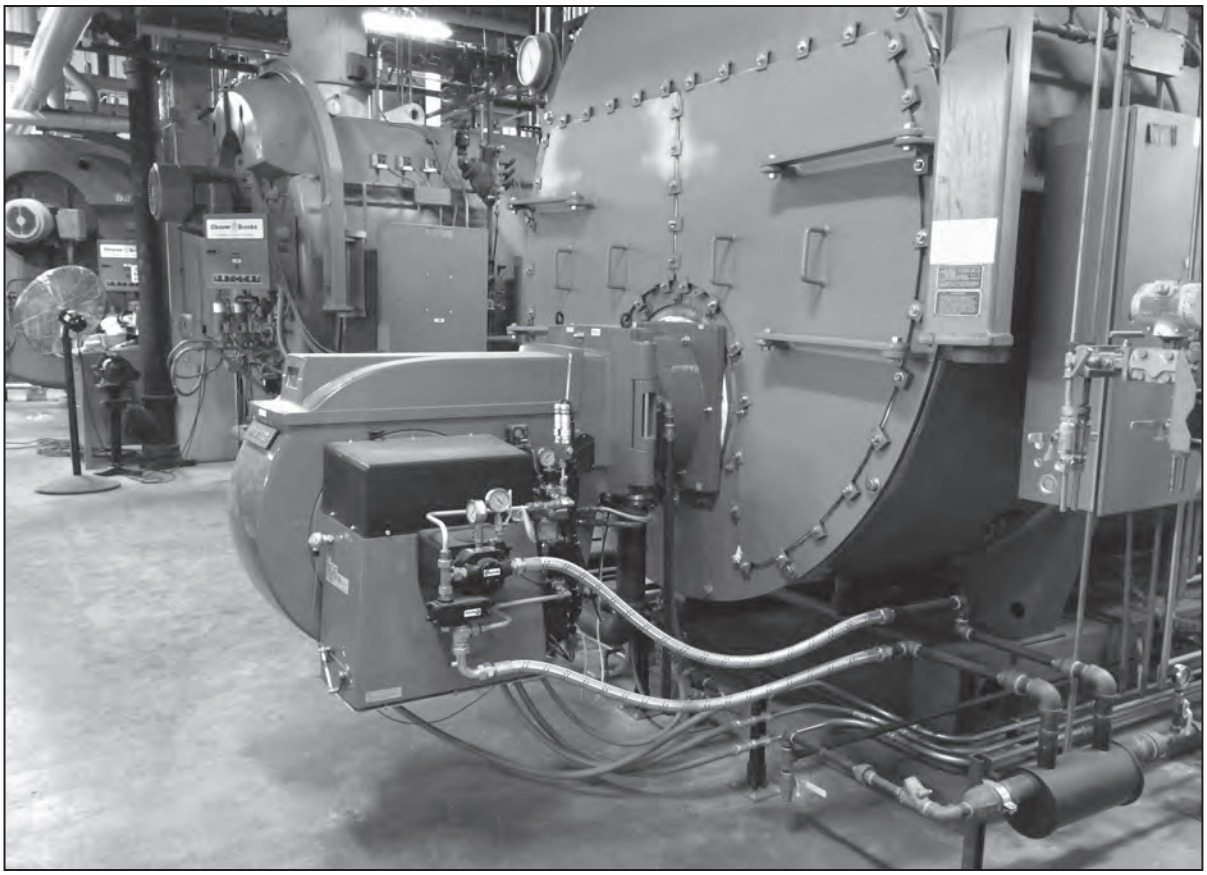
DCPP continues to implement LEED principles on all CIP projects. For example, standard products and materials installed on any County project meet LEED requirements regardless of formally registering the project as LEED.

The Department of Corrections Residential Treatment Unit has formally received a LEED Silver certification in 2015.

DCPP anticipates the new Core Medical building for the central campus redevelopment to also achieve LEED Silver Rating once completed.

GUARANTEED ENERGY PERFORMANCE CONTRACTING

DCPP has partnered with the Department of Environmental Control to enter into a Guaranteed Energy Performance Contract (GEPC) at Stroger Hospital campus totaling $24M in improvements and $36M at the Department of Corrections facilities at 26th and California. The GEPC projects began in August of 2012 and the Stroger project is completed and the DOC project is approximately 95% complete. These energy conservation projects will yield $4.1M annually at the completion of the energy initiatives in operational and utility cost savings over the 20 year contract performance period, versus associated annual debt service costs of approximately $3 million annually during the same time period. These projects have also earned the county over $4.2M in Illinois DCEO related rebates and grants. Two additional GEPC projects totaling $44M were approved by Board in July to begin Phase 2 Construction and Implementation at four suburban courthouses, five highway maintenance facilities, and the corporate buildings (118 N. Clark and 69 W. Washington). The energy savings resulting from the implementation of these projects saves money for taxpayers and demonstrates the County's commitment to improving our buildings' performance and reduce our impact on the environment.



Stroger Hospital Powerhouse– New Boiler Burner Upgrades

FIRE & LIFE SAFETY SYSTEM UPGRADES

Fire & Life Safety Systems are critical to the wellbeing of the employees and visitors of all County facilities. Throughout our portfolio, the County has a variety of aging and antiquated Life Safety Systems that require replacement, renovation or upgrades to bring them into code compliance. DCPP has created an aggressive County-wide program to assess and address these core building systems. Some of the facilities receiving new or upgrades to the Fire & Life Safety Systems in the 2016 CIP include:

- Division VI on the DOC Campus
- Boot Camp on the DOC Campus
- Division XI on the DOC Campus
- 6th District Courthouse , Markham, Illinois

Halon Fire Suppression systems were employed over 17 years ago to provide a means of fire suppression, primarily in rooms with high-value electronics equipment. New codes and standards have been created since these systems were installed. The gaseous chemicals used in Halon Suppression systems were identified to cause ozone depletion and are no longer allowed, creating problems for recharging the existing systems as well as difficulty of obtaining replacement parts. The following projects will address this obsolete system with a complete replacement and installation of a Pre-action Fire Suppression System:

- 2nd District Courthouse, Skokie, Illinois
- Stein Forensic Institute
- Jefferson Building, Maywood Campus
- Juvenile Temporary Detention Center
- 4th District Courthouse, Maywood Campus

CAPITAL IMPROVEMENT PROJECTS

EMERGENCY POWER UPGRADES

With an aging infrastructure and peak demands reaching all-time highs, the County is in dire need of replacing, adding and upgrading our current emergency power systems and Uninterrupted Power Systems across all assets. These systems are critical to providing emergency power and keeping core systems energized in the event of an outage. For example, these systems provide egress lighting in the event of an emergency to allow for the safe exit of building inhabitants as well as provide continuous power to critical systems in the event of an outage. The following systems will be added, upgraded, and/or replaced, including UPS systems for mini-server farms, generator controls & monitoring devices, generators, and other back power supply devices. Countywide Emergency Power Systems Upgrades will include:

- Division IV - South Campus Building 1
- Division V - Boot Camp

FLOOR COVERING REPLACEMENT

The County-wide carpet replacement program identifies and addresses floor covering needs throughout the portfolio on a needs-based assessment process. Floor covering replacement not only enhances the building aesthetic, but provides for safe travel and use by the public and increases the overall cleanliness and ability to properly clean of our facilities. As a core building capital renewal, the replacement of floor covering ensures that the building's useful life is attained through systematic and phased replacement of these necessary building features.

ROOF REPLACEMENTS

With 70% of the County's facilities dating back prior to 1970, the requirement for new roofs and significant replacements are a critical need for many of the buildings across portfolios. DCPP has engaged a professional roofing consultant to inspect and prioritize the County's portfolios to start addressing the critical roof replacements. In addition, DCPP is reviewing and assessing type of roofing systems selected based on the facility type to appropriately marry the two in order to maximize their useful life as well as their impact on environmental concerns. In association with the President's Green Initiative and utilizing LEED principles, DCPP will be utilizing roofing systems that reduce the heat island effect and provide increased life expectancy.

ACCOMPLISHMENTS

NATIONAL ASSOCIATION OF COUNTIES AWARD

The National Association of Counties (NACo) recognized Cook County and awarded DCPP a 2015 Achievement Award for its comprehensive Job Order Contracting (JOC) solution. This program was recognized in the category of "County Resiliency: Infrastructure, Energy & Sustainability" for the innovative use of a construction-procurement system to ensure prompt, efficient and cost-effective repairs for both maintenance and construction of county facilities and infrastructure. JOC is an alternative, expedited procurement process in which pre-qualified contractors bid a multiplier on unitized set of fixed costs, thereby truncating the bid and award process by completing this task up front for a limited duration contract but provides the ability to complete a multitude of projects using a one-time bid/award process.

COMPLETED CAPITAL PROJECTS FOR FY 2015

In 2015 DCPP completed a large number of projects. The use of the prequalified pool of professional consultants, Job Order Contracting program and cloud-based project management software are a few of the measures that have allowed the delivery of projects on time and within budget.

- 118 N. Clark Heat Condensate Conversion
- CCB Fire Pump Replacement Pump 1 & Pump 2
- CCB Sound System Improvements
- Compressor Replacement - DOC
- Daley Center - Penthouse Overhead Sectional Door Replacement
- Daley Center Replace Glass Hardware in CL & Double Door Threshold Lobby
- DOC Div I Hot water Tank Semi Instantaneous tank
- DOC Div IX Cell Replacement
- DOC Division IV Fire Pump Replacement
- DOC Division IV Plumbing Piping Replacement
- DOC Division V Fire Pump Replacement
- DOC Division VI Plumbing PipingRolling
- DOC Division VI Plumbing Piping Replacement
- DOC Officer's Dining Room Renovations
- Stroger/JTDC ADA Compliance
- Skokie Dock Lighting Replacement
- Hawthorne Warehouse Fire Pump Replacement
- JTDC Ceiling Replacement, Phase II
- JTDC Digital Video Data Center
- Markham Courtroom Partition Wall & Addition
- Countywide Public Restroom Upgrade
- Morgue Sinks & Scales Replacement
- Morgue-Cameras and Monitors
- New Parking Lot - DOC Empowerment
- Oak Forest Hospital New 40KW UPS Installation
- Oak Forest Hospital (Homeland Security building) Roof & Tuck-pointing
- Rockwell warehouse Fire Pump Replacement
- Rolling Meadows Fire Pump Replacement
- Rolling Meadows Repair- Replace North and East Entrance Doors
- Rolling Meadows Repair- Replace Parking Garage Entrance doors

CAPITAL IMPROVEMENT PROJECTS

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
	Corporate Portfolio	**$189,162,950**	**$30,951,850**	**$33,593,200**	**$41,874,700**	**$15,695,000**	**$29,103,200**	**$6,665,000**	**$7,085,000**	**$18,065,000**	**$3,065,000**	**$3,065,000**
	Countywide Projects	**$53,300,000**	**$12,300,000**	**$10,000,000**	**$6,000,000**	**$4,000,000**	**$4,000,000**	**$4,000,000**	**$4,000,000**	**$3,000,000**	**$3,000,000**	**$3,000,000**
CF.000.000	Countywide CF Fire and Life Safety Upgrades (Package11)	$4,500,000	$500,000	$4,000,000	$0	$0	$0	$0	$0	$0	$0	$0
CF.000.000	Countywide CF Roof Replacements	$10,000,000	$0	$3,000,000	$3,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0	$0	$0
CF.000.000	Unincorporated Infrastructure Matching Funds	$2,500,000	$2,500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.000.000	Countywide CF ADA Improvements (JOC)	$9,250,000	$250,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000
CF.000.000	Countywide CF Floor Covering Replacement (DFM)	$50,000	$50,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.000.000	Countywide CF Guaranteed Energy Performance Contract (ESCO) - Corporate Campus	$7,000,000	$7,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.000.000	Countywide CF Job Order Contracting Projects	$20,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000
	County Building	**$66,571,500**	**$6,321,500**	**$14,750,000**	**$3,000,000**	**$5,500,000**	**$17,500,000**	**$2,500,000**	**$2,000,000**	**$15,000,000**	**$0**	**$0**
CF.001.001	County Building - Capital Renewals	$27,000,000	$0	$0	$0	$0	$10,000,000	$0	$2,000,000	$15,000,000	$0	$0
CF.001.001	County Building - Recorder of Deeds: CCL Leakage	$11,500,000	$4,000,000	$6,500,000	$1,000,000	$0	$0	$0	$0	$0	$0	$0
CF.001.001	County Building - 2nd Floor Renovation & Department Consolidation	$3,250,000	$250,000	$3,000,000	$0	$0	$0	$0	$0	$0	$0	$0
CF.001.001	County Building - 5th Floor ADA Compliance Renovation	$6,100,000	$600,000	$4,500,000	$1,000,000	$0	$0	$0	$0	$0	$0	$0
CF.001.001	County Building - 8th Floor Renovation & Department Consolidation	$5,500,000	$0	$0	$500,000	$2,500,000	$2,500,000	$0	$0	$0	$0	$0
CF.001.001	County Building - 10th Floor Renovation & Department Consolidation	$5,500,000	$0	$0	$500,000	$2,500,000	$2,500,000	$0	$0	$0	$0	$0
CF.001.001	County Building - 11th Floor Renovation & Department Consolidation	$5,500,000	$0	$0	$0	$500,000	$2,500,000	$2,500,000	$0	$0	$0	$0
CF.001.001	County Building - Print Shop Consolidation (JOC)	$900,000	$150,000	$750,000	$0	$0	$0	$0	$0	$0	$0	$0
CF.001.001	County Building - 11th Floor SE Finance Consolidation (JOC/DFM)	$15,000	$15,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.001.001	County Building - 7th Floor Data Centers Consolidation (JOC/DFM)	$275,000	$275,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.001.001	County Building - 7th Floor Office Consolidation (JOC/DFM)	$100,000	$100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0

CAPITAL IMPROVEMENT PROJECTS

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
CF.001.001	County Building - Electronic Touch Screen Directory & Information Boards in Lobby (JOC)	$100,000	$100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.001.001	County Building - 4th Floor East Conference Room Technology (JOC)	$200,000	$200,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.001.001	County Building - Critical Mechanical Systems Replacements (JOC)	$631,500	$631,500	$0	$0	$0	$0	$0	$0	$0	$0	$0
	George W. Dunne Admin. Building	**$14,758,550**	**$11,880,350**	**$2,358,200**	**$65,000**	**$65,000**	**$65,000**	**$65,000**	**$65,000**	**$65,000**	**$65,000**	**$65,000**
CF.002.001	Dunne Building - 15th Floor Renovation & Consolidation	$3,600,000	$3,600,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - 21st Floor Renovation & Consolidation	$3,600,000	$3,600,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - HVAC Pump Replacements	$750,000	$350,000	$400,000	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - 22nd Floor ADA Restroom Renovation	$250,000	$250,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - 22nd Floor Conference room Renovation	$600,000	$600,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - Building lighting & Occupancy Sensors	$36,000	$36,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - HVAC Mechanical Component & System Valve Replacement	$650,000	$65,000	$65,000	$65,000	$65,000	$65,000	$65,000	$65,000	$65,000	$65,000	$65,000
CF.002.001	Dunne Building - Plaza Improvements	$1,076,550	$808,350	$268,200	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - Electrical Panel & Transformer Replacement	$700,000	$350,000	$350,000	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - Pedway Renovations	$1,000,000	$1,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - Lobby Improvements	$250,000	$250,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - 14th Floor UPS Replacement	$26,000	$26,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - Boiler Replacement	$1,050,000	$50,000	$1,000,000	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - LEED Certification	$200,000	$200,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - Exterior Doors Replacement	$100,000	$100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - ESCO CM Oversight	$250,000	$250,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
CF.002.001	Dunne Building - A/C Replacements	$620,000	$345,000	$275,000	$0	$0	$0	$0	$0	$0	$0	$0

CAPITAL IMPROVEMENT PROJECTS

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
	Highway District (HD) Maint Fac Dist. 1	**$2,985,000**	**$0**	**$2,985,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
CF.003.001	Highway District 1 - Capital Renewals	$2,985,000	$0	$2,985,000	$0	$0	$0	$0	$0	$0	$0	$0
	Highway District (HD) Maint Fac Dist. 2	**$5,709,700**	**$0**	**$500,000**	**$5,209,700**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
CF.004.001	Highway District 2 - Capital Renewals	$5,709,700	$0	$500,000	$5,209,700	$0	$0	$0	$0	$0	$0	$0
	Highway District (HD) Maint Fac Dist. 3	**$1,120,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$100,000**	**$1,020,000**	**$0**	**$0**	**$0**
CF.005.001	Highway District 3 - Capital Renewals	$1,120,000	$0	$0	$0	$0	$0	$100,000	$1,020,000	$0	$0	$0
	Highway District (HD) Maint Fac Dist. 4	**$6,730,000**	**$0**	**$0**	**$600,000**	**$6,130,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
CF.006.001	Highway District 4 - Capital Renewals	$6,730,000	$0	$0	$600,000	$6,130,000	$0	$0	$0	$0	$0	$0
	Highway District (HD) Maint Fac Dist. 5	**$7,538,200**	**$0**	**$0**	**$0**	**$0**	**$7,538,200**	**$0**	**$0**	**$0**	**$0**	**$0**
CF.007.001	Highway District 5 - Capital Renewals	$7,538,200	$0	$0	$0	$0	$7,538,200	$0	$0	$0	$0	$0
	Rockwell Warehouse	**$150,000**	**$150,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
CF.008.002	Rockwell - Sheriffs Garage Entrance Renovation(JOC/DFM)	$150,000	$150,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Hawthorne Warehouse	**$30,300,000**	**$300,000**	**$3,000,000**	**$27,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
CF.009.001	Hawthorne Replacement Warehouse (consolidation of current Hawthorne & Rockwell warehouses)	$30,300,000	$300,000	$3,000,000	$27,000,000	$0	$0	$0	$0	$0	$0	$0
	Health and Hospital Portfolio	**$488,057,000**	**$54,262,000**	**$84,095,000**	**$106,350,000**	**$18,170,000**	**$6,850,000**	**$4,600,000**	**$81,830,000**	**$125,900,000**	**$3,000,000**	**$3,000,000**
	Countywide Projects	**$34,960,000**	**$3,010,000**	**$3,950,000**	**$4,000,000**	**$4,000,000**	**$4,000,000**	**$4,000,000**	**$3,000,000**	**$3,000,000**	**$3,000,000**	**$3,000,000**
HH.000.000	Countywide HH ADA Improvements (JOC)	$9,500,000	$500,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000
HH.000.000	Countywide HH Job Order Contracting Projects	$20,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000
HH.000.000	Countywide HH Roof Replacements	$4,950,000	$0	$950,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0	$0	$0	$0
HH.000.000	Countywide Clinics Building Management System (BAS) Replacements (JOC)	$510,000	$510,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Oak Forest Campus	**$49,910,000**	**$10,000,000**	**$4,910,000**	**$30,000,000**	**$5,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
HH.046.022	OFC - Homeland Security Emergency back-up 2nd power source (JOC)	$1,500,000	$1,500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
HH.046.006	OFC - Buildings C, E, Laundry, & Laundry Annex Demolition (JOC)	$8,100,000	$8,100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
HH.046.022	OFC - Emergency Operations Center - Capital Renewals	$250,000	$0	$250,000	$0	$0	$0	$0	$0	$0	$0	$0
HH.046.000	OFC/Forest Preserve Joint Master Plan	$60,000	$0	$60,000	$0	$0	$0	$0	$0	$0	$0	$0
HH.046.000	Oak Forest Regional Outpatient Center	$40,000,000	$400,000	$4,600,000	$30,000,000	$5,000,000	$0	$0	$0	$0	$0	$0
	John H. Stroger Hospital	**$339,777,000**	**$39,427,000**	**$61,300,000**	**$32,150,000**	**$4,100,000**	**$2,600,000**	**$0**	**$78,200,000**	**$122,000,000**	**$0**	**$0**
HH.047.001	Central Campus Redevelopment (New Building)	$105,000,000	$35,000,000	$50,000,000	$20,000,000	$0	$0	$0	$0	$0	$0	$0
HH.047.004	Central Campus (JHS) Parking - Capital Renewals	$9,750,000	$0	$0	$2,750,000	$0	$0	$0	$0	$7,000,000	$0	$0
HH.047.001	JHS - Capital Renewals	$190,000,000	$0	$0	$0	$0	$0	$0	$75,000,000	$115,000,000	$0	$0
HH.047.001	JHS - Power Plant - Capital Renewals	$3,800,000	$0	$600,000	$0	$0	$0	$0	$3,200,000	$0	$0	$0
HH.047.001	JHS - Mechanical Systems Capital Renewal / Replacements (JOC)	$18,917,000	$3,617,000	$8,000,000	$4,100,000	$2,600,000	$600,000	$0	$0	$0	$0	$0
HH.047.001	JHS - Overhead Paging System & Nurse Call System Replacement (JOC)	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
HH.047.001	JHS - Precast & Sealant Replacements	$2,000,000	$0	$2,000,000	$0	$0	$0	$0	$0	$0	$0	$0
HH.047.001	JHS - Elevator modernization	$5,150,000	$0	$150,000	$1,500,000	$1,500,000	$2,000,000	$0	$0	$0	$0	$0
HH.047.001	JHS - Door and Hardware Replacement	$1,000,000	$0	$0	$1,000,000	$0	$0	$0	$0	$0	$0	$0
HH.047.001	JHS - Fire Alarm System Replacements	$3,000,000	$0	$300,000	$2,700,000	$0	$0	$0	$0	$0	$0	$0
HH.047.001	JHS - Flooring Replacement (JOC)	$600,000	$250,000	$250,000	$100,000	$0	$0	$0	$0	$0	$0	$0
HH.047.001	JHS - SPD Stainless Steel Panel Replacements (JOC)	$60,000	$60,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Provident Campus	**$41,600,000**	**$1,000,000**	**$4,600,000**	**$31,000,000**	**$5,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.048.004	John Sengstacke Clinic Demolition (JOC)	$600,000	$600,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
HH.048.005	Provident - Parking Structure - Capital Renewals	$1,000,000	$0	$0	$1,000,000	$0	$0	$0	$0	$0	$0	$0

CAPITAL IMPROVEMENT PROJECTS

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
HH.048.000	Provident - New Clinical Diagnostic Center (Replacement Center)	$40,000,000	$400,000	$4,600,000	$30,000,000	$5,000,000	$0	$0	$0	$0	$0	$0
	CCHHS Administration Building	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.049.001	Administration Building - Demolition (Through Core Medical Development)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Durand Building	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.050.001	Durand Building- Demolition & Landscaping (Ground Lease for Re-Development)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Hektoen Building	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.051.001	Hektoen Building- Demolition & Landscaping (Ground Lease for Re-Development)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	R. J. Stein Institute of Forensic Medicine	**$3,725,000**	**$675,000**	**$3,050,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.052.001	Forensic Medicine East parking lot security gates - (JOC)	$125,000	$125,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
HH.052.001	Forensic Medicine Toxicology & Autopsy Modernization	$3,400,000	$350,000	$3,050,000	$0	$0	$0	$0	$0	$0	$0	$0
HH.052.001	Forensic Medicine Toxicology Walk-in Refrigerator /Freezer Replacement (JOC)	$200,000	$200,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Robbins Health Center	**$900,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$900,000**	**$0**	**$0**
HH.053.001	Robins Health Center - Capital Renewals	$900,000	$0	$0	$0	$0	$0	$0	$0	$900,000	$0	$0
	Ruth M Rothstein Core Center	**$1,250,000**	**$0**	**$0**	**$1,250,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.054.001	Core Center - Capital Renewals	$1,250,000	$0	$0	$1,250,000	$0	$0	$0	$0	$0	$0	$0
	Dr. Jorge Prieto Health Center	**$1,450,000**	**$0**	**$200,000**	**$1,250,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.058.001	Prieto Health Center - Capital Renewals	$1,250,000	$0	$0	$1,250,000	$0	$0	$0	$0	$0	$0	$0
HH.058.001	Prieto Health Center - Parking Lot Paving	$200,000	$0	$200,000	$0	$0	$0	$0	$0	$0	$0	$0
	Cottage Grove Medical Center	**$450,000**	**$0**	**$0**	**$200,000**	**$0**	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.063.001	Cottage Grove Medical Center - Capital Renewals	$450,000	$0	$0	$200,000	$0	$250,000	$0	$0	$0	$0	$0
	Des Plaines TB Clinic	**$600,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$600,000**	**$0**	**$0**	**$0**	**$0**

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
HH.064.001	Des Plaines TB Clinic - Capital Renewals	$600,000	$0	$0	$0	$0	$0	$600,000	$0	$0	$0	$0
	Edward Piszczek TB Clinic	**$620,000**	**$0**	**$0**	**$150,000**	**$70,000**	**$0**	**$0**	**$400,000**	**$0**	**$0**	**$0**
HH.065.001	Edward Piszcek TB Clinic - Capital Renewals	$550,000	$0	$0	$150,000	$0	$0	$0	$400,000	$0	$0	$0
HH.065.002	Edward Piszcek Parking Garage - Capital Renewals	$70,000	$0	$0	$0	$70,000	$0	$0	$0	$0	$0	$0
	Englewood Health Center	**$650,000**	**$0**	**$0**	**$500,000**	**$0**	**$0**	**$0**	**$150,000**	**$0**	**$0**	**$0**
HH.066.001	Englewood Health Center - Capital Renewals	$650,000	$0	$0	$500,000	$0	$0	$0	$150,000	$0	$0	$0
	Fantus Health Center	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.067.001	Fantus Clinic - Demolition & Landscaping (Through Core Medical Development)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Harvey TB Clinic	**$165,000**	**$0**	**$85,000**	**$0**	**$0**	**$0**	**$0**	**$80,000**	**$0**	**$0**	**$0**
HH.068.001	Harvey TB Clinic - Capital Renewals	$165,000	$0	$85,000	$0	$0	$0	$0	$80,000	$0	$0	$0
	Logan Square Clinic	**$12,000,000**	**$150,000**	**$6,000,000**	**$5,850,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.069.001	New Health Clinic Logan Square (Replacement Clinic)	$12,000,000	$150,000	$6,000,000	$5,850,000	$0	$0	$0	$0	$0	$0	$0
	Old Main Hospital	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
HH.076.001	Old Cook County Hospital - Adaptive Re-use (Ground Lease for Re-Development)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Public Safety Portfolio	**$702,582,000**	**$113,792,000**	**$66,490,000**	**$50,875,000**	**$72,400,000**	**$66,900,000**	**$141,650,000**	**$28,725,000**	**$3,125,000**	**$102,125,000**	**$56,500,000**
	Countywide Projects	**$114,810,000**	**$50,150,000**	**$16,660,000**	**$25,000,000**	**$5,000,000**	**$3,000,000**	**$3,000,000**	**$3,000,000**	**$3,000,000**	**$3,000,000**	**$3,000,000**
PS.000.000	Countywide PS ADA Improvements (JOC)	$10,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000
PS.000.000	Countywide PS Emergency Power and UPS System Upgrades	$6,300,000	$6,300,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.000.000	Countywide PS Fire and Life Safety System Upgrade (Package 9)	$3,900,000	$3,900,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.000.000	Countywide PS Replacement of Cell Doors, Locks, Frames and Rotary Switches	$10,000,000	$2,000,000	$5,000,000	$3,000,000	$0	$0	$0	$0	$0	$0	$0
PS.000.000	Countywide PS Roof Replacements	$9,950,000	$9,950,000	$0	$0	$0	$0	$0	$0	$0	$0	$0

CAPITAL IMPROVEMENT PROJECTS

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
PS.000.000	New Children's Advocacy Rooms CCAB and Rolling Meadows	$950,000	$950,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.000.000	Countywide PS Building Envelope (JOC/DFM)	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.000.000	Countywide PS Floor Covering Replacement (DFM)	$300,000	$300,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.000.000	Countywide PS Guaranteed Energy Performance Contract (ESCO) - Courthouses	$25,300,000	$22,000,000	$3,300,000	$0	$0	$0	$0	$0	$0	$0	$0
PS.000.000	Countywide PS Job Order Contracting Projects	$20,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000
PS.000.000	Countywide DOC Camera Project Phase II	$11,000,000	$0	$1,000,000	$8,000,000	$2,000,000	$0	$0	$0	$0	$0	$0
PS.000.000	Countywide Courthouse Security Enhancements	$16,610,000	$1,250,000	$4,360,000	$11,000,000	$0	$0	$0	$0	$0	$0	$0
	Department of Corrections	**$367,967,000**	**$30,092,000**	**$37,450,000**	**$19,100,000**	**$28,900,000**	**$23,900,000**	**$138,525,000**	**$21,000,000**	**$0**	**$44,000,000**	**$25,000,000**
PS.011.002	CCAB - Capital Renewals	$15,000,000	$0	$0	$0	$0	$0	$15,000,000	$0	$0	$0	$0
PS.011.002	CCAB - Mechanical/Electrical Systems Replacements (JOC)	$1,145,000	$1,145,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.002	CCAB Adult Probation Renovation - Phase I (JOC)	$2,000,000	$2,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.002	CCAB Adult Probation Renovation - Phase II (JOC)	$2,200,000	$200,000	$2,000,000	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.002	CCAB Renovation Floors 7, 8, & 9	$6,000,000	$3,000,000	$3,000,000	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.001	CCB - Capital Renewals	$15,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$15,000,000	$0
PS.011.001	CCB Main Holding Area ADA Improvements & Lock-Up Renovation	$8,300,000	$3,800,000	$3,000,000	$1,500,000	$0	$0	$0	$0	$0	$0	$0
PS.011.001	CCB Mechanical/Electrical Systems Replacements (JOC)	$6,555,000	$2,655,000	$3,900,000	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.010	Division I & 1A Demolition	$20,000,000	$1,000,000	$19,000,000	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.011	Division III & XII (Old Cermak Hospital) Demolition (JOC)	$7,000,000	$7,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.013	Division IV Capital Renewals	$2,100,000	$0	$800,000	$550,000	$750,000	$0	$0	$0	$0	$0	$0
PS.011.013	Division IV Dock Concrete replacement (JOC)	$150,000	$150,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.014	Division IX Capital Renewals	$40,000,000	$0	$0	$0	$0	$0	$40,000,000	$0	$0	$0	$0

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	CIP Total Spending	$1,379,801,950	$199,005,850	$184,178,200	$199,099,700	$106,265,000	$102,853,200	$152,915,000	$117,640,000	$147,090,000	$108,190,000	$62,565,000
PS.011.014	Division IX Elevator modernization (JOC)	$1,250,000	$0	$250,000	$1,000,000	$0	$0	$0	$0	$0	$0	$0
PS.011.015	Division V - Capital Renewals	$12,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$12,000,000	$0
PS.011.015	Division V Install Sewage Disposal System (JOC)	$1,600,000	$1,600,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.016	Division VI - Capital Renewals	$7,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$7,000,000	$0
PS.011.017	Division VIII ADA Capacity Expansion (JOC)	$900,000	$900,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.018	Division X Capital Renewals	$40,000,000	$0	$0	$0	$0	$0	$40,000,000	$0	$0	$0	$0
PS.011.019	Division XI Capital Renewals	$21,000,000	$0	$0	$1,000,000	$0	$0	$0	$20,000,000	$0	$0	$0
PS.011.021	DOC Security Posts - Capital Renewals	$495,000	$445,000	$0	$0	$50,000	$0	$0	$0	$0	$0	$0
PS.011.013	Division IV Exterior walls / clay brick (JOC/DFM)	$815,000	$815,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.013	Division IV Elevator modernization (JOC)	$150,000	$150,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.013	Division IV Building entrance overhang (JOC)	$100,000	$100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.000	DOC Mechanical Systems Capital Renewal / Replacements (JOC)	$1,825,000	$1,825,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.017	Division VIII - Capital Renewals	$5,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$5,000,000
PS.011.017	Division VIII - Pharmacy & Dental Build Out (JOC)	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.017	Division VIII Sewage Disposal System (JOC)	$350,000	$350,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.017	Division VIII Play Yards Concealment (JOC)	$700,000	$700,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.005	Cermak Hospital - Capital Renewals	$30,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$10,000,000	$20,000,000
PS.011.005	Cermak Hospital Patient Call System Replacement (JOC/DFM)	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.000	DOC - Replacement Administration/Training Building	$50,000,000	$0	$0	$0	$2,500,000	$9,000,000	$38,500,000	$0	$0	$0	$0
PS.011.000	South Campus Demolition - All Building	$14,000,000	$0	$0	$0	$2,000,000	$12,000,000	$0	$0	$0	$0	$0
PS.011.025	DOC - Central Chiller Plant - Capital Renewals	$4,000,000	$0	$3,000,000	$0	$0	$1,000,000	$0	$0	$0	$0	$0

CAPITAL IMPROVEMENT PROJECTS

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	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
PS.011.025	DOC - Powerhouse Boiler Plant - Capital Renewals	$1,000,000	$0	$0	$0	$0	$0	$0	$1,000,000	$0	$0	$0
PS.011.024	DOC - Kitchen Capital Renewals	$200,000	$0	$0	$0	$200,000	$0	$0	$0	$0	$0	$0
PS.011.041	DOC - Tunnels Capital Renewals	$1,000,000	$0	$0	$0	$1,000,000	$0	$0	$0	$0	$0	$0
PS.011.041	DOC - Tunnels - Chilled Water Bridges (JOC)	$300,000	$300,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.044	DOC - Parking Garage - Capital Renewals	$1,000,000	$0	$0	$0	$0	$1,000,000	$0	$0	$0	$0	$0
PS.011.021	Division XI Entrance - New Security Post	$5,300,000	$0	$0	$0	$0	$300,000	$5,000,000	$0	$0	$0	$0
PS.011.022	DOC - Guard Tower - Capital Renewals	$475,000	$0	$0	$50,000	$400,000	$0	$25,000	$0	$0	$0	$0
PS.011.022	DOC - Guard Tower D Demolition & New Tower Constructed (JOC)	$600,000	$0	$0	$0	$0	$600,000	$0	$0	$0	$0	$0
PS.011.000	DOC - New Mental Health Transition Center	$32,500,000	$0	$2,500,000	$15,000,000	$15,000,000	$0	$0	$0	$0	$0	$0
PS.011.000	DOC Restroom Exhaust Fan Replacements (JOC)	$750,000	$750,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.016	Division VI - Structural/Foundation Capital Renewals (JOC)	$207,000	$207,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.011.021	DOC Post 8 - Replacement Security Post	$7,000,000	$0	$0	$0	$7,000,000	$0	$0	$0	$0	$0	$0
	Daley Center	**$8,880,000**	**$7,180,000**	**$300,000**	**$1,350,000**	**$50,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.012.001	Daley - Wireless LAN For Video Interpreters	$160,000	$160,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Install 15 new key card readers (9th floor, 31st Floor, Freight Elevators)	$190,000	$190,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Install Drug/Bomb Detection Device	$50,000	$50,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Roof Door Intrusion Alarm & Phone	$30,000	$30,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Upgrade 208V switchboard; service and feeder cables on Concourse Level	$50,000	$50,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Upgrade 208V switchboard; service and feeder cables on 9th floor	$50,000	$0	$50,000	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Upgrade 408V switchboard; service and feeder cables on 9th floor	$50,000	$0	$0	$50,000	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Upgrade 208V switchboard; service and feeder cables on 31st floor	$50,000	$0	$0	$0	$50,000	$0	$0	$0	$0	$0	$0

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
PS.012.001	Daley - Exterior Window Sealant Removal & Replacement	$1,300,000	$0	$0	$1,300,000	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - EM Radiator & Load Bank Replacement	$100,000	$100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Boiler Upgrades	$1,200,000	$1,200,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Interior Window Sealant Replacement	$2,000,000	$2,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Judicial Bench Replacement	$100,000	$100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Security Enhancements	$450,000	$200,000	$250,000	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Restore Foundation Wall/Basement Slab/Pedway Tunnel	$1,150,000	$1,150,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Boiler Retubing / New Controls	$250,000	$250,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Exterior Security Hydraulic Barriers Replacement	$150,000	$150,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Elevator Modernization	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Concourse / CTA Entrance Renovation	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Façade Access System Upgrades	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.012.001	Daley - Upgrade 408V switchboard; service and feeder cables on Concourse Level	$50,000	$50,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Domestic Violence Courthouse	**$10,500,000**	**$500,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$10,000,000**
PS.013.001	Domestic Violence - Capital Renewals	$10,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$10,000,000
PS.013.001	Domestic Violence - Atrium Ceiling Replacement (JOC/DFM)	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Juvenile West Courthouse	**$36,400,000**	**$1,400,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$35,000,000**	**$0**
PS.014.001	JTDC East/West - Mechanical/Electrical Capital Renewals (JOC)	$700,000	$700,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.014.001	JTDC West- Capital Renewals	$35,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$35,000,000	$0
PS.014.001	JTDC West sound system in courtrooms (JOC)	$200,000	$200,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.014.001	JTDC East/West Carpet Replacement (DFM)	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0

CAPITAL IMPROVEMENT PROJECTS

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
	Markham Courthouse	**$12,775,000**	**$1,500,000**	**$900,000**	**$375,000**	**$0**	**$10,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.015.001	Markham Courthouse - Capital Renewals	$10,000,000	$0	$0	$0	$0	$10,000,000	$0	$0	$0	$0	$0
PS.015.001	Markham Courthouse - Electrical Upgrade	$900,000	$0	$900,000	$0	$0	$0	$0	$0	$0	$0	$0
PS.015.001	Markham Courthouse - Domestic Water Piping Replacement (JOC)	$800,000	$800,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.015.001	Markham Courthouse - Gallery Theater Seating Replacement (JOC)	$200,000	$200,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.015.001	Markham Courthouse - Construct Courtroom, 2 Judges Chambers, 1 Antechamber (JOC/DFM)	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.015.001	Markham Courthouse - Carpet Replacement	$375,000	$0	$0	$375,000	$0	$0	$0	$0	$0	$0	$0
	Maywood Courthouse	**$3,115,000**	**$2,835,000**	**$280,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.016.001	$0	$1,000,000	$1,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.016.001	Maywood Courthouse - Carpet Replacement (DFM)	$280,000	$0	$280,000	$0	$0	$0	$0	$0	$0	$0	$0
PS.016.001	Maywood Courthouse - Clerk of Circuit Courts renovation workstations, shelving, data &power (JOC)	$175,000	$175,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.016.002	Maywood Courthouse - Surface Lots Lighting (JOC)	$600,000	$600,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.016.001	Maywood Courthouse - Mechanical Systems Capital Renewal / Replacements (JOC/DFM)	$1,060,000	$1,060,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Rolling Meadows Courthouse	**$33,550,000**	**$0**	**$0**	**$550,000**	**$8,000,000**	**$25,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.017.002	Rolling Meadows Courthouse Parking Garage - Capital Renewal	$8,000,000	$0	$0	$0	$8,000,000	$0	$0	$0	$0	$0	$0
PS.017.001	Rolling Meadows Courthouse - Capital Renewals	$25,000,000	$0	$0	$0	$0	$25,000,000	$0	$0	$0	$0	$0
PS.017.001	Rolling Meadows Courthouse - Carpet replacement	$550,000	$0	$0	$550,000	$0	$0	$0	$0	$0	$0	$0
	Skokie Courthouse	**$22,250,000**	**$1,200,000**	**$0**	**$0**	**$450,000**	**$0**	**$0**	**$4,600,000**	**$0**	**$0**	**$16,000,000**
PS.018.001	Skokie Courthouse - Capital Renewals	$16,600,000	$600,000	$0	$0	$0	$0	$0	$0	$0	$0	$16,000,000
PS.018.001	Skokie Courthouse Carpet replacement	$450,000	$0	$0	$0	$450,000	$0	$0	$0	$0	$0	$0
PS.018.001	Skokie Construct Courtroom, 2 Judges Chambers, 1 Antechamber (JOC/DFM)	$500,000	$500,000	$0	$0	$0	$0	$0	$0	$0	$0	$0

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
PS.018.002	Skokie Parking Garage - Capital Renewals	$4,600,000	$0	$0	$0	$0	$0	$0	$4,600,000	$0	$0	$0
PS.018.001	Skokie Mechanical/Electrical Systems Replacements (JOC/DFM)	$100,000	$100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Bridgeview Courthouse	**$30,600,000**	**$0**	**$600,000**	**$0**	**$30,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.022.001	Bridgeview Courthouse - Capital Renewals	$30,000,000	$0	$0	$0	$30,000,000	$0	$0	$0	$0	$0	$0
PS.022.001	Bridgeview Courthouse - Carpet Replacement (DFM)	$600,000	$0	$600,000	$0	$0	$0	$0	$0	$0	$0	$0
	Juvenile Temporary Detention Center	**$40,680,000**	**$5,880,000**	**$10,300,000**	**$4,500,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$20,000,000**	**$0**
PS.028.001	JTDC East Barber school build-out (DFM)	$50,000	$50,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.028.001	JTDC East Electronic Medical Records (Infrastructure only)	$2,750,000	$2,750,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.028.001	JTDC East Elevator modernization	$15,000,000	$500,000	$10,000,000	$4,500,000	$0	$0	$0	$0	$0	$0	$0
PS.028.001	JTDC East PA System Replacement (JOC/DFM)	$650,000	$650,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.014.001	JTDC East/West - Mechanical/Electrical Capital Renewals (JOC)	$1,130,000	$830,000	$300,000	$0	$0	$0	$0	$0	$0	$0	$0
PS.028.001	JTDC East Kitchen Floor Replacement (JOC)	$150,000	$150,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.028.001	JTDC East judges chamber door replacement (DFM)	$50,000	$50,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.028.001	JTDC East Replace 2 boilers (JOC)	$900,000	$900,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.028.001	JTDC East - Capital Renewals	$20,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$20,000,000	$0
	Jefferson Building	**$250,000**	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.029.001	Jefferson Building - Upgrade power, A/C, fire suppression (JOC)	$250,000	$250,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Cicero Warehouse	**$12,580,000**	**$4,580,000**	**$0**	**$0**	**$0**	**$5,000,000**	**$125,000**	**$125,000**	**$125,000**	**$125,000**	**$2,500,000**
PS.096.001	Cicero Records - Capital Renewals	$8,000,000	$0	$0	$0	$0	$5,000,000	$125,000	$125,000	$125,000	$125,000	$2,500,000
PS.096.001	Cicero Records - Security Enhancements (JOC)	$140,000	$140,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
PS.096.001	Cicero Records - Warehouse Improvements (JOC)	$440,000	$440,000	$0	$0	$0	$0	$0	$0	$0	$0	$0

Building ID Code	Facility/Project Name	Prioritized Spending 2016-2025	Annual Capital Investment 2016	Annual Capital Investment 2017	Annual Capital Investment 2018	Annual Capital Investment 2019	Annual Capital Investment 2020	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025
	CIP Total Spending	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**
PS.096.001	Cicero Records - Build out for Elections (JOC)	$4,000,000	$4,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Circuit Court Branch 23/50	**$2,175,000**	**$2,175,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.019.001	Circuit Court Branch 23/50 - Capital Renewals (JOC/DFM)	$2,175,000	$2,175,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Circuit Court Branch 34/48	**$1,100,000**	**$1,100,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.020.001	Circuit Court Branch 34/48 - Capital Renewals (JOC/DFM)	$1,100,000	$1,100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Circuit Court Branch 43/44	**$2,425,000**	**$2,425,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.021.001	Circuit Court Branch 43/44 - Capital Renewals (JOC/DFM)	$2,425,000	$2,425,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Circuit Court Branch 35/38	**$1,150,000**	**$1,150,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.023.001	Circuit Court Branch 35/38 - Capital Renewals (JOC/DFM)	$1,150,000	$1,150,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Circuit Court Branch 29/42	**$1,375,000**	**$1,375,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
PS.024.001	Circuit Court Branch 29/42 - Capital Renewals (JOC/DFM)	$1,375,000	$1,375,000	$0	$0	$0	$0	$0	$0	$0	$0	$0
	Grand Total	**$1,379,801,950**	**$199,005,850**	**$184,178,200**	**$199,099,700**	**$106,265,000**	**$102,853,200**	**$152,915,000**	**$117,640,000**	**$147,090,000**	**$108,190,000**	**$62,565,000**

INTRODUCTION

The Cook County Department of Transportation and Highways holds jurisdictional authority over 568 center line miles of roadway, and has maintenance responsibility for 1,426 lane miles of pavement, 132 bridges, 360 traffic signals, 7 pumping stations and four maintenance facilities. This multi-year plan presents a program of individual projects to be implemented in the 2016-2019 fiscal years with the purpose of maintaining, operating, and enhancing the County's regional transportation network. It also presents an estimate of revenues and expenditures expected over this period. The plan serves as a basis for annual budgeting and project scheduling, and reflects the Department's commitment to viable improvements as circumstances support at the time of this publication.

Cook County is in final stages of drafting a 2040 Long Range Transportation Plan (2040 LRTP), which will increasingly influence projects selected for the five year program as the adopted policies are integrated into Department operations. Although the 2040 LRTP is not yet finalized, the Department has begun that integration by engaging in regional partnerships, leading local economic development-related projects, and identifying grade separations and transit improvements that will improve mobility within specific sub-regions of the County.

LONG RANGE TRANSPORTATION PLAN

The 2040 Long Range Transportation Plan (LRTP), Connecting Cook County, looks at transportation from a variety of perspectives—roadways, bridges, public transportation, freight rail, pedestrian facilities, and bike paths—and is based on the premise that the County must use its transportation resources to support greater economic growth and healthier, more vibrant communities in Cook County. Connecting Cook County will provide the framework for the planning, design and implementation of a fully integrated multi-jurisdictional, multimodal transportation system that serves residents and businesses and improves the County's competitiveness.

CONNECTING COOK COUNTY VISION

"To support the development of a world class transportation system that spurs economic growth and enhances quality of life."

Over the past year, the LRTP Advisory and Program Committee members have worked with the Cook County Department of Transportation and Highways and the project team, lending their expertise to develop goals and objectives for the 2040 LRTP that will serve as a benchmark for all potential improvements and strategies. The vision statement is supported by the following six goals that serve as guiding principles for the County's transportation policies and investments:

TRANSPORTATION & HIGHWAYS

1. **ECONOMIC OPPORTUNITY –** Invest in transportation improvements that support the economic vitality of the County by fostering local and regional competitiveness, sustained productivity, and increased access to economic productivity for all of the County's residents and businesses.

2. **LIVABLE COMMUNITIES –** Create a built environment that promotes healthy, sustainable communities through coordinated land use and transportation policies.

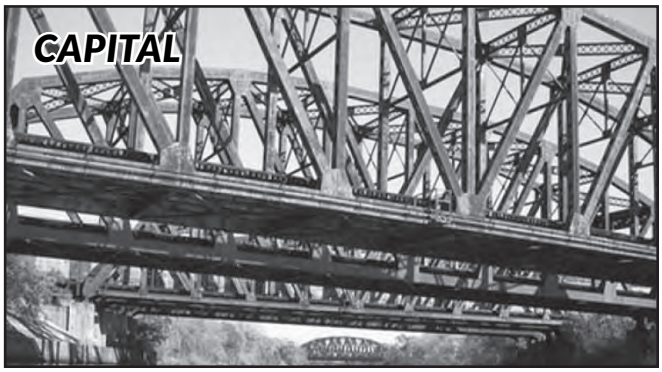
3. **ACCESSIBILITY AND RELIABILITY –** Increase the integration, connectivity, reliability, and physical accessibility of the transportation system by developing a comprehensive multi-modal system that expands mobility options for all transportation users.

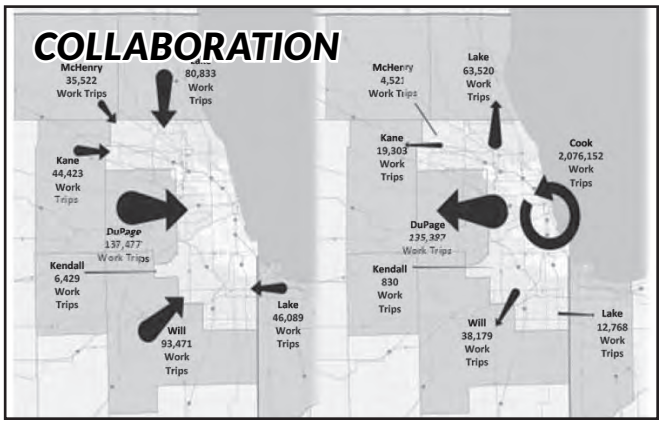
4. **SAFETY –** Provide a safer transportation system that balances the travel needs of all users, including the general public and area businesses and industries.

5. **ENVIRONMENTAL STEWARDSHIP –** Promote a sustainable future through a transportation system that protects, enhances and provides connections to natural, cultural, and historic resources in addition to more traditional destinations.

6. **IMPLEMENTATION –** Advance a plan that preserves, maintains, and strategically operates existing transportation assets while investing in the expansion and diversification of critical transportation services and infrastructure.

Connecting Cook County will provide a clear framework for Cook County, one that will guide transportation investment for the next twenty-five years.





2015 ACCOMPLISHMENTS

HIGHLIGHTS OF 2015 ACCOMPLISHMENTS INCLUDE:

- Award of construction contracts for improvements at twenty (20) project locations, totaling $27.6M
- System preservation of 12.05 center line miles through resurfacing and/or patching projects
- Completion of 20 construction projects, including:
  - The reconstruction of 151st Street, in the Village of Phoenix and City of Harvey. This roadway upgrade, needed to support truck traffic east of Vincennes Avenue, was a critical component in finalizing Sterling Lumber's decision to establish their new headquarters in the Village of Phoenix. The $1.75M improvement translated into $15M business investment to rehabilitate an existing plant, the retention of 112 jobs and the addition of 50 new positions in Cook County.
  - The reconstruction of Crawford Avenue, from Devon Street to Oakton Street, to provide four (4) travel lanes separated by a landscape median, new storm sewer, water main, sidewalks, street lighting, and traffic signal enhancements.
  - The installation of new left turn lanes and a traffic signal modernization at Central Avenue and Southwest Highway, to improve vehicular and pedestrian safety adjacent to a grade school and a church in the Village of Oak Lawn.
- The County secured full project funding for the City of Harvey to reconstruct 167th Street through successful application of grants from the Illinois Departments of Commerce and Economic Opportunity in addition to contributing Motor Fuel Tax resources to support job retention and creation along this industrial truck corridor.
- The implementation of Cityworks, an Asset Management Server, that provides the Maintenance Bureau with an automated process to accommodate a streamlined response for citizen service request, work order assignments, maintenance activity tracking and performance reporting. In addition, Cityworks facilitates work order management that encompasses personnel allocation, equipment assignment, accounting of material usage and reporting functionality that provides accurate and timely budgeting and performance measurement.
- The installation of an Automated Vehicle Location (AVL) System on the Department's maintenance fleet improving maintenance operations. The AVL System provides transparency, accountability, efficiency and improved service through GPS, enabling real-time snow operations tracking.

New pavement at 151st Street from Vincennes Road to 2nd Avenue.

New pavement at 167th Street from Center Street to Lowe Avenue.

TRANSPORTATION & HIGHWAYS

2016 - 2019 TRANSPORTATION PROGRAM

The Cook County 2016-2019 Transportation Program totals $287.9M, with $65.1M programmed in FY 2016 for engineering, construction, right-of-way acquisition and maintenance contracts. These funds will cover projects that are already in progress and those that will be initiated in 2016. The program is fiscally constrained based on expected levels of funding from current revenue sources, as a result a need for increased funding for Roads and Bridges has been identified in the planning process. As far back as at least 1997, a significant portion of Motor Fuel Tax (MFT), the primary source of funding for highway infrastructure, has been used to support Circuit Court Operations. In FY2016, the County will begin a rollback of the MFT funds supporting court operations and by 2017, all MFT funds ($64.5M over 2015 funding levels) will be allocated to the Department of Transportation and Highways. The Department continues to prioritize maintenance and preservation of our existing infrastructure assets, with transportation system modernization and expansion integrated as funding becomes available. A complete project list, including project type, location, scope and funding is presented in Figure 6.

With the development of the 2040 LRTP, the program also contains projects that help achieve the LRTP's vision by delivering infrastructure improvements that spur companies to expand in place. The majority of this first wave of economic development-oriented investments are located in the south suburbs—a subregion where economic growth has lagged other parts of the County. The 2016-2019 Program includes the truck route improvements of 156th Street and 157th Street, local roads in the City of Harvey, which initially lacked the engineering and construction resources to rebuild them. The County secured full project funding through successful application of grants from the Illinois Departments of Transportation and Commerce and Economic Opportunity in addition to contributing Motor Fuel Tax and Community Development Block Grants resources.

FUNDED PROJECT SUMMARY BY FISCAL YEAR (ALL COST IN THOUSANDS)					
PROJECT YEAR	PRELIMINARY ENGINEERING	ROW	DESIGN ENGINEERING	CONSTRUCTION/ MAINTENANCE	TOTAL COST
FY 2016	$1,300	$6,719	$2,589	$54,489	$65,097
FY 2017	$1,000	$650	$3,463	$90,329	$95,442
FY 2018	$1,000	$50	$1,963	$83,641	$86,654
FY 2019	$1,000	$50	$1,963	$37,750	$40,763
TOTAL	**$4,300**	**$7,469**	**$9,978**	**$251,209**	**$287,956**

PROGRAM DEVELOPMENT

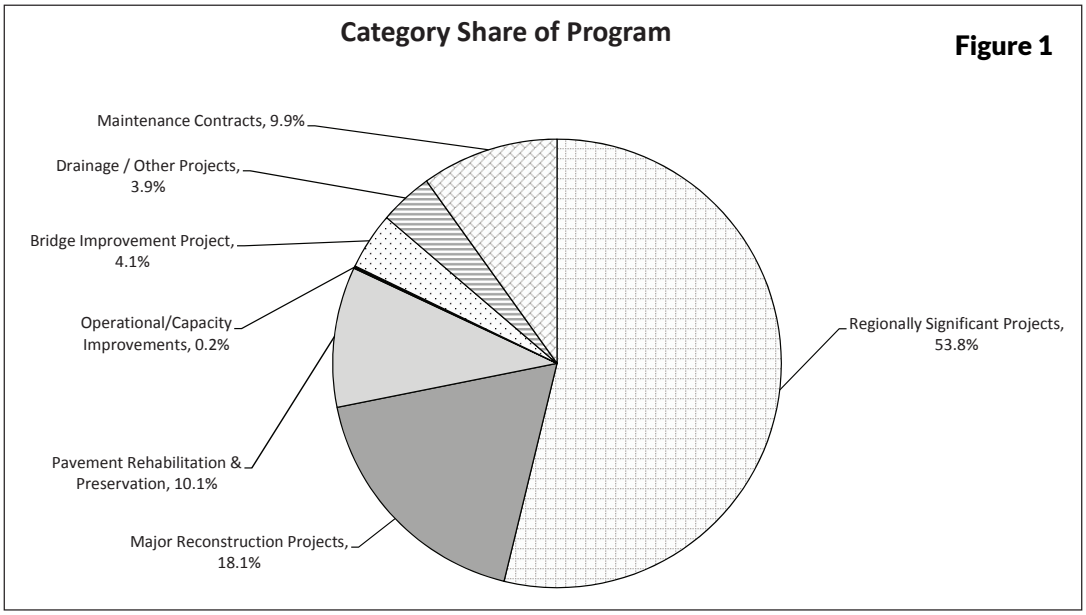
The projects included in the 2016-2019 Program are developed under the current Department of Transportation and Highways planning process. This process first identifies the need for an improvement by integrating stakeholder input and the results of highway inventories, traffic surveys, crash analyses, pavement condition analyses, intersection design studies, drainage analyses, maintenance records, and collaborative opportunities. Once the need is identified, preliminary design studies are conducted to select a preferred alternative in coordination with local municipalities. Detailed design plans, specifications, and construction costs are then prepared and needed right-of-way is secured before letting a construction contract to complete the project.

Once the 2040 LRTP is finalized, the Department will fully integrate the long range policies and goals into the planning process. A new project prioritization and evaluation system will be implemented to ensure resources are fully expended in alignment with the County's new vision. For that reason, the list of unfunded projects, the "Multi-Year Program B-List", included in previous Transportation Plans, has been removed from the 2015-2019 Transportation Plan. Projects on this list will be re-evaluated, prioritized, and may re-emerge in future Transportation Plans with a modified scope based on evolving condition and context.

While projects presented in this plan are scheduled for a specific year based upon a purpose and need for improvement, the construction schedule in any year is subject to plan readiness, funding availability, and regional coordination with other projects. Projects may be removed, deferred, or replaced with other projects over the year based on circumstances related to funding opportunities, traffic or safety considerations, or development patterns.

PROGRAM CATEGORIES

The 2016-2019 Program is broken into seven (7) project type categories. Funding share of each category is shown in Figure 1 below.



TRANSPORTATION & HIGHWAYS

REGIONALLY SIGNIFICANT PROJECTS

Projects in this category involve major reconstruction and significant capacity improvements which provide regional transportation and economic benefits. These corridor improvements typically require multi-agency coordination and leverage federal state and local partnerships for funding and execution. Regionally significant projects funded in the 2016-2019 Transportation Program total to $155.0M, including construction of:

- Lake Cook Road Reconstruction – Raupp Boulevard to Hastings Lane
- Joe Orr Road Extension – Torrence Avenue to Burnham Avenue
- Quentin Road – Dundee Road to Lake Cook Road
- Touhy Avenue – Elmhurst Road to Mt Prospect Avenue

Within this category, $4M has been programmed for Countywide LRTP implementation projects in fiscal years 2016-2019. This funding will be dedicated to multi-modal or economic development driven projects which will collectively impact the regional transportation network and directly achieve the goals of the LRTP.

MAJOR RECONSTRUCTION PROJECTS

Projects in this category involve pavement reconstruction within defined limits, and include all necessary improvements to traffic signals, structures, drainage systems, medians, sidewalks, or multi-use paths within those limits. These projects provide safety and capacity improvements, system modernization, and system expansion when feasible. Major Reconstruction projects funded in the 2016-2019 Transportation Program total to $52.0M, including construction of:

- 108th Avenue – 167th Street to 159th Street
- 156th Street and 157th Street – Commercial Avenue to Halsted Street
- Old Orchard Road – Woods Drive to Skokie Boulevard
- Sanders Road – Milwaukee Avenue to Willow Road
- Shoe Factory Road – Essex Drive to east of Beverly Road

Funding has also been programmed for preliminary engineering and design of several major reconstruction projects. As the full scopes of these projects develop, appropriate funding for construction will be considered for inclusion in future transportation programs.

Pavement reconstruction on Crawford Avenue from Devon Street to Oakton Street.

Major reconstruction at 151st Street from Vincennes Road to 2nd Avenue.

PAVEMENT PRESERVATION AND REHABILITATION

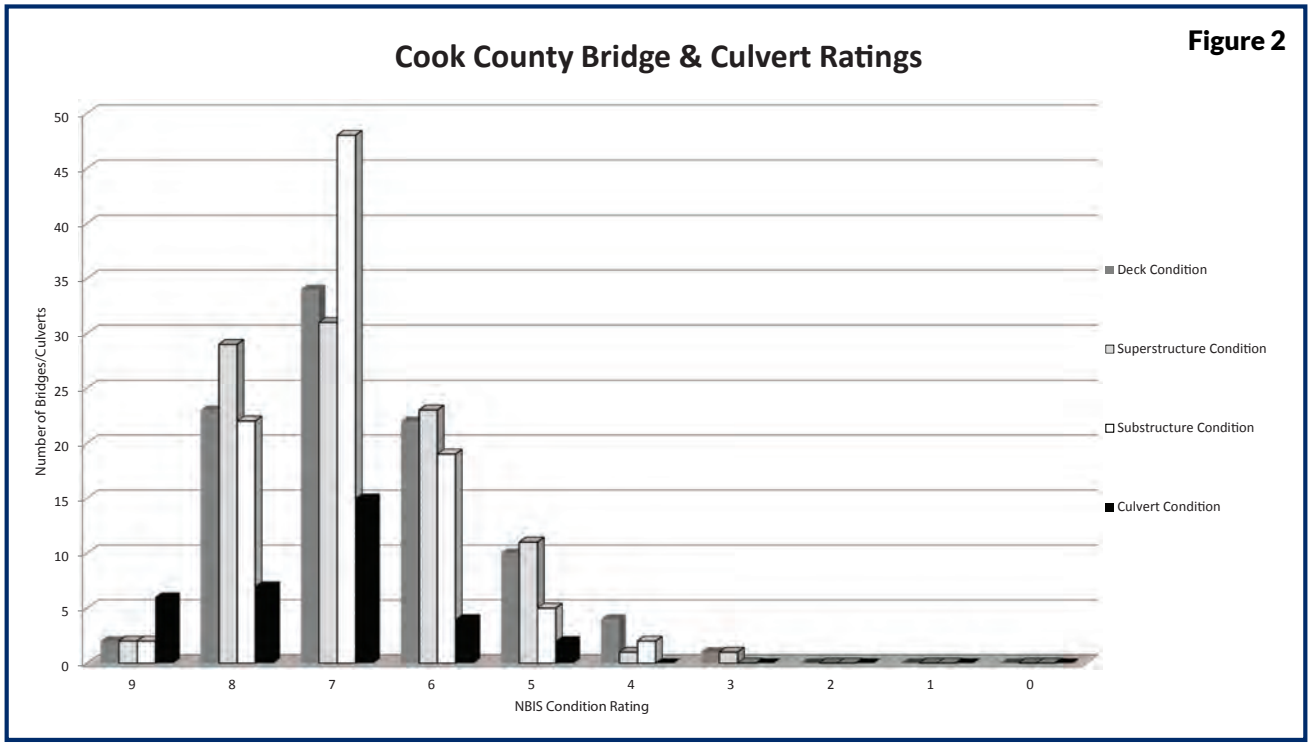
This category includes projects aimed at extending the service life of existing pavement, through roadway resurfacing, patching and diamond grinding, pavement recycling, median, curb and gutter repairs. Pavement Preservation and Rehabilitation projects funded in the 2016-2019 Transportation Program total $29.1M. The program consists of two countywide contracts programmed for each fiscal year in 2016-2019. These contracts address multiple project locations in one region (north or south), through a single construction contract. Aggregating smaller project locations allows the Department to improve efficiency in both design and construction, streamline the procurement process, and take advantage of economies of scale to lower construction costs. Locations to be included in these contracts will be determined based on roadway condition, utilizing a data-driven evaluation of the current roadway system.

BRIDGE IMPROVEMENTS

Projects in this category extend the service life of structures through bridge repairs, rehabilitation, or replacement. This category does not include bridge improvement work that is included in Regionally Significant and Major Reconstruction projects previously discussed. Typical bridge repairs include joint or bearing replacement, partial and full deck patching, substructure repairs, and bridge painting. Bridge Improvements in the 2016-2019 Transportation Program total to $11.9M, including:

- Happ Road over Skokie River – bridge replacement
- Skokie Valley Trail Bridge over Lake Cook Road – construction of a new pedestrian and bicycle bridge connecting the Skokie Valley Trail from Lake County into Cook County.

The Department inspects its structure inventory on a routine basis, in accordance with National Bridge Inspection Standards (NBIS). Preventative maintenance, such as power washing and scupper cleaning, is performed annually by in-house crews. Through a regular inspection and repair program, the Department currently maintains an average NBIS condition rating of 7, on a scale of 0 (failed condition) to 9 (excellent condition). See Figure 2.



DRAINAGE AND OTHER IMPROVEMENTS

This category includes projects aimed at flood control and prevention, storm sewer installation, replacement and repairs, culvert installation or replacement, ditch grading and other drainage infrastructure repairs. Other projects include pedestrian, bicycle, and streetscape enhancements having a scope limited to landscaping, sidewalks, street lighting, path or shoulder improvements without major roadway work, and engineering for various projects under scope development. Pedestrian and bicycle enhancements are included in all other category projects through our Complete Streets analysis in project development. Drainage and Other Improvements in the 2016-2019 Transportation Program total to $11.1M.

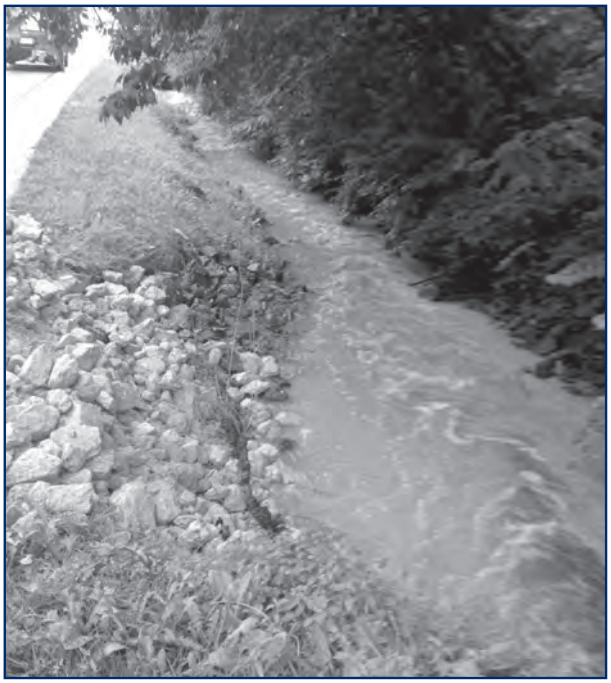
OPERATIONAL AND CAPACITY IMPROVEMENTS

Projects in this category are limited in scope to traffic signal or intersection work, including signal modernization or interconnection, channelization or addition of lanes. This category does not include operational and capacity improvement work that is included in Regionally Significant and Major Reconstruction projects previously discussed. Operational and Capacity Improvements in the 2016-2019 Transportation Program total to $535K.

COUNTYWIDE MAINTENANCE PROGRAM

The Department is dedicated to maintaining County roadway facilities through a combination of internal operations staff and maintenance contracts. The Countywide Maintenance Program in the 2016-2019 Transportation Program totals to $28.5M, funding maintenance contracts for pavement markings, signage, traffic signal and mechanical maintenance, and street sweeping. This total also includes materials used by Department maintenance staff such as salt, stone, asphalt patching material, and equipment rental.

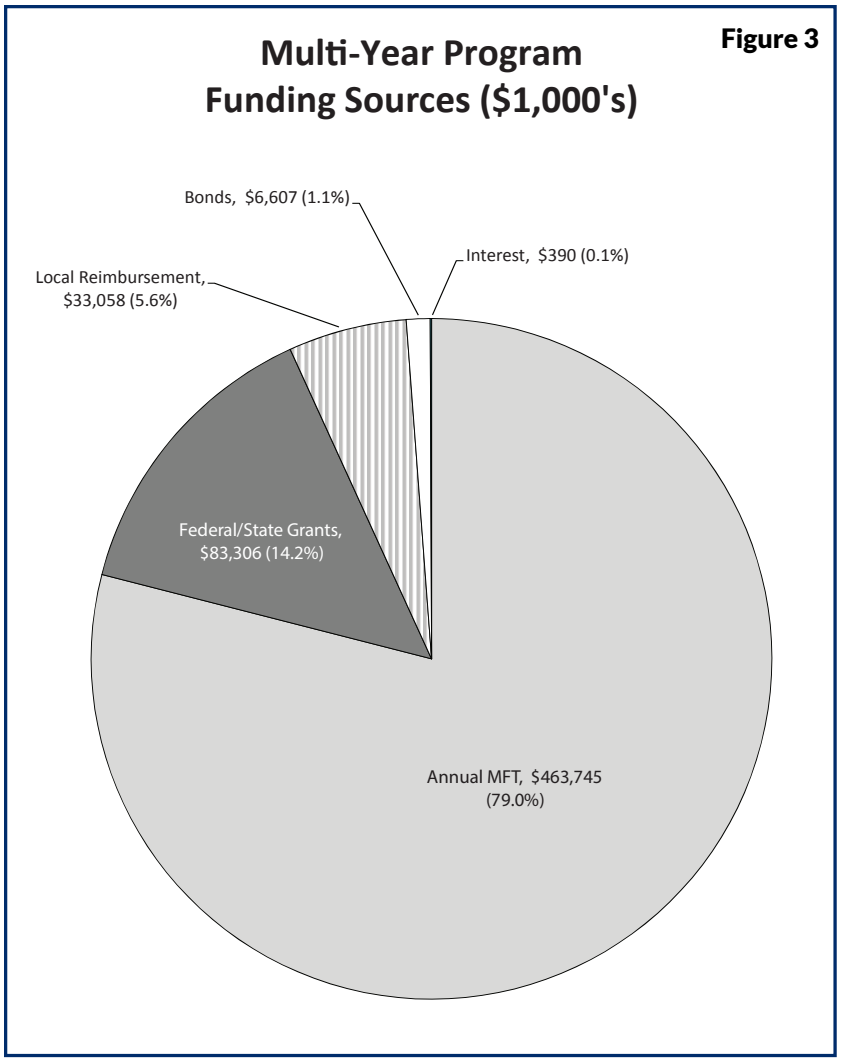
An example of Cook County's snow operations for 2015.



Drainage ditch maintenance.

2015 - 2019 FUNDING ESTIMATES

The 2015-2019 Transportation Plan is funded primarily by Motor Fuel Tax (MFT) revenues, supplemented with Federal and State grants, local reimbursements, the remainder of the 2012 Cook County Road Construction Bond program, and bank account interest. Over the next 5 years, a total of $587.1M is estimated in transportation revenue (see Figure 3).



REVENUES

The MFT revenue collected, administered, and allocated by the State of Illinois, is a fixed amount per gallon of fuel purchased. Therefore, rising fuel prices do not result in increased revenues, as a percentage tax would. As fuel prices have increased over the past decade, fewer miles are being driven and automobiles have become more fuel-efficient. This trend has resulted in significant decline in MFT receipts, although construction costs have continued to rise creating a structural gap in funding. MFT revenues in the past 3 years have been relatively constant and are projected to remain constant for the purposes of developing this plan.

Federal and State programs offer competitive grant funding for projects that meet certain criteria, and the Department continues to pursue partnerships with local and regional agencies which position us to receive this grant funding. Approximately $61.4M from Federal Surface Transportation Program (STP) and the Congestion Mitigation and Air Quality Program (CMAQ) has been secured for projects in this Plan. This funding is primarily associated with the regionally significant Touhy Avenue and Lake Cook Road projects. Further, $6.8M in federal funds specifically for bridge replacement projects is included in the 2015-2019 Program. The Department will continue to pursue federal funding for regionally significant projects, including the Joe Orr Road extension to the State of Indiana and the Vollmer Road vertical clearance improvement, as well as smaller, targeted enhancement projects.

TRANSPORTATION & HIGHWAYS

Collaboration with the State and local municipalities in recent years has resulted in success securing new State and Federal funding sources related to economic development for a number of projects in the 2015-2019 Program, including $1.95M in IDOT Economic Development Program (EDP) funds for 151st Street and 156th/157th Street projects, $1.93M in federal Community Development Block Grant funding for 151st Street, 156th/157th Street and Center Street projects, and $2.5M in Illinois Department of Commerce and Economic Opportunity funds for the 167th Street project.

Finally, local reimbursements from municipalities, the Metropolitan Water Reclamation District, and the Illinois State Toll Highway Authority provide project funding to support collaborative improvements, which impact multiple jurisdictions and involve multi-agency coordination.

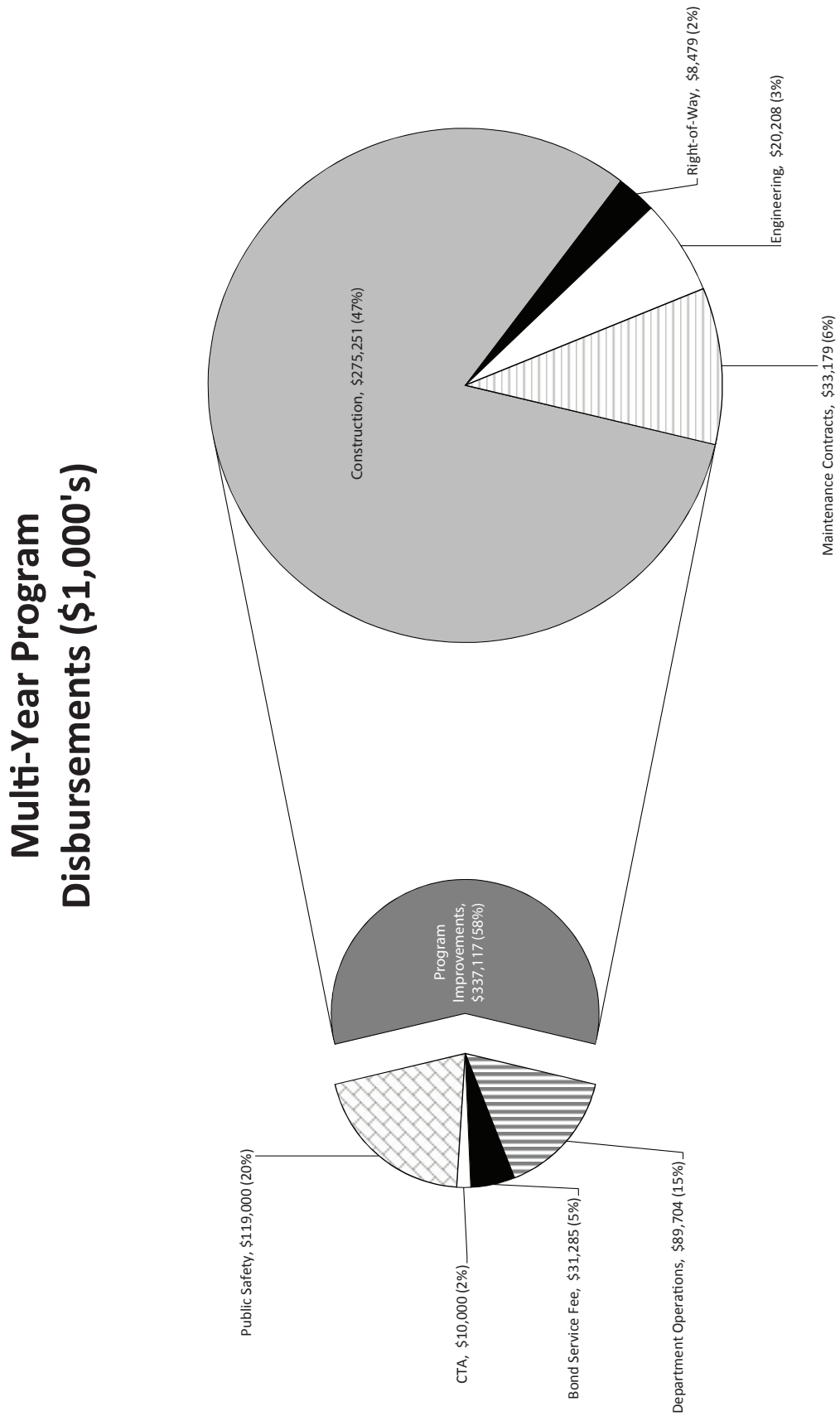
EXPENDITURES

The majority of revenues received is expended in the 2015-2019 Program improvements which include construction, engineering, and land acquisition for highway improvements, as well as maintenance contracts and materials. Annually $2M of MFT revenue is provided to the Chicago Transit Authority to support transit operations, and the remaining revenue has traditionally been allocated to Public Safety, bond service fees, and Department operations to support daily maintenance of the County highway system. Beginning FY2016 the County will rollback its allocation to Public Safety needs from Motor Fuel Tax (MFT) funds and divert it back to Highway and Transportation programming. By FY2017 all MFT funds will be used for Highway and Transportation programming needs. See Figure 4 and Figures 5a and 5b.

FUND SOURCE PROJECTION SUMMARY (ALL COST IN THOUSANDS)					
	2015 PROJECTED YEAR	**2016**	**2017**	**2018**	**2019**
Annual MFT	$45,738	$53,249	$92,749	$92,749	$92,749
Federal/State Grants	$5,896	$15,928	$34,513	$26,969	$0
Local Reimbursements	$3,299	$3,628	$3,715	$20,786	$1,630
Bonds	$6,607	-	-	-	-
Interest	$78	$78	$78	$78	$78
Total	**$61,618**	**$72,883**	**$131,055**	**$140,582**	**$94,457**

The Department covers a large jurisdictional area and strives to disperse projects in a strategic fashion to meet the critical needs of the regional transportation system. Though a single regionally significant or major reconstruction project may allocate more funding to one geographical area over another in a short term horizon, the distribution of expenditure is expected to balance over time.

Figure 4


Multi-Year Program
Disbursements ($1,000's)
Public Safety, $119,000 (20%)
CTA, $10,000 (2%)
Bond Service Fee, $31,285 (5%)
Department Operations, $89,704 (15%)
Program Improvements, $337,117 (58%)
Construction, $275,251 (47%)
Right-of-Way, $8,479 (2%)
Engineering, $20,208 (3%)
Maintenance Contracts, $33,179 (6%)

TRANSPORTATION & HIGHWAYS

Figure 5b

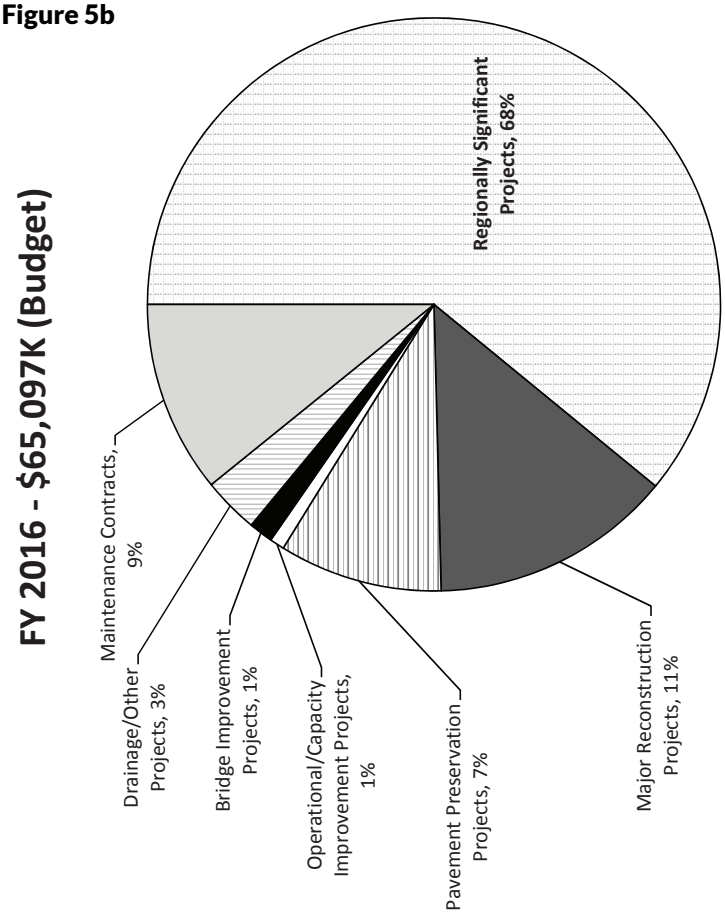


Figure 5a

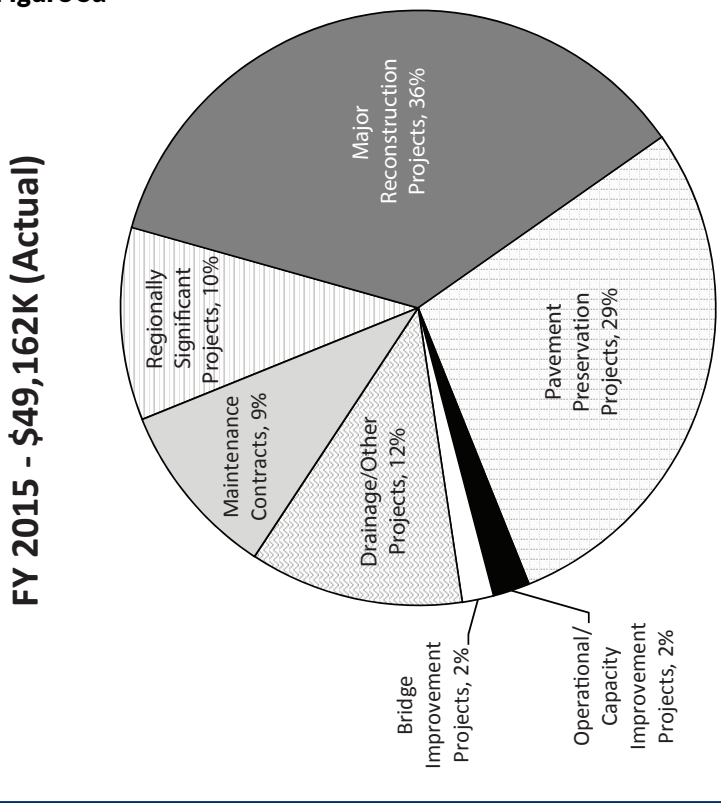


Figure 6 — 2015-2019 Program

Glossary of Terms

Sample

Cook County Department of Transportation and Highways

2015-2019 Program

County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-15	FY-16	FY-17	FY-18	FY-19	Estimated Total Cost (1,000's)	County Funding	Outside Funding
15	RS	chaumburg	Roselle Road {ISTHA Letting}	Over Jane Addams Memorial Tollway (I-90)	0.66	Bridge Replacement, 4 Lane Reconstruction, Traffic Signal Improvements	Prelim. Engineering							$		
							ROW							$		
							Engineering							$		
							Construction	M	$3,000	$3,000	$3,000			$9,00	*C*	
							Project Total		$3,000	$3,000	$3,000	$0	$0	$9,00	$,000	**$0**
9	MR	Prospect Heights, Glenview, Northfield Township	Sanders Road	Milwaukee Avenue to Willow Road	2.2	Pavement Reconstruction	Prelim. Engineering		*H*					$		
							ROW							$		
							Engineering			*H*				$		
							Construction	M			$7,000			$7,00		
							Project Total		$0	$0	$7,000	$0	$0	$7,00	$,000	**$0**
6	PPR	ichton Park	Saulk Trail (Pavement Preservation & Rehabilitation 2015)	Cicero Avenue to Governor's Highway	1.00	Concrete Patching and Diamond Grinding	Prelim. Engineering							$		
							ROW							$		
							Engineering							$		
							Construction	M	$718					$71		
							Project Total		$718	$0	$0	$0	$0	$71	718	**$0**
15	O/CI	chaumburg	Schaumburg Road	At Roselle Road	-	Traffic Signal Modernization and Channelization	Prelim. Engineering							$		
							ROW							$		
							Engineering	M	$80					$8		
							Construction			$0				$	*U*	
							Project Total		$80	$0	$0	$0		$8	80	**$0**

Project Type

RS	Regionally Significant Projects
MR	Major Reconstruction Projects
PRP	Pavement Rehabilitation & Preservation
O/CI	Operational/Capacity Improvements
BR	Bridge Improvement Projects
D/OP	Drainage / Other Projects

Funding Type

M	Motor Fuel Tax	County Share
F	Federal Funding	Outside Funding
L	Local Funding(includes Illinois Tollway, Metropolitan Water Reclamation District, Municipalities, etc	Outside Funding
B	Bond Funding	Outside Funding
S	State Funding	Outside Funding

Fiscal Year Notes

H	In-House engineering cost not shown
C	Construction let by others, only County contribution shown
U	Letting agency undetermined

Cook County Department of Transportation and Highways
2015-2019 Program

County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-15	FY-16	FY-17	FY-18	FY-19	Estimated Total Cost (1,000's)	County Funding	Outside Funding
11	MR	Oak Lawn	103rd Street	Central Avenue to Cicero Avenue	1.0	Pavement Reconstruction, Traffic Signal Modernization, Multi-Use Path	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M					$5,000	$5,000 *U*		
							Project Total		$0	$0	$0	$0	$5,000	$5,000	**$5,000**	**$0**
17	PPR	Palos Hills	103rd Street (Pavement Preservation & Rehabilitation 2015)	Kean Avenue to 88th Avenue	0.5	Hot-Mix Asphalt Resurfacing and Base Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$459					$459		
							Project Total		$459	$0	$0	$0	$0	$459	**$459**	**$0**
17	PPR	Palos Hills	107th Street (Pavement Preservation & Rehabilitation 2015)	Kean Avenue to 88th Avenue	0.52	Hot-Mix Asphalt Resurfacing and Base Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$477					$477		
							Project Total		$477	$0	$0	$0	$0	$477	**$477**	**$0**
17	MR	Orland Park	108th Avenue	167th Street to 159th Street	1.01	3 Lane Pavement Reconstruction, Drainage Improvements, Shared Use Path	Prelim. Engineering	M	$400					$400		
							ROW	M			$100			$100		
							Engineering				*H*			$0		
							Construction	M				$5,000		$5,000		
							Project Total		$400	$0	$100	$5,000	$0	$5,500	**$5,500**	**$0**
5, 6	O/CI	Alsip	131st Street	Pulaski Road to Kedzie Avenue	1.0	Pavement Reconstruction	Prelim. Engineering	M	$200					$200		
							ROW							$0		
							Engineering							$0		
							Construction							$0		
							Project Total		$200	$0	$0	$0	$0	$200	**$200**	**$0**
5	MR	Phoenix, Harvey	151st Street	Vincennes Road to 2nd Avenue	0.2	2 Lane Pavement Reconstruction	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M, F, S	$1,750					$1,750		
							Project Total		$1,750	$0	$0	$0	$0	$1,750	**$480**	**$1,270**
5	MR	Harvey	156th Street & 157th Street	Commercial Avenue to Halsted St	0.7	Pavement Reconstruction	Prelim. Engineering		*H*					$0		
							ROW							$0		
							Engineering		*H*					$0		
							Construction	M, F, S		$2,850				$2,850		
							Project Total		$0	$2,850	$0	$0	$0	$2,850	**$983**	**$1,867**
5	MR	Harvey	167th Street {City Letting}	Center Street to Lowe Avenue	0.9	Pavement Reconstruction, Channelization, Drainage Improvements	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M, S	$3,400					$3,400 *C*		
							Project Total		$3,400	$0	$0	$0	$0	$3,400	**$900**	**$2,500**
6	O/CI	Tinley Park	80th Avenue {Village Letting}	At Timber Drive	-	Traffic Signal Installation and interconnection	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M		$235				$235 *C*		
							Project Total		$0	$235	$0	$0	$0	$235	**$235**	**$0**
9, 15	MR	Mt. Prospect	Busse Road	Golf Road to Central Road	1.24	Pavement Reconstruction	Prelim. Engineering	M	$500					$500		
							ROW							$0		
							Engineering							$0		
							Construction							$0		
							Project Total		$500	$0	$0	$0	$0	$500	**$500**	**$0**

Cook County Department of Transportation and Highways
2015-2019 Program

County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-15	FY-16	FY-17	FY-18	FY-19	Estimated Total Cost (1,000's)	County Funding	Outside Funding
9, 15	PPR	Mt. Prospect	Busse Road (Pavement Preservation & Rehabilitation 2015)	Golf Road to Lonnquist Blvd	0.23	Hot-Mix Asphalt Overlay and Concrete Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$208					$208		
							Project Total		$208	$0	$0	$0	$0	$208	**$208**	**$0**
5	MR	Harvey	Center Street	171st Street to 159th Street	1.55	Pavement Reconstruction to 3 Lanes, Channelization, Drainage Improvements	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	B, F, S	$10,533					$10,533		
							Project Total		$10,533	$0	$0	$0	$0	$10,533	**$8,887**	**$1,646**
							***Construction includes RR Force Account**									
16	BR	Stickney, Forest View	Central Avenue	North of I-55 to Pershing Road	-	Bridge Deck Replacement	Prelim. Engineering			*H*				$0		
							ROW							$0		
							Engineering					*H*		$0		
							Construction	M					$4,000	$4,000		
							Project Total		$0	$0	$0	$0	$4,000	$4,000	**$4,000**	**$0**
6	BR	Forest Preserve District	Central Avenue (Group 3-2014)	At Midlothian Creek	-	Wingwall Repairs, Bridge Repairs, Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$187					$187		
							Project Total		$187	$0	$0	$0	$0	$187	**$187**	**$0**
15	RS	Hoffman Estates, Schaumburg, Schaumburg Township	Central Road {ISTHA Letting}	Ela Road to Roselle Road	0.7	4 Lane Reconstruction with Median	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M			$0	$0		$0 ***C***		
							Project Total		$0	$0	$0	$0	$0	$0	**$0**	**$0**
							***Project currently unfunded**									
6	BR	Thornton	Cottage Grove Avenue (Group 3-2014)	Over North Creek	-	Bridge Repairs, Expansion Joint Replacement	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$248					$248		
							Project Total		$248	$0	$0	$0	$0	$248	**$248**	**$0**
17	MR	Burr Ridge	County Line Road	At Carriage Way Drive	-	Pavement Reconstruction and Rehabilitation	Prelim. Engineering	M		$600				$600		
							ROW							$0		
							Engineering							$0		
							Construction							$0		
							Project Total		$0	$600	$0	$0	$0	$600	**$600**	**$0**
13	PPR	Morton Grove, Skokie	Edens East Frontage Road (Pavement Preservation & Rehabilitation 2015)	Lincoln Avenue to Harms Road	0.38	Hot-Mix Asphalt Resurfacing and Base Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$291					$291		
							Project Total		$291	$0	$0	$0	$0	$291	**$291**	**$0**
17	RS	Various	Elgin O'Hare Western Access (EOWA)	Western Access	-	Corridor Enhancement	Prelim. Engineering	M	$200					$200		
							ROW							$0		
							Engineering							$0		
							Construction							$0 ***C***		
							Project Total		$200	$0	$0	$0	$0	$200	**$200**	**$0**
13	BR	Wilmette, Northfield	Happ Road	Over Skokie River	-	Bridge Removal and Replacement	Prelim. Engineering		*H*					$0		
							ROW							$0		
							Engineering			*H*				$0		
							Construction	M, F			$4,000			$4,000		
							Project Total		$0	$0	$4,000	$0	$0	$4,000	**$880**	**$3,120**

Cook County Department of Transportation and Highways
2015-2019 Program

County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-15	FY-16	FY-17	FY-18	FY-19	Estimated Total Cost (1,000's)	County Funding	Outside Funding
13	MR	Northfield	Happ Road	Winnetka Road to Willow Road	0.57	Pavement Reconstruction, Intersection Improvement	Prelim. Engineering	M	$500					$500		
							ROW							$0		
							Engineering							$0		
							Construction							$0		
							Project Total		$500	$0	$0	$0	$0	$500	**$500**	**$0**
13	O/CI	Wilmette	Hibbard Road {IDOT Letting}	at Skokie Blvd.	-	Intersection Improvements, Traffic Signal Installation	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M		$300				$300 *C*		
							Project Total		$0	$300	$0	$0	$0	$300	**$300**	**$0**
14	PPR	Wheeling, Prospect Heights	Hintz Road	Elmhurst Road to Milwaukee Avenue	2.04	Pavement Patching, Diamond Grinding and Bridge Repair	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$3,300					$3,300		
							Project Total		$3,300	$0	$0	$0	$0	$3,300	**$3,300**	**$0**
6	RS	Lynwood	Joe Orr Road	Torrence Avenue to Burnham Avenue	1.15	New Roadway Construction, 4 Lanes with Median	Prelim. Engineering							$0		
							ROW	M	$750					$750		
							Engineering							$0		
							Construction	M		$12,200				$12,200		
							Project Total		$750	$12,200	$0	$0	$0	$12,950	**$12,950**	**$0**
8	MR	Chicago	Kedzie Avenue	At Milwaukee Avenue and Logan Blvd	-	Intersection Improvements	Prelim. Engineering							$0		
							ROW							$0		
							Engineering	M	$240					$240		
							Construction							$0 *C*		
							Project Total		$240	$0	$0	$0	$0	$240	**$240**	**$0**
5	PPR	Flossmoor	Kedzie Avenue (Pavement Preservation & Rehabilitation 2015)	At Governor's Highway	-	Concrete Patching and Diamond Grinding	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$292					$292		
							Project Total		$292	$0	$0	$0	$0	$292	**$292**	**$0**
5, 6	PPR	Homewood, Hazel Crest	Kedzie Avenue (Pavement Preservation & Rehabilitation 2015)	183rd Street to 175th Street	1.00	Concrete Patching and Diamond Grinding	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$1,299					$1,299		
							Project Total		$1,299	$0	$0	$0	$0	$1,299	**$1,299**	**$0**
14	BR	Buffalo Grove	Lake Cook Road (Bridge Repairs 2016)	Over Buffalo Creek	-	Joint Replacement, Deck and Structural Repairs	Prelim. Engineering							$0		
							ROW							$0		
							Engineering		*H*					$0		
							Construction	M		$290				$290		
							Project Total		$0	$290	$0	$0	$0	$290	**$290**	**$0**
14	BR	Buffalo Grove	Lake Cook Road (Bridge Repairs 2016)	Over Wisconsin-Central Railroad	-	Joint Replacement, Deck and Structural Repairs	Prelim. Engineering							$0		
							ROW							$0		
							Engineering		*H*					$0		
							Construction	M		$450				$450		
							Project Total		$0	$450	$0	$0	$0	$450	**$450**	**$0**
14	RS	Buffalo Grove, Wheeling, Northbrook, Northfield Township	Lake Cook Road (Contract 1)	Raupp Blvd to Hastings Lane (Weiland Road Extension)	1.47	Pavement Reconstruction, New Roadway Construction, Bridge Improvements, Traffic Signal Improvements	Prelim. Engineering							$0		
							ROW	M		$5,000				$5,000		
							Engineering	M	$200					$200		
							Construction	M, F, L		$16,968	$15,000			$31,968		
							Project Total		$0	$0	$0	$0	$0	$37,168	**$19,552**	**$17,616**

Cook County Department of Transportation and Highways
2015-2019 Program

County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-15	FY-16	FY-17	FY-18	FY-19	Estimated Total Cost (1,000's)	County Funding	Outside Funding
14	RS	Buffalo Grove, Wheeling, Northbrook, Northfield Township	Lake Cook Road (Contract 2)	Raupp Blvd to Hastings Lane (Buffalo Grove Road to Illinois Route 83/McHenry Road)	1.21	Pavement Reconstruction, Intersection and Traffic Signal Improvements	Prelim. Engineering							$0		
							ROW	M		$1,496				$1,496		
							Engineering							$0		
							Construction	M, F,L			$19,250			$19,250		
							Project Total		$200	$23,464	$34,250	$0	$0	$20,746	**$9,098**	**$11,648**
14	MR	Northbrook	Lee Road {IDOT Letting}	Shermer Road to Dundee Road	0.08	Pavement Reconstruction	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M		$150				$150	***C***	
							Project Total		$0	$150	$0	$0	$0	$150	**$150**	**$0**
15	PPR	South Barrington	Mundhank Road (Pavement Preservation & Rehabilitation 2015)	North Meadow Court to Barrington Road	1.35	Hot-Mix Asphalt Resurfacing and Base Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$782					$782		
							Project Total		$782	$0	$0	$0	$0	$782	**$782**	**$0**
13	MR	Skokie	Old Orchard Road	East of Edens Expwy (I-94) to west of Skokie Blvd. (US-41)	0.38	Pavement Reconstruction	Prelim. Engineering							$0		
							ROW	M	$260					$260		
							Engineering							$0		
							Construction	M, F		$4,000				$4,000		
							Project Total		$260	$4,000	$0	$0	$0	$4,260	**$3,460**	**$800**
13	MR	Skokie	Old Orchard Road	Woods Dr. to Edens Expressway	0.29	Pavement Reconstruction, Bridge Rehabilitation	Prelim. Engineering							$0		
							ROW	M		$123				$123		
							Engineering	M		$476				$476		
							Construction	M, S			$12,000			$12,000		
							Project Total		$0	$599	$12,000	$0	$0	$12,599	**$4,599**	**$8,000**
15	PPR	Barrington, Barrington Hills	Otis Road (Pavement Preservation & Rehabilitation 2015)	Brinker Road to Dundee Ave	1.8	Hot-Mix Asphalt Resurfacing and Base Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$851					$851		
							Project Total		$851	$0	$0	$0	$0	$851	**$851**	**$0**
4, 5, 6	PPR	Thornton Township	Pavement Rehabilitation {Township Letting}	Various Locations	-	Hot-Mix Asphalt Resurfacing and/or Concrete Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$500					$500	***C***	
							Project Total		$500	$0	$0	$0	$0	$500	**$500**	**$0**
16, 17	MR	Lyons, Brookfield, La Grange, Mc Cook, Countryside, Indian Head Park, Western Springs, Burr Ridge	Plainfield Road	County Line Road to 1st Avenue	4.43	Pavement Reconstruction, Drainage Improvement	Prelim. Engineering	M		$700				$700		
							ROW							$0		
							Engineering							$0		
							Construction							$0		
							Project Total		$0	$700	$0	$0	$0	$700	**$700**	**$0**
16, 17	PPR	La Grange, Countryside, Lyons Township	Plainfield Road (Pavement Preservation & Rehabilitation 2015)	Willow Springs Road to East Avenue	1.78	Hot-Mix Asphalt Resurfacing and Base Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$1,077					$1,077		
							Project Total		$1,077	$0	$0	$0	$0	$1,077	**$1,077**	**$0**

Cook County Department of Transportation and Highways
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County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-15	FY-16	FY-17	FY-18	FY-19	Estimated Total Cost (1,000's)	County Funding	Outside Funding
14	RS	Deer Park, Palatine	Quentin Road	Dundee Road to Lake Cook Road	1.15	Pavement Reconstruction, Bridge Replacement, Shared Use Path	Prelim. Engineering	M	$1,000					$1,000		
							ROW							$0		
							Engineering	M			$1,500			$1,500		
							Construction	M, F				$13,814		$13,814		
							Project Total		$1,000	$0	$1,500	$13,814	$0	$16,314	**$12,634**	**$3,680**
6	BR	Tinley Park	Ridgleland Avenue (Group 3-2014)	Over I-80	-	Bridge Repairs, Patching, Expansion Joint Replacement	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$237					$237		
							Project Total		$237	$0	$0	$0	$0	$237	**$237**	**$0**
6	D/OP	Bridgeview, Justice	Roberts Road	86th Street to 79th Street	0.9	Storm Sewer Replacement, Pavement Grind and Overlay	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M, L	$3,880					$3,880		
							Project Total		$3,880	$0	$0	$0	$0	$3,880	**$2,630**	**$1,250**
17	O/CI	Palos Hills	Roberts Road	111th Street to 107th Street	-	Traffic Signal Modernization and Channelization	Prelim. Engineering		$100					$100		
							ROW							$0		
							Engineering							$0		
							Construction	M			$0			$0		
							Project Total		$100	$0	$0	$0	$0	$100	**$100**	**$0**
6, 17	PPR	Palos Hills, Hickory Hills, Justice, Bridgeview	Roberts Road	108th Street to 86th Street	2.6	Hot-Mix Asphalt Resurfacing, Concrete Patching and Overlay	Prelim. Engineering							$0		
							ROW							$0		
							Engineering			*H*	*H*			$0		
							Construction	M				$5,100		$5,100		
							Project Total		$0	$0	$0	$5,100	$0	$5,100	**$5,100**	**$0**
17	BR	Palos Hills	Roberts Road (Group 3-2014)	Over Stoney Creek	-	Bridge Repairs, Patching, Expansion Joint Replacement	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$170					$170		
							Project Total		$170	$0	$0	$0	$0	$170	**$170**	**$0**
15	RS	Schaumburg	Roselle Road {ISTHA Letting}	Over Jane Addams Memorial Tollway (I-90)	0.66	Bridge Replacement, 4 Lane Reconstruction, Traffic Signal Improvements	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$3,000	$3,000	$3,000			$9,000	***C***	
							Project Total		$3,000	$3,000	$3,000	$0	$0	$9,000	**$9,000**	**$0**
9	MR	Prospect Heights, Glenview, Northfield Township	Sanders Road	Milwaukee Avenue to Willow Road	2.2	Pavement Reconstruction	Prelim. Engineering		*H*					$0		
							ROW							$0		
							Engineering			*H*				$0		
							Construction	M			$7,000			$7,000		
							Project Total		$0	$0	$7,000	$0	$0	$7,000	**$7,000**	**$0**
6	PPR	Richton Park	Sauk Trail (Pavement Preservation & Rehabilitation 2015)	Cicero Avenue to Governor's Highway	1.00	Concrete Patching and Diamond Grinding	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$718					$718		
							Project Total		$718	$0	$0	$0	$0	$718	**$718**	**$0**
15	O/CI	Schaumburg	Schaumburg Road	At Roselle Road	-	Traffic Signal Modernization and Channelization	Prelim. Engineering							$0		
							ROW							$0		
							Engineering	M	$80					$80		
							Construction			$0				$0	***U***	
							Project Total		$80	$0	$0	$0		$80	**$80**	**$0**

Cook County Department of Transportation and Highways
2015-2019 Program

County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-15	FY-16	FY-17	FY-18	FY-19	Estimated Total Cost (1,000's)	County Funding	Outside Funding
15	MR	Hoffman Estates	Shoe Factory Road	Essex Drive to East of Beverly Road	0.51	Pavement Reconstruction to 4 Lanes with Median	Prelim. Engineering							$0		
							ROW	M			$500			$500		
							Engineering	M	$70					$70		
							Construction	M					$13,000	$13,000		
							Project Total		$70	$0	$500	$0	$13,000	$13,570	**$12,825**	**$745**
14	BR	Northbrook	Skokie Valley Bike Trail Bridge	over Lake Cook Road	-	New Pedestrian Bridge Construction	Prelim. Engineering							$0		
							ROW							$0		
							Engineering	M		$150				$150		
							Construction	M			$715			$715		
							Project Total		$0	$150	$715	$0	$0	$865	**$865**	**$0**
17	RS	Elk Grove Village, Des Plaines, Chicago	Touhy Avenue	Elmhurst Road to Mount Prospect Road	0.92	Pavement Reconstruction, New Grade Separations, Intersection Improvements	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M, F, L			$13,913	$45,777		$59,689		
							Project Total		$0	$0	$13,913	$45,777	$0	$59,689	**$6,966**	**$52,723**
14	MR	Prospect Heights	Willow Road {MWRD Letting}	At Hillcrest Lake	-	Pavement Reconstruction-Flood Mitigation	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M,L			$500			$500	***C***	
							Project Total		$0	$0	$500	$0	$0	$500	**$500**	**$0**
13	PPR	Northfield, Northfield Township	Winnetka Road (Pavement Preservation & Rehabilitation 2015)	East of Edens Expwy (I-94) to Hibbard Road	0.55	Reconst. (E. Frontage Road to Lagoon Lane) & HMA Resurf. (Lagoon Lane to Hibbard Road)	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$792					$792		
							Project Total		$792	$0	$0	$0	$0	$792	**$792**	**$0**
17	PPR	Orland Park	Wolf Road (Pavement Preservation & Rehabilitation 2015)	At 139th Street	-	Storm Sewer Replacement and Pavement Replacement	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$39					$39		
							Project Total		$39	$0	$0	$0	$0	$39	**$39**	**$0**
Various	BR	Various	Bridge Repairs (South)	Various Locations - South	-	Bridge Repairs, Patching, Expansion Joint Replacement	Prelim. Engineering							$0		
							ROW							$0		
							Engineering			*H*		*H*		$0		
							Construction	M			$750		$750	$1,500		
							Project Total		$0	$0	$750	$0	$750	$1,500	**$1,500**	**$0**
Various	BR	Various	Bridge Repairs (North)	Various Locations - North	-	Bridge Repairs, Patching, Expansion Joint Replacement	Prelim. Engineering							$0		
							ROW							$0		
							Engineering				*H*			$0		
							Construction	M				$750		$750		
							Project Total		$0	$0	$0	$750	$0	$750	**$750**	**$0**
Various	PPR	Chicago	City of Chicago {City Letting}	Various Locations	-	Multi-Lane Hot-Mix Asphalt Resurfacing	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$3,000	$2,000	$2,000	$2,000	$2,000	$11,000	***C***	
							Project Total		$3,000	$2,000	$2,000	$2,000	$2,000	$11,000	**$11,000**	**$0**
Various	O/CI	Various	Countywide	Various Locations	-	Freight Rail Study	Prelim. Engineering	M, F	$600					$600		
							ROW							$0		
							Engineering							$0		
							Construction							$0		
							Project Total		$600	$0	$0	$0	$0	$600	**$120**	**$480**

Cook County Department of Transportation and Highways
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County Board District	Project Type	Location	Route	Limits	Miles	Scope of Work	Phase	Funding Type	FY-15	FY-16	FY-17	FY-18	FY-19	Estimated Total Cost (1,000's)	County Funding	Outside Funding
Various	RS	Various	Countywide	Various Locations	-	LRTP Implementation Projects	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M		$1,000	$1,000	$1,000	$1,000	$4,000		
							Project Total		$0	$1,000	$1,000	$1,000	$1,000	$4,000	**$4,000**	**$0**
Various	PPR	Various	Pavement Preservation & Rehabilitation	Various Locations North	-	Hot-Mix Asphalt Resurfacing and/or Concrete Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering		*H*	*H*	*H*	*H*	*H*	$0		
							Construction	M		$2,000	$2,000	$2,000	$2,000	$8,000		
							Project Total		$0	$2,000	$2,000	$2,000	$2,000	$8,000	**$8,000**	**$0**
Various	PPR	Various	Pavement Preservation & Rehabilitation	Various Locations South	-	Hot-Mix Asphalt Resurfacing and/or Concrete Patching	Prelim. Engineering							$0		
							ROW							$0		
							Engineering		*H*	*H*	*H*	*H*	*H*	$0		
							Construction	M		$2,000	$2,000	$2,000	$2,000	$8,000		
							Project Total		$0	$2,000	$2,000	$2,000	$2,000	$8,000	**$8,000**	**$0**
Various	D/OP	Various	Various Engineering Professional Service Contracts	Various Locations	-	Engineering Services	Prelim. Engineering	M			$1,000	$1,000	$1,000	$3,000		
							ROW	M		$100	$50	$50	$50	$250		
							Engineering	M	$1,840	$1,963	$1,963	$1,963	$1,963	$9,692		
							Construction							$0		
							Project Total		$1,840	$2,063	$3,013	$3,013	$3,013	$12,942	**$12,942**	**$0**
Various	MT	Various	Various Maintenance Contracts	Various Locations	-	Infrastructure Maintenance	Prelim. Engineering							$0		
							ROW							$0		
							Engineering							$0		
							Construction	M	$4,732	$7,046	$7,201	$6,200	$8,000	$33,179		
							Project Total		$4,732	$7,046	$7,201	$6,200	$8,000	$33,179	**$33,179**	**$0**

	Total Cost (1,000's)	Total County Share (1,000's)	Total Outside Funding (1,000's)
Total – Projects	**$337,117**	**$229,772**	**$107,345**

Note: Project totals do NOT reflect previous fiscal year expenses

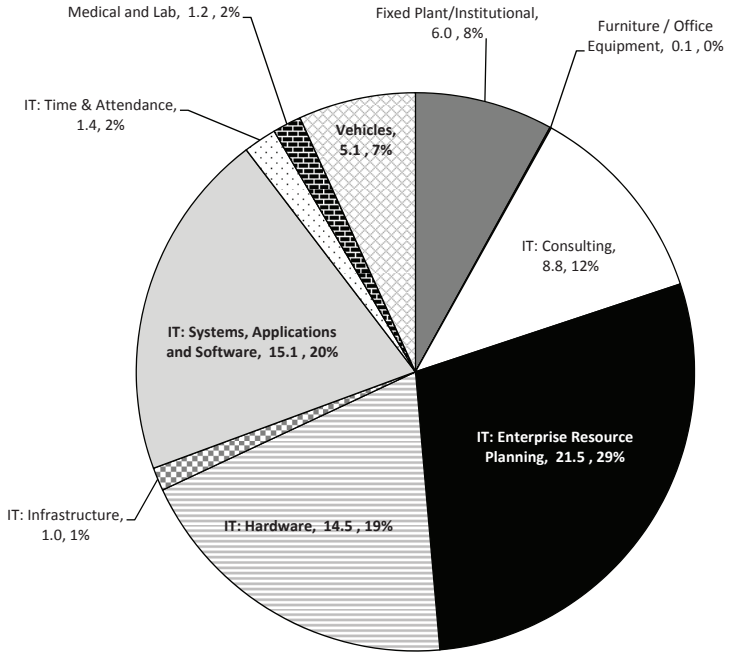
Totals by Project Type	
Regionally Significant (RS)	$160,067
Major Reconstruction (MR)	$69,652
Pavement Preservation & Rehabilitation (PPR)	$43,185
Operational/Capacity Improvements (O/CI)	$1,515
Bridge Improvements (BR)	$12,697
Drainage/Other Projects (D/OP)	$16,822
Maintenance Contracts (MT)	$33,179
Total	**$337,117**

Phase	FY 15	FY 16	FY 17	FY 18	FY 19.	**Total**
Prelim. Engineering	$3,500	$1,300	$1,000	$1,000	$1,000	**$7,800**
ROW	$1,010	$6,719	$650	$50	$50	**$8,479**
Engineering	$2,430	$2,589	$3,463	$1,963	$1,963	**$12,408**
Construction/Maintenance	$42,222	$54,489	$90,329	$83,641	$37,750	**$308,430**
Total	$49,162	$65,097	$95,442	$86,654	$40,763	**$337,117**

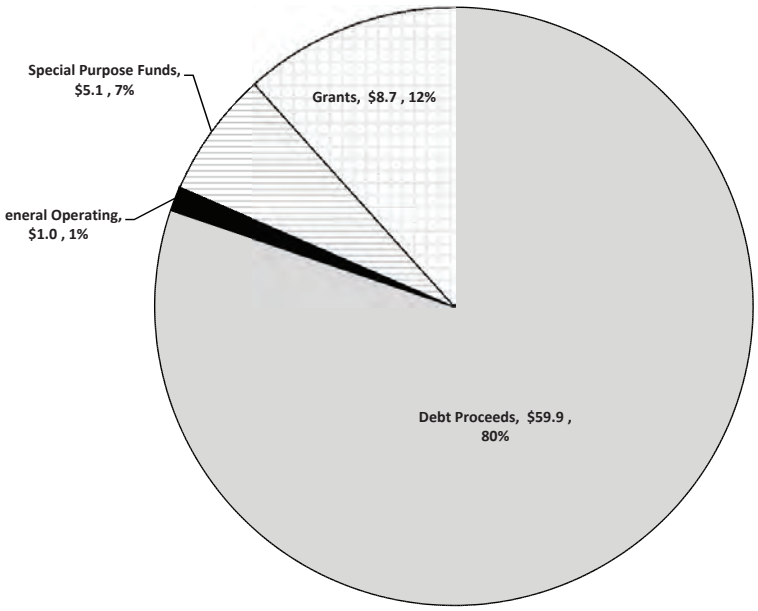
OVERVIEW

Cook County's Capital Equipment acquisitions are used to update aging technologies, increase efficiency, improve customer service, which contribute to future savings for taxpayers. From replacing snow removal trucks to upgrading outdated computer systems, the County's Capital Equipment programming provides for a long-term investment in major countywide systems and ensures that the essential tools for day-to-day operations and services are adequate and operational.

FY2016 Capital Equipment Recommendation
Total $74.7M



2016 Capital Equipment Funding Sources



CAPITAL EQUIPMENT

RECOMMENDATION

Cook County departments requested $128 million in capital equipment for FY 2016. Of those requests, the County's capital equipment review process recommended funding for $74.7 million or 58% of all requests. A total of 83% of the FY2016 capital budget is devoted to Information Technology, with the remaining 17% composed of vehicle purchases, fixed plant assets and medical lab equipment.

REVIEW PROCESS

Each year as part of the annual budget process Cook County departments provide the Department of Budget and Management Services (DBMS) cost estimates, project details, and an explanation of how capital equipment investments have the potential to improve services and yield value taxpayers. In an effort to improve oversight and reduce waste, Capital Equipment requests undergo an extensive review process, which ensures that the approved projects/items are necessary, produce operational savings and/or improve services to County residents and employees. DBMS reviews requests in partnership with the Bureau of Technology (BOT) and the Office of the Chief Administrative Officer (OCAO), Department of Capital Planning and Policy (DCPP) and Department of Facilities Management (DFM) to prioritize limited resources and ensure compatibility with the County's long-term strategic plans and vision.

The recommendation to fund $74.7 resulted from this collaborative, transparent review process. Review committees identified investments that:

- Have a useful life of at least five years
- Achieve operational savings and process efficiencies to support departments' core functions
- Achieve strategic savings through Countywide contracts when possible
- Have an achievable implementation plan
- Support County strategic priorities, such as centralized vehicle management, reuse of equipment in good condition, and standardizing County computer hardware and software

INVESTMENTS IN TECHNOLOGY

Historically, the County has under invested in technology and as a result has still been utilizing outdated systems for mission critical operations that are at the end of or past their useful lives. Consequently, the County had a critical need to update its systems and related infrastructure that support key finance, human resources, public safety and property tax related functions.

BOT and DBMS met with using departments and offices that requested major information technology (IT) projects or equipment to review items and/or projects such as computers, software, and case-management systems. In addition to specifically evaluating FY 2016 requests, BOT and DBMS reviewers and using departments discussed spending-to-date on approved FY 2013 - 2015 IT equipment. Initial IT requests totaled $76.8 million, but through a review process that determined which requests would best meet the County's most critical IT needs and/or provide the highest return on investment, this number was reduced to a $58.0 million recommendation. Projects that facilitate the migration of the County's systems and data off the mainframe (saving the County $5.5 million annually in maintenance and hosting costs post-migration when completed over the next five years) were also given high priority.

The largest IT capital equipment project recommended in FY 2016 is the EBS Software Implementation project ($21.5M) for the Enterprise Resource Planning (ERP) system. Its implementation will address a critical need in modernizing County government operations through the use of integrated applications and automation of several back office functions. Other major (costing $1M or greater) IT capital equipment projects include:

1. Revenue Integrated Tax Administration System ($5.7M)
2. Implementation of Clerk of the Circuit Court Legacy Electronic Case Management System, Year 2 of 5 ($5M)
3. SAN Expansion for Countywide Imaging Systems ($2.3M)
4. Sheriff New Live Scans ($2M)
5. Integrated Property Tax System ($2M)
6. County Cook Assessor Office Enterprise Content Management System ($1.5M)
7. BOT Unified Communications ($1.5M)
8. Time and Attendance ($1.4M)
9. BOT Enterprise Video Conferencing, Phase 2 ($1M)
10. Revenue Citation Management Code Enforcement and Adjudication ($1M)
11. County Clerk Voter Registration System ($1M)

Upon the full implementation of the IT systems mentioned above, the County will be able to fundamentally transform the way it operates and provide more innovative and transparent services to its citizens.

VEHICLE POLICY IMPLEMENTATION

To reduce costs and improve efficiencies, the countywide fleet underwent a comprehensive internal fleet assessment. In coordination with the County's Vehicle Steering Committee, a review of all passenger vehicles has resulted in the first phase of a fleet reduction effort. This process included an assessment, in which criteria such as vehicle utilization, odometer readings, and fleet age were analyzed. All FY 2016, vehicle requests were reviewed to ensure that the County's established requirements for new or replacement vehicles were met.

In FY 2016, the County will move to full implementation of centralized, standard maintenance on passenger vehicles under the Office of the Sheriff and will begin to reduce the countywide passenger vehicle fleet. The County will reduce the passenger fleet size by 31 in FY2016, with a plan for further reducing the fleet by 250 vehicles by the end of FY 2019. These initiatives will be implemented in tandem with changes to the Vehicle Ordinance. In FY16, the value of a vehicle reduction is $6,100. This includes $3,600 in fuel, $1,140

in maintenance, and $1,360 in salvage value. Vehicle purchases are recommended in the amount of $5.1 million, or 7% of the total Capital Equipment budget. The Sheriff ($2M) and Department of Transportation and Highways ($2M of which $1.7M accounts for heavy vehicle equipment) are the two largest recipients of capital equipment funding for vehicles.

CAPITAL EQUIPMENT FUNDING

The primary source of capital equipment funding is debt proceeds. Debt will fund $59.9 million, or 80.2%, of the $74.7 million in capital equipment recommended in this budget. Included in the $59.9M in debt funded capital are several large IT projects ($53.6M), discussed previously, that are expected to transform the way the County operates. Additionally, debt proceeds will also be utilized to fund vehicle purchases ($4.5M), fixed plant and medical laboratory equipment ($1.9M).

Grant funding provides support in the amount of $8.7M, or 11.7%, to fund computer equipment, workstations, and other associated IT equipment in several of the County's public safety departments. Grant funding is also being used for replacement radios and radio infrastructure upgrades for the Sheriff's Office, cameras and installation of the cameras by the Sheriff's Special Operations Unit in covert surveillance operations; and some medical and laboratory equipment for the Cook County Health and Hospital System (CCHHS).

Special Purpose Funds (SPF) finance $5.1 million, or 6.8%, of the capital equipment recommendation. The new Integrated Property Tax System ($2M) and Network Storage ($2M) are two major IT capital projects ($4.4M) that will be funded in the SPFs. By modernizing the property-tax agencies' business process workflow from a single agency focus to a shared integrative process, the County will move from a 40-year old environment to a solution with a single data source, more efficient workflow, and an updated application and hardware platform. By funding this project in the Special Purpose Funds, the County avoids debt-funding this major, transformative system.

DBMS recommends that CCHHS receive $1.0 million, or 1.3%, of the capital equipment budget for the purchase of surgical equipment for John H. Stroger, Jr. Hospital. This $1M investment in medical equipment will be funded with operating dollars. This investment will enhance patient safety and experience, as well as improve the medical staff's diagnostic and treatment capabilities.

OVERALL CAPITAL EQUIPMENT STRATEGY

As part of President Preckwinkle's comprehensive plan for Cook County, Capital Equipment project recommendations must be driven by four key goals: fiscal responsibility, innovative leadership, transparency and accountability, and improved services. Investment in Capital Equipment supports these goals while providing departments and employees with the tools they need to better serve all residents.

FISCAL RESPONSIBILITY

1. Replacing the County's timeworn financial systems with a new, fully integrated ERP system will provide cost savings, management efficiencies, and ensure current and accurate data.
2. Continuing to prioritize projects that will facilitate the migration of the County's systems and data off the mainframe will save approximately $5.5 million annually in maintenance and hosting costs once all data has been migrated over the next five years.

INNOVATIVE LEADERSHIP

1. A Countywide data integration project will help all County agencies, as well as the public, more efficiently access and utilize data to make better data-driven policy decisions.
2. The new Integrated Property Tax System will improve customer service by sending out timely and accurate tax information, modernizing an old system and reducing outmoded data. Getting tax bills out on time also saves taxing districts $1 million per month by avoiding tax anticipation warrants or dipping into reserves.
3. Clerk of the Circuit Court's electronic records project will allow for better management and preservation of records, as well as improve efficiency by reducing the paper and manual processes.

TRANSPARENCY & ACCOUNTABILITY

1. Continued funding of the Time and Attendance project will better track and account for employee work hours.
2. Replacement of the 20-year old voter registration system and the implementation of a new system will improve accuracy of voter rolls and allow integration with other County systems.
3. New citation management code enforcement and adjudication equipment for the Department of Revenue will assist with compliance management.
4. Additional capital investment in the countywide contract database will support transparency in government by allowing the public to view all County contracts with vendors.

IMPROVED SERVICES

1. The continued investment in Broadband technology will improve access for County residents.
2. The Health and Hospital System will invest in new medical equipment to improve hospital operations and services.
3. Public safety and public service will be enhanced by investing in new radios, squad car wireless hotspots, and video interrogation software.
4. New case and document management systems will eliminate redundant data entry and enhance reporting abilities for numerous agencies and departments.

FY2016 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request
Offices Under the President - Chief Administrative Officer		
BUREAU OF ADMINISTRATION		
161 - Department of Environmental Control		
TSP Particle Sampler - Medical and Lab Equipment	Medical and Lab Equipment	$88,500
Nox Monitor - Medical and Lab Equipment	Medical and Lab Equipment	$30,000
Vehicle Replacement - Vehicle Purchase	Vehicle Purchase	$51,000
	Total Project for Department 161	**169,500**
259 - Medical Examiner		
Surgical Microscope with Camera/Stand - Medical and Lab Equipment	Medical and Lab Equipment	$25,000
Upgrade Radiology Hardware/Software - Medical and Lab Equipment	Medical and Lab Equipment	$50,000
Replace Autopsy Bench Scales - Medical and Lab Equipment	Medical and Lab Equipment	$15,000
Heavy Duty Autopsy Carts - Medical and Lab Equipment	Medical and Lab Equipment	$10,000
	Total Project for Department 259	**100,000**
500 - Department of Transportation and Highways		
Snow Fighters - Vehicle Purchase	Vehicle Purchase	$540,000
SUV Passenger Vehicles - Vehicle Purchase	Vehicle Purchase	$124,000
Crew-cab Pick-up Trucks - Vehicle Purchase	Vehicle Purchase	$120,000
Vactor Sewer Cleaning Trucks - Vehicle Purchase	Vehicle Purchase	$400,000
Front End Loaders - Vehicle Purchase	Vehicle Purchase	$275,000
Forestry Tree Trucks - Vehicle Purchase	Vehicle Purchase	$150,000
Tractor Field Mowers - Vehicle Purchase	Vehicle Purchase	$104,000
Crew-cab Dump Trucks - Vehicle Purchase	Vehicle Purchase	$184,000
Cargo Van - Vehicle Purchase	Vehicle Purchase	$60,000
	Total Project for Department 500	**1,957,000**
	Total Project for BUREAU OF ADMINISTRATION	**2,226,500**
BUREAU OF ADMINISTRATION - Special Purpose Funds		
510 - Animal Control Department		
Vehicle Purchase - Vehicle Purchase	Vehicle Purchase	$85,000
	Total Project for Department 510	**85,000**
530 - Cook County Law Library		
Law Library Technology Plan-Work Stations/Furnishings - Furniture Not Under CIP	Furniture Not Under CIP	$53,320
	Total Project for Department 530	**53,320**
	Total Project for BUREAU OF ADMINISTRATION - Special Purpose Funds	**138,320**
Offices Under the President - Chief Financial Officer		
BUREAU OF FINANCE		

FY2016 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request
029 - Office of Enterprise Resource Planning (ERP)		
ERP - IT and Telecommunications	IT and Telecommunications	$21,450,000
Time and Attendace - IT and Telecommunications	IT and Telecommunications	$1,430,000
	Total Project for Department 029	**22,880,000**
030 - Office of the Chief Procurement Officer		
Online Contract Database - IT and Telecommunications	IT and Telecommunications	$300,000
	Total Project for Department 030	**300,000**
	Total Project for BUREAU OF FINANCE	**23,180,000**
Offices Under the President - Chief Information Officer		
BUREAU OF TECHNOLOGY		
009 - Enterprise Technology		
Revenue: Citation Management Code Enforcement and Adjudication - IT and Teleco	IT and Telecommunications	$1,000,000
Revenue: Integrated Tax Administration System - IT and Telecommunications	IT and Telecommunications	$5,715,028
Enterprise Document Management Solution - IT and Telecommunications	IT and Telecommunications	$750,000
Application Modernization (Mainframe migrations) - IT and Telecommunications	IT and Telecommunications	$750,000
Revenue: Countywide Kiosk - IT and Telecommunications	IT and Telecommunications	$750,000
OTP Computer Equipment Refresh - IT and Telecommunications	IT and Telecommunications	$900,000
Enterprise Video Conferencing Phase 2 - IT and Telecommunications	IT and Telecommunications	$1,029,350
Unified Communications - IT and Telecommunications	IT and Telecommunications	$1,500,000
Virtual Desktops - IT and Telecommunications	IT and Telecommunications	$200,000
SAN Expansion for Countywide Imaging Systems - IT and Telecommunications	IT and Telecommunications	$2,250,000
Single Sign On or Business Intelligence - IT and Telecommunications	IT and Telecommunications	$240,000
	Total Project for Department 009	**15,084,378**
	Total Project for BUREAU OF TECHNOLOGY	**15,084,378**
BUREAU OF TECHNOLOGY - SPECIAL PURPOSE FUNDS		
545 - Geographic Information Systems		
Integrated Property Tax - IT and Telecommunications	IT and Telecommunications	$2,000,000
Network Storage - IT and Telecommunications	IT and Telecommunications	$2,000,000
	Total Project for Department 545	**4,000,000**
	Total Project for BUREAU OF TECHNOLOGY - SPECIAL PURPOSE FUNDS	**4,000,000**
Offices Under the President - Chief of Asset Management		
ASSET MANAGEMENT		
200 - Department of Facilities Management		

FY2016 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request
Scissor Lift - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$33,000
Trailer - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$10,000
Air Compressor - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$22,000
Roof Top handlers - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$90,000
Basement air handlers - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$22,000
Condensate vaccum pumps - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$140,000
Tube Punch - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$12,000
Turbo carpet stripper - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$9,300
Heating/Cooling Coils - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$48,000
Engine lathe - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$15,000
Bobcat - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$30,000
articulating boom lift - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$95,000
Cyclone bender - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$11,000
portable generator - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$6,000
slow speed scrubber - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$8,850
Exhaust fans - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$48,000
John Deere Snow Removal Equipment - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$67,952
Plotter/Copier - IT and Telecommunications	IT and Telecommunications	$38,000
	Total Project for Department 200	**706,102**
	Total Project for ASSET MANAGEMENT	**706,102**
Offices Under the President - Public Defender		
PUBLIC DEFENDER		
260 - Public Defender		
Office Equipment Refresh (1 of 2) - IT and Telecommunications	IT and Telecommunications	$12,600
	Total Project for Department 260	**12,600**
	Total Project for PUBLIC DEFENDER	**12,600**
Cook County Health & Hospital Systems Board - Cook County Health & Hospital System		
COOK COUNTY HEALTH AND HOSPITALS SYSTEM		
897 - John H. Stroger, Jr. Hospital of Cook County		
Surgery Equipment - Medical and Lab Equipment	Medical and Lab Equipment	$1,000,000
	Total Project for Department 897	**1,000,000**
	Total Project for COOK COUNTY HEALTH AND HOSPITALS SYSTEM	**1,000,000**

FY2016 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request
Elected and Appointed Officials - Assessor		
ASSESSOR		
040 - County Assessor		
CCAO Hardware Update 2016 - IT and Telecommunications	IT and Telecommunications	$140,000
CCAO Field Electronic Sketching Project - IT and Telecommunications	IT and Telecommunications	$88,250
CCAO Enterprise Content Management System - IT and Telecommunications	IT and Telecommunications	$1,549,105
	Total Project for Department 040	**1,777,355**
	Total Project for ASSESSOR	**1,777,355**
Elected and Appointed Officials - Board of Review		
BOARD OF REVIEW		
050 - Board of Review		
OnBase Hardware and Software - IT and Telecommunications	IT and Telecommunications	$233,600
	Total Project for Department 050	**233,600**
	Total Project for BOARD OF REVIEW	**233,600**
Elected and Appointed Officials - Chief Judge		
CHIEF JUDGE		
280 - Adult Probation Department		
Refrigerator/Freezer - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$1,200
Personal Computers - IT and Telecommunications	IT and Telecommunications	$81,200
Monitors - IT and Telecommunications	IT and Telecommunications	$20,000
Laptops - IT and Telecommunications	IT and Telecommunications	$18,375
Vehicles - Vehicle Purchase	Vehicle Purchase	$135,000
	Total Project for Department 280	**255,775**
305 - Public Guardian		
Vehicle Replaceemnt - Vehicle Purchase	Vehicle Purchase	$49,800
	Total Project for Department 305	**49,800**
310 - Office of the Chief Judge		
Computer Equipment Refresh - IT and Telecommunications	IT and Telecommunications	$306,600
Computer Equipment for Sign Language Interpreter - IT and Telecommunications	IT and Telecommunications	$13,000
Learning Management System - eLearning - IT and Telecommunications	IT and Telecommunications	$60,000
	Total Project for Department 310	**379,600**
313 - Social Service		
Replacement Vehicle - Vehicle Purchase	Vehicle Purchase	$17,621
	Total Project for Department 313	**17,621**

FY2016 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request
326 - Juvenile Probation and Court Services		
IT - IT and Telecommunications	IT and Telecommunications	$28,000
IT - IT and Telecommunications	IT and Telecommunications	$113,680
IT - IT and Telecommunications	IT and Telecommunications	$175,200
Vehicles - Vehicle Purchase	Vehicle Purchase	$361,690
	Total Project for Department 326	**678,570**
440 - Juvenile Temporary Detention Center		
Washers and Dryers - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$38,985
Warehouse/Storeroom Shelving - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$20,498
Guardian Handhelds - IT and Telecommunications	IT and Telecommunications	$32,450
Replacement Vehicles - Vehicle Purchase	Vehicle Purchase	$100,000
	Total Project for Department 440	**191,933**
	Total Project for CHIEF JUDGE	**1,573,299**
CHIEF JUDGE - Special Purpose Funds		
572 - Children's Waiting Room Revenue Fund		
Computer Equipment - IT and Telecommunications	IT and Telecommunications	$1,225
	Total Project for Department 572	**1,225**
	Total Project for CHIEF JUDGE - Special Purpose Funds	**1,225**
Elected and Appointed Officials - Clerk of the Circuit Court		
CLERK OF THE CIRCUIT COURT		
335 - Clerk of the Circuit Court - Office of the Clerk		
Implementation of CCC Legacy Electronic Case Management System. Year 2 of 5 -	IT and Telecommunications	$4,950,000
Electronic Record Projects Software Licenses (Year 3 of 3) - IT and Telecommunicat	IT and Telecommunications	$72,000
Electronic Record Project - Desktops with Monitors (yr 3 of 3) - IT and Telecommunic	IT and Telecommunications	$243,000
	Total Project for Department 335	**5,265,000**
	Total Project for CLERK OF THE CIRCUIT COURT	**5,265,000**
CLERK OF THE CIRCUIT COURT - Special Purpose Funds		
528 - Clerk of the Circuit Court Automation Fund		
End-of-life Computer Desktop and Monitor Devices - IT and Telecommunications	IT and Telecommunications	$344,000
E-filing Computer Infrastructure Deployment of Hardware, Software and Peripherals	IT and Telecommunications	$150,000
	Total Project for Department 528	**494,000**
529 - Clerk of the Circuit Court Document Storage Fund		
Electric Pallet Jacks - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$7,060
3-Tier Forklifts - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$48,500
IDMS Computer Infrastructure Deployment of Hardware, Software Printers and Perip	IT and Telecommunications	$150,000

FY2016 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request
Scanners for IDMS Project - IT and Telecommunications	IT and Telecommunications	$49,530
	Total Project for Department 529	**255,090**
	Total Project for CLERK OF THE CIRCUIT COURT - Special Purpose Funds	**749,090**
Elected and Appointed Officials - County Clerk		
COUNTY CLERK - Special Purpose Funds		
524 - County Clerk - Elections Division Fund		
Voter Registration System - IT and Telecommunications	IT and Telecommunications	$1,000,000
E-pollbook accessories - IT and Telecommunications	IT and Telecommunications	$200,000
Printer Upgrades - IT and Telecommunications	IT and Telecommunications	$7,500
PC upgrade - IT and Telecommunications	IT and Telecommunications	$17,500
Server Virualization expansion - IT and Telecommunications	IT and Telecommunications	$175,000
	Total Project for Department 524	**1,400,000**
	Total Project for COUNTY CLERK - Special Purpose Funds	**1,400,000**
Elected and Appointed Officials - Sheriff		
SHERIFF		
210 - Office of the Sheriff		
Radio System Enhancements - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$870,000
	Total Project for Department 210	**870,000**
214 - Sheriff's Administration - Fiscal, Legal, Policy and Communications		
Learning Management System (LMS) - Training History Records Digitizing - IT and T	IT and Telecommunications	$30,000
Total 175 Marked Ford Taurus Interceptors - Vehicle Purchase	Vehicle Purchase	$1,500,000
	Total Project for Department 214	**1,530,000**
217 - Sheriff's Bureau of Information and Administration		
New Live scans (RFP) - IT and Telecommunications	IT and Telecommunications	$2,000,000
Toughbooks - IT and Telecommunications	IT and Telecommunications	$500,000
Desktop / Laptop / Tablets Refresh (25% of current) - IT and Telecommunications	IT and Telecommunications	$300,000
Thin Client - IT and Telecommunications	IT and Telecommunications	$200,000
Squad car wireless hotspots - IT and Telecommunications	IT and Telecommunications	$400,000
The Beast - IT and Telecommunications	IT and Telecommunications	$300,000
Disaster Recovery - IT and Telecommunications	IT and Telecommunications	$200,000
Server & Storage Refresh (20% of current) - IT and Telecommunications	IT and Telecommunications	$150,000
ETL tool - IT and Telecommunications	IT and Telecommunications	$100,000
EUC Test Lab - IT and Telecommunications	IT and Telecommunications	$60,000
Fixed Asset tracking - IT and Telecommunications	IT and Telecommunications	$50,000

FY2016 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request
Electronic Recording Equipment - IT and Telecommunications	IT and Telecommunications	$25,000
Command Room Expansion - IT and Telecommunications	IT and Telecommunications	$32,000
10 Fargo Printers (Inmate ID's) - IT and Telecommunications	IT and Telecommunications	$27,950
Val Cam ID Cameras - IT and Telecommunications	IT and Telecommunications	$21,600
10 Panasonic TV 42in - IT and Telecommunications	IT and Telecommunications	$9,420
Tablets for Central Warehouse - IT and Telecommunications	IT and Telecommunications	$6,000
41 Tablets for Office of Professional Review - IT and Telecommunications	IT and Telecommunications	$82,000
UC Network Line Building 5 South Campus - IT and Telecommunications	IT and Telecommunications	$3,600
	Total Project for Department 217	**4,467,570**
231 - Police Department		
Data Safes - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$16,000
New Ford Heights Substation - Fixed Plant or Institutional Equipment	Fixed Plant or Institutional Equipment	$14,000
	Total Project for Department 231	**30,000**
	Total Project for SHERIFF	**6,897,570**
SHERIFF - SPECIAL PURPOSE FUNDS		
577 - Vehicle Purchase Fund		
Vehicle Purchase Fund - Vehicle Purchase	Vehicle Purchase	$500,000
	Total Project for Department 577	**500,000**
	Total Project for SHERIFF - SPECIAL PURPOSE FUNDS	**500,000**
Elected and Appointed Officials - State's Attorney		
STATE'S ATTORNEY		
250 - State's Attorney		
Video Interrogation Project Phase II - IT and Telecommunications	IT and Telecommunications	$36,664
Printers Replacement Project - IT and Telecommunications	IT and Telecommunications	$7,700
Computer Replacement Project - IT and Telecommunications	IT and Telecommunications	$207,900
Contact Video Data Storage Expansion Project - IT and Telecommunications	IT and Telecommunications	$270,650
Vehicle Replacement - Vehicle Purchase	Vehicle Purchase	$314,400
	Total Project for Department 250	**837,314**
	Total Project for STATE'S ATTORNEY	**837,314**
Elected and Appointed Officials - Treasurer		
COUNTY TREASURER - SPECIAL PURPOSE FUNDS		
534 - County Treasurer - Tax Sales Automation Fund		
Computer Equipment Replacement (End of Life Cycle) - IT and Telecommunications	IT and Telecommunications	$44,900

FY2016 CAPITAL PROJECTS BY BUREAU

Project Title	Project Type	Request
Installation of Video Conferncing Equipment - IT and Telecommunications	IT and Telecommunications	$8,000
Disaster Recovery - IT and Telecommunications	IT and Telecommunications	$160,000
Increase & Improve Data Storage Capacity - IT and Telecommunications	IT and Telecommunications	$214,300
Document Imaging Project - IT and Telecommunications	IT and Telecommunications	$19,000
	Total Project for Department 534	**446,200**
	Total Project for COUNTY TREASURER - SPECIAL PURPOSE FUNDS	**446,200**
	Grand Total :	**$66,028,553**

FY2016 Capital Equipment - Grants

Dept	Department Name	Acct	Object Account Name	Request
Offices Under the President - President				
HOMELAND SECURITY AND EMERGENCY MANAGEMENT - Grants				
769	Urban Area Security Initiative	521	Institutional Equipment	4,252,679
769	Urban Area Security Initiative	570	Telecommunications Equip	2,000,000
769	Urban Area Security Initiative	579	Computer Equipment	2,222,881
			Total Capital for HOMELAND SECURITY AND EMERGENCY MANAGEMENT - Grants	**8,475,560**
Cook County Health & Hospital Systems Board - Cook County Health & Hospital System				
COOK COUNTY HEALTH AND HOSPITALS SYSTEM - Grants				
605	Partnerships to Improve Community Health	570	Telecommunications Equip	3,000
605	Partnerships to Improve Community Health	579	Computer Equipment	16,000
950	Childhood Lead Poisoning Prevention	540	Medical, Dental and Lab Equip	25,000
			Total Capital for COOK COUNTY HEALTH AND HOSPITALS SYSTEM - Grants	**44,000**
Elected and Appointed Officials - Chief Judge				
CHIEF JUDGE - Grants				
793	Adult Redeploy	579	Computer Equipment	5,200
820	Juvenile Detention Alternative Initiatives	579	Computer Equipment	10,000
			Total Capital for CHIEF JUDGE - Grants	**15,200**
SHERIFF - Grants				
655	High Intensity Drug Trafficking Area	530	Office Furnishings and Equip	6,000
655	High Intensity Drug Trafficking Area	579	Computer Equipment	18,600
697	Intellectual Property Theft Enforcement Program	579	Computer Equipment	45,000
			Total Capital for SHERIFF - Grants	**69,600**
STATE'S ATTORNEY - Grants				
782	Child Support Enforcement Grant	530	Office Furnishings and Equip	100

FY2016 Capital Equipment - Grants

Dept	Department Name	Acct	Object Account Name	Request
782	Child Support Enforcement Grant	550	Automotive Equipment	100
782	Child Support Enforcement Grant	579	Computer Equipment	100
			Total Capital for STATE'S ATTORNEY - Grants	**300**
Cook County Land Bank Authority - Cook County Land Bank Authority				
COOK COUNTY LAND BANK AUTHORITY Grant				
799	Land Bank Program (AG)	521	Institutional Equipment	50,000
799	Land Bank Program (AG)	579	Computer Equipment	50,000
			Total Capital for COOK COUNTY LAND BANK AUTHORITY Grant	**100,000**
			Grand Total :	**8,704,660**

SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

RESOLUTION

Sponsored by

THE HONORABLE TONI PRECKWINKLE

PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS

RESOLUTION AND ANNUAL APPROPRIATION BILL FOR THE FISCAL YEAR 2016

A **RESOLUTION** providing for the Annual Appropriation for the Fiscal Year 2016 and for the closing of accounts of the County of Cook, Illinois, under the Annual Appropriation Bill for the Fiscal Year 2015.

PREAMBLES

WHEREAS, Section 6(a) of Article VII of the 1970 Constitution of the State of Illinois provides that "a County which has a Chief Executive Officer elected by the electors of the County…(is) a Home Rule Unit" and The County of Cook, Illinois (the "County") has a Chief Executive Officer elected by the electors of the County and is therefore a Home Rule Unit and may, under the powers granted by said Section 6(a) of Article VII of said Constitution of 1970, exercise any power and perform any function pertaining to its government and affairs; and

WHEREAS, appropriation of funds is a necessary annual function of government; and

WHEREAS, the County will close out its accounts as of November 30, 2015, and render an account and make settlements with the County for the Annual Appropriation Bill for the Fiscal Year 2015.

NOW THEREFORE, at a meeting convened and concluded on November 18, 2015, Be It Hereby Resolved by the Board of Commissioners of the County of Cook, Illinois as follows:

RESOLUTION AND ANNUAL APPROPRIATION BILL FOR THE FISCAL YEAR 2016

BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF COOK COUNTY:

Section 1. That the Board of Commissioners of Cook County (the "County Board" or "Board") hereby finds that all recitals contained in the preambles to this resolution are full, true and correct and does incorporate them into this resolution by this reference.

RESOLUTION

Section 2. That the County Board, hereby establishes and ordains Fiscal Year 2016 as commencing on December 1, 2015 and concluding on November 30, 2016.

Section 3. That this Resolution be and the same is hereby termed the "Annual Appropriation Bill" of the County of Cook for Fiscal Year 2016 and governs all Elected Officials, Departments, Office Institutions or Agencies of the County, including but not limited to the offices and departments under the jurisdiction of the County Board President, the Board of Commissioners, Cook County Health and Hospitals System, Cook County State's Attorney, Cook County Sheriff, Cook County Public Defender, Clerk of the Circuit Court of Cook County, Cook County Treasurer, Cook County Clerk, Cook County Recorder of Deeds, Cook County Assessor, Chief Judge of the Circuit Court of Cook County, Board of Review, Cook County Public Defender, Veteran's Assistance Commission, the Office of the Independent Inspector General, the Cook County Land Bank Authority, and the Public Administrator (hereinafter, "Agencies" or "Agency"). The Estimates of Current Assets and the Revenues of the Fiscal Year 2016 Available for Appropriation, and the amounts appropriated and the objects and purposes thereof, are as specified in the following: Executive Budget Recommendations for Fiscal Year 2016, Volumes I and II, as amended by the County Board through the amendment process and the Estimate of Revenue and Available Resources for Fiscal Year 2016, as amended by the County Board through the amendment process.

Section 4. That the amounts herein set forth herein and the same are hereby appropriated for Fiscal Year 2016 and as further noted in Section 25.

Section 5. That the salaries or rates of compensation of all officers and employees of the County or Agencies when not otherwise provided by law, shall be governed and administered by the compensation plans in force and effective in the Fiscal Year 2016 Appropriation Bill. In order to achieve additional savings, the 2% cost of living increase for applicable non-union employees as referenced in Resolution 15-4619 will be reduced in the FY 2016 appropriation to a 2% cost of living increase to be provided to all applicable non-union employees effective the first full pay period following June 1, 2016. The mid fiscal year cost of living increase for applicable non-union employees will not be retroactive nor will it be applicable to persons in a Grade K12 position or to persons with an annual salary of $200,000.00 or greater. The Budget and Management Services Director and the Chief of the Bureau of Human Resources shall be authorized to correct the annual salaries for such applicable non-union positions and modify the Class & Compensation Schedules in accordance with this Section 5. Anniversary step increases and/or longevity bonuses will not be provided to non-union employees of the County and Agencies in Fiscal Year 2016; Step advancement and/or cost of living increases for union employees will be dictated per the terms of the applicable collective bargaining agreements. Amounts actually paid may vary due to rounding based upon the payroll automated system rounding conventions, which is anticipated not to exceed plus or minus 20 cents per pay period. Any and all changes in classification shall be subject to the approval of the Chief of the Bureau of Human Resources.

Section 6. That whatever appropriations for salaries or wages of any office, agency or place of employment are supported by a detailed salary schedule, all expenditures against such appropriations shall be made in accordance with such schedule subject to modification by direction or approval of said position and classification plan, and no payroll item shall be submitted to the Comptroller of the County (the "Comptroller") by any Agency of the County for a sum exceeding the amount shown in said salary schedule, or modified salary schedule, except for rounding and except that the County Board may direct the proper Officials of The County of Cook to expend all or any portion of the appropriation herein contained reserved for adjustments in wages of employees, when approved by the County Board.

Section 7. Only full-time employees working 30 hours per week on average during a standard measurement period as established by the Director of Risk Management, may receive healthcare benefits unless otherwise authorized by Collective Bargaining Agreement, or Employment Agreement as approved by the Chief of the Bureau of Human Resources. Employees shall contribute towards the cost of the health (including pharmacy), dental or vision benefits as required and for the duration of their employment. Employers shall certify employment and payroll status to the Comptroller, and shall be charged back the full premium cost for inaccurate or incomplete certifications. The Budget Director shall implement such a chargeback upon notification of an inaccuracy by the Risk Management Director or Comptroller. All employers shall promptly notify Risk Management when an employee receiving healthcare benefits begins an authorized Leave of Absence. Judges and associate judges of the Circuit Court, employees who work less than 30 hours per week for standard measurement periods, Chairman and members of the Cook County Sheriff's Merit Board, and commissioners of the Chicago Board of Elections may not access County healthcare benefits unless they contribute the cost of the healthcare premium associated with said County healthcare benefits.

Section 8. That the Budget and Management Services Director is hereby authorized to transfer amounts between the 110, 115, 119, 120, 121, 126, 129, 130, 133, 155 and 169 accounts where necessary to support salaries and wages for employees carried on these accounts and consistent with pay plans or increases approved by the Cook County Board of Commissioners. Transfers out of the 100 account series to the 200, 300, 400, 500, 600, or 800 account series will be required to follow the provisions outlined in Section 9 of this Resolution.

That the Elected Officials, Heads of Departments, Office Institutions or Agencies of the County are prohibited from taking employment actions such as posting employment opportunities, offering employment or promotional opportunities, transferring personnel, changing funding sources, or implementing demotions without obtaining written approval and confirmation from the Budget and Management Services Director that funds are available for said employment action.

Budget and Management Service's validation of funds available for the purpose of position control shall include the combined 110, 115, 119, 126, 129, 133, 155, and 169 accounts. In those instances where Budget and Management Services has determined that an Elected Official's or Department Chief's annualized payrolls will exceed the turnover requirement for the next funding period, for purposes of position control, funds will be considered to be not available.

Before any individual is extended an offer of employment and added to the payroll system or employees are recommended for a reclassification, the relevant Elected Official, Department, Office Institution or Agency of the County must obtain the prior approval of the Budget and Management Services Director in order to validate those funds are available. Should employees be put onto the payroll system without these requisite approvals, while they will be paid for time worked, the Budget Director has the authority to withhold funding from an available account to pay for the unauthorized hire.

Section 9. In order to make necessary transfers of $10,000 or less within and between the 100 (excluding the 110 account), 200, 300, 400, 500, 600 and 800 accounts/account series, the Elected Officials, Heads of Departments, Offices, Institutions or Agencies are hereby required to request and receive advance approval from the Budget and Management Services Director. Upon request and justification from the Agency, the Director of Budget and Management is hereby authorized to review said transfer requests and approve said transfer requests in an amount equal to $10,000 or less within and between accounts without Board approval. A report of such approved transfers shall be made to the Cook County Board of Commissioners by the Budget and Management Services Director via placement of said report on a Board Agenda on a quarterly basis. Except for transfers authorized in Section 8, transfers requested that are equal to or less than $10,000 from the 110 account or greater than $10,000 that are within or between the 100, 200, 300, 400, 500, 600 or 800 account series will require the advance approval by the Board; transfers requested that are equal to or less than $10,000 from the 110 account or greater than $10,000 that are within or between the 100, 200, 300, 400, 500, 600, or 800 account series in the Cook County Health and Hospital System or for the Cook County Land Bank Authority will require the advance approval by the Cook County Health and Hospitals System Board or the Cook County Land Bank Authority Board, respectively. No transfers are required for shifts in funds between business units within the same department for non-personnel accounts. Transfers made for department 018, account 350 are restricted to the following accounts: 183, 190, 241 or 289. The Elected Officials, Heads of Departments, offices, institutions and Agencies of the County, are prohibited from incurring any liability against any account in excess of the amount herein authorized for such account without securing the prior approval by the Budget and Management Services Director and/or the Board of Commissioners or the Cook County Health and Hospitals System Board for the pledging of appropriate unencumbered balances for subsequent transfer as provided for by the Board of Commissioners or the Cook County Health and Hospitals System Board. The Budget and Management Services Director is hereby authorized to issue rules governing transfers.

To further ensure an efficient and effective transition of the Juvenile Temporary Detention Center to the Office of the Chief Judge from the Temporary Administrator, the Budget and Management Services Director is authorized to make transfers within Department 440, Juvenile Temporaty Detention Center, to the 110 account from the 115, 119, 120, 169, 200, 300, 400, 500, 600, and 800 and other related accounts to cover salaries and wages without explicit consent by the Cook County Board of Commissioners, so long as the Juvenile Temporary Detention Center's budget does not exceed its total adjusted appropriation. In order to make necessary transfers within and between the 100, 200, 300, 400, 500, 600, and 800 accounts/account series the Chief Administrator of the Juvenile Temporary Detention Center is hereby required to request transfers within one year of transition of the Center and receive advance approval from the Budget and Management Services Director. Upon request and justification from the Agency, the Budget and Management Services Director is hereby authorized to review said transfer requests and approve said transfer requests without Board approval. The Budget and Management Servies Director is also authorized to make use of prior year encumbrances for the purposes of funding at the Juvenile Temporary Detention Center where such expenditures are projected to exceed appropriations. The Office of the Chief Judge will provide a report to the Board of Commissioners summarizing any transfers made under this provision.

Section 10. That persons funded from accounts designated as Extra Employees 126, 129, 130, 133, and 155 must subscribe to account definitions and salary schedules as outlined in the Appendices. Appointments to 130 positions are limited to new positions, programs or emergencies that were not anticipated during the budget process. New appointments to 130 positions must be authorized for 110 funding in the next fiscal year or the position will be deleted at year-end. The employment of persons as Extra Employees shall be in accordance with the rules established by the Bureau of Human Resources.

Section 11. The Budget and Management Services Director will create internal service accounts for purpose of consolidating payments to a single vendor for goods and services rendered to the various agencies of county government into which the County Comptroller may from time to time make transfers from corresponding amounts budgeted to each agency. Payment of claims, premiums and other associated costs may be made directly from these internal service accounts. Each month, the County Comptroller shall make available to the County Board the Appropriation Trial Balance Report which shall include information related to said transfers.

Section 12. Worker's compensation costs including indemnity and medical, and related payments associated with each compensable workers compensation claim shall be charged to the department, agency or elected office's workers compensation funds whereby the previous three year's annual worker's compensation expenditures averaged in excess of $500,000.

Section 13. That, in the event the department of Facilities Management, Bureau of Technology or Comptroller's Office performs work on behalf of and at the behest of another County agency, the work performed on straight time using County employees shall not be charged to the

beneficiary agency, but for all work performed on overtime, the overtime differential may be charged to the beneficiary agency's overtime account. Discretionary projects may be charged to beneficiary agency by approval of the space committee.

Section 14. That capital projects and equipment purchases should allow, where feasible, an ongoing equipment replacement policy for each major category of equipment used by Cook County agencies, including but not limited to vehicles, telecommunications and technology equipment, office furniture, fixed plant and institutional equipment, and medical and lab equipment. Capital equipment, capital improvements, and transportation and highway capital equipment should be funded, if possible, through a mix of funding sources including operating funds, grant dollars, and short- and long-term financing alternatives including sales tax bonds, general obligation bonds, revolving lines or credit, or other debt instruments available to the County.

That appropriation authority to procure capital equipment by Special Revenue Funds using short-term financing arrangements shall require repayment by the Special Revenue Fund over the period approved by the Chief Financial Officer. These repayments will be deposited annually to reimburse the funding source that was initially used to finance the project.

Section 15. That appropriations for capital improvements are made by major project groups. The Budget and Management Services Director is authorized to allocate available appropriations to detailed projects within the major project group. Upon the final completion of detailed projects within a major project group, the Chief of the Bureau of Asset Management shall submit a form of substantial completion to the Budget and Management Services Director to request closing the project or reallocate excess appropriations to other approved projects within other major project groups. With regards to Capital Equipment the respective requesting agency shall submit to the Director of Budget and Management Services a form of substantial completion to request closing the project. In the event that excess appropriations remain upon substantial completion, or in the event that a form of substantial completion is not received by the end of the fiscal year in which the funds are appropriated, the Director of Budget and Management Services may reallocate the associated appropriations to other approved Capital Equipment projects.

The Budget and Management Services Director and the Director of Capital Planning shall jointly submit on a quarterly basis to the County Board a Capital Improvements and Equipment Funding and Project Report, which consists of two sections. The first section of the report shall show the Capital Improvements by bond, separated by major project group, project the funding allocated toward each project; the total amount of expenditures paid; the balance of encumbered funds; and the amount of unencumbered funds. The first section for the Capital Improvements shall also list any transfers of funding allocated between major project groups; any adjustments made by the Budget and Management Services Director at the completion of project groups or projects pursuant to this section; and the status of the project. Additionally, the first section will identify all projects funded by the Tax Exempt Revolver during the period, the starting drawn balance for the period, and the current drawn balance at the close of the

period. The second section of the Capital Improvements and Equipment Funding Report shall show the Equipment by bureau/department, separated by, account number, equipment request funded but not yet ordered, purchases not yet completed nor paid; the funding allocated, balance of encumbrance and the fund balance toward each equipment request funded but not yet ordered and purchases not completed nor paid. The second section for the equipment shall also list any transfers of funding allocated between bureau/department, separated by, account number, equipment request funded but not yet ordered, purchases not yet completed nor paid; and any adjustments made by the Budget and Management Services Director at the final purchases of equipment pursuant to this section.

Section 16. For the purpose of enabling the County to have in its treasury at all times sufficient money to meet demands thereon for ordinary and necessary expenditures the total of the County's Working Cash Funds shall be maintained in the estimated amount of $209,969,390 projected as of November 30, 2015, unless the Cook County Board of Commissioners elects to change this said amount as necessary. Notwithstanding any provisions of the Illinois Compiled Statutes requiring the immediate application of ad valorem property tax receipts for the reimbursement of the Working Cash Funds, the Working Cash Funds shall be reimbursed from time to time by authority of the Finance Committee and the Cook County Board of Commissioners upon recommendation of the Chief Financial Officer. The amount due the Working Cash Funds after December 1, 2015 shall be repaid in its entirety by no later than November 30, 2016.

The Chief Financial Officer may direct the Comptroller to make a permanent transfer not to exceed $25 million after County Board approval by roll call vote, from the Working Cash Fund to defer future borrowing requirements for the Self-Insurance Fund and Capital Equipment. The Comptroller shall transfer all interest earnings from the Working Cash Fund to the County General Fund. Such transfers shall not be subject to the Annual Working Cash Repayment Resolution.

Section 17. The Chief Financial Officer, in accord with relevant authorizing ordinance or ordinances, and the associated forms of agreement as approved by the Board of Commissioners, may pay or pre-pay, from any unrestricted source, monies owed by the County as a result of a note or bond associated with a line of credit agreement, a revolver, or other debt instrument under which the County is a borrower, under such terms as are set forth in the governing documents and associated agreements.

Section 18. That the Comptroller and the Treasurer be and are hereby authorized and directed to close the accounts of the County pursuant to the Annual Appropriation Bill for the Fiscal Year 2015 and that such unexpended balances of the Annual Appropriation Bill for the Fiscal Year 2015 be placed to the credit of each specific fund.

Section 19. That there may be unencumbered balances in the various accounts in the different funds of the County that will be adequate to pay for services already rendered because of unforeseen deficiencies at the time the Annual Appropriation Bill for the Fiscal Year 2015 was passed and

last adjusted; the Comptroller, Budget and Management Services Director, and the Treasurer be, and are hereby authorized, to use these unexpended balances by way of transfers so that the deficiency may be liquidated, as part of closing out the year. For each fiscal year, the formatting arrangement of appropriations by object level in the relevant Appropriation Bill does not per se limit spending at the object level provided that total county expenditures do not exceed the total sum appropriated for the relevant fiscal year (including such sums as are appropriated on a continuing basis for the Health and Hospital System) and, when required by this Resolution or other applicable law, expenditures greater than an object level are accomplished through permissible transfers made by the Board of Commissioners or the Budget and Management Services Director.

Section 20. When all accounts and books for Fiscal Year 2015 are closed and final amounts determined, the Comptroller shall report back to the County Board with the revised revenues, fund balances and balance sheets in the Annual Comprehensive Annual Financial Report (CAFR). All appropriated amounts for Fiscal Year 2015 shall be reported as adopted by the County Board in the Annual Appropriation Bill for Fiscal Year 2014 and as subsequently adjusted by transfers of funds. Said information will be made available to the County Board and to the public via the Final Appropriation Trial Balance for 2015. The Final Appropriation Trail Balance for 2015 will be posted alongside the 2016 line item budget in a single document on the County's website by April 30, 2016, and shall be made concurrently available on the County's Open Data website in a format compatible with the County's Open Government Ordinance.

Section 21. That the Annual Appropriation Bill for Fiscal Year 2016 shall be made available on the Cook County website at http://www.cookcountyil.gov and in the Department of Budget and Management Services, 118 North Clark Street, Room 1100, Chicago, Illinois 60602.

Section 22. As submitted in the 2016 Revenue Estimate, that the amounts equal to three percent of the estimated property tax levy allocated to the General Fund (which includes the Public Safety Fund and Corporate Fund), Health Fund and Election Fund are hereby appropriated for Fiscal Year 2016 for the Funds indicated for purposes of covering the loss and cost of collecting taxes levied for said Funds, and also the amounts of taxes so levied for the nonpayment of which real estate shall be forfeited to the State and abatements in the amounts of such taxes as extended upon the collectors' books; and to ensure the County meets its obligations for indebtedness as represented by the Bond and Interest Fund, and that the actual collections of property taxes received by the Annuity and Benefit Fund are commensurate with the amounts so levied, the County Clerk is authorized to extend loss and collections for these funds in a manner that is sufficient for these purposes.

Section 23. That the Chief Financial Officer shall cause the disbursement to the County Officers' and Employees' Annuity and Benefit Fund, from the Annuity and Benefit Fund 590, sub-account 173, "2016 Additional Board Appropriated Pension", in the sum of $270,526,000.00, provided that the County Board of Commissioners and the County Officers' and Employees' Annuity and Benefit Fund agree to the disbursement and receipt of such funds by way of an

intergovernmental agreement; and further provided that until such time as the parties enter into said intergovernmental agreement, the Chief Financial Officer shall work with the Cook County Treasurer to invest the funds in sub-account 173, in such manner as is permitted by law or intergovernmental agreement, the corpus and proceeds of which shall be fully reserved for the purpose stated in this Section 24,

Section 24. The following accounts have additional requirements imposed on expenditures therefrom:

OFFICE OF THE STATE'S ATTORNEY
(250-811) – Special contingency funds for use by the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS
(490/499-298) - Special or Cooperative Programs. All grants of funds from this account administered by any department to entities outside of Cook County, must first be approved by the Office of the Chief Procurement Officer in accordance with the procurement code or shall be disbursed and administered pursuant to Chapter 2, Article VI, Division 4 of the Cook County Code.

OFFICE OF THE COUNTY COMMISSIONERS
(081-097) – 890 Contingency Funds. Expenses submitted and paid from 890 Contingency Funds shall be in accordance with Cook County Code, Chapter 34 Finance, Article II, Section 34-40, Guidelines for the Expenditure and Reimbursement of Contingency Funds for County Commissioners.

Section 25. In accordance with procedures prescribed by the Budget and Management Services Director, and subject to the limitations of this section, the President of the County Board and the heads of the various County Agencies are authorized to apply for grants from governmental and private grantors. With respect to such grants, the President of the Board and the heads of various County Agencies are authorized to execute grant agreements and amendments to effectuate the purposes of such grants and appropriations and provide such additional information, assurances, and certifications as are necessary, in connection with any of the foregoing.

To the extent that revenue of a grant is not described in the Annual Appropriation Bill, or that an amendment increases the budget of a project beyond the appropriation described hereinafter, no expenditure of such grant revenues shall be made without prior approval of the County Board. The Department of Budget and Management Services shall submit a Grant report on all awards received to the Board of Commissioners by the 15th day of the end of each quarter.

All grant applications and renewals regardless of amount must be submitted to the Department of Budget and Management Services no later than two business days prior to submission to the granting agency. With respect to grants that do not require an application process, and are automatically renewed by the grantor, the date in which the Board authorized the previous grant, and the amount granted at that time shall be included in the current request to renew to the Department of Budget and Management Services.

All grants are required to include indirect cost, unless otherwise disallowed by the granting agency.

All grants submitted for inclusion on the County Board Agenda shall state the following: Budget and Management Services has received all requisite documents, and determined the fiscal impact on Cook County, if any.

The Comptroller and the heads of the various departments and agencies of County Government shall administer the revenues of grants received by standard accounts, in accordance with the standard classification of accounts.

The Budget and Management Services Director shall promulgate rules to County Agencies regarding the grant application, review and approval process as well as the documents that must be submitted for review by the Department of Budget and Management Services prior to seeking approval by the County Board or seeking the application, renewal or acceptance of a grant.

Notwithstanding any other provisions of this section, grants, grant amendments, or grant renewals received in an amount of $150,000 or less or for time extensions shall not require Board Approval but shall be approved by the Department of Budget and Management services. The Department of Budget and Management Services shall report on any grants, grant amendments or grant renewals approved by the Department of Budget and Management Services in its quarterly grant report to the Board of Commissioners.

Section 26. Notwithstanding any other provision of this Resolution and Annual Appropriation Bill for Fiscal Year 2016, the maximum amounts available for appropriation to each budgetary unit or groups of budgetary units shall be set at 97% of the Final Adopted Appropriation for personnel and non-personnel accounts. In addition, the Budget and Management Services Director shall establish quarterly allotments of non-personnel funding. The Budget and Management Services Director has the sole discretion and is hereby authorized to release a portion of this holdback or allotment upon request and justification by the Agency. Should an Agency's request for a release of the holdback be denied by the Budget and Management Services Director, the Agency may request a release directly from the Board of Commissioners; the Cook County Health and Hospital System and the Cook County Land Bank Authority where applicable; the Budget and Management Services Director shall be provided advance written notice of any holdback release requests submitted to the Agencies applicable governing board.

For purposes of controlling expenditures, the expenditure of or incurring of obligations against any appropriation may be further delayed, restricted, or terminated with regard to any object or purpose for which appropriations were made in the appropriation bill or resolution. A monthly schedule for the year of proposed expenditure, including any limitations or conditions against appropriations for each bureau and/or agency shall be made within 30 days of the adoption of the annual appropriation bill, and such schedule, as amended by the President of the County Board, shall be binding upon all officers, agencies, and departments, and such schedule of expenditure or of incurring obligations may not be exceeded, provided that any such schedule may be revised after three calendar months have elapsed since the last schedule.

Section 27. Where Agencies identify new revenues for purposes of avoiding decreases in appropriations, such new revenues shall be allocated based on the Allocation of Revenue to Appropriations, by Fund and Program as shown in the Revenue Section. In like fashion, where such new revenues fall short of their Revenue Estimate, the Chief Financial Officer, the Comptroller, or the Budget and Management Services Director shall report the shortfall to the Board of Commissioners for an amendatory reduction in appropriation authority previously granted to the budgetary unit(s), based on the Allocation of Revenue to Appropriations, by Fund and Program.

Annual revenue projections for all fees administered by Elected Officials shall be determined by the office of the Elected Official with appropriate jurisdictional authority over the fee(s). Each office, department, or agency with said authority shall be responsible for preparation of an annual plan to collect revenues at a sufficient level to meet projections. In the event that revenue generated from a fee is not sufficient to, equal or exceed the annual projection and a shortfall is projected, as determined by the Budget and Management Services Director at the end of each quarter, and when it is further determined that the shortfall is a result of a failure to impose a fee as required by law, or a failure to properly administer and collect a fee as required by law, the Budget and Management Services Director shall report the shortfall to the Board of Commissioners for an amendatory reduction in appropriation authority previously granted, based on the Allocation of Revenue to Appropriations, by Fund and Program.

Notwithstanding this Section, when any elected official (or head of a department, office, institution, or agency) files a written Notice of Non-Concurrence with the Chief Financial Officer, the Comptroller, and the Budget and Management Services Director of the County, not more than ten (10) days after amendatory action by the County Board, when such action results in an upward revision of any previously stated revenue estimate wherein the budgetary unit(s) so stated has management authority over the revenue generating activities, appropriations shall not be reduced as provided above.

Section 28. The Comptroller shall make available to the Finance Committee of the County Board a monthly report of revenue and expenses for the General Fund, the Health Fund and Special Purpose Funds. The Comptroller shall also issue a monthly Appropriation Trial Balance that includes appropriations, expenditures, and unencumbered balances for the current fiscal year to the Board of Commissioners, other County elected officials, bureau chiefs, and department heads.

RESOLUTION

Section 29. Any employee who is required and is authorized to use his or her personally owned automobile in the regular conduct of official County business shall be allowed and reimbursed under the Cook County Transportation Expense Reimbursement and Travel Regulations Policy. This policy will supersede any other travel policy except those provisions that may be contained in contracts approved by the County Board of Commissioners between the County and recognized collective bargaining agents. The Cook County Transportation Expense Reimbursement and Travel Regulations Policy is subject to change and such changes shall be issued by the Chief of the Bureau of Administration and the Comptroller.

Section 30. To maintain the fiscal stability considered important by credit rating agencies and in accordance with Government Finance Officers Association recommended best practices, an unreserved fund balance shall be carried to provide adequate support for the county's bond ratings, to protect against unanticipated revenue shortfalls, and to guard against contingencies. Cook County will maintain a prudent level of financial resources, as determined in the County's Financial Policies section of the Appropriation Bill, to protect against reducing service levels or raising taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures in the current and future fiscal years.

Section 31. Any excess Cook County Health and Hospitals System ("Health System") revenues received in Fiscal Year 2016 shall be designated to fund the Health System. Any additional Health System revenues from Medicaid Expansion Managed Care in excess of $952,420,286 received in Fiscal Year 2015 from the State of Illinois as approved by the County Budget Director, shall be designated to fund the Health System and, under such controls as imposed by the County Budget Director, appropriated, strictly and solely to the 814 Appropriation Adjustment Account in Department 896 Managed Care, to pay for additional costs directly associated with managed care enrollees, provided that no moneys from any other source may be appropriated to said Appropriation Adjustment Account. This provision shall constitute a continuing appropriation of amounts necessary for such purposes.

Section 32. This Resolution provides for the transfer of funds from the Motor Fuel Tax Fund of the County of Cook, Illinois Public Safety Fund of the County of Cook, Illinois. Section 6(a) of Article VII of the 1970 Constitution of the State of Illinois identifies Cook County as a home rule unit. The County has established a Motor Fuel Tax Fund and the Illinois Highway Code authorizes the County to use motor fuel tax money allotted to it for any and all expenditures resulting from activities conducted by the Circuit Court located in the County and for the further purpose of paying any and all expenditures resulting from the activities of any county department which has a relation to highways located within the Cook County. With the 2016 Appropriation Bill; it is in the best interest of the County to transfer $54,500,000 from the Motor Fuel Tax Fund to the Public Safety Fund. The Treasurer of the County is hereby directed to execute the transfer from the Motor Fuel Tax Fund upon written request from the Comptroller. The Comptroller shall provide notice to the Cook County Board of Commissioners of the executed transfer within thirty days of the transfer of dollars from the Motor Fuel Tax Fund to the Public Safety Fund.

The County has established a Motor Fuel Tax Fund and the Illinois Highway Code authorizes any and all expenditures resulting from capital projects approved by the Illinois Department of Transportation to be paid from Motor Fuel Tax revenues, such projects having been funded by the County's Series 2012 Sales Tax Revenue Bonds. The County issued the Series 2012 Bonds as Sales Tax Revenue Bonds as was in the best interest of the County, and as would provide the

County with a lower cost of borrowing than traditional Motor Fuel Tax Revenue Bonds. With the 2016 Appropriation Bill the County shall transfer $6,251,563 from the Motor Fuel Tax Fund to the Public Safety Fund to specifically reimburse the Public Safety Fund for Sales Tax Revenues that will be deposited into the pledged debt service account for the Series 2012 Sales Tax Revenue Bonds during the course of Fiscal 2015. The Treasurer of the County is hereby directed to execute the transfer from the Motor Fuel Tax Fund upon written request by the Comptroller. The Comptroller shall provide notice to the Cook County Board of Commissioners of the executed transfer within thirty days of the transfer of dollars from the Motor Fuel Tax Fund to the Public Safety Fund.

Section 33. Severability - If any section, paragraph or provision of this resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph or provision shall not affect any of the remaining provisions of this resolution.

Section 34. Using Agency or Department Name Revision - The Sheriff's Administration and Human Resources will have a name change to the Sheriff's Administration - Fiscal, Legal, Policy and Communications. Additionally, the Sheriff's Information Technology will have a name change to the Sheriff's Bureau of Information and Administration.

Section 35. Repealer - All ordinances, resolutions or orders, or parts thereof, in conflict with the provision of this resolution are to the extent of such conflict hereby repealed.

Section 36. Constitutional power of the County - The Resolution is adopted pursuant to the constitutional and home rule powers of the County notwithstanding any provisions of the Illinois Compiled Statutes to the contrary.

Section 37. The Budget and Management Services Director and the Comptroller are authorized to correct any factual errors or appropriation adjustments from the 814 account in the Annual Appropriation Bill and to implement the adopted Amendments with any required modifications.

Section 38. Effective Date - The County Board hereby finds that this Resolution shall be in full force and effect immediately upon its adoption by the Board and approval by the President of the County Board.

Approved and Adopted this 18th day of November 2015.

TONI PRECKWINKLE
President of the Cook County Board of Commissioners

Attest: **DAVID ORR,**
County Clerk

SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

INTRODUCTION

PURPOSE

Cook County is dedicated to providing a high level of public service delivery while minimizing the use of taxpayer resources. The County recognizes that the best method of achieving this goal is to incorporate strong, goal-oriented financial policies and practices into all of its operations. Through the use of strategic and business planning and a sound resource allocation process, the County strives for fiscal resiliency that will ensure its core functions and mission are met even in the face of economic adversity.

The Cook County financial policies contained in this section provide a framework for the efficient and fiscally responsible management of County operations. The financial policies have been developed to (1) conform to Government Finance Officers Association (GFOA) and National Advisory Council on State and Local Budgeting (NACSLB) best practices; (2) comply with Cook County code of ordinances and State of Illinois statutes; and (3) provide various County entities with sound direction in managing the County's operations in an efficient and fiscally responsible manner.

1. BUDGETING POLICIES

ADOPTION OF A TIMELY BALANCED BUDGET

Cook County is committed to producing a balanced budget in a timely fashion.

The Cook County Board of Commissioners, in accordance with the applicable County code ordinance, will adopt an annual appropriation, which will appropriate sums of money to defray all necessary expenses and liabilities of Cook County. The County is committed to adhering to a balanced budget under normal circumstances and will provide disclosure when deviations are expected in either the preliminary budget forecast and/or executive budget proposal before the start of the next fiscal year.

Illinois statute provides that the Board of Commissioners adopt the annual appropriation bill prior to or during the first quarter of each fiscal year. County ordinance requires a budget forecast to be published no later than June 30th in any given year, in order to identify both the expected year-end status of the current fiscal year and to provide an initial estimate for the ensuing fiscal year. An executive budget proposal shall be presented no later than October 31st and be designed with the County's long-term financial outlook in mind, minimizing the use of non-recurring measures in favor of a structurally balanced approach. The final budget and appropriations are approved and adopted by the Cook County Board of Commissioners, with a target of adopting a balanced budget prior to the start of the ensuing fiscal year. Adopting a structurally balanced budget before the start of the fiscal year allows for greater accountability and enhanced capacity to make mid-year corrections.

The annual budget document will also include:

- An overview of all available funding in a "Revenue Section"
- Identification of the key variables that affect the level of revenue
- Assessments of the level at which capital investment can be made in a "Capital Budget"
- Identification of future commitments and resource demands in a long-term forecast

FINANCIAL POLICIES

MULIT-YEAR FORECASTING OF REVENUES AND EXPENDITURES

The County recognizes the importance of forecasting revenues, other resources and expenditures in order to understand the level of funding available for services and investment in capital improvement and equipment. The County will employ a conservative, but realistic forecasting approach allowing it to forecast revenues and expenditures as accurately as possible, rather than dealing in worst or best case scenarios. Assumptions for expenditures forecasts are consistent with parallel revenue and program performance assumptions. Forecasting methodology will include the following criteria:

- Analysis of historical, demographic, micro-economic, macro-economic and regulatory trends
- Understanding of the impact of strategic operational initiatives on future revenue and expenditures
- Linear regression analysis for revenues to predict possible trends

FINANCIAL POLICY REVIEW AND ADOPTION

Cook County will review the financial policies contained herein and any potential new policies annually during the budget process to ensure continued relevance and to identify any gap areas that should be addressed by new policies.

2. REVENUES

REVENUE DIVERSIFICATION

Prudent planning requires understanding the revenue streams that finance County operations. County revenue policies aim to achieve financial resiliency and thus minimize or eliminate service disruptions caused by revenue shortfalls through (1) limiting the exposure to one-time revenues; (2) conservatively estimating unpredictable revenues that fund ongoing expenditures; and (3) by diversifying its revenue base to avoid a single point of failure or overreliance on a single revenue solution.

The County requires a diversity of revenue sources in order to improve its ability to handle fluctuations in individual revenue sources associated with economic conditions. The County will review its projected revenue stream annually in conjunction with the executive budget proposal in order to (1) improve its revenue diversity to the extent feasible, and (2) ensure that taxes levied do not pose an undue burden on County residents or businesses or result in adverse economic effects when measured against the associated public services provided.

ONE-TIME AND UNPREDICTABLE REVENUES

The County defines one-time revenues as those that cannot be relied on in future budget periods. In order to decrease the County's dependence on these types of revenues, as well as mitigate the risk of not having these revenues in the future, the County shall use one-time revenues sparingly for recurring expenses. Prior to using one-time revenue for recurring expenses, the County must ensure that the source is structurally sound and that other revenue sources have been ruled out or exhausted. The source of one-time revenues must be thoroughly vetted and a determination must be made whether the revenue will be used for either general fund or capital expenditures. The County will identify the one-time non-recurring revenues and aggregate them within the Executive Budget Recommendation.

When dealing with unpredictable revenues, revenue estimates must be made in a conservative manner, and accompanied by a commitment to reduce expenditures mid-year if the updated revenue estimates within the mid-year budget forecast show revenues not meeting projections.

FEES

Cook County imposes certain user fees to fund the provision of goods and services. A fee is imposed as a result of the public need to regulate activities, typically related to health, safety, or other protective purposes. Fees result in the purchase of a privilege or authorization and are applied to such activities as building permits and certain property tax-related services.

Per County code, Cook County maintains a comprehensive list of County fees. Some fees may be set at levels sufficient to cover the entire cost of service delivery or the service may be subsidized, as the County deems appropriate. The County will systematically review user fees and rates and consider adjustments as necessary to take into account the effects of additional service costs and inflation and to ensure that the rates will continue to support direct and indirect costs of operations, administration, plant maintenance, debt service, depreciation of capital assets, and moderate system extensions. The fee setting process will include (1) a calculation of the full cost of providing a service to provide the basis for setting the fee; and (2) a periodic review of the fees to ensure they are set at competitive rates.

3. GRANTS

Cook County Grants Management Policies are developed and enforced to (1) strengthen the oversight and requirements for internal controls; (2) ensure accountability of County agencies managing grant funds; and (3) ensure compliance with applicable federal, state, and County laws and regulations.

Each County agency applies and implements grant programs based on agreed upon compensation, performance, regulations, and guidelines outlined by each granting agency through a written and executed grant agreement. The County will only seek out grants that are consistent with its public mission and stated priorities and when the cost of administering the grant is at least fully offset by the funds received.

All County agencies shall adhere to procedures outlined in the County's Grants Manual for general administration of the grant, including accounting, budgeting, revenue recognition, eligible expenditure and reporting.

4. ASSET MANAGEMENT, CAPITAL IMPROVEMENT PLANNING AND BUDGETING OF CAPITAL

The following policies establish the framework for the County's overall capital asset planning and management. They provide guidance for current practices and a framework for evaluation of proposals for future projects. These policies also seek to improve Cook County's financial stability by providing a consistent approach to long-term fiscal strategy.

FINANCIAL POLICIES

CAPITAL BUDGET

The appropriation of the capital budget is part of the annual budget process. The capital budget will be directly linked to, and flow from, the multi-year Capital Improvement Plan, the Long-Range Transportation Plan, and the annual Capital Equipment budget. Modifications, however, may be necessary based on changes in the project scope, funding requirements, or other issues.

CAPITAL IMPROVEMENT PLAN

The County's Capital Improvement Program (CIP) sets forth the plan for the design, construction and renovation of buildings and building systems, making them safe, functional, efficient, and cost-effective to deliver Cook County services to the public.

The CIP will be based on the capital renewal and deferred maintenance priorities of the County and will contain an analysis of the following:

- A 10-year plan for future investments
- The impact on future debt service costs
- The impact on the operating budget

CAPITAL FUNDING

Capital funding will be made using the following criteria:

- Use of debt to finance components of the capital budget will be used only when other financing sources have been evaluated and deemed unavailable
- To the extent possible, improvement projects and major equipment purchases will be funded on a pay as-you-go basis from existing or foreseeable revenue sources.
- All equipment with a useful life of less than 5 years will be funded through pay-as-you-go means
- The County will prioritize equipment/projects costing less than $150,000 and equipment/projects with lower useful life to be funded through pay-as-you-go means
- The County will seek to decrease the planned budgeted expenditure on debt supported capital equipment every year with the goal of eventually funding capital equipment through pay-as-you means entirely, with the exception of large non-recurring multi-year initiatives
- The County will limit and clearly identify any County personnel that are associated with a capital project to be funded from debt proceeds, and will avoid the funding of recurring personnel costs from debt proceeds

DEBT ISSUANCE

Because interest costs impact our taxpayers and long-term financial flexibility, debt financing should be utilized only for the creation or full replacement of capital assets. Debt (including capital leases) may only be used to finance capital, including land acquisition, not ongoing operations. Projects that are financed through debt must have a useful service life at least equal to the debt repayment period.

FIXED ASSET INVENTORY

The County shall have a policy to inventory and assess all major capital assets annually. Accurate inventories of all physical assets, their condition, life spans, and cost will be maintained to ensure proper stewardship of public property.

ACHIEVEMENT OF MAXIMUM USEFUL LIFE

Cook County shall operate and maintain its physical assets in a manner that protects the public investment and ensures achievement of the assets' maximum useful lives. Establishing clear policies and procedures for monitoring, maintaining, repairing and replacing County equipment and essential components are central to good management practices. The County will develop written policies and procedures that address:

- Determination of ideal inventory totals per asset category
- Multi-year planning for renewal and replacement cycles using steady state analysis
- Determination of the best available funding stream for asset classes
- Annual maintenance plans that avoid unnecessary deferred maintenance costs

NEW FACILITIES

New County facilities will be planned within the overall business and service objectives of Cook County. To ensure that the public gains the maximum utility from the new facility or capital asset, the County will identify the full cost of building and operating the facility throughout its useful life. Resources generated from its operation or other sources will be identified to meet these needs. Acquisition or construction of new facilities shall be done in accordance with County adopted facility and/or master plans. Prior to approving the acquisition or construction of a new asset, an estimate of the full cost to operate and maintain the facility through its useful life and the plan for meeting these costs will be established.

5. DEBT MANAGEMENT

The County will prudently manage the issuance of debt to ensure that debt does not unduly burden County taxpayers, or pose a risk to the County's credit ratings and overall credit worthiness. Accordingly, the following self-imposed limitations will be observed:

- Direct debt will not exceed 1.25% of the estimated market value of County property or 4% of Equalized Assessed Valuation (EAV)
- Direct debt measured per capita will not exceed $1,000
- Annual debt service costs associated with long-term debt obligations, as measured by the Bond and Interest Fund, should not be reasonably projected to exceed 15% of all funds' operating expenditures of the County in any given year
- Any capital project or equipment funded through the issuance of bonds will be financed for a weighted average period not to exceed the life of the project or equipment

In addition, the following processes will be observed:

- Communication will be maintained with bond and credit rating institutions, as well as capital market participants, lending institutions and financial advisors, regarding current and future financial conditions
    - Timely and comprehensive market disclosures will be provided, to include third-party credit agreements, budgets and Comprehensive Annual Financial Reports (CAFR)Post filings promptly within 15 days of execution
    - In accordance with changes made in 2009 to Rule 15c2-12, those filings must be made electronically at the Electronic Municipal Market Access (EMMA) portal (www.emma.msrb.org)

  - Maintain an up to date Investor Relations Page
  - Provide full and comprehensive disclosure of annual financial, operating and other significant information in a timely manner
- Variable rate debt will not exceed 20% of the total debt portfolio without a commitment to an analysis of variable rate assets and liabilities reflected on the County's balance sheet.
- Variable rate debt will not exceed 25% of total debt at any time
- The County's credit agreements will not contain immediate acceleration provisions and acceleration will only be allowed upon the completion of a tax levy, extension and collection cycle
- Use of Swaps/interest rate derivatives may only be used to achieve a specific objective consistent with the County's overall Debt Policy and as a measure to reduce or hedge interest rate risks the County is otherwise exposed to, furthermore:
  - The County will not use interest rate swaps that are speculative in nature or increase the overall risk profile of the County
  - The County will not execute such agreements with counterparties that are rated lower than A2/A/A from Moody's Investors Service/Fitch Ratings/Standard & Poor's and will require collateral from any counterparties that are downgraded below such a threshold.

6. OPERATING/CAPITAL EXPENDITURE ACCOUNTABILITY

At a minimum on a quarterly basis operating expenditures will be reviewed via the budget forecast to ensure that they follow the plan set forth by the current year's Adopted Appropriation. If the budget forecast finds that operating expenditures will exceed the Adopted Appropriation, corrective actions, such as expenditure reductions, shall be implemented.

An annual review of capital expenditures shall be completed. This shall include a review of capital expenditures and encumbrances in relation to both the current budget and over the entire life of the respective project. This will be completed in order to ensure that capital funding is being spent according to the original plan approved when funds were obtained. If funds are not being spent according to plan, corrective action shall be taken. Corrective actions can include, but are not limited to, expenditure reductions, reallocation of capital funds and the sweeping of associated funds.

ENCUMBRANCES

An encumbrance is an accounting transaction where funds from a specific budgetary account are claimed for a specific purpose. Encumbrances allow the County to properly fund services that have been rendered and invoiced, but not yet paid. A fiscally sound encumbrance policy allows the County to liquidate encumbrance balances that are no longer required, while ensuring that our financial obligations are fully funded.

Accordingly, all operating fund encumbrances are available for the fiscal year following the date they are issued. One year later, all associated purchase orders that have not been expended are cancelled, unless the Department of Budget and Management grants an extension per the using department's request. While capital improvement and capital equipment encumbrances tend to have a longer encumbrance period, they are still evaluated using the same methodology for operating fund encumbrances.

7. LONG-TERM FINANCIAL PLANNING STRATEGY

The County recognizes that long-term financial planning is a key process to the County's goal of being fiscally responsible. Within the Annual Appropriation, the County shall forecast general fund revenues and expenditures five years into the future. This forecast will help the County plan where to allocate resources in future budgets. This forecast shall be updated annually with each budget and published in the Revenue Estimates section of Volume I of the Annual Appropriation.

The County's long-range financial planning will help recognize the effects of economic cycles on the demand for services and the County's resources. Cook County financial planning will help ensure the delivery of needed services (many of which become more critical during economic downturns) by assuring adequate reliance on ongoing resources in order to support continued County services during economic downturns. The County is a major force in a complex regional economic system; hence, it must understand and anticipate changes in both regional and national economic trends in order to engage in strategic financial and management planning. Therefore, to the extent possible the long term growth rate of the County's expenditures will be targeted to match the long term growth rate of the County's revenue sources.

8. INVESTMENT MANAGEMENT

Cook County recognizes the need for a prudent, professional, and practical approach to the investment of its funds. The County shall maintain liquid cash balances that reflect its cash flow needs. It is the policy of the County to manage public funds in a manner that will meet cash flow needs, ensure security of principal, and provide the highest investment return while voluntarily complying with the Illinois Public Funds Investment Act (30 ILCS 235), although the County as a home rule unit of government is not bound by the Act. A separate investment policy is maintained by the Cook County Treasurer's Office.

Cook County acknowledges three inherent risks associated with investing public funds: (1) credit risk, the risk of investing in instruments that may default; (2) market risk (liquidity), the risk of selling an investment prior to maturity at less than book value; and (3) opportunity risk (yield/return), the risk of investing long term and having rates rise or investing short term and having rates fall, or foregoing investment income on a risk adjusted basis based on inefficient investment selection.

The County will at all times consider actions to mitigate these risks. These include voluntarily abiding by the set of permitted investments authorized in the Illinois Public Funds Investment Act to reduce credit risk, maintaining good cash flow estimates to reduce market risk, and integrating knowledge of prevailing and expected future market conditions with cash flow requirements to reduce opportunity risk. As with investment decisions made with other public funds, the balance is weighted heavily towards avoiding risk; accordingly safety first, liquidity second, and yield third.

9. FUND DIVERSITY AND STABILIZATION/FINANCIAL RESERVE POLICY

In its effort to achieve financial resiliency, Cook County has established a diversity of funds. Some of these different funds are used to account for non-current liabilities like workers' compensation while others are self-supporting internal funds that contribute to efficient overhead services. The diversity of funds helps reduce the burden on the general fund and keeps it from becoming a single source of fiscal stress.

Cook County will maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees due to temporary cyclical revenue shortfalls or unpredicted one-time expenditures.

Cook County's financial reserve policy is to maintain an unassigned fund balance in the General Fund of no less than one month, with a targeted goal not to exceed two months, of the prior year audited General Fund operating expenditures. The policy requires a plan to replenish the General Fund balance that will be incorporated in budget preparation, should the balance dip below the level of one month of audited General Fund expenditures. The County recognizes that financial reserve funds provide the flexibility to respond to unexpected circumstances that may help the County achieve long-term fiscal objectives.

10. SELF-INSURANCE FUND

Cook County shall maintain a Self-insurance Fund for employee health benefits and workers compensation related claims. The County will establish a premium or premium equivalent to represent the actuarial cost of specific health plans; based on which, funds will be appropriated in Fixed Charges, Special Purposes Funds and Grants annually. On a monthly basis, the premium or premium equivalent will be charged to fixed charges, special purpose funds and grants, and credited to the Self-Insurance Fund to cover all of the actual claims and build up a reserve amount to the actuarially recommended levels. Premium equivalent calculation shall be revised as necessary at least annually.

Cook County recognizes that it is prudent to maintain a healthy level of financial resources to protect against reducing service levels or raising taxes or fees due to unpredicted, catastrophic financial events. The County shall strive to maintain a fund balance in the Self Insurance fund of not less than one and one half months of estimated current claims to provide financial support to cover unforeseen or catastrophic events and emergencies not covered by any stop-loss insurance procured by the County.

11. ACCOUNTING, AUDITING & FINANCIAL REPORTING

Regular monitoring of budgetary performance provides an early warning of potential problems and gives decision makers time to consider actions that may be needed if major deviations in budget-to-actual results become evident. It is also an essential input in demonstrating accountability.

An open government is essential for citizen-driven governance. The importance of this aspect in financial reporting cannot be overstated. Regular and frequent reporting is necessary to provide accountability, educate and inform stakeholders, and improve their confidence in County government. The financial reporting process should include the following criteria:

- The documentation of accounting policies and procedures will be evaluated annually and updated periodically, no less than once every three years, according to a predetermined schedule
- Maintain an accounting system adequate to provide all of the data needed to allow for the timely preparation of financial statements for the entire financial reporting entity in conformity with GAAP and GASB standards
- Issue timely audited financial statements, no greater than 180 days after the completion of the fiscal year, in conformity with GAAP and GASB standards as part of a CAFR
- On or before June 30th of each year, the Department of Budget and Management Services shall issue an assessment of the fiscal condition of the County prior to the next year's budget cycle in the form of a budget forecast
- On or before September 1st of each year, the Cook County Board President shall conduct a public hearing on the budget forecast to hear from the public on budget priorities. This input will be taken into account as the executive budget is prepared
- The executive budget recommendation shall be presented to the Cook County Board of Commissioners by October 31st of each year

12. PERFORMANCE MANAGEMENT

The use of performance measures and standards in the planning and resource allocation processes, as well as the public reporting of performance information, will result in a more efficient and effective utilization of County resources. Performance management will also yield improved results for the public and will ensure that the County as a whole is addressing its core functions and mission.

Cook County believes performance management can assess accomplishments and identify areas for improvement on an organization-wide basis. Performance management is used in both long-term and short-term strategic planning and decision-making processes that in turn drive financial performance. The goals and initiatives derived from performance management are used to appropriately determine the allocation of limited county resources.

Performance management utilizes a statement of program mission that identifies the goals and objectives of functional areas within the County. The goals and objectives are prioritized in order to allocate resources over a specific period of time. The outcomes from the objectives must be verifiable, understandable and timely.

These benchmarks are evaluated for program efficiency and effectiveness, which are constantly assessed for improvement. A transparent outcome evaluation is produced which allows for managerial decision-making.

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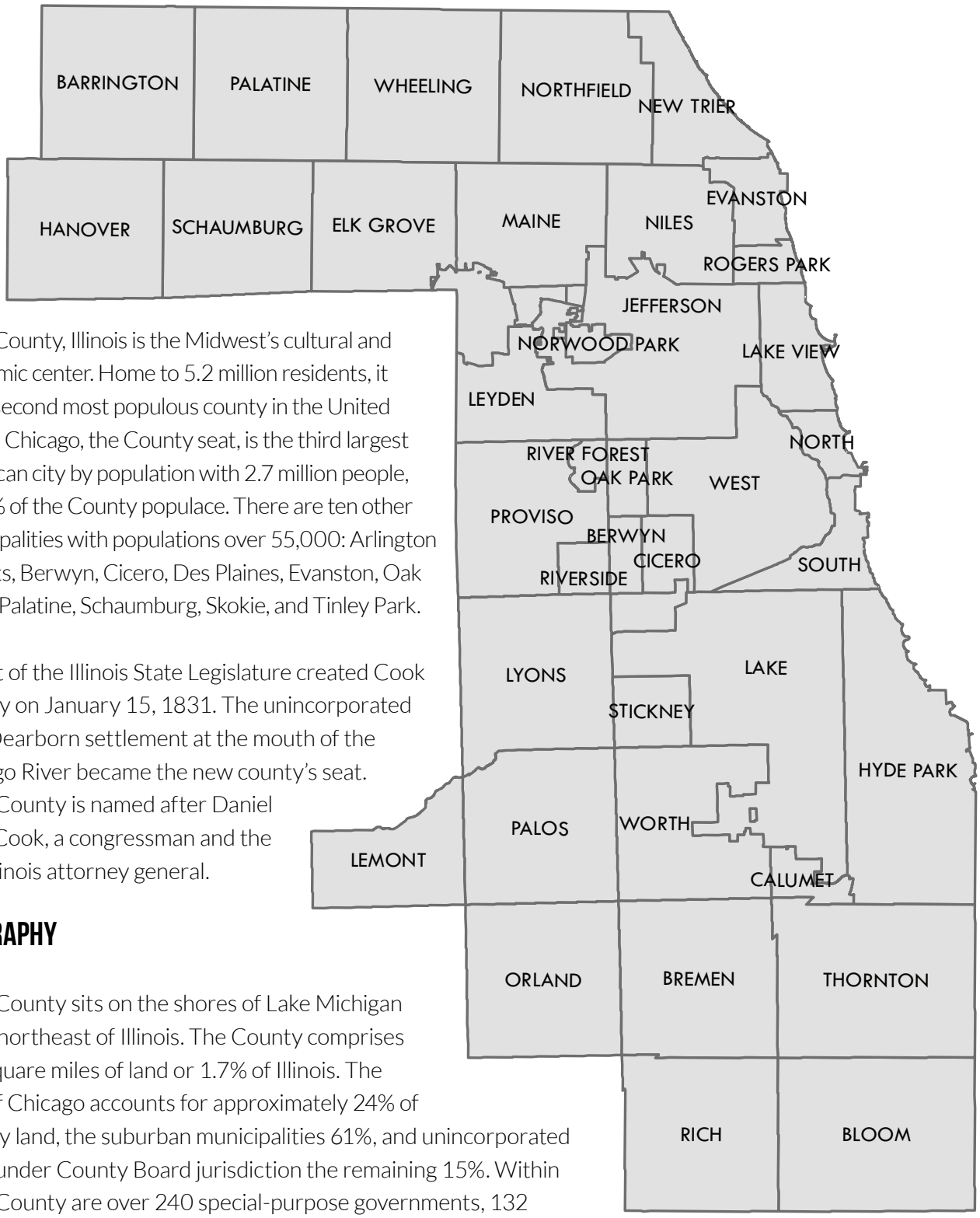
COUNTY PROFILE



Cook County, Illinois is the Midwest's cultural and economic center. Home to 5.2 million residents, it is the second most populous county in the United States. Chicago, the County seat, is the third largest American city by population with 2.7 million people, or 52% of the County populace. There are ten other municipalities with populations over 55,000: Arlington Heights, Berwyn, Cicero, Des Plaines, Evanston, Oak Lawn, Palatine, Schaumburg, Skokie, and Tinley Park.

An Act of the Illinois State Legislature created Cook County on January 15, 1831. The unincorporated Fort Dearborn settlement at the mouth of the Chicago River became the new county's seat. Cook County is named after Daniel Pope Cook, a congressman and the first Illinois attorney general.

GEOGRAPHY

Cook County sits on the shores of Lake Michigan in the northeast of Illinois. The County comprises 945 square miles of land or 1.7% of Illinois. The City of Chicago accounts for approximately 24% of County land, the suburban municipalities 61%, and unincorporated areas under County Board jurisdiction the remaining 15%. Within Cook County are over 240 special-purpose governments, 132 municipalities, 160 school districts, and 30 townships.

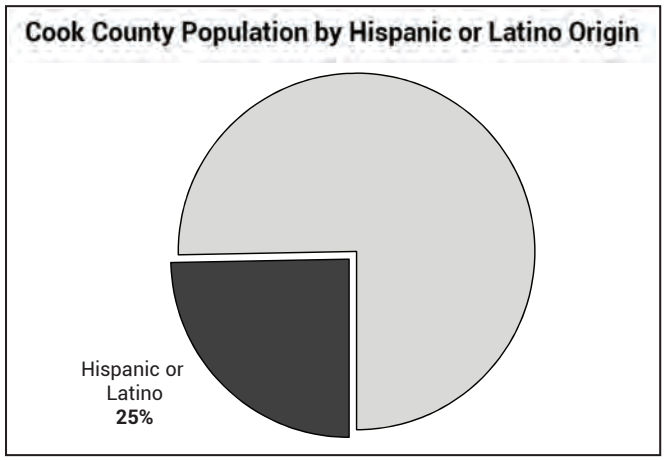
Though the majority of the county is densely populated and urban, the Forest Preserve District protects over 69, 000 acres of natural land or 11% of Cook County. Native prairies, woodlands, and waterways provide amenities for outdoor activities such as biking, birding, and hiking.

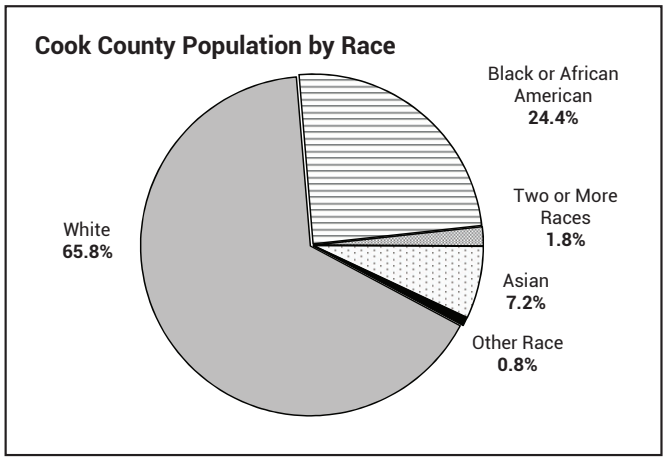
APPENDIX A

POPULATION

As of 2014, the population estimate of Cook County is 5,246, 456, according to the United States Census Bureau, an average of 5,552 people per square mile. The County is racially and ethnically diverse, with a growing Latino and Asian population. Twenty-one percent of Cook County residents are foreign-born and almost all nations are represented among its residents.

GENDER	
Male	48.5%
Female	51.5%
AGE	
Under 5 Years	6.2%
5-18 Years	17.0%
18-64 Years	64.4%
65 Years and Older	12.4%
Median Age	35.2





African-Americans make up 24.4% of the population, Asians 7.2%, and Whites 65.8%. 25% of residents identify as Hispanic or Latino of Any Race. The remainder self-identify as Two or More Races or as American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander (Other Race).

51.5% of Cook County residents are female. The Median Age is 35.2 with 22.6% of residents under 18 years of age and 12.9% 65 years and over.

ECONOMY

Cook County anchors one of the nation's largest metropolitan economies, supporting an extremely productive and economically diverse industrial center. County assets include two major airports, extensive rail and road infrastructure, world-renowned colleges and universities, and countless recreational, cultural, and social resources.

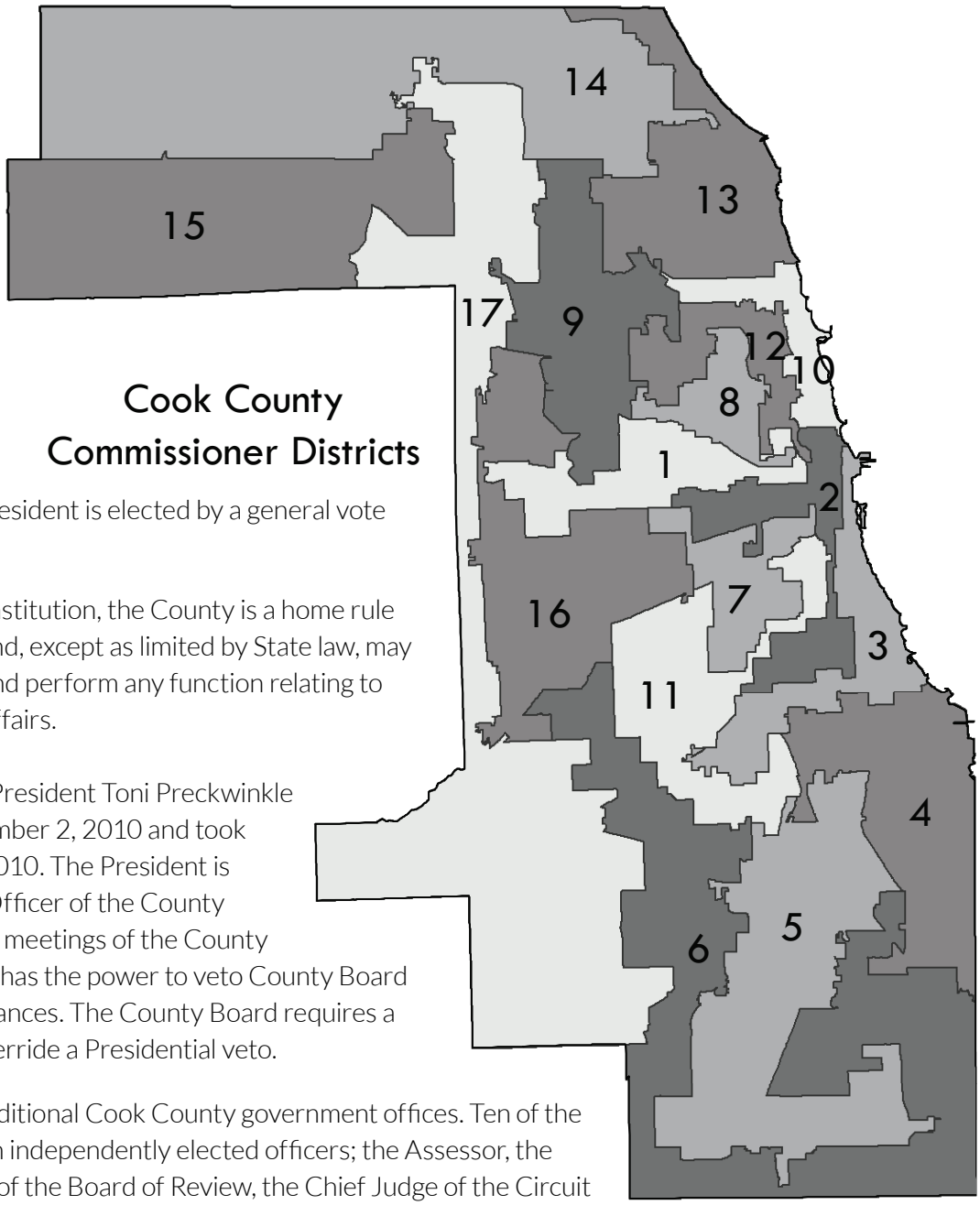
The County has a strong transportation network that includes O'Hare International Airport, Chicago Midway International Airport, and the Illinois Tollway. Leading service sector industries in the County include health care and related services. Some of the leading private local employers with regional or national headquarters located in the County are Advocate Health Care, J.P. Morgan Chase & Co., Walgreens Co., and Abbott Laboratories.

Cook County comprises 45% of Illinois economic activity with 2.5M jobs and $308B in annual output. As of July 2015, the Cook County unemployment rate was 6.3%, 0.7% more than the State's unemployment rate of 5.6% and 1% more than the national unemployment rate of 5.3%.

Median household income was $54,548 between 2009 and 2013. During that period 17.8% of the general population lived below the poverty line. Low income and high unemployment areas are spread unevenly throughout the County.

GOVERNMENT

Cook County is governed by the County Board President and the seventeen-member Cook County Board of Commissioners. The commissioners serve four year terms and are elected from single member districts. The County Board President is elected by a general vote countywide.



Under the Illinois Constitution, the County is a home rule unit of government and, except as limited by State law, may exercise any power and perform any function relating to its government and affairs.

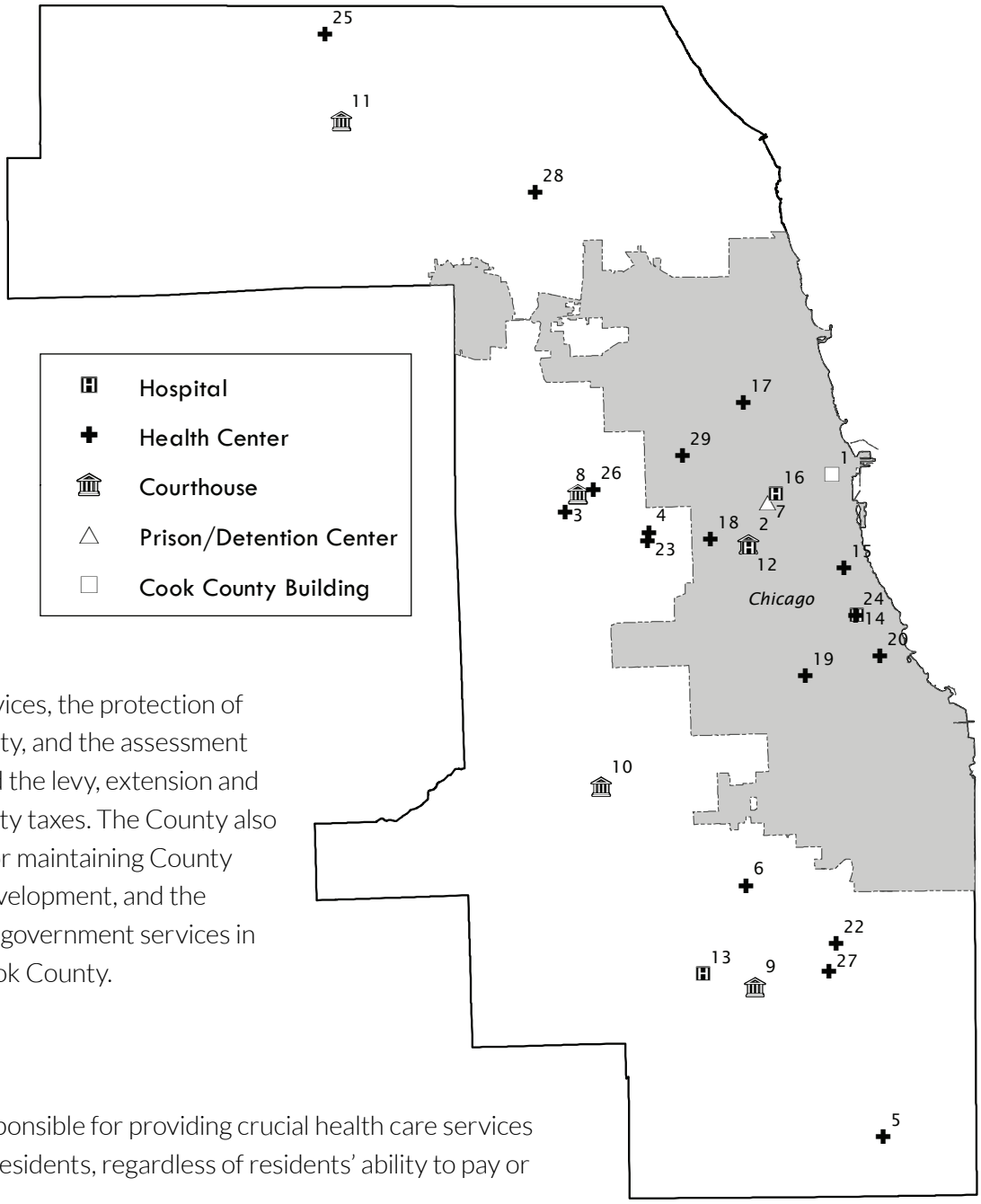
Cook County Board President Toni Preckwinkle was elected on November 2, 2010 and took office December 6, 2010. The President is the Chief Executive Officer of the County and presides over the meetings of the County Board. The President has the power to veto County Board resolutions and ordinances. The County Board requires a two-thirds vote to override a Presidential veto.

There are thirteen additional Cook County government offices. Ten of the offices have their own independently elected officers; the Assessor, the three commissioners of the Board of Review, the Chief Judge of the Circuit Court, the Clerk of the Circuit Court, the County Clerk, the Recorder of Deeds, the Sheriff, the State's Attorney, and the Treasurer.
The Chairman of the Board of Election Commissioners is elected by and from the three commissioners and then appointed by the Circuit Court. The Governor of Illinois appoints the Public Administrator.

APPENDIX A

The Committee on Finance of the Cook County Board consists of all members of the County Board. John P. Daley is the Chairman of the Committee on Finance of the County Board. The President is required to submit an Executive Budget to the Committee on Finance as the basis upon which the Annual Appropriation Bill is prepared and enacted.

The President and the Board of Commissioners are accountable to Cook County residents for budgeting and controlling financial resources for all Cook County governmental offices and departments. The President and the Board of Commissioners apply guidelines, set goals, and use fiscal control for all Cook County offices and departments.



PRINCIPLE FUNCTIONS OF COOK COUNTY

County Government has principal responsibility for the provision of public health services, the protection of persons and property, and the assessment of real property and the levy, extension and collection of property taxes. The County also has responsibility for maintaining County roads, economic development, and the provision of certain government services in unincorporated Cook County.

HEALTH CARE

Cook County is responsible for providing crucial health care services to over five million residents, regardless of residents' ability to pay or citizenship status.

The Cook County Health & Hospital System (CCHHS) oversees a comprehensive, integrated system of health care throughout Chicago and suburban Cook County through its six affiliates: two hospitals, Stroger and Provident; a growing ambulatory and community health network; the Cermak correctional health care facility; the CORE center for HIV/AIDS and infectious diseases treatment; and the Department of Public Health.

CCHHS offers a broad range of services from specialty and primary care to emergency, acute, outpatient, rehabilitative, long-term and preventative care. The health system plans to employ over 6,700 workers in 2016, making it one of the largest public health systems in the country. Operations and policy are governed by an independent board.

PUBLIC SAFETY

Cook County provides for the protection of persons and property through the provision of a court system, a jail system, a police force, prosecution, and public defense.

The County operates the second largest unified court system in the world, which hears civil, criminal, and administrative cases.

The Cook County Department of Corrections is the largest single-site pretrial detention facility in the United States, and the Juvenile Temporary Detention Facility was the first and is the largest juvenile detention facility in the country.

The Sheriff Police conduct investigations, make arrests, and provide other police services to unincorporated Cook County, as well as coordinating with municipal police forces throughout the County.

PROPERTY AND TAXATION

Cook County administers the second largest property taxation system in the United States. There are 1.8 million taxable parcels of land, with an annual collection of over 11 billion dollars. Tax funds are distributed to over 2,200 local government agencies including school districts, villages, cities, townships, parks and forest preserves, libraries, public health and safety agencies.

The County assesses one third of the region each year, rotating among the northern suburbs, the southern suburbs, and the City of Chicago. The value of each property is determined by a mass appraisal system rather than on an individual basis.

Taxpayers can appeal their assessments before the tax rate is calculated. Bills are sent to property owners twice per year.

APPENDIX B

GLOSSARY OF TERMS

ACCRUAL	Accounts on a balance sheet that represent liabilities and non-cash-based assets used in accrual-based accounting. These accounts include, amongst others, accounts payable, accounts receivable, goodwill, future tax liability, and future interest expenses.
ADMINISTRATION	A functional grouping of County departments that provide select services to other County departments and offices, and to the general public.
ANNUAL APPROPRIATION BILL	An Ordinance approved by the Cook County Board of Commissioners establishing the budget for Cook County government for the fiscal year.
ANNUAL BUDGET	The financial plan for maintaining Cook County government for one 12-month period.
APPROPRIATION	The legal authorization granted by the Cook County Board of Commissioners to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.
ASSESSED VALUATION	The estimated value of all land and property in Cook County. The valuation is used as the basis for computing the Property Tax Levy.
BALANCED BUDGET	A budget that has total revenues equal to total expenses.
BOND	A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
BONDED DEBT	The portion of indebtedness represented by outstanding bonds.
BUDGET	The plan is an estimate of proposed expenditures and the proposed means of financing them.
BUDGETARY ACCOUNTS	Accounts used to enter the formally adopted annual operating budget into the General Ledger as part of the management control technique of formal budgetary integration.
BUDGETARY CONTROL	The management of a government in accordance with an approved budget to monitor and control expenditures within the limitations of approved appropriations and available revenues.

BUREAU Organizational unit in which departments with related missions report to single executive such as Bureau Chief. Cook County has a Bureau of Administration, Bureau of Economic Development, Bureau of Finance, Bureau of Human Resources, and Bureau of Technology, and Bureau of Asset Management.

BUSINESS UNIT (COST CENTER) The division of the County which may require an income statement or balance sheet. This is where all accounting transactions are recorded. For the purpose of recording expenses, these divisions were previously called sub-activities or cost centers.

CAPITAL BUDGET The estimate of capital project costs. It sets forth each project and equipment purchase, and specifies the resources estimated to be available to finance the projected expenditures.

CAPITAL EQUIPMENT Equipment items that have physical substance, valued at $1,000 or more with a useful life of three years or more and depreciable, such as: institutional equipment, office furnishings and equipment, computer equipment, vehicles, automotive equipment, telecommunications equipment, and other equipment.

CAPITAL EXPENDITURES Expenditures resulting in the acquisition of, or addition, to the County's general fixed assets.

CAPITAL IMPROVEMENT Improvements or additions to fixed County assets and the acquisition of new County assets. Capital Improvements are detailed in a separate section of the budget and are financed through the direct issuance of general obligation bonds.

CAPITAL RENEWAL A systematic management process to plan and budget for known cyclic repair and replacement requirements that extend the life and retain usable condition of facilities and systems. Capital renewal is a planned investment program that ensures that facilities will function at levels commensurate with the facilities mission. Included are major building and infrastructure systems and components that have a maintenance cycle in excess of one year.

CHARGEBACK A transaction used for the financing of goods or services provided by one department to other departments or agencies of a government, or to other governments on a cost-reimbursement basis.

APPENDIX B

CHART OF ACCOUNTS

A chart detailing the system (numbered and descriptive) of general ledger accounts used to designate funds, expenditures, revenues, and balance sheet accounts.

OPERATING ACCOUNTS – Provide funding for the purchase of goods and services deemed necessary throughout the fiscal year excluding purchases categorized as Capital Outlay (See Object Classification).

CAPITAL ACCOUNTS (NEW/REPLACEMENT) – These funds provide financing for the purchase of capital equipment. Capital Equipment is defined as durable goods with a useful life of three or more years. Equipment not recommended for bonding is eligible for funding from equipment notes.

MAJOR CAPITAL ACCOUNTS – These funds provide funding for certain projects with requirements and with a depreciable life of at least three (3) years.

MAJOR LEASE OF CAPITAL ACCOUNTS - These funds provide funding for projects that would benefit from lease financing arrangements. Projects include the lease of the mainframe computer, mainframe printers, and large capacity document printers.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

The official annual report stating the financial position and result of operations of Cook County for the fiscal year. It incorporates an opinion on the Report's general-purpose financial statements by an independent certified public accounting firm.

COST-OF-LIVING-ALLOWANCE (COLA)

A periodic adjustment to salaries and wages to allow for inflation.

DEBT

An obligation resulting from the borrowing of money or from the purchase of goods and services.

DEBT SERVICE REQUIREMENTS

The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds and required contributions to accumulate monies for future retirement of term bonds.

DEFERRED MAINTENANCE The practice of postponing maintenance activities such as repairs on both real property (i.e. infrastructure) and personal property (i.e. equipment) in order to save costs, meet budget funding levels, or realign available budget monies. The failure to perform needed repairs could lead to asset deterioration and ultimately asset impairment. Generally, a policy of continued deferred maintenance may result in higher costs, asset failure, and in some cases, health and safety implications.

DEPARTMENT A unit of Cook County government.

DEPRECIATION A reduction in the value of an asset with the passage of time.

DERIVATIVES A security whose price is dependent upon or derived from one or more underlying assets. The derivative itself is merely a contract between two or more parties. Its value is determined by fluctuations in the underlying asset. The most common underlying assets include stocks, bonds, commodities, currencies, interest rates and market indexes. Most derivatives are characterized by high leverage.

EMPLOYEE EXPENSES A sub-category of the Personal Services object classification. Employee expenses consist of expenditures that are related to employees, but not considered salary or fringe benefits. An example of an employee expense would be the cost of a training program or professional seminar.

ENCUMBRANCES Financial commitments related to unperformed contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

ENTERPRISE FUND Budget and accounting units created for particular self-sustaining operations, to separate the revenue and financial control of such operations from the County's General Fund.

EQUALIZED ASSESSED The assessed value of real property, as determined by the Cook County Assessor, multiplied by an annual equalization factor determined for the County by the Illinois Department of Revenue. The Assessed Valuation is the basis for levying property taxes.

EXPENDITURE Any use of financial resources by Cook County for the provision or acquisition of goods and services for operations, debt service, capital outlay, transfers, or other financial uses.

APPENDIX B

FISCAL YEAR

A 12-month period for which the Annual Appropriation Bill is enacted. For Cook County, the fiscal year begins on December 1 and ends on November 30 of the succeeding year.

FRINGE BENEFITS

Personnel costs (hospitalization insurance, dental insurance, vision insurance, life insurance, employer match of employee's Medicare contribution, and pension) supplemental to an employee's salary or wages which are paid wholly or in part by the County.

FULL TIME EQUIVALENT (FTE)

A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. A full-time position would be 1.0 FTE while a part-time position scheduled for a 20-hour week would be 0.5 FTE.

FUNCTION

Specific (or like group) activities or organizational units directed at attaining specific purposes or objectives. The principal functions of Cook County are health care, courts, and corrections.

FUND (COMPANY)

An independent, self-balancing account used to record revenue and expenditures within the budget. For Cook County, the major funds are the General Fund, comprised of Corporate and Public Safety, the Health Enterprise Fund, special purpose funds, and grant funds.

FUND BALANCE

The difference between assets and liabilities of governmental funds.

FUND TYPES

Enterprise- Budget and accounting units created for particular purposes, particularly self-sustaining operations, to separate the revenue and financial control of such operations from the General Fund

Fiduciary- Funds that are used to account for assets held in trust by the Cook County Government for the benefit of individuals or other entities

Governmental- Funds that are not concerned with profitability and usually rely upon a modified accrual basis. This involves recognizing revenue when it becomes both available and measurable, rather than when it is earned.

Major- Local governments often manage and account for their financial activities in a limited number of funds, designated as major funds

Special Revenue- Fund types that are required to account for the use of revenue earmarked by the law for a particular purpose.

GENERAL FUNDS The funds used to account for all financial resources, except those required, or chosen, to be accounted for in special purpose funds. The General Fund consists of the Corporate and Public Safety funds.

GENERAL OBLIGATION DEBT Debt backed by the full faith and credit of Cook County government.

GENERAL PUBLIC The individuals that Cook County serves.

GRANTS Contributions or gifts of cash or other assets from another government, public or private foundation, or department to be used or expended for a specified purpose, activity, or facility.

GROSS BONDED DEBT The total amount of direct debt of a government represented by outstanding bonds before deduction of any assets available and earmarked for their retirement.

HOME RULE COUNTY A county that has authority to exercise any power and perform any function pertaining to its government and affairs including; but not limited to, the power to regulate for the protection of the public health, safety, morals, and welfare; to license; to tax; and to incur debt.

INFRASTRUCTURE Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable.

INSURANCE The transfer of risk of loss from one party (the insured) to another party (the insurer) in which the insurer promises to pay the insured (or others on the insured's behalf) an amount of money for economic losses sustained from specific events.

INTERGOVERNMENTAL REVENUES Revenues from other governments (federal, state, and local) in the form of grants, entitlements, or shared revenues.

INVESTMENTS Securities and real estate held for income in the form of interest, dividends, rentals, or lease payments.

LEASE-PURCHASE AGREEMENTS Contractual agreements that are termed leases; but that in substance, are purchase contracts.

LEVEL OF SERVICE Used generally to define the existing or current services, programs, activities, and/or facilities provided by a government to its citizens. Level of service in any given department or office may be increased, decreased or remain constant depending upon needs, alternatives, productivity and available resources. To continue a given level of services into future years assumes that objectives, goals, quantity and quality of the service will remain unchanged.

APPENDIX B

LINE-ITEM BUDGET

The presentation of the County's budget in a form which lists each spending unit's approved budget by specific line-item of expense along with the dollar amount budgeted.

LONG-TERM DEBT

Any obligation of the County with a remaining maturity term of more than one year.

MAJOR CAPITAL EQUIPMENT

Certain equipment items involved in projects with funding requirements and with a depreciable life of greater than three (3)years.

NON-RECURRING REVENUES

Revenues accruing to the County that are unique and occur at one time only, or follow a sporadic, unpredictable pattern.

OBJECT CLASSIFICATION

The categorization of expenditures grouped by similarity of purpose. For Cook County, the following object classifications are used:

PERSONAL SERVICES - Include expenditures for salaries and wages, fringe benefits, and other costs directly related to the support of employees. All budgetary accounts 100 through 199 are included in this object classification.

CONTRACTUAL SERVICES - Include expenditures for routine office/department activities; such as, printing, transportation, communications and other purchased services. Also, included in this classification are all professional and technical services contracted by Cook County. All budgetary accounts 200 through 299 are included in this object classification.

SUPPLIES AND MATERIALS - Include expenditures for necessary supplies for each department. All budgetary accounts 300 through 399 are included in this object classification.

OPERATION AND MAINTENANCE - Includes expenditures for routine operation and maintenance, such as utility costs and repair of equipment. All budgetary accounts 400 through 499 are included in this object classification.

CAPITAL OUTLAY - Includes expenditures for the acquisition of fixed assets including land, buildings and equipment. All budgetary accounts 500 through 599 are included in this object classification.

RENTAL AND LEASING - Includes expenditures for the rental and leasing of office, automotive, medical equipment, and facilities. All budgetary accounts 600 through 699 are included in this object classification.

CONTINGENCY AND SPECIAL PURPOSE APPROPRIATIONS - Include various unanticipated and estimated expenditures, and reserves. All budgetary accounts 800 through 899 are included in this object classification.

OBJECT ACCOUNT The numeric system that uniquely distinguishes each account in the County's Chart of Accounts.

OFFICE A unit of Cook County government. Offices are generally managed by elected County officials. However, the term is also used to designate some non-elective units of County government.

OPERATING BUDGET The primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. The Operating Budget excludes capital improvements.

PERFORMANCE-BASED BUDGETING Performance-based budgeting uses statements of missions, goals and objectives to explain why the money is being spent. It is a way to allocate resources to achieve specific objectives based on program goals and measured results.

RESERVED FUND BALANCE Those portions of fund balance that are not appropriable for expenditure or that are legally segregated for specific future use.

REVENUE The amount of monies collected from taxes, fines, fees, and reimbursements from others for the purpose of financing governmental operations and services.

REVISED REQUEST A modification to a department's initial request, as deemed necessary, by a department; in conjunction with Budget and Management Services.

RISK MANAGEMENT Use of the various ways and means to avoid accidental loss, or to reduce its consequences if it does occur.

SPECIAL PURPOSE FUNDS These funds are used to account for the proceeds from special revenue sources, and the expenditures for specified or restricted purposes.

STAR Set Targets. Achieve Results. STAR is President Preckwinkle's Performance Management Initiative for Cook County. STAR is a partnership of the Board of Commissioners, County Agencies, employees, union representatives, and residents. All offices and agencies of the County report progress toward stated goals, and work together to improve performance.

TAX EXTENSION The final actual sum of money allocated to Cook County Government generated through property taxes.

APPENDIX B

TAX LEVY

The total dollar amount of the Cook County Annual Appropriation Bill that is to be covered by property taxes.

TAX RATE

The rate calculated to generate the revenue required from the tax levy. For Cook County, the rate is determined by dividing the final tax extension by the total Equalized Assessed Valuation of County property.

TURNOVER ADJUSTMENT

Amount used to adjust the authorized spending limit for a budgetary unit based on its projected salaries, as authorized and directed in the Resolution of the Annual Appropriation Bill.

ZERO-BASED BUDGETING

A budgeting approach which breakdowns service delivery functions into meaningful identifiable unit costs. Resources are allocated based on the fundamental level of service and budget priorities.

DEPARTMENT DIRECTORY

The **DEPARTMENT OF ADMINISTRATIVE HEARINGS** is an independent entity that hears cases relating to violations of the County Ordinance and violations of the Cook County Human Rights Ordinance.

The Office of **ADOPTION AND CHILD CUSTODY ADVOCACY** conducts investigations and social studies involving independent adoptions, custody, visitation, probate and domestic violence as ordered by the Circuit Court of Cook County or by courts in other jurisdictions.

The **ADULT PROBATION DEPARTMENT** provides the courts with quality information and offers viable, cost-effective sentencing options. Under the Chief Judge, the department provides a balance of enforcement and treatment strategies, holds offenders accountable, and affords them opportunities to become productive, law-abiding citizens.

AMBULATORY AND COMMUNITY HEALTH NETWORK provides quality primary and specialty care services to children and adults in their own communities.

ANIMAL CONTROL provides health protection to the residents of Cook County through preparation, education, rabies vaccination and stray animal control.

ASSET MANAGEMENT is responsible for implementing and monitoring the County's capital improvement program and reviewing policy concerning capital construction in the County. Additionally, it maintains, operates, and repairs County properties and operating equipment. It also provides the personnel and supervision needed to remodel, rehabilitate, construct, and install the facilities, offices, and equipment needed to keep the County functioning.

The **BOARD OF ELECTIONS** is responsible for providing a fair electoral system for all citizens, promoting convenient voter registration, encouraging voter turnout, and maintaining state-of-the-art equipment and registration records.

The **BOARD OF REVIEW** provides an efficient and citizen-focused review process to adjudicate real estate assessment appeals in a prompt manner pursuant to the Illinois Property Tax Code.

BUDGET AND MANAGEMENT SERVICES prepares the Annual Appropriation Bill of Cook County and coordinates the development of annual and long-term budgetary projections. Additionally, it coordinates budgetary and central reporting for all County grants, directs an expansive capital equipment program, monitors annual appropriations and provides ongoing performance management services to County departments.

BUILDING AND ZONING enforces provisions of the Cook County Building Code and Cook County Zoning Ordinance while governing the erection, construction, alteration, demolition, relocation and/or inspections of all buildings and structures within zoning districts of unincorporated Cook County.

APPENDIX C

CERMAK HEALTH SERVICES OF COOK COUNTY provides high-quality, effective and cost-efficient clinical services as well as early disease detection to the detainees at the Cook County Department of Corrections.

The **CHIEF ADMINISTRATIVE OFFICER** coordinates the activities of the following 8 Cook County departments: Animal Control, Environmental Control, Transportation and Highways, Motor Fuel Tax – Illinois First, Law Library, Medical Examiner, Office of Adoption Child Custody Advocacy and Industrial Engineers.

The **CHIEF FINANCIAL OFFICER** coordinates and supervises all the financial activities of the County. The Chief Financial Officer manages the Bureau of Finance to ensure financial integrity, encourage streamlined governance and promote long-term fiscal responsibility.

The **CHIEF JUDGE** administers the Circuit Court of Cook County by providing administrative support and legal research for judges; supervising approximately 2,100 non judicial employees; reviewing and addressing the Court's space requirements; providing conciliation services in domestic relations proceedings; summoning jurors; drafting court rules and general orders; and educating the public about the Circuit Court. The Chief Judge also administers the Court's fiscal operations by representing the Court before the Cook County Board of Commissioners and preparing grant applications, budgets and compliance reports.

The **CHIEF PROCUREMENT OFFICER** solicits bids and enters into contracts for commodities and services as specified by Cook County agencies. Additionally, the office processes vendor invoices to the Comptroller for payment upon receipt of goods or services for all County departments except those in the health system.

The **CLERK OF THE CIRCUIT COURT** keeps records for all judicial matters brought to the Circuit Court. The Clerk is responsible for attending all sessions of the courts, preserving all files and papers associated with judicial proceedings, maintaining a complete record of all determinations made in the Circuit Court, and performing all administrative duties required by law or the rules and orders of the Circuit Court.

CONTRACT COMPLIANCE is responsible for the day to day operation of the Cook County Minority Business Enterprise/Women's Business Enterprise/Veterans' Business Enterprise Ordinance. In an effort to make Cook County a more attractive business partner for minority, women and Veteran-owned businesses, the office monitors contractor activities for compliance.

The **COOK COUNTY LAW LIBRARY** provides professional library services at seven branch locations, offering one of the largest and broadest collections of law books in the nation.

The **DEPARTMENT OF CORRECTIONS** under the Sheriff has the statutory responsibility for the detention of persons awaiting trial and those persons convicted of crimes and sentenced for up to one year of incarceration. Additionally, the department coordinates the Pre Release Center, Electronic Monitoring Program and the Sheriff's Work Alternative Program. These programs are designed to reduce overcrowding at the Cook County Jail and recidivism. The various programs provide substance abuse counseling, vocational skills training, GED services, family counseling and health education to male and female

nonviolent offenders. It also targets the fastest growing population within the Cook County Department of Corrections – women. The department consolidates, coordinates, and strategically plans the future intervention, supervision, and service plans for all females within the Sheriff's jurisdiction.

The **COUNTY ASSESSOR** is responsible for setting accurate values for 1.8 million parcels of property in Cook County, maintaining fair and equitable real property assessments and maximizing services for Cook County citizens in the processing and understanding of their assessments.

The **COUNTY AUDITOR** audits County fee offices and information systems, works with external auditors on the County's annual audit and performs special audits as directed by the President and the County Board of Commissioners.

The **COUNTY CLERK** is the official custodian of Cook County records and books. The office is charged with issuing tax extension rates, permanent real estate tax numbers and new tax codes. As the Clerk of the County Board of Commissioners, the office also keeps all minutes and agendas of Board proceedings. Its vital statistics department is responsible for the safekeeping of all birth, death and marriage records generated within Cook County and for issuing all marriage applications and licenses, certifying notary publics and registering businesses operating under an assumed name. Its ethics division follows State and County laws by receiving and administering statements filed under the Illinois Governmental Ethics Act, the Illinois Campaign Financing Act and the Cook County Lobbyist Registration Ordinance.

The **COUNTY COMPTROLLER** reviews and discharges all debts or credits in which the County is financially concerned. The Comptroller maintains a record of all budgetary appropriations, expenditures, encumbrances and revenues made or received during each fiscal year.

The **COUNTY TREASURER** is responsible for the collection of real estate tax revenues and the distribution of those funds to taxing agencies throughout Cook County. The Office also serves as the County's banker responsible for the prudent investment of public funds.

COURT SERVICES DIVISION under the Sheriff executes all court orders issued by the Circuit Court of Cook County; maintains decorum and security in the courtrooms of all divisions of the Circuit Court; and is responsible for the apprehension of defendants who fail to respond to court orders. Court Services also supervises the Child Support Enforcement Division of the Sheriff's Office and coordinates the Sheriff's Preventive Programs section.

ECONOMIC DEVELOPMENT strives to improve the quality of life for the residents of Cook County by implementing programs to ensure affordable housing, infrastructure improvements, and economic growth through effective and coordinated strategic planning.

The **EMPLOYEE APPEALS BOARD** is charged with hearing all appeals of any career service employee, not represented by a union, for disciplinary action relating to discharge, demotion or suspension for period of more than ten days to assure fair and equitable treatment of employees in a professional manner.

APPENDIX C

ENTERPRISE TECHNOLOGY works to innovatively plan, develop, and manage enterprise software, hardware, infrastructure and technology services in conjunction with numerous Cook County agencies. Through inventive technology the Bureau is working to make County services more accessible and cost effective. It also identifies opportunities for cross-agency collaboration to improve efficiency and a greater return on technology investments.

ENTERPRISE RESOURCE PLANNING (ERP) implements and supports Countywide financial system projects to improve business operations. ERP serves as a County resource for the development and maintenance of new efficiency and accountability technologies.

ENVIRONMENTAL CONTROL protects the health and welfare of the people of Cook County through the preservation, protection and improvement of the environment.

FORENSIC CLINICAL SERVICES gathers psychosocial histories of defendants and performs psychiatric and psychological examinations. Results and recommendations based on these studies are reported to the appropriate judges of the Circuit Court. The examining clinicians also provide direct testimony in court on issues of fitness to stand trial, questions of sanity at the time of offense and fitness for custody of children.

GEOGRAPHIC INFORMATION SYSTEMS optimize Cook County's geospatial investment in information technology through collaboration, policy, strategic planning and services.

HEALTH SERVICES – JUVENILE TEMPORARY DETENTION CENTER provides quality, timely, effective and cost-efficient clinical services, and early disease detection to the detainees in the Juvenile Temporary Detention Center in accordance with acceptable community, accreditation and regulatory standards.

HEALTH SYSTEM ADMINISTRATION administers all operational, planning and policy matters of the health care institutions, programs and agencies under the jurisdiction of the Cook County Board of Commissioners.

The **DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT (DHSEM)** provides a Countywide homeland security and emergency management system that responds to, coordinates and communicates with all county departments, local governments, state and federal governments, and private entities. DHSEM directs efforts to ensure an appropriate County strategy for terrorist threats, attacks or natural disasters within Cook County. DHSEM develops, coordinates, biennially reviews, and revises strategies and emergency operations plans.

The **HUMAN RESOURCES DEPARTMENT** oversees the County's personnel functions. The department is charged with attracting and retaining exemplary and helpful County employees. It provides the President and other County executives with the necessary flexibility and management control to assure the delivery of quality public service. Additionally, it establishes and enforces equitable hiring and promotion procedures for employees and applicants.

HUMAN RIGHTS AND ETHICS implements the activities of the Cook County Commission on Human Rights and the Cook County Board of Ethics. The department investigates and adjudicates complaints filed under the Cook County Ethics Ordinance. It also works to prevent discrimination, improve human relations, and encourage ethical conduct in County government. The department works with Administrative Hearings to hear cases related to violations of the Cook County Human Rights Ordinance.

The **OFFICE OF THE INDEPENDENT INSPECTOR GENERAL** investigates citizen complaints relative to the performance of County employees with respect to any fraud, corruption or deceit in operating procedures.

JOHN H. STROGER. JR. HOSPITAL is the flagship of the Cook County Health & Hospitals System, with a staff of more than 300 attending physicians along with more than 400 medical residents and fellows, offering a full-range of specialized medical services. The hospital maintains a strong commitment to the healthcare needs of Cook County's underserved population, while partnering with communities and providers to enhance public health, and advocate for policies that promote the physical and mental well-being of the people of Cook County.

The **JUDICIARY** of the Chief Judge administers the largest unified court system in the nation. Through the efforts of 450 judges and associate judges, the Court completes approximately 2.5 million cases annually. The judges of the Court are assigned to the County Department, the Municipal Department, or the Juvenile Justice and Child Protection Department.

The **JUSTICE ADVISORY COUNCIL** works to improve the administration of justice in the County and formulates recommendations concerning legislation and other measures designed to encourage appreciable improvements.

The **JUVENILE PROBATION AND COURT SERVICES DEPARTMENT** under the Chief Judge serves the welfare of children and their families within a sound framework of public safety. The department is committed to providing the guidance, structure and services needed by every child under its supervision. In partnership with the community, the Department promotes the healing and recovery of neglected children, and directs delinquent children toward reforming their behavior and making responsible decisions.

The **JUVENILE TEMPORARY DETENTION CENTER** provides the children in its custody with a caring environment, useful programs, and a structure that enhances personal development and improves opportunities for success.

The **LAND BANK AUTHORITY** facilitates the return of abandoned and tax-delinquent properties to productive use to combat community deterioration, create economic growth and stabilize the housing and job markets. The Land Bank will acquire, hold, and transfer interest in real property throughout Cook County as approved by the Board of Directors to promote redevelopment, support targeted efforts to stabilize neighborhoods, and stimulate residential, commercial and industrial development.

APPENDIX C

MANAGED CARE, as part of the Health and Hospital System, provides comprehensive medical care to enrollees in CountyCare, the County's Medicaid expansion program offered through the Affordable Care Act. Managed Care coordinates and manages patient care through a Primary Care Medical Home model while creating and implementing all aspects of CountyCare.

The **MEDICAL EXAMINER'S OFFICE** determines the cause and manner of death of those decedents whose death falls under the jurisdiction of the office.

OAK FOREST HOSPITAL OF COOK COUNTY is responsible for the delivery of quality care and creating an affordable coordinated system of care for disabled and older patients.

PLANNING AND DEVELOPMENT is committed to developing sustainable communities by: fostering economic opportunities and business development; preserving and expanding the supply of safe, decent, and affordable housing; facilitating infrastructure improvements; promoting fair housing; and supporting programs that address the problems of homelessness.

The **PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS** is the Chief Executive Officer of Cook County. As such, the President directs the administrative functions of the County.

PROVIDENT HOSPITAL OF COOK COUNTY continuously improves the quality and availability of comprehensive primary health care services to residents of Cook County. It works to enhance access to inpatient obstetrical, medical, surgical and diagnostic services, offer unique teaching, training and research opportunities, and provide comprehensive emergency services.

The **PUBLIC ADMINISTRATOR** provides comprehensive investigative and estate administrative services for Cook County decedents with unknown heirs.

The **PUBLIC DEFENDER** is appointed by the court to act as attorney, without fee, for all persons who are held in custody or charged with criminal offense and who the court finds are unable to employ counsel.

The **PUBLIC GUARDIAN** provides guardianship to adults with disabilities, acts as Guardian ad Litem and/or attorney for minors whose parents are charged with abuse, neglect or are involved in disputed proceedings.

PUBLIC HEALTH is responsible for protecting and promoting the health of the citizens of suburban Cook County.

The **RECORDER OF DEEDS** records, stores, and provides accurate and easily retrievable information. The office creates public records for land transactions, federal and State tax liens, articles of incorporation, and Uniform Commercial Code filings.

The **REVENUE DEPARTMENT** is responsible for the administration, collection and enforcement of all Cook County home-rule taxes.

RISK MANAGEMENT plans, directs, and coordinates a comprehensive risk management program which minimizes the County's potential exposure to loss.

The **RUTH M. ROTHSTEIN CORE CENTER** is a specialized health care facility operating as a joint venture with Rush Medical Center to provide a broad range of outpatient care to individuals and families affected by HIV/AIDS and other infectious diseases.

The **SECRETARY TO THE BOARD OF COMMISSIONERS** provides legislative support and information for the Cook County Board of Commissioners, President, elected officials, agencies, departments and members of the public. By providing information regarding Board proceedings, it helps ensure an open, accessible and transparent government.

The **OFFICE OF THE SHERIFF** directs and administers seven departments: Administration - Fiscal, Legal, Policy and Communications; Office of Professional Review; Professional Integrity and Special Investigations; Information and Administration; Court Services; Police Department; Department of Corrections; and Merit Board.

The **SHERIFF'S ADMINISTRATION-FISCAL, LEGAL, POLICY AND COMMUNICATIONS** streamlines the fiscal, legal, policy, and communications administrative functions to ensure that the Sheriff's Office's operational departments are provided with the necessary resources to carry out the operations of the Sheriff's Office. This bureau is comprised of the Legal Department, Office of Policy and Communication, Sheriff's Office of Intelligence Center, Fiscal Administration and Payroll Department.

The **SHERIFF'S BUREAU OF INFORMATION AND ADMINISTRATION** promotes the integration of technology, provides reliable, predictable and stable technology services to all Sheriff's Office departments. The Department provides project transparency through clear governance processes and predictablity. In addition, the Department administers human resource, training, support, and vehicle services. This bureau is comprised of the Sheriff's Office of Information Technology, Office of Policy and Accountablity, Vehicles Department, Department of Support Services, Training Institute, Office of Peer Support and Human Resource's Administration.

The **SHERIFF'S MERIT BOARD** adopts rules and regulations for governing the Sheriff's departments and conducts promotional exams for the Police Department and the Department of Corrections. The Board investigates all disciplinary problems within the Sheriff's budgetary units.

The **SHERIFF'S OFFICE OF PROFESSIONAL REVIEW, PROFESSIONAL INTEGRITY & SPECIAL INVESTIGATIONS** audits and evaluates activities so as to deter and prevent corruption, fraud, waste, mismanagement and unlawful political discrimination within the Sheriff's Office.

The **SHERIFF'S POLICE DEPARTMENT** is responsible for the preservation of peace, suppression of crime, and enforcement of regulatory ordinances. The Police patrol unincorporated areas of Cook County, coordinate activities, and provide assistance to other police agencies throughout the County.

APPENDIX C

SOCIAL SERVICE is a community corrections and court services department under the Chief Judge mandated by the Court to direct adult felony and misdemeanor offenders in satisfying court-ordered conditions and penalties. Staff craft and employ offender-specific strategies to achieve the sentencing objective of the court, which the Illinois Constitution defines as restoring the offender to useful citizenship. In partnership with the Court and the community, the Department increases public safety by redirecting offenders toward noncriminal behavior in the home, school, workplace, and community.

The **STATE'S ATTORNEY** works to preserve public safety; ensure the fair and efficient administration of justice; improve the delivery of services to the citizens of Cook County in the prosecution of criminal offenses; provide assistance to victims and witnesses; and vigorously represent Cook County and its officers in all civil proceedings.

TRANSPORTATION AND HIGHWAYS is responsible for maintaining the highways in order to provide safe and economical movement of people and goods. It is also charged with creating a system of roads and highways that supports the development of the regional economy.

The **VETERANS' ASSISTANCE COMMISSION** has nationally credentialed County Veteran Service Officers who consult military veterans and family members on all entitled federal, state, county and municipal benefits available to them. In addition, the VAC provides emergency financial assistance to qualified Cook County military veterans and their family members for mortgage/ rent, utilities, food, transportation, employment development and provides assistance in filing U.S. Veterans Administration benefit claims for compensation and pension.

The **ZONING BOARD OF APPEALS** considers and hears all zoning appeals pertaining to land uses in unincorporated Cook County. Public hearings for Map Amendments and/or Special Use applications are conducted in the townships in which the property is located to decide a just and lawful determination of issues involved.

CHART OF ACCOUNTS FISCAL YEAR 2016

BUREAU OF FINANCE
DEPARTMENT OF BUDGET AND MANAGEMENT SERVICES

CLASSIFICATION DESCRIPTIONS AND CODING DEFINITIONS BY OBJECT AND PURPOSE OF APPROPRIATIONS

STATEMENT OF PURPOSE

This Chart of Accounts offers a detailed description of classifications and coding by object and purpose of accounts as a guideline for appropriate account usage in budgeting functions throughout Cook County. New object account numbers have been included next to each account for easy reference.

100 Personal Services

This category includes accounts from which payment is made for personal services rendered to the County by an officer or employee of the County, any amount required or authorized to be deducted from salary for specific benefit programs, retirement or tax, or any amount directly related to authorized reimbursable employee expenses. All persons paid from accounts in this series will receive a W-2 form for federal and state income tax purposes.

108 / 501010 Furlough Day Adjustment

Amount used to adjust the authorized spending limit in the 110-Salaries and Wages account through planned unpaid time-off for a department based on its General Fund, as authorized and directed in the Resolution of the Annual Appropriation Bill.

109 / 501010 Turnover Adjustment

Amount used to adjust the authorized spending limit for a department based on its General Fund, as authorized and directed in the Resolution of the Annual Appropriation Bill.

110 / 501010 Salaries and Wages of Regular Employees

Amounts paid to permanent County employees appointed to positions indicated in the approved and adopted budget. This amount includes gross salary for personal services, including authorized amounts which are components of the base salary.

115 / 501170 Appropriation Adjustment for Personal Services

Amount calculated by the DBMS to provide provisional funding for compensation and benefits affected by pending wage settlements.

119 / 501190 Scheduled Salary Adjustment

Amount calculated by the DBMS to provide appropriate funding for positions reflecting salary increases authorized by Salary Schedule Resolution for a fiscal year. Amounts in this account reflect certain "step" increases and cost-of-living adjustments.

120 / 501210 Overtime Compensation

Amounts paid to employees for authorized work performed in addition to the normal work period for which an employee is compensated as provided by County policy or agreement.

121 / 501230 Premium Pay Based Upon Collective Bargaining Agreements

Amounts paid to employees in addition to base salary, or a portion of base salary, for particular components of their position as provided for in collective bargaining agreements.

124 / 501250 Employee Health Insurance Allotment

Payment to employees who waive County health insurance coverage.

APPENDIX D

126 / 501270 Salaries and Wages of Replacements for Employees on Authorized L.O.A.

Amounts paid to temporary replacement employees to distinguish the salaries and wages of these employees from those of "regular" employees. Funds for expenses incurred under this account are to be transferred from the 110 account.

129 / 501300 Salaries and Wages of Seasonal Work Employees

This account represents amounts paid to employees who work during certain seasons of the year.

130 / 501320 Salaries and Wages of Extra Employees

Amounts paid to employees appointed to positions authorized during a fiscal year for new programs or emergencies. The appointment of employees paid from this account should not extend beyond the fiscal year when future period funding expires.

131 / 501340 Salaries and Wages of Extra Employees for Special Activities

Amounts paid to employees appointed to added positions for special activities. Purpose for which funding is requested must be specified in the appropriation request.

132 / 501355 Salaries and Wages of Employees per Court Order.

Amounts paid to employees appointed to positions for the duration of a court order.

133 / 501360 Per Diem Personnel

Amounts paid to employees appointed for specific or special purposes and whose services are required on a daily basis as needed. Typical examples are medical professionals (service physicians and consultants), in-house registry participants, special examiners, crossing guards, technicians, engineers and snow removal personnel. Physicians appointed at less than 25% time or on a per session/service basis are to be paid from this account. For independent registry services, use account 275.

136 / 501400 Differential Pay

Additional amounts paid to employees as provided by policy or union agreement for specific reasons related to the position to which they are appointed and which are not part of the base wage or salary.

155 / 501420 Medical Practitioners As Required

Amounts paid to physicians and other medical practitioners appointed at less than full-time status. Medical practitioners appointed at less than 25% time, or on a per session/service basis, are considered consultants and funds for their compensation should be requested from account 133 as employees or account 272 as non-employee consultants billing for services rendered.

169 / 501490 Reclassification of Position Adjustments

Amounts appropriated for position reclassifications that have been approved in a fiscal year. These amounts are estimated by the Department of Budget & Management Services upon consultation with the Department of Human Resources.

170 / 501510 Mandatory Medicare Costs

Payments mandated by Federal law to be paid by the County to match the Medicare (FICA) tax deducted from eligible employees. This amount is calculated by the DBMS.

172 / 501540 Workers' Compensation

Amounts contributed to the Self Insurance Fund for payments of temporary total disability benefits to employees for work-related injury, payments to medical providers, and amounts contributed to the Self Insurance Fund for payments of awards or settlements mandated by the Industrial Commission of the State of Illinois. This amount is calculated by DBMS.

173 / 501565 Additional Board Appropriated Pension

Independent of moneys contributed to the County Officers' and Employees' Annuity and Benefit Fund under Section 9-169 of the Illinois Pension Code by way of a real-estate tax levy (174/501570), payments appropriated in FY 2016 for disbursement to the Fund contingent on inter-governmental agreement.

174 / 501570 Statutory Pension

Payments made to the Annuity and Benefit Fund of Cook County on behalf of participant employees. This account is typically used by grants.

175 / 501590 Life Insurance Program

Payments made to carriers for life insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

176 / 501610 Health Insurance

Payments made to providers of health care insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

177 / 501640 Dental Insurance Plan

Payments made to carriers for dental insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

178 / 501660 Unemployment Compensation

Payments made to the State of Illinois to reimburse the cost of unemployment benefits made to eligible former County employees. This amount is calculated by the DBMS.

179 / 501690 Vision Care Insurance

Payments made to carriers for vision care insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

181 / 501715 Group Pharmacy Insurance

Payments made to carriers for pharmacy insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

182 / 501750 Employee Tuition Refund

Payments made to qualifying employees to reimburse the expense of tuition as provided by County policy or union agreement.

183 / 501770 Seminars for Professional Employees

Payment of costs related to the attendance of County employees at authorized professional seminars and meetings.

185 / 501810 Professional and Technical Membership Fees

Payment of membership and association fees or dues for County employees as authorized.

186 / 501860 Training Programs for Staff Personnel

Payment to special instructors and charges related to training materials, rental of facilities, ancillary services and equipment for training of County employees.

189 / 501950 Allowances Per Collective Bargaining Agreement

Payment of allowances authorized by policy or union agreements. These costs are typically for uniforms, personal support programs and similar negotiated obligations.

190 / 501970 Transportation and Other Travel Expenses for Employees

Expenditures associated with the travel expense of employees to other County facilities, work locations, training, seminars and meetings. These costs may include reimbursement for automobile usage, public transportation or private carriers, and are paid at a rate determined by the Bureau of Administration.

APPENDIX D

200 Contractual Services

This category includes accounts funded for payment of services that by their nature can be performed only by persons or firms with specialized skills and knowledge. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are services that support the various policy-making and managerial activities of the County, professional services supporting various County facilities, and services that are not regarded as professional but that require basic scientific knowledge or specialized skills. Expenditures related to routine building service functions are appropriately charged to these accounts. Excluded are expenditures for operation, maintenance and repair of equipment or facilities; any items related to capital building projects; and all capital equipment purchases. All persons paid for services rendered from accounts in this series will receive a 1099 form for federal and state income tax purposes. No payment will be made via payroll.

213 / 520010 Ambulance and Patient Transportation Service

Expenditures for transport provided by specially equipped vehicles for escorted transfer of the medically disabled between facilities for appointments, treatment, specialized care, or tests.

214 / 520030 Armored Car Service

Expenditures for transport provided by specially equipped vehicles to transfer currency from various County facilities to depositories.

215 / 520050 Scavenger Services

Expenditures for transport of disposable waste and obsolete materials and equipment from County facilities.

217 / 520100 Transportation for Specific Activities and Purposes

Expenditures for transport of persons involved in special activities or projects which are sponsored by or are the responsibility of the County. Expenditures for transport not specified in other accounts, are in this category. This includes transportation expenses for non-employees traveling on the County's business for consulting, interviewing and recruitment activities or legal matters. Purpose for which funding is requested should be specified in the appropriation request.

220 / 520150 Communication Services

This account is used for expenditures for telecommunication services as determined by central services. Also, this account is used to pay for expenditures related to IP Addresses for Transmittal of Election Results.

222 / 520190 Laundry and Linen Services

Expenditures for the management and operation of the linen delivery and laundry function at County facilities. The cost of the service may include charges for management, pick-up and delivery of linen, replacement of linen and transportation related costs. For charges related to laundry supplies, refer to supply account 330.

223 / 520210 Food Services

Expenditures for management of the food service function at County facilities. The cost of the food is included only if the service and the food are part of the same contract. For charges related to food and dietary supplies, refer to supply account 310.

224 / 520240 Cable Casting

Expenditures for cable transmission of programs or data.

225 / 520260 Postage

Expenditures for postage stamps and service for general office and institutional use, including postage meter setting payments, stamped envelopes, stamped post cards, postal permit deposits, overnight/express mail, postal registry, and other U.S. Postal Services. For charges related to parcel delivery and courier service, refer to account 228.

228 / 520280 Delivery Services

Expenditures for private courier or parcel delivery, such as Federal Express, United Parcel Service, etc. For charges related to the U.S. Postal Service, refer to account 225.

231 / 520330 Boarding and Lodging of Prisoners

Expenditures for lodging and meals of prisoners in the custody of the County.

232 / 520350 Boarding and Lodging of Non-Employees

Expenditures for lodging and meals of non-employees participating in County programs and activities such as recruitment, interviewing and legal matters.

233 / 520370 Boarding and Lodging of Jurors

Expenditures for lodging and meals of jurors serving the Circuit Court of Cook County.

235 / 520390 Working Capital – Contractual Maintenance Services

Expenditures for services rendered such as janitorial, security services, snow removal, lawn care, mowing and grounds maintenance services funded by working capital. Excluded are building and site reconstruction or reconditioning activities typically provided by trades such as painters, tuckpointers, glaziers and similar trades (refer to account 461) or the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services (refer to account 490). Purpose for which working capital funding is requested should be specified in the appropriation request.

Contractual Maintenance Services

Expenditures for services rendered such as janitorial, cleaning of buildings, carpet cleaning, control of vermin, window washing, snow removal, lawn care, mowing and grounds maintenance services. Excluded are building and site reconstruction or reconditioning activities typically provided by trades such as painters, tuckpointers, glaziers and similar trades (refer to account 461) or the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services (refer to account 490).

237 / 520470 Services for Minors or the Indigent

Expenditures for housing, food and other services for minors, veterans, and the indigent as required by County programs or the courts.

240 / 520490 External Graphics and Reproduction Services

(Formerly Printing and Publishing) Expenditures for "external" printing and publishing of media used for daily County operations and special events such as bound volumes of County Board proceedings, ballots, displays, brochures, and business materials, including business cards, stamps, seals, and labels. Expenditures for internal reproduction services and print advertising should not be charged to this account (refer to accounts 241 and 245, respectively).

241 / 520491 Internal Graphics and Reproduction Services

Chargebacks for the printing and publishing of media used for daily County operations and special events such as bound volumes of County Board proceedings, ballots, displays, brochures, and business materials, including business cards, stamps, seals, and labels. Expenditures for external reproduction services and print advertising should not be charged to this account (refer to accounts 240 and 245, respectively).

242 / 520550 Surveys, Operations and Reports

Expenditures for professional surveyors, providers of operational functions and non-employee staff submitting reports.

244 / 520570 Collection Services

Cost of payments to businesses or individuals who perform collection services for unpaid billings or delinquent accounts related to charges for services provided by the County.

245 / 520610 Advertising For Specific Purposes

Expenditures for media advertising and publicizing for specific purposes such as employment, property sales, approved budget, bids, legal notices and similar purposes. Purpose for which funding is requested should be specified in the appropriation request.

APPENDIX D

246 / 520650 Imaging of Records

Expenditures for microfilming or imaging County records. This includes the cost of document preparation, transfer and microfilm/image processing.

249 / 520670 Purchased Services Not Otherwise Classified

Cost of purchased services not specified in other accounts in this category. Services for which funding is requested should be specified in the appropriation request.

250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability

Premium cost paid to insurance companies to provide bonding services and liability insurance coverage to the County.

258 / 520790 Excess Liability Insurance

Payments for Cook County insurance coverage protection designed to limit the financial impact of catastrophic liability claims. Payments for professional services necessary to effectively manage the County's liability program.

259 / 520810 Premiums for Insurance on Equipment

Premium cost paid to insurance companies to provide insurance coverage against losses of certain capital equipment.

260 / 520830 Professional and Managerial Services

Charges for services that by their nature can only be performed by persons or firms with specialized skills and knowledge. Included in this account are the services of architects, engineers, auditors and professional non-medical consultants. Also included are charges for consultant, technical and special services (e.g., court interpreters, data processors and security services). Purposes for which funding is requested should be specified in the appropriation request.

261 / 520890 Legal Fees Regarding Labor Matters

Charges for the services of law firms or attorneys to represent or advise the County in matters relating to labor law, statutory compliance and union negotiation.

262 / 520910 Legal Fees in Connection with Issuance of Tax Notes

Charges for the services of law firms or attorneys to represent or advise the County in matters related to the issuance of Tax Notes.

263 / 520930 Legal Fees

Charges for the services of law firms or attorneys for purposes not specified in other accounts are in this category. Purpose for which funding is requested should be specified in the appropriation request.

264 / 520960 Expert Witnesses

Expenditures relating to the transport, service, compensation and boarding of expert witnesses for purposes of testimony or deposition in legal matters.

265 / 520980 Independent Financial Audits and Reports

Professional Services related to independent County-wide audit and other financial reports.

266 / 520985 Professional and Managerial Services for Capital Projects

Charges funded by capital for the services that by their nature can only be performed by persons or firms with specialized skills and knowledge, such as the advisory services for the ERP (Lawson) system. Included in this account are the services of architects, engineers, auditors and professional non-medical consultants. Also included are charges for consultant, technical and special services (e.g., court interpreters, data processors and security services). Purpose for which capital funding is requested should be specified in the appropriation request.

267 / 521010 Juror or Election Judge Fees

Expenditures for the compensation of jurors serving the Circuit Court of Cook County or election judges.

268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services

Charges for the provision of court reporting, stenographic or transcribing services to the courts or other County departments.

272 / 521050 Medical Consultation Services

Charges for the services of physicians or other medical practitioners as needed by the health facilities or other departments of the County. Services may be to consult in a certain specialty or to supplement existing staff and are paid as invoiced. Compensation for such services will not be made via payroll but as a contractual service via a 29A form. Individuals receiving compensation through this account will receive a 1099 form for federal and state income tax purposes.

273 / 521080 Laboratory Test for Indigent Defendants

Charges for professional laboratories or scientific professionals for performing or analyzing specimens as authorized for indigent defendants.

274 / 521100 Hospital Billings for Prisoners in Police Custody

Charges for medical services provided by health care facilities to prisoners in police custody.

275 / 521120 Registry Services

Charges for the services of professionals who are required to be registered, licensed or certified in their specialty and whose services are obtained through businesses established as professional registries to provide services as needed. Typical classifications are registered and licensed practical nurses, registered therapists and registered technologists. Charges are billed for services rendered. Compensation for such services will not be made via payroll but as a contractual service via a 29A form. Individuals receiving compensation through this account will receive a 1099 form for federal and state income tax purposes. For in-house registry services, use account 133.

276 / 521160 Managed Care Claims and Capitation

Reimbursement to service providers for managed care members.

277 / 521180 Managed Care Out-of-Network Services

Payment for services provided to managed care plan enrollees by out-of-network providers.

278 / 521200 Laboratory Related Services

Charges for the services of professional laboratories or scientific professionals for the purpose of performing or analyzing tests of a scientific nature. Charges may include the costs related to providing samples, reporting results and processing materials.

279 / 521213 Expenses for the Cook County Board of Health Directors

Laboratory Related Services

289 / 521220 Technical Services for the Cook County Board of Commissioner

Charges for consultant, technical and special services (e.g., court interpreters, data processors and security services) not specified in other accounts are in this category. Purposes for which funding is requested should be specified in the appropriation request.

290 / 521262 Impersonal Services Not Otherwise Classified

Charges for services not specified in other accounts are in this category which are not professional, managerial or technical in nature, and are not transportation services or purchased services. Services for which funding is requested should be specified in the appropriation request.

291 / 521266 Confiscated Vehicles in Accordance with Illinois Revised Statutes

Costs, other than personnel, related to the confiscation of vehicles mandated as a responsibility of the County by State of Illinois Statute.

292 / 521270 Revolving Fund Not Otherwise Classified

Special funds established by the Bureau of Finance within specific departments of the County where a particular service is provided with the cost recovered from the user. Purpose of the revolving fund should be specified in the appropriation request.

295 / 521290 Special Program Expenses

Special funds established within a department or the general operating budget to which charges for special programs established by the County are made. Specify special program for which funding is requested in the appropriation request.

298 / 521310 Special or Cooperative Programs

For all 298 county-wide except costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies.

300 Supplies and Materials

This category includes expenditures in connection with current operations to purchase articles of a consumable nature which show material change or depreciation with use. These items may also lose their identity through fabrication or incorporation into different or more complex units or substances. These accounts should not be used for outside services relating to operation, maintenance and repair of equipment or facilities but solely for the purchase of consumable supplies and materials. Items of equipment with a unit cost of less than $1,000 are considered supplies and not capital equipment.

310 / 530010 Food Supplies

Expenditures for the acquisition of all fresh, frozen, canned or otherwise preserved foods and beverages commonly associated with food service, including delivery cost. Also included are cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.

320 / 530100 Wearing Apparel

Cost of all uniforms, protective clothing and specialized wearing apparel, including shoes, for employees and non-employees. Material for fabrication of wearing apparel should not be charged to this account (refer to account 390).

330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies

Charges for household paper products, linen, bedding, laundry, cleaning and similar supplies. Also included are consumable personal care items for detainees and inmates at County detention and correctional facilities. For expenditures related to laundry and linen cleaning, refer to account 222.

333 / 530270 Institutional Supplies

Charges for industrial, electrical and shop supplies, such as hardware, all tools and electronic equipment (excluding computer related items) under $1000 in unit value, lumber, paints, non-scientific chemicals, pipe stock, telephone/communication supplies, fasteners and similar commodities used in facilities and institutions. Supplies used in the operation, maintenance and repair of equipment, vehicles and facilities should not be charged to this account (refer to appropriate 400 series account).

335 / 530490 Miscellaneous Dietary Supplies

Cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.

337 / 530560 Formula and Tube Feed Products

Charges for formula used in tube feeding and similar institutional feeding products.

343 / 530580 Road Materials for Maintenance

Charges for road maintenance materials, such as salts, chemicals, patching materials and fillers. Materials for resurfacing should not be charged to this account.

350 / 530600 Office Supplies

Charges for office machine supplies, writing supplies, art supplies, markers, chair pads, calendars and other items commonly considered stationer supplies. Also included are such items as bottled drinking water and coffee service (including delivery, supplies, and use of cooler or coffee maker). Items considered office equipment and furnishing should not be charged to this account unless the unit cost is less than $1,000.

353 / 530640 Books, Periodicals, Publications, Archives and Data Services

Charges for the acquisition of vital records, books, periodicals, publications and on-line data services for facility or institutional use.

354 / 530680 Data Services for PTAB

Charges for the acquisition of documents and other miscellaneous fees for PTAB.

355 / 530700 Photographic and Reproduction Supplies

Charges for supplies directly related to copier, photographic and printing operations. Included in this account are film, developers, papers, inks, toners, solvents and similar products. Excluded are computer printer-related supplies (refer to account 388).

360 / 530790 Medical, Dental, and Laboratory Supplies

Charges for consumable supplies used in medical, dental and laboratory functions. Items such as utensils, disposable personal care items (health facilities only), oxygen, gases, reagents, solutions, therapy supplies, dentistry supplies and general laboratory supplies should be charged to this account. Excluded are pharmaceutical, surgical, radiological, blood products, and clinical laboratory supplies; refer to the following accounts in the 360 series.

361 / 530910 Pharmaceutical Supplies

Charges for all drugs, such as controlled substances, agents, liquids (including I.V. solutions), enzymes, vitamins and unclassified therapeutic substances which are prescribed in a medical service facility. Excluded from this account are AZT and related HIV drug therapy pharmaceuticals (refer to account 364).

362 / 531200 Surgical Supplies

Charges for surgical instruments, applicators, bandages, trays, packs, kits and similar surgical supplies.

364 / 531400 AZT and Related Drug Therapy

Charges for AZT and other HIV-related drug therapy pharmaceuticals.

365 / 531420 Clinical Laboratory Supplies

Charges for laboratory supplies used in a clinical setting, including biological and chemical supplies, reagents, solutions, glassware, tubing and other similar supplies.

367 / 531500 X-ray (Radiology)Supplies

Charges for supplies used in diagnostic and therapeutic radiology, including nuclear medicine. Radiological film, isotopes and allied chemicals are included in this account. Replacement parts for radiological equipment should not be charged to this account unless the unit cost is less than $1,000.

368 / 531570 Blood/Blood Derivatives

Charges for whole blood, platelets, frozen plasma and other blood derivative supplies.

376 / 531630 Maint. Supplies for Election Equipment

Replacement parts and supplies for touch screen and optical scan voting equipment.

388 / 531650 Computer Operation Supplies

Charges for all data processing supplies, including cut and continuous feed papers, forms, diskettes, connectors, cables, toner cartridges for computer printers, and other computer supplies. Software and other computer equipment should not be charged to this account unless the unit cost is less than $1,000.

390 / 531680 Supplies and Materials Not Otherwise Classified

Charges for supplies and materials not specified in other accounts are in this category.

391 / 531880 Miscellaneous Supplies and Materials

397 / 531920 Office Expense - Secretary to the Board of Commissioners

Charges for supplies and materials specifically designated for the Office of the Secretary, Board of Commissioners.

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398 / 531940 Office Expenses - Chairman, Committee on Finance

Charges for supplies and materials specifically designated for the Office of the Chairman, Cook County Committee on Finance.

400 Operations and Maintenance

This category includes all accounts to which charges are made for the operation and maintenance of facilities, office equipment, automotive equipment, road repair equipment and all other plant or institutional equipment. Charges may include contractual maintenance, emergency repairs, cost of heating, public water supply, natural and propane gas for heating, electricity, remodeling, maintenance work done by the Department of Facilities Management and site improvements. Cost of parts and charges from providers of repair and maintenance service are included in this group of accounts. Generally, expenditures made for operation and maintenance are related to a capital item such as a vehicle or building. They are necessary for either the basic operation of the capital item, such as gasoline for cars, or to preserve the value of the capital item, such as tuckpointing of facilities.

401 / 540010 Fuel Oil/Heat

Charges for bulk oil products for use as fuel in power or heating plants including related delivery costs. Motor fuel for vehicles should not be charged to this account (refer to account 445).

402 / 540030 Water and Sewer

Charges made by governmental agencies or private businesses to provide public water service to County facilities. The cost of delivered bottled drinking water or water purchased for other special chemical or clinical uses should not be charged to this account (refer to account 350).

410 / 540050 Electricity

Charges made by utility companies to provide electric service to County facilities. The cost of special wiring or equipment installed and maintained by these companies should be charged to appropriate accounts in the same manner as such services or equipment would be charged if provided by any other contractor or vendor.

422 / 540070 Gas

Charges made by utility companies to provide natural or propane gas to County facilities for heating and cooling purposes. The cost of special piping or equipment installed and maintained by these companies should be charged to appropriate accounts in the same manner as such services or equipment would be charged if provided by any other contractor or vendor.

429 / 540090 Utilities

Charges made for utilities such as electricity, water and gas when such utilities are grouped for accounting or billing purposes at County facilities.

430 / 540110 Moving Expenses & Minor Remodeling of County Facilities

Charges related to the minor remodeling of County facilities at the request of the department and performed by the Department of Facilities Management. Also included are moving expenses for relocation of County facilities, equipment, or materials.

440 / 540130 Maintenance and Repair of Office Equipment

Charges for maintenance and repair of office equipment, such as copiers, typewriters, facsimile machines and similar office equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

441 / 540170 Maintenance and Repair of Data Processing Equipment and Software

Charges for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

County Wide Contract for Maintenance of Data Processing Equipment

Charges for Countywide contracts for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

Working Capital-Maint. & Repair of Data Processing Equipment & Software

Charges funded by working capital for Countywide contracts for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account. Purpose for which working capital funding is requested should be specified in the appropriation request.

442 / 540200 Maintenance and Repair of Medical, Dental and Laboratory Equipment

Charges for maintenance and repair of medical, dental and laboratory equipment, such as X-ray machines, EKG machines, scopes, respirators, dental drills, electronic test analyzers, microscopes and similar equipment used in medical, dental or clinical laboratory facilities. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

444 / 540250 Maintenance and Repair of Automotive Equipment

Charges for maintenance and repair of all automotive equipment, including automobiles, trucks, hauling and other motorized road equipment. The costs may include any charges for replacement parts, oil, filters, tires, labor or other items included in billing for the commodity or service. Charges for accessories, non-replacement parts or upgrades purchased from the manufacturer or other vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account. Charges related to the operation of the vehicle that are consumable, such as fuel, should be charged to account 445-Operation of Automotive Equipment.

445 / 540290 Operation of Automotive Equipment

Charges related to the operation of a vehicle that are consumable, i.e., fuel. Charges for the maintenance and repair of automotive equipment, such as replacement parts, oil, filters, tires, towing and the labor costs related to the provision of such maintenance and repair should be charged to account 444-Maintenance and Repair of Automotive Equipment.

449 / 540310 Op., Maint. and Repair of Institutional Equipment

Charges for the maintenance and repair of equipment not specified in other accounts are in this category. Purpose for which funding is requested should be specified in the appropriation request.

Working Capital – OP. Maint. And Repair of Institutional Equipment

Charges for maintenance and repair of buildings and equipment that are provided by the Department of Facilities not specified in other accounts are in this category. Purpose for which working capital funding is requested should be specified in the appropriation request.

450 / 540350 Maintenance and Repair of Plant Equipment

Charges for maintaining and repairing plant equipment such as boilers, furnaces, air conditioning units, elevators, generators, sump pumps and other similar equipment.

Working Capital - Maintenance and Repair of Plant Equipment

Charges funded by working capital for repair and maintenance of plant equipment such as boilers, furnaces, air conditioning units, elevators, generators, sump pumps and other similar equipment. Purpose for which working capital funding is requested should be specified in the appropriation request.

461 / 540370 Maintenance of Facilities

Charges for reconstructing or reconditioning facilities of the County by contracted or purchased services. Typical examples are the services of painting contractors, glaziers, tuckpointers and similar trades. Charges for labor, materials and other directly related costs are included in this account.

470 / 540390 Operating Costs for the Richard J. Daley Center

Specific costs related to operation of the Richard J. Daley Center in compliance with the Public Building Commission of Chicago agreement.

472 / 540402 Operating Costs for the Cook County Adm. Bldg. - 69 W. Washington

Specific costs related to operation of the Cook County administration building in compliance with building management contract.

480 / 540410 Maintenance by the Department of Facilities Management

Expenditures for maintenance services provided by the Department of Facilities Management. Typically these are the services of electricians, carpenters, painters, plumbers and other trades providing services to various facilities of the County.

490 / 540430 Site Improvements

Expenditures for services that result in grounds improvement at a facility as provided by the Department of Facilities Management or outside contractor. This includes the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services. Improvements to buildings are not included in this category. For charges related to routine maintenance services such as snow removal, lawn care and mowing, refer to account 235.

500 Capital Equipment and Improvements

This category includes those accounts to which expenditures are charged for capital equipment and improvements to buildings. Items funded in this series of accounts are considered durable and are generally expected to be useful for five or more years and cost more than $1,000 per unit. Certain equipment, although not expected to be useful for five or more years, is also considered capital in nature and should be charged to accounts in this series. Typical capital equipment items are automobiles, trucks, road building vehicles, computers, computer peripherals, computer software, office machines, office furnishings and durable equipment, parts or accessories. Included in this category are accounts established for capital equipment obligations and reimbursement for capital equipment purchased in prior years. For additional detail and restrictions, see the Capital Equipment New/Replacement Policy.

510 / 560410 Fixed Plant Equipment

Charges for fixtures, equipment, and installed machinery having a functional purpose for the operation of a structure. Typical types of equipment include elevators, boilers, central heating and cooling systems, generators, lighting or plumbing fixtures and similar stationary property.

521 / 560420 Institutional Equipment

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as power-driven kitchen or laundry machines, stoves, refrigerators, implements, power tools and other portable machinery valued at over $1,000 per unit. In general, equipment other than fixed equipment which is necessary for the functioning of a particular facility, which is considered durable and retains specific identity, can be charged to this account.

530 / 560510 Office Furnishings and Equipment

Charges for the acquisition, at delivered price including transportation and assembly/installation costs, of such equipment and furnishings as typewriters, cash registers, copiers, microfilm machines, desks, chairs, tables, file cabinets, floor covering (carpeting, tile, etc.), draperies and other furnishings suitable for office or institutional use. Certain items individually under $1,000 (such as a conference room set of chairs and table) may be grouped and purchased through this account. Excluded from this account are charges for medical, telecommunications, and computer equipment, for which separate accounts have been established (refer to accounts 540, 570, and 579). For individual items under $1,000 in unit value, refer to account 350.

540 / 560430 Medical, Dental and Laboratory Equipment

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as EKG machines, X-ray machines, scopes, respirators, dental drills, test analyzers, microscopes and all other similar equipment for use in a medical, dental or laboratory facility.

549 / 560610 Vehicle Purchase

Charges for the acquisition, at delivered price including transportation and all factory or dealer installed accessories or modifications and preparation costs, of such items as automobiles, trucks, buses and all other motorized vehicles. Charges for Lease Purchase Plan Vehicles are excluded from this account (refer to account 584).

550 / 560620 Automotive Equipment

Charges for the acquisition of equipment and parts for use in the operation and repair of motorized vehicles. Typical items are battery chargers, timing apparatus, wheel balancers, emergency lights, light bars and similar automotive accessories and equipment.

560 / 560300 Real Property Acquisition or Easements

Charges for the purchase of buildings, land and easements as authorized and approved by the Board of Commissioners. Costs associated with the completion of the purchase process are also included in this account.

564 / 560310 Improvements to Buildings

For land or buildings, improvements are the expenses of permanently upgrading your property rather than maintaining or repairing it. Included with this account should be all permanently attached fixtures, machinery, and other components that cannot be removed without damage resulting to the building. In addition, material remodeling or renovation should be categorized as a building improvement.

570 / 560440 Telecommunications Equipment

Charges for telephone instruments, switchboards, answering devices, facsimile machines, data terminals, interconnection equipment and all radio base, mobile, portable or paging equipment, including transmission and receiving antennae. Cost may include delivery, setup or installation charges as approved.

579 / 560450 Computer Equipment

Charges for the acquisition of durable equipment for electronic data processing use, including transportation and assembling/installation costs, such as mainframe computers, personal computers, peripherals, software and similar equipment. Certain items under $1,000 per unit (such as monitor, CPU and keyboard) should be grouped together and purchased as "desktop set". Expenditures for "proprietary software", which remains the property of the supplier and is leased by agreement, should not be charged to this account (refer to account 630).

580 / 565000 Construction in Progress

Funds allocated for payment over a period defined by the Bureau of Finance for capital improvement programs. The allocation is established by the Bureau of Finance and controlled by the Department of Budget & Management Services.

582 / 560460 Lease Purchase Plan Equipment

Charges for the acquisition and retention of durable equipment obtained through Lease Purchase Plan Agreements which usually have predetermined duration and cost. Generally, these agreements include maintenance and a replacement option. For inclusion in this account, the County must hold title to the equipment at the end of the lease.

583 / 565310 Alterations and Remodeling by the Department of Facilities Management

Charges to County departments for major alterations and remodeling of County-owned facilities as completed by the Department of Facilities Management. These charges include the cost of materials and labor needed to complete the project. This account is restricted for use in Construction Bond Funds only.

584 / 560630 Lease Purchase Plan Vehicles

Charges for the acquisition and retention of motorized vehicles obtained through Lease Purchase Plan Agreements which have a predetermined duration and may contain special maintenance and replacement options. For inclusion in this account, the County must hold title to the vehicle at the end of the lease.

585 / 561000 Infrastructure

Funds allocated for payment over a period defined by the Bureau of Finance for capital improvement programs. The allocation is established by the Bureau of Finance and controlled by the Department of Budget & Management Services.

590 / 567020 Equipment or Improvements Not Otherwise Classified

Charges for durable equipment not included in other Capital Outlay accounts described. Purpose for which funding is requested should be specified in the appropriation request.

599 / 567510 Reimbursement for Capital Equipment

Funds allocated for reimbursement over a term defined by the Bureau of Finance for capital equipment purchases made in prior years by County departments from other operating funds. The allocation is established by the Bureau of Finance and controlled by the Department of Budget & Management Services.

600 Rental and Leasing

This category includes accounts from which payments are made for rental or leasing of automotive, institutional, medical and office equipment, and rental of offices or other facilities as required by various departments or elected officials of the County. Rental or lease agreements may include the cost of maintenance and utilities or other stipulated cost. Appropriate agencies of the County should be consulted before entering into negotiations for rentals or leases.

630 / 550010 Rental of Office Equipment

Charges for the rental or lease of typewriters, computers, proprietary software, copiers and other office equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased office equipment remains the property of the lessor.

634 / 550060 Rental of Automotive Equipment

Charges for the rental or lease of automobiles, trucks, buses and other automotive equipment. Costs may include delivery, routine repair and maintenance, parts or other provisions as stipulated in the rental or lease agreement. All rented or leased automotive equipment remains the property of the lessor. Charges for vehicles obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 584).

If leased vehicle usage by an elected official is less than 100 percent for County business then the percentage of vehicle usage attributable to County business must be specified and substantiated with a mileage log that documents date, location of County activity, and round trip miles for the day as a substantiation of the daily portion of County business use being claimed. Mileage logs must be submitted with any request for reimbursement.

637 / 550080 Rental of Medical Equipment

Charges for the rental or lease of radiography, patient care or clinical laboratory equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased medical equipment remains the property of the lessor.

638 / 550100 Rental of Institutional Equipment

Charges for the rental or lease of durable equipment which is considered necessary to the function of an institution, such as refrigeration units and kitchen or laundry equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased institutional equipment remains the property of the lessor. Charges for institutional equipment obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 582).

660 / 550130 Rental of Facilities

Charges for the rental or lease of office space, polling places, receiving and repair stations, and parking or storage space as requested and authorized for County business. Costs may include security deposits, maintenance, utilities or other assessments as stipulated in the rental or lease agreement. Negotiations for leasing of facilities should be conducted through the appropriate agencies of the County to assure minimum cost and maximum protection from liability.

690 / 550162 Rental and Leasing Not Otherwise Classified

Charges for the rental or lease of equipment or facilities not specified in other accounts are in this category. Excluded from this account are any agreements that require the purchase of equipment or vehicles.

800 Contingency and Special Purposes

This category includes accounts established to provide funds for general expenses, special programs and other expenses which fluctuate each fiscal year and require contingent funding. These accounts are established by the Bureau of Finance as authorized.

810 / 580340 Contingency Fund - For Confidential Investigation

Special County contingency funds for special investigative purposes at the request of the President and the Board of Commissioners. The President of said Board shall report all expenditures made, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

811 / 580360 Contingency Fund for the Use of the State's Attorney

Special contingency funds for the use of the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

814 / 580380 Appropriation Adjustments

Funds approved to adjust appropriations as authorized.

814 / 580381 Appropriation Adjustment (Excluding DOJ Depts.)

Funds approved to adjust appropriations as authorized - Excluding DOJ Departments.

817 / 580400 Reimbursement for Special Purposes Programs - Health Insurance

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred.

818 / 580033 Reimbursement to Designated Fund

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred or to supplement available resources, including grant matching funds. Specify recipient fund in the appropriation request.

819 / 580420 Appropriation Transfer for Reimbursement from Designated Fund

Amounts designated as transfer from a designated fund for reimbursement of expenses incurred or to supplement available resources.

APPENDIX D

820 / 580440 Short-Term Financing Expenses

Expenses incurred related to the issuance of short-term debt, such as tax anticipation notes, tender notes and letters of credit. Interest expense related to the short-term financing instrument should not be charged to this account (see account 821).

821 / 580432 Interest on Tax Anticipation Notes

Interest paid to financial institutions for funds made available on a short-term basis in anticipation of repayment by the County when revenues from taxes are received.

824 / 580436 Allowance for Delinquent Taxes

An allowance for that portion of the property tax levy which is anticipated to be delinquent in the year due. This amount is determined by the DBMS. In FY 1993 and subsequent years, this appropriation was made as a subsection of the Budget Resolution.

826 / 580010 Reserve for Claims

Funds appropriated to be used for the payment of awards or settlements as a result of litigation arising out of liability.

827 / 580452 Reserve for Flexible Spending Account Program

Contingent funds reserved to pay the cost of Flexible Spending Account charges incurred or not recovered.

828 / 580456 Reserve for County Health Insurance Program

Contingent funds reserved to pay the cost of medical treatment or to reimburse insurance carriers for benefits assigned on behalf of employees and eligible dependents.

829 / 580040 Contingency Expenses - Fees of Counsel and Expert Witnesses For Indigent

Expenses for attorneys and expert witnesses for the indigent as authorized upon request of the Office of the Public Defender.

830 / 580060 Fees, Costs and Expenses by Order of Appellate Court

Expenses for implementing orders of the Appellate Court as a result of litigation.

831 / 580080 Federal Court Fines As Levied by the United States District Court

Costs of fines levied by the United States District Court as a result of litigation.

834 / 580100 Reimbursement of Estates of Heirs' Deposit Account

Funds for distribution to heirs after an estate is settled.

845 / 580120 Self-Insurance Settlements - Workers' Compensation

Amounts paid to settle Workers' Compensation claims against the County and paid from the County Self-Insurance Fund.

846 / 580140 Self-Insurance Settlements

Amounts paid to settle claims against the County and paid from the County Self-Insurance Fund.

847 / 580160 Grant Disbursements

Funds disbursed to other agencies or individuals from a grant administered by the County.

852 / 580180 Expenditures Related to the Re-Districting Process

Costs associated with the mandated redistricting of Cook County.

853 / 580200 Expenses Related to External Borrowing

Expenses include but are not limited to interest payments for a line of credit, rating agency service fees, trustee fees, arbitrage rebate calculations and investor relationship service fees.

880 / 580220 Institutional Memberships & Fees

Charges for membership of various County institutions in professional organizations related to their function or service or for licensure or certification by professional organizations as desired or required by the County agency.

881 / 580240 County Government Public Programs and Events

Costs for County-sponsored public programs and events, such as County Awareness Day and similar activities.

883 / 580260 Cook County Administration

Reimbursement for administrative services provided by offices in the County Corporate Fund.

889 / 580280 Contingency (As Mandated by Law)

Contingency funds for purposes and in amounts as mandated.

890 / 580300 General and Contingent Expenses

General County contingency funds for miscellaneous expenses and purposes not otherwise provided for; the Comptroller shall render a final account to the County Board and return any surplus remaining to the County Treasurer.

SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

TONI PRECKWINKLE
PRESIDENT
Cook County
Board of Commissioners

JOHN P. DALEY
Chairman, Committee on Finance

Luis Arroyo Jr.
Richard R. Boykin
Jerry Butler
John P. Daley
John A. Fritchey
Bridget Gainer
Jesus G. Garcia
Gregg Goslin
Stanley Moore
Sean Morrison
Joan Patricia Murphy
Timothy O. Schneider
Peter N. Silvestri
Deborah Sims
Robert B. Steele
Larry Suffredin
Jeffrey R. Tobolski

IVAN SAMSTEIN
Chief Financial Officer

TANYA ANTHONY
Budget Director

LAWRENCE WILSON
Comptroller, CPA