In FY 2008, the Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to The Department of Budget and Management Services for Cook County's annual budget for the fiscal year beginning December 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we have submitted it to GFOA to determine its eligibility for another award.

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INTRODUCTION

The **Executive Budget Recommendation** (and the latter **Annual Appropriation Bill**) is prepared according to guidelines of the Government Finance Officers Association. Cook County and the Budget & Management Services are proud of receiving the Distinguished Budget Presentation Award every year since 1996. At the same time, we are mindful of the need to continuously update and make improvements in our presentation.

Cook County Government elaborates on governmental organization structure. This section provides a basic introduction to the structure and operations of county government and the Cook County Vision 2009. This chart shows departments under the President, and departments reporting to other elected officials.

The **Preface & Citizen's Summary** illustrates the principle categories of the budget. The Preface includes the **Introduction**, **Cook County Vision 2009**, **Listing of Commissioners and Elected Officials**, **Calendar**, **Procedures and Structure**, **Directory** and the **Glossary of Terms** (which is alphabetical and provides a short thumbnail description for each department). The Citizen's Summary elaborates detail of **Cook County Government, Budget Overview**, **Budget Comparison**, and more detailed information in the **Q-Charts.**

The **Budget Overview** indicates the FY 2009 Budget: Priorities and Appropriations which summarize the major changes in the recommendation budget. These are organized by dollars, FTE positions and revenue. Commentary is included for major funds and service areas. **Comparison of FY 2009 and FY 2008** is a short review of major year to year differences.

The **Q Charts** provide detail for the budget recommendation. In many cases expenditure and appropriation data are provided for the most recent 5 years. Detail is organized in separate tables by fund, program, object classification, and control officer as appropriate. Summary graphs are provided at the end of this section. A section is provided for revenue estimates.

The **Revenue Estimate** section provides a detailed breakdown of anticipated revenue sources for FY 2009. This section is prepared by the County Comptroller and may appear under a separate cover, depending on information available at time of producing this document.

The **Capital Improvement** section details a review of the number of capital projects that have been undertaken. These projects involve expansions and/or improvements to facilities and provisions for capital equipment.

The **Resolution and Annual Appropriation Bill** includes both the formal resolution that is used for approving the budget and a list of policy statements that are approved in conjunction with the budget. These policy statements control the conduct of fiscal business by the county during the year.

The **Annual Appropriation Bill** for each department and elected official follow the introductory materials. Volume I contains the Cook County Vision 2009, Citizen's Summary, Revenue Estimates, Capital Improvements, Resolution and Appendices (includes position classification and compensation plan, including salary schedules, rules for leaves of absence, and the chart of accounts). Volume II contains the Bureau Summary (includes the Department Narratives, Bureau and Department Appropriations and Positions by Fund, and Summary of Appropriation by Object Classification) that are supervised directly by the President of the Board of Commissioners. Volume III Bureau Summary (includes the Department Narratives, Bureau and Department Appropriations and Positions by Fund, and Summary of Appropriation by Object Classification) supervised by independently elected officials. Each of the appropriation sections contains a summary of the appropriation/recommendation and positions for the departments. The Budget Overview consists (where applicable) the Mission, Goals & Objectives, Summary of Operations, Major Accomplishments, Key Budget Initiative and Programs.

SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

COOK COUNTY VISION 2009

STATEMENT

"Cook County is a global marketplace where citizens and businesses flourish in vibrant, safe neighborhoods with access to quality health care and jobs and Cook County government provides cost effective, efficient, responsive public services."

MAJOR GOALS

GENERAL

1. Cook County has an informed participating citizenry aware of the services that the County provides. Cook County responds quickly to citizen inquiries.

2. Cook County employees are a valued resource. The County fosters a climate where staffs support team efforts, focus on positive solutions and assume responsibility for team results. The County recognizes individual and team achievement and the environment promotes service excellence with ongoing training programs, fair pay, and opportunities for personal growth for all employees.

3. Cook County departments provide cost-effective courteous services in user friendly environments with enhanced information access.

4. Cook County has a healthy infrastructure. Its facilities, highways and equipment are well planned, built and maintained.

5. Cook County has state-of-the-art information systems. Common information is shared through networks throughout the County in a manner that restricts access to data when necessary but insures access when needed. Users have confidence in the systems and their information needs are expeditiously addressed. Forms and information are readily available to the public through the internet.

COMMUNITY AND ECONOMIC DEVELOPMENT

6. Cook County's alliances and partnerships with public and private sector organizations enable us to attract and retain businesses creating sustainable wage jobs in globally competitive industries, bolstering the County's economic base.

7. Cook County's neighborhoods are vibrant. All citizens, particularly seniors and growing families, have access to quality affordable housing through home ownership, rental, housing rehabilitation and community development program opportunities.

8. Cook County government fosters a cost-effective, cooperative and inclusive regional approach to economic growth.

PUBLIC SAFETY

9. Citizens of Cook County have control of their neighborhoods and feel safe.

10. Cook County youth expect a fulfilling future and are not lured into a life of crime.

11. Cook County attacks the roots of crime through progressive approaches to crime prevention, rehabilitation and corrections.

12. Citizens of Cook County receive timely justice including court services, counsel, guardianship and victim assistance when appropriate.

13. Cook County's facilities are accessible, structurally sound and secure.

HEALTH

14. Cook County citizens receive public health care in a user friendly, neighborhood-based setting with an emphasis on prevention and maintenance.

15. The citizens of Cook County have access to state-of-the-art premier health care facilities.

FINANCE

16. Cook County government is financially sound and has an investment grade bond rating.

17. Cook County has a revenue stream that is increasingly independent of the real estate tax.

18. Cook County's fees are based upon the cost of service provided. The County contains costs within the growth rate of the overall economy.

19. Cook County government has cost effective, efficient management systems that foster accountability and process improvement.

INTERGOVERNMENTAL RELATIONS

20. Cook County creates partnerships with state and local governments, businesses, civic groups and foundations to address regional issues.

21. Cook County effectively uses the legislative process at all levels to control cost, broaden its revenue sources and improve the lives of its citizens.

22. Cook County acquires and shares information on new techniques and best practices through national and international networks.

COOK COUNTY ELECTED OFFICIALS

PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS

OFFICE OF THE PRESIDENT

HONORABLE TODD H. STROGER
PRESIDENT, COOK COUNTY BOARD
County Building
118 N. Clark Street, Room 537
Chicago, IL 60602-1304
312-603-6400

In addition to presiding at county board meetings, the President of the Cook County Board of Commissioners, as Chief Executive of the county (Const. Art. 7 § 4 (b)), is responsible for preparing the Annual Executive Budget (submitted to the Board for final approval) and the administration of the county government, except for the responsibilities held by other elected officials. With the consent of the board, the President appoints the heads of county departments falling under the Board's jurisdiction.

COOK COUNTY BOARD OF COMMISSIONERS

County Building
118 N. Clark Street, 5th Floor., Room 567
Chicago, IL 60602-1304
312-603-6398

Earlean Collins .....(D)-1st District
Robert Steele.....(D)-2nd District
Jerry Butler.....(D)-3rd District
William M. Beavers .....(D)-4th District
Deborah Sims.....(D)-5th District
Joan Patricia Murphy.....(D)-6th District
Joseph Mario Moreno.....(D)-7th District
Roberto Maldonado .....(D)-8th District
Peter N. Silvestri .....(R)-9th District
Mike Quigley.....(D)-10th District
John P. Daley.....(D)-11th District
Forrest Claypool .....(D)-12th District
Larry Suffredin .....(D)-13th District
Gregg Goslin .....(R)-14th District
Timothy O. Schneider.....(R)-15th District
Anthony J. Peraica.....(R)-16th District
Elizabeth Ann Doody Gorman .....(R)-17th District

OTHER COUNTY ELECTED OFFICIALS

COOK COUNTY ASSESSOR
Honorable James Houlihan
Room 314, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-603-5300

COOK COUNTY BOARD OF REVIEW
Honorable Joseph Berrios
Honorable Brendan F. Houlihan
Honorable Larry R. Rogers, Jr.
Commissioners
Room 601, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-603-5540

CLERK OF THE CIRCUIT COURT
Honorable Dorothy Brown
Room 1001, Daley Center
50 W. Washington
Chicago, IL 60602
312-603-5030

COOK COUNTY CLERK
Honorable David D. Orr
Suite 500
69 W. Washington
Chicago, IL 60602
312-603-5656

COOK COUNTY RECORDER OF DEEDS
Honorable Eugene Moore
Room 230, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-603-5050

COOK COUNTY SHERIFF
Honorable Thomas J. Dart
Room 704, Daley Center
50 W. Washington
Chicago, IL 60602
312-603-6444

COOK COUNTY STATE'S ATTORNEY
Honorable Anita Alvarez
Suite 3200
69 W. Washington
Chicago, IL 60602
312-603-5440

COOK COUNTY TREASURER
Honorable Maria Pappas
Room 212, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-603-6200

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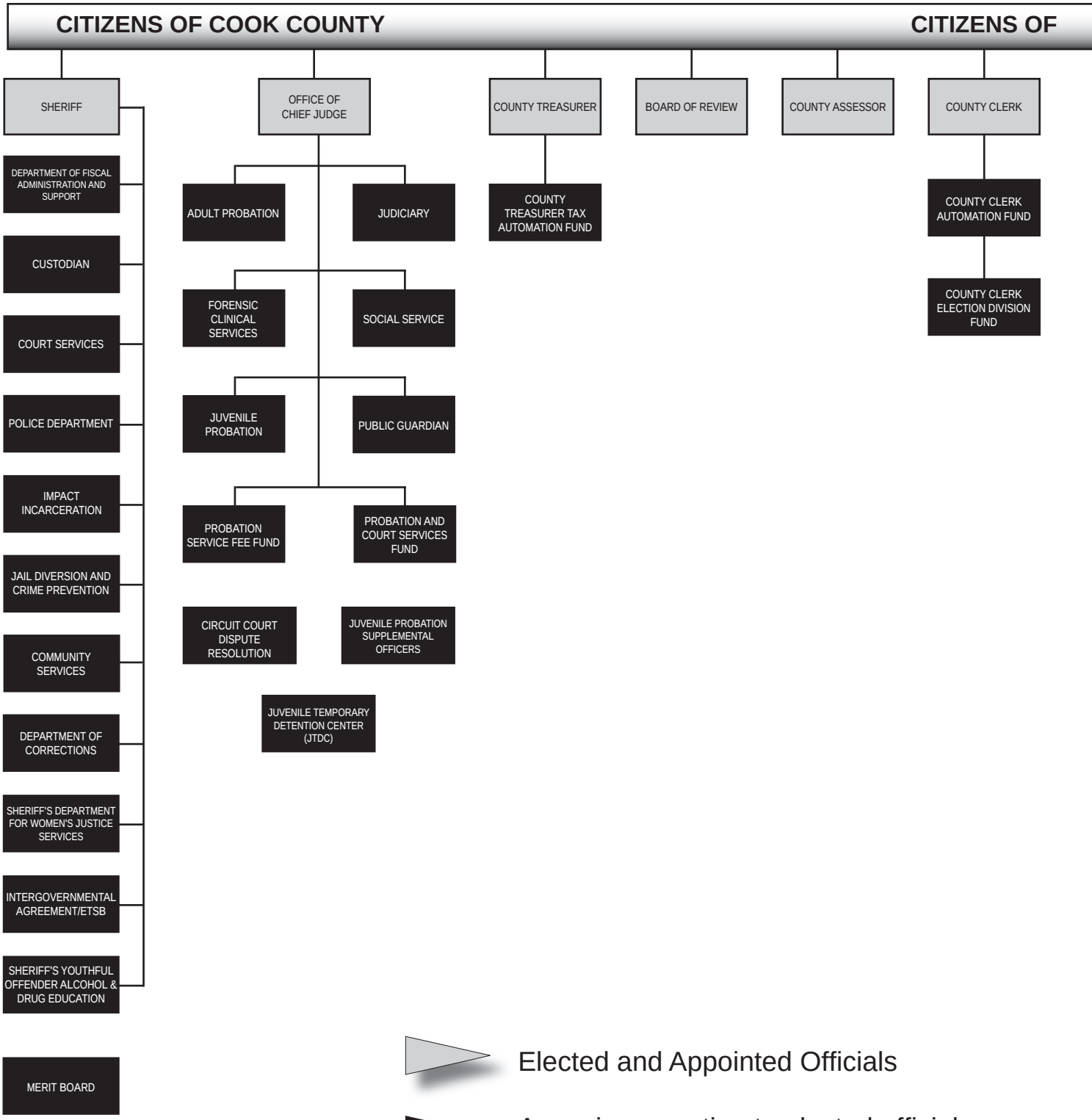
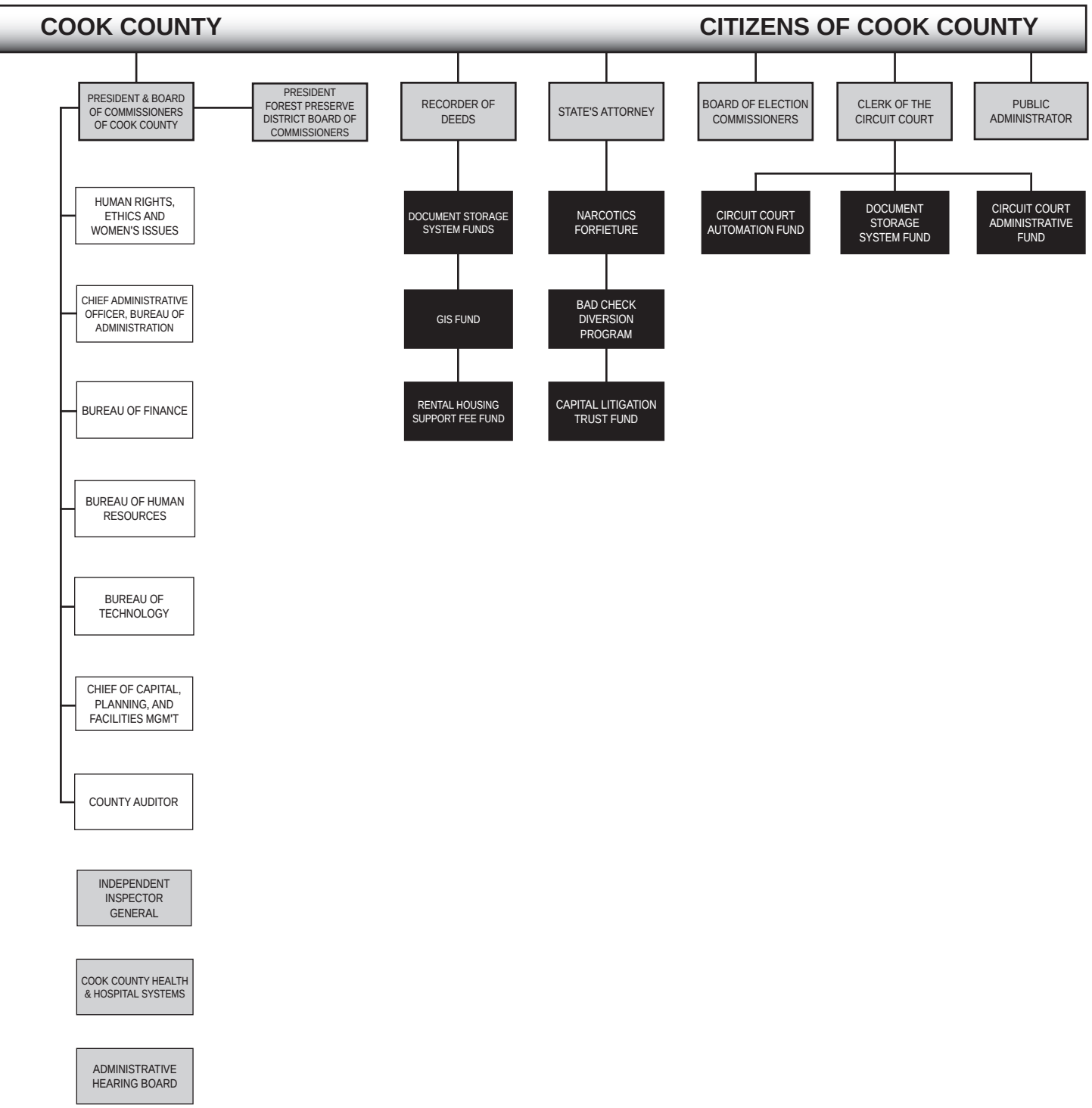
JANUARY 1831

2009 COOK COUNTY OR



GANIZATIONAL CHART



SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

COOK COUNTY BUDGET CALENDAR*

DECEMBER	The Annual Appropriation Bill is implemented on December 1, the beginning of the County's Fiscal Year.
JANUARY & FEBRUARY	County Agencies review the Appropriation Bill to determine progress toward goals and objectives and identify what adjustments are necessary to improve effectiveness and performance.
MARCH	Expenditures for various programs are reviewed to evaluate cost for levels of service and resource allocation.
APRIL & MAY	Agencies review performance and complete the first set of internal analyses to determine the next year's budget requirements.
JUNE	Budget request materials are sent to departments with the Fiscal Policy of the President addressing matters of performance, expenditure control and plans for the next budget year. The agencies specifically summarize issues, identify appropriate funding and justify staffing requests. Upon approval of the Chairman of Finance, a Transfer of Funds meeting is conducted to consider department requests to transfer funds between accounts to compensate for unanticipated expenditures.
JULY & AUGUST	Budget requests are submitted from all agencies to Budget and Management Services where budget review procedures are implemented for each County program and each budget request is analyzed.
AUGUST	Budget requests are reviewed by the Chief Financial Officer and staff to assure compliance with instructions, procedures and policies in preparation for executive budget hearings.
SEPTEMBER & OCTOBER	The President conducts executive budget hearings with agencies as required. Appropriation requests are reviewed to assure that matters relating to the County's current and future missions and mandates are addressed. During this process, the department may discuss any problems and clarify areas of fiscal concern. The President's Budget Recommendation is submitted to the Committee on Finance of Cook County who may question County executives and others regarding the appropriateness and fiscal impact of each department request.
NOVEMBER & DECEMBER	The proposed budget is made available for public review at various locations throughout the County. Public hearings are conducted during which the Committee on Finance considers testimony from service providers, program staff, and the general public. After the hearings have been completed, and any amendments inserted, the Board of Commissioners approves and adopts the Appropriation Bill, which authorizes funding and staffing levels for each department.

** All dates are contingent upon the presentation date and passage of the Annual Appropriation Bill.*

BUDGET PROCEDURES AND STRUCTURE

PROCEDURES

A budget is defined as the formal expression of plans, goals, and objectives of management that covers all aspects of operations for a designated period of time. The "budgeting process" merges two disparate goals: minimize the use of available resources and maximize services. Resource availability is determined by the County's tax and fee structure, activities and policy goals. The latter reflects the nature of the property tax under home rule authority. In home rule units of government, elected officials place limits on the rate of growth of the property tax levy. The amount of property tax revenue, therefore, is the result of policy and not procedure. This is also true for other revenue sources, such as fees.

The demand for services is best gauged by the individual agencies responsible for providing those services. Department managers, advised of the availability of resources, consider the options available to them to maximize the effective use of these resources. Budget conflicts that cannot be resolved at the department level are first addressed by the President, in the preparation of the President's budget recommendations.

The mission of the budget process is to help decision makers make informed choices about the provision of services and capital assets and to promote stakeholder participation in the process. The development of the annual budget begins in earnest with each department submitting a detailed request for appropriation. The requests are based on such factors as state statutory changes, social-demographic developments, external trends (such as crime), and the economy. Meetings are then held by the President of the County Board and the budget staff with each department to review the requests. Based on department requests and available resources, the Chief Financial Officer, in conjunction with the Budget Director, prepares an executive budget that is submitted to the President for approval.

Concurrent with this process, the Chief Financial Officer and the County Comptroller prepare an estimate of revenues and other resources available for appropriations. This estimate is used by the President and his staff as part of the fine-tuning of the executive budget.

The executive budget, as recommended by the President, is submitted to the County Board's Committee on Finance, which in turn holds hearings with each department. Later, at several sites throughout the County, public hearings on the budget are held. During these department and public hearings, amendments to the President's recommended budget are discussed. After all hearings, the Committee on Finance considers proposed amendments and recommends the budget as amended to the County Board. The County Board, with such approved amendments, approves the budget, in the form of the Appropriation Ordinance. The Annual Appropriation Ordinance must be adopted by March 1 of the current fiscal year, or the prior fiscal year's Ordinance remains in force for the budget year.

The Board of Commissioners makes final reconciliation when it adopts the Final Appropriation Bill. However, the President does have the power to veto an appropriation and to determine a schedule of expenditures. (See Budget Calendar) An 80 percent vote of the Board is required to override a presidential veto.

The County's fiscal year commences December 1 of each year. While the Board may amend the budget throughout the fiscal year by transferring between object accounts, the amount of the total budget may not increase.

Pursuant to its constitutional home rule authority, the County enjoys significant discretion in managing its governmental and fiscal affairs. For example, there are no State limitations imposed on the size of its budget, the amount of its debt, the amount of real property taxes which can be levied and very few limitations on its ability to raise other revenues.

While there is no State limitation on the size of the budget which may be adopted, the County Board has adopted an ordinance limiting the aggregate increase in the property tax levy for the Corporate, Public Safety and Health Funds to the lesser of 5% or the rate of inflation.

Pursuant to State Statute, the County is responsible for certain election costs in even-numbered years, causing the property tax levy for the election fund to increase significantly in those years.

The budget is prepared on an encumbrance accounting (modified accrual) basis in which the current year's encumbrances are treated as expenditures in the current period on the budgetary operating statements. Budgetary control is maintained on a detail object ("account") basis. The appropriation for each account in this budget represents the maximum expenditures authorized during the fiscal year and cannot be legally exceeded unless the County Board subsequently amends the budget by

reducing the appropriation authority in another account by an equal amount. Unexpended, unencumbered appropriations lapse at the end of each fiscal year.

The Capital Project Funds apply project length budgets for fiscal control. The County controls expenditures from non-budgeted funds primarily by monitoring cash balances through its integrated accounting system. Non-budgeted debt service fund expenditures are determined by the bond indentures and do not affect the operating budget.

Illinois law requires real property taxes to be collected in the year following the levy year. These taxes appear as revenue in the budget, but on the County's financial statements, which are prepared according to GAAP (General Accepted Accounting Principles), the real property tax collections for the 2009 tax levies of the County (except the Health Fund, which is treated differently under GAAP) are not recognized as revenue and are not available until 2010. GAAP has the effect of decreasing the unreserved fund balance in the Corporate and Public Safety Funds as reported on the County's financial statements, but has no effect on the budgeted unreserved fund balances.

PERFORMANCE-BASED BUDGETING

Faced with downward pressures on tax revenues, increasing expenditures, shifting demographics, as well as a host of other complex challenges, local government needs a new approach to planning. Budget and Management Services is in the process of implementing "Performance Based Budgeting". Performance budgets use statements of missions, goals and objectives to explain why the money is being spent. It is a way to allocate resources to achieve specific objectives based on program goals and measured results. The key to understanding performance-based budgeting lies beneath the word "results". In this method, the entire planning and budgeting framework is result oriented. There are objectives and activities to achieve these objectives and these form the foundation of the overall evaluation.

Performance measurement is the basis for "Performance Based Budgeting", it is commonly defined as the regular collection and reporting of a range of data useful in the management and operation of programs. It started for us with efforts to count the number of customers served, files processed, or the square footage of building to maintain, but is moving forward to include: statements of outcomes and effectiveness. Budgeting for outcomes involves as paradigm shift where departments begin to think about results of services oppose to merely providing services.

As Cook County's effort of Performance Based Government develops and evolves, so will its ability to manage more effectively and proactively. This integration is designed to increase elected official-constituent communication, improve organizational efficiency, and help staff better anticipate how internal and external changes might affect the provision of public services.

STRUCTURE

County services and facilities are financed by means of a variety of taxes, fees, reimbursements and intergovernmental assistance. Each year, resources are evaluated, analyzed and projected, so that the County may plan to spend only that which it receives. The County is prohibited by law from incurring a deficit.

To plan for the effective delivery of services and to manage efficiently the revenues that support these services, the County Board of Commissioners adopts an annual budget. Although this budget document may sometimes appear complicated, its purpose is quite simple: to plan, manage and control revenue and expenditures. Additionally, the budget intends to relate fiscal and operational policies, priorities and goals. Three of the options for exploring the budget are by Program, Fund and Control Officer / Department.

County agencies may be grouped into nine program areas: Government Management & Supporting Services, Corrections, Courts, Health, Control of Environment, Economic Human Development, Assessment & Collection of Taxes, Election, and Transportation. The two largest functions, in terms of both resources allocated and persons employed, are Health and Courts, which together comprise 62.8% of the total FY 2009 budget. Corrections comprise 17.6%, while Government Management accounts for 11.0%. The remaining services account for only 8.6%. Functional categorization enables a look at County priorities and performance.

County finances are organized by funds for accounting purposes. Three basic funds make up the General Funds:

Corporate, Public Safety and Health. In FY 2009, these funds total $2,201.1 million (or 65.3%) of the County's $3,368.5 million budget.

The Corporate Fund includes those departments that perform administrative and management functions, as well as the miscellaneous services provided directly to the public. The Public Safety Fund includes all judicial and law enforcement agencies and the Health Fund include all departments related to the provision of public health care.

In addition to the General Funds, the County uses special purpose or dedicated funds. Revenue deposited in these funds is earmarked for a specific purpose, such as The Suburban Cook County TB Sanitarium District. Recently acquired, The TB Sanitarium District provides education, research, testing and other services aimed at the prevention, detection and treatment of tuberculosis. The major special purpose funds are Election Fund, Annuity and Benefit (Pension) Fund, and the Bond and Interest Fund. In FY 2009, the dedicated funds total approximately $702.9 million, or 20.8% of the total County budget. When combined with the General Funds, these dedicated funds are referred to as the operating budget. In FY 2009, the operating budget is $2,915.5 million. An allowance for uncollected property taxes is included in this total.

To avoid potential confusion, the distinction between the operating and total budget should be emphasized. The operating budget is the total budget less appropriations for capital improvements. Capital Improvement Program appropriations are funded by the proceeds from bond issues and, in the case of highways, Motor Fuel Tax. The service life of capital improvements is delivered over a period longer than the fiscal year.

DETAIL STRUCTURE OF CONTROL OFFICER / DEPARTMENTAL BUDGETS

The County prepares budgets for over a hundred agencies and each is categorized by a Control Officer. They range in size from the $15,138 Sheriff's Youthful Offender Alcohol & Drug Education budget to the John H. Stroger, Jr. Hospital budget of $427.7 million. For each department, the budget includes four pieces of information. First, is each department's mission statement and narrative which details the vision as well as operations as a function of Cook County Government. Also, within this section are the department's goals and objectives and key budget initiatives for FY2009. To complete this area is a three year historical analysis of the Department's operation and some of the major accomplishments realized thus far.

Second, appropriations are identified by line-item detail and summarized by object classification: broad categories of related expenditures such as those for wages, fringe benefits* and other employee expenses. This line-item detail, Distribution by Appropriation Classification, is the expenditure plan for each object classification category.

Third is Personal Services - Summary of Positions. Here positions are summarized by job title and business unit within the department. This summary provides insight to the proposed use of personnel. This also establishes the basis for position control when hiring.

Finally, is a Summary of Positions by Grade. All budgeted positions are summarized by grade, a classification system used by the County to establish compensation schedules.

** In FY 2005 fringe benefits were removed from Departments' appropriations and are now managed by DBMS.*

DEPARTMENT DIRECTORY

The **Administrative Hearing Board** is an independent entity that hears cases relating to violations of the County Ordinance.

The Office of **Adoption Child Custody Advocacy** conducts investigations and social studies involving independent adoptions, custody/visitation, probate and domestic violence as ordered by the Circuit Court of Cook County or by courts in other jurisdictions.

The Chief Judge's **Adult Probation** is committed to providing the courts with quality information and offering viable, cost-effective sentencing options. Through a balance of enforcement and treatment strategies, the department holds offenders accountable and affords them opportunities to become productive, law-abiding citizens.

Ambulatory and Community Health Network provides quality primary and specialty care services in ambulatory settings to children and adults in their own communities.

Animal Control provides health protection to the residents of Cook County through preparation, education, rabies vaccination and stray animal control.

The County **Assessor** is responsible for ascertaining the value for taxing purposes of 1.7 million parcels of real property in Cook County, maintaining fair and equitable real property assessments and maximizing services for Cook County citizens in the processing and understanding of their assessments.

The County **Auditor** maintains a proficient staff which audits County fee offices and information systems, works with external auditors on the County's annual audit and performs special audits as directed by the President and the County Board of Commissioners.

The **Board of Review** provides a fair, efficient, cost-effective, citizen-focused review process to adjudicate real estate assessment appeals and perform duties in a prompt manner pursuant to the Illinois Property Tax Code.

The **Board of Elections** is responsible for providing a fair and equitable electoral system for all citizens; promoting convenient voter registration; encouraging voter turnout; maintaining state-of-the-art equipment and registration records; and instituting personnel and cost efficiencies.

Budget and Management Services is responsible for preparing the Annual Appropriation Bill of Cook County and coordinates the development of annual and long-term budgetary projections. The Department coordinates budgetary and central reporting for all grants awarded to County departments or agencies and the capital equipment program for the County. In addition it monitors the ongoing implementation of the annual appropriation and is responsible for providing ongoing management services to County departments.

Building and Zoning prescribes, mandates, and enforces provisions of the Cook County Building Code and Cook County Zoning Ordinance while also governing the erection, construction, alteration, demolition, relocation and/or inspections of all buildings and structures within zoning districts of unincorporated Cook County.

The Office of **Capital Planning and Policy** is responsible for implementing and monitoring the County's capital program and reviewing policy as it pertains to capital construction in the County.

Cermak Health Services of Cook County provides quality, timely, effective and cost efficient clinical services and early disease detection to the detainees at the Cook County Department of Corrections, Department of Community Supervision and Intervention, Impact Incarceration and Juvenile Temporary Detention Center in accordance with acceptable community, accreditation and regulatory standards.

The **Chief Administrative Officer** coordinates the activities of 14 Cook County departments: Animal Control, Building and Zoning, Environmental Control, Highway, Motor Fuel Tax – Illinois First, Law Library, Medical Examiner, Judicial Advisory Council, Public Defender, Veterans' Assistance Commission, Office of Adoption Child Custody Advocacy, Zoning Board of Appeals and Emergency Management Department. The CAO also manages the Industrial Engineers.

The **Chief Information Officer** coordinates the activities of Central Services and Management of Information Systems including Office of Information Technology. The office is also responsible for coordinating all functions pertaining to information systems within Cook County.

The **Chief Financial Officer** is responsible for financial oversight in Cook County government. The office coordinates and supervises all the financial activities of the County and monitors the expenditures of each budgetary unit. The Chief Financial Officer is also responsible for the strategic direction and management of the seven departments comprising the Department of Finance.

The Office of the **Chief Judge** administers the Circuit Court of Cook County by providing administrative support and legal research to judges, supervising approximately 2,100 non-judicial employees of all agencies under the supervision of the Chief Judge, reviewing and addressing

the Court's space requirements, administering the Court's fiscal operations and budgets including representing the Court before the Cook County Board of Commissioners, preparing grant applications and compliance reports, providing conciliation services in domestic relations proceedings, summoning jurors for the Courts, assisting in drafting court rules and general orders, and helping to educate the public about the Circuit Court.

The **County Clerk** is the official custodian of Cook County records and books. The office is charged with issuing tax extension rates, permanent real estate tax numbers and new tax codes. As the Clerk of the County Board of Commissioners, the office keeps all minutes and agendas of Board proceedings. Vital Statistics is responsible for the safekeeping of all birth, death and marriage records generated within Cook County and is also responsible for the issuance of all marriage applications and licenses, certification of notary publics and registration of businesses operating under an assumed name. The Ethics Division follows State and County laws by receiving and administering statements filed under the Illinois Governmental Ethics Act, the Illinois Campaign Financing Act, and the Cook County Lobbyist Registration Ordinance.

The **Clerk of the Circuit Court - Office of the Clerk** is the keeper of records for all judicial matters brought in the Circuit Court. The Clerk is responsible for attending all sessions of the courts, preserving all files and papers associated with such judicial proceedings, maintaining a complete record of all determinations made in the Circuit Court, and performing all other administrative duties required by law or by the rules and orders of the Circuit Court.

Community Supervision and Intervention coordinates the Day Reporting Center, the Pre-Release Center, the Electronic Monitoring Program, and the Sheriff's Work Alternative Program. All of these programs are designed to reduce overcrowding at the Cook County Jail while targeting recidivism and the root causes of crime. The various programs provide substance abuse counseling, vocational skills training, GED services, family counseling, and health education to nonviolent offenders, both male and female.

The Office of the **Comptroller** reviews and discharges all debts or credits in which the County is financially concerned. The Comptroller maintains a record of all budgetary appropriations, expenditures, encumbrances and revenues made or received during the respective fiscal year.

The Office of **Contract Compliance** is responsible for the day-to-day operation of the Cook County Minority Business Enterprise/Women's Business Enterprise Ordinance. The Office monitors contractor activities for compliance and serves as the coordination point for the County's minority-and-female-owned business programs, including educating potential vendors.

Cook County Health and Hospitals System administers all operational, planning and policy matters of the health care institutions, programs and agencies under the jurisdiction of the Cook County Board of Commissioners.

The Sheriff's **Corrections** facility has the statutory responsibility for the detention of persons awaiting trial and those persons convicted of crimes and sentenced for up to one year of incarceration. The Department consists of Divisions I, II, IV, V, VI, VIII, IX, X and XI.

The Office of the **County Commissioners** assists all committees and subcommittees of the Board of Commissioners in performing their duties pursuant to County Ordinances and Board Rules.

Court Services executes all court orders issued by the Circuit Court of Cook County and is responsible for maintaining decorum and security in the courtrooms of all divisions of the Circuit Court and the apprehension of all defendants who fail to respond to court orders. Court Services also supervises the Child Support Enforcement Division of the Sheriff's Office and coordinates the Sheriff's Preventive Programs section.

The Sheriff's **Custodian** is responsible for performing housekeeping functions at several County owned or operated buildings. Other responsibilities include operation of the elevators, maintenance of building directories, providing information, lost-and-found services, commercial service installations, and the County-wide recycling programs.

The **Employees Appeals Board** is charged with hearing all appeals of any career service employee, not represented by a union, for disciplinary action relating to discharge, demotion or suspension for period of more than ten (10) days, upon the request of the employee, to assure fair and equitable treatment of employees in a professional manner.

Environmental Control protects the health and welfare of the people of Cook County through the preservation, protection and improvement of the environment.

Facilities Management maintains, operates, services, and repairs County properties and operating equipment. It also provides the personnel and supervision needed to remodel, rehabilitate, construct, and install the various facilities, offices, equipment, and devices needed to keep the County functioning.

Fiscal Administration and Support Services formed in 2007 to centralize the following functions: financial

management of the entire Sheriff's Department - including asset forfeiture and grant management, computer networking systems, vehicle services, and the department's training academy.

Forensic Clinical Services gathers psychosocial histories of defendants and performs psychiatric, psychological and brain-wave examinations. Results and recommendations based on these studies are reported to the appropriate judges of the Circuit Court. The examining clinicians also provide direct testimony in court on issues of fitness to stand trial, questions of sanity at the time of offense and fitness for custody of children.

Highway is responsible for maintaining the highways in order to provide safe, efficient, comfortable and economical movement of people and goods.

Human Resources oversees the County's personnel functions. The Department is charged with attracting and retaining motivated, competent, County employees; providing the President and other County executives with the necessary flexibility and management control to assure the delivery of quality public service; and establishing and enforcing fair, equitable hiring and promotion procedures for County employees and applicants for employment.

The office of **Human Rights, Ethics and Women's Issues** implements the activities of the Cook County Commission on Human Rights, the Cook County Commission on Women's Issues and the Cook County Board of Ethics. Its responsibilities include the investigation and adjudication of discrimination complaints filed under the Cook County Human Rights and complaints filed under the Cook County Ethics Ordinance, as well as engaging in affirmative activities designed to prevent discrimination, improve human relations and encourage ethical conduct in County government. It also develops policy and program recommendations, sponsors educational projects, and advises the County Board on issues of concern to women and girls.

The Sheriff's **Impact Incarceration** places offenders into a military-like environment to attempt to instill self-discipline and physical conditioning. The core of the program is educational and vocational training coupled with drug intervention treatment and counseling. Unique to this program is the reintegration programming that will be provided to offenders and is intended to reduce recidivism through post incarceration supervision and aftercare.

The President's Office of the **Independent Inspector General** investigates citizen complaints relative to the performance of County employees with respect to any fraud, corruption or deceit in operating procedures.

The **Jail Diversion and Crime Prevention** combines the resources of the Youth Services division, Senior Citizen Law Enforcement Academy, Community Services division, and the Graffiti Removal program in an effort to lower the jail population and the crime rate.

The **John H. Stroger, Jr. Hospital of Cook County** provides a full range of inpatient services for adult and pediatric patients in a variety of medical specialties to all residents of Cook County, including services for chronic disease, burns, a Level 1 Trauma Center and Emergency Services.

Illinois Statute (55 ILCS 5/5-18001 et. seq.) and Cook County Ordinance (Chapter 5, Section 161-163) empower the **Judicial Advisory Council** to devise means to effect the improvement of administration of justice in and with relation to the County, and to formulate all proper suggestions and recommendations concerning legislation and other measures designed to bring about such improvement. JAC also supervises the County Emergency Management Agency, which provides technical planning assistance to municipalities for disaster preparedness and coordinates response to emergency situations.

The **Judiciary** area of the Chief Judge of the Circuit Court of Cook County administers the largest unified court system in the nation. Through the efforts of 450 judges and associate judges, the Court disposes of approximately 2.5 million cases annually. The judges of the Court are assigned to the County Department, the Municipal Department, or the Juvenile Justice and Child Protection Department.

The Chief Judge's **Juvenile Probation** serves the welfare of children and their families within a sound framework of public safety. The department is committed to providing the guidance, structure and services needed by every child under its supervision. In partnership with the community, the Department promotes the healing and recovery of neglected children and directs delinquent children toward reforming their behavior and making responsible decisions.

The **Juvenile Temporary Detention Center** provides the children in its custody with a safe, caring environment, programs, and a structure that enhances personal development and improves their opportunity for success upon return to the community.

The Cook County **Law Library** provides professional library services at seven branch locations offering one of the largest and broadest collections of law books in the nation, including statutes, case law and digests for all fifty states, as well as numerous Illinois practice manuals.

Management of Information Systems manages the centralized data storage and retrieval systems for the County and coordinates those activities in most departments throughout the County. Office Automation

provides automated solutions for office tasks in a timely and cost-effective manner as requested by all Cook County departments and agencies.

The **Medical Examiner's** Office determines the cause and manner of death of those decedents whose death falls under the jurisdiction of this office.

The Cook County Sheriff's **Merit Board** adopts rules and regulations for governing the Sheriff's departments and conducts promotional exams for the Police Department and the Department of Corrections. The Board investigates all disciplinary problems within the Sheriff's budgetary units.

Oak Forest Hospital of Cook County is responsible for the delivery of quality care and for creating an affordable coordinated system of care for disabled and older patients.

Office Technology provides technology support on personal computing, networking, and midrange systems environment and insures compatibility and integration with enterprise strategies.

Planning and Development strives to improve the quality of life for the residents of Cook County by implementing programs which ensure affordable housing, infrastructure improvements, and economic growth through the development of effective, coordinated and strategic planning.

The Sheriff **Police** are responsible for the preservation of peace, the suppression of crime, and the enforcement of regulatory ordinances. The Police have sole responsibility for patrolling unincorporated areas of Cook County and for coordinating activities and providing assistance to other police agencies throughout the County.

The **President** of the Cook County Board of Commissioners is the Chief Executive Officer of Cook County. As such, the President directs the administrative functions of the County.

Provident Hospital of Cook County continuously improves the quality and availability of comprehensive primary health care services to residents of Cook County for the purpose of enhancing access to inpatient obstetrical, medical, surgical and diagnostic services, offering unique teaching, training and research opportunities and providing comprehensive emergency services.

The **Public Administrator's** Office serves the citizens of Cook County by providing comprehensive investigative and estate administrative services for decedents dying in Cook County with unknown heirs.

The Cook County **Public Defender** is directed by the court to act as attorney, without fee, for all persons who are held in custody or charged with criminal offense, and who the court finds are unable to employ counsel.

The Office of the **Public Guardian** renders guardianship to adults with disabilities, acts as Guardian ad Litem and/or attorney for minors whose parents are charged with abuse and neglect, and acts as Guardian ad Litem for minors whose parents are involved in disputed proceedings.

Public Health is responsible for protecting and promoting the health of the citizens of suburban Cook County.

The Office of the **Purchasing Agent** solicits bids and enters into contracts for commodities and services as specified by all Cook County Agencies. In addition, with the exception of the health facilities, the Office processes vendor invoices to the Comptroller for payment upon receipt of goods or services.

The Office of the **Recorder of Deeds** records, stores and provides information that is accurate, legible, timely, and easily retrievable for public and private use. The office creates public records of land transactions as well as federal and State tax liens, articles of incorporation, and Uniform Commercial Code filings.

Revenue is responsible for the administration, collection and enforcement of all Cook County home-rule taxes.

Risk Management plans, directs and coordinates a comprehensive risk management program, which minimizes the County's potential exposure to loss.

The **Ruth M. Rothstein CORE Center** is a specialized health care facility operating as a joint venture with Rush Medical Center to provide a comprehensive range of outpatient care to individuals and families affected by HIV/AIDS and other infectious diseases.

The Office of the **Sheriff** of Cook County directs and administers the nine departments of the Sheriff's Office: Administrative and Support Services, Custodian, Court Services, Police, Impact Incarceration (Boot Camp), Community Supervision and Intervention, Community Services, Women's Justice Services and Corrections.

Under the Chief Judge, **Social Service** is a community corrections and court services department mandated by the Court to direct adult felony and misdemeanor offenders in satisfying court-ordered conditions and penalties. Staff craft and employ offender-specific strategies to achieve the sentencing objective of the court, defined by the Illinois Constitution as restoring the offender to useful citizenship. In partnership with the court and the community, the department increases public safety by redirecting offenders toward noncriminal behavior in the home, school, workplace and community.

The **State's Attorney** works to preserve the public safety, ensure the fair and efficient administration of justice and improve the delivery of services to the citizens of Cook County in the prosecution of criminal offenses, provide assistance to victims and witnesses, and vigorously represent the County of Cook and its officers in all civil proceedings.

Telecommunications provides a variety of support services to all departments and agencies of Cook County government including telecommunications, printing and publishing, and fleet management support.

The Office of the **Treasurer** is responsible for the collection of real estate tax revenues and the distribution of those funds to taxing agencies throughout Cook County. The Office also serves as the County's banker, responsible for the safekeeping and prudent investment of public funds.

The **Veterans' Assistance Commission** promotes and protects the rights of veterans and their immediate family members through education, communications and technology.

Women's Justice Services will target the fastest growing population within the Cook County Department of Corrections – Women. The department will consolidate, co-ordinate and strategically plan the future interventions, supervision and service plans for all females within the Sheriff's jurisdiction. This department will access all women's services within considerably less time because of the self-contained nature of this program model.

The **Zoning Board of Appeals** considers and hears all zoning appeals pertaining to land uses in the unincorporated areas of Cook County. Public hearings for Map Amendments and/or Special Use applications are conducted in the townships in which the property is located in such a way as to decide a just and lawful determination of issues involved.

GLOSSARY OF TERMS

ADMINISTRATION	A functional grouping of County departments that provide select services to other County departments and offices and to the general public.
ANNUAL APPROPRIATION BILL	An Ordinance approved by the Cook County Board of Commissioners establishing the budget for Cook County government for the fiscal year.
ANNUAL BUDGET	A budget applicable to a single fiscal year.
APPROPRIATION	The legal authorization granted by the Cook County Board of Commissioners to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.
ASSESSED VALUATION	The estimated value of all land and property in Cook County. The valuation is used as the basis for computing the Property Tax Levy.
BOND	A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
BONDED DEBT	The portion of indebtedness represented by outstanding bonds.
BUDGET	The financial plan for maintaining Cook County government for one 12-month period. The plan is an estimate of proposed expenditures and the proposed means of financing them.
BUDGETARY ACCOUNTS	Accounts used to enter the formally adopted annual operating budget into the General Ledger as part of the management control technique of formal budgetary integration.
BUDGETARY CONTROL	The control or management of a government in accordance with an approved budget to monitor and control expenditures within the limitations of approvedappropriations and available revenues.
BUSINESS UNIT (COST CENTER)	The division of the County which may require an income statement or balance sheet. This is where all accounting transactions are recorded. For the purpose of recording expenses, these divisions were previously called sub-activities or cost centers.
CAPITAL BUDGET	The five-year estimate of capital project costs. It sets forth each project and equipment purchase and specifies the resources estimated to be available to finance the projected expenditures.
CAPITAL EQUIPMENT	Equipment items that have physical substance and a life in excess of one year, i.e., institutional equipment, office furniture and equipment, computer equipment, automobiles, communications equipment, and other equipment.
CAPITAL EXPENDITURES	Expenditures resulting in the acquisition of, or addition to, the County's general fixed assets.
CAPITAL IMPROVEMENT	Improvements or additions to fixed County assets and the acquisition of new County assets. Capital Improvements are detailed in a separate section of the budget and are financed through the direct issuance of general obligation bonds.
CHARGEBACK	A transaction used for the financing of goods or services provided by one department to other departments or agencies of a government, or to other governments on a cost-reimbursement basis.

CHART OF ACCOUNTS A chart detailing the system (numbered and descriptive) of general ledger accounts used to designate funds, expenditure accounts, revenue accounts and balance sheet accounts.

Operating Accounts – Provides funding for the purchase of goods and services deemed necessary throughout the fiscal year excluding purchases of categorized as Capital Outlay (See Object Classification)

Capital Accounts (New/Replacement) – This account provides financing for the purchase of capital equipment. Capital Equipment is defined as durable goods with a useful life of five or more years and a unit cost exceeding $1,000 Equipment not recommended for bonding is eligible for funding from equipment notes. Beginning with fiscal year 1997, a Countywide Equipment Committee is charged with recommending equipment to be purchased from the funds available. (See Capital Outlay in Object Classification)

Major Capital Accounts – This fund provides funding for certain projects with requirements greater than $1,000,000 and with a depreciable life of at least five (5) years.

Major Lease of Capital Accounts - This fund provides funding for projects that would benefit from lease financing arrangements. Projects include the lease of the mainframe computer, mainframe printers, and large capacity document printers.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) The official annual report stating the financial position and result of operations of Cook County for the fiscal year. It incorporates an opinion on the Report's general-purpose financial statements by an independent certified public accounting firm.

COST-OF-LIVING-ALLOWANCE (COLA) A periodic adjustment to salaries and wages to allow for inflation (changes in the cost of living).

DEBT An obligation resulting from the borrowing of money or from the purchase of goods and services.

DEBT SERVICE REQUIREMENTS The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds and required contributions to accumulate monies for future retirement of term bonds.

DEPARTMENT A unit of Cook County government, generally under the direction of non-elected County management staff. Departments include, without limitation, the various Bureau, Agencies, Boards and Systems that constitute County government.

EMPLOYEE EXPENSES A subcategory of the Personal Services object classification. Employee expenses consist of expenditures that are related to employees, but not considered salary or fringe benefits. An example of an employee expense would be the cost of a training program or professional seminar.

ENCUMBRANCES Financial commitments related to unperformed contracts for goods or services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

EQUALIZED ASSESSED The assessed value of real property, as determined by the Cook County Assessor, multiplied by an annual equalization factor determined for the County by the Illinois Department of Revenue. The Assessed Valuation is the basis for levying property taxes.

EXPENDITURE	Any use of financial resources by Cook County for the provision or acquisition of goods and services for operations, debt service, capital outlay, transfers, or other financial uses.
FISCAL YEAR	A 12-month period for which the Annual Appropriation Bill is enacted. For Cook County, the fiscal year begins on December 1 and ends on November 30 of the succeeding year.
FRINGE BENEFITS	Personnel costs (hospitalization insurance, dental insurance, vision insurance, life insurance, employer match of employee's Medicare contribution, and pension) supplemental to an employee's salary or wages which are paid wholly or in part by the County.
FULL TIME EQUIVALENT (FTE)	A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. A full-time position would be 1.0 FTE while a part-time position scheduled for a 20-hour week would be 0.5 FTE.
FUNCTION	Specific (or like group) activities or organizational units directed at attaining specific purposes or objectives. The principal functions of Cook County are health care, courts and corrections.
FUND (COMPANY)	An independent, self-balancing account used to record revenue and expenditures within the budget. For Cook County, the major funds are Corporate Purposes, Public Safety and Health. In addition each of the major Hospital Organizations requires a Fund.
FUND BALANCE	The difference between assets and liabilities of governmental funds.
GENERAL FUNDS	The funds used to account for all financial resources, except those required, or chosen, to be accounted for in special purpose funds. The General Funds consist of the Corporate, Public Safety and Health funds.
GENERAL OBLIGATION DEBT	Debt backed by the full faith and credit of Cook County government.
GENERAL PUBLIC	The individuals that Cook County serves and is responsible to, the "customer" and "Board of Directors."
GRANTS	Contributions or gifts of cash or other assets from another government public or private foundation or department to be used or expended for a specified purpose, activity or facility.
GROSS BONDED DEBT	The total amount of direct debt of a government represented by outstanding bonds before deduction of any assets available and earmarked for their retirement.
HOME RULE COUNTY	A county that has authority to exercise any power and perform any function pertaining to its government and affairs including, but not limited to, the power to regulate for the protection of the public health, safety, morals and welfare; to license; to tax; and to incur debt.
INFRASTRUCTURE	Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable.
INSURANCE	The transfer of risk of loss from one party (the insured) to another party (the insurer) in which the insurer promises to pay the insured (or others on the insured's behalf) an amount of money for economic losses sustained from specific events.
INTERGOVERNMENTAL REVENUES	Revenues from other governments (federal, state and local) in the form of grants, entitlements or shared revenues.

INVESTMENTS Securities and real estate held for income in the form of interest, dividends, rentals or lease payments.

LEASE-PURCHASE AGREEMENTS Contractual agreements that are termed leases, but that, in substance, are purchase contracts.

LEVEL OF SERVICE Used generally to define the existing or current services, programs, activities and/or facilities provided by a government to its citizens. Level of service in any given department or office may be increased, decreased or remain constant, depending upon needs, alternatives, productivity and available resources. To continue a given level of services into future years assumes that objectives, goals, quantity and quality of the service will remain unchanged.

LINE-ITEM BUDGET The presentation of the County's budget in a form which lists each spending unit's approved budget by specific line-item of expense along with the dollar amount budgeted.

LONG-TERM DEBT Any obligation of the County with a remaining maturity term of more than one year.

MAJOR CAPITAL EQUIPMENT Certain equipment items involved in projects with funding requirements greater than $1,000,000 and with a depreciable life of greater than five (5) years.

MODIFIED ACCRUAL BASIS Governmental funds are accounted for by using the modified accrual basis. Under it, revenues are recognized when they become susceptible to accrual (when they become both measurable and available to finance expenditures of the current period). Available means collectible in the current period or soon enough thereafter to be used to pay current period liabilities.

NON-RECURRING REVENUES Revenues accruing to the County that are unique and occur at one time only or follow a sporadic, unpredictable pattern.

OBJECT CLASSIFICATION The categorization of expenditures grouped by similarity of purpose. For Cook County, the following object classifications are used:

Personal Services -Includes expenditures for salaries and wages, fringe benefits, and other costs directly related to the support of employees. All budgetary accounts 100 through 199 are included in this object classification.

Contractual Services -Includes expenditures for routine office/department activities such as printing, transportation, communications and other purchased services. Also included in this classification are all professional and technical services contracted by Cook County. All budgetary accounts 200 through 299 are included in this object classification.

Supplies and Materials -Includes expenditures for necessary supplies for each department. All budgetary accounts 300 through 399 are included in this object classification.

Operation and Maintenance -Includes expenditures for routine operation and maintenance such as utility costs and repair of equipment. All budgetary accounts 400 through 499 are included in this object classification.

Capital Outlay -Includes expenditures for the acquisition of fixed assets including land, buildings and equipment. All budgetary accounts 500 through 599 are included in this object classification.

Rental and Leasing -Includes expenditures for the rental and leasing of office, automotive, medical equipment and facilities. All budgetary accounts 600 through 699 are included in this object classification.

Contingency and Special Purpose Appropriations - Includes various unanticipated and estimated expenditures and reserves. All budgetary accounts 800 through 899 are included in this object classification.

OBJECT CODE The numeric, computer-based code that uniquely distinguishes each account in the County's Chart of Accounts.

OFFICE A unit of Cook County government. Offices are generally managed by elected County officials. However, the term is also used to designate some non-elective units of County government.

OPERATING BUDGET The primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled. The Operating budget excludes capital improvements.

PERFORMANCE-BASED BUDGETING Performance-based budgeting uses statements of missions, goals and objectives to explain why the money is being spent. It is a way to allocate resources to achieve specific objectives based on program goals and measured results.

PROGRAM A group of departments of government performing a particular function.

RESERVED FUND BALANCE Those portions of fund balance that are not appropriable for expenditure or that are legally segregated for specific future use.

REVENUE The amount of monies collected from taxes, fines, fees and reimbursements from others for the purpose of financing governmental operations and services.

REVISED REQUEST A modification to a department's initial request as deemed necessary by a department, in conjunction with Budget and Management Services.

RISK MANAGEMENT Use of the various ways and means to avoid accidental loss or to reduce its consequences if it does occur.

SPECIAL PURPOSE FUNDS The remaining funds after the General Funds are excluded. These funds are used to account for the proceeds from special revenue sources and the expenditures for specified or restricted purposes.

TAX EXTENSION The final actual sum of money allocated to Cook County government generated through property taxes.

TAX LEVY The total dollar amount of the Cook County Annual Appropriation Bill that is to be covered by property taxes.

TAX RATE The rate calculated to generate the revenue required from the tax levy. For Cook County, the rate is determined by dividing the final tax extension by the total Equalized Assessed Valuation of County property.

PRESIDENT'S BUDGET MESSAGE

PRESIDENT'S BUDGET MESSAGE 1

November 25, 2008
Chicago, Illinois

REMARKS OF PRESIDENT TODD H. STROGER ON HIS EXECUTIVE BUDGET RECOMMENDATION FOR COOK COUNTY FISCAL YEAR 2009

Chairman Daley, Commissioners, fellow county executive officers, our guests in the board room today, and residents of Cook County: I respectfully present a proposed budget for fiscal year 2009 that calls for total spending of $2.94 billion, representing a very small increase over fiscal year 2008 of .02% ... or just $610,246.

All of that increase … and indeed a great deal more … is in the health care area. This added spending was demanded by the county commissioners, and not by my office, as part of our new budget process for the Bureau of Health … and it reflects your belief that certain front-end investments are necessary to produce long-term savings. The increase in health care spending has been nearly entirely offset by reductions throughout other areas of county government.

My proposed budget also calls for a county workforce totaling 24,404 … an overall *reduction* of 584 full-time equivalent employees.

The Executive Budget Recommendation that I present today contains *no* new or increased taxes or fees … *none*.

My budget recommendation for fiscal year 2009 holds the county property tax levy *flat*. For the 12th year in a row, Cook County will ask *nothing additional* from our property tax payers. That's a record few local governments can match.

While holding the line on taxes and fees, this budget recommendation responsibly supports *all* core county services … critical services upon which our residents depend each and every day.

Services that span law enforcement and corrections, health care for the needy and uninsured, operation of the largest unified court system in America, maintenance of some 1,500 lane-miles of roads and 140 bridges, tax collection for 550 units of local government, and a great deal more.

Our governmental mission is critical to the quality of daily life in Cook County, and this budget

fully supports that mission.

My budget recommendation for fiscal year 2009 continues along the pathway that together we have blazed for this government. A pathway of reform, efficiency and modernization.

Let us quickly review our progress these past 23 months.

In my first budget recommendation, for fiscal year 2007, I proposed … and this board approved … substantial, across-the-board spending cuts. That budget emphasized technology and modern business practices, and it forced *enormous* operational efficiencies.

My second budget recommendation, for fiscal year 2008, again focused on modernization and efficiency … and together we took the important step of finally addressing the chronic structural deficit that had long plagued Cook County government.

The hallmark of *this* budget recommendation, for fiscal year 2009, is its focus on *long-term financial management*. This will bring yet more reform, efficiency and modernization to Cook County. It will mean better service for the many constituencies of this government … and it will produce long-term dividends for county taxpayers.

As I have said to groups throughout Cook County these past 23 months, I believe that we should run this government like a corporation – a corporation that is in the business of delivering public services.

Our shareholders, in essence, are the taxpayers … and our customers are those who utilize county services.

With the budget recommendation I present today, I believe we will increase shareholder value and better serve our customers. These are and should be ongoing goals.

Never before has an executive budget recommendation for Cook County government been developed in such a public and transparent manner.

Thirteen working groups of Commissioners joined my finance staff and all county department heads in conducting preliminary presidential budget hearings … work that ultimately led to today's budget recommendation. My sincere thanks to all of the Commissioners who participated in that process.

I also extend my thanks to our independent Cook County Health and Hospital System Board, and again to the Commissioners, for your very public work in developing the budget recommendation for our health system.

This transparency is and will continue to be part of our long-term financial management.

In addition, this budget recommendation goes the next step beyond the performance-based budgeting we introduced almost a year ago, for fiscal year 2008.

In the coming fiscal year, I have directed our budget personnel to develop, as a means of better evaluating operational efficiency and service quality, *results-oriented measurements* … comparable to running a corporation.

We will still focus attention on measurements … but we will redirect that focus away from *mere activities*, and instead toward *meaningful outcomes*.

This effort will enable us to better link spending with results.

It will require each county department and office to fundamentally reexamine the services they provide to their respective customers … to develop a detailed strategic plan for their respective operations … and to monitor progress toward meeting objectives in the strategic plan.

Taken together, across all departments and offices, this exercise will put us in a stronger position to weigh spending priorities, evaluate customer satisfaction, and maximize shareholder value.

Further, as a means of enhancing productivity, I have directed our finance team to launch a new Program Management Initiative directed at county technology. Its goals are two-fold.

First, to *more fully realize the value of existing county technology* … by improving its interoperability across all county-funded operations … by implementing all appropriate shared service opportunities … by modernizing processes prior to their automation … and by improving access to information to allow for enhanced, fact-based decision-making.

Second, to *lower the cost of our technology* … by retiring redundant and antiquated systems … by consolidating across county functions … and by leveraging partnerships with other governments.

These two initiatives – moving to results-oriented management and launching the Program Management Initiative on technology – will bring further modernization and efficiency to county government.

Another element of our focus on long-term financial management is the very existence and work of our independent hospital system governing board … the creation of which I supported, and together we achieved, just last spring. More professionalism and less politics in this critical area of county government will, over time, mean better customer service and greater shareholder value.

And with our retention of the MedAssets firm, upon the recommendation of the independent

governing board, we are making substantial progress in improving the revenue cycle at our hospitals and clinics. The better we do at collecting patient fees and insurance payments that are due the county health care system, the less we must ask of our taxpayers.

Yes … with its focus on long-term financial management, this budget will bring greater reform, efficiency and modernization to Cook County government.

On reform, my budget recommendation for fiscal year 2009 maintains funding and staffing for the Office of the Independent Inspector General – an initiative of my first year in office. The work of this office will build upon the substantial reforms we have made in ethics and procurement policy these past 23 months.

This budget recommendation also funds a Juvenile Temporary Detention Center that is now overseen by the Office of the Chief Judge – not by the county board president's office –pursuant to reform legislation that I actively promoted in Springfield.

On efficiency, this budget recommendation consolidates county grant management functions into a new unit within the Comptroller's office, and it enhances our use of technology through subscription to the E-Civis federal grant management tool.

Under this budget proposal, we will also be more efficient with our *human resources* … through a reduction of nearly 600 positions.

Operational efficiencies will allow us to *rebuild our general fund balance*, something the rating agencies will appreciate, with each department and office being required to satisfy a 3% "allowance for reserves."

We will also reduce our worker compensation claims, under our self-insurance program, through mandated safety training classes for each department.

On modernization, my budget recommendation for fiscal year 2009 creates an Office of Sustainability to promote environmentally responsible business practices throughout county government.

This budget proposal also borrows "best practices" from the City of Chicago and other local governments by establishing an Administrative Hearings Department to hear ordinance violation cases. This department, which will be manned with existing county staff, will ensure that precious court resources are reserved for more complex litigation.

Finally, this budget recommendation brings county penalties for unlawful tax avoidance more closely in line with those of other jurisdictions. By raising penalties, the goal is to reduce the amount of unpaid taxes … and thereby lessen the unfair burden shifting from tax evaders to tax

payers.

The participation of Commissioners in developing this proposed budget has improved it. Our collaboration should make it easier to craft and pass a final budget.

From our work together on two prior budgets … and on this budget proposal … I know the county board shares my goals of increased reform, efficiency and modernization.

We all seek improved service for those who depend upon county government … and careful stewardship of public resources for our taxpayers.

So now, with confidence in the good motivation and collective wisdom of this county board, I place my executive budget recommendation for fiscal year 2009 in your capable hands.

Thank you.

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COOK COUNTY GOVERNMENT

Cook County Government[1] is named after Daniel Pope Cook, one of the earliest, youngest and most brilliant statesmen in Illinois History. He worked diligently for the statehood of Illinois and was present on April 18, 1818, when it was granted. The Fort Dearborn settlement at the mouth of the Chicago River grew from a population of 30 in 1829 to 60 in 1831, when, by an Act of the State Legislature, Cook County was created and at the same time the unincorporated settlement at the mouth of the Chicago River became the new county's seat. Cook County was created on January 15, 1831 by an act of the Illinois State Legislature and the 54th county established in Illinois. On May 7, 1831, Cook County elected its first officials.

Cook County contains 128 municipalities in its region, the most well known being the City of Chicago, which is the County seat where the central offices of the Cook County Board of Commissioners are located and regular meetings are held. The City of Chicago and the suburban municipalities account for approximately 85% of the County's 946 square miles, while unincorporated areas make up the remaining 15%. The unincorporated areas of the County are under the jurisdiction of the Cook County Board of Commissioners. Within Cook County, there are 128 municipalities, 30 townships, 236 special districts, and 152 school districts. Chicago has a population of 2,836,658, which is 53.6% of the County's 2007 population. There are 9 other municipalities with populations over 55,000. These are Arlington Heights, Cicero, Des Plaines, Evanston, Mount Prospect, Palatine, Schaumburg, Skokie and Oak Lawn; most of these are in the north and northwestern areas, with the exception of the last.

1 Information contained in this document was obtained from the following sources: US Census Bureau, the Bureau of Labor Statistics, Crain's Chicago Business and the Department of Budget & Management Services.

The common address of offices located in the County Building is: 118 N. Clark Street, Chicago, IL 60602-1304, which is the County seat and where the President and Commissioners of the Cook County Board have their county offices -- located on the fifth floor. The common address of offices located in the Richard J. Daley Center is: 50 W. Washington Street, Chicago, IL 60602-3002. The common address of offices located in the George W. Dunne Building-Cook County Administration Office is: 69 W. Washington Street, Chicago, IL 60602-3007. The common telephone area code and prefix for offices located in the County Building, Richard J. Daley Center, and the Dunne Building is: (312) + 603 + County 4 digit extension. General office hours are Monday through Friday, 9:00 a.m. to 5:00 p.m.

The population of Cook County is estimated at 5,288,655 (all figures are from the US Census Bureau and/or the Bureau of Labor Statistics for 2007). Of these persons, 25.7% are under 18 years of age, 11.7% are over 65 years of age and 51.3% of the population is female. Cook County is racially diverse: 26.3% of the population is white, 26% are black or African American and 22.7% are of Hispanic or Latino origin of any race. Also, 19.8% is foreign born and 33.6% of the population over 5 speaks languages other than English at home. Of the population 25 or older, 77.7% are high school graduates and 28.0% are college graduates.

The median household income in 2007 is $43,584 (in 2004 dollars), while 15.0% of the population is below the poverty line. The unemployment rate for Cook County in August 2008 was 7.5%. This compares with 6.5% in August, 2007 and the national average of 6.5%.

WHAT DOES THE COUNTY DO?

As mandated by State law, County government has principal responsibility for the protection of persons and property, the provision for public health services and the maintenance of County highways.

The obligation to protect persons and property, commonly called public safety, is fulfilled by the provision of County judicial and law enforcement services. The Circuit Court of Cook County, which is the second largest unified court system in the world, the Cook County Department of Corrections, which is the largest single-site jail in the nation located at 26th and California Streets and the Cook County Juvenile Detention Center, the first juvenile center in the nation and one of the largest in the nation, are solely the responsibility of Cook County government.

The obligation to provide public health services is fulfilled by the provision of comprehensive medical services to the citizens of the County, regardless of their ability to pay. The Cook County Health and Hospitals System (CCHHS), governed by an eleven member Independent Governance Board of Directors, administers the county's public health services and is the second largest public health system in the nation.

Although public safety and health care services do not reflect all County obligations, appropriations for these services comprise 92.3% of the County's General Funds Budget (48.4% for public safety and 43.9% for the Health System). This includes pension costs and debt service allocated to these functions.

Cook County is governed by the County Board President and seventeen commissioners. All seventeen commissioners constitute the Board of Commissioners. The commissioners serve four year terms and are elected from single member districts. While each commissioner represents a district, collectively they represent all of Cook County's residents. The County Board President is elected by a general vote countywide.

There are thirteen additional Cook County governmental offices. Eleven of the offices have their own independently elected officers. Two have officers appointed by other officials. The independently elected officials are the Assessor, the three commissioners of the Board of Review, the Chief Judge of the Circuit Court, the Clerk of the Circuit Court, the County Clerk, the Recorder of Deeds, the Sheriff, the State's Attorney and the Treasurer. The appointed officials are the Chairman of the Board of Election Commissioners, who is elected by and from the three commissioners who are appointed by the Circuit Court; and the Public Administrator, who is appointed by the Governor of Illinois. Although these offices are directed by their elected and appointed officials, the President and the Board of Commissioners have the primary fiscal responsibilities.

The President and the Board of Commissioners are accountable to Cook County residents for budgeting and controlling financial resources for all Cook County governmental offices and departments. The President and Board of Commissioners apply guidelines, set goals and use fiscal control for all Cook County offices and departments. The President also directly supervises many departments which provide a variety of direct and support services.

PRINCIPAL FUNCTIONS OF COOK COUNTY GOVERNMENT

The County presently performs three principal functions: the protection of persons and property; the provision of public health services; and general governmental services including, among others, the assessment of property, levy and collection of taxes and maintenance of certain highways.

PROTECTION OF PERSONS AND PROPERTY (PUBLIC SAFETY FUND)

Protection of persons and property consists mainly of the operation of the Circuit Court of Cook County, prosecution of persons charged with criminal offenses, operation of the County Jail and operation of a Sheriff's Police department. The Circuit Court of Cook County is the second largest unified court system in the United States, and the County Jail is the largest single site jail facility in the country. The CCHHS operates Cermak Health Services, a bed infirmary serving over 100,000 inmates in the County Jail complex.

COOK COUNTY HEALTH & HOSPITALS SYSTEM (HEALTH FUND)

The Cook County Health and Hospitals System (CCHHS) operates a delivery system composed of the following eight entities: John H. Stroger Jr. Hospital of Cook County (formerly Cook County Hospital), Provident Hospital of Cook County, Oak Forest Hospital of Cook County, the Ambulatory and Community Health Network (ACHN), the Cook County Department of Public Health (CCDPH), Cermak Health Services, Juvenile Temporary Detention Center (JTDC) Health Services and the Ruth M. Rothstein CORE Center. The John H. Stroger, Jr. Hospital of Cook County, a new facility opened in December 2002, is located on the west side of Chicago and is currently operating 460 beds. The hospital is the tertiary hub of the Health System, providing a full array of highly specialized services, including the City of Chicago's largest Level 1 Trauma center, neonatology intensive care unit, and HIV/AIDS services. The hospital receives referrals from throughout the Health System as well as from other institutions around the County. The emergency services at this facility are the largest in the Midwest, with approximately 146,000 visits last year.

Provident Hospital of Cook County is a community teaching hospital located on the south side of Chicago. Currently staffed for 84 beds, Provident's emergency department is the second busiest in Chicago, with more than 45,000 visits annually.

Oak Forest Hospital of Cook County operates 161 beds. The services provided include acute, rehabilitation, ventilator, and intermediate levels of care. Located in the south suburbs, Oak Forest also provides emergency room and specialty outpatient care services for these communities.

The Ambulatory and Community Health Network operates 16 clinics throughout Chicago and suburban Cook County. Clinics are located in hospital, community and one school settings. The network provides nearly 600,000 visits annually to largely uninsured patients.

The Cook County Department of Public Health (CCDPH) is the state-certified local health department for the residents of suburban Cook County and is one of the nation's largest metropolitan health agencies providing public health programs and services. In addition to its regulatory, preventive, and protective functions, the Department provides approximately 150,000 clinical public health visits (well baby, communicable disease screenings, etc.) each year. The agency receives significant support from federal and state grants, along with the funding appropriated by the County, to provide its services.

Cermak Health Services provides comprehensive care in the areas of primary care, dental care, mental health care and STD/HIV/Infectious Disease care to the nearly 100,000 men and women who enter the Cook County Jail each year. A 24 hour a day, 7 day a week Emergency Department manages medical emergencies as they arise and an infirmary of more than 150 beds allows many detainees to remain on campus to receive vitally important health care. Additionally, JTDC Health Services is the provider of care for the nearly 7,000 children who enter the Cook County Juvenile Temporary Detention Center each year providing similar primary care, dental and mental health care. It is important to note that the care for all incarcerated individuals is a constitutional right consistently upheld by rulings of the United States Supreme Court.

The Ruth M. Rothstein CORE Center is an outpatient facility dedicated to the care of patients with HIV/AIDS and related infectious diseases. This facility is a result of collaboration with Rush-Presbyterian-St. Luke's Medical Center. The facility has been deemed to be a model for the rest of the country.

The Cook County Health and Hospitals System have also developed partnerships with private hospitals and entities throughout the County. These partnerships have brought in additional revenue through high risk maternal, neonatal and pediatric transports, and increased Health System patient access to services the Health System does not provide (substance abuse and inpatient psychiatric services). The partner hospitals include: St. Anthony, St. Elizabeth, St. Mary, Roseland, St. Bernard, Jackson Park, and the mental health affiliate, Isaac Ray Center, Inc. The Health System also contracts with the Veteran's Administration to provide obstetric care to pregnant veterans, and with the Chicago Department of Public Health to provide pediatric specialty services at some of their clinic sites.

GENERAL GOVERNMENT SERVICES (CORPORATE FUND)

The Corporate Fund includes County revenues and expenditures for government management and supporting services, control of environment, maintenance of highways, economic and human development, the assessment of real property, the levy, extension and collection of taxes and the recording of property transfers.

ADMINISTRATION OF THE COUNTY

The President of the County Board and County Board of Commissioners has responsibility for administration of the financial affairs of Cook County.

PRESIDENT OF THE COUNTY BOARD

President of the County Board Todd H. Stroger, was elected in November 2006 and took office December 4, 2006. Prior to his election, President Stroger served as an Alderman in the Chicago City Council. His other legislative experience includes ten years as a State Representative in the Illinois General Assembly representing the greater Southeast Side of Chicago.

Following a strong family tradition President Stroger graduated from Xavier University of Louisiana in New Orleans and received a Bachelor of Arts degree in 1988.

The President is elected for a four-year term by the voters of the entire County. The President is the Chief Executive Officer of the County and presides over the meetings of the County Board. The President has the power to veto resolutions and ordinances of the County Board. A four-fifths vote of the County Board is required to override the President's veto. The President is required to submit to the Committee on Finance of the County Board an Executive Budget that provides the basis upon which the Annual Appropriation Bill is prepared and enacted.

COUNTY BOARD

The County Board is the legislative body for County government. The County Board consists of 17 Commissioners elected for four-year terms. The Commissioners are elected from single member districts. The present Commissioners, all of whose terms expire in December 2010, are as follows:

Jerry Butler	Timothy O. Schneider	Peter N. Silvestri
Forest Claypool	Roberto Maldonado	Deborah Sims
Earlean Collins	Joseph Mario Moreno	Robert Steele
John P. Daley	Joan P. Murphy	William M. Beavers
Elizabeth Ann Doody Gorman	Anthony J. Peraica	Larry Suffredin
Gregg Goslin	Mike Quigley	

CHAIRMAN, COMMITTEE ON FINANCE

John P. Daley is the Chairman of the Committee on Finance of the County Board. The Committee on Finance of the County Board consists of all the members of the County Board.

COUNTY FUNDING

The Cook County Budget covers the activities of the County itself, including expenses for the Circuit Court of Cook County and all the independently elected county officials, but not for the Cook County Forest Preserve District (which is a special taxing district with a separate budget). The largest of the restricted funds is that for the Cook County Health & Hospitals System, which has a tax levy separate from that of the County.

SOURCES OF FUNDING

Cook County uses revenue sources available to a home rule county. In addition to property and sales taxes, funds also come from state and federal government matching dollars, appropriations and grants; fees for services and statutory percentages of certain court fines; interest on investments; and from sale or lease of land and/or property. The County can also collect fees for licenses, parking, permits and franchises and income from fines in unincorporated areas where no municipality is collecting such charges.

COOK COUNTY CIRCUIT COURT

The Cook County Circuit Court is the second largest unified court system in the nation. The operation of more than 350 civil, criminal and traffic courtrooms is just a part of the comprehensive court and court-related services that the County provides to its more than five million residents.

The Cook County Circuit Court includes more than two dozen agencies operating under the direction of three offices: the State's Attorney, the Chief Judge and the Clerk of the Circuit Court. Four other agencies related to the Court operate under the direction of non-elected officials: the Public Defender, Office of Adoption Child Custody Advocacy, the Law Library, and the Public Administrator. Additionally, the Sheriff oversees the operation of the Court Services Division, which is responsible for the provision of courtroom security personnel and the Judicial Advisory Council helps coordinate planning for public safety. These agencies all work together to ensure the effective and efficient administration of justice in Cook County.

COOK COUNTY HEALTH & HOSPITALS SYSTEM FACILITIES AND SERVICES

The CCHHS Board is responsible for the second largest public health system in the nation. There is a separate budget and separate tax levy for Cook County Health & Hospitals System which include: John H. Stroger, Jr. Hospital, Cermak Health Services, JTDC Health Services, Oak Forest Hospital, Provident Hospital, Cook County Department of Public Health, Ruth M. Rothstein CORE Center and the Ambulatory & Community Health Network of Cook County.

EMPLOYMENT INFORMATION

	Top Ten Private Employers in Illinois
1	Abbott Laboratories
2	Mr. Refund CPA
3	Allstate Corporation
4	Statefarm Insurance Co.
5	Hewitt Associates
6	Johnston R. Bowman Health Center
7	Loyola University Hospital
8	Evanston Hospital
9	Olin Brass
10	St. Francis Medical Center

" State Profile: Largest Employers." America's Career InfoNet: Largest Employers. November, 2008. http://www.careerinfonet.org

Approximately 18,000 employees of the County are covered by collective bargaining agreements, the majority of which expired on November 30, 2008. Tentative agreements for successor contracts have been reached with the majority of unions involved. The County has allocated the following number of positions for all of its agencies in each of the five most recent fiscal years:

YEAR	FTE[2] POSITIONS
2009	24,453.7
2008	24,988.1
2007	23,707.0
2006	25,575.6
2005	25,481.5
2004	26,505.1

2 Source: Q-Chart 4 Summary of Full-Time Equivalent Positions By Fund, Citizens' Summary section of this book.

COOK COUNTY'S CONTINUING CAPITAL IMPROVEMENT PROGRAM

Due to the scope and nature of its activities and the need to maintain its current facilities, the County has and will continue to have various ongoing capital improvement projects. To coordinate planning and to manage the development of County construction projects, the President of the County Board has appointed a Director of Capital Planning and Policy. The Director reviews all current and planned capital projects, which may result in changes in the nature and scope of certain projects.

The County Board may approve additional capital improvement projects and borrow to finance them at its discretion.

CURRENT ISSUES

In recent years Cook County government has moved away from traditional models and has focused on efficiency and service delivery. Traditionally, service delivery has been tied to revenue. As revenue increased, services increased; and as revenue declined so did services. However, in recent years taxpayers have demanded a cap on taxes and fees, while at the same time they have demanded that the County maintain or improve service levels. This is the dilemma that the President and the Board of Commissioners have been aggressively attacking.

The first step in dealing with the revenue – services dilemma has been realigning management philosophy towards Performance-Based Budgeting. The County is emphasizing performance goals that stress efficiencies and results. Departments are evaluated on how efficiently and effectively they perform their tasks. This year, goals are printed under a separate cover. Departments are expected to be customer oriented, while also being conscious of costs and the bottom line. The County is carefully monitoring the nation's current financial difficulties in order to respond to their effects on revenue and the County's service needs.

THE FUTURE

The future of Cook County government will be based on the ability to do more with less. Budget and Management Services has an ongoing initiative of implementing 'Performance Based Budgeting'. Cook County is committed to developing a budget system that provides financial and performance information to help decision makers make good business decisions that achieve results. Each year County agencies will develop a strategic plan. Such plans define the mission, goals and strategies of the bureau, department, board or commission. Budget and Management Services uses the operational structure developed in these strategic plans to structure financial planning and reporting for each Department. This ensures the budget is driven by policy and customers' needs. Integrating Performance Based Budgeting with Strategic Planning is critical to creating an integrated management system where financial resources, policy, department operations and County staff are all aligned to achieve results. Developing a budget system reliant on performance data offers significant advantages:

- An ability to streamline different processes and workflows
- An ease in sharing data across various departments in an organization
- Improved efficiency and productivity levels
- Better tracking and forecasting
- Lower costs
- Improved customer service

Cook County, like many other government jurisdictions, has historically been more adept at tracking expenditures and programs outputs and only recently began shifting towards developing and reporting effectiveness (outcome) and efficiency measures. The County wants to be more accountable to its residents by being able and willing to communicate what is and is not being achieved. The Strategic Plans, and the information generated by the measures identified within Performance Based Budgeting, will make this possible. Information about results that are meaningful to residents will be in Bureau/Department reports. The reports shall provide information to County officials and the public on the quality of service provided, citizen perceptions of quality and the extent that a service meets the needs for which it was created.

WHERE THE DOLLARS COME FROM: $3,368.5 MILLION*

Property Tax Levy
$720.5 / 21.4%

Home Rule Taxes
1,095.7 / 28.9%

Fees
$796.1 / 23.6%

Intergovernmental Transfer
$403.3 / 12.0%

Other Revenues
$439.7 / 13.1%

Estimated Fund Balance
$35.2 / 1.0%

WHERE THE DOLLARS GO: $3,368.5 MILLION

Public Safety
$1,065.7 / 31.6%

Corporate
$167.5 / 5.0%

Health
$967.8 / 28.7%

Capital
$453.0 / 13.4%

Grants
$119.6 / 3.6%

Bond & Interest
$209.1 / 6.2%

Allowance for Taxes
$11.5 / 0.3%

Other
$188.1 / 5.5%

Annuity
$186.1 / 5.5%

Note: Further information on Revenues, Appropriations and Expenditures can be found in the Cook County Revenue Estimate and Citizens' Summary, respectively.

** Includes Allowance For Sales Tax TAN Repayment of 122,000,000.*

FY 2009 BUDGET OVERVIEW

PRIORITIES AND APPROPRIATIONS

The total County budget in FY2009 is $3,368.5 million, of which $2,915.5 million or 86.6% represents direct operating costs. The General Funds total is $2,201.1 million, representing 65.3% of the total budget. Public Safety and Health Fund appropriations comprise more than 80.4% of the total budget, while the Corporate Fund accounts for 19.6% of all appropriations. Since the County is the primary government responsible for operating courts, jails and health care facilities, it follows that a large portion of the budget would be dedicated to the Public Safety and Health funds.

In addition to the General Funds, in FY 2009 the County will spend $453.0 million on Capital Improvements (including equipment purchases), $209.1 million on Bond and Interest cost and $186.1 million on Annuity and Benefits. These three costs comprise $848.2 million or 25.2% of the total budget. In FY 2009 Grants total $119.6 or 3.6% of the total budget and Election costs total $28.1 million or 0.8%. (See Exhibit Q-1B Summary of Appropriations and Expenditures by Fund in the Citizens' Summary section of the Executive Budget Recommendation)

Of the General Funds appropriations, approximately 7.2% is for departments reporting to the President, 37.4% is for departments reporting to other elected officials, and 38.6% can be attributed to the Cook County Health & Hospitals System (CCHHS). The remaining 16.7% is for Fixed Charges and Speical Purpose.

With Public Safety being one of the County's core missions, and 48.4% of its appropriation, it continues to be the largest component in the General Fund budget. As always, the County's interest lies in ensuring justice and protecting families.

Corrections and Courts account for 17.6% and 27.1%, respectively, of the total County budget. The County has completed much of the infrastructure work at the Hawthorne Warehouse, at 4545 West Cermak Road, in Chicago. This 500,000 square foot warehouse is ready to accommodate the County Clerks' Election Division operations and will soon accommodate the Clerk of the Circuit Court. Funds for a new Sheriff's Corrections Information System has been proposed

In FY 2008, the Bureau of Health was renamed as the Cook County Health & Hospitals System and an eleven member Independent Governance Board of Directors was established. With 35.7% of the budget dedicated to the Health Fund, Cook County has made providing adequate healthcare to its residents a priority. As always the County continues to make improvements to its healthcare network, streamlining operations while still providing quality services in a dynamic, ever changing environment overall.

If Capital Improvement Bonds are approved by the Cook County Board of Commissioners, Cook County will continue implementation of its Information Technology Planning Project. The project provides for the infrastructure necessary to provide integration and data sharing capabilities on a County wide area network. Cook County will continue upgrading the County's telephone cables and installation of an integrated Telecommunications Management System. The system will include deployment of a single voice/data wide area network, network voicemail and a networked voice conversant communications system. Also, improvements are being made to the County's highway system. This system is an important part of the modern city and suburban transportation network.

POSITIONS

The FY 2009 budget includes a calculation of full-time equivalent positions (FTE's) to present a more comprehensive picture of County employment. The County has only one primary employee category: regular employees. Although regular employees meet nearly all of the personnel needs of the County, temporary employees are at times required for emergencies in mid-year.

Total budgeted FTE's positions in FY 2009 are 24,453.7. As indicated above, these are all regular account 110 employees. Of these, 2,138.5 are in departments under the control of the President, 7,554.4 in the CCHHS. Thus, well over half of the total positions are under the control of the 12 other elected County officials. Of these, 55.1% are from just four elected officials: the Sheriff has 6,814.1 positions, the Chief Judge has 3,288.6, the Clerk of the Circuit Court has 2,027.6 and the State's Attorney has 1,353.5.

2009 APPROVED & ADOPTED BUDGET SUMMARY

	2007 Appropriation	2008 Appropriation	2009 Appropriation	2009/2008 Change
GENERAL FUND				
Budget	$2,082,602,693	$2,128,979,300	$ 2,201,097,109	$ 72,117,809
Positions (FTE)	22,585.8	23,446.6	22,868.8	(577.8)
SPECIAL PURPOSE FUND				
Budget	$764,560,718	$774,419,180	$ 688,068,390	$ 86,350,790
Position (FTE)*	1,013.8	1,416.5	1,463.4	46.9
ELECTION FUND				
Budget	$18,955,738	$44,986,400	$ 26,334,244	$ (18,652,156)
Positions (FTE)	107.4	125	121.5	(3.5)
CAPITAL IMPROVEMENT				
Budget	$173,502,774	$286,183,112	$ 452,981,571	166,798,459
Positions (FTE)	N/A	N/A	N/A	N/A
TOTAL				
Budget	$3,039,621,923	$3,234,567,992	$ 3,368,481,314	133,913,322
Positions (FTE)	23,707.0	24,988.1	24,453.7	(534.4)

** Grant FTEs not included*

REVENUE

Total FY 2009 resources for the County are estimated to be $3,368.5 million. Of the total resources, $720.5 million, or 21.4%, will be derived from the property tax levy.

Since February of 2002, and continuing today, Cook County's bond rating is AA/Aa2/AA by Standard and Poor's, Moody Investors Service, and by the Fitch Rating Agency, respectively.

In addition, the County is able to end the fiscal year with more than a 5% cash balance as recommended by bond rating agencies. It is the County's policy to maintain an aggregate cash balance of at least 5%.

COMPARISON OF FY 2009 AND FY 2008

APPROPRIATIONS

The FY 2009 operating budget decreased by $32.9 million, or 1.1%, over the operating budget in FY 2008. The FY 2009 General Fund budget increased by $72.1 million, or 3.4%, over FY 2008. Of this, the Public Safety Fund increased $12.6 million, the Corporate Fund decreased $1.1 million, and the Health Fund increased $60.6 million. Additionally, the Election Fund decreased by $18.7 million, while the Annuity and Benefit Fund increased $3 million and Bond and Interest decreased $3.6 million.

This increase in General Fund's appropriations is due primarily to provisions for collective bargaining agreements, and the County's continuing commitment to the healthcare of its citizens.
The Annuity and Benefit Fund increase can be contributed to an increase in County obligations.

The decrease in the Election Fund occurs every other year as expenses rise and fall according to the cycle for County Wide elections.

The Bond and Interest Fund decrease is due to reduced capital programs.

POSITIONS

The total position count in FY 2009 is 534.4 FTE's less than in FY 2008. The Offices under the President, not including the special purpose funds, have 240.1 less FTE's. The special purpose funds for Offices Under the President have decreased by 54 FTE's. The other Elected Officials have 468.1 less FTE's in FY 2009 than in FY 2008, not including the special purpose funds. The special purpose funds for Elected Officials have increased by 99.4 FTE's. The Cook County Health & Hospitals System (CCHHS), not including the special purpose funds, have 130.4 more FTE's. The special purpose funds for CCHHS have decreased by 2.0 FTE's.

REVENUE

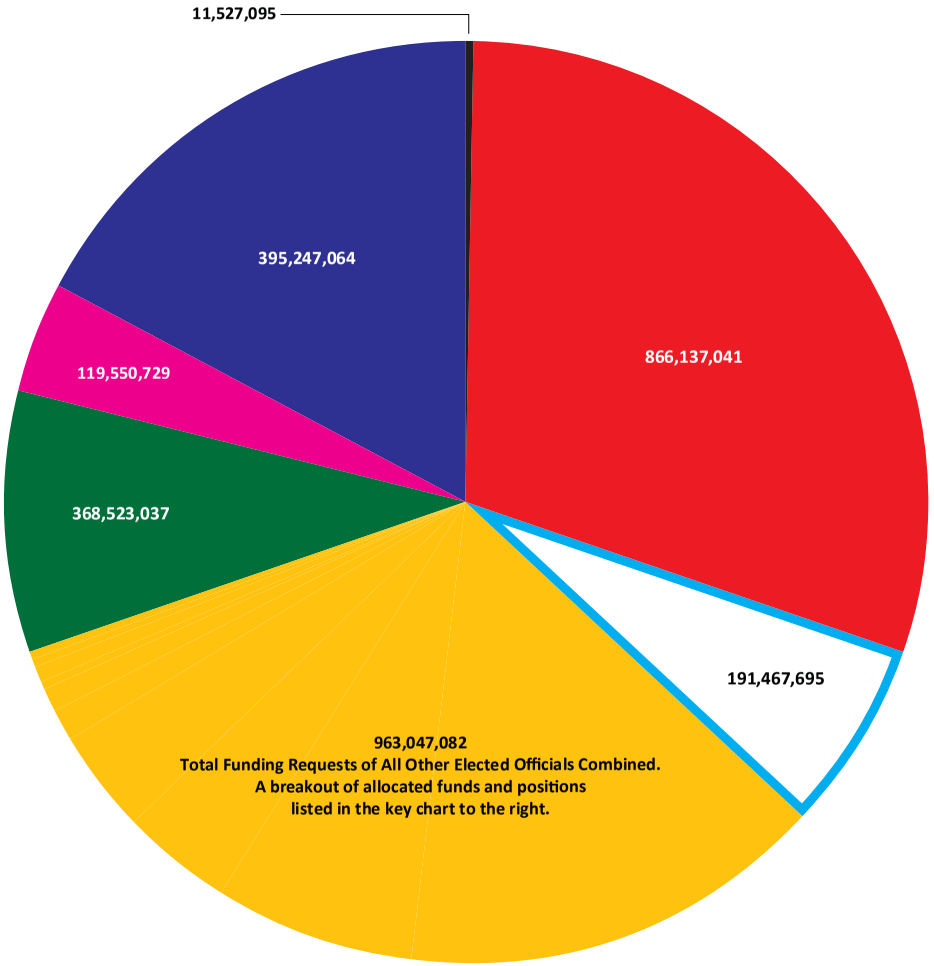
The estimated property tax levy for FY 2009 is $720.5 million, unchanged from the 2008 property tax levy. Fee revenue, home rule taxes, intergovernmental and miscellaneous incomes are expected to increase approximately $51.2 million.

ADDITIONAL SUMMARIES

Several additional summaries of budget information are provided in the Q Charts accompanying this section.

2009 Cook County Budget Breakout

By Dollar Amounts, In Areas Of Funding



- Allowance for Uncollected Taxes Total **$11,527,095**
- Health and Hospitals Systems Board Total **7,554.4 positions, $866,137,041**
- Cook County Board President Total* **2,138.5 positions, $191,467,695**
- Sheriff Total **6,814.1 positions, $435,909,669**
- Chief Judge Total **3,288.6 positions, $204,945,250**
- Clerk of the Circuit Court Total **2,027.6 positions, $118,205,980**
- State's Attorney Total **1,353.5 positions, $101,641,498**
- County Clerk Total **288.3 positions, $31,723,591**
- County Assessor Total **396.3 positions, $23,691,705**
- Recorder of Deeds Total **225.7 positions, $13,734,758**
- County Treasurer Total **130.9 positions, $13,113,813**
- Office of the County Commissioners Total **89.8 positions, $7,761,636**
- Board of Review Total **123 positions, $7,185,494**
- Board of Election Commissioners Total **4.0 positions, $4,051,985**
- Public Administrator Total **19.0 positions, $1,081,703**
- Fixed Charges Total** **$368,523,037**
- Grants Total*** **$119,550,729**
- Other Funds Total**** **$395,247,064**

***The following bureaus and their departments fall under the President's Budget Appropriations:**

Cook County Board President: *Office of the President; Department of Human Rights, Ethics, Women's Issues; Department of Public Affairs and Communications:*
County Auditor: Office of the Independent Inspector General: Administrative Hearing Board: Bureau of Administration: *Building and Zoning; Office of the Chief Administrative Officer; Environmental Control; Zoning Board of Appeals; MFT Illinois First (1st); Veterans' Assistance Commission; Public Defender; County Highway Department; Judicial Advisory Council; Medical Examiner; Animal Control Department; Emergency Management Agency; County Law Library; Office of Adoption Child Custody Advocacy; P.O.E.T. (President's Office of Employment Training):* **Bureau of Finance:** *Office of the Chief Financial Officer; Revenue; Risk Management; County Comptroller; Budget and Management Services; Contract Compliance; County Purchasing Agent:*
Bureau of Human Resources: *Department of Human Resources; Employee Appeals Board;* **Bureau of Technology:** *Office of the Chief Information Officer; Management of Information Systems; Telecommunication Operations; Office Technology; Geographical Information Systems:*
Bureau of Capital, Planning and Facilities Management: *Planning and Development; Capital Planning and Policy; Facilities Management:*

**Those accounts regarded as Fixed Charges subdivided as the Corporate or 490 Account at $39,824,962, for Public Safety or the 499 Account at $211,221,407, and the Health or 890 Account at $117,476,668. *The three departments that are referred to as Fixed Charges and Special Purpose Appropriations (490 Corporate Fund, 499 Public Safety Fund, and 899 Health Fund) are for items or costs that cannot readily be distributed to any one department within the respective funds. These are costs that are attributed to the fund and contribute to the operations of all or some of the departments of the respective fund. Major Cost is fringe benefits which includes Health Insurance. This is the second largest cost besides payroll in the overall budget.*

***Grants awarded to the County from Federal agencies at $111,442,599, grants awarded to the County from State Agencies at $7,503,499, and grants awarded through Public and Private Agencies at $604,631.

****Those accounts regarded as Other Funds subdivided as the Annuity and Benefits or Department 590 at $186,100,000, the Bonds and Interest or Department 700 at $209,147,064.

SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

Cook County Five-Year Revenue Projection

It's tough to make predictions, especially when they're about the future." - Yogi Berra

Introduction

Cook County, like most units of local government, has traditionally focused on historical detail when presenting information about long-term revenue and financial trends, and has limited it's projections to the current budget year.

While this conservative approach has its merits, in recent years it has become clear that a longer-term approach is needed. To this end, the 2008 budget included a long-term analysis provided by an outside non-profit organization. For 2009 this analysis has been brought in-house, and performed in greater detail. While forecasting can never be an exact science, we hope that the following will provide a helpful outline of the likely trends in the various revenues on which Cook County depends. Where possible we make our analysis as transparent as possible, by detailing the assumptions made, and charting the raw numbers used.

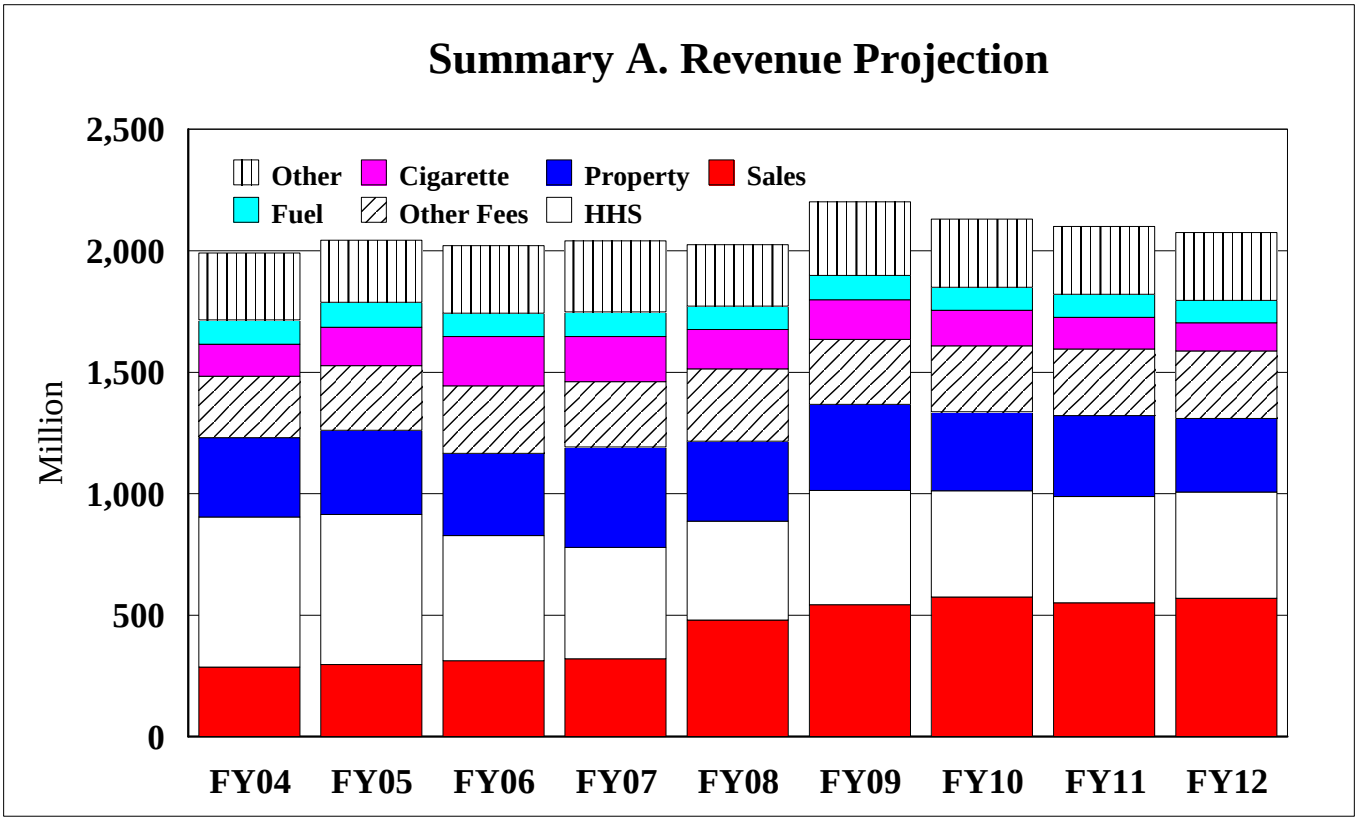
Overview

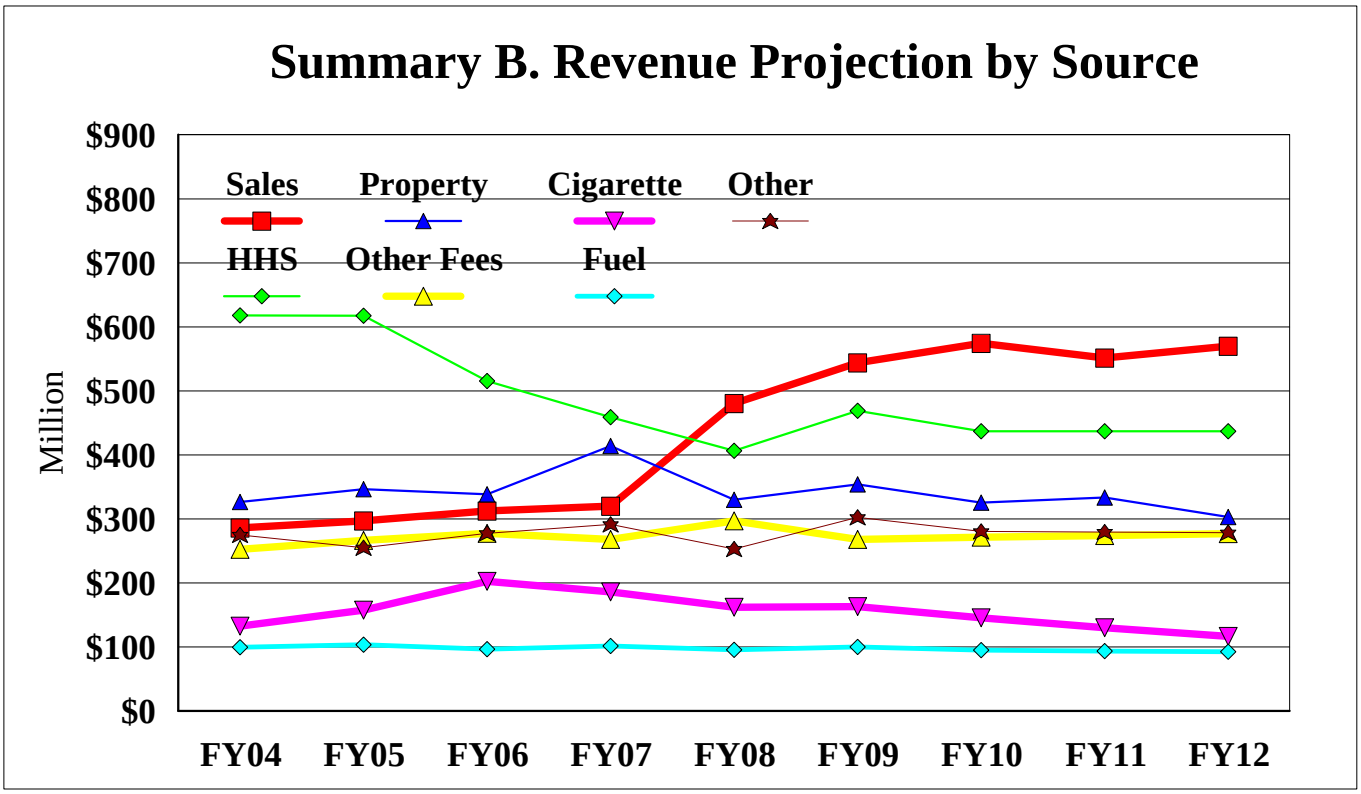
The economic stress being felt at the national level is also reflected in Cook County revenues. It can be seen in declines of sales tax revenues and revenues related to home sales and personal consumption, and in a decline of the proportion of patients in the County health system for which reimbursement is received. While the housing market is likely to begin a recovery within the timeframe of this forecast, housing related revenues will continue to be well below recent levels. There is a strong risk that the effects of past and future high oil prices and imports will create a "headwind" for the economy in general for the foreseeable future. Please note that, in general, departmental Revenue Estimates must be prepared before the beginning of the fiscal year, and therefore do not fully reflect the recent, very dramatic decline in the US economy. We suggest putting greater weight on the longer-term trends.

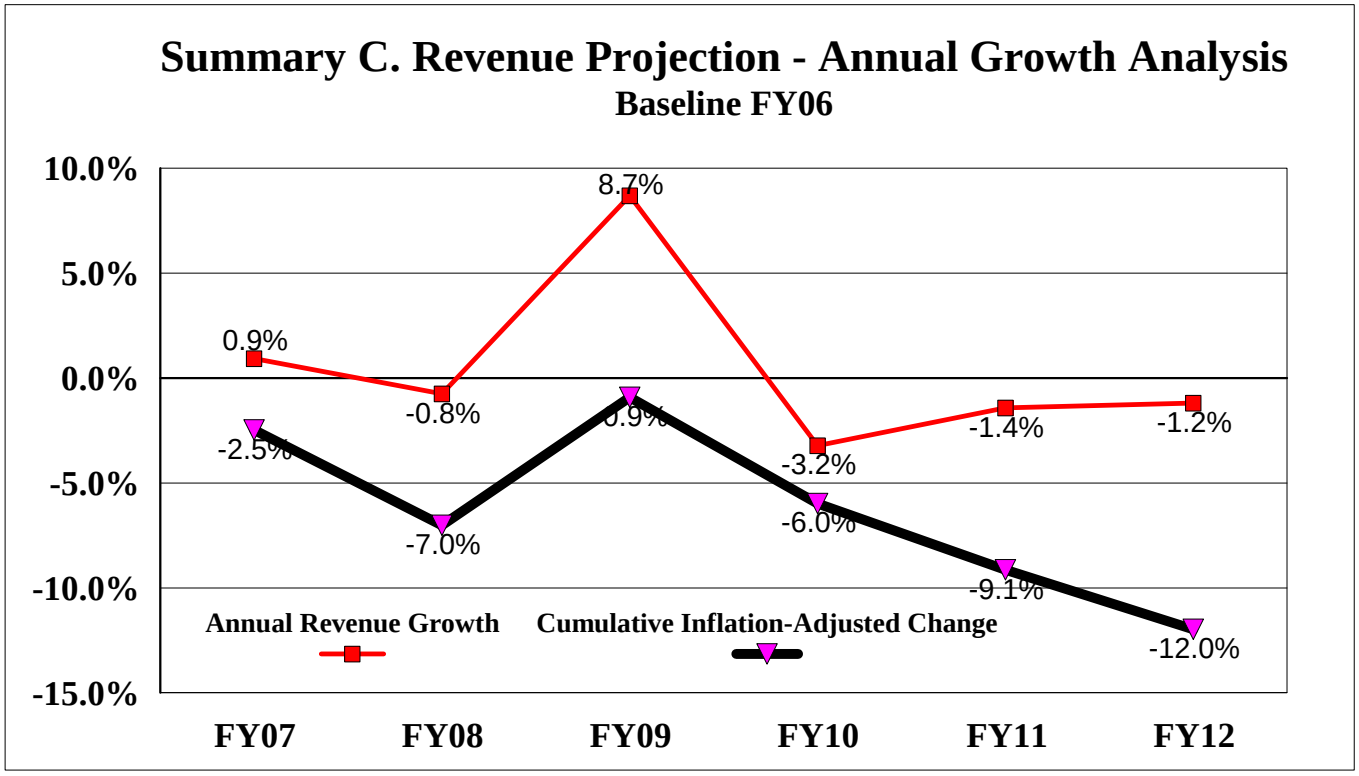
Summary charts A and B show how the mix of overall revenues has changed over time. In particular, we see that sales tax revenues have become more important, while Health System patient fees have declined.

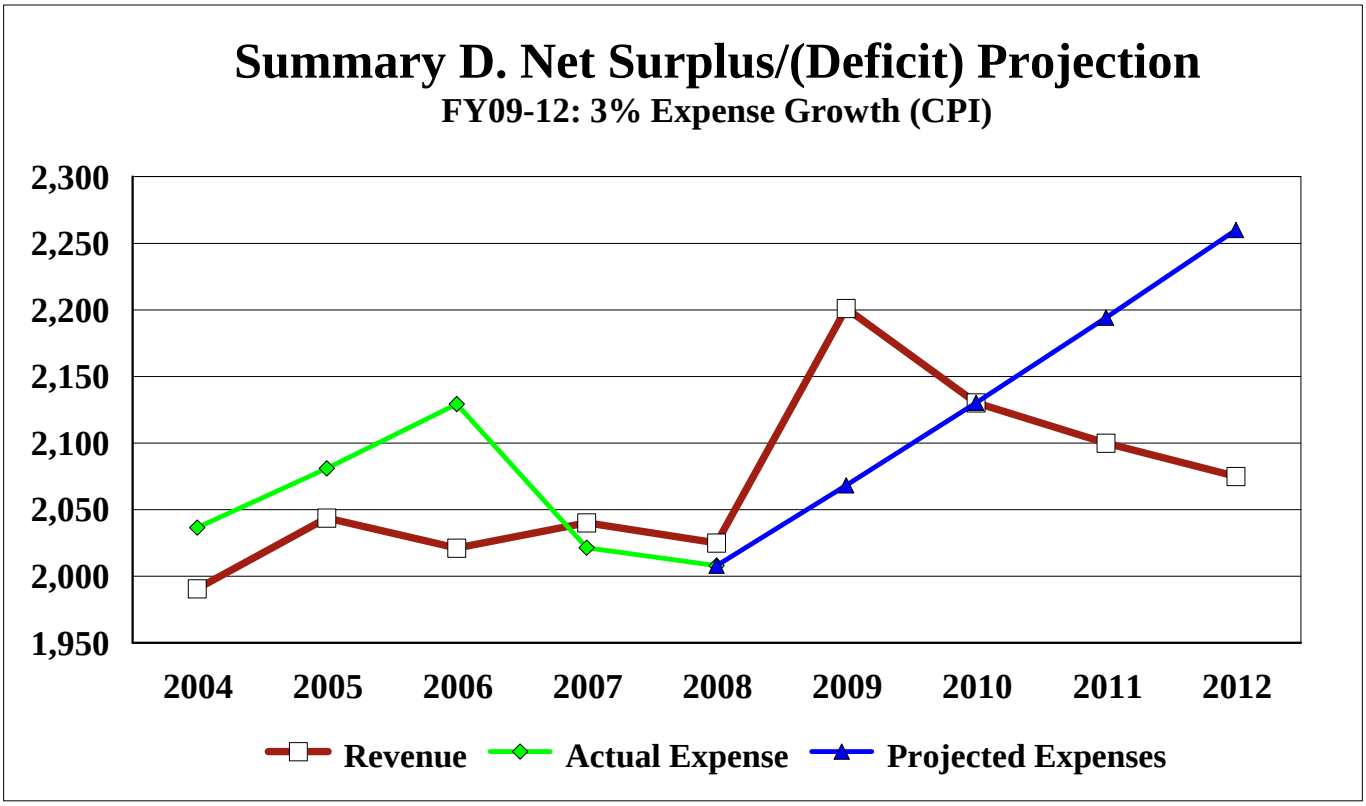
Chart C shows how revenue has grown since a baseline of FY06. We see that revenue is roughly flat in FY07-08, jumps sharply in FY09, declines in FY10, and is roughly flat FY11-12. Further, we see that cumulative growth, adjusted for inflation, is actually negative through FY12, with a total change of -12% by FY12.

We see in Chart D that revenues exceeded costs in FY07 and FY08 due to cost reductions. We see again that revenue appears likely to peak in FY09. Finally, we see that if cost increases return to a growth rate matching that of inflation (an average of 3% over the last 10 years) that costs will match revenues in 2010 and exceed revenues in 2011.


Summary A. Revenue Projection
Other
Cigarette
Property
Sales
Fuel
Other Fees
HHS
Million
2,500
2,000
1,500
1,000
500
0
FY04
FY05
FY06
FY07
FY08
FY09
FY10
FY11
FY12


Summary B. Revenue Projection by Source
Sales
Property
Cigarette
Other
HHS
Other Fees
Fuel
Million
$900
$800
$700
$600
$500
$400
$300
$200
$100
$0
FY04
FY05
FY06
FY07
FY08
FY09
FY10
FY11
FY12


Summary C. Revenue Projection - Annual Growth Analysis
Baseline FY06
10.0%
5.0%
0.0%
-5.0%
-10.0%
-15.0%
0.9%
-0.8%
8.7%
-3.2%
-1.4%
-1.2%
-2.5%
-7.0%
-0.9%
-6.0%
-9.1%
-12.0%
Annual Revenue Growth
Cumulative Inflation-Adjusted Change
FY07
FY08
FY09
FY10
FY11
FY12


Summary D. Net Surplus/(Deficit) Projection
FY09-12: 3% Expense Growth (CPI)
2,300
2,250
2,200
2,150
2,100
2,050
2,000
1,950
2004
2005
2006
2007
2008
2009
2010
2011
2012
Revenue
Actual Expense
Projected Expenses

Projected Annual Revenues and Expenses, by Source

	Actual					Dept. Estimate	Projection		
	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12
Property Taxes	326,506,952	346,320,922	338,610,392	413,814,308	333,321,462	354,279,384	325,549,736	333,640,782	303,194,659
Fees									
County Treasurer	45,114,193	52,408,798	60,918,931	54,478,980	82,744,156	60,000,000	60,000,000	56,280,000	52,734,360
Treasurer Indemnity	5,057,981	3,692,692	5,197,496	0	0	0	0	0	0
County Clerk	8,089,471	7,346,626	8,566,326	8,275,008	8,877,439	8,162,250	8,686,022	8,819,308	8,952,594
Recorder of Deeds	74,117,216	75,923,461	74,995,714	64,441,453	46,308,166	45,281,570	47,273,959	50,204,945	53,367,856
Building & Zoning	1,341,217	1,280,557	1,423,523	1,528,464	1,502,838	1,500,000	1,643,779	1,700,894	1,758,009
Environmental Control	2,580,171	2,692,547	2,372,118	3,257,906	4,311,489	3,400,000	3,927,637	4,137,527	4,347,417
Liquor Licenses	300,000	290,000	280,000	390,000	370,000	390,000	390,000	390,000	390,000
Cable TV Franchise	848,148	894,526	979,801	1,095,627	1,138,736	1,000,000	1,162,351	1,197,221	1,233,138
Clerk of Circuit Court	97,407,426	99,576,558	102,741,702	105,463,864	106,855,369	106,422,501	106,422,501	108,719,954	111,067,004
Sheriff	12,525,757	15,442,981	12,929,211	20,494,500	22,341,472	23,297,000	23,693,049	24,119,524	24,577,795
Public Guardian	1,441,963	1,822,916	1,948,679	2,445,986	2,263,388	1,900,000	1,900,000	1,900,000	1,900,000
State's Attorney	1,452,238	2,171,513	2,581,108	2,572,153	2,588,575	2,600,000	2,600,000	2,600,000	2,600,000
Supportive Services	79,032	74,582	66,471	74,794	64,834	75,000	75,113	75,220	75,327
Public Administrator	938,595	1,503,949	1,318,059	1,498,551	1,760,248	904,000	904,000	904,000	904,000
Court Services fee	1,299,843	1,463,288	1,452,933	1,517,469	9,558,426	11,400,000	11,400,000	11,400,000	11,400,000
County Assessor	0	0	0	321,632	505,046	488,400	488,400	488,400	488,400
Chief Judge	0	0	0	0	6,030,627	0	0	0	0
Red Light Violations Aut. Cam	0	0	0	0	0	1,100,000	1,100,000	1,100,000	1,100,000
Patient fees (Medicare,Medicaid,Private,3rd)	373,838,427	358,337,241	331,858,951	310,757,065	279,005,999	310,897,429	279,005,999	279,005,999	279,005,999
State & Fed. Medicaid Funding						27,000,000			
Patient fees-Medicaid Plan IGT/FMAP	244,200,000	259,124,192	183,363,046	148,283,016	127,270,439	131,250,000	158,250,000	158,250,000	158,250,000
Total fee revenue	870,631,678	884,046,427	792,994,069	726,896,468	703,497,247	737,068,150	708,922,810	711,292,991	714,151,898
Home Rule Taxes									
County Sales Tax	286,114,956	297,170,907	312,667,161	320,216,390	358,416,852	543,943,000	574,409,099	551,340,787	570,035,671
Gas Tax/Diesel	99,505,028	103,593,410	96,507,020	101,571,517	95,721,797	100,000,000	95,057,396	93,826,586	92,595,776
Cigarette Tax	131,390,602	157,224,102	203,713,363	186,039,426	162,180,286	163,000,000	145,775,315	130,370,813	116,594,149
Retail Sale of Motor Vehicles	3,594,956	3,566,945	3,362,431	3,327,075	2,810,637	2,765,000	2,609,006	2,428,155	2,247,304
Wheel Tax	980,147	976,831	1,992,999	2,142,890	2,070,830	2,000,000	2,000,000	2,000,000	2,000,000
Alcoholic Beverage Tax	25,722,785	25,818,269	26,459,083	26,936,312	27,093,088	27,000,000	27,000,000	27,000,000	27,000,000
County Use tax	51,611,991	51,439,019	49,838,321	50,450,339	44,858,687	46,000,000	43,841,556	43,841,556	43,841,556
Parking Lot/Garage Operations Tax	35,738,996	37,721,857	39,359,707	38,746,438	38,314,638	39,500,000	39,500,000	39,500,000	39,500,000
Amusement tax	14,556,582	16,043,075	18,475,672	20,285,943	21,779,492	22,000,000	23,619,746	25,358,746	27,225,779
Total home rule taxes	649,216,043	693,554,415	752,375,757	749,716,330	753,246,307	946,208,000	953,812,118	915,666,643	921,040,236
Intergovernmental Revenues									
Motor Fuel Tax Grant	32,000,000	32,000,000	34,500,000	34,500,000	34,500,000	43,500,000	42,630,000	41,777,400	40,941,852
Retailer's Occupation Tax	4,873,938	5,486,987	5,657,933	4,999,536	4,066,399	4,400,000	4,334,000	4,268,990	4,204,955
State Income Tax	7,949,505	9,036,083	9,809,095	10,478,484	11,178,664	10,500,000	10,500,000	10,500,000	10,500,000
Unknown Heirs Legal Settlement	14,136,589	0	0	0	0	0	0	0	0
Operating Transfer Corp Fund	12,218,617	0	0	0	0	0	0	0	0
Off Track Betting Commission	2,839,613	2,568,645	2,668,202	3,045,511	3,119,035	3,000,000	3,103,256	3,174,981	3,246,706
Probation Off, Juvenile CT & JTDC	22,082,362	17,040,173	17,195,004	18,876,480	18,714,435	16,843,575	14,540,238	13,593,957	12,647,675
Reimb. Motor fuel & indirect cost	14,300,961	17,467,601	15,508,634	14,931,913	12,698,999	12,500,000	11,557,159	10,685,435	9,879,462
Transfer from Forest Preserve	0	0	0	13,291,066	0	0	0	0	0
Total Intergovernmental rev	110,401,585	83,599,489	85,338,868	100,122,990	84,277,532	90,743,575	86,664,653	84,000,762	81,420,650
Other Revenues									
Interest Earnings - Transfer Out	15,975,474	15,963,146	28,867,433	0	2,500,000	18,000,000	18,000,000	18,000,000	18,000,000
Sale of Real Estate	0	0	0	9,830,821	19,750	17,500,000	0	0	0
Bail Bond Forfeitures	24,526	36,854	132,567	0	0	0	0	0	0
Miscellaneous Fees	16,583,722	20,057,712	23,945,671	39,630,542	151,621,312	37,298,001	37,298,001	37,298,001	37,298,001
Total other revenues	32,583,722	36,057,712	52,945,671	49,461,363	154,141,062	72,798,001	55,298,001	55,298,001	55,298,001
Revenue Total	1,989,339,980	2,043,578,965	2,022,264,757	2,040,011,459	2,028,483,610	2,201,097,110	2,130,247,318	2,099,899,180	2,075,105,444
Expenses [1]	2,036,633,247	2,081,066,520	2,129,355,474	2,021,451,666	2,008,087,753	2,068,330,386	2,130,380,297	2,194,291,706	2,260,120,457

[1] sources: FY04-FY08 from Budget Citizen's Summary, Q-1 Total General Fund Expenditures. FY09-12 based on FY08 with 3% annual growth.

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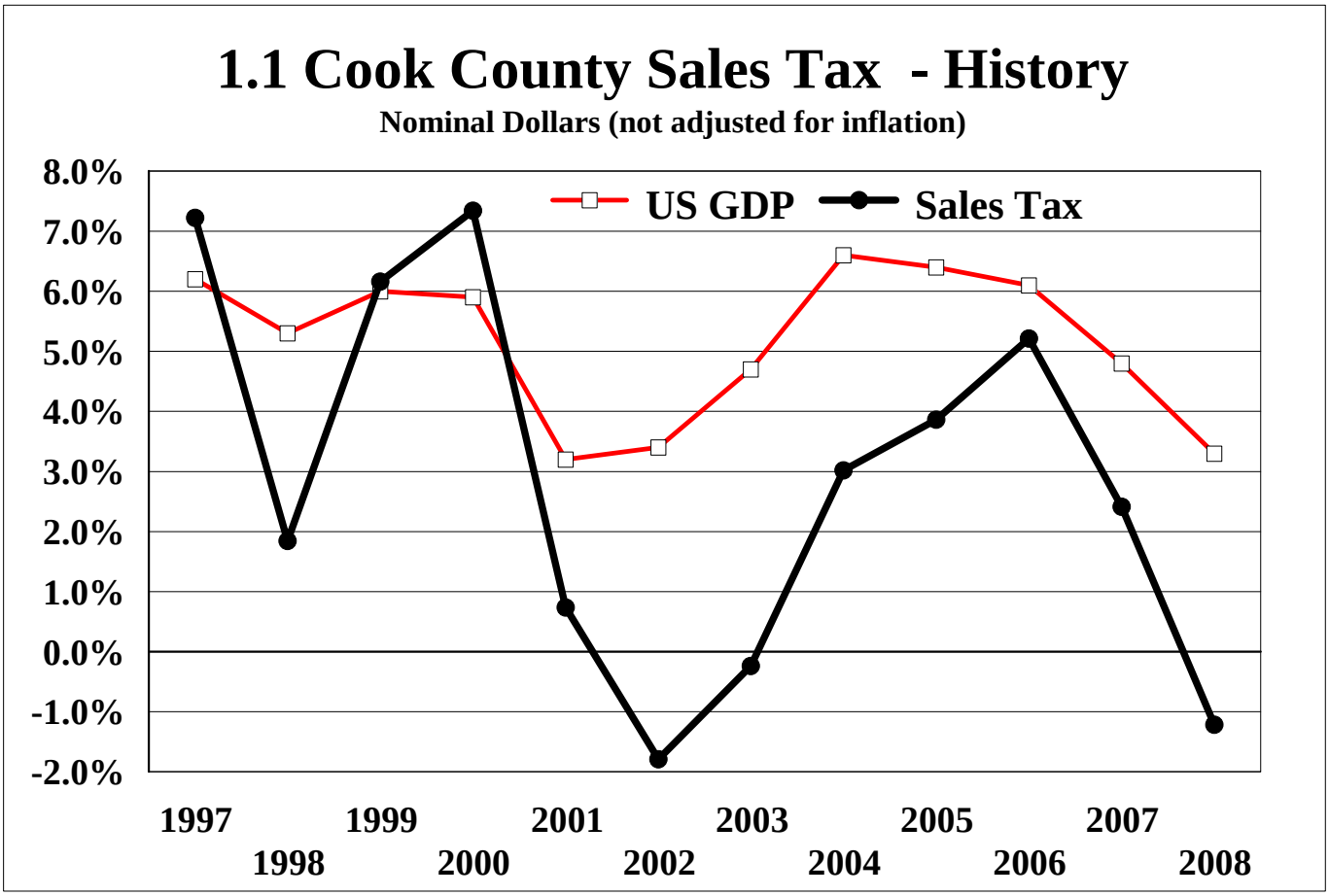
Individual Revenue Analysis and Projections

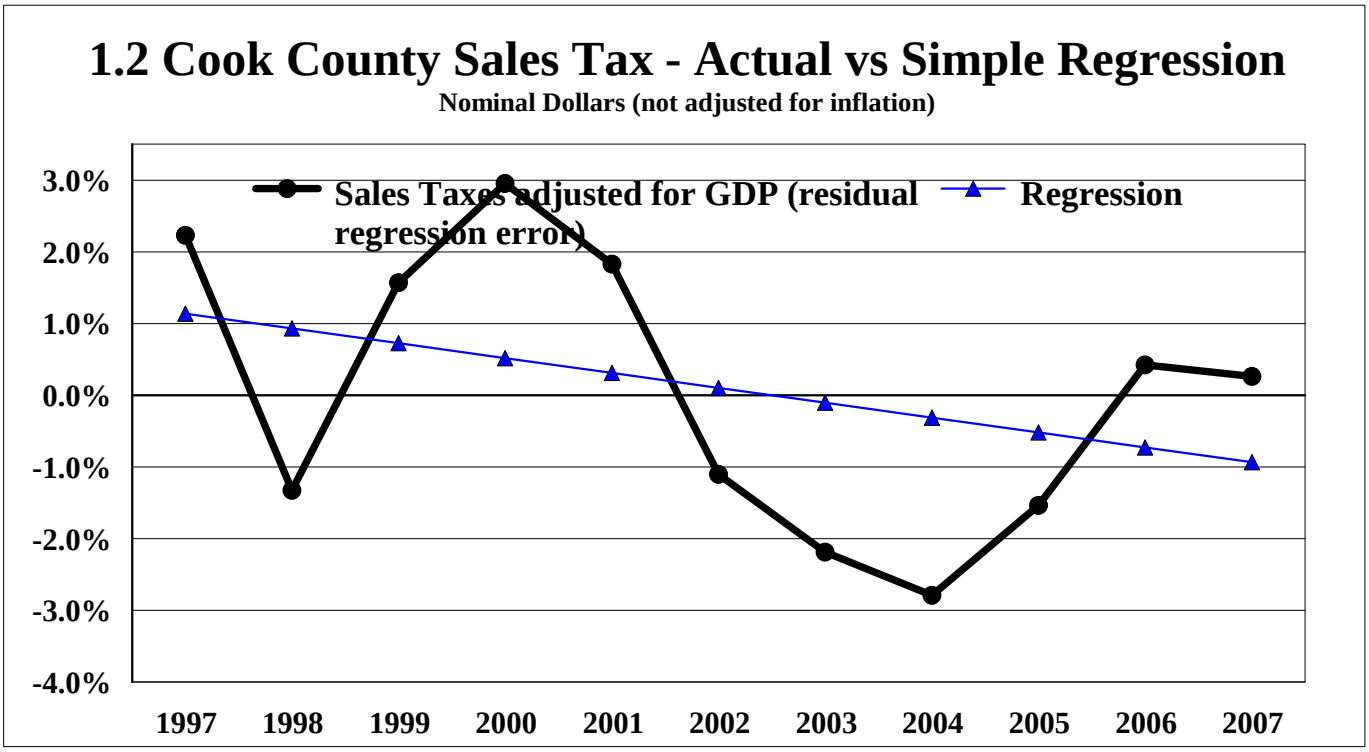
Cook County Sales Tax Growth Projection

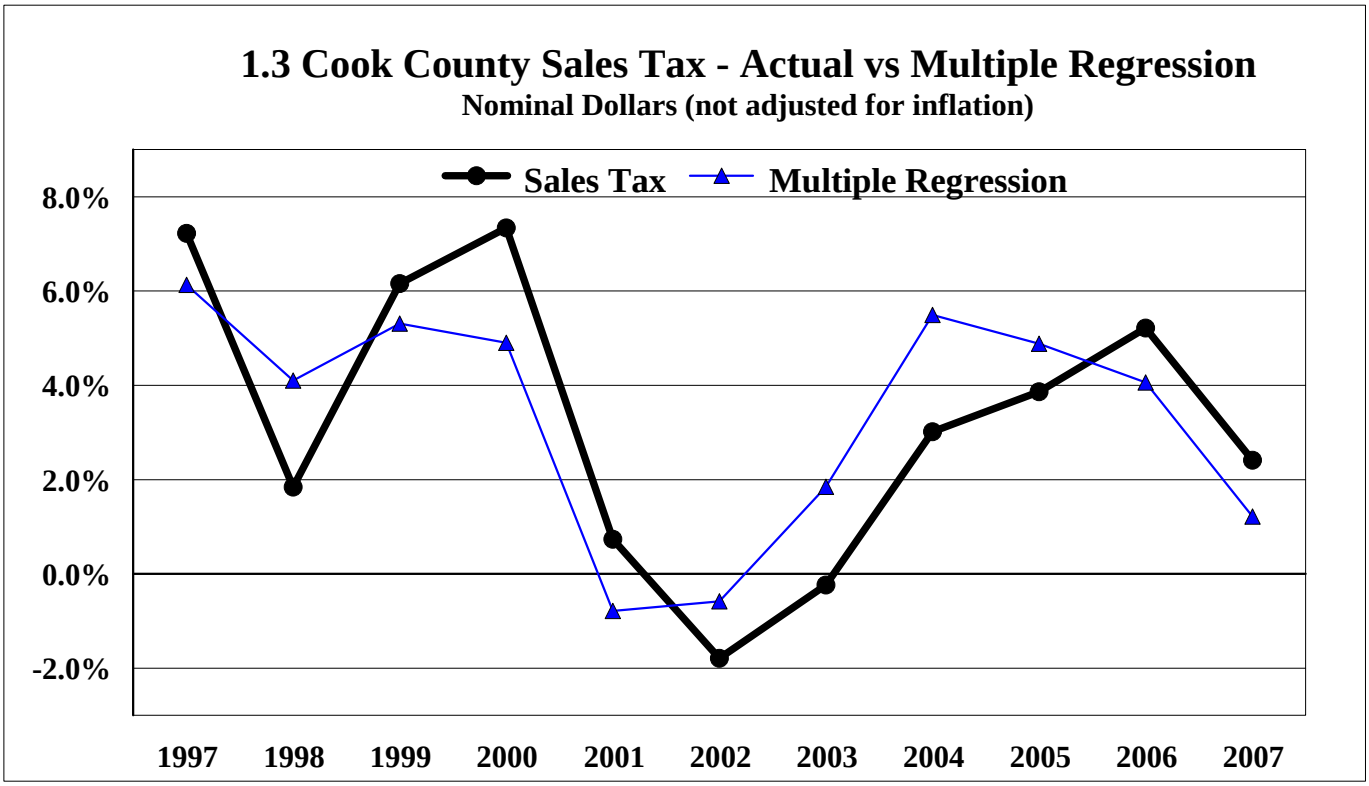
Sales taxes are closely related to general economic activity, or Gross Domestic Product. We used national GDP statistics, as they are easily available, both for historical data and for projections.

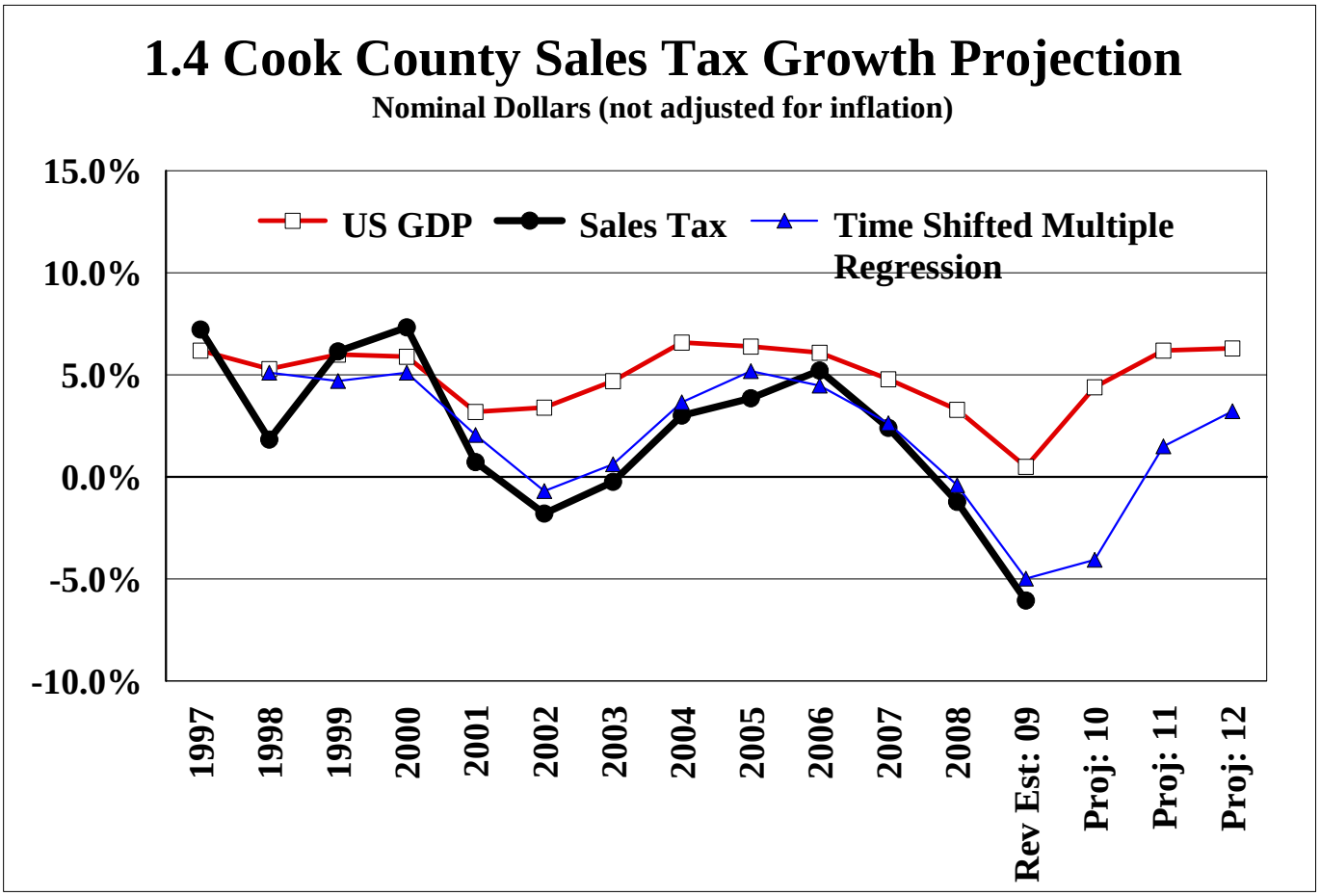
Linear regression of historical US GDP vs Cook County sales taxes found a strong relationship (R squared of 66%), as shown in chart 1.1 below. If we subtract the predicted level of sales taxes, we find the relationship shown in chart 1.2 -an unexplained decline in sales tax growth relative to GDP. Logical explanations include increasing preference on the part of consumers for non-taxed on-line shopping sales channels and out-of-county stores, as well as a declining share of GDP for taxed goods relative to non-taxed goods and services. Finally, if we include both GDP and a linear decline in a multiple regression equation, we obtain the prediction shown in chart 1.3.

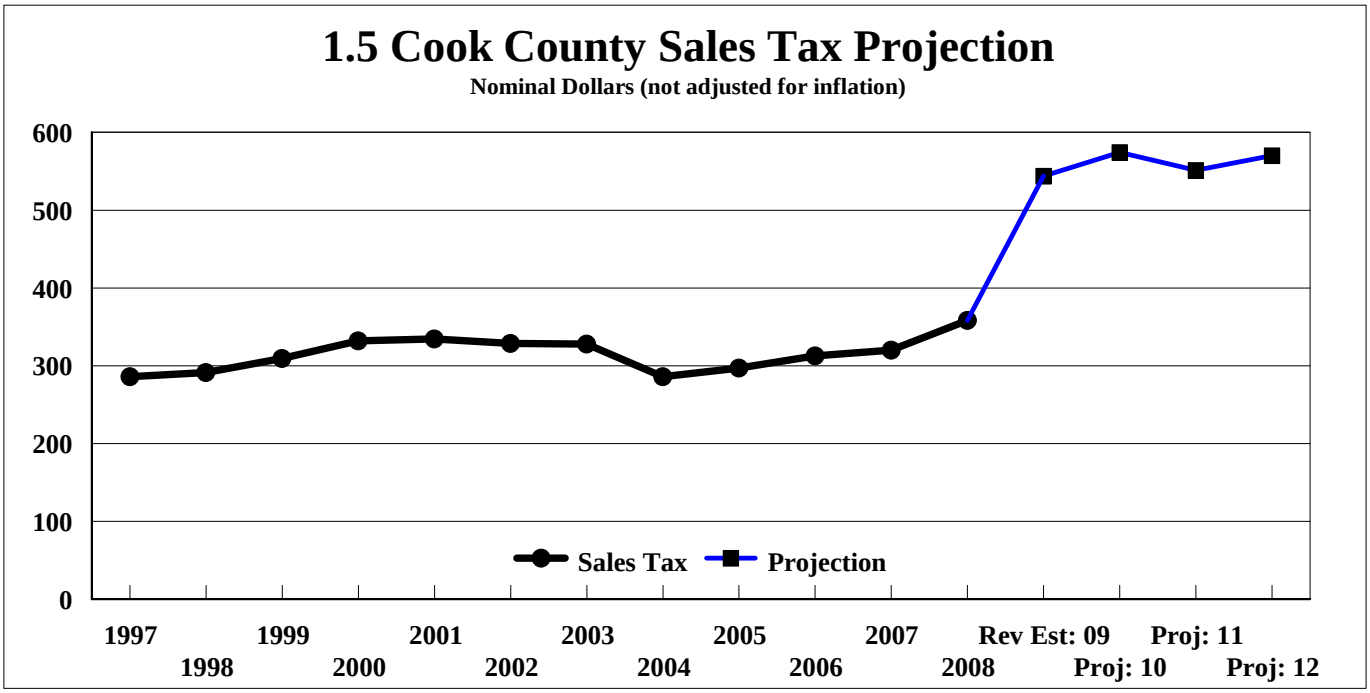
We see that there is a noticeable lag between changes in GDP and sales taxes, of roughly 6 months, which is in part explained by a 3 month lag in sales tax collection. We can, therefore, project years 2008 and later as shown in chart 1.4. We see that underlying sales stagnate in 2008, fall sharply in 2009 and again in 2010, and begin to recover in 2011-12. Please note that projected sale tax collections, as shown in chart 1.5, reflect the TAN repayment in 2009 and a reduction of the sales tax rate to 1.5% in 2010.




1.2 Cook County Sales Tax - Actual vs Simple Regression
Nominal Dollars (not adjusted for inflation)
Sales Taxes adjusted for GDP (residual regression error)
Regression
3.0%
2.0%
1.0%
0.0%
-1.0%
-2.0%
-3.0%
-4.0%
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007


1.3 Cook County Sales Tax - Actual vs Multiple Regression
Nominal Dollars (not adjusted for inflation)
Sales Tax
Multiple Regression
8.0%
6.0%
4.0%
2.0%
0.0%
-2.0%
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007


1.4 Cook County Sales Tax Growth Projection
Nominal Dollars (not adjusted for inflation)
15.0%
10.0%
5.0%
0.0%
-5.0%
-10.0%
US GDP
Sales Tax
Time Shifted Multiple Regression
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
Rev Est: 09
Proj: 10
Proj: 11
Proj: 12


1.5 Cook County Sales Tax Projection
Nominal Dollars (not adjusted for inflation)
600
500
400
300
200
100
0
Sales Tax
Projection
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
Rev Est: 09
Proj: 10
Proj: 11
Proj: 12

Cook County Gasoline Tax Growth Projection

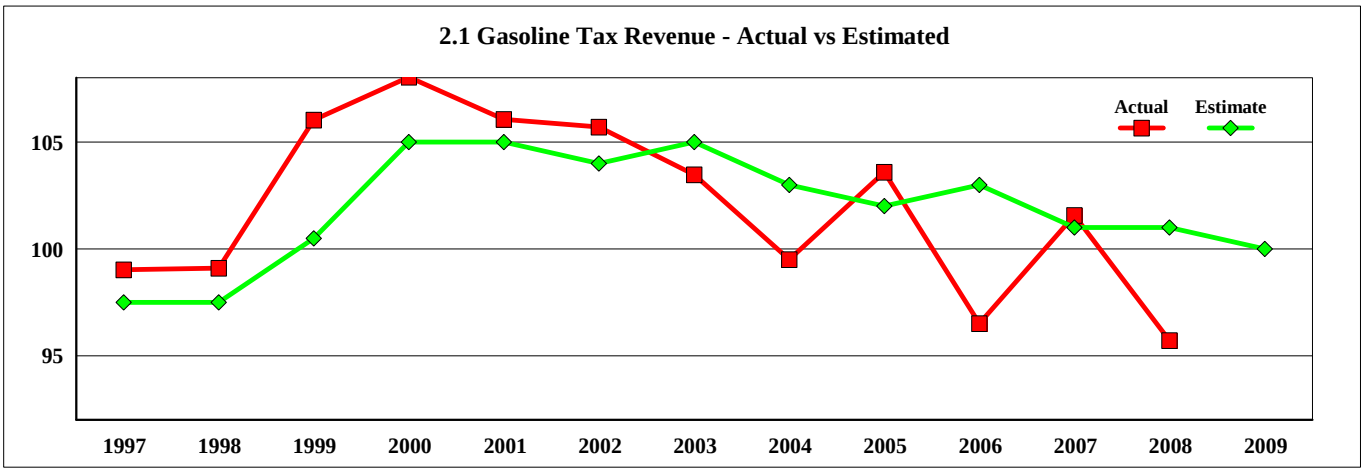
Gasoline taxes are closely related to fuel prices, as well as GDP.

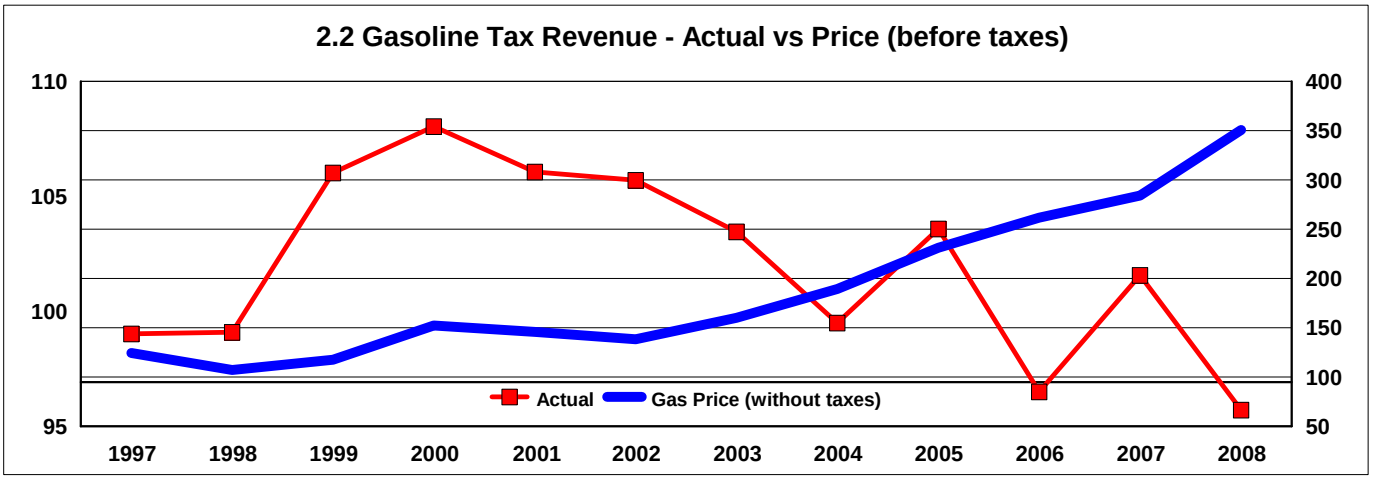
A review of 1 year estimates found that recently gas tax revenue has tended to be below expectations. as shown in chart 2.1 below. If we compare gas tax revenue to gas prices, we find the relationship shown in chart 2.2 - falling revenues, apparently caused by rising gas prices. A simple linear regression over time gives the prediction shown in chart 2.3.

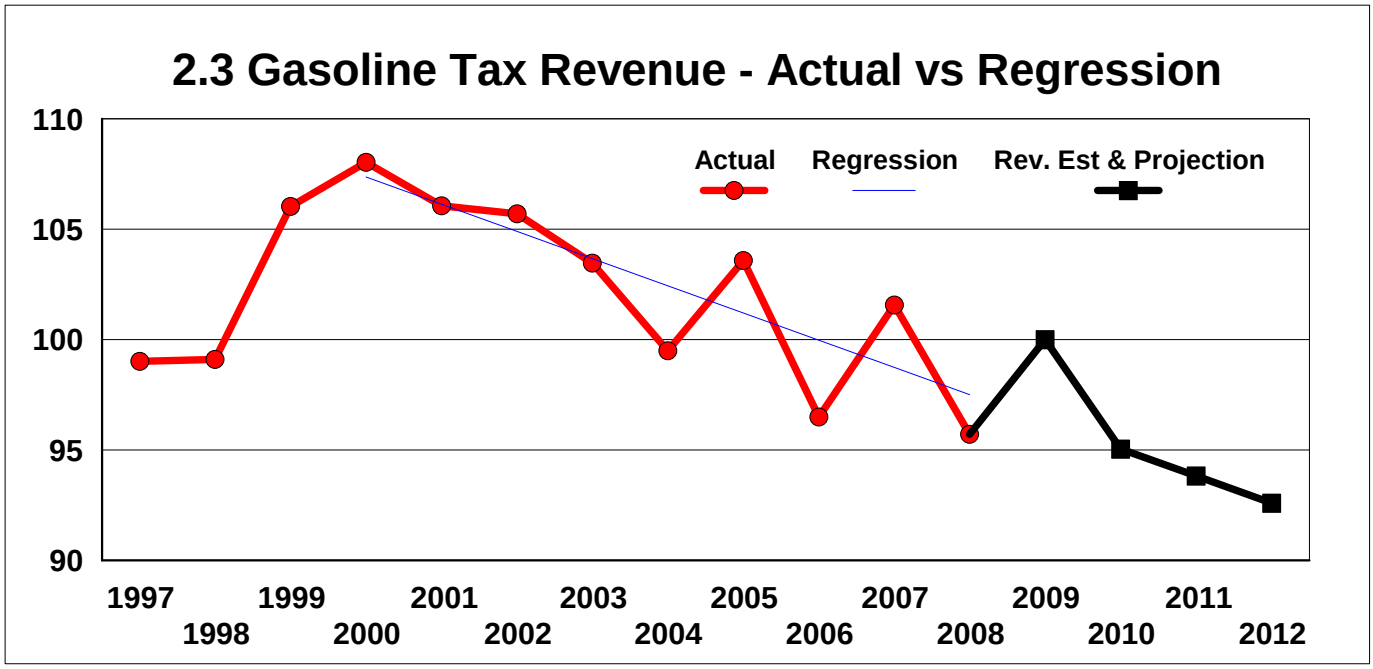
The Federal Bureau of Transportation indicates that Vehicle Miles Travelled (VMT) began to fall year-over-year in 2008 for the first time since the 1979 oil shock. The fall was a substantial 4.3% from March 2007 to March 2008. This suggests that rising gas prices were having a double effect: rising costs were making driving more expensive; these costs were reaching the level where drivers must adjust in some way to economize; and drivers were starting to regard price increases as a permanent phenomenon, for which they had to make large adjustments.

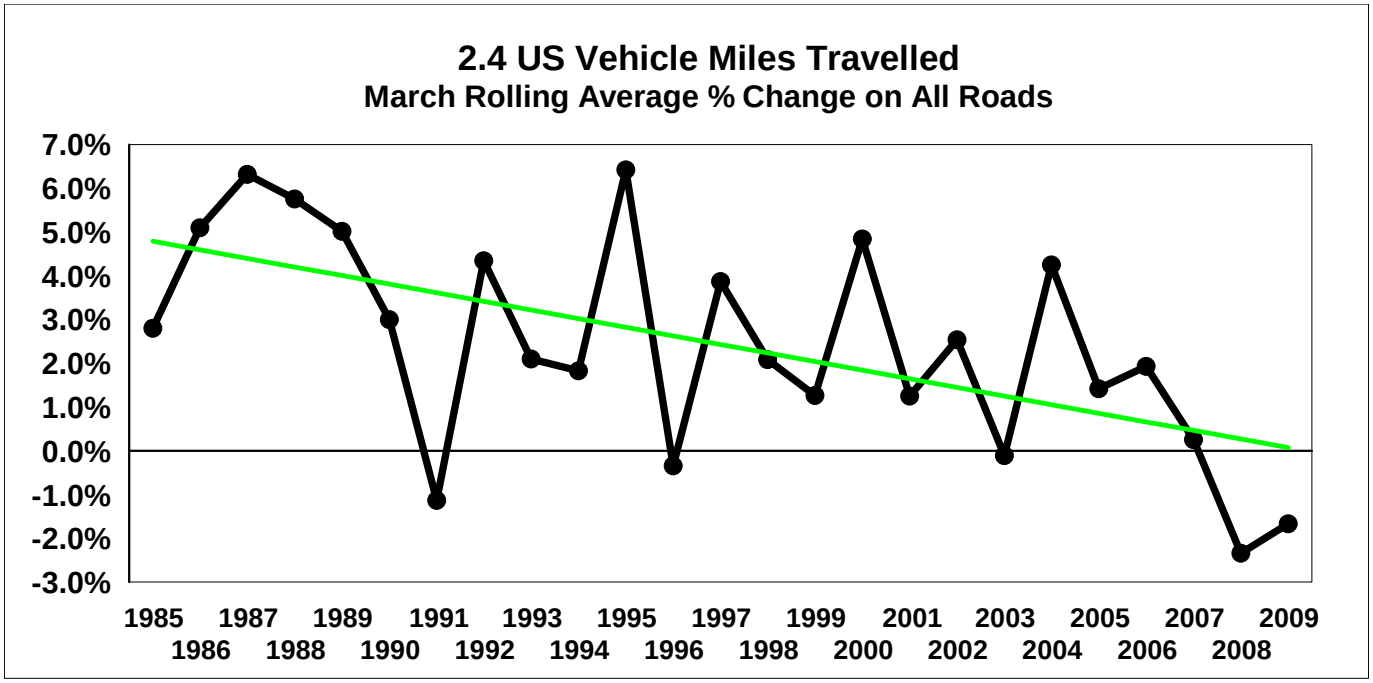
We see in Chart 2.4 how the gradual decline in VMT growth has suddenly turned into a historically unusual sharp decline (http://www.fhwa.dot.gov/ohim/tvtw/08jultvt/page2.cfm), affecting both fuel tax and use tax revenues. At this point we continue to see declines in gasoline consumption and VMT despite lower oil prices, and it appears likely that the current recession will continue to suppress gasoline consumption.

When the recession ends and world demand returns, there appears to be a high risk high oil prices will return.





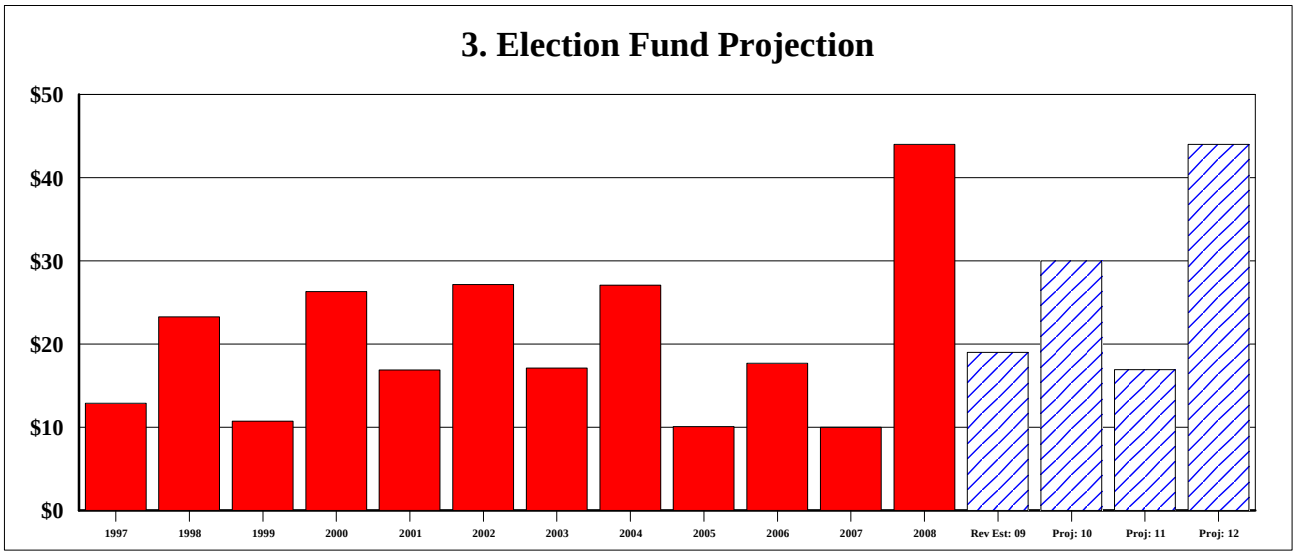

2.3 Gasoline Tax Revenue - Actual vs Regression
Actual
Regression
Rev. Est & Projection
110
105
100
95
90
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
2009
2010
2011
2012


2.4 US Vehicle Miles Travelled
March Rolling Average % Change on All Roads
7.0%
6.0%
5.0%
4.0%
3.0%
2.0%
1.0%
0.0%
-1.0%
-2.0%
-3.0%
1985
1986
1987
1988
1989
1990
1991
1992
1993
1994
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
2009

Cook County Election Fund Projection

Election costs have a direct effect on the General Fund, as property taxes reserved for these costs are not available to the General Fund.

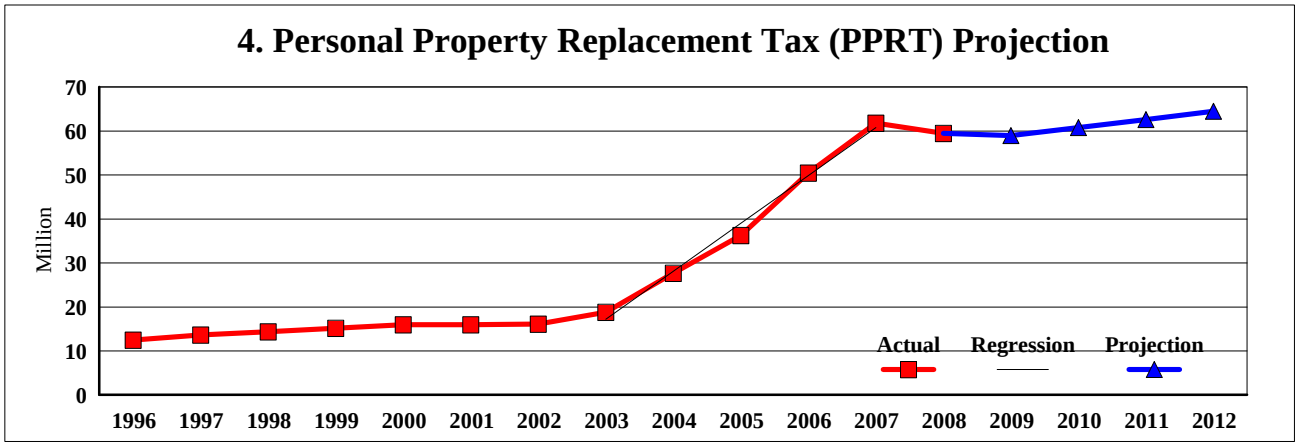
Chart 5 shows how Election Fund costs have varied. We see that costs are cyclic: election off years, such as 2005 and 2007 are the least expensive, local election years without presidential elections are higher, and presidential elections are most costly. We can see that costs rose in the early 2000's, fell in in the period 2005-2007, and rose sharply in 2008.



Cook County Personal Property Replacement Tax (PPRT) Projection

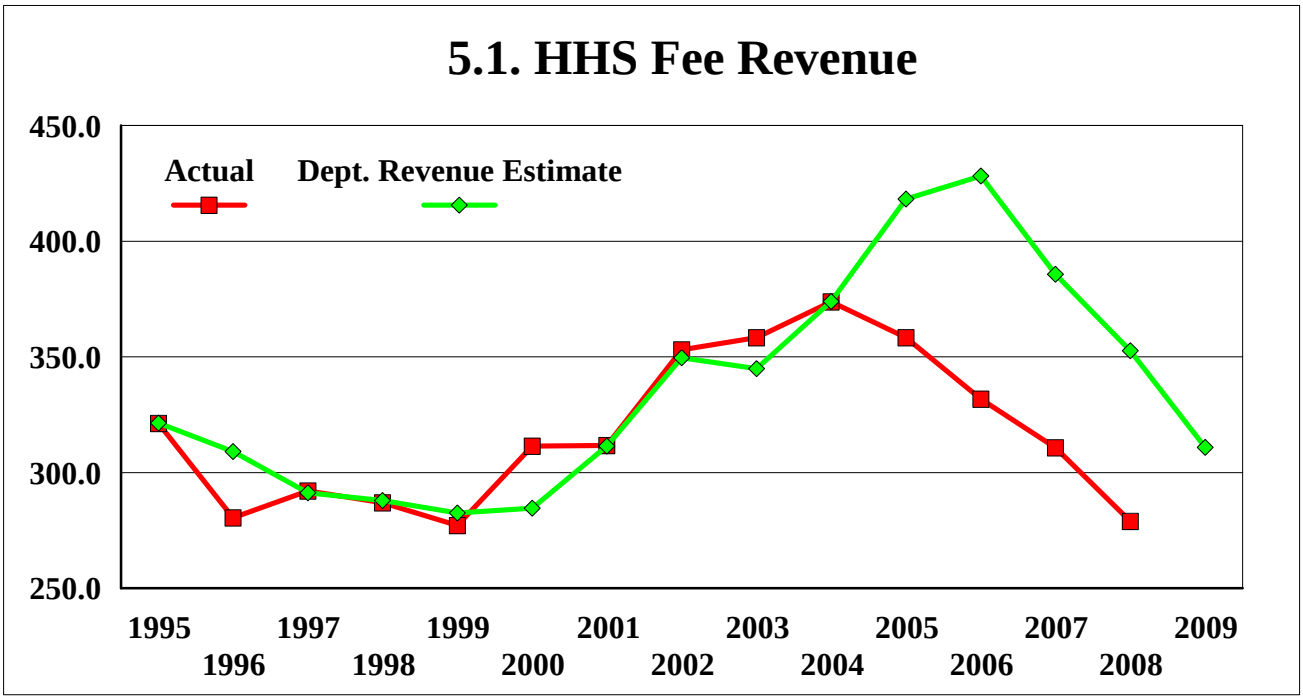
Like several costs, PPRT revenue has a direct effect on the General Fund, as property taxes replaced by these revenues are available to the General Fund. Chart 6.1 shows how PPRT revenues have varied. We see that revenues have increased sharply since 2003. The chart shows the trend over the period from 2003 to 2007.

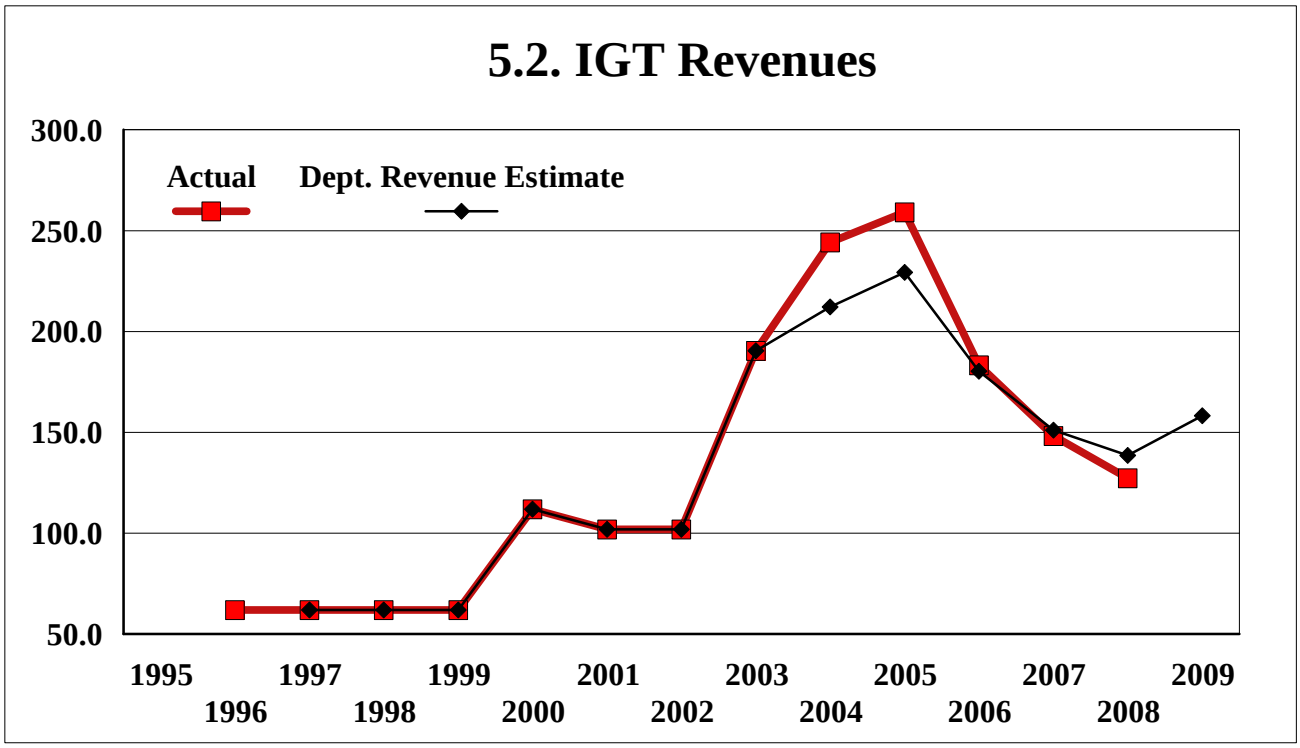
We see that revenues were stable from 1996 to 2003, increased consistently from 2003 to 2007 (as shown by the linear regression) and declined by 3.8% in 2008. Succeeding years are projected as flat for one year, then recovering to 2007 levels and growing thereafter at the rate of inflation.

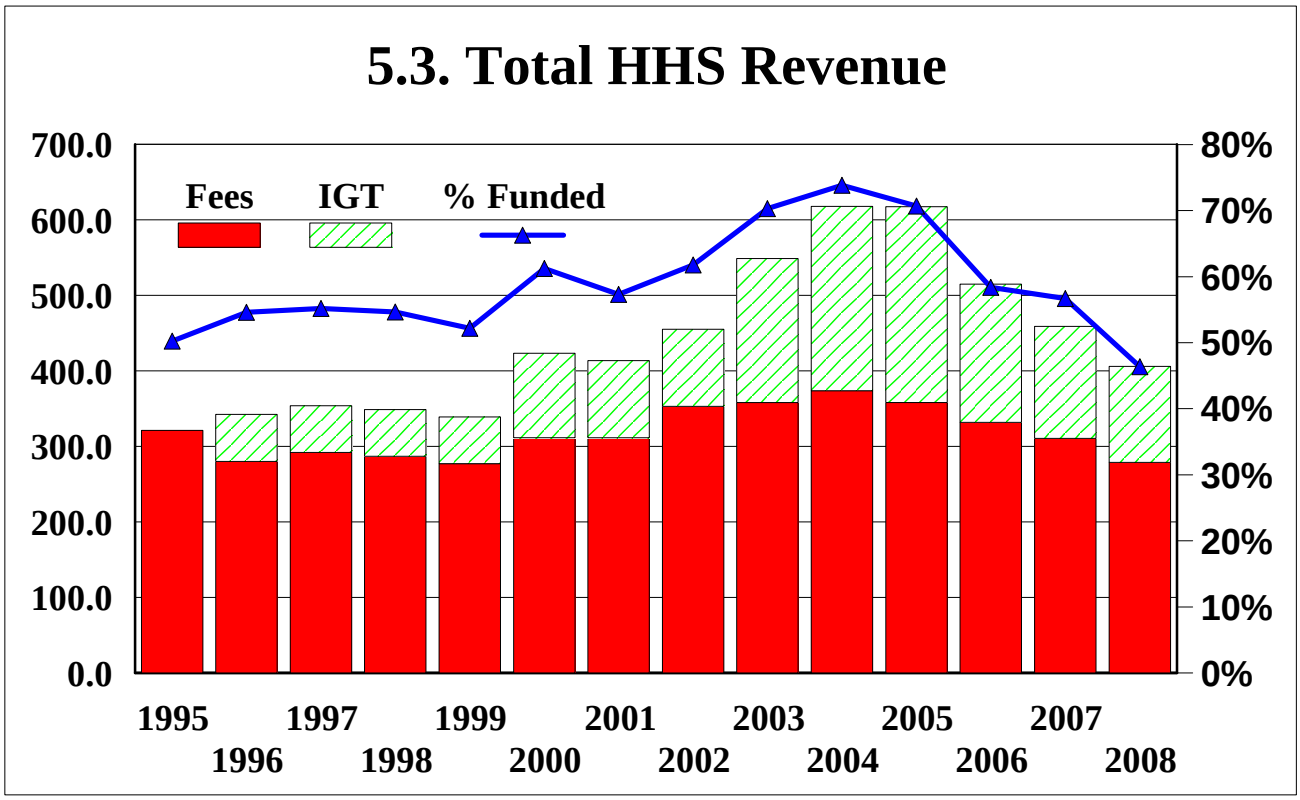


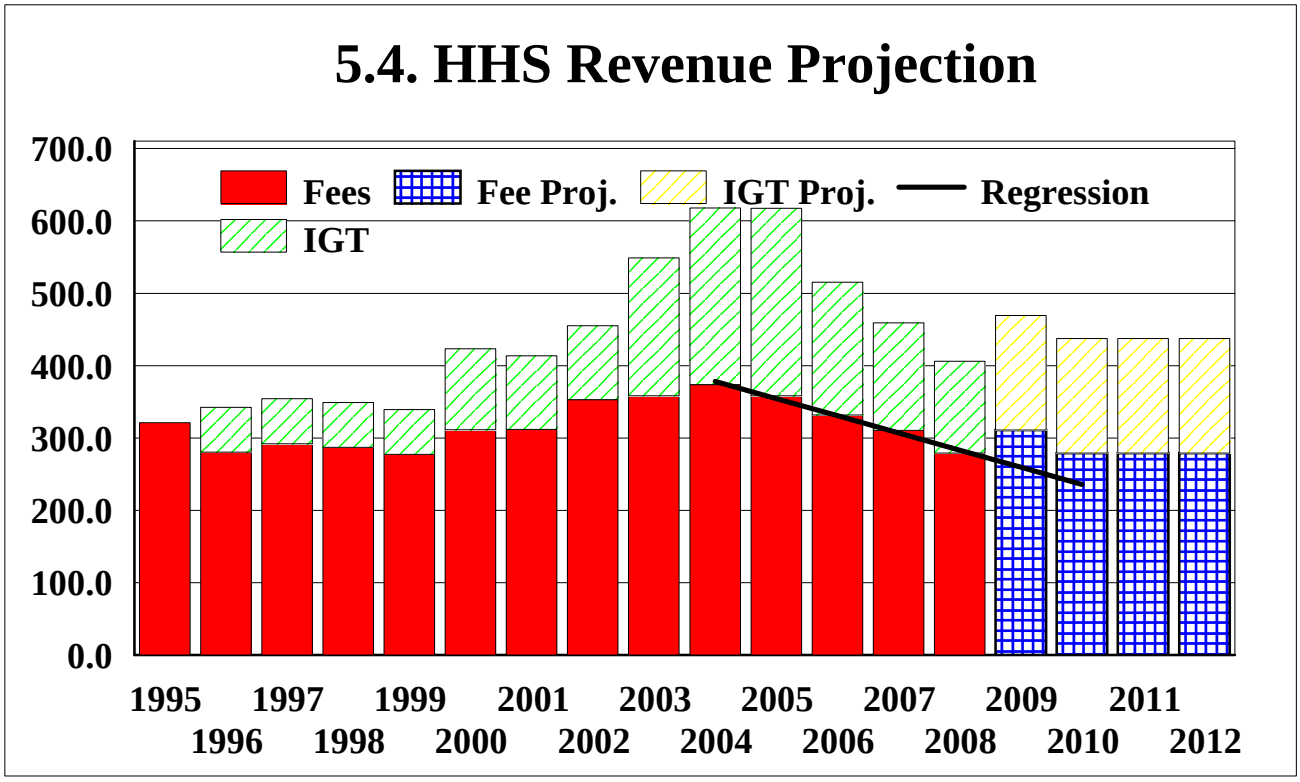
Cook County Health and Hospital System Projections

We see that recently Health System patient fee revenues peaked in 2004 and began a steep and accelerating decline. Notably, prior year revenue estimates have not predicted this decline accurately in any year since that time. Based on an encouraging 1st quarter of FY09, we assume that the long-term declining trend is halted in FY10, and that FY10-12 revenues are stabilized at the level of FY08. Please note that "IGT" includes all supplemental Medicaid revenues.



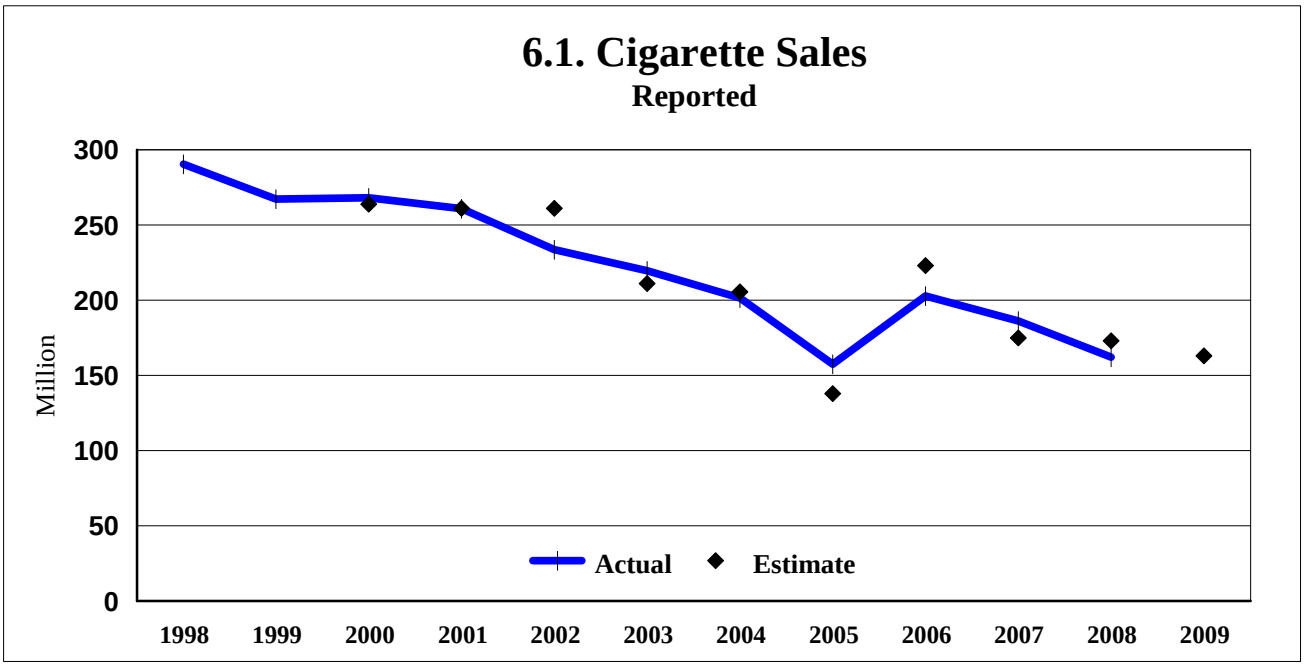


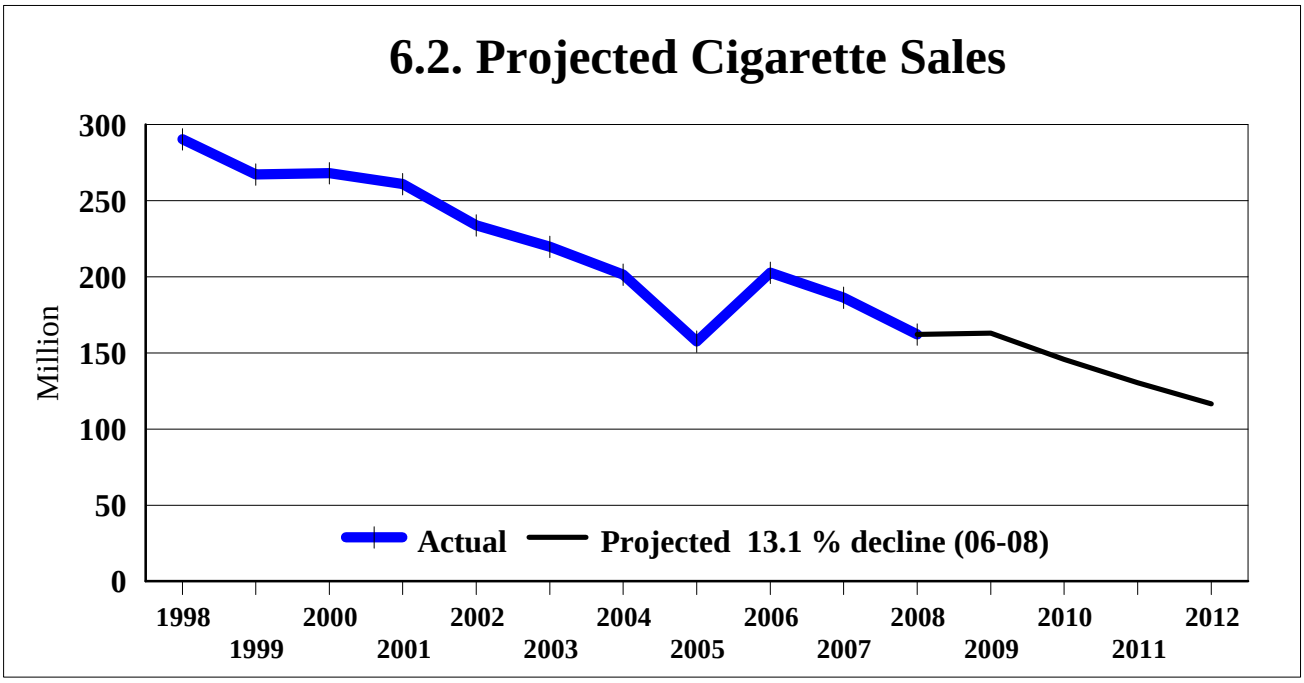

5.3. Total HHS Revenue
Fees
IGT
% Funded
700.0
600.0
500.0
400.0
300.0
200.0
100.0
0.0
80%
70%
60%
50%
40%
30%
20%
10%
0%
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008


5.4. HHS Revenue Projection
Fees
Fee Proj.
IGT Proj.
Regression
IGT
700.0
600.0
500.0
400.0
300.0
200.0
100.0
0.0
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
2009
2010
2011
2012

Cook County Cigarette Tax Projection

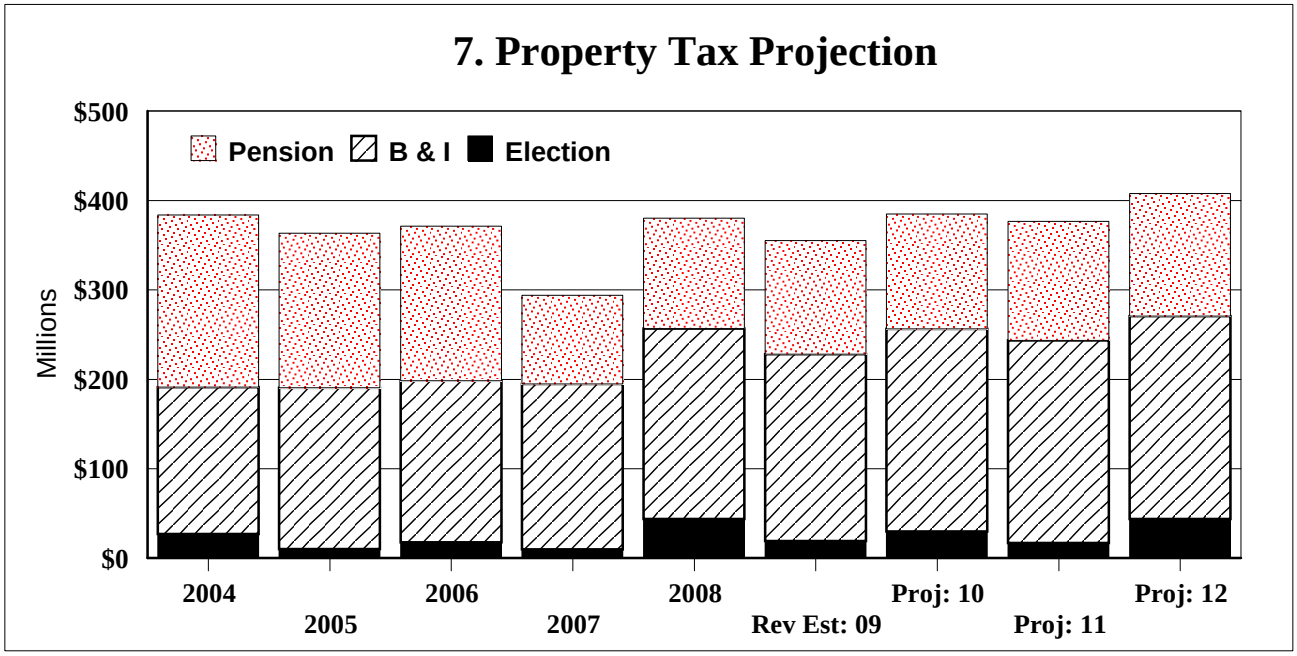
Cigarette taxes are unusually difficult to project, due to their sensitivity to price and tax level. Chart 8.1 shows how cigarette sales volumes (calculated from tax revenues) have varied, and compares actual sales to year-earlier estimates. We see that there is substantial variation, and that estimate errors have alternated in positive and negative directions, with a very low average error of .2%. We see that sales have declined sharply in every year since 2001 at an average compounded annual rate of 12.3% (excluding 2006, due to an enforcement effort), and in the last two years, at an average rate of 13.1%. Chart 8.2 shows a stabilization in 2009 due to improved enforcement, and projects 2010-2012 sales volumes based on the historical 13.1% decline rate.





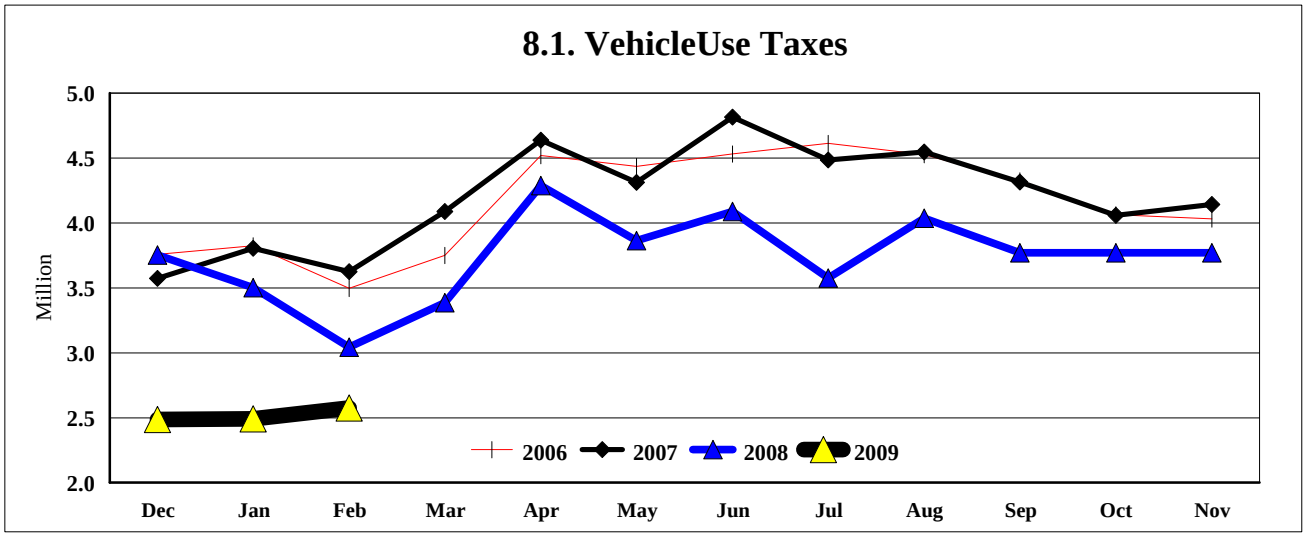
Cook County Property Tax Projection

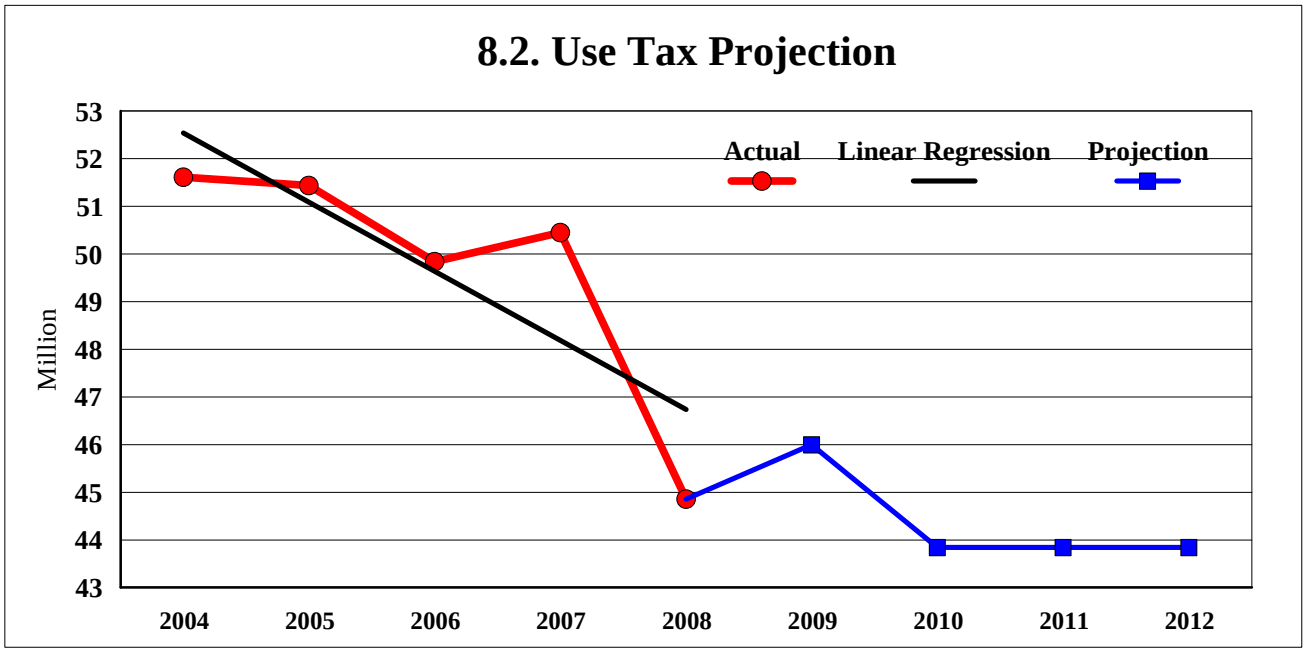
While property taxes are, by Cook County policy, fixed at about $720 million, the available revenue must be applied to several categories of expense before it is available for application to the General Fund. These include Election costs, Bond and Interest payments, and Pension contributions. Charts 3, 4 and 5 show how these costs have varied. Chart 9, below, shows how this affects the available net revenues. We see that these claims on property taxes are reasonably stable, with a slight uptrend and noticeable increases during presidential election years.



Cook County Use Tax Projection

Use taxes are levied on vehicle sales, and therefore are sensitive to both the general economy and fuel costs. Chart 10.1 shows how tax revenues were fairly stable from 2006 to 2007, but are declining in 2008. We see in Chart 10.2 that there is a long-term gradual decline in revenues. The chart projects sales volumes based on a linear regression for 2010 and assumes stabilization for 2011 and 2012.

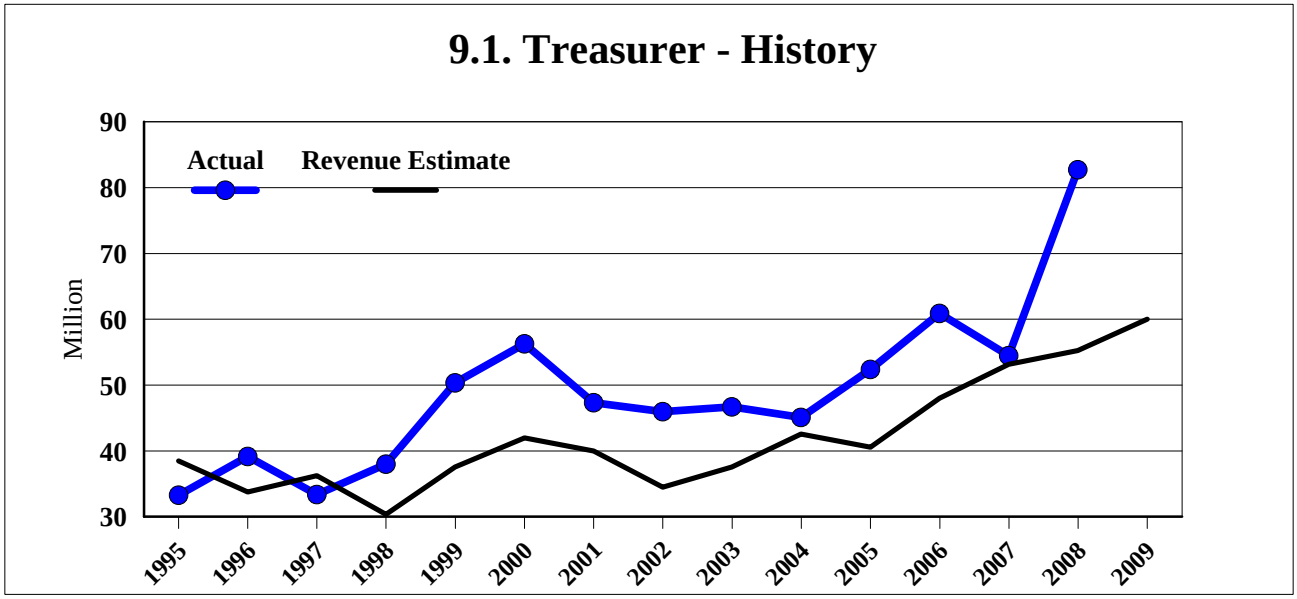




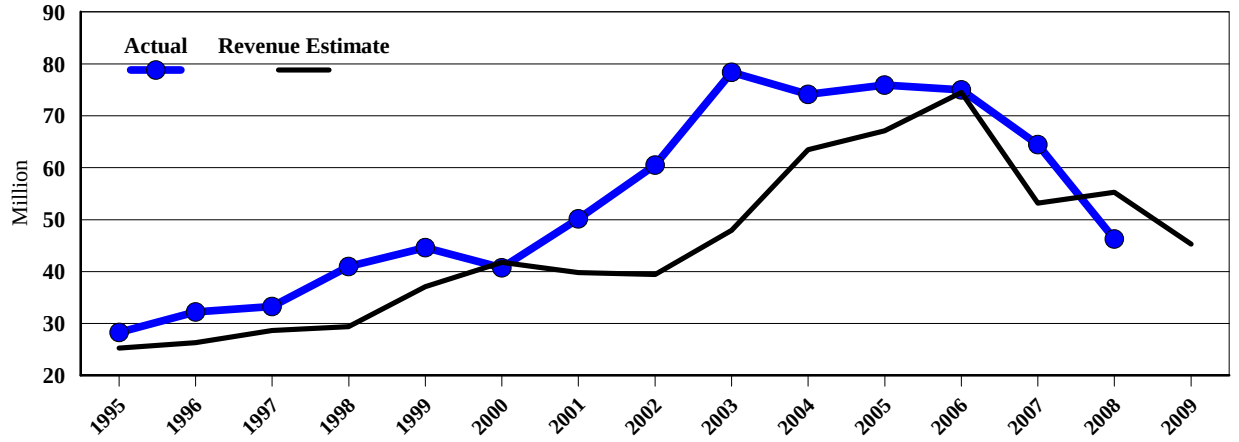
Treasurer and Recorder of Deeds

In Charts 11.1 and 11.2 we see that the Treasurer and Recorder of Deeds have historically estimated revenues extremely conservatively.

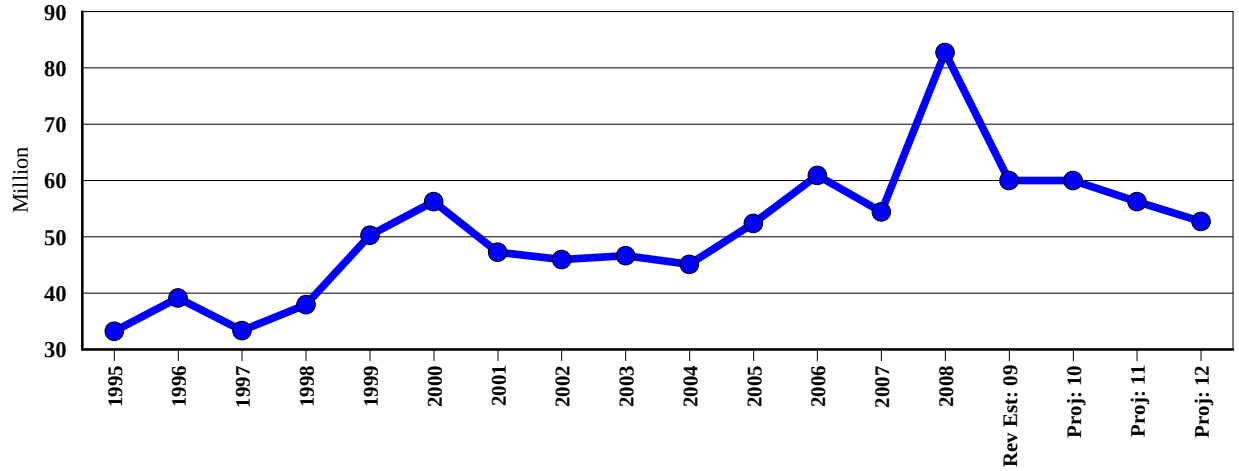
Both the Treasurer and Recorder's revenues are primarily determined by housing activity - the Treasurere through late penalties on property taxes, and the Recorder through transfer taxes. Charts 11.3 and 11.4 for the Treasurer and Recorder rely on a "bubble" housing model which suggests that housing prices and sales volumes will over-correct slightly in 2009 and recover slowly in the following years in parallel with the economy. Late penalties are expected to decline slowly as housing recovers, and transfer taxes are expected to bottom out in FY09 and recover slowly in following years.



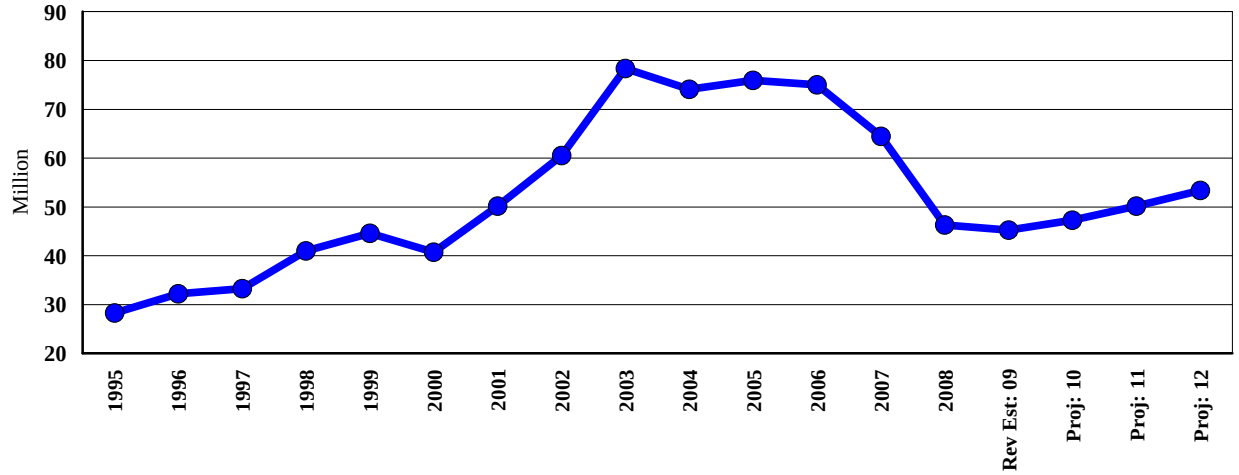
9.2. Recorder of Deeds - History



9.3. Treasurer - Projection

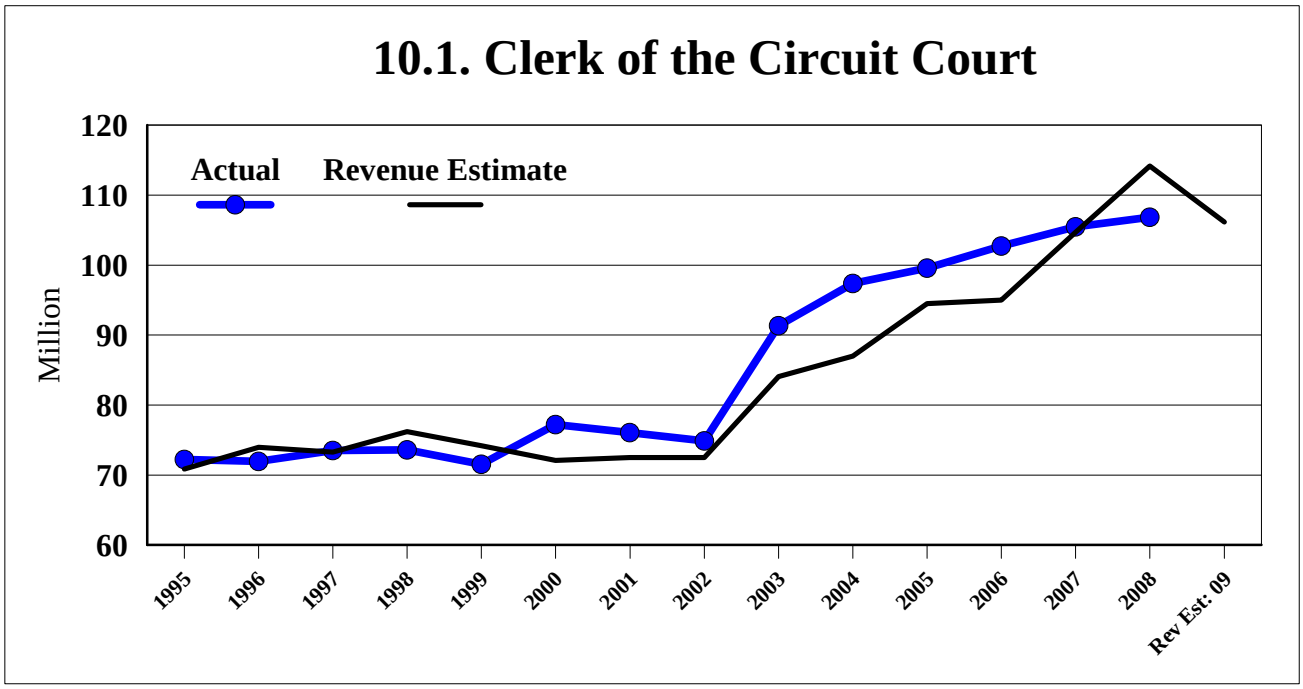


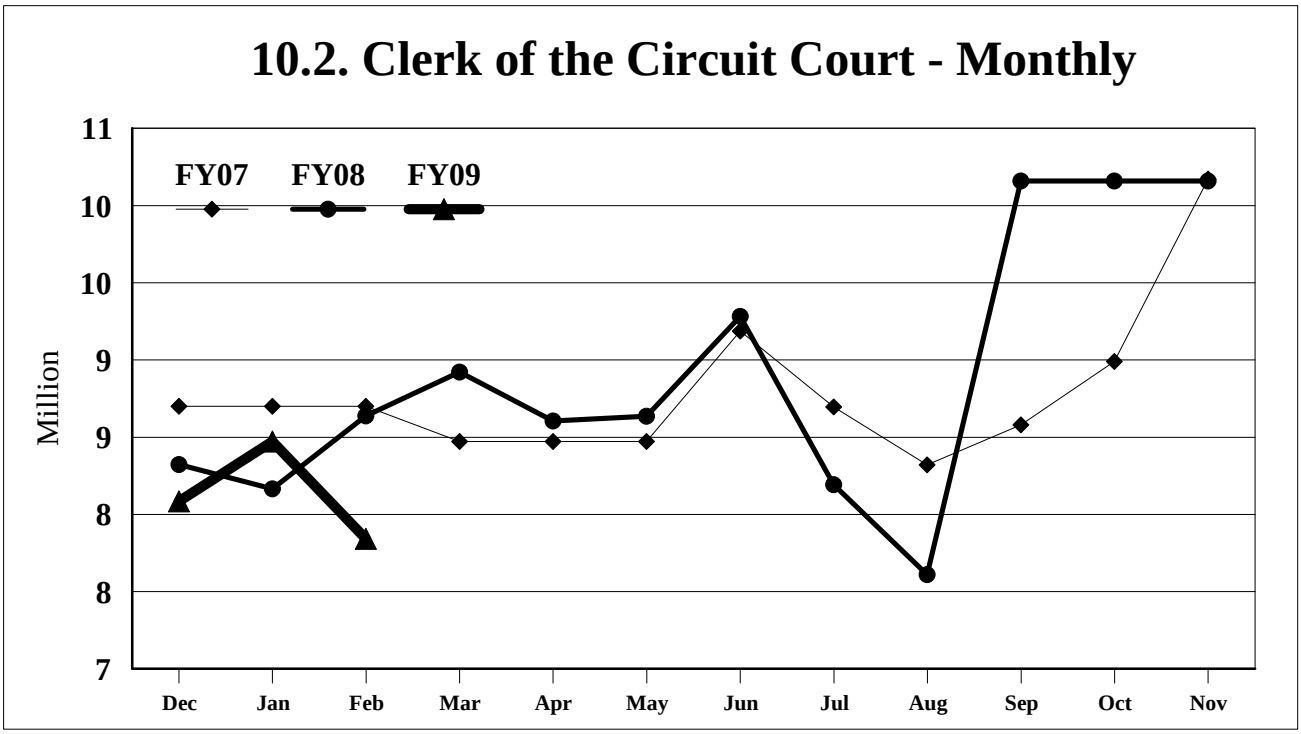
9.4. Recorder of Deeds

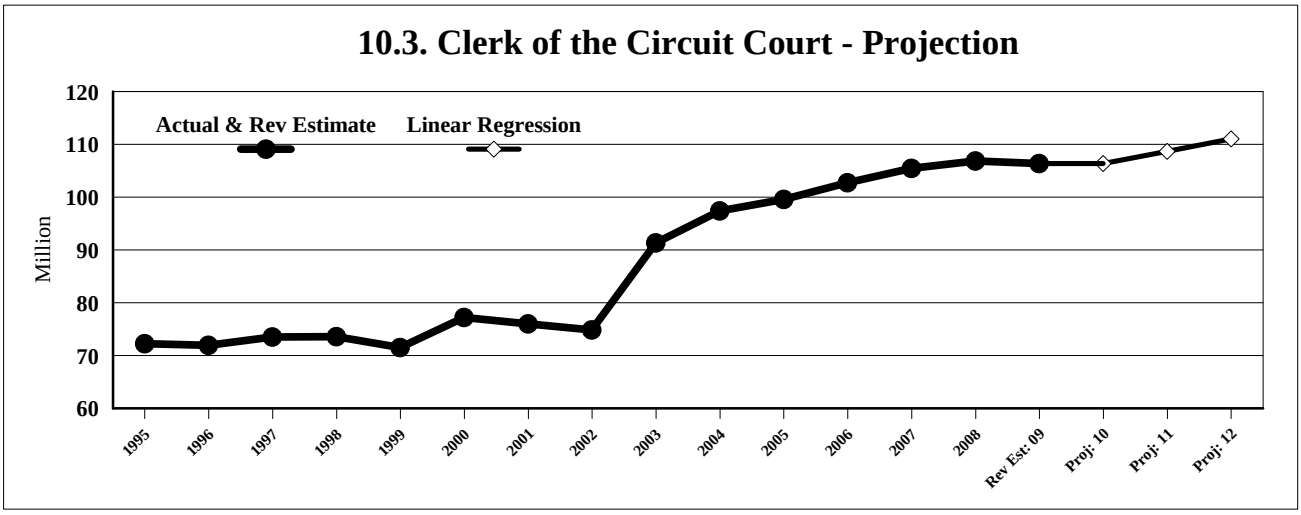


Clerk of the Circuit Court

We see in Chart 12.1 that revenues have increased more consistently than expected. Chart 12.2 shows a sharp decline in July and August from the previous year, suggesting that recent economic events will have an effect on court activity. Chart 12.3 projects a resumption of the historical growth trend in FY10.

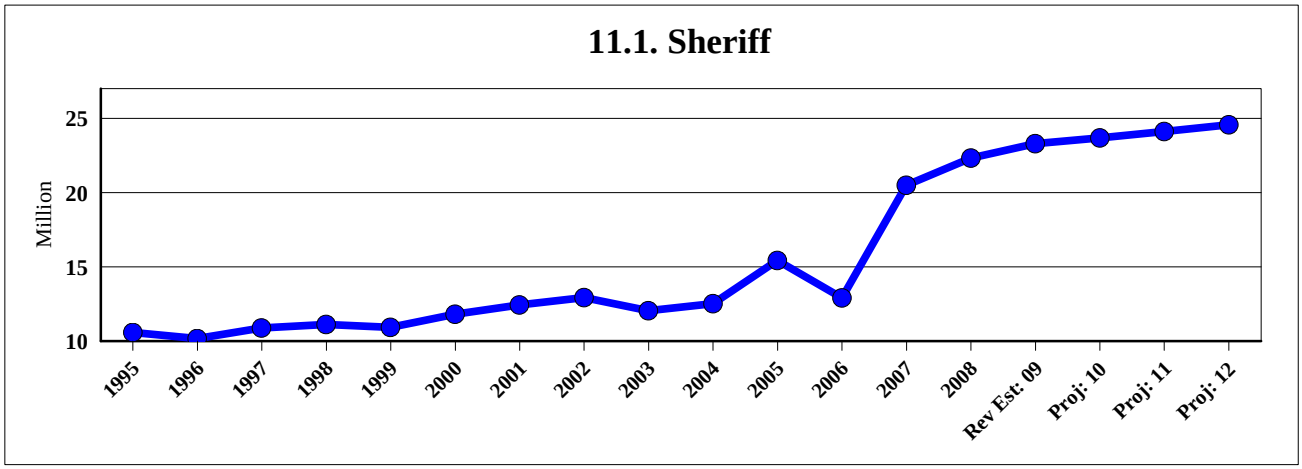


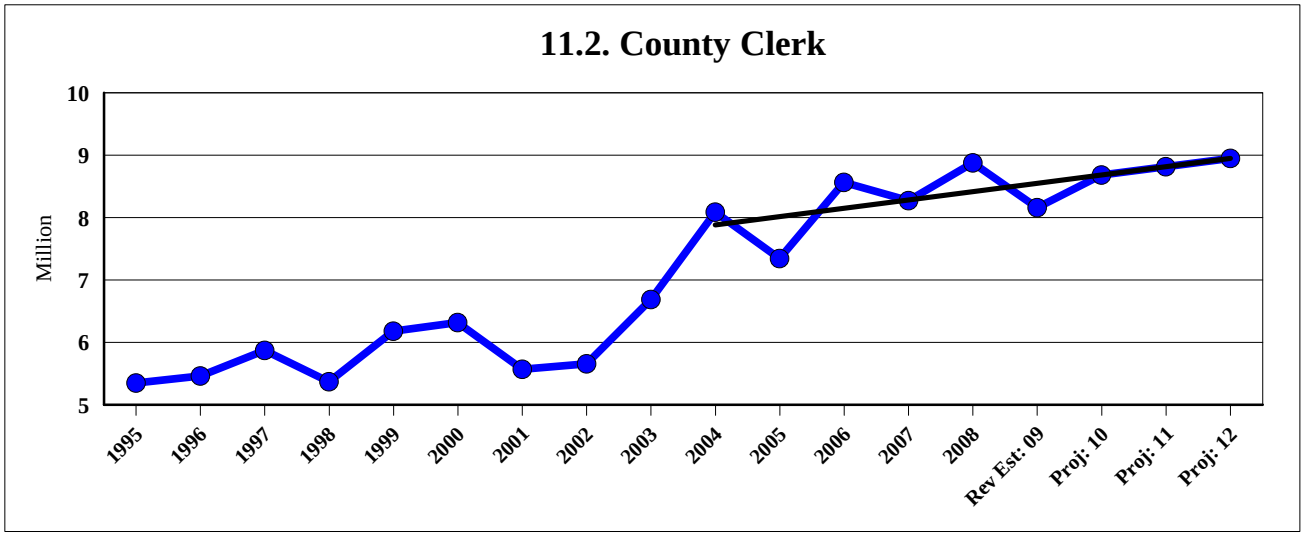


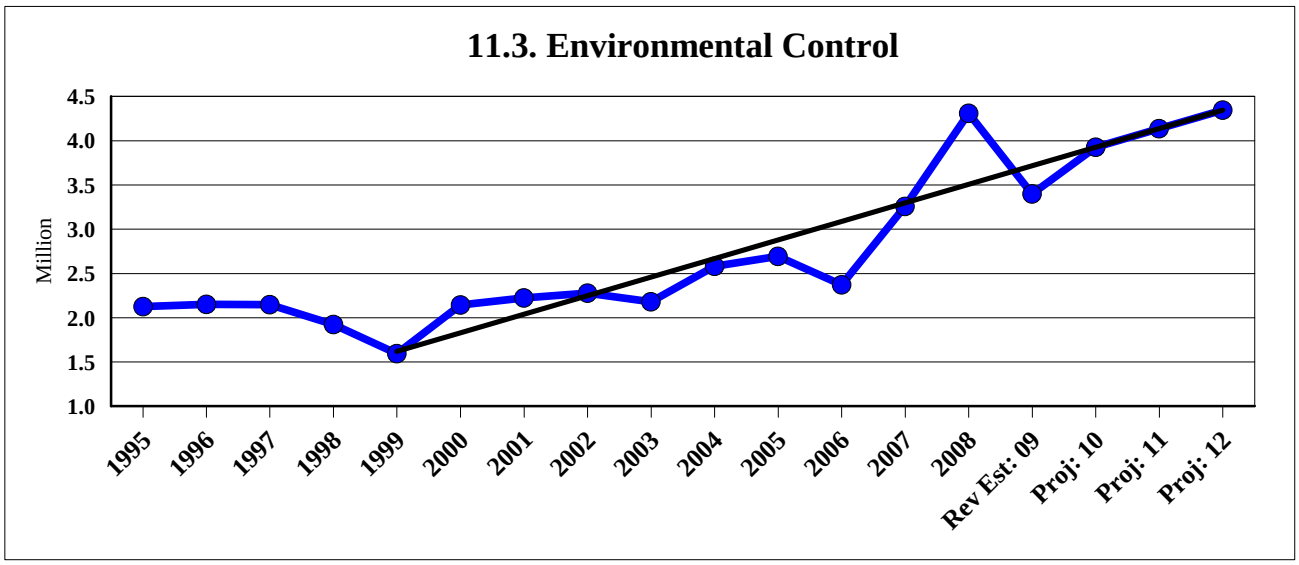


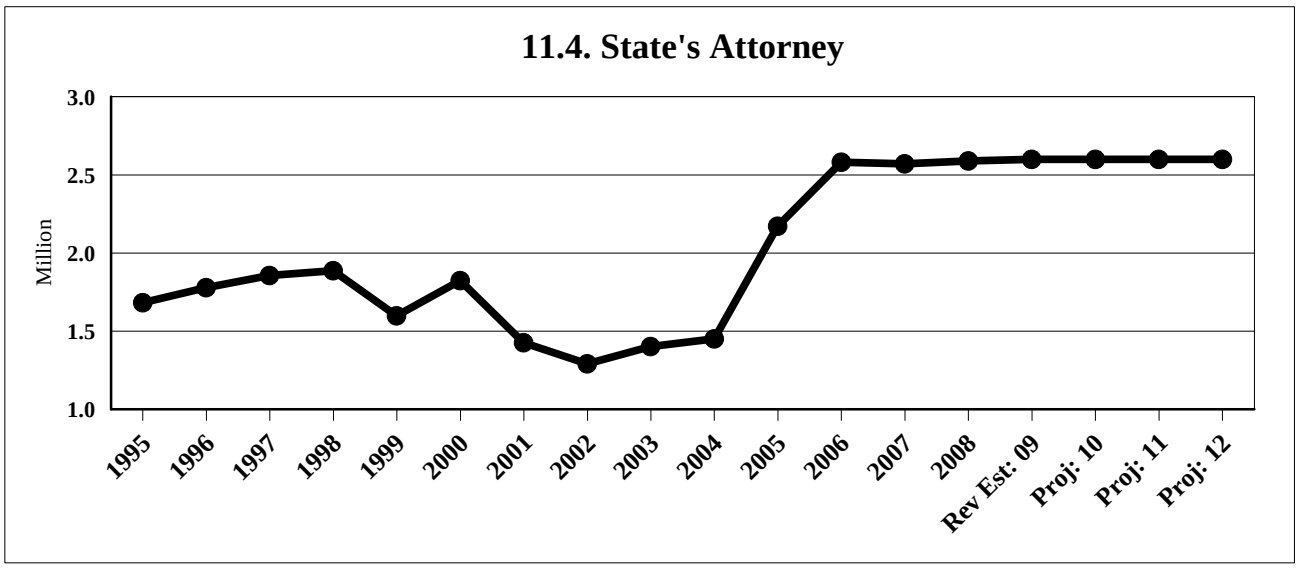
Other Fee Projections

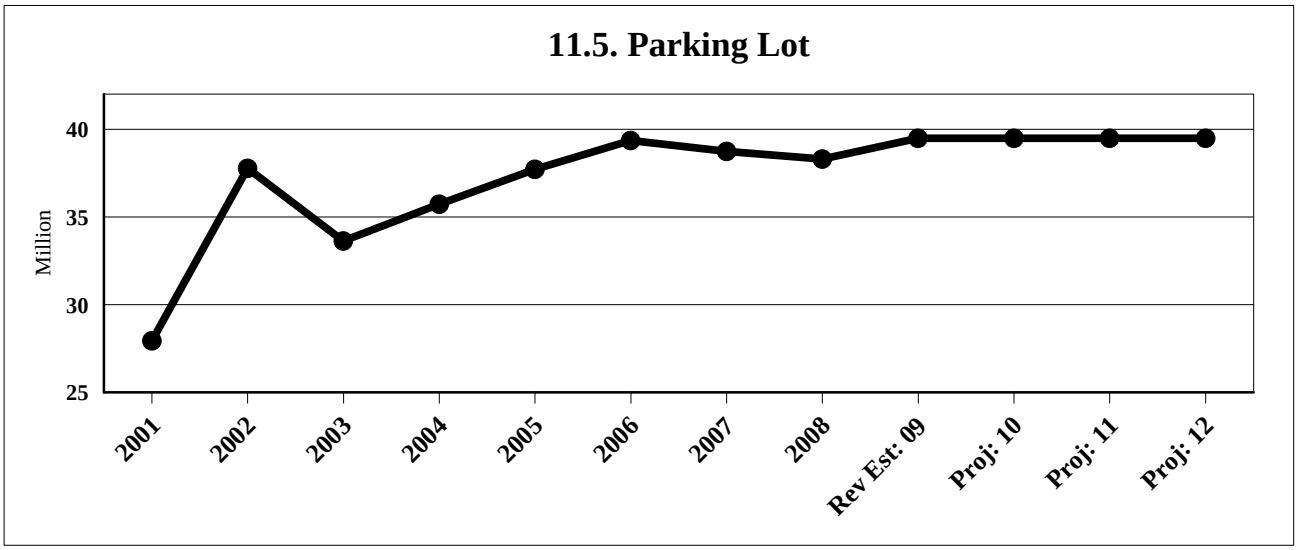
The following projections rely on a variety of forecasting methods. 13.1 assumes growth proportional to the economy for the years 2010-12. 13.2, 13.3 and 13.7 use simple linear regression of the 1995-2008 period. 13.4, 13.5, 13.6 and 13.8 assume flat growth.

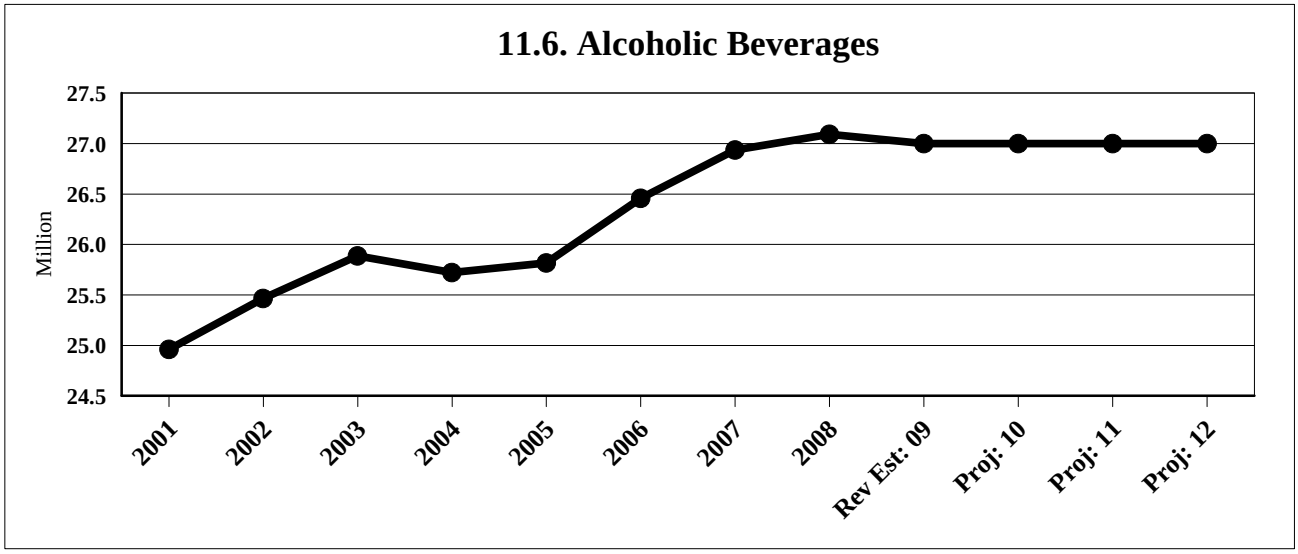


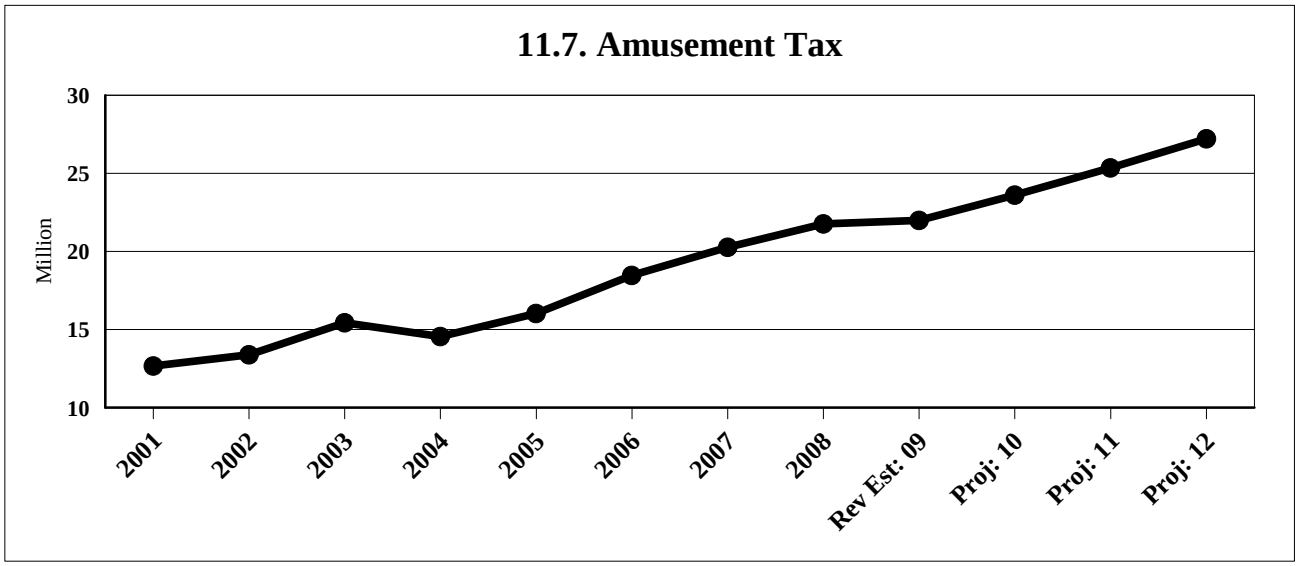


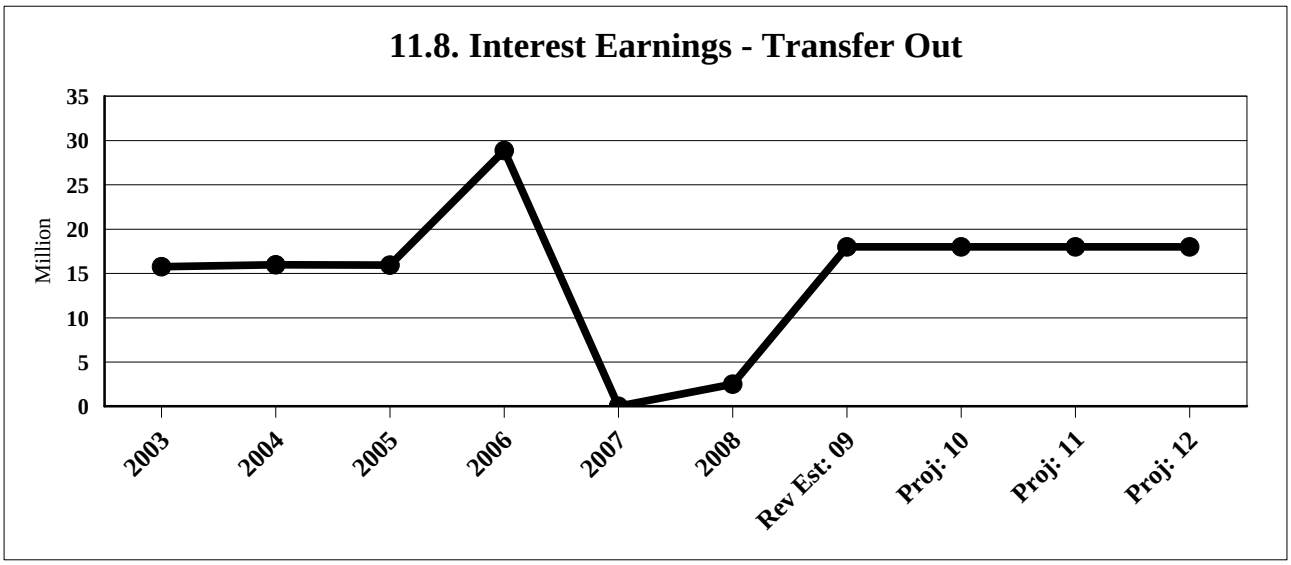

11.3. Environmental Control
Million
4.5
4.0
3.5
3.0
2.5
2.0
1.5
1.0
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
Rev Est: 09
Proj: 10
Proj: 11
Proj: 12


11.4. State's Attorney
Million
3.0
2.5
2.0
1.5
1.0
1995
1996
1997
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
Rev Est: 09
Proj: 10
Proj: 11
Proj: 12


11.5. Parking Lot
Million
40
35
30
25
2001
2002
2003
2004
2005
2006
2007
2008
Rev Est: 09
Proj: 10
Proj: 11
Proj: 12


11.6. Alcoholic Beverages
Million
27.5
27.0
26.5
26.0
25.5
25.0
24.5
2001
2002
2003
2004
2005
2006
2007
2008
Rev Est: 09
Proj: 10
Proj: 11
Proj: 12


11.7. Amusement Tax
Million
30
25
20
15
10
2001
2002
2003
2004
2005
2006
2007
2008
Rev Est: 09
Proj: 10
Proj: 11
Proj: 12


11.8. Interest Earnings - Transfer Out
Million
35
30
25
20
15
10
5
0
2003
2004
2005
2006
2007
2008
Rev Est: 09
Proj: 10
Proj: 11
Proj: 12

ALLOCATION OF REVENUE TO APPROPRIATIONS, BY FUND AND PROGRAM

Dept #	Department	Property Taxes [1]	County Treasurer	County Clerk	Recorder of Deeds	Building & Zoning	Env. Control	Liquor Licenses	Cable TV Franchise	Clerk of Circuit Court	Sheriff	Public Guardian	State's Attorney	Supportive Services	Public Admin	Court Services fee	County Assessor	Chief Judge	Red Light Violations	Patient fees	Patient fees-IGT	State/Fed Medicaid Funding
002	Human Rights, Ethics and Women	76,477	198,503	104,299	148,430	4,913	52,453	6,017	15,427								1,600		3,823			
007	Revenue	232,644	760,625	19,041	375,153	11,848											3,858		40,383			
008	Risk Management	182,240	498,501	12,479	245,869	7,765											2,528		26,466			
009	Chief Information Officer	98,719	2,114,722	52,938	1,043,017	32,941											10,726		112,275			
010	Office of the President	264,422	758,207	18,980	373,960	11,811											3,846		40,255			
011	Chief Administrative Officer	246,696	726,099	18,177	358,125	11,311											3,683		38,550			
012	Management of Information	542,326	1,873,912	46,910	924,245	29,190											9,504		99,490			
013	Planning and Development	96,608	521,027	422,143	465,072	15,615	216,035	24,780	63,540								5,084					
014	Budget and Management Services	160,803	492,395	12,326	242,858	7,670											2,497		26,142			
016	Central Services	250,122	840,821	21,048	414,707	13,098											4,265		44,641			
018	County Commissioners	702,308	2,420,512	60,593	1,193,837	37,705											12,277		128,510			
019	Employee Appeals Board		68,248	1,708	33,661	1,063											346		3,623			
020	County Comptroller	345,257	961,979	24,081	474,464	14,985											4,879		51,073			
021	Chief Financial Officer	38,807	134,871	3,376	66,521	2,101											684		7,161			
022	Contract Compliance	93,083	265,824	6,654	131,109	4,141											1,348		14,113			
023	Department of Office Technology	105,724	527,050	13,194	259,950	8,210											2,673		27,982			
026	Office of Administrative Hearings	34,601	140,292	3,512	69,195	2,185											712		7,448			
030	County Purchasing Agent	222,615	650,040	16,273	320,611	10,126											3,297		34,512			
031	Capital Planning and Policy	200,730	581,872	14,566	286,989	9,064											2,951		30,893			
032	Department of Human Resources	356,920	996,989	24,958	491,732	15,530											5,057		52,932			
040	County Assessor	2,531,171	10,722,930	344,933	9,571,366	321,367											104,637					
050	Board of Review	788,723	3,241,512	104,272	2,893,397	97,148											31,631					
060	County Treasurer	416,907	2,778,086	89,365	2,479,741	83,259											27,109					
070	County Auditor	107,778	294,533	7,373	145,269	4,588											1,494		15,637			
080	Office of the Inspector General	127,177	430,287	10,771	212,225	6,703											2,182		22,845			
110	County Clerk	883,029	2,996,079	718,940	2,550,329	85,324	332,953	38,192	97,927								27,782		16,483			
130	Recorder of Deeds	881,996	3,634,804	116,924	3,244,453	108,935											35,469					
160	Building and Zoning	337,007	1,394,461	44,857	1,244,706	41,792											13,607					
161	Environmental Control	168,489	415,992	337,042	371,317	12,467	172,484	19,785	50,731								4,059					
170	Zoning Board of Appeals	37,990	228,313	7,344	203,794	6,843											2,228					
452	Veterans' Assistance Commission	21,900	126,012	102,097	112,480	3,777	52,249	5,993	15,367								1,230					
490	Fixed Charges/Special Purpose		13,896,170	1,890,400	10,487,340	347,404	787,450	90,325	231,603								113,115		254,763			
500	County Highway Department	1,616,567	4,308,332	3,490,672	3,845,649	129,121	1,786,376	204,908	525,405								42,042					
	Subtotal	12,169,835	60,000,000	8,162,250	45,281,570	1,500,000	3,400,000	390,000	1,000,000								488,400		1,100,000			
200	Facilities Management	7,133,643								2,958,221	647,586	52,814	72,272	2,085	25,128	316,885						
205	Judicial Advisory Council	129,497								124,842	27,329	2,229	3,050	88	1,060	13,373						
210	Office of the Sheriff	688,111								239,628	52,457	4,278	5,854	169	2,036	25,669						
211	Fiscal Admin & Support Svcs	2,602,179								2,218,946	485,750	39,616	54,211	1,564	18,849	237,694						
212	Women's Justice Services	1,086,448									15,415											
215	Custodian	2,729,893								1,088,625	238,311	19,436	26,596	767	9,247	116,614						
230	Court Services Division	23,057,479								12,718,575	2,694,597	227,069	310,727	8,963	108,037	1,362,416						
231	Police Department	10,834,585								4,424,642	968,600	78,995	108,098	3,118	37,585	473,969						
235	Impact Incarceration	1,512,436									12,186											
236	DCSI	5,970,564									50,428											
238	Jail Diversion and Crime Prevention	459,108									3,245											
239	Department of Corrections	49,906,893									407,686											
249	Sheriff's Merit Board	162,954								89,055	19,495	1,590	2,176	63	756	9,540						
250	State's Attorney	23,319,177								13,787,404	2,921,042	246,152	336,839	9,717	117,116	1,476,910						
259	Medical Examiner	1,519,656								1,149,550	243,547	20,523	28,085	810	9,765	123,140						
260	Public Defender	12,890,816								7,382,183	1,564,012	131,797	180,354	5,203	62,708	790,781						
280	Adult Probation Department	10,948,512								6,267,662	1,327,886	111,899	153,125	4,417	53,240	671,393						
300	Judiciary	56,802								2,649,504	561,332	47,303	64,730	1,867	22,506	283,815						
305	Public Guardian	4,414,797								2,432,322	515,319	43,425	59,424	1,714	20,661	260,551						
310	Office of the Chief Judge	7,132,059								4,441,059	940,897	79,288	108,499	3,130	37,724	475,727						
312	Forensic Clinical Services	696,709								377,275	79,931	6,736	9,217	266	3,205	40,414						
313	Social Service	3,520,227								1,306,179	276,731	23,320	31,911	921	11,095	139,918						
326	Juvenile Probation & Court Services	6,594,685								4,939,974	1,046,598	88,195	120,688	3,481	41,962	529,171						
335	Clerk of the Circuit Court	19,936,767								11,655,090	2,469,283	208,083	284,745	8,214	99,004	1,248,496						
390	Public Administrator	217,201								165,577	35,080	2,956	4,045	117	1,406	17,737						
451	Adoption Child Custody Advocacy	200,224								109,467	23,192	1,954	2,674	77	930	11,726						
499	Fixed Charges/Special Purpose-PS									25,896,723	5,669,064	462,344	632,681	18,250	219,978	2,774,062						
	Subtotal	197,721,423								106,422,501	23,297,000	1,900,000	2,600,000	75,000	904,000	11,400,000						
890	Chief Health Administrator	10,898,629																		43,909,884	18,537,214	3,813,370
240	Cermak Health Services	7,126,926																		10,789,975	4,555,149	937,059
891	Provident Hospital	14,887,325																		29,614,569	12,502,233	2,571,888
893	ACHN	11,509,228																		14,113,461	5,958,209	1,225,689
894	CORE Center	1,289,947																		3,742,339	1,579,884	325,005
895	Department of Public Health	3,276,775																		4,789,960	2,022,153	415,986
897	John H. Stroger, Jr. Hospital	77,866,106																		132,068,836	55,754,835	11,469,566
898	Oak Forest Hospital	17,533,189																		27,513,944	11,615,423	2,389,458
899	Fixed Charges/Special Purpose-Health																			44,354,462	18,724,900	3,851,979
	Subtotal	144,388,125																		310,897,429	131,250,000	27,000,000
	Grand Total	354,279,383	60,000,000	8,162,250	45,281,570	1,500,000	3,400,000	390,000	1,000,000	106,422,501	23,297,000	1,900,000	2,600,000	75,000	904,000	11,400,000	488,400		1,100,000	310,897,429	131,250,000	27,000,000

[1] Based on 2009 Approved and Adopted Tax Levy, minus 3% allowance for uncollected taxes

ALLOCATION OF REVENUE TO APPROPRIATIONS, BY FUND AND PROGRAM

Dept #	Department	County Sales Tax	Gas Tax/ Diesel	Cigarette Tax	Retail Sale of Motor Vehicles	Wheel Tax	Alcoholic Beverage Tax	County Use tax	Parking Tax	Amusement tax	Motor Fuel Tax Grant	Retailer's Occupation Tax	State Income Tax	Off Track Betting Commissn	Probation, Juvenile & JTDC	Reimb. Motor fuel & indirect	Interest Earnings	RE Sale	Misc. Fees	Total
002	Human Rights, Ethics and Women	5,213														25,134		46,565	38,891	727,745
007	Revenue	55,068														106,593		491,939	353,824	2,450,977
008	Risk Management	36,091														69,859		322,409	231,891	1,636,099
009	Chief Information Officer	153,102														296,355		1,367,711	983,717	6,266,223
010	Office of the President	54,893														106,254		490,375	352,699	2,475,702
011	Chief Administrative Officer	52,568														101,755		469,610	337,764	2,364,337
012	Management of Information	135,668														262,608		1,211,965	871,698	6,007,516
013	Planning and Development															61,963			22,239	1,914,107
014	Budget and Management Services	35,649														69,004		318,460	229,050	1,596,854
016	Central Services	60,874														117,832		543,807	391,129	2,702,343
018	County Commissioners	175,241														339,208		1,565,483	1,125,963	7,761,636
019	Employee Appeals Board	4,941														9,564		44,140	31,748	199,044
020	County Comptroller	69,646														134,811		622,167	447,489	3,150,831
021	Chief Financial Officer	9,764														18,901		87,229	62,739	432,154
022	Contract Compliance	19,245														37,252		171,924	123,655	868,349
023	Department of Office Technology	38,157														73,860		340,873	245,171	1,642,844
026	Office of Administrative Hearings	10,157														19,660		90,735	65,261	443,758
030	County Purchasing Agent	47,062														91,096		420,418	302,383	2,118,432
031	Capital Planning and Policy	42,126														81,543		376,330	270,673	1,897,738
032	Department of Human Resources	72,180														139,717		644,810	463,775	3,264,600
040	County Assessor															95,301				23,691,705
050	Board of Review															28,809				7,185,494
060	County Treasurer															24,690				5,899,158
070	County Auditor	21,324														41,275		190,491	137,010	966,771
080	Office of the Inspector General	31,152														60,300		278,291	200,159	1,382,092
110	County Clerk	22,477														155,736		200,790	178,692	8,304,732
130	Recorder of Deeds															32,305				8,054,885
160	Building and Zoning															12,393				3,088,823
161	Environmental Control															49,472			17,756	1,619,593
170	Zoning Board of Appeals															2,029				488,541
452	Veterans' Assistance Commission															14,986			5,379	461,469
490	Fixed Charges/Special Purpose	347,404														962,292		3,103,478	2,313,218	34,824,962
500	County Highway Department															5,512,366			183,892	21,645,329
	Subtotal	1,500,000														9,154,924		13,400,000	9,987,864	167,534,843
200	Facilities Management	6,872,602	2,779,695	3,558,010	76,859	55,594	750,518	1,278,660	1,097,980	611,533	1,209,167	122,307	291,868	83,391	468,200	92,983	27,797	113,968	562,014	31,261,780
205	Judicial Advisory Council	290,035	117,308	150,154	3,244	2,346	31,673	53,962	46,337	25,808	51,029	5,162	12,317	3,519	19,759	3,924	1,173	4,810	23,718	1,147,745
210	Office of the Sheriff	556,709	225,167	288,214	6,226	4,503	60,795	103,577	88,941	49,537	97,948	9,907	23,643	6,755	37,926	7,532	2,252	9,232	45,525	2,642,590
211	Fiscal Admin & Support Svcs	5,155,102	2,085,034	2,668,844	57,651	41,701	562,959	959,116	823,589	458,708	906,990	91,742	218,929	62,551	351,194	69,746	20,850	85,486	421,564	20,700,564
212	Women's Justice Services	2,195,072	887,820	1,136,409	24,548	17,756	239,711	408,397	350,689	195,320	386,202	39,064	93,221	26,635	149,541	29,698	8,878	36,401	179,504	7,506,730
215	Custodian	2,529,115	1,022,927	1,309,347	28,284	20,459	276,190	470,546	404,056	225,044	444,973	45,009	107,407	30,688	172,297	34,218	10,229	41,940	206,821	11,609,040
230	Court Services Division	16,784,703	6,788,748	8,689,597	187,709	135,775	1,832,962	3,122,824	2,681,555	1,493,524	2,953,105	298,705	712,818	203,662	1,143,468	227,089	67,887	278,339	1,372,587	89,462,921
231	Police Department	10,279,421	4,157,619	5,321,752	114,958	83,152	1,122,557	1,912,505	1,642,259	914,676	1,808,564	182,935	436,550	124,729	700,292	139,076	41,576	170,462	840,611	46,923,284
235	Impact Incarceration	1,735,204	701,821	898,331	19,405	14,036	189,492	322,838	277,219	154,401	305,292	30,880	73,691	21,055	118,212	23,476	7,018	28,775	141,898	6,587,667
236	DCSI	7,180,779	2,904,341	3,717,556	80,305	58,087	784,172	1,335,997	1,147,215	638,955	1,263,388	127,791	304,956	87,130	489,195	97,152	29,043	119,078	587,216	26,973,347
238	Jail Diversion and Crime Prevention	462,117	186,908	239,242	5,168	3,738	50,465	85,978	73,829	41,120	81,305	8,224	19,625	5,607	31,482	6,252	1,869	7,663	37,790	1,810,737
239	Department of Corrections	58,052,949	23,480,118	30,054,552	649,225	469,602	6,339,632	10,800,854	9,274,647	5,165,626	10,213,852	1,033,125	2,465,412	704,404	3,954,891	785,428	234,801	962,685	4,747,343	219,703,725
249	Sheriff's Merit Board	206,895	83,681	107,112	2,314	1,674	22,594	38,493	33,054	18,410	36,401	3,682	8,786	2,510	14,095	2,799	837	3,431	16,919	889,316
250	State's Attorney	18,195,237	7,359,253	9,419,843	203,483	147,185	1,986,998	3,385,256	2,906,905	1,619,036	3,201,275	323,807	772,722	220,778	1,239,561	246,173	73,593	301,729	1,487,935	95,305,125
259	Medical Examiner	1,517,062	613,591	785,397	16,966	12,272	165,670	282,252	242,369	134,990	266,912	26,998	64,427	18,408	103,351	20,525	6,136	25,157	124,059	7,521,618
260	Public Defender	9,742,267	3,940,361	5,043,662	108,951	78,807	1,063,897	1,812,566	1,556,443	866,879	1,714,057	173,376	413,738	118,211	663,698	131,808	39,404	161,555	796,684	51,434,216
280	Adult Probation Department	8,271,433	3,345,467	4,282,198	92,502	66,909	903,276	1,538,915	1,321,459	736,003	1,455,278	147,201	351,274	100,364	563,496	111,908	33,455	137,164	676,405	43,672,842
300	Judiciary	3,496,550	1,414,216	1,810,196	39,103	28,284	381,838	650,539	558,615	311,128	615,184	62,226	148,493	42,426	238,205	47,307	14,142	57,983	285,934	13,890,228
305	Public Guardian	3,209,935	1,298,292	1,661,813	35,898	25,966	350,539	597,214	512,825	285,624	564,757	57,125	136,321	38,949	218,679	43,429	12,983	53,230	262,496	17,114,287
310	Office of the Chief Judge	5,860,866	2,370,488	3,034,225	65,544	47,410	640,032	1,090,424	936,343	521,507	1,031,162	104,301	248,901	71,115	399,275	79,295	23,705	97,190	479,279	30,319,444
312	Forensic Clinical Services	497,889	201,376	257,762	5,568	4,028	54,372	92,633	79,544	44,303	87,599	8,861	21,145	6,041	33,919	6,736	2,014	8,256	40,715	2,666,512
313	Social Service	1,723,764	697,194	892,409	19,277	13,944	188,242	320,709	275,392	153,383	303,280	30,677	73,205	20,916	117,432	23,322	6,972	28,585	140,963	10,339,968
326	Juvenile Probation & Court Services	6,519,283	2,636,792	3,375,093	72,907	52,736	711,934	1,212,924	1,041,533	580,094	1,147,004	116,019	276,863	79,104	444,130	88,203	26,368	108,108	533,121	32,386,971
335	Clerk of the Circuit Court	15,381,222	6,221,095	7,963,001	172,013	124,422	1,679,696	2,861,704	2,457,332	1,368,641	2,706,176	273,728	653,215	186,633	1,047,855	208,100	62,211	255,065	1,257,816	80,789,605
390	Public Administrator	218,512	88,380	113,126	2,444	1,768	23,862	40,655	34,910	19,444	38,445	3,889	9,280	2,651	14,886	2,956	884	3,624	17,869	1,081,703
451	Adoption Child Custody Advocacy	144,463	58,430	74,790	1,616	1,169	15,776	26,878	23,080	12,855	25,417	2,571	6,135	1,753	9,842	1,955	584	2,396	11,814	771,766
499	Fixed Charges/Special Purpose-PS	60,163,812	24,333,879	31,147,365	672,832	486,678	6,570,147	11,193,584	9,611,882	5,353,453	10,585,237	1,070,691	2,555,057	730,016	4,098,695	813,987	243,339	997,689	4,919,961	211,221,407
	Subtotal	247,243,000	100,000,000	128,000,000	2,765,000	2,000,000	27,000,000	46,000,000	39,500,000	22,000,000	43,500,000	4,400,000	10,500,000	3,000,000	16,843,575	3,345,076	1,000,000	4,100,000	20,218,563	1,065,735,138
890	Chief Health Administrator	41,692,843		4,943,257													2,401,011		1,001,585	127,197,793
240	Cermak Health Services	10,245,182		1,214,706													590,000		246,119	35,705,117
891	Provident Hospital	28,119,308		3,333,929													1,619,337		675,509	93,324,098
893	ACHN	13,400,862		1,588,856													771,730		321,928	48,889,961
894	CORE Center	3,553,385		421,302													204,633		85,363	11,201,858
895	Department of Public Health	4,548,112		539,241													261,917		109,259	15,963,403
897	John H. Stroger, Jr. Hospital	125,400,588		14,867,956													7,221,579		3,012,492	427,661,957
898	Oak Forest Hospital	26,124,745		3,097,446													1,504,474		627,593	90,406,273
899	Fixed Charges/Special Purpose-Health	42,114,974		4,993,307													2,425,320		1,011,726	117,476,668
	Subtotal	295,200,000		35,000,000													17,000,000		7,091,574	967,827,128
	Grand Total	543,943,000	100,000,000	163,000,000	2,765,000	2,000,000	27,000,000	46,000,000	39,500,000	22,000,000	43,500,000	4,400,000	10,500,000	3,000,000	16,843,575	12,500,000	18,000,000	17,500,000	37,298,001	2,201,097,109

Q CHARTS

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Q - 1 SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND

FUNDS	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Expenditures**	FY 2008 Appropriations	FY 2009 Appropriations	DIFFERENCE 2009-2008
GENERAL FUNDS												
CORPORATE	176,235,989	193,662,517	169,824,339	187,318,674	170,062,684	181,513,211	155,568,703	166,962,383	149,017,640	168,593,200	167,534,843	(1,058,357)
PUBLIC SAFETY	969,540,075	995,527,376	994,522,091	1,038,144,452	1,031,129,319	1,063,666,575	1,029,377,336	1,068,906,635	1,041,880,742	1,053,167,600	1,065,735,138	12,567,538
HEALTH	890,857,183	881,787,667	916,720,090	913,920,251	928,163,471	922,420,758	836,505,629	846,733,675	817,189,371	907,218,500	967,827,128	60,608,628
SUBTOTAL GENERAL FUNDS	2,036,633,247	2,070,977,560	2,081,066,520	2,139,383,377	2,129,355,474	2,167,600,544	2,021,451,668	2,082,602,693	2,008,087,753	2,128,979,300	2,201,097,109	72,117,809
SPECIAL PURPOSE FUNDS												
ANIMAL CONTROL	2,129,809	2,705,266	2,479,188	3,035,972	2,172,865	2,895,043	2,519,030	2,925,550	2,353,945	3,089,300	3,448,434	359,134
CIRCUIT COURT AUTOMATION	6,328,749	7,111,857	6,202,436	6,810,983	7,934,609	9,580,505	9,223,153	11,099,481	11,493,586	13,483,300	16,735,558	3,252,258
CIRCUIT COURT DOCUMENT STORAGE	4,472,793	5,076,690	4,544,762	5,144,621	7,058,267	10,641,362	9,402,701	11,161,765	9,715,596	11,843,200	20,002,129	8,158,929
DISPUTE RESOLUTION	200,000	200,000	200,000	200,000	350,705	350,705	200,000	200,000	200,000	200,000	200,000	0
ELECTION	27,083,457	29,953,502	19,246,462	20,331,156	29,385,792	33,384,754	18,294,606	18,955,738	42,119,960	44,986,400	26,334,244	(18,652,156)
GEOGRAPHICAL INFORMATION SYSTEMS	956,542	2,015,792	738,383	3,689,497	2,394,543	3,811,904	4,284,568	4,009,169	4,768,172	13,241,600	9,997,731	(3,243,869)
MFT ILLINOIS FIRST (1st)	5,971,812	9,168,486	6,924,628	10,118,570	6,768,705	8,729,340	8,028,808	9,847,217	8,649,737	13,128,800	13,318,352	189,552
COUNTY CLERK - AUTOMATION FUND	968,005	1,252,658	989,974	1,137,642	1,147,807	1,661,649	1,105,335	1,320,278	1,360,294	1,475,900	1,136,600	(339,300)
ADULT PROBATION/ADULT PROBATION SERVICE FEE	2,244,737	3,613,484	2,820,171	3,930,440	3,142,211	3,988,867	2,604,410	2,891,180	3,068,249	3,754,000	3,903,405	149,405
SOCIAL CASEWORK SERVICES/PROBATION AND COURT SERVICES FUND	7,052,028	7,550,184	6,561,563	6,957,509	3,492,380	4,377,572	2,323,988	2,345,588	2,790,521	2,825,200	3,785,922	960,722
JUVENILE PROBATION - SUPPLEMENTARY OFFICERS	3,181,561	3,419,272	3,233,156	3,454,134	3,421,204	3,537,038	3,714,310	3,859,446	4,785,671	4,350,500	4,409,858	59,358
JUVENILE TEMPORARY DETENTION CENTER SUPPORT FUND									35,112,587	36,560,400	47,866,763	11,306,363
LAW LIBRARY	5,339,579	5,719,853	6,583,354	7,210,765	5,955,786	6,312,212	6,219,050	6,415,981	5,007,544	5,393,800	5,399,652	5,852
RECORDER OF DEEDS DOCUMENT STORAGE	4,739,383	5,674,907	2,017,186	2,753,511	4,394,634	5,116,395	2,427,068	4,250,746	3,524,622	4,270,000	5,341,516	1,071,516
GIS FEE FUND										0	201,379	201,379
RENTAL HOUSING SUPPORT FEE FUND										0	136,978	136,978
INTERGOVERNMENTAL AGREEMENT/ETSB	1,147,621	1,192,089	1,156,627	1,163,086	969,565	1,008,221	949,760	986,398	1,036,867	1,049,400	1,084,610	35,210
SHERIFF'S YOUTHFUL OFFENDER ALCOHOL & DRUG EDUCATION	20,052	25,398	12,627	25,551	7,624	14,303	0	0	10,558	15,700	15,138	(562)
911 SURCHARGE REALLOCATION PROGRAM		355,055	0	64,100	31,486	59,600	0	0	0	0	0	0
STATE'S ATTORNEY NARCOTICS NUISANCE ABATEMENT			449,979	476,307	556,326	622,416	490,671	620,242	0	0	0	0
STATE'S ATTORNEY NARCOTICS FORFEITURE			1,854,674	2,991,076	2,325,013	2,985,652	2,351,963	3,132,061	3,199,528	3,247,800	3,151,650	(96,150)
STATE'S ATTORNEY BAD CHECK DIVERSION PROGRAM						68,080	0	100,000	11,645	238,300	280,300	42,000
COUNTY TREASURER TAX SALES AUTOMATION FUND	1,171,653	1,261,817	1,456,492	1,712,818	890,634	1,851,582	792,213	1,685,935	5,421,007	6,172,500	7,214,655	1,042,155
LEAD POISONING PREVENTION FUND	2,876,353	3,968,295	2,936,231	3,933,037	3,467,199	3,651,701	1,324,544	6,139,160	2,832,745	3,894,800	3,822,911	(71,889)
SELF INSURANCE FUND	41,201,776	74,600,166	56,764,473	64,430,478	60,181,873	108,141,402	60,051,392	82,177,672	101,394,349	94,498,400	0	(94,498,400)
MANAGED CARE SUPPORT FUND	424,109	517,811	141,959	464,252	3,056	385,000	273,865	405,355	0	338,000	0	(338,000)
SUBURBAN COOK COUNTY TUBERCULOSIS SANITARIUM DISTRICT									3,884,389	4,531,500	5,094,696	563,196
EMERGNCY MANAGEMENT AGENCY										312,800	354,130	41,330
STATE'S ATTORNEY CAPITAL LITIGATION TRUST FUND									1,390,629	2,941,500	2,904,423	(37,077)
CLERK OF THE CIRCUIT COURT ADMINISTRATIVE FUND									343,708	510,800	678,688	167,888
CHILDRENS' WAITING ROOM FUND											1,258,024	1,258,024
ANNUITY AND BENEFITS	220,223,000	220,223,000	209,151,000	209,151,000	223,270,000	223,270,000	264,846,000	264,846,000	183,124,000	183,124,000	186,100,000	2,976,000
BOND AND INTEREST	164,246,728	164,246,728	180,500,663	180,500,663	180,870,852	180,870,852	184,941,441	184,941,441	212,729,169	212,729,169	209,147,064	(3,582,105)
OTHER RESTRICTED FUNDS (Federal, State And Private Grants)	137,880,733	137,880,733	169,609,949	169,609,949	173,665,246	173,665,246	146,101,672	146,101,672	135,569,600	135,569,600	119,550,729	(16,018,871)
SUBTOTAL SPECIAL PURPOSE FUNDS	639,860,480	687,733,043	686,575,937	709,297,117	723,858,381	790,981,401	732,470,548	770,418,075	785,898,676	807,776,669	702,875,539	(104,901,130)
Allowance for Uncollected Taxes	10,911,153	10,911,153	11,013,957	11,013,957	11,004,381	11,004,381	13,098,381	13,098,381	11,628,911	11,628,911	11,527,095	(101,816)
SUBTOTAL OPERATING FUNDS	**2,687,404,880**	**2,769,621,756**	**2,778,656,414**	**2,859,694,451**	**2,864,218,236**	**2,969,586,326**	**2,767,020,597**	**2,866,119,149**	**2,805,615,340**	**2,948,384,880**	**2,915,499,743**	**(32,885,137)**
CAPITAL IMPROVEMENTS	193,112,626	219,215,158	162,043,736	130,643,500	135,921,971	111,128,588	212,000,784	173,502,774	212,000,784	286,183,112	452,981,571	166,798,459
TOTAL ALL FUNDS	**2,880,517,506**	**2,988,836,914**	**2,940,700,150**	**2,990,337,951**	**3,000,140,207**	**3,080,714,914**	**2,979,021,381**	**3,039,621,923**	**3,017,616,124**	**3,234,567,992**	**3,368,481,314**	**133,913,322**

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 1A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND

	Department	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Expenditures*	FY 2008 Appropriations	FY 2009 Recommendations	DIFFERENCE FY 08 - FY 09
CORPORATE FUND													
002	Department of Human Rights, Ethics and Women's Issues	770,139	833,877	714,324	716,546	783,986	709,034	484,061	643,804	616,966	808,600	727,745	(80,855)
005	Department of Public Affairs and Communications	723,119	833,497	654,507	723,071	680,998	673,295	615,808	533,226	0	0	0	-
007	Revenue	2,477,643	3,170,594	2,304,837	2,661,480	2,359,008	2,709,209	2,087,834	2,123,407	2,276,640	2,274,300	2,450,977	176,677
008	Risk Management	2,048,690	2,143,608	1,790,130	1,821,935	1,691,460	1,780,613	1,326,704	1,292,982	1,462,185	1,592,600	1,636,099	43,499
009	Office of the Chief Information Officer	407,071	421,153	299,556	383,917	263,691	352,463	326,345	377,130	1,790,547	3,276,000	6,266,223	2,990,223
010	Office of the President	1,451,764	1,734,994	1,553,570	1,519,092	1,539,738	1,684,806	1,434,756	1,365,474	2,664,154	2,641,800	2,475,702	(166,098)
011	Office of the Chief Administrative Officer	1,518,330	1,709,668	1,429,857	1,531,089	1,468,104	1,555,488	1,410,064	1,469,182	1,421,099	2,259,700	2,364,337	104,637
012	Department for Management of Information Systems	9,089,280	9,849,869	6,614,564	8,401,304	6,982,353	7,387,157	6,071,658	5,980,984	5,990,819	6,280,700	6,007,516	(273,184)
013	Planning and Development	2,314,865	2,491,232	2,162,859	2,258,150	2,057,105	2,236,958	1,654,658	1,672,312	1,722,305	1,990,100	1,914,107	(75,993)
014	Budget and Management Services	1,482,015	1,626,801	1,398,041	1,417,831	1,377,085	1,414,476	1,141,492	1,020,074	1,422,540	1,604,800	1,596,854	(7,946)
016	Central Services	5,585,325	6,538,949	4,643,695	5,548,040	5,311,981	5,500,596	3,522,577	3,650,374	2,413,951	2,112,300	2,702,343	590,043
018	Office of the County Commissioners	7,973,498	8,661,036	7,070,169	7,424,132	7,070,651	7,755,240	6,281,481	6,483,338	7,297,816	8,092,800	7,761,636	(331,164)
019	Employee Appeals Board	232,606	240,723	193,936	201,102	201,718	200,352	199,191	162,946	204,007	202,500	199,044	(3,456)
020	County Comptroller	3,320,959	3,928,851	2,894,749	3,133,315	2,832,115	3,155,168	2,748,987	2,946,324	3,093,425	3,175,000	3,150,831	(24,169)
021	Office of the Chief Financial Officer	378,875	572,683	404,769	423,371	456,484	514,036	356,425	380,895	596,958	613,900	432,154	(181,746)
022	Contract Compliance	1,068,965	1,141,227	928,147	960,837	874,505	905,996	732,719	689,306	802,604	893,000	868,349	(24,651)
023	Department of Office Technology	2,157,227	2,440,254	1,688,516	1,994,715	1,759,646	1,955,019	1,602,441	1,568,737	1,248,589	1,550,400	1,642,844	92,444
026	Office of Administrative Hearings											443,758	443,758
030	County Purchasing Agent	3,180,125	3,433,216	2,670,898	2,833,629	2,549,132	2,762,037	2,243,500	2,024,997	2,158,672	2,163,500	2,118,432	(45,068)
031	Capital Planning and Policy	1,691,073	1,876,141	1,546,155	1,558,201	1,462,121	1,640,986	1,302,717	1,260,168	1,665,988	2,120,600	1,897,738	(222,862)
032	Department of Human Resources	4,053,127	4,430,913	3,569,801	3,775,539	3,441,346	3,811,148	3,103,908	3,344,639	3,131,359	3,423,800	3,264,600	(159,200)
040	County Assessor	29,007,209	30,920,526	24,501,128	25,850,013	24,183,766	25,331,051	21,608,877	22,077,228	22,281,398	23,712,800	23,691,705	(21,095)
050	Board of Review	8,675,201	8,899,177	7,583,621	7,601,734	7,384,640	7,416,991	6,754,474	6,835,808	7,293,723	6,973,600	7,185,494	211,894
060	County Treasurer	13,051,838	13,349,193	11,279,564	11,540,109	10,461,095	10,757,649	9,631,559	9,869,979	6,290,290	6,120,500	5,899,158	(221,342)
070	County Auditor	1,540,794	1,651,033	1,299,966	1,400,784	1,309,577	1,353,750	1,100,886	1,101,966	759,185	1,109,600	966,771	(142,829)
080	Office of the Independent Inspector General	401,859	458,543	386,942	387,804	387,955	387,804	382,709	391,824	371,937	1,078,500	1,382,092	303,592
110	County Clerk	10,605,264	10,777,548	9,011,693	9,146,276	8,722,034	9,026,518	8,399,093	8,537,603	8,631,955	8,135,000	8,304,732	169,732
111	County Clerk - Election Division	3,635,393	3,645,251	2,958,848	2,994,601	2,765,277	2,790,200	0	0	0	0	0	0
120	Board of Election Commissioners	413,573	411,765	378,043	371,451	380,122	371,451	366,443	364,502	0	0	0	0
130	Recorder of Deeds	12,231,340	13,026,889	9,985,063	10,647,869	9,448,107	10,149,209	8,517,376	8,690,243	8,214,180	8,100,300	8,054,885	(45,415)
160	Building and Zoning	3,674,708	4,293,598	3,522,266	3,658,183	3,281,163	3,506,688	3,038,835	3,180,318	2,996,058	3,311,700	3,088,823	(222,877)
161	Department of Environmental Control	1,887,527	2,118,745	1,753,647	1,776,569	1,714,641	1,871,593	1,567,780	1,471,337	1,652,053	1,561,100	1,619,593	58,493
170	Zoning Board of Appeals	530,136	601,420	528,579	540,267	541,136	539,370	529,993	524,873	557,329	559,300	488,541	(70,759)
452	Veterans' Assistance Commission	510,140	556,709	501,914	512,420	314,698	503,670	418,982	410,690	403,463	496,600	461,469	(35,131)
490	Fixed Charges and Special Purpose Appropriations - Corporate	10,298,577	13,953,877	28,597,488	36,888,293	31,939,225	35,189,518	36,466,778	46,047,299	29,662,459	43,182,700	39,824,962	(3,357,738)
500	County Highway Department	27,847,734	30,918,957	23,002,497	24,715,005	22,066,016	23,613,672	18,137,592	18,468,414	17,922,988	17,175,100	16,645,329	(529,771)
		176,235,989	**193,662,517**	**169,824,339**	**187,318,674**	**170,062,684**	**181,513,211**	**155,568,703**	**166,962,383**	**149,017,640**	**168,593,200**	**167,534,843**	**(1,058,357)**
PUBLIC SAFETY FUND													
200	Department of Facilities Management	39,173,144	40,833,428	34,706,988	35,094,371	33,613,383	34,262,247	31,722,596	33,138,887	31,785,862	30,032,300	31,261,780	1,229,480
205	Judicial Advisory Council	1,411,371	1,651,532	784,948	1,423,125	611,402	1,332,730	465,542	1,011,375	1,018,322	1,037,000	1,147,745	110,745
210	Office of the Sheriff	3,223,058	2,897,411	2,618,811	2,578,362	2,602,595	2,637,952	2,194,284	2,052,638	2,296,058	2,330,300	2,642,590	312,290
211	Department of Budget and Finance	8,802,767	8,863,168	9,046,112	8,914,285	10,538,790	10,855,536	10,561,415	11,441,463	13,461,044	15,836,300	20,700,564	4,864,264
212	Sheriff's Department for Women's Justice Services	4,264,984	4,384,988	4,115,707	4,158,476	4,147,007	4,058,583	4,138,461	4,128,662	5,990,341	6,667,100	7,506,730	839,630
215	Custodian	15,100,282	14,973,482	12,107,039	12,035,033	11,718,112	12,153,275	10,761,671	9,223,111	11,481,652	11,366,300	11,609,040	242,740
230	Court Services Division	96,697,183	98,274,188	91,251,547	91,694,012	96,375,549	95,059,054	88,848,914	87,124,023	89,416,163	89,427,900	89,462,921	35,021
231	Police Department	49,207,014	49,272,448	44,774,325	44,991,451	44,944,310	44,979,039	41,012,527	39,654,990	50,906,024	40,485,200	46,923,284	6,438,084
235	Impact Incarceration	7,616,660	8,286,925	7,169,841	7,248,000	6,993,795	7,210,984	6,194,240	6,336,668	6,214,870	6,419,200	6,587,667	168,467

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Q - 1A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND

Department		FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Expenditures*	FY 2008 Appropriations	FY 2009 Recommendations	DIFFERENCE FY 08 - FY 09
236	Community Supervision and Intervention	33,491,041	32,157,521	31,094,273	32,055,619	33,557,164	34,463,837	30,090,532	27,832,887	30,016,056	29,640,600	26,973,347	(2,667,253)
238	Jail Diversion and Crime Prevention	1,960,014	2,009,177	1,688,835	1,700,618	1,563,068	1,650,751	1,088,066	1,257,264	1,358,489	1,645,300	1,810,737	165,437
239	Department of Corrections	190,924,608	194,599,884	173,408,503	177,960,595	183,926,258	186,820,995	198,928,643	197,700,053	208,118,553	214,677,800	219,703,725	5,025,925
249	Sheriff's Merit Board	977,701	1,125,997	924,330	950,189	802,336	927,625	864,843	922,229	830,138	917,600	889,316	(28,284)
250	State's Attorney	108,204,574	108,681,268	95,707,184	95,626,104	95,582,099	96,181,032	91,877,586	90,919,629	98,608,267	95,781,400	95,305,125	(476,275)
259	Medical Examiner	7,893,005	8,610,728	7,334,103	7,848,462	7,519,091	7,587,471	6,559,774	7,689,115	6,731,074	7,731,000	7,521,618	(209,382)
260	Public Defender	55,054,925	62,711,611	51,956,091	52,098,400	54,107,317	52,449,095	52,267,985	52,284,633	53,983,003	51,358,900	51,434,216	75,316
270	Office of the Chief Coordinator	708,188	798,896	644,835	763,459	448,199	722,680		0	0	0		-
280	Adult Probation Department	42,689,267	45,807,782	37,933,508	39,213,776	39,451,873	38,389,894	38,444,128	38,644,905	40,332,909	40,183,200	43,672,842	3,489,642
300	Judiciary	18,369,605	18,663,917	14,610,860	14,503,973	16,384,055	13,623,614	13,660,314	13,576,337	14,339,155	13,930,200	13,890,228	(39,972)
305	Public Guardian	17,572,217	18,152,159	15,521,761	15,945,128	16,020,259	16,128,205	16,007,654	15,626,831	17,005,180	17,233,300	17,114,287	(119,013)
310	Office of the Chief Judge	42,330,632	42,577,165	36,868,243	37,406,412	35,599,007	37,275,762	30,768,932	31,856,150	30,682,611	31,592,400	30,319,444	(1,272,956)
312	Forensic Clinical Services	2,884,110	3,163,492	2,592,209	2,723,363	2,770,038	2,787,291	2,623,748	2,676,723	2,759,299	2,885,300	2,666,512	(218,788)
313	Social Service	14,152,914	14,703,143	8,211,722	8,438,101	10,016,511	10,532,202	10,732,889	11,304,382	10,800,122	11,077,800	10,339,968	(737,832)
326	Juvenile Probation and Court Services	42,455,098	41,107,428	39,468,585	37,452,629	33,208,534	35,147,604	31,155,568	28,551,349	32,705,313	31,888,000	32,386,971	498,971
335	Clerk of the Circuit Court - Office of the Clerk	19,847,442	21,388,571	18,081,779	18,269,787	15,920,847	16,410,293	14,334,857	14,067,674	80,794,864	81,491,300	80,789,605	(701,695)
343	Clerk of the Circuit Court - County Wide Operations	12,448,836	12,951,965	10,282,556	10,721,281	10,939,320	10,747,828	10,222,909	10,315,744	0	0	0	-
344	Clerk of the Circuit Court - Family Law	9,638,736	10,291,990	8,118,307	8,561,956	8,435,445	8,453,023	8,035,476	8,129,110	0	0	0	-
348	Clerk of the Circuit Court - Criminal	15,243,163	15,683,029	12,552,074	12,800,452	13,306,171	13,233,980	12,793,693	12,666,603	0	0	0	-
358	Clerk of the Circuit Court - Office of the Clerk	-	0	0	0	0	0		0	0	0	0	-
360	Clerk of the Circuit Court - 1st Municipal	20,194,857	21,199,199	16,396,851	17,109,216	17,781,087	17,512,191	16,468,720	16,388,732	0	0	0	-
372	Clerk of the Circuit Court - Suburban	19,746,378	20,605,408	16,127,402	16,863,604	17,096,827	16,960,880	16,262,414	15,947,706	0	0	0	-
390	Public Administrator	1,040,777	1,131,944	1,237,849	1,257,700	1,000,990	1,037,958	932,300	969,106	1,092,629	1,095,100	1,081,703	(13,397)
440	Juvenile Temporary Detention Center	28,448,148	28,764,920	21,456,863	23,523,526	21,653,431	22,561,791	23,862,647	21,591,911	0	0	0	-
451	Office of Adoption & Child Custody Advocacy	991,724	1,163,531	874,596	876,022	905,538	860,653	766,651	654,000	697,658	945,100	771,766	(173,334)
499	Fixed Charges and Special Purpose Appropriations - Public Safety	36,775,652	38,039,081	164,853,454	195,336,965	181,588,911	208,650,520	204,727,357	253,221,745	198,455,087	215,491,700	211,221,407	(4,270,293)
		969,540,075	**995,527,376**	**994,522,091**	**1,038,144,452**	**1,031,129,319**	**1,063,666,575**	**1,029,377,336**	**1,068,906,635**	**1,041,880,742**	**1,053,167,600**	**1,065,735,138**	**12,567,538**
HEALTH FUND													
890	Bureau of Health	4,674,236	5,683,536	6,935,196	10,693,042	21,259,971	13,470,988	17,031,873	15,981,772	139,462,571	182,354,900	127,197,793	(55,157,107)
240	Cermak Health Services of Cook County	42,521,439	44,699,955	39,939,186	40,377,036	39,654,965	40,123,314	38,234,514	36,691,886	28,383,744	31,044,100	35,705,117	4,661,017
891	Provident Hospital of Cook County	100,422,648	98,877,964	98,976,839	98,140,638	102,335,285	102,253,136	87,666,472	83,816,049	73,376,255	77,390,600	93,324,098	15,933,498
893	Ambulatory and Community Health Network of Cook County	105,150,116	106,136,946	107,559,074	107,369,780	52,374,432	54,857,228	42,650,637	41,640,241	38,502,423	44,047,400	48,889,961	4,842,561
894	The Ruth M. Rothstein CORE Center	12,228,131	12,554,708	11,177,118	11,337,398	10,699,327	11,084,352	10,652,095	10,819,939	10,588,922	10,971,600	11,201,858	230,258
895	Department of Public Health	20,009,897	20,872,941	19,234,114	19,348,511	17,746,717	18,830,678	15,746,886	16,848,094	14,522,460	15,953,500	15,963,403	9,903
897	John H. Stroger, Jr. Hospital of Cook County	473,800,648	460,964,633	454,001,616	423,693,765	481,802,910	467,415,145	432,386,717	412,611,742	369,275,402	380,268,100	427,661,957	47,393,857
898	Oak Forest Hospital of Cook County	126,829,828	127,597,867	116,480,261	114,309,195	126,104,361	120,496,300	115,025,666	120,257,353	72,078,481	79,878,200	90,406,273	10,528,073
899	Fixed Charges and Special Purpose Appropriations - Health	5,220,240	4,399,117	62,416,686	88,650,886	76,185,503	93,889,617	77,110,769	108,066,599	70,999,114	85,310,100	117,476,668	32,166,568
		890,857,183	**881,787,667**	**916,720,090**	**913,920,251**	**928,163,471**	**922,420,758**	**836,505,629**	**846,733,675**	**817,189,371**	**907,218,500**	**967,827,128**	**60,608,628**
TOTAL GENERAL FUNDS		**2,036,633,247**	**2,070,977,560**	**2,081,066,520**	**2,139,383,377**	**2,129,355,474**	**2,167,600,544**	**2,021,451,668**	**2,082,602,693**	**2,008,087,753**	**2,128,979,300**	**2,201,097,109**	**72,117,809**
SPECIAL PURPOSE FUNDS													
ELECTION FUND													
524	County Clerk - Election Division Fund	17,345,760	19,426,068	19,246,462	20,331,156	18,332,046	20,166,456	18,294,606	18,955,738	26,410,043	27,563,700	22,282,259	(5,281,441)
525	Board of Election Commissioners - Election Fund	9,737,697	10,527,434	0	0	11,053,746	13,218,298	0	0	15,709,917	17,422,700	4,051,985	(13,370,715)
		27,083,457	**29,953,502**	**19,246,462**	**20,331,156**	**29,385,792**	**33,384,754**	**18,294,606**	**18,955,738**	**42,119,960**	**44,986,400**	**26,334,244**	(18,652,156)
501	MFT Illinois First (1st)	5,971,812	9,168,486	6,924,628	10,118,570	6,768,705	8,729,340	8,028,808	9,847,217	8,649,737	13,128,800	13,318,352	189,552
510	Animal Control Department	2,129,809	2,705,266	2,479,188	3,035,972	2,172,865	2,895,043	2,519,030	2,925,550	2,353,945	3,089,300	3,448,434	359,134
527	County Recorder Document Storage System Fund	4,739,383	5,674,907	2,017,186	2,753,511	4,394,634	5,116,395	2,427,068	4,250,746	3,524,622	4,270,000	5,341,516	1,071,516
528	Circuit Court Automation Fund	6,328,749	7,111,857	6,202,436	6,810,983	7,934,609	9,580,505	9,223,153	11,099,481	11,493,586	13,483,300	16,735,558	3,252,258

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 1A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY FUND

Department		FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Expenditures*	FY 2008 Appropriations	FY 2009 Recommendations	DIFFERENCE FY 08 - FY 09
529	Clerk of the Circuit Court Document Storage Fund	4,472,793	5,076,690	4,544,762	5,144,621	7,058,267	10,641,362	9,402,701	11,161,765	9,715,596	11,843,200	20,002,129	8,158,929
530	Cook County Law Library	5,339,579	5,719,853	6,583,354	7,210,765	5,955,786	6,312,212	6,219,050	6,415,981	5,007,544	5,393,800	5,399,652	5,852
531	Circuit Court - Illinois Dispute Resolution Fund	200,000	200,000	200,000	200,000	350,705	350,705	200,000	200,000	200,000	200,000	200,000	-
532	Adult Probation/Probation Service Fee Fund	2,244,737	3,613,484	2,820,171	3,930,440	3,142,211	3,988,867	2,604,410	2,891,180	3,068,249	3,754,000	3,903,405	149,405
533	County Clerk - Automation Fund	968,005	1,252,658	989,974	1,137,642	1,147,807	1,661,649	1,105,335	1,320,278	1,360,294	1,475,900	1,136,600	(339,300)
534	County Treasurer - Tax Sales Automation Fund	1,171,653	1,261,817	1,456,492	1,712,818	890,634	1,851,582	792,213	1,685,935	5,421,007	6,172,500	7,214,655	1,042,155
535	Intergovernmental Agreement/ETSB	1,147,621	1,192,089	1,156,627	1,163,086	969,565	1,008,221	949,760	986,398	1,036,867	1,049,400	1,084,610	35,210
537	911 Surcharge Reallocation Program		355,055		64,100	31,486	59,600		0	0	0	0	-
538	Juvenile Probation - Supplementary Officers	3,181,561	3,419,272	3,233,156	3,454,134	3,421,204	3,537,038	3,714,310	3,859,446	4,785,671	4,350,500	4,409,858	59,358
541	Social Service/Probation and Court Services Fund	7,052,028	7,550,184	6,561,563	6,957,509	3,492,380	4,377,572	2,323,988	2,345,588	2,790,521	2,825,200	3,785,922	960,722
542	Self - Insurance Fund	41,201,776	74,600,166	56,764,473	64,430,478	60,181,873	108,141,402	60,051,392	82,177,672	101,394,349	94,498,400	0	(94,498,400)
543	Managed Care Support Fund	424,109	517,811	141,959	464,252	3,056	385,000	273,865	405,355	0	338,000	0	(338,000)
544	Lead Poisoning Prevention Fund	2,876,353	3,968,295	2,936,231	3,933,037	3,467,199	3,651,701	1,324,544	6,139,160	2,832,745	3,894,800	3,822,911	(71,889)
545	Geographical Information Systems	956,542	2,015,792	738,383	3,689,497	2,394,543	3,811,904	4,284,568	4,009,169	4,768,172	13,241,600	9,997,731	(3,243,869)
546	Sheriff's Youthful Offender Alcohol & Drug Education	20,052	25,398	12,627	25,551	7,624	14,303		0	10,558	15,700	15,138	(562)
560	State's Attorney Narcotics Nuisance Abatement			449,979	476,307	556,326	622,416	490,671	620,242	0	0	0	-
561	State's Attorney Narcotics Forfeiture			1,854,674	2,991,076	2,325,013	2,985,652	2,351,963	3,132,061	3,199,528	3,247,800	3,151,650	(96,150)
562	State's Attorney Bad Check Enforcement Program						68,080	0	100,000	11,645	238,300	280,300	42,000
564	Cook County Tuberculosis Sanitarium District									3,884,389	4,531,500	5,094,696	563,196
565	Emergency Management Agency										312,800	354,130	41,330
566	Capital Litigation Trust Fund									1,390,629	2,941,500	2,904,423	(37,077)
567	Clerk of the Circuit Court Administrative Fund									343,708	510,800	678,688	167,888
568	Health Services - JTDC									4,798,598	5,593,800	6,868,974	1,275,174
569	Juvenile Temporary Detention Center									30,313,989	30,966,600	40,997,789	10,031,189
570	GIS Fee Fund											201,379	201,379
571	Rental Housing Support Fee Fund											136,978	136,978
572	Childrens' Waiting Room Fund											1,258,024	1,258,024
590	Annuity and Benefits	220,223,000	220,223,000	209,151,000	209,151,000	223,270,000	223,270,000	264,846,000	264,846,000	183,124,000	183,124,000	186,100,000	2,976,000
700	Bond and Interest	164,246,728	164,246,728	180,500,663	180,500,663	180,870,852	180,870,852	184,941,441	184,941,441	212,729,169	212,729,169	209,147,064	(3,582,105)
Other Restricted Funds (Federal, State And Private Grants)		137,880,733	137,880,733	169,609,949	169,609,949	173,665,246	173,665,246	146,101,672	146,101,672	135,569,600	135,569,600	119,550,729	(16,018,871)
Total Special Purpose Funds		**639,860,480**	**687,733,043**	**686,575,937**	**709,297,117**	**723,858,381**	**790,981,401**	**732,470,548**	**770,418,075**	**785,898,676**	**807,776,669**	**702,875,539**	**(104,901,130)**
Allowance for Uncollected Taxes		10,911,153	10,911,153	11,013,957	11,013,957	11,004,381	11,004,381	13,098,381	13,098,381	11,628,911	11,628,911	11,527,095	(101,816)
Total Operating Funds		**2,687,404,880**	**2,769,621,756**	**2,778,656,414**	**2,859,694,451**	**2,864,218,236**	**2,969,586,326**	**2,767,020,597**	**2,866,119,149**	**2,805,615,340**	**2,948,384,880**	**2,915,499,743**	**(32,885,137)**
600	Capital Improvements*	193,112,626	219,215,158	162,043,736	130,643,500	135,921,971	111,128,588	212,000,784	173,502,774	212,000,784	286,183,112	452,981,571	166,798,459
	Grand Total	**2,880,517,506**	**2,988,836,914**	**2,940,700,150**	**2,990,337,951**	**3,000,140,207**	**3,080,714,914**	**2,979,021,381**	**3,039,621,923**	**3,017,616,124**	**3,234,567,992**	**3,368,481,314**	**133,913,322**

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 1B SUMMARY OF APPROPRIATIONS BY FUND AND PROGRAM

BUDGET NO.		GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
CORPORATE FUND												
002	Department of Human Rights, Ethics and Wor	727,745									727,745	002
007	Revenue	2,450,977									2,450,977	007
008	Risk Management	1,636,099									1,636,099	008
009	Office of the Chief Information Officer	6,266,223									6,266,223	009
010	Office of the President	2,475,702									2,475,702	010
011	Office of the Chief Administrative Officer	2,364,337									2,364,337	011
012	Department for Management of Information Sy	6,007,516									6,007,516	012
013	Planning and Development						1,914,107				1,914,107	013
014	Budget and Management Services	1,596,854									1,596,854	014
016	Central Services	2,702,343									2,702,343	016
018	Office of the County Commissioners	7,761,636									7,761,636	018
019	Employee Appeals Board	199,044									199,044	019
020	County Comptroller	3,150,831									3,150,831	020
021	Office of the Chief Financial Officer	432,154									432,154	021
022	Contract Compliance	868,349									868,349	022
023	Department of Office Technology	1,642,844									1,642,844	023
026	Office of Administrative Hearings	443,758									443,758	026
030	County Purchasing Agent	2,118,432									2,118,432	030
031	Capital Planning and Policy	1,897,738									1,897,738	031
032	Department of Human Resources	3,264,600									3,264,600	032
040	County Assessor							23,691,705			23,691,705	040
050	Board of Review							7,185,494			7,185,494	050
060	County Treasurer							5,899,158			5,899,158	060
070	County Auditor	966,771									966,771	070
080	Office of the Independent Inspector General	1,382,092									1,382,092	080
110	County Clerk							8,304,732			8,304,732	110
130	Recorder of Deeds	8,054,885									8,054,885	130
160	Building and Zoning	3,088,823									3,088,823	160
161	Department of Environmental Control					1,619,593					1,619,593	161
170	Zoning Board of Appeals					488,541					488,541	170
452	Veterans' Assistance Commission						461,469				461,469	452
490	Fixed Charges and Special Purpose Appropriati	39,824,962									39,824,962	490
500	County Highway Department									16,645,329	16,645,329	500
	TOTAL	101,324,715	-	-	-	2,108,134	2,375,576	45,081,089	-	16,645,329	167,534,843	
PUBLIC SAFETY FUND												
200	Department of Facilities Management	31,261,780									31,261,780	200
205	Judicial Advisory Council			1,147,745							1,147,745	205
210	Office of the Sheriff		2,642,590								2,642,590	210
211	Department of Budget and Finance		20,700,564								20,700,564	211
212	Sheriff's Department for Women's Justice Services		7,506,730								7,506,730	212
215	Custodian	11,609,040									11,609,040	215
230	Court Services Division			89,462,921							89,462,921	230

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 1B SUMMARY OF APPROPRIATIONS BY FUND AND PROGRAM

BUDGET NO.		GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
231	Police Department		46,923,284								46,923,284	231
235	Impact Incarceration		6,587,667								6,587,667	235
236	Community Supervision and Intervention		26,973,347								26,973,347	236
238	Jail Diversion and Crime Prevention		1,810,737								1,810,737	238
239	Department of Corrections		219,703,725								219,703,725	239
249	Sheriff's Merit Board		889,316								889,316	249
250	State's Attorney			95,305,125							95,305,125	250
259	Medical Examiner			7,521,618							7,521,618	259
260	Public Defender			51,434,216							51,434,216	260
280	Adult Probation Department			43,672,842							43,672,842	280
300	Judiciary			13,890,228							13,890,228	300
305	Public Guardian			17,114,287							17,114,287	305
310	Office of the Chief Judge			30,319,444							30,319,444	310
312	Forensic Clinical Services			2,666,512							2,666,512	312
313	Social Service			10,339,968							10,339,968	313
326	Juvenile Probation and Court Services			32,386,971							32,386,971	326
335	Clerk of the Circuit Court - Office of the Clerk			80,789,605							80,789,605	335
390	Public Administrator			1,081,703							1,081,703	390
451	Office of Adoption & Child Custody Advocacy			771,766							771,766	451
499	Fixed Charges and Special Purpose Appropriations - Public Safety			211,221,407							211,221,407	499
	TOTAL	42,870,820	333,737,960	689,126,358	-	-	-	-	-	-	1,065,735,138	
HEALTH FUND												
890	Bureau of Health				127,197,793						127,197,793	890
240	Cermak Health Services of Cook County		35,705,117								35,705,117	240
891	Provident Hospital of Cook County				93,324,098						93,324,098	891
893	Ambulatory and Community Health Network of Cook County				48,889,961						48,889,961	893
894	The Ruth M. Rothstein CORE Center				11,201,858						11,201,858	894
895	Department of Public Health				15,963,403						15,963,403	895
897	John H. Stroger, Jr. Hospital of Cook County				427,661,957						427,661,957	897
898	Oak Forest Hospital of Cook County				90,406,273						90,406,273	898
899	Fixed Charges and Special Purpose Appropriations - Health				117,476,668						117,476,668	899
	TOTAL	-	35,705,117	-	932,122,011	-	-	-	-	-	967,827,128	
SUBTOTAL GENERAL FUNDS		144,195,535	369,443,077	689,126,358	932,122,011	2,108,134	2,375,576	45,081,089	-	16,645,329	2,201,097,109	
SPECIAL PURPOSE FUNDS												
ELECTION FUND												
524	County Clerk - Election Division Fund								22,282,259		22,282,259	524
525	Board of Election Commissioners - Election Fund								4,051,985		4,051,985	525
	TOTAL								26,334,244		26,334,244	
501	MFT Illinois First (1st)									13,318,352	13,318,352	501
510	Animal Control Department					3,448,434					3,448,434	510
527	County Recorder Document Storage System Fur	5,341,516									5,341,516	527
528	Circuit Court Automation Fund			16,735,558							16,735,558	528
529	Clerk of the Circuit Court Document Storage Fund			20,002,129							20,002,129	529

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 1B SUMMARY OF APPROPRIATIONS BY FUND AND PROGRAM

BUDGET NO.		GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
530	Cook County Law Library			5,399,652							5,399,652	530
531	Circuit Court - Illinois Dispute Resolution Fund			200,000							200,000	531
532	Adult Probation/Probation Service Fee Fund		3,903,405								3,903,405	532
533	County Clerk - Automation Fund	1,136,600									1,136,600	533
534	County Treasurer - Tax Sales Automation Fund							7,214,655			7,214,655	534
535	Intergovernmental Agreement/ETSB		1,084,610								1,084,610	535
538	Juvenile Probation - Supplementary Officers			4,409,858							4,409,858	538
541	Social Service/Probation and Court Services Fund			3,785,922							3,785,922	541
542	Self - Insurance Fund	1,877,312	4,809,856	8,971,880	(16,521,051)	27,446	30,928	586,920	-	216,709	0	542
544	Lead Poisoning Prevention Fund				3,822,911						3,822,911	544
545	Geographical Information Systems							9,997,731			9,997,731	545
546	Sheriff's Youthful Offender Alcohol & Drug Education		15,138								15,138	546
561	State's Attorney Narcotics Forfeiture			3,151,650							3,151,650	561
562	State's Attorney Bad Check Enforcement Program			280,300							280,300	562
564	Cook County Tuberculosis Sanitarium District				5,094,696						5,094,696	564
565	Emergency Management Agency	354,130									354,130	565
566	Capital Litigation Trust Fund			2,904,423							2,904,423	566
567	Clerk of the Circuit Court Administrative Fund			678,688							678,688	567
568	Health Services - JTDC				6,868,974						6,868,974	568
569	Juvenile Temporary Detention Center		40,997,789								40,997,789	569
570	GIS Fee Fund	201,379									201,379	570
571	Rental Housing Support Fee Fund	136,978									136,978	571
572	Childrens' Waiting Room Fund			1,258,024							1,258,024	572
590	Annuity And Benefit Fund	11,472,972	32,937,733	57,917,620	74,241,456	427,739	182,386	4,864,135	1,748,838	2,307,121	186,100,000	590
700	Bond And Interest Fund	30,744,619	85,750,296	36,600,737	56,051,412	-	-	-	-	-	209,147,064	700
Other Restricted Funds (Federal, State And Private Gra		17,972,955	10,550,348	35,394,568	21,545,049	1,149,910	32,864,899	73,000	-	-	119,550,729	
Allowance For Uncollected Taxes								11,527,095			11,527,095	
	Subtotal Special Purpose Funds	69,238,461	180,049,175	197,691,009	151,103,447	5,053,529	33,078,213	34,263,536	28,083,082	15,842,182	714,402,634	
	Total Operating Funds	213,433,996	549,492,252	886,817,367	1,083,225,458	7,161,663	35,453,789	79,344,625	28,083,082	32,487,511	2,915,499,743	
600	Capital Improvements*	156,912,172	44,698,569	26,561,336	117,733,099	164,550	-	1,391,845	-	105,520,000	452,981,571	600
	Grand Total	370,346,168	594,190,821	913,378,703	1,200,958,557	7,326,213	35,453,789	80,736,470	28,083,082	138,007,511	3,368,481,314	

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 1C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

FUNDS		PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	OPERATING SUBTOTAL	ALLOCATED CAPITAL	TOTAL	DEPT.
Corporate Fund												
002	Department of Human Rights, Ethics and Women's Issues	676,815	41,500	7,250	250	630	-	1,300	727,745		727,745	002
007	Revenue	2,075,027	287,300	50,250	29,400	9,000	-	-	2,450,977		2,450,977	007
008	Risk Management	1,605,899	9,100	8,300	8,000	4,800	-	-	1,636,099		1,636,099	008
009	Office of the Chief Information Officer	926,723	5,268,500	18,500	52,500	-	-	-	6,266,223		6,266,223	009
010	Office of the President	2,379,242	2,700	42,800	31,000	12,760	-	7,200	2,475,702		2,475,702	010
011	Office of the Chief Administrative Officer	2,182,123	3,500	35,930	134,584	3,200	-	5,000	2,364,337		2,364,337	011
012	Department for Management of Information Systems	4,792,436	9,780	96,175	1,105,925	3,200	-	-	6,007,516		6,007,516	012
013	Planning and Development	857,881	39,398	8,633	3,325	1,960	-	1,002,910	1,914,107		1,914,107	013
014	Budget and Management Services	1,470,588	94,916	18,450	1,200	9,700	-	2,000	1,596,854		1,596,854	014
016	Central Services	2,274,271	822	322,250	105,000	-	-	-	2,702,343		2,702,343	016
018	Office of the County Commissioners	6,204,049	719,515	272,706	45,357	288,208	-	231,801	7,761,636		7,761,636	018
019	Employee Appeals Board	193,794	5,250	-	-	-	-	-	199,044		199,044	019
020	County Comptroller	3,046,839	34,145	43,442	13,905	12,500	-	-	3,150,831		3,150,831	020
021	Office of the Chief Financial Officer	390,904	26,000	7,750	7,500	-	-	-	432,154		432,154	021
022	Contract Compliance	840,196	12,000	12,353	1,500	2,300	-	-	868,349		868,349	022
023	Department of Office Technology	971,144	90,200	65,300	510,200	6,000	-	-	1,642,844		1,642,844	023
026	Office of Administrative Hearings	303,958	134,300	3,250	750	1,500	-	-	443,758		443,758	026
030	County Purchasing Agent	2,009,232	60,800	35,400	3,000	10,000	-	-	2,118,432		2,118,432	030
031	Capital Planning and Policy	1,776,927	95,000	15,311	7,100	3,400	-	-	1,897,738		1,897,738	031
032	Department of Human Resources	3,197,589	103,028	73,000	15,000	92,800	-	(216,817)	3,264,600		3,264,600	032
040	County Assessor	22,458,711	3,115,050	240,000	97,250	57,000	-	(2,276,306)	23,691,705		23,691,705	040
050	Board of Review	6,959,992	116,002	104,500	5,000	-	-	-	7,185,494		7,185,494	050
060	County Treasurer	3,679,558	2,080,800	34,400	24,900	77,000	-	2,500	5,899,158		5,899,158	060
070	County Auditor	959,196	750	6,825	-	-	-	-	966,771		966,771	070
080	Office of the Independent Inspector General	1,151,527	195,854	10,391	11,210	13,110	-	-	1,382,092		1,382,092	080
110	County Clerk	7,875,432	328,000	94,800	6,500	-	-	-	8,304,732		8,304,732	110
130	Recorder of Deeds	7,761,800	178,600	43,510	38,285	32,690	-	-	8,054,885		8,054,885	130
160	Building and Zoning	3,050,473	17,000	15,750	2,400	3,200	-	-	3,088,823		3,088,823	160
161	Department of Environmental Control	1,507,883	16,460	23,300	67,750	4,200	-	-	1,619,593		1,619,593	161
170	Zoning Board of Appeals	539,741	16,650	2,350	2,000	3,800	-	(76,000)	488,541		488,541	170
452	Veterans' Assistance Commission	195,769	263,300	1,500	300	600	-	-	461,469		461,469	452
490	Fixed Charges and Special Purpose Appropriations - Corporate	24,936,136	6,557,774	-	2,960,500	467,681	-	4,902,871	39,824,962		39,824,962	490
500	County Highway Department	14,727,929	60,100	178,850	1,693,550	32,900	-	(48,000)	16,645,329		16,645,329	500
		133,979,784	**19,984,094**	**1,893,226**	**6,985,141**	**1,154,139**	**-**	**3,538,459**	**167,534,843**		**167,534,843**	
Public Safety Fund												
200	Department of Facilities Management	28,284,647	386,573	2,439,453	3,171,801	9,506	-	(3,030,200)	31,261,780		31,261,780	200
205	Judicial Advisory Council	493,945	11,787	5,500	2,100	1,200	-	633,213	1,147,745		1,147,745	205
210	Office of the Sheriff	2,604,590	6,000	32,000	-	-	-	-	2,642,590		2,642,590	210
211	Department of Budget and Finance	10,612,934	360,930	1,066,700	8,660,000	-	-	-	20,700,564		20,700,564	211
212	Sheriff's Department for Women's Justice Services	4,359,012	2,915,543	74,375	157,800	-	-	-	7,506,730		7,506,730	212

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 1C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

FUNDS		PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	OPERATING SUBTOTAL	ALLOCATED CAPITAL	TOTAL	DEPT.
215	Custodian	10,482,113	451,913	640,014	35,000	-	-	-	11,609,040		11,609,040	215
230	Court Services Division	88,765,702	325,958	152,200	212,000	7,061	-	-	89,462,921		89,462,921	230
231	Police Department	45,183,984	154,800	261,000	577,500	395,000	-	351,000	46,923,284		46,923,284	231
235	Impact Incarceration	5,855,293	425,224	276,150	31,000	-	-	-	6,587,667		6,587,667	235
236	Community Supervision and Intervention	23,142,371	3,333,134	102,182	395,660	-	-	-	26,973,347		26,973,347	236
238	Jail Diversion and Crime Prevention	1,735,645	49,800	19,200	200	5,892	-	-	1,810,737		1,810,737	238
239	Department of Corrections	200,392,051	16,043,274	2,365,500	738,200	-	-	164,700	219,703,725		219,703,725	239
249	Sheriff's Merit Board	627,816	234,000	25,500	1,000	1,000	-	-	889,316		889,316	249
250	State's Attorney	88,773,593	3,049,893	885,000	1,070,139	86,500	-	1,440,000	95,305,125		95,305,125	250
259	Medical Examiner	6,021,918	970,700	388,900	130,100	10,000	-	-	7,521,618		7,521,618	259
260	Public Defender	49,390,539	1,270,600	406,977	171,100	162,000	-	33,000	51,434,216		51,434,216	260
280	Adult Probation Department	41,803,340	327,900	137,400	389,335	2,124,813	-	(1,109,946)	43,672,842		43,672,842	280
300	Judiciary	323,996	864,238	593,794	7,731,000	122,200	-	4,255,000	13,890,228		13,890,228	300
305	Public Guardian	16,844,560	207,170	101,107	42,950	118,500	-	(200,000)	17,114,287		17,114,287	305
310	Office of the Chief Judge	28,029,728	3,726,943	363,868	66,602	205,000	-	(2,072,697)	30,319,444		30,319,444	310
312	Forensic Clinical Services	2,638,912	2,500	16,100	-	9,000	-	-	2,666,512		2,666,512	312
313	Social Service	13,410,742	3,070	9,400	-	-	-	(3,083,244)	10,339,968		10,339,968	313
326	Juvenile Probation and Court Services	25,352,241	7,480,800	106,600	147,330	-	-	(700,000)	32,386,971		32,386,971	326
335	Clerk of the Circuit Court - Office of the Clerk	75,556,833	1,813,467	430,140	2,856,165	133,000	-	-	80,789,605		80,789,605	335
390	Public Administrator	850,537	71,510	6,437	21,750	47,635	-	83,834	1,081,703		1,081,703	390
451	Office of Adoption & Child Custody Advocacy	767,066	1,300	2,900	500	-	-	-	771,766		771,766	451
499	Fixed Charges and Special Purpose Appropriations - Public Safety	166,311,085	10,377,874	-	28,075,000	1,568,878	-	4,888,570	211,221,407		211,221,407	499
		938,615,193	**54,866,901**	**10,908,397**	**54,684,232**	**5,007,185**	**-**	**1,653,230**	**1,065,735,138**		**1,065,735,138**	
Health Fund												
890	Bureau of Health	43,510,696	35,388,036	79,213,200	13,123,497	-	-	(44,037,636)	127,197,793		127,197,793	890
240	Cermak Health Services of Cook County	28,912,305	4,800,880	1,241,022	712,200	24,400	-	14,310	35,705,117		35,705,117	240
891	Provident Hospital of Cook County	61,528,233	17,014,126	7,560,754	6,923,896	284,589	-	12,500	93,324,098		93,324,098	891
893	Ambulatory and Community Health Network of Cook County	41,578,161	4,197,600	1,055,300	1,211,100	847,800	-	-	48,889,961		48,889,961	893
894	The Ruth M. Rothstein CORE Center	4,679,458	215,000	5,872,900	434,500	-	-	-	11,201,858		11,201,858	894
895	Department of Public Health	11,983,586	640,400	279,600	282,800	1,082,500	-	1,694,517	15,963,403		15,963,403	895
897	John H. Stroger, Jr. Hospital of Cook County	304,242,290	38,203,007	57,528,926	26,304,250	772,523	-	610,961	427,661,957		427,661,957	897
898	Oak Forest Hospital of Cook County	66,992,726	10,491,793	6,235,839	6,442,915	166,000	-	77,000	90,406,273		90,406,273	898
899	Fixed Charges and Special Purpose Appropriations - Health	76,382,530	1,638,773	-	1,474,600	484,782	-	37,495,983	117,476,668		117,476,668	899
		639,809,985	**112,589,615**	**158,987,541**	**56,909,758**	**3,662,594**	**-**	**(4,132,365)**	**967,827,128**		**967,827,128**	
	Total General Funds	**1,712,404,962**	**187,440,610**	**171,789,164**	**118,579,131**	**9,823,918**	**-**	**1,059,324**	**2,201,097,109**	**-**	**2,201,097,109**	
Special Purpose Funds												
Election Fund												
524	County Clerk - Election Division Fund	10,043,605	8,746,600	961,900	1,873,500	454,600	-	202,054	22,282,259		22,282,259	524
525	Board of Election Commissioners - Election Fund	418,311	3,366,189	-	-	267,485	-	-	4,051,985		4,051,985	525
501	MFT Illinois First (1st)	11,505,352	172,300	191,500	1,224,200	45,000	-	180,000	13,318,352		13,318,352	501
510	Animal Control Department	1,358,386	1,086,000	122,700	84,700	5,000	91,396	700,252	3,448,434		3,448,434	510

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 1C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

FUNDS		PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	OPERATING SUBTOTAL	ALLOCATED CAPITAL	TOTAL	DEPT.
527	County Recorder Document Storage System Fund	3,455,119	620,000	82,000	-	40,000	755,000	389,397	5,341,516		5,341,516	527
528	Circuit Court Automation Fund	8,475,053	2,512,000	555,000	600,000	550,000	2,482,458	1,561,047	16,735,558		16,735,558	528
529	Clerk of the Circuit Court Document Storage Fund	8,111,622	2,112,000	415,000	308,000	700,000	6,920,000	1,435,507	20,002,129		20,002,129	529
530	Cook County Law Library	3,097,848	29,720	1,545,700	688,784	36,000	-	1,600	5,399,652		5,399,652	530
531	Circuit Court - Illinois Dispute Resolution Fund	-	-	-	-	-	-	200,000	200,000		200,000	531
532	Adult Probation/Probation Service Fee Fund	170,000	1,837,478	202,000	-	272,400	446,440	975,087	3,903,405		3,903,405	532
533	County Clerk - Automation Fund	769,894	151,100	73,239	94,906	-	-	47,461	1,136,600		1,136,600	533
534	County Treasurer - Tax Sales Automation Fund	5,904,229	174,900	188,100	487,000	-	405,000	55,426	7,214,655		7,214,655	534
535	Intergovernmental Agreement/ETSB	1,328,362	-	-	8,053	-	-	(251,805)	1,084,610		1,084,610	535
538	Juvenile Probation - Supplementary Officers	5,318,258	-	-	-	-	-	(908,400)	4,409,858		4,409,858	538
541	Social Service/Probation and Court Services Fund	12,500	850,900	64,250	13,300	5,500	-	2,839,472	3,785,922		3,785,922	541
542	Self - Insurance Fund	-	21,649,934	-	-	-	-	(21,649,934)	-		-	542
544	Lead Poisoning Prevention Fund	360,991	3,352,005	6,800	-	26,000	40,000	37,115	3,822,911		3,822,911	544
545	Geographical Information Systems	1,075,131	5,358,400	276,500	1,170,000	-	679,000	1,438,700	9,997,731		9,997,731	545
546	Sheriff's Youthful Offender Alcohol & Drug Education	2,500	4,500	7,500	-	-	-	638	15,138		15,138	546
561	State's Attorney Narcotics Forfeiture	3,045,393	-	-	-	-	-	106,257	3,151,650		3,151,650	561
562	State's Attorney Bad Check Enforcement Program	82,800	10,000	-	-	-	-	187,500	280,300		280,300	562
564	Suburban Cook County Tuberculosis Sanitarium District	3,524,312	565,400	561,754	318,980	-	109,250	15,000	5,094,696		5,094,696	564
565	Emergncy Management Agency	443,750	28,000	17,700	18,200	-	87,687	(241,207)	354,130		354,130	565
566	State's Attorney Capital Litigation Trust Fund	2,444,261	-	-	-	-	-	460,162	2,904,423		2,904,423	566
567	Clerk of the Circuit Court Administrative Fund	596,752	10,000	500	10,000	-	-	61,436	678,688		678,688	567
568	Health Services - JTDC	3,699,260	3,054,778	63,000	5,500	-	46,436	-	6,868,974		6,868,974	568
569	Juvenile Temporary Detention Center	41,985,605	3,329,086	3,715,440	217,658	-	-	(8,250,000)	40,997,789		40,997,789	569
570	GIS Fee Fund	137,979	22,500	10,900	15,000	-	15,000	-	201,379		201,379	570
571	Rental Housing Support Fee Fund	96,978	15,000	10,000	-	-	15,000	-	136,978		136,978	571
572	Childrens' Waiting Room Fund							1,258,024	1,258,024		1,258,024	572
590	Annuity and Benefits	186,100,000	-	-	-	-	-	-	186,100,000		186,100,000	590
700	Bond and Interest							209,147,064	209,147,064		209,147,064	700
Other Restricted Funds (Federal, State And Private Grants)		58,055,462	15,051,995	992,383	566,873	4,029,482	15,652,600	25,201,934	119,550,729		119,550,729	Grants
Allowance for Uncollected Taxes								11,527,095	11,527,095		11,527,095	
		361,619,713	74,110,785	10,063,866	7,704,654	6,431,467	27,745,267	226,726,882	714,402,634		714,402,634	
Total Operating Funds		**2,074,024,675**	**261,551,395**	**181,853,030**	**126,283,785**	**16,255,385**	**27,745,267**	**227,786,206**	**2,915,499,743**	**-**	**2,915,499,743**	
600	Capital Improvements									452,981,571	452,981,571	600*
	Grand Total	**2,074,024,675**	**261,551,395**	**181,853,030**	**126,283,785**	**16,255,385**	**27,745,267**	**227,786,206**	**2,915,499,743**	**452,981,571**	**3,368,481,314**	

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 2 SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures*	FY 2007 Appropriations	FY 2008 Expenditures	FY 2008 Appropriations	FY 2009 Appropriations	DIFFERENCE 2009-2008
GENERAL FUNDS												
OFFICE UNDER THE PRESIDENT												
PRESIDENT	2,945,022	3,402,368	2,922,401	2,958,709	3,004,723	3,067,135	2,534,625	2,542,504	3,281,120	3,450,400	3,203,447	(246,953)
CHIEF ADMINISTRATIVE OFFICER	130,475,936	143,900,315	113,790,196	119,266,527	114,630,737	117,104,901	109,025,845	108,755,848	87,383,046	86,435,500	85,543,437	(892,063)
CHIEF OF HUMAN RESOURCES	4,285,733	4,671,636	3,763,737	3,976,641	3,643,064	4,011,500	3,303,099	3,507,585	3,335,366	3,626,300	3,463,644	(162,656)
OFFICE OF ADMINISTRATIVE HEARINGS											443,758	443,758
COUNTY AUDITOR	1,540,794	1,651,033	1,299,966	1,400,784	1,309,577	1,353,750	1,100,886	1,101,966	759,185	1,109,600	966,771	(142,829)
OFFICE OF THE INSPECTOR GENERAL	401,859	458,543	386,942	387,804	387,955	387,804	382,709	391,824	371,937	1,078,500	1,382,092	303,592
CHIEF FINANCIAL OFFICER	13,957,272	16,016,980	12,391,571	13,252,398	12,139,789	13,241,535	10,637,661	10,477,985	11,813,025	12,317,100	12,253,696	(63,404)
CHIEF INFORMATION OFFICER	17,238,903	19,250,225	13,246,331	16,327,976	14,317,671	15,195,235	11,523,021	11,577,225	11,443,905	13,219,400	16,618,926	3,399,526
CHIEF OF CAPITAL, PLANNING AND FACILITIES MANAGEMENT	43,179,082	45,200,801	38,416,002	38,910,722	37,132,610	38,140,191	34,679,971	36,071,367	35,174,155	34,143,000	35,073,625	930,625
SUBTOTAL OFFICE UNDER THE PRESIDENT	214,024,601	234,551,901	186,217,146	196,481,561	186,566,127	192,502,051	173,187,817	174,426,304	153,561,738	155,379,800	158,949,396	3,569,596
COOK COUNTY HEALTH & HOSPITAL SYSTEM	885,636,943	877,388,550	854,303,404	825,269,365	851,977,967	828,531,141	759,394,860	738,667,076	746,190,257	821,908,400	850,350,460	28,442,060
ELECTED OFFICIALS												
COOK COUNTY BOARD OF COMMISSIONERS	7,973,498	8,661,036	7,070,169	7,424,132	7,070,651	7,755,240	6,281,481	6,483,338	7,297,816	8,092,800	7,761,636	(331,164)
COUNTY ASSESSOR	29,007,209	30,920,526	24,501,128	25,850,013	24,183,766	25,331,051	21,608,877	22,077,228	22,281,398	23,712,800	23,691,705	(21,095)
BOARD OF REVIEW	8,675,201	8,899,177	7,583,621	7,601,734	7,384,640	7,416,991	6,754,474	6,835,808	7,293,723	6,973,600	7,185,494	211,894
COUNTY TREASURER	13,051,838	13,349,193	11,279,564	11,540,109	10,461,095	10,757,649	9,631,559	9,869,979	6,290,290	6,120,500	5,899,158	(221,342)
BOARD OF ELECTION COMMISSIONERS	413,573	411,765	378,043	371,451	380,122	371,451	366,443	364,502	-	-	-	-
RECORDER OF DEEDS	12,231,340	13,026,889	9,985,063	10,647,869	9,448,107	10,149,209	8,517,376	8,690,243	8,214,180	8,100,300	8,054,885	(45,415)
STATE'S ATTORNEY	108,204,574	108,681,268	95,707,184	95,626,104	95,582,099	96,181,032	91,877,586	90,919,629	98,608,267	95,781,400	95,305,125	(476,275)
PUBLIC ADMINISTRATOR	1,040,777	1,131,944	1,237,849	1,257,700	1,000,990	1,037,958	932,300	969,106	1,092,629	1,095,100	1,081,703	(13,397)
COUNTY CLERK	14,240,657	14,422,799	11,970,541	12,140,877	11,487,312	11,816,718	8,399,093	8,537,603	8,631,955	8,135,000	8,304,732	169,732
SHERIFF	412,265,312	416,845,189	378,199,323	384,286,640	397,168,985	400,817,631	394,683,596	387,673,988	420,089,387	419,413,600	434,809,921	15,396,321
CHIEF JUDGE	180,453,843	184,175,086	155,206,888	155,683,382	153,450,277	153,884,572	143,393,233	142,236,677	148,624,589	148,790,200	150,390,252	1,600,052
CLERK OF THE CIRCUIT COURT	97,119,412	102,120,162	81,558,969	84,326,296	83,479,697	83,318,195	78,118,069	77,515,569	80,794,864	81,491,300	80,789,605	(701,695)
SUBTOTAL ELECTED OFFICIALS	884,677,234	902,645,034	784,678,342	796,756,307	801,097,741	808,837,697	770,564,087	762,173,670	809,219,098	807,706,600	823,274,216	15,567,616
FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS	52,294,469	56,392,075	255,867,628	320,876,144	289,713,638	337,729,655	318,304,904	407,335,643	299,116,659	343,984,500	368,523,037	24,538,537
TOTAL GENERAL FUNDS	**1,150,996,304**	**2,070,977,560**	**2,081,066,520**	**2,139,383,377**	**2,129,355,474**	**2,167,600,544**	**2,021,451,668**	**2,082,602,693**	**2,008,087,753**	**2,128,979,300**	**2,201,097,109**	**72,117,809**
SPECIAL PURPOSE FUNDS												
CONTROL OFFICERS												
CHIEF ADMINISTRATIVE OFFICER												
ANIMAL CONTROL	2,129,809	2,705,266	2,479,188	3,035,972	2,172,865	2,895,043	2,519,030	2,925,550	2,353,945	3,089,300	3,448,434	359,134
COOK COUNTY LAW LIBRARY	5,339,579	5,719,853	6,583,354	7,210,765	5,955,786	6,312,212	6,219,050	6,415,981	5,007,544	5,393,800	5,399,652	5,852
MFT ILLINOIS FIRST (1st)	5,971,812	9,168,486	6,924,628	10,118,570	6,768,705	8,729,340	8,028,808	9,847,217	8,649,737	13,128,800	13,318,352	189,552
EMERGNCY MANAGEMENT AGENCY	-	-	-	-	-	-	-	-	-	312,800	354,130	41,330
COOK COUNTY HEALTH & HOSPITAL SYSTEM												
LEAD POISONING PREVENTION FUND	2,876,353	3,968,295	2,936,231	3,933,037	3,467,199	3,651,701	1,324,544	6,139,160	2,832,745	3,894,800	3,822,911	(71,889)
SUBURBAN COOK COUNTY TUBERCULOSIS SANITARIUM DISTRICT	-	-	-	-	-	-	-	-	3,884,389	4,531,500	5,094,696	563,196
HEALTH SERVICES - JTDC	-	-	-	-	-	-	-	-	4,798,598	5,593,800	6,868,974	1,275,174
CHIEF INFORMATION OFFICER												
GEOGRAPHICAL INFORMATION SYSTEMS	956,542	2,015,792	738,383	3,689,497	2,394,543	3,811,904	4,284,568	4,009,169	4,768,172	13,241,600	9,997,731	(3,243,869)
COUNTY CLERK												
COUNTY CLERK ELECTION DIVISION FUND	17,345,760	19,426,068	19,246,462	20,331,156	18,332,046	20,166,456	18,294,606	18,955,738	26,410,043	27,563,700	22,282,259	(5,281,441)
COUNTY CLERK - AUTOMATION FUND	968,005	1,252,658	989,974	1,137,642	1,147,807	1,661,649	1,105,335	1,320,278	1,360,294	1,475,900	1,136,600	(339,300)
BOARD OF ELECTION COMMISSIONERS												
ELECTION FUND	9,737,697	10,527,434	-	-	11,053,746	13,218,298	-	-	15,709,917	17,422,700	4,051,985	(13,370,715)

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 2 SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures*	FY 2007 Appropriations	FY 2008 Expenditures	FY 2008 Appropriations	FY 2009 Appropriations	DIFFERENCE 2009-2008
RECORDER OF DEEDS												
COUNTY RECORDER DOCUMENT STORAGE SYSTEM FUNDS	4,739,383	5,674,907	2,017,186	2,753,511	4,394,634	5,116,395	2,427,068	4,250,746	3,524,622	4,270,000	5,341,516	1,071,516
GIS FEE FUND												
RENTAL HOUSING SUPPORT FEE FUND	-	-	-	-	-	-	-	-	-	-	201,379	201,379
CLERK OF THE CIRCUIT COURT	-	-	-	-	-	-	-	-	-	-	136,978	136,978
DOCUMENT STORAGE	4,472,793	5,076,690	4,544,762	5,144,621	7,058,267	10,641,362	9,402,701	11,161,765	9,715,596	11,843,200	20,002,129	8,158,929
CLERK OF THE CIRCUIT COURT ADMINISTRATIVE FUND	-	-	-	-	-	-	-	-	343,708	510,800	678,688	167,888
CLERK OF THE CIRCUIT COURT/CHIEF JUDGE												
CIRCUIT COURT AUTOMATION FUND	6,328,749	7,111,857	6,202,436	6,810,983	7,934,609	9,580,505	9,223,153	11,099,481	11,493,586	13,483,300	16,735,558	3,252,258
CHIEF JUDGE												
DISPUTE RESOLUTION FUND	200,000	200,000	200,000	200,000	350,705	350,705	200,000	200,000	200,000	200,000	200,000	-
ADULT PROBATION/ADULT PROBATION SERVICE FEE	2,244,737	3,613,484	2,820,171	3,930,440	3,142,211	3,988,867	2,604,410	2,891,180	3,068,249	3,754,000	3,903,405	149,405
SOCIAL CASEWORK SERVICES/PROBATION AND COURT SERVICES FUND	7,052,028	7,550,184	6,561,563	6,957,509	3,492,380	4,377,572	2,323,988	2,345,588	2,790,521	2,825,200	3,785,922	960,722
CHILDRENS' WAITING ROOM FUND											1,258,024	
JUVENILE TEMPORARY DETENTION CENTER SUPPORT FUND	-	-	-	-	-	-	-	-	30,313,989	30,966,600	40,997,789	10,031,189
JUVENILE PROBATION - SUPPLEMENTARY OFFICERS	3,181,561	3,419,272	3,233,156	3,454,134	3,421,204	3,537,038	3,714,310	3,859,446	4,785,671	4,350,500	4,409,858	59,358
SHERIFF												
INTERGOVERNMENTAL AGREEMENT/ETSB	1,147,621	1,192,089	1,156,627	1,163,086	969,565	1,008,221	949,760	986,398	1,036,867	1,049,400	1,084,610	35,210
SHERIFF'S YOUTHFUL OFFENDER ALCOHOL & DRUG EDUCATION	20,052	25,398	12,627	25,551	7,624	14,303	-	-	10,558	15,700	15,138	(562)
911 SURCHARGE REALLOCATION PROGRAM	-	355,055	-	64,100	31,486	59,600	-	-	-	-	-	-
STATE'S ATTORNEY												
STATE'S ATTORNEY NARCOTICS NUISANCE ABATEMENT	-	-	449,979	476,307	556,326	622,416	490,671	620,242	-	-	-	-
STATE'S ATTORNEY NARCOTICS FORFEITURE	-	-	1,854,674	2,991,076	2,325,013	2,985,652	2,351,963	3,132,061	3,199,528	3,247,800	3,151,650	(96,150)
STATE'S ATTORNEY BAD CHECK DIVERSION PROGRAM	-	-	-	-	-	68,080	-	100,000	11,645	238,300	280,300	42,000
STATE'S ATTORNEY CAPITAL LITIGATION TRUST FUND	-	-	-	-	-	-	-	-	1,390,629	2,941,500	2,904,423	(37,077)
TREASURER												
COUNTY TREASURER TAX SALES AUTOMATION FUND	1,171,653	1,261,817	1,456,492	1,712,818	890,634	1,851,582	792,213	1,685,935	5,421,007	6,172,500	7,214,655	1,042,155
OTHER												
SELF INSURANCE	41,201,776	74,600,166	56,764,473	64,430,478	60,181,873	108,141,402	60,051,392	82,177,672	101,394,349	94,498,400	-	(94,498,400)
MANAGED CARE SUPPORT FUND	424,109	517,811	141,959	464,252	3,056	385,000	273,865	405,355	-	338,000	-	(338,000)
ANNUITY AND BENEFITS	220,223,000	220,223,000	209,151,000	209,151,000	223,270,000	223,270,000	264,846,000	264,846,000	183,124,000	183,124,000	186,100,000	2,976,000
BOND AND INTEREST	164,246,728	164,246,728	180,500,663	180,500,663	180,870,852	180,870,852	184,941,441	184,941,441	212,729,169	212,729,169	209,147,064	(3,582,105)
OTHER RESTRICTED FUNDS (Federal, State And Private Grants)	137,880,733	137,880,733	169,609,949	169,609,949	173,665,246	173,665,246	146,101,672	146,101,672	135,569,600	135,569,600	119,550,729	(16,018,871)
SUBTOTAL SPECIAL PURPOSE FUNDS	639,860,480	687,733,043	686,575,937	709,297,117	723,858,381	790,981,401	732,470,548	770,418,075	785,898,676	807,776,669	702,875,539	(104,901,130)
ALLOWANCE FOR UNCOLLECTED TAXES	10,911,153	10,911,153	11,013,957	11,013,957	11,004,381	11,004,381	13,098,381	13,098,381	11,628,911	11,628,911	11,527,095	(101,816)
TOTAL OPERATING FUNDS	**1,801,767,937**	**2,769,621,756**	**2,778,656,414**	**2,859,694,451**	**2,864,218,236**	**2,969,586,326**	**2,767,020,597**	**2,866,119,149**	**2,805,615,340**	**2,948,384,880**	**2,915,499,743**	**(32,885,137)**
CAPITAL IMPROVEMENTS	193,112,626	219,215,158	162,043,736	130,643,500	135,921,971	111,128,588	212,000,784	173,502,774	212,000,784	286,183,112	452,981,571	166,798,459
GRAND TOTAL	**1,994,880,563**	**2,988,836,914**	**2,940,700,150**	**2,990,337,951**	**3,000,140,207**	**3,080,714,914**	**2,979,021,381**	**3,039,621,923**	**3,017,616,124**	**3,234,567,992**	**3,368,481,314**	**133,913,322**

**FTE for FY2008 restated to reflect accurate FTE count.*

Q-2A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Expenditures	FY 2008 Appropriations	FY 2009 Recommedations	DIFFERENCE FY 08 - FY 09
OFFICE UNDER THE PRESIDENT												
PRESIDENT												
002 Department of Human Rights, Ethics and Women's Issues	770,139	833,877	714,324	716,546	783,986	709,034	484,061	643,804	616,966	808,600	727,745	(80,855)
005 Department of Public Affairs and Communications	723,119	833,497	654,507	723,071	680,998	673,295	615,808	533,226	0	-	-	-
010 Office of the President	1,451,764	1,734,994	1,553,570	1,519,092	1,539,738	1,684,806	1,434,756	1,365,474	2,664,154	2,641,800	2,475,702	(166,098)
	2,945,022	**3,402,368**	**2,922,401**	**2,958,709**	**3,004,723**	**3,067,135**	**2,534,625**	**2,542,504**	**3,281,120**	**3,450,400**	**3,203,447**	**(246,953)**
CHIEF ADMINISTRATIVE OFFICER												
011 Office of the Chief Administrative Officer	1,518,330	1,709,668	1,429,857	1,531,089	1,468,104	1,555,488	1,410,064	1,469,182	1,421,099	2,259,700	2,364,337	104,637
160 Building and Zoning	3,674,708	4,293,598	3,522,266	3,658,183	3,281,163	3,506,688	3,038,835	3,180,318	2,996,058	3,311,700	3,088,823	(222,877)
161 Department of Environmental Control	1,887,527	2,118,745	1,753,647	1,776,569	1,714,641	1,871,593	1,567,780	1,471,337	1,652,053	1,561,100	1,619,593	58,493
170 Zoning Board of Appeals	530,136	601,420	528,579	540,267	541,136	539,370	529,993	524,873	557,329	559,300	488,541	(70,759)
205 Judicial Advisory Council	1,411,371	1,651,532	784,948	1,423,125	611,402	1,332,730	465,542	1,011,375	1,018,322	1,037,000	1,147,745	110,745
259 Medical Examiner	7,893,005	8,610,728	7,334,103	7,848,462	7,519,091	7,587,471	6,559,774	7,689,115	6,731,074	7,731,000	7,521,618	(209,382)
260 Public Defender	55,054,925	62,711,611	51,956,091	52,098,400	54,107,317	52,449,095	52,267,985	52,284,633	53,983,003	51,358,900	51,434,216	75,316
270 Office of the Chief Coordinator	708,188	798,896	644,835	763,459	448,199	722,680	-	-	0	-	-	-
440 Juvenile Temporary Detention Center	28,448,148	28,764,920	21,456,863	23,523,526	21,653,431	22,561,791	23,862,647	21,591,911	0	-	-	-
451 Office of Adoption & Child Custody Advocacy	991,724	1,163,531	874,596	876,022	905,538	860,653	766,651	654,000	697,658	945,100	771,766	(173,334)
452 Veterans' Assistance Commission	510,140	556,709	501,914	512,420	314,698	503,670	418,982	410,690	403,463	496,600	461,469	(35,131)
500 County Highway Department	27,847,734	30,918,957	23,002,497	24,715,005	22,066,016	23,613,672	18,137,592	18,468,414	17,922,988	17,175,100	16,645,329	(529,771)
	130,475,936	**143,900,315**	**113,790,196**	**119,266,527**	**114,630,737**	**117,104,901**	**109,025,845**	**108,755,848**	**87,383,046**	**86,435,500**	**85,543,437**	**(892,063)**
CHIEF OF HUMAN RESOURCES												
019 Employee Appeals Board	232,606	240,723	193,936	201,102	201,718	200,352	199,191	162,946	204,007	202,500	199,044	(3,456)
032 Department of Human Resources	4,053,127	4,430,913	3,569,801	3,775,539	3,441,346	3,811,148	3,103,908	3,344,639	3,131,359	3,423,800	3,264,600	(159,200)
	4,285,733	**4,671,636**	**3,763,737**	**3,976,641**	**3,643,064**	**4,011,500**	**3,303,099**	**3,507,585**	**3,335,366**	**3,626,300**	**3,463,644**	**(162,656)**
026 Office of Administrative Hearings										**-**	**443,758**	443,758
070 County Auditor	1,540,794	1,651,033	1,299,966	1,400,784	1,309,577	1,353,750	1,100,886	**1,101,966**	**759,185**	**1,109,600**	**966,771**	**(142,829)**
080 Office of the Independent Inspector General	401,859	458,543	386,942	387,804	387,955	387,804	382,709	**391,824**	**371,937**	**1,078,500**	**1,382,092**	**303,592**
CHIEF FINANCIAL OFFICER												
007 Revenue	2,477,643	3,170,594	2,304,837	2,661,480	2,359,008	2,709,209	2,087,834	2,123,407	2,276,640	2,274,300	2,450,977	176,677
008 Risk Management	2,048,690	2,143,608	1,790,130	1,821,935	1,691,460	1,780,613	1,326,704	1,292,982	1,462,185	1,592,600	1,636,099	43,499
014 Budget and Management Services	1,482,015	1,626,801	1,398,041	1,417,831	1,377,085	1,414,476	1,141,492	1,020,074	1,422,540	1,604,800	1,596,854	(7,946)
020 County Comptroller	3,320,959	3,928,851	2,894,749	3,133,315	2,832,115	3,155,168	2,748,987	2,946,324	3,093,425	3,175,000	3,150,831	(24,169)
021 Office of the Chief Financial Officer	378,875	572,683	404,769	423,371	456,484	514,036	356,425	380,895	596,958	613,900	432,154	(181,746)
022 Contract Compliance	1,068,965	1,141,227	928,147	960,837	874,505	905,996	732,719	689,306	802,604	893,000	868,349	(24,651)
030 County Purchasing Agent	3,180,125	3,433,216	2,670,898	2,833,629	2,549,132	2,762,037	2,243,500	2,024,997	2,158,672	2,163,500	2,118,432	(45,068)
	13,957,272	**16,016,980**	**12,391,571**	**13,252,398**	**12,139,789**	**13,241,535**	**10,637,661**	**10,477,985**	**11,813,025**	**12,317,100**	**12,253,696**	**(63,404)**
CHIEF INFORMATION OFFICER												
009 Office of the Chief Information Officer	407,071	421,153	299,556	383,917	263,691	352,463	326,345	377,130	1,790,547	3,276,000	6,266,223	2,990,223
012 Department for Management of Information Systems	9,089,280	9,849,869	6,614,564	8,401,304	6,982,353	7,387,157	6,071,658	5,980,984	5,990,819	6,280,700	6,007,516	(273,184)
016 Central Services	5,585,325	6,538,949	4,643,695	5,548,040	5,311,981	5,500,596	3,522,577	3,650,374	2,413,951	2,112,300	2,702,343	590,043
023 Department of Office Technology	2,157,227	2,440,254	1,688,516	1,994,715	1,759,646	1,955,019	1,602,441	1,568,737	1,248,589	1,550,400	1,642,844	92,444
	17,238,903	**19,250,225**	**13,246,331**	**16,327,976**	**14,317,671**	**15,195,235**	**11,523,021**	**11,577,225**	**11,443,905**	**13,219,400**	**16,618,926**	**3,399,526**
CHIEF OF CAPITAL, PLANNING AND FACILITIES MANAGEMENT												
013 Planning and Development	2,314,865	2,491,232	2,162,859	2,258,150	2,057,105	2,236,958	1,654,658	1,672,312	1,722,305	1,990,100	1,914,107	(75,993)
031 Capital Planning and Policy	1,691,073	1,876,141	1,546,155	1,558,201	1,462,121	1,640,986	1,302,717	1,260,168	1,665,988	2,120,600	1,897,738	(222,862)
200 Department of Facilities Management	39,173,144	40,833,428	34,706,988	35,094,371	33,613,383	34,262,247	31,722,596	33,138,887	31,785,862	30,032,300	31,261,780	1,229,480
	43,179,082	**45,200,801**	**38,416,002**	**38,910,722**	**37,132,610**	**38,140,191**	**34,679,971**	**36,071,367**	**35,174,155**	**34,143,000**	**35,073,625**	**930,625**

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Q-2A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Expenditures	FY 2008 Appropriations	FY 2009 Recommedations	DIFFERENCE FY 08 - FY 09
SUBTOTAL OFFICES UNDER THE PRESIDENT	**214,024,601**	**234,551,901**	**186,217,146**	**196,481,561**	**186,566,127**	**192,502,051**	**173,187,817**	**174,426,304**	**153,561,738**	**155,379,800**	**158,949,396**	**3,569,596**
COOK COUNTY HEALTH & HOSPITAL SYSTEM												
240 Cermak Health Services of Cook County	42,521,439	44,699,955	39,939,186	40,377,036	39,654,965	40,123,314	38,234,514	36,691,886	28,383,744	31,044,100	35,705,117	4,661,017
890 Bureau of Health	4,674,236	5,683,536	6,935,196	10,693,042	21,259,971	13,470,988	17,031,873	15,981,772	139,462,571	182,354,900	127,197,793	(55,157,107)
891 Provident Hospital of Cook County	100,422,648	98,877,964	98,976,839	98,140,638	102,335,285	102,253,136	87,666,472	83,816,049	73,376,255	77,390,600	93,324,098	15,933,498
893 Ambulatory and Community Health Network of Cook County	105,150,116	106,136,946	107,559,074	107,369,780	52,374,432	54,857,228	42,650,637	41,640,241	38,502,423	44,047,400	48,889,961	4,842,561
894 The Ruth M. Rothstein CORE Center	12,228,131	12,554,708	11,177,118	11,337,398	10,699,327	11,084,352	10,652,095	10,819,939	10,588,922	10,971,600	11,201,858	230,258
895 Department of Public Health	20,009,897	20,872,941	19,234,114	19,348,511	17,746,717	18,830,678	15,746,886	16,848,094	14,522,460	15,953,500	15,963,403	9,903
897 John H. Stroger, Jr. Hospital of Cook County	473,800,648	460,964,633	454,001,616	423,693,765	481,802,910	467,415,145	432,386,717	412,611,742	369,275,402	380,268,100	427,661,957	47,393,857
898 Oak Forest Hospital of Cook County	126,829,828	127,597,867	116,480,261	114,309,195	126,104,361	120,496,300	115,025,666	120,257,353	72,078,481	79,878,200	90,406,273	10,528,073
	885,636,943	**877,388,550**	**854,303,404**	**825,269,365**	**851,977,967**	**828,531,141**	**759,394,860**	**738,667,076**	**746,190,257**	**821,908,400**	**850,350,460**	**28,442,060**
OTHER ELECTED OFFICIALS												
018 Office of the County Commissioners	7,973,498	8,661,036	7,070,169	7,424,132	7,070,651	7,755,240	6,281,481	6,483,338	7,297,816	8,092,800	7,761,636	(331,164)
040 County Assessor	29,007,209	30,920,526	24,501,128	25,850,013	24,183,766	25,331,051	21,608,877	22,077,228	22,281,398	23,712,800	23,691,705	(21,095)
050 Board of Review	8,675,201	8,899,177	7,583,621	7,601,734	7,384,640	7,416,991	6,754,474	6,835,808	7,293,723	6,973,600	7,185,494	211,894
060 County Treasurer	13,051,838	13,349,193	11,279,564	11,540,109	10,461,095	10,757,649	9,631,559	9,869,979	6,290,290	6,120,500	5,899,158	(221,342)
120 Board of Elections Commissioners	413,573	411,765	378,043	371,451	380,122	371,451	366,443	364,502	0	-	-	-
130 Recorder of Deeds	12,231,340	13,026,889	9,985,063	10,647,869	9,448,107	10,149,209	8,517,376	8,690,243	8,214,180	8,100,300	8,054,885	(45,415)
250 State's Attorney	108,204,574	108,681,268	95,707,184	95,626,104	95,582,099	96,181,032	91,877,586	90,919,629	98,608,267	95,781,400	95,305,125	(476,275)
390 Public Administrator	1,040,777	1,131,944	1,237,849	1,257,700	1,000,990	1,037,958	932,300	969,106	1,092,629	1,095,100	1,081,703	(13,397)
	180,598,010	**185,081,798**	**157,742,621**	**160,319,112**	**155,511,472**	**159,000,581**	**145,970,096**	**146,209,833**	**151,078,303**	**149,876,500**	**148,979,706**	**(896,794)**
COUNTY CLERK												
110 County Clerk	10,605,264	10,777,548	9,011,693	9,146,276	8,722,034	9,026,518	8,399,093	8,537,603	8,631,955	8,135,000	8,304,732	169,732
111 County Clerk - Election Division Fund	3,635,393	3,645,251	2,958,848	2,994,601	2,765,277	2,790,200	-	-	-	-	-	-
	14,240,657	**14,422,799**	**11,970,541**	**12,140,877**	**11,487,312**	**11,816,718**	**8,399,093**	**8,537,603**	**8,631,955**	**8,135,000**	**8,304,732**	**169,732**
SHERIFF												
210 Office of the Sheriff	3,223,058	2,897,411	2,618,811	2,578,362	2,602,595	2,637,952	2,194,284	2,052,638	2,296,058	2,330,300	2,642,590	312,290
211 Department of Budget and Finance	8,802,767	8,863,168	9,046,112	8,914,285	10,538,790	10,855,536	10,561,415	11,441,463	13,461,044	15,836,300	20,700,564	4,864,264
212 Sheriff's Department for Women's Justice Services	4,264,984	4,384,988	4,115,707	4,158,476	4,147,007	4,058,583	4,138,461	4,128,662	5,990,341	6,667,100	7,506,730	839,630
215 Custodian	15,100,282	14,973,482	12,107,039	12,035,033	11,718,112	12,153,275	10,761,671	9,223,111	11,481,652	11,366,300	11,609,040	242,740
230 Court Services Division	96,697,183	98,274,188	91,251,547	91,694,012	96,375,549	95,059,054	88,848,914	87,124,023	89,416,163	89,427,900	89,462,921	35,021
231 Police Department	49,207,014	49,272,448	44,774,325	44,991,451	44,944,310	44,979,039	41,012,527	39,654,990	50,906,024	40,485,200	46,923,284	6,438,084
235 Impact Incarceration	7,616,660	8,286,925	7,169,841	7,248,000	6,993,795	7,210,984	6,194,240	6,336,668	6,214,870	6,419,200	6,587,667	168,467
236 Community Supervision and Intervention	33,491,041	32,157,521	31,094,273	32,055,619	33,557,164	34,463,837	30,090,532	27,832,887	30,016,056	29,640,600	26,973,347	(2,667,253)
238 Jail Diversion and Crime Prevention	1,960,014	2,009,177	1,688,835	1,700,618	1,563,068	1,650,751	1,088,066	1,257,264	1,358,489	1,645,300	1,810,737	165,437
239 Department of Corrections	190,924,608	194,599,884	173,408,503	177,960,595	183,926,258	186,820,995	198,928,643	197,700,053	208,118,553	214,677,800	219,703,725	5,025,925
249 Sheriff's Merit Board	977,701	1,125,997	924,330	950,189	802,336	927,625	864,843	922,229	830,138	917,600	889,316	(28,284)
	412,265,312	**416,845,189**	**378,199,323**	**384,286,640**	**397,168,985**	**400,817,631**	**394,683,596**	**387,673,988**	**420,089,387**	**419,413,600**	**434,809,921**	**15,396,321**
CHIEF JUDGE												
280 Adult Probation Department	42,689,267	45,807,782	37,933,508	39,213,776	39,451,873	38,389,894	38,444,128	38,644,905	40,332,909	40,183,200	43,672,842	3,489,642
300 Judiciary	18,369,605	18,663,917	14,610,860	14,503,973	16,384,055	13,623,614	13,660,314	13,576,337	14,339,155	13,930,200	13,890,228	(39,972)
305 Public Guardian	17,572,217	18,152,159	15,521,761	15,945,128	16,020,259	16,128,205	16,007,654	15,626,831	17,005,180	17,233,300	17,114,287	(119,013)
310 Office of the Chief Judge	42,330,632	42,577,165	36,868,243	37,406,412	35,599,007	37,275,762	30,768,932	31,856,150	30,682,611	31,592,400	30,319,444	(1,272,956)
312 Forensic Clinical Services	2,884,110	3,163,492	2,592,209	2,723,363	2,770,038	2,787,291	2,623,748	2,676,723	2,759,299	2,885,300	2,666,512	(218,788)
313 Social Service	14,152,914	14,703,143	8,211,722	8,438,101	10,016,511	10,532,202	10,732,889	11,304,382	10,800,122	11,077,800	10,339,968	(737,832)
326 Juvenile Probation and Court Services	42,455,098	41,107,428	39,468,585	37,452,629	33,208,534	35,147,604	31,155,568	28,551,349	32,705,313	31,888,000	32,386,971	498,971
	180,453,843	**184,175,086**	**155,206,888**	**155,683,382**	**153,450,277**	**153,884,572**	**143,393,233**	**142,236,677**	**148,624,589**	**148,790,200**	**150,390,252**	**1,600,052**

**FTE for FY2008 restated to reflect accurate FTE count.*

Q-2A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Expenditures	FY 2008 Appropriations	FY 2009 Recommedations	DIFFERENCE FY 08 - FY 09
CLERK OF THE CIRCUIT COURT												
335 Clerk of the Circuit Court - Office of the Clerk	19,847,442	21,388,571	18,081,779	18,269,787	15,920,847	16,410,293	14,334,857	14,067,674	80,794,864	81,491,300	80,789,605	(701,695)
343 Clerk of the Circuit Court - County Wide Operations	12,448,836	12,951,965	10,282,556	10,721,281	10,939,320	10,747,828	10,222,909	10,315,744	0	-	-	-
344 Clerk of the Circuit Court - Family Law	9,638,736	10,291,990	8,118,307	8,561,956	8,435,445	8,453,023	8,035,476	8,129,110	0	-	-	-
348 Clerk of the Circuit Court - Criminal	15,243,163	15,683,029	12,552,074	12,800,452	13,306,171	13,233,980	12,793,693	12,666,603	0	-	-	-
358 Clerk of the Circuit Court - Office of the Clerk	-	-	-	-	-	-	-	-	-	-	-	-
360 Clerk of the Circuit Court - 1st Municipal	20,194,857	21,199,199	16,396,851	17,109,216	17,781,087	17,512,191	16,468,720	16,388,732	0	-	-	-
366 Clerk of the Circuit Court - Office of the Clerk	-	-	-	-	-	-	-	-	-	-	-	-
372 Clerk of the Circuit Court - Suburban	19,746,378	20,605,408	16,127,402	16,863,604	17,096,827	16,960,880	16,262,414	15,947,706	0	-	-	-
	97,119,412	**102,120,162**	**81,558,969**	**84,326,296**	**83,479,697**	**83,318,195**	**78,118,069**	**77,515,569**	**80,794,864**	**81,491,300**	**80,789,605**	**(701,695)**
SUBTOTAL OTHER ELECTED OFFICIALS	**884,677,234**	**902,645,034**	**784,678,342**	**796,756,307**	**801,097,741**	**808,837,697**	**770,564,087**	**762,173,670**	**809,219,098**	**807,706,600**	**823,274,216**	**15,567,616**
FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS												
490 Fixed Charges and Special Purpose Appropriations - Corporate	10,298,577	13,953,877	28,597,488	36,888,293	31,939,225	35,189,518	36,466,778	46,047,299	29,662,459	43,182,700	39,824,962	(3,357,738)
499 Fixed Charges and Special Purpose Appropriations - Public Safety	36,775,652	38,039,081	164,853,454	195,336,965	181,588,911	208,650,520	204,727,357	253,221,745	198,455,087	215,491,700	211,221,407	(4,270,293)
899 Fixed Charges and Special Purpose Appropriations - Health	5,220,240	4,399,117	62,416,686	88,650,886	76,185,503	93,889,617	77,110,769	108,066,599	70,999,114	85,310,100	117,476,668	32,166,568
Sub Total Fixed Charges and Special Approp.	**52,294,469**	**56,392,075**	**255,867,628**	**320,876,144**	**289,713,638**	**337,729,655**	**318,304,904**	**407,335,643**	**299,116,659**	**343,984,500**	**368,523,037**	**24,538,537**
TOTAL GENERAL FUNDS	**2,036,633,247**	**2,070,977,560**	**2,081,066,520**	**2,139,383,377**	**2,129,355,474**	**2,167,600,544**	**2,021,451,668**	**2,082,602,693**	**2,008,087,753**	**2,128,979,300**	**2,201,097,109**	**72,117,809**
SPECIAL PURPOSE FUNDS												
CHIEF ADMINISTRATIVE OFFICER												
501 MFT Illinois First (1st)	5,971,812	9,168,486	6,924,628	10,118,570	6,768,705	8,729,340	8,028,808	9,847,217	8,649,737	13,128,800	13,318,352	189,552
510 Animal Control Department	2,129,809	2,705,266	2,479,188	3,035,972	2,172,865	2,895,043	2,519,030	2,925,550	2,353,945	3,089,300	3,448,434	359,134
530 Cook County Law Library	5,339,579	5,719,853	6,583,354	7,210,765	5,955,786	6,312,212	6,219,050	6,415,981	5,007,544	5,393,800	5,399,652	5,852
565 Emergency Management Agency	-	-	-	-	-	-				312,800	354,130	41,330
CHIEF FINANCIAL OFFICER												
542 Self - Insurance Fund	41,201,776	74,600,166	56,764,473	64,430,478	60,181,873	108,141,402	60,051,392	82,177,672	101,394,349	94,498,400	-	(94,498,400)
COOK COUNTY HEALTH & HOSPITAL SYSTEM												
543 Managed Care Support Fund	424,109	517,811	141,959	464,252	3,056	385,000	273,865	405,355	0	338,000	-	(338,000)
544 Lead Poisoning Prevention Fund	2,876,353	3,968,295	2,936,231	3,933,037	3,467,199	3,651,701	1,324,544	6,139,160	2,832,745	3,894,800	3,822,911	(71,889)
564 Cook County Tuberculosis Sanitarium District	-	-	-	-	-	-			3,884,389	4,531,500	5,094,696	563,196
568 Health Services - JTDC	-	-	-	-	-	-			4,798,598	5,593,800	6,868,974	1,275,174
CHIEF INFORMATION OFFICER												
545 Geographical Information Systems	956,542	2,015,792	738,383	3,689,497	2,394,543	3,811,904	4,284,568	4,009,169	4,768,172	13,241,600	9,997,731	(3,243,869)
COUNTY CLERK												
524 County Clerk - Election Division Fund	17,345,760	19,426,068	19,246,462	20,331,156	18,332,046	20,166,456	18,294,606	18,955,738	26,410,043	27,563,700	22,282,259	(5,281,441)
533 County Clerk - Automation Fund	968,005	1,252,658	989,974	1,137,642	1,147,807	1,661,649	1,105,335	1,320,278	1,360,294	1,475,900	1,136,600	(339,300)
BOARD OF ELECTION COMMISSIONERS												
525 Board of Election Commissioners - Election Fund	9,737,697	10,527,434	-	-	11,053,746	13,218,298	-	-	15,709,917	17,422,700	4,051,985	(13,370,715)
RECORDER OF DEEDS												
527 County Recorder Document Storage System Fund	4,739,383	5,674,907	2,017,186	2,753,511	4,394,634	5,116,395	2,427,068	4,250,746	3,524,622	4,270,000	5,341,516	1,071,516
570 GIS Fee Fund	-	-	-	-	-	-					201,379	201,379
571 Rental Housing Support Fee Fund	-	-	-	-	-	-					136,978	136,978
CLERK OF THE CIRCUIT COURT/CHIEF JUDGE												
528 Circuit Court Automation Fund	6,328,749	7,111,857	6,202,436	6,810,983	7,934,609	9,580,505	9,223,153	11,099,481	11,493,586	13,483,300	16,735,558	3,252,258
CLERK OF THE CIRCUIT COURT												
529 Clerk of the Circuit Court Document Storage Fund	4,472,793	5,076,690	4,544,762	5,144,621	7,058,267	10,641,362	9,402,701	11,161,765	9,715,596	11,843,200	20,002,129	8,158,929
567 Clerk of the Circuit Court Administrative Fund	-	-	-	-	-	-			343,708	510,800	678,688	167,888
CHIEF JUDGE												
531 Circuit Court - Illinois Dispute Resolution Fund	200,000	200,000	200,000	200,000	350,705	350,705	200,000	200,000	200,000	200,000	200,000	-

**FTE for FY2008 restated to reflect accurate FTE count.*

Q-2A SUMMARY OF APPROPRIATIONS AND EXPENDITURES BY CONTROL OFFICER

CONTROL OFFICER	FY 2004 Expenditures	FY 2004 Appropriations	FY 2005 Expenditures	FY 2005 Appropriations	FY 2006 Expenditures	FY 2006 Appropriations	FY 2007 Expenditures	FY 2007 Appropriations	FY 2008 Expenditures	FY 2008 Appropriations	FY 2009 Recommedations	DIFFERENCE FY 08 - FY 09
532 Adult Probation/Probation Service Fee Fund	2,244,737	3,613,484	2,820,171	3,930,440	3,142,211	3,988,867	2,604,410	2,891,180	3,068,249	3,754,000	3,903,405	149,405
538 Juvenile Probation - Supplementary Officers	3,181,561	3,419,272	3,233,156	3,454,134	3,421,204	3,537,038	3,714,310	3,859,446	4,785,671	4,350,500	4,409,858	59,358
569 Juvenile Temporary Detention Center	-	-	-	-	-	-			30,313,989	30,966,600	40,997,789	10,031,189
541 Social Service/Probation and Court Services Fund	7,052,028	7,550,184	6,561,563	6,957,509	3,492,380	4,377,572	2,323,988	2,345,588	2,790,521	2,825,200	3,785,922	960,722
572 Childrens' Waiting Room Fund											1,258,024	1,258,024
SHERIFF												
535 Intergovernmental Agreement/ETSB	1,147,621	1,192,089	1,156,627	1,163,086	969,565	1,008,221	949,760	986,398	1,036,867	1,049,400	1,084,610	35,210
537 911 Surcharge Reallocation Program	-	355,055	-	64,100	31,486	59,600	-	-				
546 Sheriff's Youthful Offender Alcohol & Drug Education	20,052	25,398	12,627	25,551	7,624	14,303	-	-	10,558	15,700	15,138	(562)
STATE'S ATTORNEY												
560 State's Attorney Narcotics Nuisance Abatement	-	-	449,979	476,307	556,326	622,416	490,671	620,242		-	-	-
561 State's Attorney Narcotics Forfeiture	-	-	1,854,674	2,991,076	2,325,013	2,985,652	2,351,963	3,132,061	3,199,528	3,247,800	3,151,650	(96,150)
562 State's Attorney Bad Check Enforcement Program	-	-	-	-	-	68,080	-	100,000	11,645	238,300	280,300	42,000
566 Capital Litigation Trust Fund	-	-	-	-	-	-	-		1,390,629	2,941,500	2,904,423	(37,077)
TREASURER												
534 County Treasurer - Tax Sales Automation Fund	1,171,653	1,261,817	1,456,492	1,712,818	890,634	1,851,582	792,213	1,685,935	5,421,007	6,172,500	7,214,655	1,042,155
OTHER FUNDS												
590 Annuity and Benefits	220,223,000	220,223,000	209,151,000	209,151,000	223,270,000	223,270,000	264,846,000	264,846,000	183,124,000	183,124,000	186,100,000	2,976,000
700 Bond and Interest	164,246,728	164,246,728	180,500,663	180,500,663	180,870,852	180,870,852	184,941,441	184,941,441	212,729,169	212,729,169	209,147,064	(3,582,105)
Grants	137,880,733	137,880,733	169,609,949	169,609,949	173,665,246	173,665,246	146,101,672	146,101,672	135,569,600	135,569,600	119,550,729	(16,018,871)
TOTAL SPECIAL PURPOSE FUNDS	**639,860,480**	**687,733,043**	**686,575,937**	**709,297,117**	**723,858,381**	**790,981,401**	**732,470,548**	**770,418,075**	**785,898,676**	**807,776,669**	**702,875,539**	**(104,901,130)**
ALLOWANCE FOR UNCOLLECTED TAXES	10,911,153	10,911,153	11,013,957	11,013,957	11,004,381	11,004,381	13,098,381	13,098,381	11,628,911	11,628,911	11,527,095	(101,816)
TOTAL OPERATIONS	**2,687,404,880**	**2,769,621,756**	**2,778,656,414**	**2,859,694,451**	**2,864,218,236**	**2,969,586,326**	**2,767,020,597**	**2,866,119,149**	**2,805,615,340**	**2,948,384,880**	**2,915,499,743**	**(32,885,137)**
600 Capital Improvements	193,112,626	219,215,158	162,043,736	130,643,500	135,921,971	111,128,588	212,000,784	173,502,774	212,000,784	286,183,112	452,981,571	166,798,459
GRAND TOTAL	**2,880,517,506**	**2,988,836,914**	**2,940,700,150**	**2,990,337,951**	**3,000,140,207**	**3,080,714,914**	**2,979,021,381**	**3,039,621,923**	**3,017,616,124**	**3,234,567,992**	**3,368,481,314**	**133,913,322**

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 2B SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

BUDGET NO.		GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
OFFICES UNDER THE PRESIDENT												
President												
002	Department of Human Rights, Ethics and Women's Issues	727,745									727,745	002
010	Office of the President	2,475,702									2,475,702	010
		3,203,447									**3,203,447**	
Chief Administrative Officer												
011	Office of the Chief Administrative Officer	2,364,337									2,364,337	011
160	Building and Zoning	3,088,823									3,088,823	160
161	Department of Environmental Control					1,619,593					1,619,593	161
170	Zoning Board of Appeals					488,541					488,541	170
205	Judicial Advisory Council			1,147,745							1,147,745	205
259	Medical Examiner			7,521,618							7,521,618	259
260	Public Defender			51,434,216							51,434,216	260
452	Veterans' Assistance Commission						461,469				461,469	452
451	Office of Adoption & Child Custody Advocacy			771,766							771,766	451
500	County Highway Department									16,645,329	16,645,329	500
		5,453,160	**-**	**60,875,345**	**-**	**2,108,134**	**461,469**	**-**	**-**	**16,645,329**	**85,543,437**	
Chief Of Human Resources												
019	Employee Appeals Board	199,044									199,044	019
032	Department of Human Resources	3,264,600									3,264,600	032
		3,463,644	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**3,463,644**	
Chief Coordinator, Bureau of Public Safety/Judicial Coordination												
026	Office of Administrative Hearings	443,758									**443,758**	026
070	County Auditor	966,771									**966,771**	070
080	Office of the Independent Inspector General	1,382,092									**1,382,092**	080
Chief Financial Officer												
007	Revenue	2,450,977									2,450,977	007
008	Risk Management	1,636,099									1,636,099	008
014	Budget and Management Services	1,596,854									1,596,854	014
020	County Comptroller	3,150,831									3,150,831	020
021	Office of the Chief Financial Officer	432,154									432,154	021
022	Contract Compliance	868,349									868,349	022
030	County Purchasing Agent	2,118,432									2,118,432	030
		12,253,696	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**12,253,696**	
Chief Information Officer												
009	Office of the Chief Information Officer	6,266,223									6,266,223	009
012	Department for Management of Information Systems	6,007,516									6,007,516	012
016	Central Services	2,702,343									2,702,343	016
023	Department of Office Technology	1,642,844									1,642,844	023
		16,618,926	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**16,618,926**	
Chief Of Capital, Planning And Facilities Management												
013	Planning and Development						1,914,107				1,914,107	013
031	Capital Planning and Policy	1,897,738									1,897,738	031
200	Department of Facilities Management	31,261,780									31,261,780	200
		33,159,518	**-**	**-**	**-**	**-**	**1,914,107**	**-**	**-**	**-**	**35,073,625**	

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 2B SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

BUDGET NO.		GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
	Subtotal Offices Under The President	**76,945,012**	**-**	**60,875,345**	**-**	**2,108,134**	**2,375,576**	**-**	**-**	**16,645,329**	**158,949,396**	
Cook County Health & Hospital System												
240	Cermak Health Services of Cook County		35,705,117								35,705,117	240
890	Bureau of Health				127,197,793						127,197,793	890
891	Provident Hospital of Cook County				93,324,098						93,324,098	891
893	Ambulatory and Community Health Network of Cook County				48,889,961						48,889,961	893
894	The Ruth M. Rothstein CORE Center				11,201,858						11,201,858	894
895	Department of Public Health				15,963,403						15,963,403	895
897	John H. Stroger, Jr. Hospital of Cook County				427,661,957						427,661,957	897
898	Oak Forest Hospital of Cook County				90,406,273						90,406,273	898
		-	**35,705,117**	**-**	**814,645,343**	**-**	**-**	**-**	**-**	**-**	**850,350,460**	
Other Elected Officials												
018	Office of the County Commissioners	7,761,636									7,761,636	018
040	County Assessor							23,691,705			23,691,705	040
050	Board of Review							7,185,494			7,185,494	050
060	County Treasurer							5,899,158			5,899,158	060
130	Recorder of Deeds	8,054,885									8,054,885	130
250	State's Attorney			95,305,125							95,305,125	250
390	Public Administrator			1,081,703							1,081,703	390
		15,816,521	**-**	**96,386,828**	**-**	**-**	**-**	**36,776,357**	**-**	**-**	**148,979,706**	
County Clerk												
110	County Clerk							8,304,732			8,304,732	110
		-						**8,304,732**	**-**		**8,304,732**	
Sheriff												
210	Office of the Sheriff		2,642,590								2,642,590	210
211	Department of Budget and Finance		20,700,564								20,700,564	211
212	Sheriff's Department for Women's Justice Services		7,506,730								7,506,730	212
215	Custodian	11,609,040									11,609,040	215
230	Court Services Division			89,462,921							89,462,921	230
231	Police Department		46,923,284								46,923,284	231
235	Impact Incarceration		6,587,667								6,587,667	235
236	Community Supervision and Intervention		26,973,347								26,973,347	236
238	Jail Diversion and Crime Prevention		1,810,737								1,810,737	238
239	Department of Corrections		219,703,725								219,703,725	239
249	Sheriff's Merit Board		889,316								889,316	249
		11,609,040	**333,737,960**	**89,462,921**	**-**	**-**	**-**	**-**	**-**	**-**	**434,809,921**	
Chief Judge												
280	Adult Probation Department			43,672,842							43,672,842	280
300	Judiciary			13,890,228							13,890,228	300
305	Public Guardian			17,114,287							17,114,287	305
310	Office of the Chief Judge			30,319,444							30,319,444	310
312	Forensic Clinical Services			2,666,512							2,666,512	312
313	Social Service			10,339,968							10,339,968	313

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 2B SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

BUDGET NO.		GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
326	Juvenile Probation and Court Services			32,386,971							32,386,971	326
				150,390,252							**150,390,252**	
Clerk of the Circuit Court												
335	Office Of The Clerk			80,789,605							80,789,605	335
				80,789,605							**80,789,605**	
	Subtotal Other Elected Officials	**27,425,561**	**333,737,960**	**417,029,606**	**-**	**-**	**-**	**45,081,089**	**-**	**-**	**823,274,216**	
Fixed Charges And Special Purpose Appropriations												
490	Fixed Charges and Special Purpose Appropriations - Corporate	39,824,962	-	-	-	-	-	-	-	-	39,824,962	490
499	Fixed Charges and Special Purpose Appropriations - Public Safety			211,221,407							211,221,407	499
899	Fixed Charges and Special Purpose Appropriations - Health				117,476,668						117,476,668	899
Sub Total Fixed Charges and Special Approp.		**39,824,962**	**-**	**211,221,407**	**117,476,668**	**-**	**-**	**-**	**-**	**-**	**368,523,037**	
	Total General Funds	**144,195,535**	**369,443,077**	**689,126,358**	**932,122,011**	**2,108,134**	**2,375,576**	**45,081,089**	**-**	**16,645,329**	**2,201,097,109**	
SPECIAL PURPOSE FUNDS												
CONTROL OFFICERS												
Chief Administrative Officer												
501	MFT Illinois First (1st)									13,318,352	13,318,352	501
510	Animal Control Department					3,448,434					3,448,434	510
530	Cook County Law Library			5,399,652							5,399,652	530
565	Emergency Management Agency	354,130									354,130	565
Chief Financial Officer												
542	Self - Insurance Fund	1,877,312	4,809,856	8,971,880	(16,521,051)	27,446	30,928	586,920	-	216,709	0	542
Cook County Health & Hospital System												
544	Lead Poisoning Prevention Fund				3,822,911						3,822,911	544
564	Cook County Tuberculosis Sanitarium District				5,094,696						5,094,696	564
568	Health Services - JTDC				6,868,974						6,868,974	568
Chief Information Officer												
545	Geographical Information Systems							9,997,731			9,997,731	545
Board Of Election Commissioners												
525	Board of Election Commissioners - Election Fund								4,051,985		4,051,985	525
County Clerk												
524	County Clerk - Election Division Fund								22,282,259		22,282,259	524
533	County Clerk - Automation Fund	1,136,600									1,136,600	533
Recorder Of Deeds												
527	County Recorder Document Storage System Fund	5,341,516									5,341,516	527
570	GIS Fee Fund	201,379									201,379	570
571	Rental Housing Support Fee Fund	136,978									136,978	571
Clerk Of The Circuit Court/Chief Judge												
528	Circuit Court Automation Fund			16,735,558							16,735,558	528
Clerk of the Circuit Court												
529	Clerk of the Circuit Court Document Storage Fund			20,002,129							20,002,129	529
567	Clerk of the Circuit Court Administrative Fund			678,688							678,688	567
Chief Judge												
531	Circuit Court - Illinois Dispute Resolution Fund			200,000							200,000	531

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 2B SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

BUDGET NO.		GOVERNMENT MANAGEMENT & SUPPORTING SERVICES	CORRECTIONS	COURTS	HEALTH	CONTROL OF ENVIRONMENT	ECONOMIC HUMAN DEVELOPMENT	ASSESSMENT & COLLECTION OF TAXES	ELECTION	TRANSPORTATION	TOTAL	BUDGET NO.
532	Adult Probation/Probation Service Fee Fund		3,903,405								3,903,405	532
538	Juvenile Probation - Supplementary Officers			4,409,858							4,409,858	538
569	Juvenile Temporary Detention Center		40,997,789								40,997,789	569
541	Social Service/Probation and Court Services Fund			3,785,922							3,785,922	541
572	Childrens' Waiting Room Fund			1,258,024							1,258,024	572
Sheriff												
535	Intergovernmental Agreement/ETSB		1,084,610								1,084,610	535
546	Sheriff's Youthful Offender Alcohol & Drug Education		15,138								15,138	546
State's Attorney												
561	State's Attorney Narcotics Forfeiture			3,151,650							3,151,650	561
562	State's Attorney Bad Check Enforcement Program			280,300							280,300	562
566	Capital Litigation Trust Fund			2,904,423							2,904,423	566
County Treasurer												
534	County Treasurer - Tax Sales Automation Fund							7,214,655			7,214,655	534
OTHER FUNDS												
590	Annuity and Benefits	11,472,972	32,937,733	57,917,620	74,241,456	427,739	182,386	4,864,135	1,748,838	2,307,121	186,100,000	590
700	Bond and Interest	30,744,619	85,750,296	36,600,737	56,051,412						209,147,064	700
Other Restricted Funds (Federal, State And Private Grants)		17,972,955	10,550,348	35,394,568	21,545,049	1,149,910	32,864,899	73,000	-	-	119,550,729	
Allowance for Uncollected Taxes								11,527,095			11,527,095	
Total Special Purpose Funds		**69,238,461**	**180,049,175**	**197,691,009**	**151,103,447**	**5,053,529**	**33,078,213**	**34,263,536**	**28,083,082**	**15,842,182**	**714,402,634**	
Total Operations		**213,433,996**	**549,492,252**	**886,817,367**	**1,083,225,458**	**7,161,663**	**35,453,789**	**79,344,625**	**28,083,082**	**32,487,511**	**2,915,499,743**	
600	Capital Improvements	156,912,172	44,698,569	26,561,336	117,733,099	164,550	-	1,391,845	-	105,520,000	452,981,571	
Grand Total		**370,346,168**	**594,190,821**	**913,378,703**	**1,200,958,557**	**7,326,213**	**35,453,789**	**80,736,470**	**28,083,082**	**138,007,511**	**3,368,481,314**	

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 2C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

CONTROL OFFICER		PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL
OFFICES UNDER THE PRESIDENT											
PRESIDENT											
002	Department of Human Rights, Ethics and Women's Issues	676,815	41,500	7,250	250	630	-	1,300	727,745		727,745
010	Office of the President	2,379,242	2,700	42,800	31,000	12,760	-	7,200	2,475,702		2,475,702
		3,056,057	**44,200**	**50,050**	**31,250**	**13,390**	**-**	**8,500**	**3,203,447**	**-**	**3,203,447**
CHIEF ADMINISTRATIVE OFFICER											
011	Office of the Chief Administrative Officer	2,182,123	3,500	35,930	134,584	3,200	-	5,000	2,364,337		2,364,337
160	Building and Zoning	3,050,473	17,000	15,750	2,400	3,200	-	-	3,088,823		3,088,823
161	Department of Environmental Control	1,507,883	16,460	23,300	67,750	4,200	-	-	1,619,593		1,619,593
170	Zoning Board of Appeals	539,741	16,650	2,350	2,000	3,800	-	(76,000)	488,541		488,541
205	Judicial Advisory Council	493,945	11,787	5,500	2,100	1,200	-	633,213	1,147,745		1,147,745
259	Medical Examiner	6,021,918	970,700	388,900	130,100	10,000	-	-	7,521,618		7,521,618
260	Public Defender	49,390,539	1,270,600	406,977	171,100	162,000	-	33,000	51,434,216		51,434,216
451	Office of Adoption & Child Custody Advocacy	767,066	1,300	2,900	500	-	-	-	771,766		771,766
452	Veterans' Assistance Commission	195,769	263,300	1,500	300	600	-	-	461,469		461,469
500	County Highway Department	14,727,929	60,100	178,850	1,693,550	32,900	-	(48,000)	16,645,329		16,645,329
		78,877,386	**2,631,397**	**1,061,957**	**2,204,384**	**221,100**	**-**	**547,213**	**85,543,437**	**-**	**85,543,437**
CHIEF OF HUMAN RESOURCES											
019	Employee Appeals Board	193,794	5,250	-	-	-	-	-	199,044		199,044
032	Department of Human Resources	3,197,589	103,028	73,000	15,000	92,800	-	(216,817)	3,264,600		3,264,600
		3,391,383	**108,278**	**73,000**	**15,000**	**92,800**	**-**	**(216,817)**	**3,463,644**	**-**	**3,463,644**
026	Office of Administrative Hearings	**303,958**	**134,300**	**3,250**	**750**	**1,500**	**-**	**-**	**443,758**		**443,758**
070	County Auditor	**959,196**	**750**	**6,825**	**-**	**-**	**-**	**-**	**966,771**		**966,771**
080	Office of the Independent Inspector General	**1,151,527**	**195,854**	**10,391**	**11,210**	**13,110**	**-**	**-**	**1,382,092**		**1,382,092**
CHIEF FINANCIAL OFFICER											
007	Revenue	2,075,027	287,300	50,250	29,400	9,000		-	2,450,977		2,450,977
008	Risk Management	1,605,899	9,100	8,300	8,000	4,800		-	1,636,099		1,636,099
014	Budget and Management Services	1,470,588	94,916	18,450	1,200	9,700		2,000	1,596,854		1,596,854
020	County Comptroller	3,046,839	34,145	43,442	13,905	12,500		-	3,150,831		3,150,831
021	Office of the Chief Financial Officer	390,904	26,000	7,750	7,500	-		-	432,154		432,154
022	Contract Compliance	840,196	12,000	12,353	1,500	2,300		-	868,349		868,349
030	County Purchasing Agent	2,009,232	60,800	35,400	3,000	10,000		-	2,118,432		2,118,432
		11,438,685	**524,261**	**175,945**	**64,505**	**48,300**		**2,000**	**12,253,696**	**-**	**12,253,696**
CHIEF INFORMATION OFFICER											
009	Office of the Chief Information Officer	926,723	5,268,500	18,500	52,500	-	-	-	6,266,223		6,266,223
012	Department for Management of Information Systems	4,792,436	9,780	96,175	1,105,925	3,200	-	-	6,007,516		6,007,516
016	Central Services	2,274,271	822	322,250	105,000	-	-	-	2,702,343		2,702,343
023	Department of Office Technology	971,144	90,200	65,300	510,200	6,000	-	-	1,642,844		1,642,844
		8,964,574	**5,369,302**	**502,225**	**1,773,625**	**9,200**	**-**	**-**	**16,618,926**	**-**	**16,618,926**
CHIEF OF CAPITAL, PLANNING AND FACILITIES MANAGEMENT											
013	Planning and Development	857,881	39,398	8,633	3,325	1,960	-	1,002,910	1,914,107		1,914,107
031	Capital Planning and Policy	1,776,927	95,000	15,311	7,100	3,400	-	-	1,897,738		1,897,738
200	Department of Facilities Management	28,284,647	386,573	2,439,453	3,171,801	9,506	-	(3,030,200)	31,261,780		31,261,780

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 2C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

CONTROL OFFICER		PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL
		30,919,455	**520,971**	**2,463,397**	**3,182,226**	**14,866**	**-**	**(2,027,290)**	**35,073,625**	**-**	**35,073,625**
	Subtotal Offices Under The President	**139,062,221**	**9,529,313**	**4,347,040**	**7,282,950**	**414,266**	**-**	**(1,686,394)**	**158,949,396**	**-**	**158,949,396**
COOK COUNTY HEALTH & HOSPITAL SYSTEM											
240	Cermak Health Services of Cook County	28,912,305	4,800,880	1,241,022	712,200	24,400	-	14,310	35,705,117		35,705,117
890	Bureau of Health	43,510,696	35,388,036	79,213,200	13,123,497	-	-	(44,037,636)	127,197,793		127,197,793
891	Provident Hospital of Cook County	61,528,233	17,014,126	7,560,754	6,923,896	284,589	-	12,500	93,324,098		93,324,098
893	Ambulatory and Community Health Network of Cook County	41,578,161	4,197,600	1,055,300	1,211,100	847,800	-	-	48,889,961		48,889,961
894	The Ruth M. Rothstein CORE Center	4,679,458	215,000	5,872,900	434,500	-	-	-	11,201,858		11,201,858
895	Department of Public Health	11,983,586	640,400	279,600	282,800	1,082,500	-	1,694,517	15,963,403		15,963,403
897	John H. Stroger, Jr. Hospital of Cook County	304,242,290	38,203,007	57,528,926	26,304,250	772,523	-	610,961	427,661,957		427,661,957
898	Oak Forest Hospital of Cook County	66,992,726	10,491,793	6,235,839	6,442,915	166,000	-	77,000	90,406,273		90,406,273
		563,427,455	**110,950,842**	**158,987,541**	**55,435,158**	**3,177,812**	**-**	**(41,628,348)**	**850,350,460**	**-**	**850,350,460**
OTHER ELECTED OFFICIALS											
018	Office of the County Commissioners	6,204,049	719,515	272,706	45,357	288,208	-	231,801	7,761,636		7,761,636
040	County Assessor	22,458,711	3,115,050	240,000	97,250	57,000	-	(2,276,306)	23,691,705		23,691,705
050	Board of Review	6,959,992	116,002	104,500	5,000	-	-	-	7,185,494		7,185,494
060	County Treasurer	3,679,558	2,080,800	34,400	24,900	77,000	-	2,500	5,899,158		5,899,158
130	Recorder of Deeds	7,761,800	178,600	43,510	38,285	32,690	-	-	8,054,885		8,054,885
250	State's Attorney	88,773,593	3,049,893	885,000	1,070,139	86,500	-	1,440,000	95,305,125		95,305,125
390	Public Administrator	850,537	71,510	6,437	21,750	47,635	-	83,834	1,081,703		1,081,703
		136,688,240	**9,331,370**	**1,586,553**	**1,302,681**	**589,033**	**-**	**(518,171)**	**148,979,706**	**-**	**148,979,706**
COUNTY CLERK											
110	County Clerk	7,875,432	328,000	94,800	6,500	-	-	-	8,304,732		8,304,732
		7,875,432	**328,000**	**94,800**	**6,500**	**-**	**-**	**-**	**8,304,732**	**-**	**8,304,732**
SHERIFF											
210	Office of the Sheriff	2,604,590	6,000	32,000	-	-	-	-	2,642,590		2,642,590
211	Department of Budget and Finance	10,612,934	360,930	1,066,700	8,660,000	-	-	-	20,700,564		20,700,564
212	Sheriff's Department for Women's Justice Services	4,359,012	2,915,543	74,375	157,800	-	-	-	7,506,730		7,506,730
215	Custodian	10,482,113	451,913	640,014	35,000	-	-	-	11,609,040		11,609,040
230	Court Services Division	88,765,702	325,958	152,200	212,000	7,061	-	-	89,462,921		89,462,921
231	Police Department	45,183,984	154,800	261,000	577,500	395,000	-	351,000	46,923,284		46,923,284
235	Impact Incarceration	5,855,293	425,224	276,150	31,000	-	-	-	6,587,667		6,587,667
236	Community Supervision and Intervention	23,142,371	3,333,134	102,182	395,660	-	-	-	26,973,347		26,973,347
238	Jail Diversion and Crime Prevention	1,735,645	49,800	19,200	200	5,892	-	-	1,810,737		1,810,737
239	Department of Corrections	200,392,051	16,043,274	2,365,500	738,200	-	-	164,700	219,703,725		219,703,725
249	Sheriff's Merit Board	627,816	234,000	25,500	1,000	1,000	-	-	889,316		889,316
		393,761,511	**24,300,576**	**5,014,821**	**10,808,360**	**408,953**	**-**	**515,700**	**434,809,921**	**-**	**434,809,921**
CHIEF JUDGE											
280	Adult Probation Department	41,803,340	327,900	137,400	389,335	2,124,813	-	(1,109,946)	43,672,842		43,672,842
300	Judiciary	323,996	864,238	593,794	7,731,000	122,200	-	4,255,000	13,890,228		13,890,228
305	Public Guardian	16,844,560	207,170	101,107	42,950	118,500	-	(200,000)	17,114,287		17,114,287
310	Office of the Chief Judge	28,029,728	3,726,943	363,868	66,602	205,000	-	(2,072,697)	30,319,444		30,319,444
312	Forensic Clinical Services	2,638,912	2,500	16,100	-	9,000	-	-	2,666,512		2,666,512

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 2C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

CONTROL OFFICER	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL
313 Social Service	13,410,742	3,070	9,400	-	-	-	(3,083,244)	10,339,968		10,339,968
326 Juvenile Probation and Court Services	25,352,241	7,480,800	106,600	147,330	-	-	(700,000)	32,386,971		32,386,971
	128,403,519	**12,612,621**	**1,328,269**	**8,377,217**	**2,579,513**	**-**	**(2,910,887)**	**150,390,252**	**-**	**150,390,252**
CLERK OF THE CIRCUIT COURT										
335 Clerk of the Circuit Court - Office of the Clerk	75,556,833	1,813,467	430,140	2,856,165	133,000	-	-	80,789,605		80,789,605
	75,556,833	**1,813,467**	**430,140**	**2,856,165**	**133,000**	**-**	**-**	**80,789,605**	**-**	**80,789,605**
Subtotal Other Elected Officials	**742,285,535**	**48,386,034**	**8,454,583**	**23,350,923**	**3,710,499**	**-**	**(2,913,358)**	**823,274,216**	**-**	**823,274,216**
FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS										**1,832,574,072**
490 Fixed Charges and Special Purpose Appropriations - Corporate	24,936,136	6,557,774	-	2,960,500	467,681	-	4,902,871	39,824,962		39,824,962
499 Fixed Charges and Special Purpose Appropriations - Public Sa	166,311,085	10,377,874	-	28,075,000	1,568,878	-	4,888,570	211,221,407		211,221,407
899 Fixed Charges and Special Purpose Appropriations - Health	76,382,530	1,638,773	-	1,474,600	484,782	-	37,495,983	117,476,668		117,476,668
Sub Total Fixed Charges and Special Approp.	**267,629,751**	**18,574,421**	**-**	**32,510,100**	**2,521,341**	**-**	**47,287,424**	**368,523,037**	**-**	**368,523,037**
Total General Funds	**1,712,404,962**	**187,440,610**	**171,789,164**	**118,579,131**	**9,823,918**	**-**	**1,059,324**	**2,201,097,109**	**-**	**2,201,097,109**
SPEICAL PURPOSE FUNDS										
CONTROL OFFICERS										
CHIEF ADMINISTRATIVE OFFICER										
501 MFT Illinois First (1st)	11,505,352	172,300	191,500	1,224,200	45,000	-	180,000	13,318,352		13,318,352
510 Animal Control Department	1,358,386	1,086,000	122,700	84,700	5,000	91,396	700,252	3,448,434		3,448,434
530 Cook County Law Library	3,097,848	29,720	1,545,700	688,784	36,000	-	1,600	5,399,652		5,399,652
565 Emergency Management Agency	443,750	28,000	17,700	18,200	-	87,687	(241,207)	354,130		354,130
CHIEF FINANCIAL OFFICER										
542 Self - Insurance Fund	-	21,649,934	-	-	-	-	(21,649,934)	-		-
COOK COUNTY HEALTH & HOSPITAL SYSTEM										
544 Lead Poisoning Prevention Fund	360,991	3,352,005	6,800	-	26,000	40,000	37,115	3,822,911		3,822,911
564 Cook County Tuberculosis Sanitarium District	3,524,312	565,400	561,754	318,980	-	109,250	15,000	5,094,696		5,094,696
568 Health Services - JTDC	3,699,260	3,054,778	63,000	5,500	-	46,436	-	6,868,974		6,868,974
CHIEF INFORMATION OFFICER										
545 Geographical Information Systems	1,075,131	5,358,400	276,500	1,170,000	-	679,000	1,438,700	9,997,731		9,997,731
COUNTY CLERK										
524 County Clerk - Election Division Fund	10,043,605	8,746,600	961,900	1,873,500	454,600	-	202,054	22,282,259		22,282,259
533 County Clerk - Automation Fund	769,894	151,100	73,239	94,906	-	-	47,461	1,136,600		1,136,600
BOARD OF ELECTION COMMISSIONERS										
525 Board of Election Commissioners - Election Fund	418,311	3,366,189	-	-	267,485	-	-	4,051,985		4,051,985
RECORDER OF DEEDS										
527 County Recorder Document Storage System Fund	3,455,119	620,000	82,000	-	40,000	755,000	389,397	5,341,516		5,341,516
570 GIS Fee Fund	137,979	22,500	10,900	15,000	-	15,000	-	201,379		201,379
571 Rental Housing Support Fee Fund	96,978	15,000	10,000	-	-	15,000	-	136,978		136,978
CLERK OF THE CIRCUIT COURT/CHIEF JUDGE										
528 Circuit Court Automation Fund	8,475,053	2,512,000	555,000	600,000	550,000	2,482,458	1,561,047	16,735,558		16,735,558
CLERK OF THE CIRCUIT COURT										
529 Clerk of the Circuit Court Document Storage Fund	8,111,622	2,112,000	415,000	308,000	700,000	6,920,000	1,435,507	20,002,129		20,002,129
567 Clerk of the Circuit Court Administrative Fund	596,752	10,000	500	10,000	-	-	61,436	678,688		678,688

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 2C SUMMARY OF APPROPRIATIONS BY OBJECT CLASSIFICATION AND FUNDS

CONTROL OFFICER	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES & MATERIALS	OPERATION & MAINTENANCE	RENTAL & LEASING	CAPITAL OUTLAY	CONTINGENCY & SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL
CHIEF JUDGE										
531 Circuit Court - Illinois Dispute Resolution Fund	-	-	-	-	-	-	200,000	200,000		200,000
532 Adult Probation/Probation Service Fee Fund	170,000	1,837,478	202,000	-	272,400	446,440	975,087	3,903,405		3,903,405
538 Juvenile Probation - Supplementary Officers	5,318,258	-	-	-	-	-	(908,400)	4,409,858		4,409,858
569 Juvenile Temporary Detention Center	41,985,605	3,329,086	3,715,440	217,658	-	-	(8,250,000)	40,997,789		40,997,789
541 Social Service/Probation and Court Services Fund	12,500	850,900	64,250	13,300	5,500	-	2,839,472	3,785,922		3,785,922
572 Childrens' Waiting Room Fund							1,258,024	1,258,024		1,258,024
SHERIFF										
535 Intergovernmental Agreement/ETSB	1,328,362	-	-	8,053	-	-	(251,805)	1,084,610		1,084,610
546 Sheriff's Youthful Offender Alcohol & Drug Education	2,500	4,500	7,500	-	-	-	638	15,138		15,138
STATE'S ATTORNEY										
561 State's Attorney Narcotics Forfeiture	3,045,393	-	-	-	-	-	106,257	3,151,650		3,151,650
562 State's Attorney Bad Check Enforcement Program	82,800	10,000	-	-	-	-	187,500	280,300		280,300
566 Capital Litigation Trust Fund	2,444,261	-	-	-	-	-	460,162	2,904,423		2,904,423
TREASURER										
534 County Treasurer - Tax Sales Automation Fund	5,904,229	174,900	188,100	487,000	-	405,000	55,426	7,214,655		7,214,655
OTHER FUNDS										
590 Annuity and Benefits	186,100,000	-	-	-	-	-	-	186,100,000		186,100,000
700 Bond and Interest	-	-	-	-	-	-	209,147,064	209,147,064		209,147,064
Other Restricted Funds (Federal, State And Private Grants)	58,055,462	15,051,995	992,383	566,873	4,029,482	15,652,600	25,201,934	119,550,729		119,550,729
Allowance for Uncollected Taxes							11,527,095	11,527,095		11,527,095
Total Special Purpose Funds	**361,619,713**	**74,110,785**	**10,063,866**	**7,704,654**	**6,431,467**	**27,745,267**	**226,726,882**	**714,402,634**	**-**	**714,402,634**
Total Operating Funds	**2,074,024,675**	**261,551,395**	**181,853,030**	**126,283,785**	**16,255,385**	**27,745,267**	**227,786,206**	**2,915,499,743**	-	**2,915,499,743**
600 Capital Improvements									452,981,571	452,981,571
Grand Total	**2,074,024,675**	**261,551,395**	**181,853,030**	**126,283,785**	**16,255,385**	**27,745,267**	**227,786,206**	**2,915,499,743**	**452,981,571**	**3,368,481,314**

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 3 SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

CONTROL OFFICER		Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Funds	Other Restricted Funds (Federal, State And Private Grants)	Total
OFFICE UNDER THE PRESIDENT								
PRESIDENT								
002	Department of Human Rights, Ethics and Women's Issues	727,745						727,745
010	Office of the President	2,475,702						2,475,702
		3,203,447	**-**	**-**	**-**	**-**	**-**	**3,203,447**
CHIEF ADMINISTRATIVE OFFICER								
011	Office of the Chief Administrative Officer	2,364,337						2,364,337
160	Building and Zoning	3,088,823						3,088,823
161	Department of Environmental Control	1,619,593						1,619,593
170	Zoning Board of Appeals	488,541						488,541
205	Judicial Advisory Council		1,147,745					1,147,745
259	Medical Examiner		7,521,618					7,521,618
260	Public Defender		51,434,216					51,434,216
451	Office of Adoption & Child Custody Advocacy		771,766					771,766
452	Veterans' Assistance Commission	461,469						461,469
500	County Highway Department	16,645,329						16,645,329
501	MFT Illinois First (1st)					13,318,352		13,318,352
510	Animal Control Department					3,448,434		3,448,434
530	Cook County Law Library					5,399,652		5,399,652
565	Emergency Management Agency					354,130		354,130
	Grants					-	31,437,106	31,437,106
		24,668,092	**60,875,345**	**-**	**-**	**22,520,568**	**31,437,106**	**139,501,111**
CHIEF OF HUMAN RESOURCES								
019	Employee Appeals Board	199,044						199,044
032	Department of Human Resources	3,264,600						3,264,600
		3,463,644	**-**	**-**	**-**	**-**		**3,463,644**
026	Office of Administrative Hearings	443,758						**443,758**
070	County Auditor	966,771						**966,771**
080	Office of the Independent Inspector General	1,382,092						**1,382,092**
CHIEF FINANCIAL OFFICER								
007	Revenue	2,450,977						2,450,977
008	Risk Management	1,636,099						1,636,099
014	Budget and Management Services	1,596,854						1,596,854
020	County Comptroller	3,150,831						3,150,831
021	Office of the Chief Financial Officer	432,154						432,154

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 3 SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

CONTROL OFFICER		Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Funds	Other Restricted Funds (Federal, State And Private Grants)	Total
022	Contract Compliance	868,349						868,349
030	County Purchasing Agent	2,118,432						2,118,432
490	Fixed Charges and Special Purpose Appropriations - Corporate	39,824,962						39,824,962
499	Fixed Charges and Special Purpose Appropriations - Public Safety		211,221,407					211,221,407
899	Fixed Charges and Special Purpose Appropriations - Health			117,476,668				117,476,668
542	Self - Insurance Fund					-	-	-
	Grants						50,000	50,000
		52,078,658	**211,221,407**	**117,476,668**	**-**	**-**	**50,000**	**380,826,733**
CHIEF INFORMATION OFFICER								
009	Office of the Chief Information Officer	6,266,223						6,266,223
012	Department for Management of Information Systems	6,007,516						6,007,516
016	Central Services	2,702,343						2,702,343
023	Department of Office Technology	1,642,844						1,642,844
545	Geographical Information Systems					9,997,731	-	9,997,731
		16,618,926	**-**	**-**	**-**	**9,997,731**	**-**	**26,616,657**
CHIEF OF CAPITAL, PLANNING AND FACILITIES MANAGEMENT								
013	Planning and Development	1,914,107						1,914,107
031	Capital Planning and Policy	1,897,738						1,897,738
200	Department of Facilities Management		31,261,780					31,261,780
	Grants					-	20,500,658	20,500,658
		3,811,845	**31,261,780**	**-**	**-**	**-**	**20,500,658**	**55,574,283**
Subtotal Offices Under The President		**106,637,233**	**303,358,532**	**117,476,668**	**-**	**32,518,299**	**51,987,764**	**611,978,496**
COOK COUNTY HEALTH & HOSPITAL SYSTEM								
240	Cermak Health Services of Cook County			35,705,117				35,705,117
890	Bureau of Health			127,197,793				127,197,793
891	Provident Hospital of Cook County			93,324,098				93,324,098
893	Ambulatory and Community Health Network of Cook County			48,889,961				48,889,961
894	The Ruth M. Rothstein CORE Center			11,201,858				11,201,858
895	Department of Public Health			15,963,403				15,963,403
897	John H. Stroger, Jr. Hospital of Cook County			427,661,957				427,661,957
898	Oak Forest Hospital of Cook County			90,406,273				90,406,273
544	Lead Poisoning Prevention Fund					3,822,911		3,822,911

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 3 SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

CONTROL OFFICER		Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Funds	Other Restricted Funds (Federal, State And Private Grants)	Total
564	Cook County Tuberculosis Sanitarium District					5,094,696		5,094,696
568	Health Services - JTDC			6,868,974				6,868,974
	Grants					-	21,545,049	21,545,049
		-	**-**	**857,219,434**	**-**	**8,917,607**	**21,545,049**	**887,682,090**
OTHER ELECTED OFFICIALS								
018	Office of the County Commissioners	7,761,636						7,761,636
040	County Assessor	23,691,705						23,691,705
050	Board of Review	7,185,494						7,185,494
390	Public Administrator		1,081,703					1,081,703
525	Board of Election Commissioners - Election Fund				4,051,985			4,051,985
	Grants						73,000	73,000
		38,638,835	**1,081,703**	**-**	**4,051,985**	**-**	**73,000**	**43,845,523**
STATE'S ATTORNEY								
250	State's Attorney		95,305,125					95,305,125
560	State's Attorney Narcotics Nuisance Abatement		-					-
561	State's Attorney Narcotics Forfeiture					3,151,650		3,151,650
562	State's Attorney Bad Check Enforcement Program					280,300		280,300
566	Capital Litigation Trust Fund					2,904,423		2,904,423
	Grants - States Attorney						23,703,451	23,703,451
		-	**95,305,125**	**-**	**-**	**6,336,373**	**23,703,451**	**125,344,949**
COUNTY TREASURER								
060	County Treasurer	5,899,158						5,899,158
534	County Treasurer - Tax Sales Automation Fund					7,214,655	-	7,214,655
		5,899,158	**-**	**-**	**-**	**7,214,655**	**-**	**13,113,813**
COUNTY CLERK								
110	County Clerk	8,304,732						8,304,732
524	County Clerk - Election Division Fund				22,282,259			22,282,259
533	County Clerk - Automation Fund					1,136,600		1,136,600
	Grants					-		-
		8,304,732	**-**	**-**	**22,282,259**	**1,136,600**	**-**	**31,723,591**

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 3 SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

CONTROL OFFICER		Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Funds	Other Restricted Funds (Federal, State And Private Grants)	Total
RECORDER OF DEEDS								
130	Recorder of Deeds	8,054,885						8,054,885
527	County Recorder Document Storage System Fund					5,341,516	-	5,341,516
570	GIS Fee Fund					201,379		201,379
571	Rental Housing Support Fee Fund					136,978		136,978
		8,054,885	**-**	**-**	**-**	**5,679,873**	**-**	**13,734,758**
SHERIFF								
210	Office of the Sheriff		2,642,590					2,642,590
211	Department of Budget and Finance		20,700,564					20,700,564
212	Sheriff's Department for Women's Justice Services		7,506,730					7,506,730
215	Custodian		11,609,040					11,609,040
230	Court Services Division		89,462,921					89,462,921
231	Police Department		46,923,284					46,923,284
235	Impact Incarceration		6,587,667					6,587,667
236	Community Supervision and Intervention		26,973,347					26,973,347
238	Jail Diversion and Crime Prevention		1,810,737					1,810,737
239	Department of Corrections		219,703,725					219,703,725
249	Sheriff's Merit Board		889,316					889,316
535	Intergovernmental Agreement/ETSB					1,084,610		1,084,610
546	Sheriff's Youthful Offender Alcohol & Drug Education					15,138		15,138
	Grants					-	10,550,348	10,550,348
		-	**434,809,921**	**-**	**-**	**1,099,748**	**10,550,348**	**446,460,017**
CHIEF JUDGE								
280	Adult Probation Department		43,672,842					43,672,842
300	Judiciary		13,890,228					13,890,228
305	Public Guardian		17,114,287					17,114,287
310	Office of the Chief Judge		30,319,444					30,319,444
312	Forensic Clinical Services		2,666,512					2,666,512
313	Social Service		10,339,968					10,339,968
326	Juvenile Probation and Court Services		32,386,971					32,386,971
531	Circuit Court - Illinois Dispute Resolution Fund					200,000		200,000
532	Adult Probation/Probation Service Fee Fund					3,903,405		3,903,405
538	Juvenile Probation - Supplementary Officers					4,409,858		4,409,858
541	Social Service/Probation and Court Services Fund					3,785,922		3,785,922
569	Juvenile Temporary Detention Center					40,997,789		40,997,789

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 3 SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

CONTROL OFFICER	Corporate Fund	Public Safety Fund	Health Fund	Election Fund	Special Purpose Funds	Other Restricted Funds (Federal, State And Private Grants)	Total
572 Childrens' Waiting Room Fund					1,258,024		1,258,024
Grants					-	3,338,693	3,338,693
	-	**150,390,252**	**-**	**-**	**54,554,998**	**3,338,693**	**208,283,943**
CLERK OF THE CIRCUIT COURT							
335 Clerk of the Circuit Court - Office of the Clerk		80,789,605					80,789,605
528 Circuit Court Automation Fund					16,735,558		16,735,558
529 Clerk of the Circuit Court Document Storage Fund					20,002,129		20,002,129
567 Clerk of the Circuit Court Administrative Fund					678,688		678,688
Grants					-	8,352,424	8,352,424
	-	**80,789,605**	**-**	**-**	**37,416,375**	**8,352,424**	**126,558,404**
SUBTOTAL OTHER ELECTED OFFICIALS	**60,897,610**	**762,376,606**	**-**	**26,334,244**	**113,438,622**	**46,017,916**	**1,009,064,998**
Total Funds Control Officers	**167,534,843**	**1,065,735,138**	**974,696,102**	**26,334,244**	**154,874,528**	**119,550,729**	**2,508,725,584**
OTHER FUNDS							
590 Annuity and Benefits					186,100,000		186,100,000
700 Bond and Interest					209,147,064		209,147,064
Allowance for Uncollected Taxes					11,527,095		11,527,095
Total Special Purpose Funds	**-**	**-**	**-**	**-**	**406,774,159**	**-**	**406,774,159**
Total Operating Funds	**167,534,843**	**1,065,735,138**	**974,696,102**	**26,334,244**	**561,648,687**	**119,550,729**	**2,915,499,743**
600 Capital Improvements					452,981,571		452,981,571
Grand Total	**167,534,843**	**1,065,735,138**	**974,696,102**	**26,334,244**	**1,014,630,258**	**119,550,729**	**3,368,481,314**

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 4 SUMMARY OF POSITIONS BY CONTROL OFFICER AND PROGRAM

BUDGET NO.		GOVERNMENT MANAGEMENT & SUPPORTING SERVICES			CORRECTIONS			COURTS			HEALTH			CONTROL OF ENVIRONMENT			ECONOMIC HUMAN DEVELOPMENT			ASSESSMENT & COLLECTION of TAXES			ELECTION			TRANSPORTATION		
		2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009
GENERAL FUNDS																												
Offices Under The President																												
President																												
002	Department of Human Rights, Ethics and Women's Issues	9.9	11.0	10.7																								
010	Office of the President	23.0	35.0	25.8																								
		32.9	**46.0**	**36.5**																								
Chief Administrative Officer																												
011	Office of the Chief Administrative Officer	18.1	33.0	31.6																								
160	Building and Zoning	48.0	51.0	45.6																								
161	Department of Environmental Control													23.0	26.0	23.6												
170	Zoning Board of Appeals													5.0	5.0	5.0												
205	Judicial Advisory Council							5.0	6.0	6.0																		
259	Medical Examiner							96.7	102.0	88.1																		
260	Public Defender							702.3	730.0	660.3																		
452	Veterans' Assistance Commission																3.0	4.0	2.8									
451	Office of Adoption & Child Custody Advocacy							11.0	15.0	12.4																		
500	County Highway Department																									272.0	263.0	226.1
		66.1	**84.0**	**77.2**			**-**	**815.0**	**853.0**	**766.8**			**-**	**28.0**	**31.0**	**28.6**	**3.0**	**4.0**	**2.8**			**0.0**			**-**	**272.0**	**263.0**	**226.1**
Chief Of Human Resources																												
032	Department of Human Resources	46.0	50.0	44.6																								
		46.0	**50.0**	**44.6**			**-**			**-**			**-**	**-**	**-**	**-**			**-**			**0.0**			**-**			**-**
Other Executive Agencies																												
026	Office of Administrative Hearings		-	4.0																								
070	County Auditor	15.4	22.0	13.1																								
080	Office of the Independent Inspector General	5.0	18.0	18.4																								
Chief Financial Officer																												
007	Revenue	32.0	39.0	31.9																								
008	Risk Management	19.5	25.0	24.0																								
014	Budget and Management Services	12.2	18.6	17.7																								
020	County Comptroller	46.0	58.0	49.1																								
021	Office of the Chief Financial Officer	3.9	6.0	3.2																								
022	Contract Compliance	11.0	13.0	12.4																								
030	County Purchasing Agent	34.0	40.0	32.6																								
		158.6	**199.6**	**170.9**			**-**			**-**			**-**			**-**			**-**			**0.0**			**-**			**-**
Chief Information Officer																												
009	Office of the Chief Information Officer	3.0	13.0	8.6																								
012	Department for Management of Information Systems	73.6	80.0	70.0																								
016	Central Services	54.0	36.0	33.6																								
023	Department of Office Technology	17.0	16.0	15.2																								
		147.6	**145.0**	**127.4**			**-**			**-**			**-**			**-**			**-**			**0.0**			**-**			**-**
Chief Of Capital, Planning And Facilities Management																												
013	Planning and Development																9.0	13.0	11.0									
031	Capital Planning and Policy	17.8	28.0	23.6																								
200	Department of Facilities Management	381.0	407.0	372.5																								
		398.8	**435.0**	**396.1**			**-**			**-**			**-**			**-**	**9.0**	**13.0**	**11.0**			**0.0**			**-**			**-**
	Subtotal Offices Under The President	**870.4**	**999.6**	**888.2**			**-**	**815.0**	**853.0**	**766.8**			**-**	**28.0**	**31.0**	**28.6**	**12.0**	**17.0**	**13.8**			**0.0**			**-**	**272.0**	**263.0**	**226.1**
Cook County Health & Hospital System																												
240	Cermak Health Services of Cook County				423.2	392.0	445.2																					
890	Bureau of Health										34.0	583.0	505.2															
891	Provident Hospital of Cook County										650.3	693.0	690.0															
893	Ambulatory and Community Health Network of Cook County										552.9	658.0	678.6															
894	The Ruth M. Rothstein CORE Center										54.0	61.0	61.4															
895	Department of Public Health										160.6	167.0	160.6															
897	John H. Stroger, Jr. Hospital of Cook County										3,911.5	3,768.0	3,866.4															
898	Oak Forest Hospital of Cook County										1,181.4	1,010.0	1,055.0															
				-	**423.2**	**392.0**	**445.2**			**-**	**6,544.7**	**6,940.0**	**7,017.2**			**-**			**-**			**0.0**			**-**			**-**
Other Elected Officials																												
018	Office of the County Commissioners	81.1	96.5	89.8																								
040	County Assessor																			390.0	417.0	396.3						
050	Board of Review																			122.0	126.0	123.0						
060	County Treasurer																			132.4	77.5	64.2						
130	Recorder of Deeds	188.0	181.0	167.6																								
250	State's Attorney							1,301.1	1,315.0	1,281.5																		
390	Public Administrator							17.0	19.0	19.0																		
		269.1	**277.5**	**257.4**			**-**	**1,318.1**	**1,334.0**	**1,300.5**			**-**			**-**			**-**	**644.4**	**620.5**	**583.5**			**-**			**-**
County Clerk																												

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 4 SUMMARY OF POSITIONS BY CONTROL OFFICER AND PROGRAM

BUDGET		GOVERNMENT MANAGEMENT & SUPPORTING SERVICES			CORRECTIONS			COURTS			HEALTH			CONTROL OF ENVIRONMENT			ECONOMIC HUMAN DEVELOPMENT			ASSESSMENT & COLLECTION of TAXES			ELECTION			TRANSPORTATION		
NO.		2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009
110	County Clerk																			177.7	167.0	158.6						
				-																**177.7**	**167.0**	**158.6**						
Sheriff																												
210	Office of the Sheriff				24.0	26.0	31.0																					
211	Department of Budget and Finance				55.0	134.0	167.1																					
212	Sheriff's Department for Women's Justice Services				29.0	69.0	70.9																					
215	Custodian	262.0	295.0	285.9																								
230	Court Services Division							1,652.6	1,614.0	1,589.0																		
231	Police Department				604.0	601.0	597.5																					
235	Impact Incarceration				110.0	107.0	104.0																					
236	Community Supervision and Intervention				478.0	471.0	376.1																					
238	Jail Diversion and Crime Prevention				23.1	31.0	32.4																					
239	Department of Corrections				3,606.6	3,687.0	3,528.2																					
249	Sheriff's Merit Board				16.0	16.0	16.0																					
			295.0	**285.9**	**4,945.7**	**5,142.0**	**4,923.2**	**1,652.6**	**1,614.0**	**1,589.0**			**-**			**-**			**-**			**0.0**			**-**			**-**
Chief Judge																												
280	Adult Probation Department							675.1	691.0	697.9																		
300	Judiciary							450.0	450.0	430.4																		
305	Public Guardian							268.9	286.0	276.6																		
310	Office of the Chief Judge							495.3	513.0	511.1																		
312	Forensic Clinical Services							39.5	40.0	38.0																		
313	Social Service							225.1	230.0	222.8																		
326	Juvenile Probation and Court Services							431.6	455.0	428.8																		
								2,585.5	**2,665.0**	**2,605.6**																		
Clerk of the Circuit Court																												
335	Office Of The Clerk							1,761.7	1,836.0	1,779.2																		
								1,761.7	**1,836.0**	**1,779.2**																		
	Subtotal Other Elected Officials		**572.5**	**543.3**	**4,945.7**	**5,142.0**	**4,923.2**	**7,317.9**	**7,449.0**	**7,274.3**	**-**	**-**	**-**			**-**			**-**	**822.1**	**787.5**	**742.1**			**-**			**-**
	Total General Funds	**870.4**	**1,572.1**	**1,431.5**	**5,368.9**	**5,534.0**	**5,368.4**	**8,132.9**	**8,302.0**	**8,041.1**	**6,544.7**	**6,940.0**	**7,017.2**	**28.0**	**31.0**	**28.6**	**12.0**	**17.0**	**13.8**	**822.1**	**787.5**	**742.1**			**-**	**272.0**	**283.0**	**226.1**
SPECIAL PURPOSE FUNDS																												
CONTROL OFFICERS																												
Chief Administrative Officer																												
501	MFT Illinois First (1st)																									108.0	166.0	124.0
510	Animal Control Department													21.0	24.0	24.0												
530	Cook County Law Library	52.0	56.0	49.5																								
565	Emergency Management Agency	-	5.0	5.0																								
Cook County Health & Hospital System																												
543	Managed Care												-															
544	Lead Poisoning Prevention Fund										3.0	5.0	4.0															
564	Cook County Tuberculosis Sanitarium District										-	49.0	49.0															
568	Health Services - JTDC				-	40.0	39.0																					
Chief Information Officer																												
545	Geographical Information Systems																			8.0	18.0	12.5						
Board Of Election Commissioners																												
525	Board of Election Commissioners - Election Fund																						3.7	4.0	4.0			
County Clerk																												
524	County Clerk - Election Division Fund																						107.4	121.0	117.5			
533	County Clerk - Automation Fund	15.0	13.0	12.2																								
Recorder of Deeds																												
527	County Recorder Document Storage System Fund	39.0	52.0	54.0																								
570	GIS Fee Fund		-	2.4																								
571	Rental Housing Support Fee Fund		-	1.7																								
Clerk Of The Circuit Court/Chief Judge																												
528	Circuit Court Automation Fund							88.0	90.0	113.0																		
Clerk of the Circuit Court																												
529	Clerk of the Circuit Court Document Storage Fund							117.0	104.0	125.0																		
567	Clerk of the Circuit Court Administrative Fund							-	9.0	10.4																		
Chief Judge																												
538	Juvenile Probation - Supplementary Officers							69.0	71.0	71.0																		
569	Juvenile Temporary Detention Center				407.6	568.0	612.0																					
Sheriff																												
535	Intergovernmental Agreement/ETSB				14.0	14.0	16.0																					
State's Attorney																												
560	State's Attorney Narcotics Nuisance Abatement							8.0		-																		
561	State's Attorney Narcotics Forfeiture							54.2	50.0	47.0																		

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 4 SUMMARY OF POSITIONS BY CONTROL OFFICER AND PROGRAM

BUDGET	GOVERNMENT MANAGEMENT & SUPPORTING SERVICES			CORRECTIONS			COURTS			HEALTH			CONTROL OF ENVIRONMENT			ECONOMIC HUMAN DEVELOPMENT			ASSESSMENT & COLLECTION of TAXES			ELECTION			TRANSPORTATION		
NO.	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009	2007	2008	2009
566 Capital Litigation Trust Fund							-	24.5	25.0																		
County Treasurer																											
534 County Treasurer - Tax Sales Automation Fund																			10.0	58.0	66.7						
Total Special Purpose Funds	**106.0**	**126.0**	**124.8**	**421.6**	**622.0**	**667.0**	**336.2**	**348.5**	**391.4**	**3.0**	**54.0**	**53.0**	**21.0**	**24.0**	**24.0**			**-**	**18.0**	**76.0**	**79.2**	**111.1**	**125.0**	**121.5**	**108.0**	**166.0**	**124.0**
Total Operations	**976.4**	**1,698.1**	**1,556.3**	**5,790.5**	**6,156.0**	**6,035.4**	**8,469.1**	**8,650.5**	**8,432.5**	**6,547.7**	**6,994.0**	**7,070.2**	**49.0**	**55.0**	**52.6**	**12.0**	**17.0**	**13.8**	**840.1**	**863.5**	**821.3**	**111.1**	**125.0**	**121.5**	**380.0**	**429.0**	**350.1**

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 4A SUMMARY OF POSITIONS BY FUND

AGENCY		2000	2001	2002	2003	2004	2005	2006	2007	2008*	2009
CORPORATE FUND											
002	Department of Human Rights, Ethics and Women's Issue	10.2	10.1	10.0	10.0	10.0	9.8	10.0	9.9	11.0	10.7
005	Department of Public Affairs and Communications	-	-	-	9.0	9.0	8.5	8.0	7.0		-
007	Revenue	43.5	45.5	45.0	44.2	46.0	40.5	42.2	32.0	39.0	31.9
008	Risk Management	29.0	29.0	29.0	29.0	29.0	27.6	26.7	19.5	25.0	24.0
009	Office of the Chief Information Officer	3.0	3.0	3.0	3.0	3.0	3.0	2.8	3.0	13.0	8.6
010	Office of the President	21.0	21.0	21.0	19.0	16.5	15.5	18.0	16.0	35.0	25.8
011	Office of the Chief Administrative Officer	22.0	22.0	20.0	20.0	18.0	17.6	19.0	18.1	33.0	31.6
012	Department for Management of Information Systems	103.0	103.0	103.0	102.9	101.0	93.5	89.0	73.6	80.0	70.0
013	Planning and Development	20.0	20.0	19.0	14.0	13.5	12.4	12.0	9.0	13.0	11.0
014	Budget and Management Services	18.0	18.0	18.0	17.6	17.6	17.0	17.0	12.2	18.6	17.7
016	Central Services	89.2	89.8	88.0	87.0	87.0	78.0	73.7	54.0	36.0	33.6
018	Office of the County Commissioners	95.0	95.0	96.0	95.4	96.0	91.5	96.0	81.1	96.5	89.8
020	County Comptroller	57.6	57.6	57.0	56.0	56.0	49.2	50.0	46.0	58.0	49.1
021	Office of the Chief Financial Officer	5.0	5.0	5.0	5.0	5.0	3.8	5.0	3.9	6.0	3.2
022	Contract Compliance	15.2	15.2	15.0	15.0	15.0	14.3	13.7	11.0	13.0	12.4
023	Department of Office Technology	24.4	24.0	24.0	24.0	24.0	21.4	21.0	17.0	16.0	15.2
026	Office of Administrative Hearings	-	-	-	-	-	-	-	-	-	4.0
030	County Purchasing Agent	63.1	63.0	58.0	58.0	55.0	50.6	50.0	34.0	40.0	32.6
031	Capital Planning and Policy	25.2	25.2	25.9	26.0	24.0	22.0	23.0	17.8	28.0	23.6
032	Department of Human Resources	61.9	59.8	58.2	54.0	52.0	48.2	51.0	46.0	50.0	44.6
040	County Assessor	476.6	473.8	473.2	469.6	461.6	453.0	433.8	390.0	417.0	396.3
050	Board of Review	133.4	132.2	132.1	130.0	130.0	129.3	130.0	122.0	126.0	123.0
060	County Treasurer	247.2	228.9	212.3	198.9	183.0	175.4	146.1	132.4	77.5	64.2
070	County Auditor	27.0	27.0	27.0	23.2	21.0	18.8	18.0	15.4	22.0	13.1
080	Office of the Independent Inspector General	6.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	18.0	18.4
110	County Clerk	201.7	202.0	199.0	197.9	199.0	195.5	189.0	177.7	167.0	158.6
111	County Clerk - Election Division Fund	79.0	76.0	73.0	70.6	68.0	63.8	61.0	-		-
120	Board of Elections Commissioners	4.0	4.0	4.0	4.0	4.0	4.0	4.0	3.7		-
130	Recorder of Deeds	257.0	258.3	256.0	244.3	244.3	237.0	220.9	188.0	181.0	167.6
160	Building and Zoning	60.0	60.0	58.0	58.0	60.0	56.1	53.0	48.0	51.0	45.6
161	Department of Environmental Control	35.0	35.0	33.0	29.6	30.5	27.8	29.0	23.0	26.0	23.6
170	Zoning Board of Appeals	9.0	10.0	10.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
452	Veterans' Assistance Commission	4.0	4.0	4.0	4.0	4.0	4.0	4.0	3.0	4.0	2.8
500	County Highway Department	523.1	512.3	468.2	422.7	396.1	347.8	321.1	272.0	263.0	226.1
		2,769.3	2,734.7	2,649.9	2,551.9	2,489.1	2,346.9	2,248.0	1,896.3	1,968.6	1,783.7
PUBLIC SAFETY FUND											
200	Department of Facilities Management	451.0	460.7	448.7	467.4	436.7	396.9	383.5	381.0	407.0	372.5
205	Judicial Advisory Council	10.2	10.1	10.2	9.1	7.0	7.0	6.0	5.0	6.0	6.0
210	Office of the Sheriff	57.0	58.0	52.0	50.0	30.0	27.2	31.0	24.0	26.0	31.0
211	Department of Budget and Finance	49.0	49.0	54.0	56.0	49.0	43.0	52.0	55.0	134.0	167.1
212	Sheriff's Department for Women's Justice Services	27.0	28.0	28.0	28.0	29.0	26.1	29.0	29.0	69.0	70.9

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 4A SUMMARY OF POSITIONS BY FUND

AGENCY		2000	2001	2002	2003	2004	2005	2006	2007	2008*	2009
215	Custodian	356.0	356.0	351.0	351.0	336.0	302.7	342.0	262.0	295.0	285.9
230	Court Services Division	1,741.3	1,737.2	1,737.0	1,737.0	1,744.0	1,659.3	1,748.5	1,652.6	1,614.0	1,589.0
231	Police Department	645.0	643.5	649.5	649.0	643.0	642.0	645.0	604.0	601.0	597.5
235	Impact Incarceration	126.0	125.0	125.0	125.0	125.0	112.5	124.2	110.0	107.0	104.0
236	Community Supervision and Intervention	461.0	461.0	461.0	461.0	463.0	508.7	528.4	478.0	471.0	376.1
238	Jail Diversion and Crime Prevention	35.0	35.0	35.0	35.0	34.0	33.5	31.0	23.1	31.0	32.4
239	Department of Corrections	2,995.0	2,996.0	2,995.0	2,995.0	2,995.0	3,116.4	3,294.5	3,606.6	3,687.0	3,528.2
249	Sheriff's Merit Board	19.0	19.0	19.0	19.0	17.0	17.0	17.0	16.0	16.0	16.0
250	State's Attorney	1,481.4	1,481.2	1,482.8	1,480.9	1,450.3	1,445.0	1,448.7	1,301.1	1,315.0	1,281.5
259	Medical Examiner	113.1	113.1	110.0	109.0	103.7	103.0	99.0	96.7	102.0	88.1
260	Public Defender	840.4	840.4	840.0	840.0	840.0	750.3	763.1	702.3	730.0	660.3
270	Office of the Chief Coordinator	7.1	7.0	7.0	7.0	9.0	10.0	9.8	-		-
280	Adult Probation Department	811.1	811.9	791.6	792.5	781.0	751.9	713.0	675.1	691.0	697.9
300	Judiciary	420.0	450.0	450.0	450.0	450.0	450.0	450.0	450.0	450.0	430.4
305	Public Guardian	278.0	278.0	279.9	279.9	280.5	279.2	283.7	268.9	286.0	276.6
310	Office of the Chief Judge	584.9	587.2	583.6	587.3	597.9	596.5	595.7	495.3	513.0	511.1
312	Forensic Clinical Services	67.5	53.2	52.5	50.7	44.8	43.2	43.0	39.5	40.0	38.0
313	Social Service	264.9	266.9	262.6	262.5	255.5	250.1	244.2	225.1	230.0	222.8
326	Juvenile Probation and Court Services	537.2	536.0	532.0	528.0	516.5	503.1	480.0	431.6	455.0	428.8
335	Clerk of the Circuit Court - Office of the Clerk	14.2	9.3	202.2	218.9	215.7	211.4	212.9	190.6	1,836.0	1,779.2
337	Clerk of the Circuit Court - Accounting	80.5	93.2								
340	Clerk of the Circuit Court - Human Resources	41.4	43.6								
342	Clerk of the Circuit Court - Administrative Services	43.1	44.5								
343	Clerk of the Circuit Court - County Wide Operations	138.7	139.9	274.9	281.6	280.4	268.1	273.0	255.1		-
344	Clerk of the Circuit Court - Family Law	203.6	208.7	201.1	207.0	204.9	203.2	204.9	187.2		-
348	Clerk of the Circuit Court - Criminal	294.5	300.0	325.1	329.1	325.8	308.9	315.0	294.9		-
358	Clerk of the Circuit CourtWarrant Process and Review	24.0	23.0	-	-	-	-	-	-		-
360	Clerk of the Circuit Court - 1st Municipal	379.8	375.8	476.1	484.9	478.7	450.8	465.4	418.1		-
366	Clerk of the Circuit Court/1st Municipal District - Traffic	254.7	251.0	-	-	-	-	-	-		-
372	Clerk of the Circuit Court - Suburban	464.3	458.8	466.5	477.2	463.2	442.9	446.1	415.8		-
390	Public Administrator	19.0	19.0	19.0	19.0	19.0	18.0	18.7	17.0	19.0	19.0
451	Office of Adoption & Child Custody Advocacy	19.0	19.0	19.1	19.1	19.0	15.9	16.0	11.0	15.0	12.4
		14,354.9	14,389.2	14,341.4	14,407.1	14,244.6	13,993.8	14,314.3	13,721.6	14,146.0	13,622.7
HEALTH FUND											
890	Bureau of Health	30.0	35.0	36.0	36.0	36.0	30.1	31.0	34.0	583.0	505.2
240	Cermak Health Services of Cook County	488.1	499.1	497.3	483.3	485.1	464.4	468.2	423.2	392.0	445.2
891	Provident Hospital of Cook County	773.4	783.4	779.0	800.2	790.0	749.2	728.1	650.3	693.0	690.0
893	Ambulatory and Community Health Network of Cook Co	995.3	1,013.6	1,049.2	932.9	915.9	860.0	673.7	552.9	658.0	678.6
894	The Ruth M. Rothstein CORE Center	-	-	-	68.0	68.0	61.0	59.0	54.0	61.0	61.4
895	Department of Public Health	181.8	182.0	183.0	177.0	172.1	172.0	166.4	160.6	167.0	160.6
897	John H. Stroger, Jr. Hospital of Cook County	4,781.8	4,779.2	4,720.1	4,507.6	4,502.5	4,122.1	4,279.3	3,911.5	3,768.0	3,866.4
898	Oak Forest Hospital of Cook County	1,744.3	1,718.7	1,737.6	1,726.6	1,705.1	1,567.1	1,521.8	1,181.4	1,010.0	1,055.0
		8,994.7	9,011.0	9,002.2	8,731.6	8,674.7	8,025.9	7,927.5	6,967.9	7,332.0	7,462.4

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 4A SUMMARY OF POSITIONS BY FUND

AGENCY		2000	2001	2002	2003	2004	2005	2006	2007	2008*	2009
TOTAL GENERAL FUNDS		26,118.9	26,134.9	25,993.5	25,690.6	25,408.4	24,366.6	24,489.8	22,585.8	23,446.6	22,868.8
SPECIAL PURPOSE FUNDS											
ELECTION FUND											
524	County Clerk - Election Division Fund	22.4	23.7	31.3	31.8	31.7	30.8	42.0	107.4	121.0	117.5
525	Board of Election Commissioners - Election Fund	-	-	-	-	-	-	-	-	4.0	4.0
		22.4	23.7	31.3	31.8	31.7	30.8	42.0	107.4	125.0	121.5
501	MFT Illinois First (1st)	38.9	36.0	70.0	101.0	115.0	122.0	106.5	108.0	166.0	124.0
510	Animal Control Department	14.0	18.0	19.0	18.0	18.0	21.0	21.0	21.0	24.0	24.0
527	County Recorder Document Storage System Fund	23.3	25.6	25.7	29.8	33.0	29.5	31.7	39.0	52.0	54.0
528	Circuit Court Automation Fund	86.5	89.0	88.1	84.0	84.0	82.5	86.0	88.0	90.0	113.0
529	Clerk of the Circuit Court Document Storage Fund	119.8	121.0	115.0	104.0	101.0	100.0	97.0	117.0	104.0	125.0
530	Cook County Law Library	60.1	60.0	61.9	62.0	62.0	65.0	56.4	52.0	56.0	49.5
533	County Clerk - Automation Fund	14.1	7.0	7.0	16.0	16.0	16.0	19.0	15.0	13.0	12.2
534	County Treasurer - Tax Sales Automation Fund	5.0	5.0	5.0	5.0	8.0	9.0	10.0	10.0	58.0	66.7
535	Intergovernmental Agreement/ETSB	10.0	10.0	13.6	13.0	14.0	14.0	14.0	14.0	14.0	16.0
538	Juvenile Probation - Supplementary Officers	74.0	69.0	69.0	69.0	69.0	69.0	68.7	69.0	71.0	71.0
544	Lead Poisoning Prevention Fund	-	2.0	5.0	4.0	4.0	4.0	4.0	3.0	5.0	4.0
545	Geographical Information Systems	-	-	-	2.0	3.0	3.0	10.0	8.0	18.0	12.5
560	State's Attorney Narcotics Nuisance Abatement	-	-	-	-	-	7.0	8.0	8.0	-	-
561	State's Attorney Narcotics Forfeiture	-	-	-	-	-	48.2	50.0	54.2	50.0	47.0
564	Cook County Tuberculosis Sanitarium District	-	-	-	-	-	-	-	-	49.0	49.0
565	Emergency Management Agency	-	-	-	-	-	-	-	-	5.0	5.0
566	Capital Litigation Trust Fund	-	-	-	-	-	-	-	-	24.5	25.0
567	Clerk of the Circuit Court Administrative Fund	-	-	-	-	-	-	-	-	9.0	10.4
568	Health Services - JTDC	-	-	-	-	-	-	-	-	40.0	39.0
569	Juvenile Temporary Detention Center	536.6	540.0	537.0	538.0	538.0	493.9	461.5	407.6	568.0	612.0
570	GIS Fee Fund	-	-	-	-	-	-	-	-	-	2.4
571	Rental Housing Support Fee Fund	-	-	-	-	-	-	-	-	-	1.7
Total Special Purpose Funds		1,004.7	1,006.3	1,047.6	1,077.6	1,096.7	1,114.9	1,085.8	1,121.2	1,541.5	1,584.9
Total Positions		27,123.6	27,141.2	27,041.1	26,768.2	26,505.1	25,481.5	25,575.6	23,707.0	24,988.1	24,453.7

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 4B SUMMARY OF POSITIONS BY CONTROL OFFICER

AGENCY		2000	2001	2002	2003	2004	2005	2006	2007	2008*	2009	NO.
Offices Under The President												
President												
002	Department of Human Rights, Ethics and Women's Issues	10.2	10.1	10.0	10.0	10.0	9.8	10.0	9.9	11.0	10.7	002
005	Department of Public Affairs and Communications	-	-	-	9.0	9.0	8.5	8.0	7.0	-	-	005
010	Office of the President	21.0	21.0	21.0	19.0	16.5	15.5	18.0	16.0	35.0	25.8	010
		31.2	**31.1**	**31.0**	**38.0**	**35.5**	**33.8**	**36.0**	**32.9**	**46.0**	**36.5**	
Chief Administrative Officer												
011	Office of the Chief Administrative Officer	22.0	22.0	20.0	20.0	18.0	17.6	19.0	18.1	33.0	31.6	011
160	Building and Zoning	60.0	60.0	58.0	58.0	60.0	56.1	53.0	48.0	51.0	45.6	160
161	Department of Environmental Control	35.0	35.0	33.0	29.6	30.5	27.8	29.0	23.0	26.0	23.6	161
170	Zoning Board of Appeals	9.0	10.0	10.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	170
205	Judicial Advisory Council	10.2	10.1	10.2	9.1	7.0	7.0	6.0	5.0	6.0	6.0	205
259	Medical Examiner	113.1	113.1	110.0	109.0	103.7	103.0	99.0	96.7	102.0	88.1	259
260	Public Defender	840.4	840.4	840.0	840.0	840.0	750.3	763.1	702.3	730.0	660.3	260
270	Office of the Chief Coordinator	7.1	7.0	7.0	7.0	9.0	10.0	9.8	-	-	-	270
452	Veterans' Assistance Commission	4.0	4.0	4.0	4.0	4.0	4.0	4.0	3.0	4.0	2.8	452
451	Office of Adoption & Child Custody Advocacy	19.0	19.0	19.1	19.1	19.0	15.9	16.0	11.0	15.0	12.4	451
500	County Highway Department	523.1	512.3	468.2	422.7	396.1	347.8	321.1	272.0	263.0	226.1	500
501	MFT Illinois First (1st)	38.9	36.0	70.0	101.0	115.0	122.0	106.5	108.0	166.0	124.0	501
510	Animal Control Department	14.0	18.0	19.0	18.0	18.0	21.0	21.0	21.0	24.0	24.0	510
530	Cook County Law Library	60.1	60.0	61.9	62.0	62.0	65.0	56.4	52.0	56.0	49.5	530
565	Emergency Management Agency	-	-	-	-	-	-	-	-	5.0	5.0	565
		1,755.9	**1,746.9**	**1,730.4**	**1,704.5**	**1,687.3**	**1,552.5**	**1,508.9**	**1,365.1**	**1,486.0**	**1,304.0**	
Chief Of Human Resources												
032	Department of Human Resources	61.9	59.8	58.2	54.0	52.0	48.2	51.0	46.0	50.0	44.6	032
		61.9	**59.8**	**58.2**	**54.0**	**52.0**	**48.2**	**51.0**	**46.0**	**50.0**	**44.6**	
Chief Coordinator, Bureau Of Public Safety/Judicial Coordination												
026	Office of Administrative Hearings	-	-	-	-	-	-	-	-	-	4.0	026
070	County Auditor	27.0	27.0	27.0	23.2	21.0	18.8	18.0	15.4	22.0	13.1	070
080	Office of the Independent Inspector General	6.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	18.0	18.4	080
Chief Financial Officer												
007	Revenue	43.5	45.5	45.0	44.2	46.0	40.5	42.2	32.0	39.0	31.9	007
008	Risk Management	29.0	29.0	29.0	29.0	29.0	27.6	26.7	19.5	25.0	24.0	008
014	Budget and Management Services	18.0	18.0	18.0	17.6	17.6	17.0	17.0	12.2	18.6	17.7	014
020	County Comptroller	57.6	57.6	57.0	56.0	56.0	49.2	50.0	46.0	58.0	49.1	020
021	Office of the Chief Financial Officer	5.0	5.0	5.0	5.0	5.0	3.8	5.0	3.9	6.0	3.2	021
022	Contract Compliance	15.2	15.2	15.0	15.0	15.0	14.3	13.7	11.0	13.0	12.4	022
030	County Purchasing Agent	63.1	63.0	58.0	58.0	55.0	50.6	50.0	34.0	40.0	32.6	030
		231.4	**233.3**	**227.0**	**224.8**	**223.6**	**203.0**	**204.6**	**158.6**	**199.6**	**170.9**	
Chief Information Officer												
009	Office of the Chief Information Officer	3.0	3.0	3.0	3.0	3.0	3.0	2.8	3.0	13.0	8.6	009
012	Department for Management of Information Systems	103.0	103.0	103.0	102.9	101.0	93.5	89.0	73.6	80.0	70.0	012
016	Central Services	89.2	89.8	88.0	87.0	87.0	78.0	73.7	54.0	36.0	33.6	016
023	Department of Office Technology	24.4	24.0	24.0	24.0	24.0	21.4	21.0	17.0	16.0	15.2	023

**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 4B SUMMARY OF POSITIONS BY CONTROL OFFICER

AGENCY		2000	2001	2002	2003	2004	2005	2006	2007	2008*	2009	NO.
545	Geographical Information Systems	-	-	-	2.0	3.0	3.0	10.0	8.0	18.0	12.5	545
		219.6	**219.8**	**218.0**	**218.9**	**218.0**	**198.9**	**196.5**	**155.6**	**163.0**	**139.9**	
Chief Of Capital, Planning And Facilities Management												
013	Planning and Development	20.0	20.0	19.0	14.0	13.5	12.4	12.0	9.0	13.0	11.0	013
031	Capital Planning and Policy	25.2	25.2	25.9	26.0	24.0	22.0	23.0	17.8	28.0	23.6	031
200	Department of Facilities Management	451.0	460.7	448.7	467.4	436.7	396.9	383.5	381.0	407.0	372.5	200
		496.2	**505.9**	**493.6**	**507.4**	**474.2**	**431.3**	**418.5**	**407.8**	**448.0**	**407.1**	
	Subtotal Offices Under The President	**2,829.2**	**2,828.8**	**2,790.2**	**2,775.8**	**2,716.6**	**2,491.5**	**2,438.5**	**2,186.4**	**2,432.6**	**2,138.5**	
Cook County Health & Hospital System												
240	Cermak Health Services of Cook County	488.1	499.1	497.3	483.3	485.1	464.4	468.2	423.2	392.0	445.2	240
890	Bureau of Health	30.0	35.0	36.0	36.0	36.0	30.1	31.0	34.0	583.0	505.2	890
891	Provident Hospital of Cook County	773.4	783.4	779.0	800.2	790.0	749.2	728.1	650.3	693.0	690.0	891
893	Ambulatory and Community Health Network of Cook County	995.3	1,013.6	1,049.2	932.9	915.9	860.0	673.7	552.9	658.0	678.6	893
894	The Ruth M. Rothstein CORE Center	-	-	-	68.0	68.0	61.0	59.0	54.0	61.0	61.4	894
895	Department of Public Health	181.8	182.0	183.0	177.0	172.1	172.0	166.4	160.6	167.0	160.6	895
897	John H. Stroger, Jr. Hospital of Cook County	4,781.8	4,779.2	4,720.1	4,507.6	4,502.5	4,122.1	4,279.3	3,911.5	3,768.0	3,866.4	897
898	Oak Forest Hospital of Cook County	1,744.3	1,718.7	1,737.6	1,726.6	1,705.1	1,567.1	1,521.8	1,181.4	1,010.0	1,055.0	898
544	Lead Poisoning Prevention Fund	-	2.0	5.0	4.0	4.0	4.0	4.0	3.0	5.0	4.0	544
564	Cook County Tuberculosis Sanitarium District	-	-	-	-	-	-	-	-	49.0	49.0	564
568	Health Services - JTDC	-	-	-	-	-	-	-	-	40.0	39.0	568
		8,994.7	**9,013.0**	**9,007.2**	**8,735.6**	**8,678.7**	**8,029.9**	**7,931.5**	**6,970.9**	**7,426.0**	**7,554.4**	
Other Elected Officials												
018	Office of the County Commissioners	95.0	95.0	96.0	95.4	96.0	91.5	96.0	81.1	96.5	89.8	018
040	County Assessor	476.6	473.8	473.2	469.6	461.6	453.0	433.8	390.0	417.0	396.3	040
050	Board of Review	133.4	132.2	132.1	130.0	130.0	129.3	130.0	122.0	126.0	123.0	050
120	Board of Election Commissioners	4.0	4.0	4.0	4.0	4.0	4.0	4.0	3.7	-		120
390	Public Administrator	19.0	19.0	19.0	19.0	19.0	18.0	18.7	17.0	19.0	19.0	390
525	Board of Election Commissioners - Election Fund	-	-	-	-	-	-	-	-	4.0	4.0	525
		728.0	**724.0**	**724.3**	**718.0**	**710.6**	**695.8**	**682.5**	**613.8**	**662.5**	**632.1**	
County Clerk												
110	County Clerk	201.7	202.0	199.0	197.9	199.0	195.5	189.0	177.7	167.0	158.6	110
111	County Clerk - Election Division	79.0	76.0	73.0	70.6	68.0	63.8	61.0	-	-	-	111
524	County Clerk - Election Division Fund	22.4	23.7	31.3	31.8	31.7	30.8	42.0	107.4	121.0	117.5	524
533	County Clerk - Automation Fund	14.1	7.0	7.0	16.0	16.0	16.0	19.0	15.0	13.0	12.2	533
		317.2	**308.7**	**310.3**	**316.3**	**314.7**	**306.1**	**311.0**	**300.1**	**301.0**	**288.3**	
Recorder of Deeds												
130	Recorder of Deeds	257.0	258.3	256.0	244.3	244.3	237.0	220.9	188.0	181.0	167.6	130
527	County Recorder Document Storage System Fund	23.3	25.6	25.7	29.8	33.0	29.5	31.7	39.0	52.0	54.0	527
570	GIS Fee Fund	-	-	-	-	-	-	-	-	-	2.4	570
571	Rental Housing Support Fee Fund		-	-	-	-	-	-	-	-	1.7	571
		280.3	**283.9**	**281.7**	**274.1**	**277.3**	**266.5**	**252.6**	**227.0**	**233.0**	**225.7**	
Treasurer												
060	County Treasurer	247.2	228.9	212.3	198.9	183.0	175.4	146.1	132.4	77.5	64.2	060

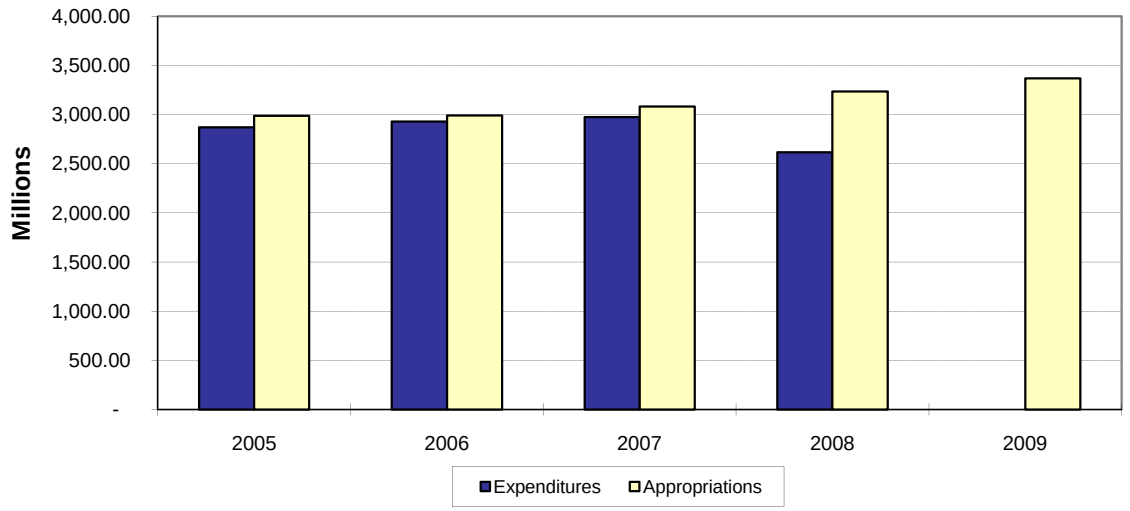
**FTE for FY2008 restated to reflect accurate FTE count.*

Q - 4B SUMMARY OF POSITIONS BY CONTROL OFFICER

AGENCY		2000	2001	2002	2003	2004	2005	2006	2007	2008*	2009	NO.
534	County Treasurer - Tax Sales Automation Fund	5.0	5.0	5.0	5.0	8.0	9.0	10.0	10.0	58.0	66.7	534
		252.2	**233.9**	**217.3**	**203.9**	**191.0**	**184.4**	**156.1**	**142.4**	**135.5**	**130.9**	
Sheriff												
210	Office of the Sheriff	57.0	58.0	52.0	50.0	30.0	27.2	31.0	24.0	26.0	31.0	210
211	Department of Budget and Finance	49.0	49.0	54.0	56.0	49.0	43.0	52.0	55.0	134.0	167.1	211
212	Sheriff's Department for Women's Justice Services	27.0	28.0	28.0	28.0	29.0	26.1	29.0	29.0	69.0	70.9	212
215	Custodian	356.0	356.0	351.0	351.0	336.0	302.7	342.0	262.0	295.0	285.9	215
230	Court Services Division	1,741.3	1,737.2	1,737.0	1,737.0	1,744.0	1,659.3	1,748.5	1,652.6	1,614.0	1,589.0	230
231	Police Department	645.0	643.5	649.5	649.0	643.0	642.0	645.0	604.0	601.0	597.5	231
235	Impact Incarceration	126.0	125.0	125.0	125.0	125.0	112.5	124.2	110.0	107.0	104.0	235
236	Community Supervision and Intervention	461.0	461.0	461.0	461.0	463.0	508.7	528.4	478.0	471.0	376.1	236
238	Jail Diversion and Crime Prevention	35.0	35.0	35.0	35.0	34.0	33.5	31.0	23.1	31.0	32.4	238
239	Department of Corrections	2,995.0	2,996.0	2,995.0	2,995.0	2,995.0	3,116.4	3,294.5	3,606.6	3,687.0	3,528.2	239
249	Sheriff's Merit Board	19.0	19.0	19.0	19.0	17.0	17.0	17.0	16.0	16.0	16.0	249
535	Intergovernmental Agreement/ETSB	10.0	10.0	13.6	13.0	14.0	14.0	14.0	14.0	14.0	16.0	535
		6,521.3	**6,517.7**	**6,520.1**	**6,519.0**	**6,479.0**	**6,502.4**	**6,856.6**	**6,874.3**	**7,065.0**	**6,814.1**	
State's Attorney												
250	State's Attorney	1,481.4	1,481.2	1,482.8	1,480.9	1,450.3	1,445.0	1,448.7	1,301.1	1,315.0	1,281.5	250
560	State's Attorney Narcotics Nuisance Abatement	-	-	-	-	-	7.0	8.0	8.0	-	-	560
561	State's Attorney Narcotics Forfeiture	-	-	-	-	-	48.2	50.0	54.2	50.0	47.0	561
566	Capital Litigation Trust Fund	-	-	-	-	-	-	-	-	24.5	25.0	566
		1,481.4	1,481.2	1,482.8	1,480.9	1,450.3	1,500.2	1,506.7	1,363.3	1,389.5	1,353.5	
Chief Judge												
280	Adult Probation Department	811.1	811.9	791.6	792.5	781.0	751.9	713.0	675.1	691.0	697.9	280
300	Judiciary	420.0	450.0	450.0	450.0	450.0	450.0	450.0	450.0	450.0	430.4	300
305	Public Guardian	278.0	278.0	279.9	279.9	280.5	279.2	283.7	268.9	286.0	276.6	305
310	Office of the Chief Judge	584.9	587.2	583.6	587.3	597.9	596.5	595.7	495.3	513.0	511.1	310
312	Forensic Clinical Services	67.5	53.2	52.5	50.7	44.8	43.2	43.0	39.5	40.0	38.0	312
313	Social Service	264.9	266.9	262.6	262.5	255.5	250.1	244.2	225.1	230.0	222.8	313
326	Juvenile Probation and Court Services	537.2	536.0	532.0	528.0	516.5	503.1	480.0	431.6	455.0	428.8	326
538	Juvenile Probation - Supplementary Officers	74.0	69.0	69.0	69.0	69.0	69.0	68.7	69.0	71.0	71.0	538
569	Juvenile Temporary Detention Center	536.6	540.0	537.0	538.0	538.0	493.9	461.5	407.6	568.0	612.0	540
		3,574.2	**3,592.2**	**3,558.2**	**3,557.9**	**3,533.2**	**3,436.9**	**3,339.8**	**3,062.1**	**3,304.0**	**3,288.6**	
Clerk of the Circuit Court												
335	Office Of The Clerk	1,938.8	1,947.8	1,945.9	1,998.7	1,968.7	1,885.3	1,917.3	1,761.7	1,836.0	1,779.2	335
528	Circuit Court Automation Fund	86.5	89.0	88.1	84.0	84.0	82.5	86.0	88.0	90.0	113.0	528
529	Clerk of the Circuit Court Document Storage Fund	119.8	121.0	115.0	104.0	101.0	100.0	97.0	117.0	104.0	125.0	529
567	Clerk of the Circuit Court Administrative Fund	-	-	-	-	-	-	-	-	9.0	10.4	567
		2,145.1	**2,157.8**	**2,149.0**	**2,186.7**	**2,153.7**	**2,067.8**	**2,100.3**	**1,966.7**	**2,039.0**	**2,027.6**	
	Subtotal Other Elected Officials	**15,299.7**	**15,299.4**	**15,243.7**	**15,256.8**	**15,109.8**	**14,960.1**	**15,205.6**	**14,549.7**	**15,129.5**	**14,760.8**	
	Total Positions	**27,123.6**	**27,141.2**	**27,041.1**	**26,768.2**	**26,505.1**	**25,481.5**	**25,575.6**	**23,707.0**	**24,988.1**	**24,453.7**	

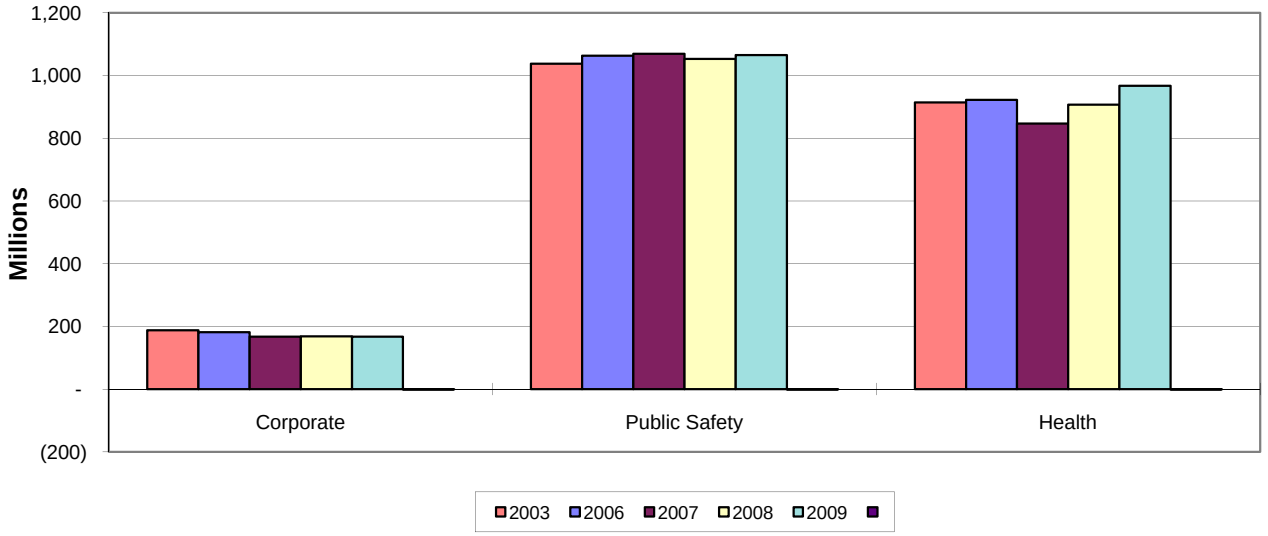
**FTE for FY2008 restated to reflect accurate FTE count.*

Fiscal Years 2005 - 2009
Expenditures and Appropriations
All Funds



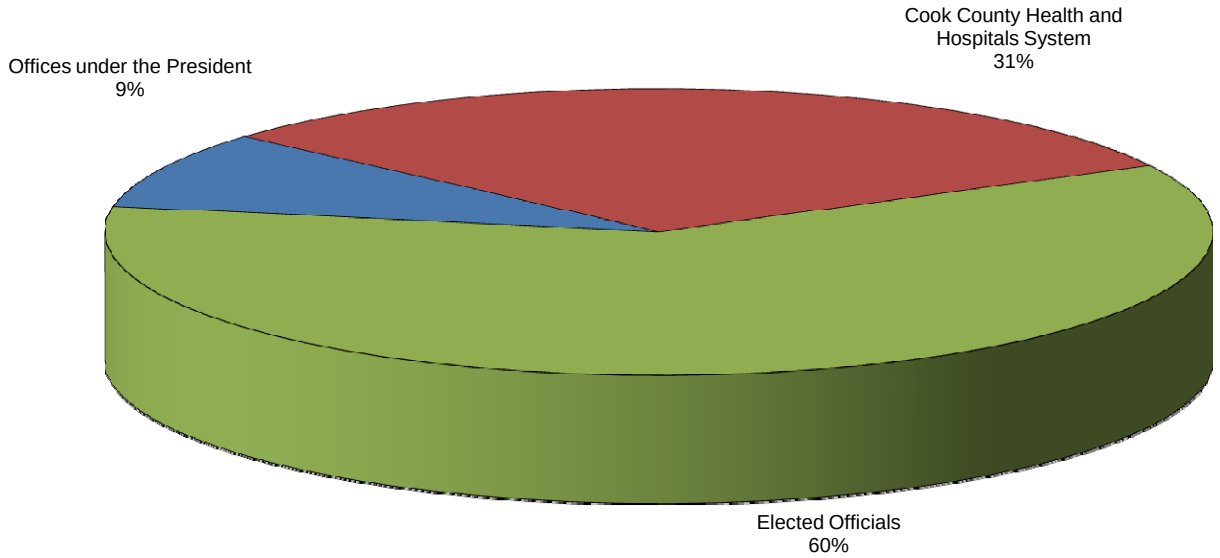
In Millions	2005	2006	2007	2008	2009
All Funds					
Expenditures	2,940.70	3,000.14	2,979.02	3,017.62	
Appropriations	2,990.33	3,080.71	3,039.62	3,234.57	3,368.48

Growth of General Funds 2005 - 2009



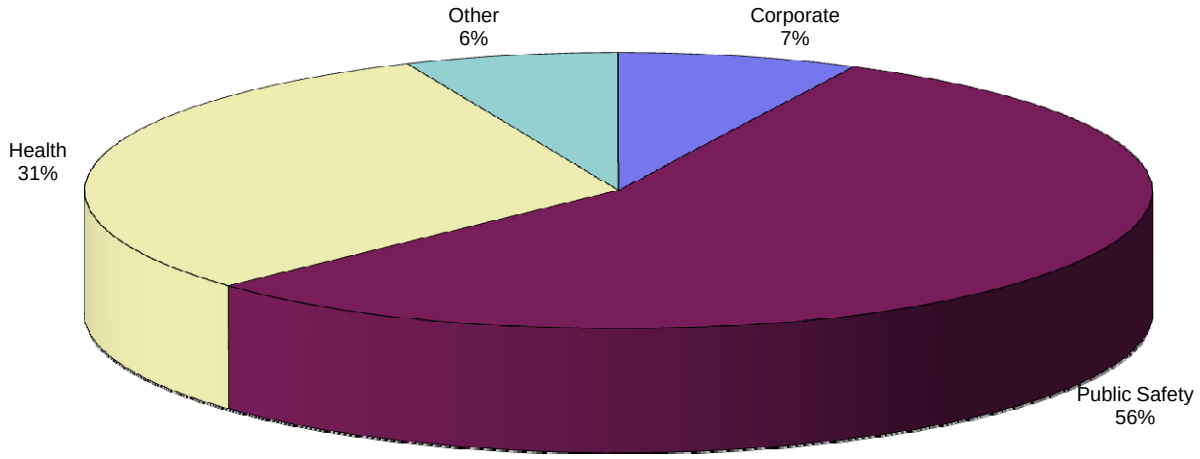
In Millions	2005	2006	2007	2008	2009	Growth 08-09	% Increase
Corporate	187.32	181.51	166.96	168.59	167.53	(1.06)	-0.63%
Public Safety	1,038.14	1,063.67	1,068.91	1,053.17	1,065.74	12.57	1.19%
Health	913.92	922.42	846.73	907.22	967.82	60.60	6.68%
	2,139.38	2,167.60	2,082.60	2,128.98	2,201.09	72.11	3.39%
Special Purpos	330.66	397.84	333.73	423.55	319.16	(104.39)	-24.65%
Capital	130.64	111.13	173.50	286.18	452.98	166.80	58.28%
Annuity	209.15	223.27	264.85	183.12	186.10	2.98	1.63%
Bond & Int	180.50	180.87	184.94	212.73	209.15	(3.58)	-1.68%
Total	2,990.33	3,080.71	3,039.62	3,234.56	3,368.48	133.92	4.14%

Positions All Funds



Offices under the President	2,138.5
Cook County Health and Hospitals System	7,554.4
Elected Officials	14,760.8
Total Positions	24,453.7

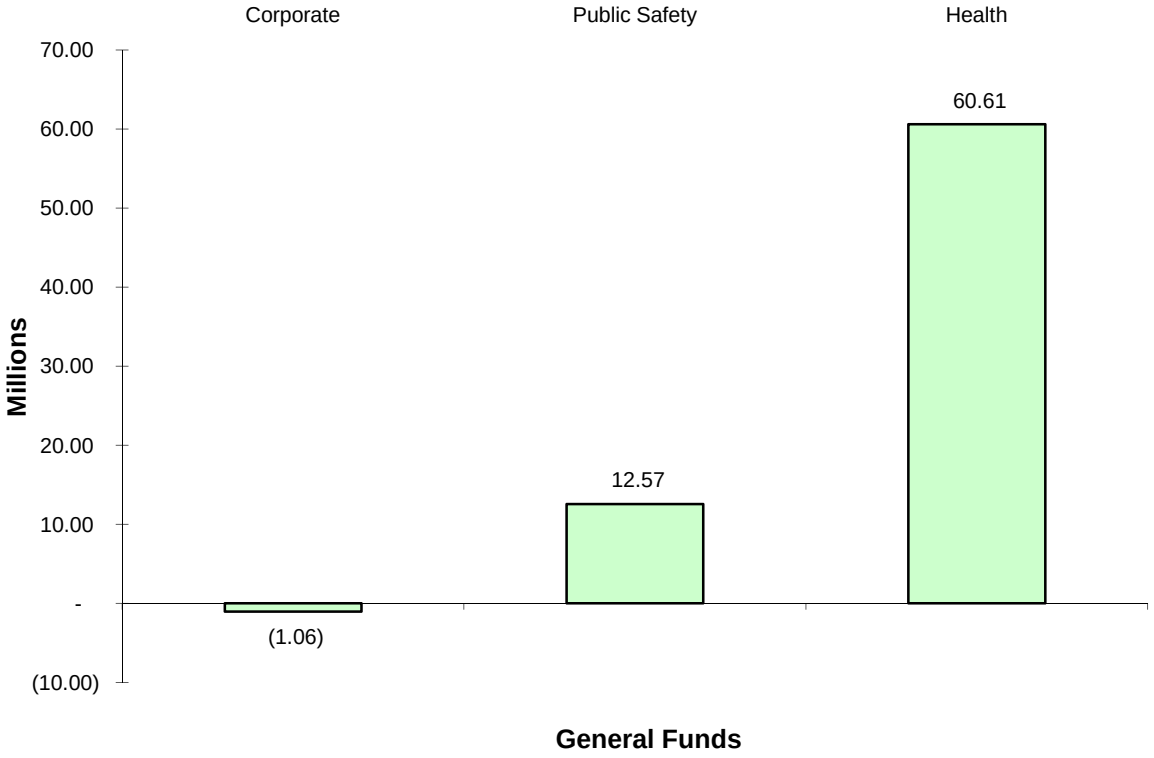
Positions by Fund



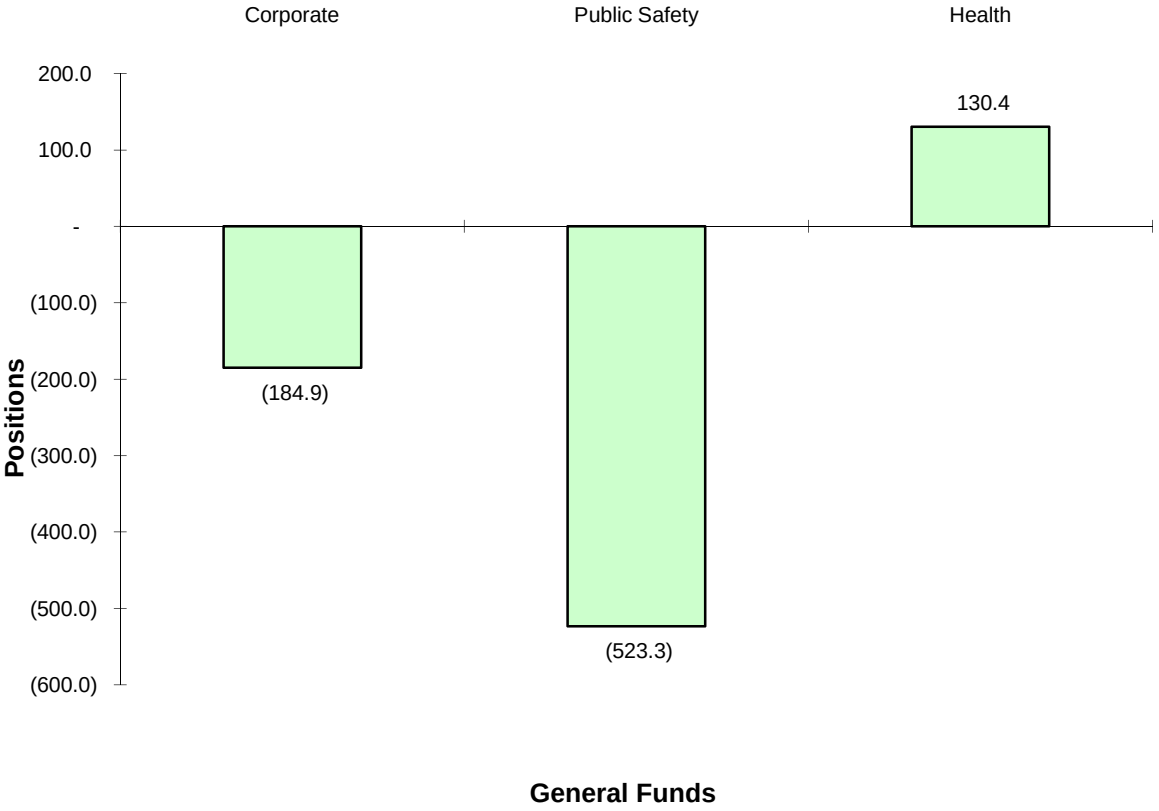
Positions by Fund

Corporate	1,783.7
Public Safety	13,622.7
Health	7,462.4
Other	1,584.9
	24,453.7

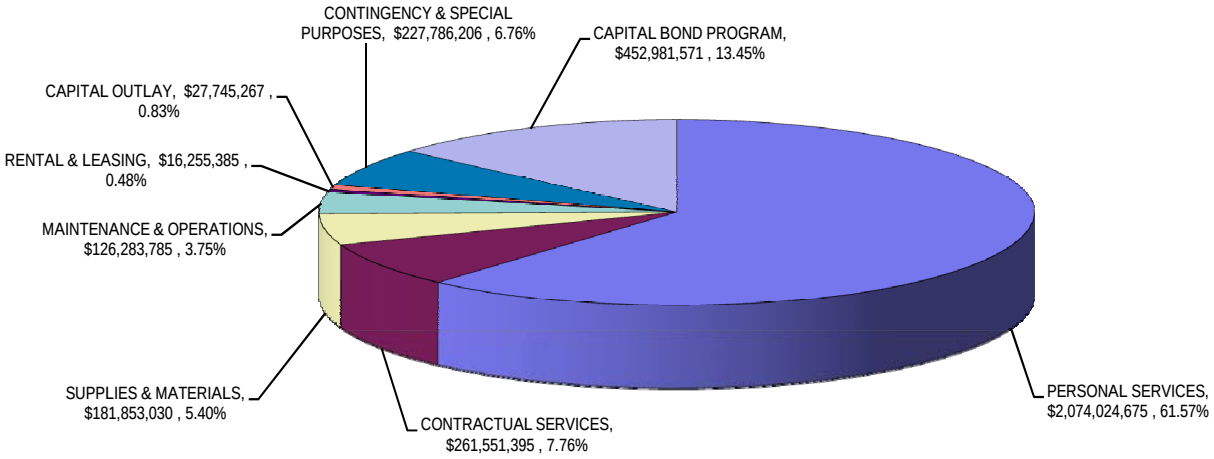
Net Change in Funding



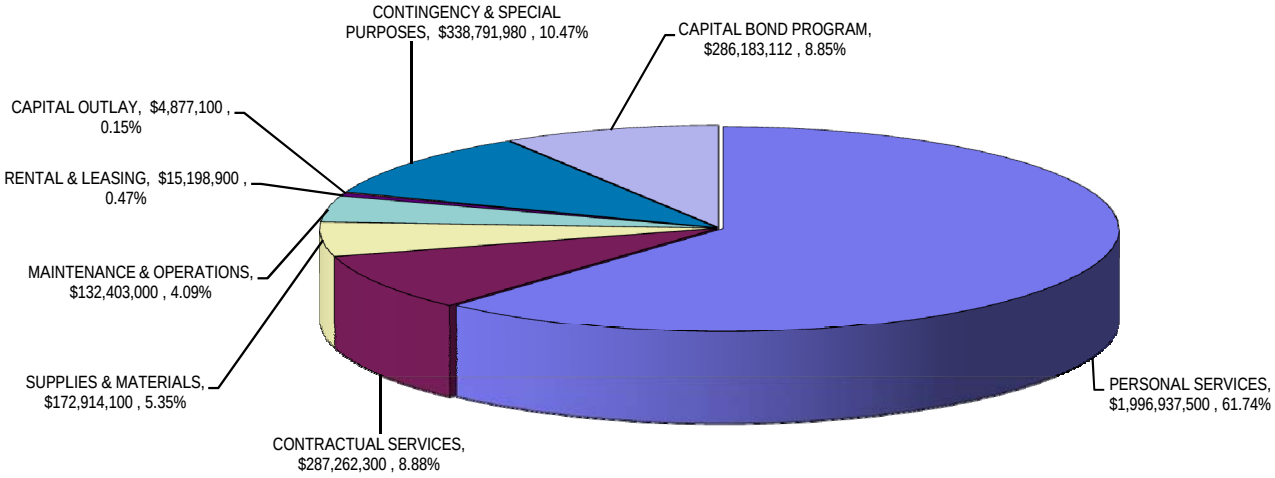
Net Change in Positions



2009 All Funds Distribution by Object Classification



2008 All Funds Distribution by Object Classification



REVENUE ESTIMATE

REVENUE ESTIMATE (ALL FUNDS) 1

GRANT REVENUE ESTIMATE 79

TODD H. STROGER PRESIDENT
BOARD OF COUNTY COMMISSIONERS

JOHN R. MORALES, CPA
COUNTY COMPTROLLER

COUNTY OF COOK
OFFICE OF THE COMPTROLLER
118 NORTH CLARK STREET
ROOM 500
CHICAGO, ILLINOIS 60602
(312) 603-5601
FAX (312) 603-6122

April 17, 2009

The Honorable President and Members of the
Board of Cook County Commissioners

Ladies and Gentlemen:

We are transmitting herewith the Final Estimates of Revenues and Available Resources for Fiscal Year 2009, including the **unaudited** financial condition of certain funds of Cook County as of the close of the 2008 Fiscal Year. These are estimates by fund and source of revenues and other resources expected to be available to fund fiscal 2009 appropriations.

The Final Estimates of Revenues are hereby submitted pursuant to the Annual Appropriation Bill for the Fiscal Year 2009, as adopted by the Cook County Board of Commissioners on February 20, 2009. The estimates reflect revised estimated fund balances available for appropriations and revised estimated revenues to be received during Fiscal Year 2009.

Respectfully submitted,

John R. Morales, CPA
County Comptroller

Respectfully submitted,

Nathan J. Paige
Revenue Director

Printed on Recycled Paper

COOK COUNTY, ILLINOIS
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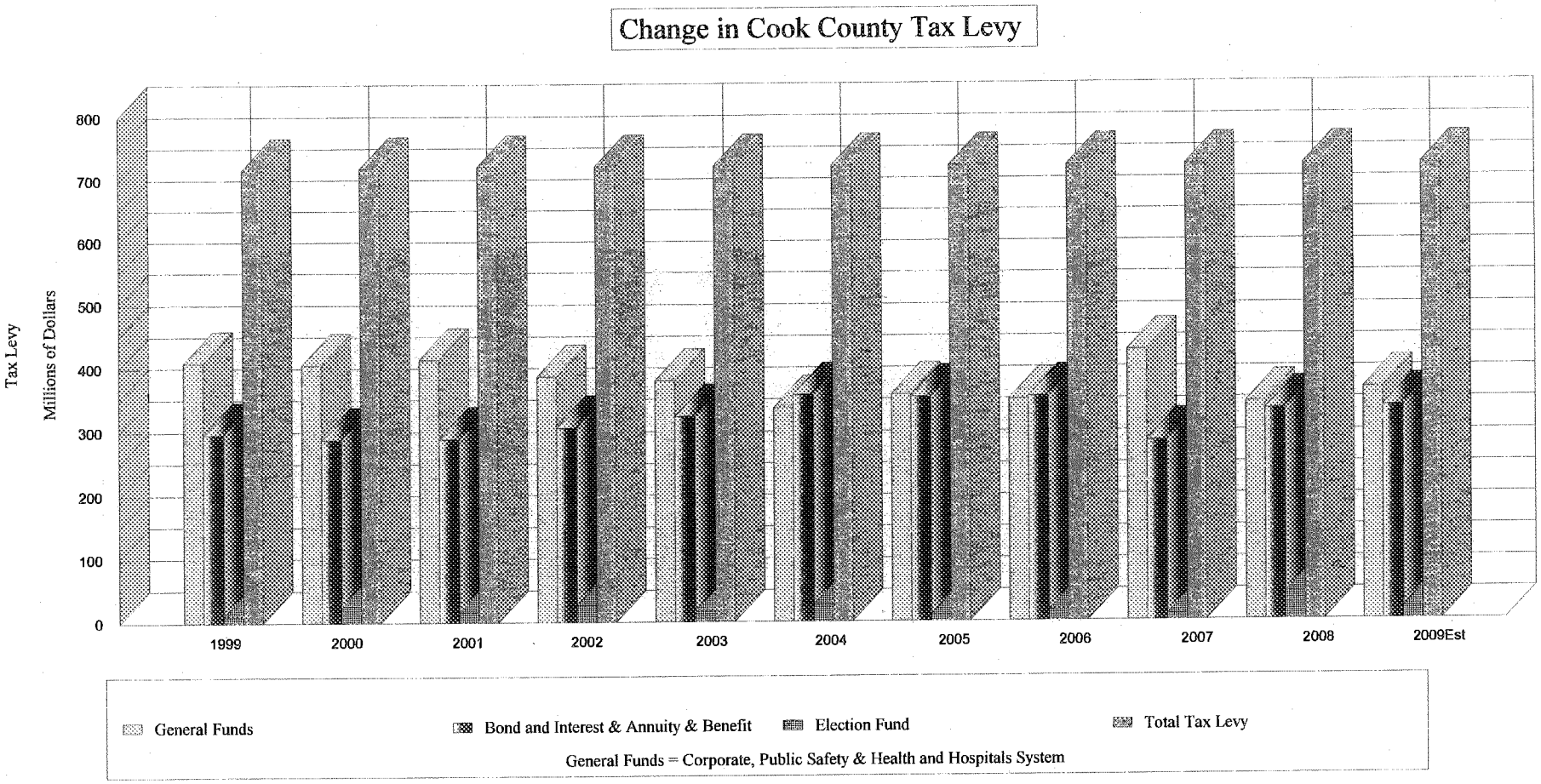
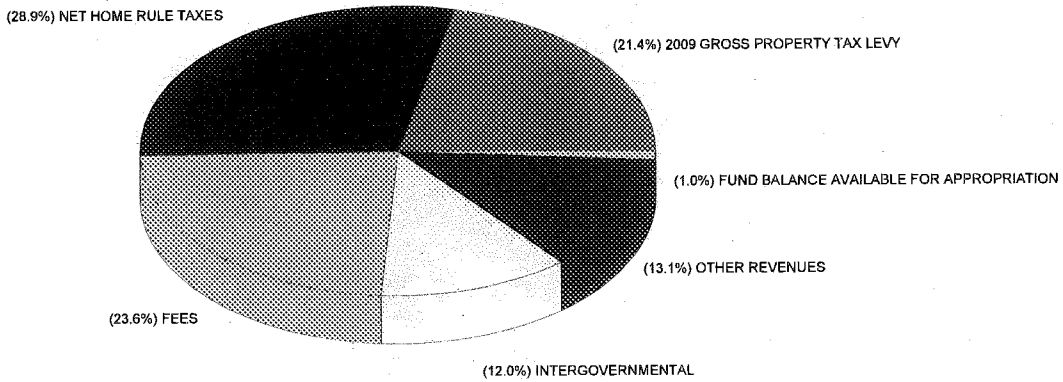


	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009Est
Corporate	$12,546,222	$12,546,222	$12,546,222	$12,546,222	$12,546,222	$12,546,222	$12,546,222	$12,546,222	$12,546,222	$12,546,222	$12,546,222
Public Safety	201,867,242	201,867,242	210,598,897	210,598,897	208,498,897	175,205,146	195,631,920	187,682,920	265,212,731	182,230,414	203,836,519
Health Fund	194,762,278	191,158,754	191,158,754	163,853,737	158,853,737	148,853,737	148,853,737	148,853,737	148,853,737	148,853,737	148,853,737
Subtotal (General Funds)	409,175,742	405,572,218	414,303,873	386,998,856	379,898,856	336,605,105	357,031,879	349,082,879	426,612,690	343,630,373	365,236,478
Bond and Interest Fund	151,078,793	145,192,505	144,656,118	144,679,698	154,492,824	164,246,728	180,500,663	180,870,852	184,941,441	212,729,169	209,147,064
Employee Annuity & Benefit Fund	145,323,051	143,443,160	144,615,730	161,624,740	168,951,725	192,531,709	172,851,000	172,800,000	98,929,411	120,124,000	127,100,000
Subtotal(B&I and Annuity & Benefit)	296,401,844	288,635,665	289,271,848	306,304,438	323,444,549	356,778,437	353,351,663	353,670,852	283,870,852	332,853,169	336,247,064
Election Fund	10,763,606	26,329,267	16,907,821	27,180,248	17,140,137	27,100,000	10,100,000	17,729,811	10,000,000	44,000,000	19,000,000
Subtotal	716,341,192	720,537,150	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542
Less: Abatement		(1,901,261)									
Total Tax Levy	$716,341,192	$718,635,889	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542

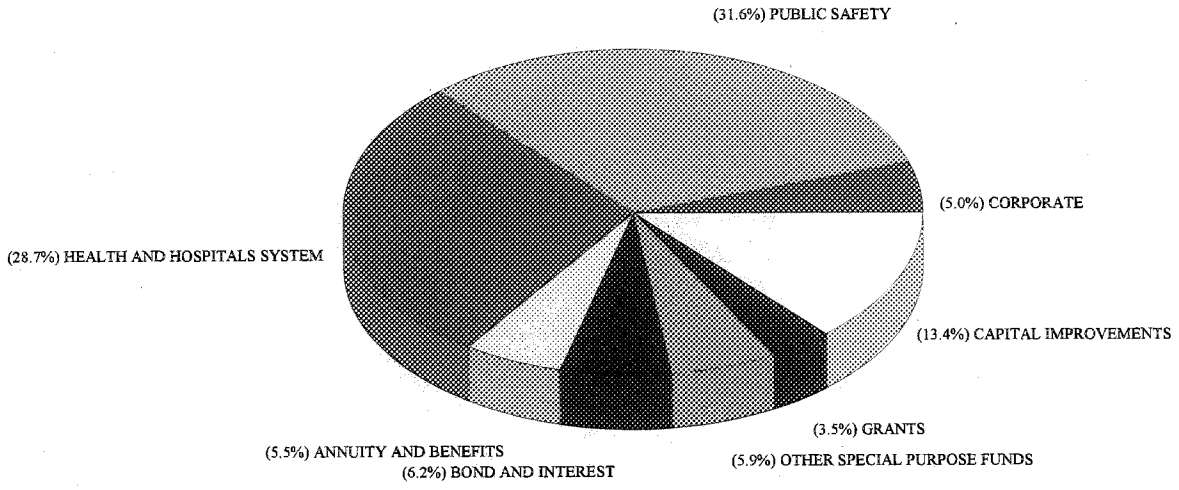
Note: Net of Adjustments by the County Clerk at extension.

FISCAL YEAR 2009
ALL FUNDS
ESTIMATED REVENUES AND OTHER RESOURCES



FUNDS:	GROSS PROPERTY TAX LEVY	GROSS HOME RULE TAXES	ALLOWANCE FOR SALES TAX TAN REPAYMENT	FEES	INTER-GOVERNMENTAL	OTHER REVENUES	FUND BALANCE	TOTAL RESOURCES
CORPORATE PURPOSE FUND	$12,546,222	$1,500,000	$0	$121,322,220	$9,154,924	$23,387,864	$0	$167,911,230
PUBLIC SAFETY FUND	203,836,519	736,508,000	(122,000,000)	146,598,501	81,588,651	25,318,563		1,071,850,234
HEALTH AND HOSPITALS SYSTEM	148,853,737	330,200,000		469,147,429		24,091,574		972,292,740
ELECTION FUND	19,000,000				4,075,000	3,292,123	537,121	26,904,244
BOND & INTEREST FUND	209,147,064							209,147,064
EMPLOYEE'S ANNUITY & BENEFIT	127,100,000				59,000,000			186,100,000
ANIMAL CONTROL				3,420,000			28,434	3,448,434
LAW LIBRARY				5,399,652				5,399,652
CIRCUIT COURT AUTOMATION				12,000,000			4,735,558	16,735,558
CIRCUIT COURT DOCUMENT STORAGE				12,000,000			8,002,129	20,002,129
CIRCUIT COURT DISPUTE RESOLUTION				200,000				200,000
CIRCUIT COURT ADMINISTRATIVE				650,000			28,688	678,688
RECORDER'S DOCUMENT STORAGE				2,000,000			3,341,516	5,341,516
RECORDER'S GIS FEE FUND				201,379				201,379
RECORDER'S RENTAL HOUSING SUPPORT FEE				136,978				136,978
COUNTY CLERK AUTOMATION FUND				920,000		46,469	170,131	1,136,600
INTERGOVERNMENTAL AGREEMENT/E.T.S.B					1,084,610			1,084,610
ADULT PROBATION/PROBATION SERVICES FEE				3,500,000			403,405	3,903,405
SOCIAL SERVICES/PROBATION AND COURT FEE				3,300,000			485,922	3,785,922
CC LEAD POISONING PREVENTION FUND							3,822,911	3,822,911
SUBURBAN CC TB SANITARIUM DISTRICT							5,094,696	5,094,696
JUVENILE PROBATION-SUPPLEMENTARY OFFICERS					4,409,858			4,409,858
COUNTY TREASURER TAX SALES AUTOMATION				7,000,000			214,655	7,214,655
MFT ILLINOIS FIRST (1st)					9,875,000		3,443,352	13,318,352
GEOGRAPHICAL INFORMATION SYSTEMS (GIS)				7,000,000			2,997,731	9,997,731
STATE'S ATTY BAD CHECK DIVERSION					280,300			280,300
STATE'S ATTY NARCOTICS FORFEITURE					3,151,650			3,151,650
STATE'S ATTY CAPITAL LITIGATION TRUST					2,904,423			2,904,423
SHERIFF'S YOUTHFUL OFFENDER ALCOHOL					15,138			15,138
EMERGENCY MANAGEMENT AGENCY					354,130			354,130
JUVENILE TEMP. DETENTION CENTER SUPPORT		27,500,000			8,250,000	10,255,829	1,860,934	47,866,763
CHIEF JUDGE CHILDREN'S WAITING ROOM				1,258,024				1,258,024
CAPITAL IMPROVEMENTS					99,639,000	353,342,571		452,981,571
FEDERAL, STATE & PRIVATE GRANTS					119,550,729			119,550,729
TOTAL CURRENT RESOURCES	$720,483,542	$1,095,708,000	($122,000,000)	$796,054,183	$403,333,413	$439,734,993	$35,167,183	$3,368,481,314

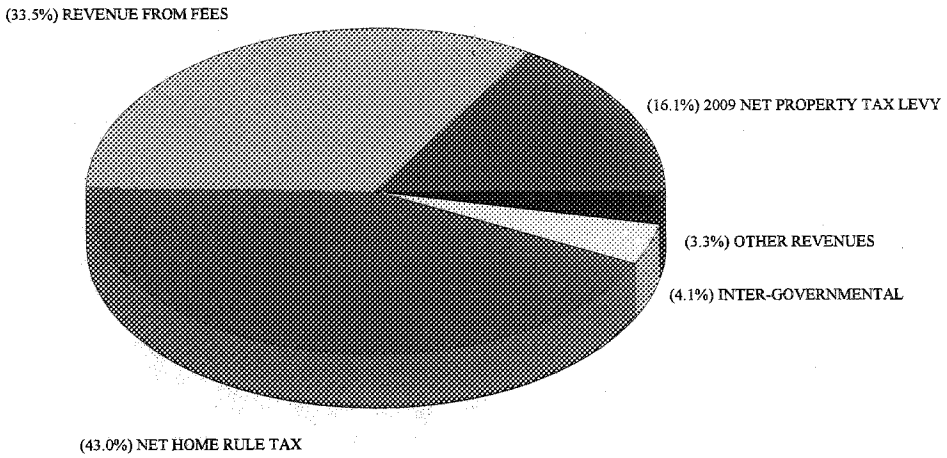
FISCAL YEAR 2009
APPROPRIATIONS ALL FUNDS



FY 2009 APPROPRIATIONS ALL FUNDS

CORPORATE	$167,534,843
PUBLIC SAFETY	1,065,735,138
HEALTH AND HOSPITALS SYSTEM	967,827,128
ANNUITY AND BENEFITS	186,100,000
BOND AND INTEREST	209,147,064
OTHER SPECIAL PURPOSE FUNDS	199,604,841
GRANTS	119,550,729
CAPITAL IMPROVEMENTS	452,981,571
TOTAL 2009 APPROPRIATIONS ALL FUNDS	$3,368,481,314

FISCAL YEAR 2009
COMBINED CORPORATE, PUBLIC SAFETY AND HEALTH SYSTEM
ESTIMATED REVENUES AND OTHER RESOURCES

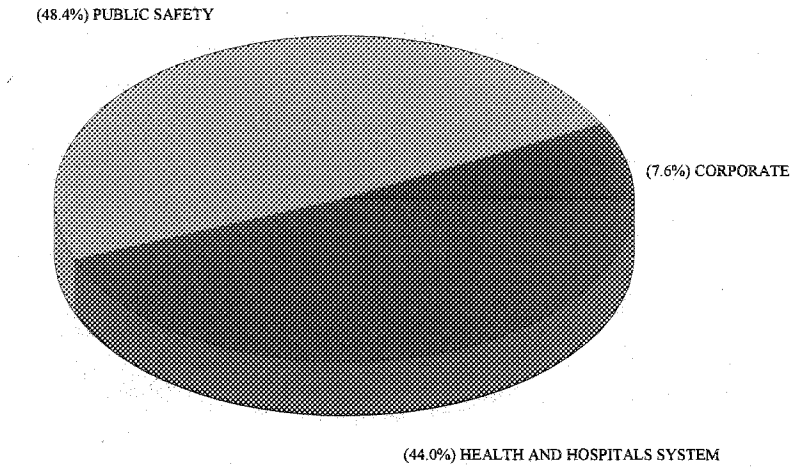


COMBINED ESTIMATED REVENUES
2009 CORPORATE, PUBLIC SAFETY, HEALTH & HOSPITALS SYSTEM

2009 NET PROPERTY TAX LEVY	$354,279,383
REVENUE FROM FEES	737,068,150
HOME RULE TAX	1,095,708,000
ALLOWANCE FOR TAN REPAYMENT	(122,000,000)
JTDC SALES TAX ALLOCATION	(27,500,000)
INTER-GOVERNMENTAL	90,743,575
OTHER REVENUES	72,798,001
TOTAL ESTIMATED REVENUES	$2,201,097,109

The revenue supporting the general fund comes from the property tax levy, fees generated by the offices of Treasurer, County Clerk, Recorder of Deeds, Clerk of the Circuit Court, Sheriff, States Attorney, Assessor, Patient fees such as Medicare, Public Assistance, Private and 3rd Party and IGT. Home rule taxes such as County Sales Tax, Gasoline, Cigarette, Alcohol, Use, Parking Lot and Amusement Tax. The general funds is also supported by Intergovernmental revenue from State, Motor Fuel Tax, State Income Tax and miscellaneous revenues includes Sale of excess land, Telephone Commissions, Cafeteria and others.

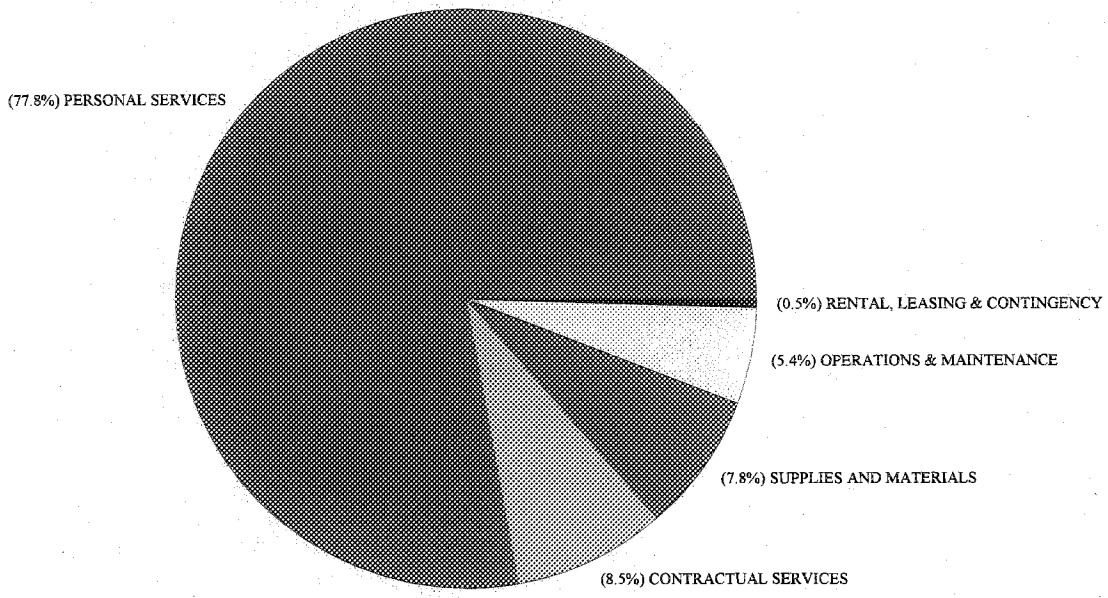
FISCAL YEAR 2009
APPROPRIATIONS GENERAL FUNDS



FY 2009 APPROPRIATIONS GENERAL FUNDS

CORPORATE	**$167,534,843**
PUBLIC SAFETY	**1,065,735,138**
HEALTH AND HOSPITALS SYSTEM	**967,827,128**
TOTAL 2009 APPROPRIATIONS GENERAL FUNDS	**$2,201,097,109**

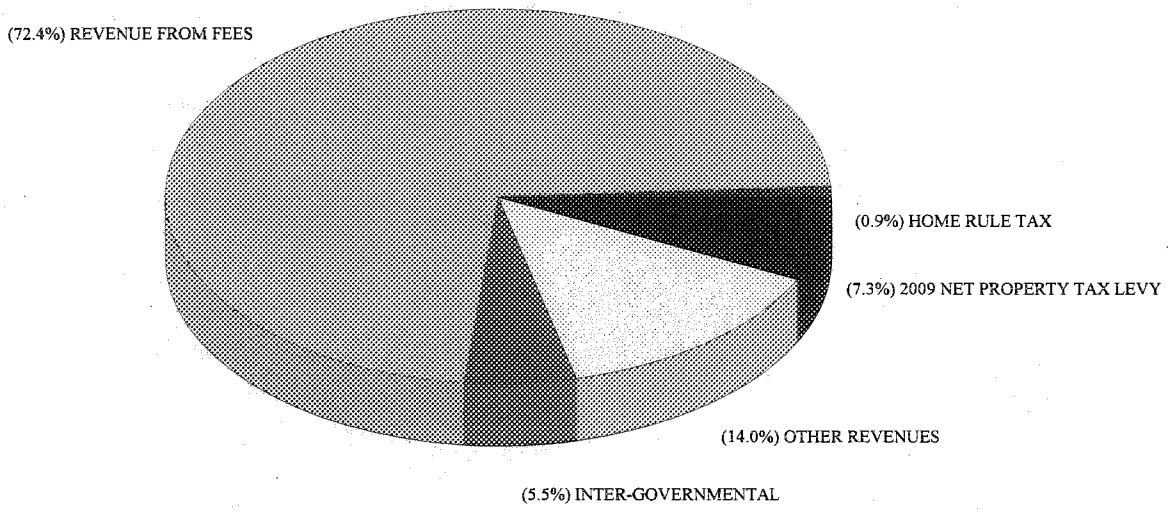
FISCAL YEAR 2009
COMBINED CORPORATE, PUBLIC AND HEALTH & HOSPITALS SYSTEM
ESTIMATED EXPENDITURES AND USAGE



COMBINED ESTIMATED EXPENDITURES & USAGE
2009 CORPORATE, PUBLIC SAFETY & HEALTH AND HOSPITALS

PERSONAL SERVICES	$1,712,404,962
CONTRACTUAL SERVICES	187,440,610
SUPPLIES AND MATERIALS	171,789,164
OPERATIONS & MAINTENANCE	118,579,131
RENTAL, LEASING & CONTINGENCY	10,883,242
TOTAL 2009 ESTIMATED EXPENDITURES & USAGE	$2,201,097,109

FISCAL YEAR 2009
CORPORATE PURPOSES FUND
ESTIMATED REVENUES AND OTHER RESOURCES

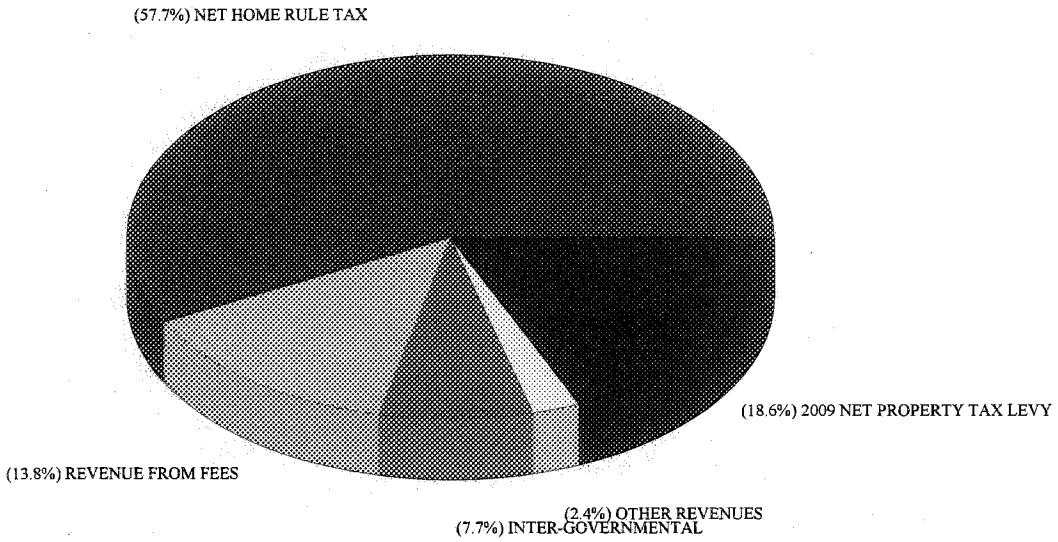


CORPORATE FUND: ESTIMATED REVENUES

2009 NET PROPERTY TAX LEVY	$12,169,835
REVENUE FROM FEES	121,322,220
HOME RULE TAX	1,500,000
INTER-GOVERNMENTAL	9,154,924
OTHER REVENUES	23,387,864
TOTAL ESTIMATED REVENUES	$167,534,843

The Corporate Fund is the general operating fund of the County. It is comprised of such departments as the County Assessor, the County Treasurer, the County Clerk, the Recorder of Deeds and the County Highway Department. The Corporate Fund derives most of the revenue from the property tax levy, departmental fees, home rule tax, intergov't revenues and other revenues includes sale of excess land and telephone commissions.

FISCAL YEAR 2009
PUBLIC SAFETY FUND
ESTIMATED REVENUES AND OTHER RESOURCES

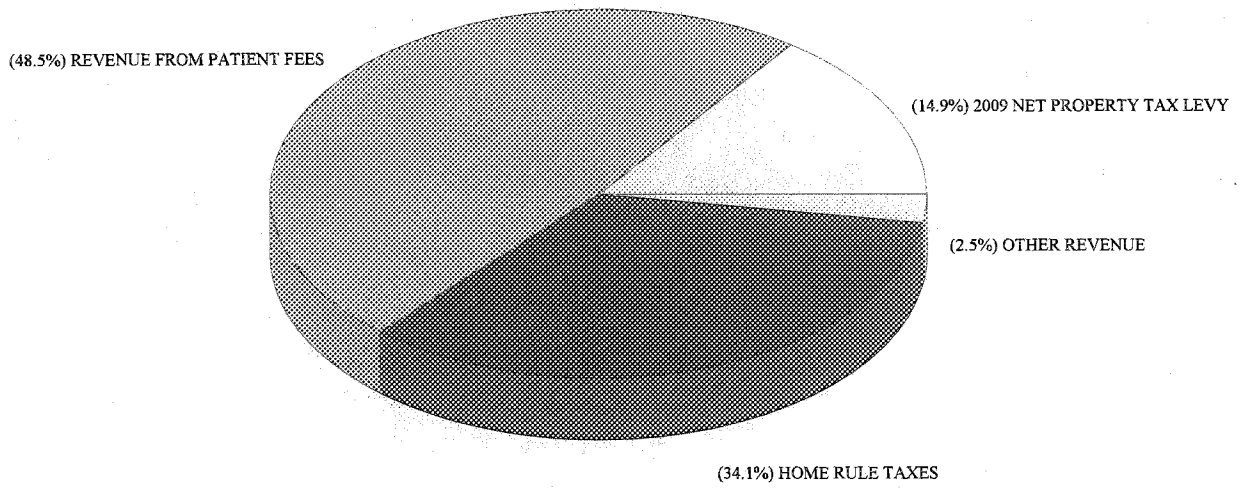


PUBLIC SAFETY FUND: ESTIMATED REVENUES

2009 NET PROPERTY TAX LEVY	$197,721,423
REVENUE FROM FEES	146,598,501
HOME RULE TAX	764,008,000
ALLOWANCE FOR TAN REPAYMENT	(122,000,000)
JTDC SALES TAX ALLOCATION	(27,500,000)
INTER-GOVERNMENTAL	81,588,651
OTHER REVENUES	25,318,563
TOTAL ESTIMATED REVENUES	**$1,065,735,138**

The Public Safety Fund is comprised of the County's criminal justice system: jails, courts and related programs. Departments in the fund include Corrections, Sheriff Police and Court Services, State's Attorney, Public Defender, Adult Probation, the Juvenile Division of the Judicial Administration and the Clerk of the Circuit Court. The revenue supporting this fund comes the property tax levy, departmental fees, home rule taxes (County sales, use, gasoline, garage, amusement and cigarette) and intergovernmental revenues. Other revenues includes real estate rental income and miscellaneous.

FISCAL YEAR 2009
HEALTH AND HOSPITALS SYSTEM
ESTIMATED REVENUES AND OTHER RESOURCES



HEALTH AND HOSPITALS SYSTEM: ESTIMATED REVENUES

2009 NET PROPERTY TAX LEVY	$144,388,125
REVENUE FROM PATIENT FEES	469,147,429
HOME RULE TAX	330,200,000
OTHER REVENUES	24,091,574
TOTAL ESTIMATED REVENUES	$967,827,128

The Health and Hospitals System Board encompasses the County's public health care system. Contained within this fund are the Department of Public Health, as well as Stroger Hospital, Oak Forest Hospital, Provident Hospital, Cermak Health Services and Ambulatory and Community Health Network Clinics. The fund receives the majority of its revenue from the property tax levy, the cigarette and county sales tax, and patient charges (Medicaid, Medicare, other third party and private pay) and Medicaid Intergovernmental Transfer.

COOK COUNTY, ILLINOIS

SUMMARY OF APPROPRIATIONS FROM FUNDS BY MAJOR PURPOSES FOR FISCAL YEAR 2009

FUNDS	EXPENSE	CAPITAL OUTLAY	DEBT SERVICES	PENSION FUND	ALLOWANCE FOR UNCOLLECTED TAXES	TOTAL APPROPRIATIONS
CORPORATE	$167,534,843	$0	$0	$0	$376,387	$167,911,230
PUBLIC SAFETY	1,065,735,138				6,115,096	1,071,850,234
HEALTH AND HOSPITALS SYSTEM	967,827,128				4,465,612	972,292,740
ELECTION	26,334,244				570,000	26,904,244
BOND AND INTEREST			209,147,064			209,147,064
COUNTY EMPLOYEE'S ANNUITY AND BENEFIT				186,100,000		186,100,000
ANIMAL CONTROL	3,357,038	91,396				3,448,434
LAW LIBRARY	5,399,652					5,399,652
CLERK OF THE CIRCUIT COURT -						
AUTOMATION	14,253,100	2,482,458				16,735,558
DOCUMENT STORAGE	13,082,129	6,920,000				20,002,129
DISPUTE RESOLUTION	200,000					200,000
ADMINISTRATIVE FUND	678,688					678,688
RECORDER'S DOCUMENT STORAGE	4,586,516	755,000				5,341,516
RECORDER' GIS FEE	186,379	15,000				201,379
RECORDER'S RENTAL SUPPORT HOUSING	121,978	15,000				136,978
COUNTY CLERK - AUTOMATION	1,136,600					1,136,600
INTERGOV'T AGREEMENT/E.T.S.B.	1,084,610					1,084,610
ADULT PROBATION/PROBATION SERVICES FEE	3,456,965	446,440				3,903,405
SOCIAL CASEWORK SERVICES/ PROBATION AND COURT FEE	3,785,922					3,785,922
CC LEAD POISONING PREVENTION	3,782,911	40,000				3,822,911
SUBURBAN CC TB SANITARIUM DIST.	4,985,446	109,250				5,094,696
JUVENILE PROB. SUPPLEMENTARY OFF.	4,409,858					4,409,858
TREASURER TAX SALES AUTOMATION	6,809,655	405,000				7,214,655
MOTOR FUEL TAX ILLINOIS FIRST(IST)	13,318,352					13,318,352
GEOGRAPHICAL INFORMATION SYSTEMS.	9,318,731	679,000				9,997,731
ST ATTY BAD CHECK DIVERSION	280,300					280,300
ST ATTY NARCOTICS FORFEITURE	3,151,650					3,151,650
ST ATTY CAPITAL LITIGATION TRUST.	2,904,423					2,904,423
SHERIFF'S YOUTHFUL OFFENDER ALCOHOL DRUG EDUCATION	15,138					15,138
EMERGENCY MANAGEMENT AGENCY	266,443	87,687				354,130
JUVENILE DETENTION CENTER SUPPORT	47,820,327	46,436				47,866,763
CHIEF JUDGE CHILDREN'S WAITING RM	1,258,024					1,258,024
FEDERAL, STATE & PRIVATE GRANTS	103,898,129	15,652,600				119,550,729
SUB - TOTAL	2,480,980,317	27,745,267	209,147,064	186,100,000	11,527,095	2,915,499,743
CAPITAL IMPROVEMENTS		452,981,571				452,981,571
TOTAL - CURRENT	$2,480,980,317	$480,726,838	$209,147,064	$186,100,000	$11,527,095	$3,368,481,314

EXPENSE INCLUDES APPROPRIATIONS FOR PERSONAL SERVICES, CONTRACTUAL SERVICES, SUPPLIES, MATERIALS, OPERATION AND MAINTENANCE, RENTAL AND LEASING AND CONTINGENCY AND SPECIAL PURPOSES.

CAPITAL OUTLAY INCLUDES APPROPRIATIONS FOR EXPENDITURES FOR PURCHASE OF NEW AND REPLACEMENT EQUIPMENT, PERMANENT IMPROVEMENTS INCLUDING REHABILITATION AND REPLACEMENT, PURCHASE OF LAND AND EXPENDITURES INCIDENTAL TO THE ACQUISITION OF LAND.

DEBT SERVICE INCLUDES APPROPRIATIONS FOR REDEMPTION OF DEBT AND INTEREST ON DEBT, AND FOR REQUIRED RESERVES, AND COUNTY BOND AND INTEREST PROJECTED FOR 2009.

PENSION FUNDS APPROPRIATIONS REPRESENTS THE GROSS AMOUNTS OF GENERAL PROPERTY TAXES TO BE LEVIED FOR THE COUNTY'S CONTRIBUTION TO THE PENSION FUNDS WITHOUT ANY DEDUCTION FOR LOSS IN THE COLLECTION OF TAXES.

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS REFLECTS THE 11/30/08 ESTIMATED UNENCUMBERED BALANCE AND THE 2009 CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS AND THE PROJECTED 2009 EXPENDITURES.

COOK COUNTY, ILLINOIS

SUMMARY OF ESTIMATED REVENUES BY MAJOR PURPOSES FOR FISCAL YEAR 2009

SUMMARY A2

FUNDS	PROPERTY TAX LEVY	HOME RULE TAXES	ALLOWANCE FOR SALES TAX TAN REPAYMENT	FEES	INTER-GOVERNMENTAL	OTHER REVENUES	TOTAL REVENUE	FUND BALANCE AVAILABLE FOR APPROPRIATION	TOTAL
2009 CORPORATE REVENUE	$12,169,835	$1,500,000	$0	$121,322,220	$9,154,924	$23,387,864	$167,534,843	$0	$167,534,843
ALLOWANCE FOR UNCOLLECTED TAXES	376,387						376,387		376,387
2009 PUBLIC SAFETY REVENUE	197,721,423	736,508,000	(122,000,000)	146,598,501	81,588,651	25,318,563	1,065,735,138		1,065,735,138
ALLOWANCE FOR UNCOLLECTED TAXES	6,115,096						6,115,096		6,115,096
2009 HEALTH & HOSPITALS REVENUE	144,388,125	330,200,000		469,147,429		24,091,574	967,827,128		967,827,128
ALLOWANCE FOR UNCOLLECTED TAXES	4,465,612						4,465,612		4,465,612
2009 ELECTION REVENUE	18,430,000				4,075,000	3,292,123	25,797,123	537,121	26,334,244
ALLOWANCE FOR UNCOLLECTED TAXES	570,000						570,000		570,000
BOND AND INTEREST	209,147,064						209,147,064		209,147,064
EMPLOYEE'S ANNUITY AND BENEFIT	127,100,000				59,000,000		186,100,000		186,100,000
ANIMAL CONTROL				3,420,000			3,420,000	28,434	3,448,434
LAW LIBRARY				5,399,652			5,399,652		5,399,652
CIRCUIT COURT AUTOMATION				12,000,000			12,000,000	4,735,558	16,735,558
CIRCUIT COURT DOCUMENT STORAGE				12,000,000			12,000,000	8,002,129	20,002,129
CIRCUIT DISPUTE RESOLUTION				200,000			200,000		200,000
CIRCUIT COURT ADMINISTRATIVE				650,000			650,000	28,688	678,688
RECORDER'S DOCUMENT STORAGE				2,000,000			2,000,000	3,341,516	5,341,516
RECORDER'S GIS FEE FUND				201,379			201,379		201,379
RECORDER'S RENTAL HOUSING SUPPORT FEE				136,978			136,978		136,978
COUNTY CLERK - AUTOMATION				920,000		46,469	966,469	170,131	1,136,600
INTERGOVERNMENTAL AGREEMENT/E.T.S.B.					1,084,610		1,084,610		1,084,610
ADULT PROBATION/PROBATION SERVICES FEE				3,500,000			3,500,000	403,405	3,903,405
SOCIAL SERVICES/PROBATION AND COURT FEE				3,300,000			3,300,000	485,922	3,785,922
CC LEAD POISONING PREVENTION FUND								3,822,911	3,822,911
SUBURBAN CC TB SANITARIUM DISTRICT								5,094,696	5,094,696
JUVENILE PROB. SUPPLEMENTARY OFFICERS					4,409,858		4,409,858		4,409,858
TREASURER TAX SALES AUTOMATION				7,000,000			7,000,000	214,655	7,214,655
MOTOR FUEL TAX ILLINOIS FIRST (IST)					9,875,000		9,875,000	3,443,352	13,318,352
GEOGRAPHICAL INFORMATION SYSTEMS (GIS)				7,000,000			7,000,000	2,997,731	9,997,731
STATE'S ATTY BAD CHECK DIVERSION					280,300		280,300		280,300
STATE'S ATTY NARCOTICS FORFEITURE					3,151,650		3,151,650		3,151,650
STATE'S ATTY CAPITAL LITIGATION TRUST					2,904,423		2,904,423		2,904,423
SHERIFF'S YOUTHFUL OFFENDER ALCOHOL					15,138		15,138		15,138
EMERGENCY MANAGEMENT AGENCY					354,130		354,130		354,130
JUVENILE DETENTION CENTER SUPPORT		27,500,000			8,250,000	10,255,829	46,005,829	1,860,934	47,866,763
CHIEF JUDGE CHILDREN'S WAITING ROOM				1,258,024			1,258,024		1,258,024
CAPITAL IMPROVEMENTS					99,639,000	353,342,571	452,981,571		452,981,571
FEDERAL, STATE AND PRIVATE GRANTS					119,550,729		119,550,729		119,550,729
PROJECTED - TOTAL	$720,483,542	$1,095,708,000	($122,000,000)	$796,054,183	$403,333,413	$439,734,993	$3,333,314,131	$35,167,183	$3,368,481,314

[PROPERTY TAX LEVY INCLUDES ALLOWANCE FOR UNCOLLECTED TAXES]
HOME RULE TAXES INCLUDES ALCOHOLIC BEVERAGE TAX, CIGARETTE TAX, GAS/DIESEL FUEL TAX, WHEEL TAX, RETAIL SALE OF MOTOR VEHICLES COOK COUNTY SALES TAX, USE TAX, AMUSEMENT TAX, COUNTY PARKING LOT GARAGE AND OPERATIONS TAX. JTDC SUPPORT CENTER TO BE FUNDED FROM COUNTY SALES TAX.
FEES INCLUDES FEES FROM COUNTY OFFICES, PATIENT FEES, IGT & CABLE TELEVISION FRANCHISE TAX AND INCLUDES AUTOMATED RED LIGHT TRAFFIC.
INTERGOVERNMENTAL INCLUDES MOTOR FUEL TAX, OFF-TRACK BETTING COMMISSIONS, PERSONAL PROPERTY REPLACEMENT TAX, RETAILERS' AND SERVICES OCCUPATION TAX, STATE INCOME DERIVATIVE SHARE GRANTS AND REIMBURSEMENTS FROM OTHER GOVERNMENTS.
OTHER INCLUDES BOND PROCEEDS (CAPITAL IMPROVEMENTS) AND MISCELLANEOUS REVENUES.
FUND BALANCE AVAILABLE FOR APPROPRIATION.

The County of Cook, Illinois

Summary A3

GENERAL FUNDS ONLY	Revenue producing agency/ department	2005 Actual Revenue	2006 Actual Revenue	2007 Actual Revenue	A 2008 Budgeted Revenue	2008 Estimated Unaudited Revenue	B 2009 Projected Revenue	08/09 bud Annual growth decline rate	C B-A=C 08-09 bud Over (Under)
Fee revenue									
County Treasurer	060	$56,101,490	$66,116,427	$54,478,980	55,250,000	82,744,156	60,000,000	8.60%	$4,750,000
County Clerk	110	7,346,626	8,566,326	8,275,008	9,345,000	8,877,439	8,162,250	-12.66%	(1,182,750)
Recorder of Deeds	130	75,923,461	74,995,714	64,441,453	54,993,095	46,308,166	45,281,570	-17.66%	(9,711,525)
Building & Zoning	160	1,280,557	1,423,523	1,528,464	1,600,000	1,502,838	1,500,000	-6.25%	(100,000)
Environmental Control	161	2,692,547	2,372,118	3,257,906	3,200,000	4,311,489	3,400,000	6.25%	200,000
Liquor Licenses	Liquor Control Comn	290,000	280,000	390,000	400,000	370,000	390,000	-2.50%	(10,000)
Cable TV Franchise	007	894,526	979,801	1,095,627	1,000,000	1,138,736	1,000,000	.....	.....
Clerk of Circuit Court	335	99,576,558	102,741,702	105,463,864	109,177,443	106,855,369	106,422,501	-2.52%	(2,754,942)
Sheriff	230	15,442,981	12,929,211	20,494,500	20,115,400	22,341,472	23,297,000	15.82%	3,181,600
Public Guardian	305	1,822,916	1,948,679	2,445,986	2,250,000	2,263,388	1,900,000	-15.56%	(350,000)
State's Attorney	250	2,171,513	2,581,108	2,572,153	2,600,000	2,588,575	2,600,000	.....	.....
Supportive Services	451	74,582	66,471	74,794	75,000	64,834	75,000	.....	.....
Court Services fee	Sheriff	1,463,288	1,452,933	1,498,551	11,400,000	9,558,426	11,400,000	.....	.....
Public Administrator	390	1,503,949	1,318,059	1,517,469	2,000,000	1,760,248	904,000	-54.80%	(1,096,000)
County Assessor	040	.....	.....	321,632	705,000	505,046	488,400	-30.72%	(216,600)
Chief Judge	310	.....	.....	.....	10,778,551	6,030,627	.....	-100.00%	(10,778,551)
Red Light Violations Automated Cameras	500	.....	.....	.....	5,000,000	.....	1,100,000	-78.00%	(3,900,000)
Patient fees (Medicare, Medicaid, Private&3rd Party)	Bureau of Health	358,337,241	331,858,951	310,757,065	310,900,008	279,005,999	310,897,429	-0.00%	(2,579)
Patient fees - Revised Medicaid Plan (IGT)	Bureau of Health	259,124,192	183,363,046	148,283,016	138,602,564	127,270,439	131,250,000	-5.30%	(7,352,564)
State&Federal Medicaid Programming Funding	Bureau of Health	.....	.....	.....	.....	.....	27,000,000	.....	27,000,000
Total Fee revenue		**884,046,427**	**792,994,069**	**726,896,468**	**739,392,061**	**703,497,247**	**737,068,150**	**-0.31%**	**(2,323,911)**
Home rule taxes									
County Sales Tax	State of Il	297,170,907	312,667,161	320,216,390	369,459,600	358,416,852	693,443,000	87.69%	323,983,400
Allowance for TAN Repayment		.....	.....	.....	.....	.....	(122,000,000)	.....	(122,000,000)
JTDC Sales Tax Allocation		.....	.....	.....	.....	.....	(27,500,000)	.....	(27,500,000)
Gas tx to include Diesel Fuel	007	103,593,410	96,507,020	101,571,517	101,000,000	95,721,797	100,000,000	-0.99%	(1,000,000)
Cigarette Tax	007	157,224,102	203,713,363	186,039,426	173,000,000	162,180,286	163,000,000	-5.78%	(10,000,000)
Retail Sale of Motor Vehicles	007	3,566,945	3,362,431	3,327,075	3,200,000	2,810,637	2,765,000	-13.59%	(435,000)
Wheel Tax	007	976,831	1,992,999	2,142,890	2,000,000	2,070,830	2,000,000	.....	.....
Alcoholic Beverage Tax	007	25,818,269	26,459,083	26,936,312	25,500,000	27,093,088	27,000,000	5.88%	1,500,000
Use tax	007	51,439,019	49,838,321	50,450,339	49,000,000	44,858,687	46,000,000	-6.12%	(3,000,000)
Parking Lot & Garage Operations Tax	007	37,721,857	39,359,707	38,746,438	39,000,000	38,314,638	39,500,000	1.28%	500,000
Amusement tax	007	16,043,075	18,475,672	20,285,943	19,000,000	21,779,492	22,000,000	15.79%	3,000,000
Total home rule taxes		**693,554,415**	**752,375,757**	**749,716,330**	**781,159,600**	**753,246,307**	**946,208,000**	**21.13%**	**165,048,400**
Intergovernmental Revenues									
Motor Fuel Tax Grant	MFT	32,000,000	34,500,000	34,500,000	34,500,000	34,500,000	43,500,000	26.09%	9,000,000
Retailer's Occupation Tax	State of Il	5,486,987	5,657,933	4,999,536	5,250,000	4,066,399	4,400,000	-16.19%	(850,000)
State Income Tax	State of Il	9,036,083	9,809,095	10,478,484	9,500,000	11,178,664	10,500,000	10.53%	1,000,000
Off Track Betting Commission	007	2,568,645	2,668,202	3,045,511	3,020,000	3,119,035	3,000,000	-0.66%	(20,000)
Probation Officers, Juvenile CT & Children hm (State)	280,310,313,326	17,040,173	17,195,004	18,876,480	16,235,000	18,714,435	16,843,575	3.75%	608,575
Reimbursements Motor fuel & indirect cost	Intergov't	17,467,601	15,508,634	14,931,913	12,500,000	12,698,999	12,500,000	.....	.....
Transfer from Forest Preserve District	Intergov't	.....	.....	13,291,066	.....		.....	.....	.....
Total Intergovernmental Revenues		**83,599,489**	**85,338,868**	**100,122,990**	**81,005,000**	**84,277,532**	**90,743,575**	**12.02%**	**9,738,575**
Other Revenues									
Interest Earnings - Transfer Out		16,000,000	29,000,000	.....	2,500,000	2,500,000	18,000,000	620.00%	15,500,000
Sale of Real Estate Prop/Legal Settlements AT&T & Siemens		.....	.....	9,830,821	33,000,000	19,750	17,500,000	-46.97%	(15,500,000)
Miscellaneous fees (all funds)		20,057,712	23,945,671	39,630,542	158,601,177	151,621,312	37,298,001	-76.48%	(121,303,176)
Total Miscellaneous fees (all funds)		**36,057,712**	**52,945,671**	**49,461,363**	**194,101,177**	**154,141,062**	**72,798,001**	**-62.49%**	**(121,303,176)**
Grand Total 3 operating funds		**$1,697,258,043**	**$1,683,654,365**	**$1,626,197,151**	**$1,795,657,838**	**$1,695,162,148**	**$1,846,817,726**	**2.85%**	**$51,159,888**

Note: This exhibit represents revenue producing agencies/departments for General Funds only. Portion of County Sales Tax is allocated to fund JTDC Support Center $27,500,000.

The County of Cook, Illinois

Summary A4

Other departments	Revenue producing agency/ department	2005 Actual Revenue	2006 Actual Revenue	2007 Actual Revenue	A 2008 Budgeted Revenue	2008 Estimated Unaudited Revenue	B 2009 Projected Revenue	08/09 bud Annual growth decline rate	C B-A=C 08-09 bud Over (Under)
Animal Control	510	$3,088,476	$3,023,845	$3,215,785	$3,230,000	$3,136,476	$3,420,000	5.88%	$190,000
Recorder Document Storage	527	3,886,809	3,262,929	3,062,514	3,000,000	2,290,803	2,000,000	-33.33%	(1,000,000)
Recorder GIS Fee Fund	570/130	.....	.....	.....	.....	.....	700,000	.....	700,000
Recorder Rental Housing Support Fee	571/130	.....	.....	.....	.....	.....	350,000	.....	350,000
Clerk of the Circuit Court - Automation	528	4,582,500	11,376,455	13,606,453	12,000,000	12,396,178	12,000,000	.....	.....
Clerk of the Circuit Court - Document Storage	529	3,908,591	10,777,843	12,991,341	12,000,000	12,196,357	12,000,000	.....	.....
Clerk of the Circuit Court - Dispute Resolution	531	220,495	248,505	259,850	200,000	258,740	200,000	.....	.....
Clerk of the Circuit Court - Administrative	567	.....	.....	.....	950,000	1,039,983	650,000	-31.58%	(300,000)
County Law Library	530	3,976,445	4,280,996	4,781,983	4,150,000	4,592,223	5,504,212	32.63%	1,354,212
County Clerk - Automation	533	957,042	985,370	1,203,672	1,000,000	897,386	920,000	-8.00%	(80,000)
Adult Probation/Probation Services fees	280/532	1,886,406	2,070,366	2,948,909	2,900,000	3,531,941	3,500,000	20.69%	600,000
County Treasurer Sales Tax Automation	534/060	991,358	972,559	3,178,362	812,000	9,477,838	7,000,000	762.07%	6,188,000
Social Service/Probation Services fees	313/541	1,823,892	2,618,403	3,591,796	3,775,000	3,671,498	3,300,000	-12.58%	(475,000)
Juvenile Probation - Supplementary Officers	538	3,454,134	3,537,038	3,859,446	4,350,500	2,552,006	4,428,046	1.78%	77,546
CC Lead Poisoning Prevention	544	.....	.....	.....	.....	.....	.....	.....	.....
Suburban CC Tuberculosis Sanitarium District	564	.....	.....	19,631,192	.....	17,580,874	.....	.....	.....
Emergency Management Agency	565	.....	.....	.....	312,800	312,800	212,000	-32.23%	(100,800)
Motor Fuel Tax - Illinois First (1st)	State of Il	10,118,570	8,729,340	9,847,217	9,878,800	9,878,800	9,875,000	-0.04%	(3,800)
Geographical Information Systems (GIS)	545/130	2,591,196	2,175,254	2,041,676	8,075,000	7,717,030	7,000,000	-13.31%	(1,075,000)
Sheriff's Youthful Offender Drug	546	25,551	16,910	.....	15,700	13,956	12,500	-20.38%	(3,200)
Sheriff's Ford Heights Public Housing	548	.....	.....	.....	.....	.....	.....	.....	.....
Sheriff's Chicago Heights Public Housing	549	.....	.....	.....	.....	.....	.....	.....	.....
State's Attorney Narcotics Nuisance Abatement	250/560	476,307	640,000	390,000	.....	.....	.....	.....	.....
State's Attorney Narcotics Forfeiture	250/561	2,991,076	2,239,140	3,315,367	3,247,800	2,713,057	3,370,000	3.76%	122,200
State's Attorney Bad Check Diversion	250/562	.....	.....	238,283	238,300	140,462	280,300	17.62%	42,000
State's Attorney Capital Litigation	250/566	.....	.....	.....	2,941,500	1,263,001	2,941,200	-0.01%	(300)
Juvenile Temporary Detention Center Support**	568&569	.....	.....	.....	36,560,400	36,680,290	46,005,829	25.84%	9,445,429
Chief Judge Children's Waiting Room	572	.....	.....	.....	.....	.....	1,258,024	.....	1,258,024
Wage Garnishment Fees	020	102,880	92,968	96,000	98,000	86,443	95,000	-3.06%	(3,000)
Intergov't / ETSB	535	1,163,086	968,757	941,147	1,049,400	1,042,083	1,084,610	3.36%	35,210
911 Surcharge Reallocation Program	537	.....	.....	.....	.....	.....	.....	.....	.....
Grand Total		**$46,244,814**	**$58,016,678**	**$89,200,993**	**$110,785,200**	**$133,470,225**	**$128,106,721**	**15.64%**	**$17,321,521**

Note: This exhibit represents revenue producing agencies/departments for Special Purposes Funds only. JTDC Support Center is funded through Sales Tax $27,500,000 & State Revenue transfer from grant and miscellaneous in the amount of $18,505,829.

RECAP SALES TAX:	**2009**	
Gross Estimated Sales Tax for FY 2009	$693,443,000	
Allowance for Sales Tax Anticipation Note TAN Repayment	(122,000,000)	Represents FY 2009 portion of the repayment of sales tax anticipation note
Sub-total	571,443,000	
JTDC Sales Tax Allocation	(27,500,000)	Sales Tax that has been appropriated in the FY2009 Executive Recommendation to fund - JTDC
Net Sales Tax that has been appropriated in the FY2009 Executive Recommendation to fund - General Fund	**$543,943,000**	

General Fund Net Sales Tax breakout	
Corporate	$1,500,000
Public Safety	247,243,000
Health & Hospital	295,200,000
TOTAL	$543,943,000

COOK COUNTY, ILLINOIS

SUMMARY OF ESTIMATED ASSETS SEE EXHIBIT C-O

AT END OF 2008/BEGINNING 2009

FUNDS/ (EXHIBIT LETTER)	CASH AND INVESTMENTS	(1) UNCOLLECTED PROPERTY TAXES	ACCOUNTS RECEIVABLE	OTHER AND PERSONAL PROPERTY REPLACEMENT TAX	TOTAL ASSETS
CORPORATE (C)	$103,896,477	$14,066,680	$80,789	$0	$118,043,946
PUBLIC SAFETY (D)	110,721,674	216,781,761	14,395,779		341,899,214
HEALTH AND HOSPITALS SYSTEM (E)		166,862,014	949,077		167,811,091
ELECTION (F)		43,634,943	168,879		43,803,822
BOND AND INTEREST (G)	163,459,571	227,620,849			391,080,420
MOTOR FUEL TAX (H)	90,396,286		3,052		90,399,338
TOWNSHIP RDS/MFT IL FIRST (I)	18,951,740		15		18,951,755
ANIMAL CONTROL/SUBURBAN TB SAN (J)	38,236,488	2,677,162	2,745		40,916,395
LAW LIBRARY/LEAD POISONING/JTDC (K)	14,029,286		69,381		14,098,667
CLERK OF THE CIRCUIT COURT -					
AUTOMATION (L)	12,662,587				12,662,587
DISPUTE RESOLUTION (L)	581,682				581,682
DOCUMENT STORAGE (L)	11,996,438				11,996,438
RECORDER'S DOC STOR & GIS(M)	17,314,719				17,314,719
COUNTY CLERK AUTOMATION (N)	377,550				377,550
ADULT PROBATION/PROBATION SERV (N)	3,087,337				3,087,337
SOCIAL SERV./PROBATION & COURT (N)	4,517,766				4,517,766
SELF INSURANCE/MANAGED CARE SUP.(O)	199,820		1,091,188		1,291,008
TREASURER TAX SALES AUTOMATION..(O)	10,329,734				10,329,734
TOTAL	$600,759,155	$671,643,409	$16,760,905	$0	$1,289,163,469

(1) REAL ESTATE PROPERTY TAXES LEVIED IN 2008 BECOME DUE AND PAYABLE IN TWO INSTALLMENTS IN THE FISCAL YEAR 2009, ALSO INCLUDES PRIOR YEAR TAXES NOT COLLECTED.

** FEDERAL, STATE, PRIVATE GRANTS, AND CAPITAL IMPROVEMENT PROGRAMS ARE NOT INCLUDED IN THIS EXHIBIT.

COOK COUNTY, ILLINOIS

SUMMARY OF ESTIMATED LIABILITIES, RESERVES AND FUND BALANCE SEE EXHIBIT C-O

AT END OF 2008/BEGINNING 2009

FUNDS/ (EXHIBIT LETTER)	ACCRUED SALARIES & VACATION LEAVE	RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	RESERVE FOR CLAIMS	DESIGNATION OF WORKING CAPITAL	CASH OVERDRAFT/ ACCOUNTS PAYABLE	OTHER COUNTY GENERAL OBLIGATION BOND SINKING FUNDS, DEFERRED REVENUE	FUND BALANCE (DEFICIT)	TOTAL LIABILITIES RESERVES AND FUND BALANCE
CORPORATE (C)	$7,102,300	$5,543,813	$1,843,554	$6,500,000	$16,128,584		$80,925,695	$118,043,946
PUBLIC SAFETY (D)	42,653,486	16,468,515	10,299,681	87,634,603	49,297,178		135,545,751	341,899,214
HEALTH (E)	37,837,977	47,441,603	6,959,412	105,011,579	194,579,480		(224,018,960)	167,811,091
ELECTION (F)	410,528	3,044,215		10,000,000	29,811,958		537,121	43,803,822
BOND AND INTEREST (G)						391,080,420		391,080,420
MOTOR FUEL TAX (H)		85,232,900					5,166,438	90,399,338
TOWNSHIP RDS (I)/MFT IL FIRST	155,121	1,134,407			47,099		17,615,128	18,951,755
ANIMAL CONTROL/SUBURBAN TB (J)	121,214	307,401			280,821		40,206,959	40,916,395
LAW LIB /LEAD POISON/JTDC (K)	790,221	5,415,578			2,677,175		5,215,693	14,098,667
CLERK OF THE CIRCUIT COURT -								
AUTOMATION (L)	294,739	1,262,188			942,638		10,163,022	12,662,587
DISPUTE RESOLUTION (L)							581,682	581,682
DOCUMENT STORAGE (L)	232,914	1,019,295			121,437		10,622,792	11,996,438
RECORDER'S DOC STOR & GIS (M)	91,735	2,782,328			296,767		14,143,889	17,314,719
COUNTY CLERK AUTOMATION (N)	19,528	112,848			75,043		170,131	377,550
ADULT PROBATION/PROBATION SERV (N)		781,944			202,136		2,103,257	3,087,337
SOCIAL SERV./PROBATION & COURT (N)		547,389			38,216		3,932,161	4,517,766
SELF INSURANCE/MANAGED CARE SUP.(O)		455,617			97,283,764		(96,448,373)	1,291,008
TREASURER TAX SALES AUTOMATION..(O)	97,985	707,644			22,462		9,501,643	10,329,734
TOTAL	$89,807,748	$172,257,685	$19,102,647	$209,146,182	$391,804,758	$391,080,420	$15,964,029	$1,289,163,469

** FEDERAL, STATE, PRIVATE GRANTS, AND CAPITAL IMPROVEMENT PROGRAMS ARE NOT INCLUDED IN THIS EXHIBIT.

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

GENERAL FUNDS BALANCE SHEET

ASSETS

			AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST		$ 214,618,151	$ 214,618,151
IMPREST CASH FUNDS-IN HANDS OF COUNTY DEPARTMENTS		904,847	
UNCOLLECTED PROPERTY TAXES			
2007 LEVY -		64,388,993	64,388,993
2008 LEVY - ORIGINAL LEVY	343,630,373		
LESS: ALLOWANCE FOR UNCOLLECTED TAXES	10,308,911	333,321,462	333,321,462
ACCOUNTS RECEIVABLE		15,425,645	15,425,645
TOTAL ASSETS		$ 628,659,098	$ 627,754,251

LIABILITIES,RESERVES AND FUND BALANCE

		TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE	$ 31,850,311	31,850,311
ACCRUED VACATION LEAVE	55,743,452	55,743,452
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	69,453,931	69,453,931
RESERVE FOR CLAIMS	19,102,647	19,102,647
DESIGNATION OF WORKING CAPITAL	199,146,182	199,146,182
CASH OVERDRAFT	142,234,394	142,234,394
ACCOUNTS PAYABLE	117,770,848	117,770,848
FUND BALANCE (DEFICIT)	(6,642,667)	(7,547,514)
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$ 628,659,098	$ 627,754,251

EXHIBIT B

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

CONSOLIDATED BALANCE SHEET

ASSETS

			AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST		$ 600,759,155	$ 600,759,155
IMPREST CASH FUNDS-IN HANDS OF COUNTY DEPARTMENTS		904,847	
UNCOLLECTED PROPERTY TAXES			
2007 LEVY -		82,912,778	82,912,778
2008 LEVY - ORIGINAL LEVY	600,359,542		
LESS: ALLOWANCE FOR UNCOLLECTED TAXES	11,628,911	588,730,631	588,730,631
ACCOUNTS RECEIVABLE		16,760,905	16,760,905
TOTAL ASSETS		$ 1,290,068,316	$ 1,289,163,469

LIABILITIES,RESERVES AND FUND BALANCE

			TO BE APPROPRIATED
SINKING FUNDS FOR FUTURE MATURITIES AND INTEREST		$	
COUNTY GENERAL OBLIGATION BOND SINKING FUNDS			
AVAILABLE IN CASH	163,459,571		
TAXES LEVIED	227,620,849	391,080,420	391,080,420
ACCRUED SALARIES PAYABLE		33,640,136	33,640,136
ACCRUED VACATION LEAVE		56,167,612	56,167,612
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS		169,097,345	169,097,345
RESERVE FOR CLAIMS		19,102,647	19,102,647
DESIGNATION OF WORKING CAPITAL		209,146,182	209,146,182
CASH OVERDRAFT		264,744,380	264,744,380
ACCOUNTS PAYABLE		130,220,718	130,220,718
FUND BALANCE		16,868,876	15,964,029
TOTAL LIABILITIES,RESERVES AND FUND BALANCE		$ 1,290,068,316	$ 1,289,163,469

EXHIBIT C

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

CORPORATE PURPOSES FUND

ASSETS			AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST		$ 103,896,477	$ 103,896,477
IMPREST CASH FUNDS-IN HANDS OF COUNTY DEPARTMENTS		904,847	
UNCOLLECTED PROPERTY TAXES			
2007 LEVY		1,896,845	1,896,845
2008 LEVY - ORIGINAL LEVY	12,546,222		
LESS: ALLOWANCE FOR UNCOLLECTED TAXES	376,387	12,169,835	12,169,835
ACCOUNTS RECEIVABLE		80,789	80,789
TOTAL ASSETS		$ 118,948,793	$ 118,043,946

LIABILITIES,RESERVES AND FUND BALANCE		TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE	$ 2,572,743	2,572,743
ACCRUED VACATION LEAVE	4,529,557	4,529,557
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	5,543,813	5,543,813
RESERVE FOR CLAIMS	1,843,554	1,843,554
DESIGNATION OF WORKING CAPITAL	6,500,000	6,500,000
ACCOUNTS PAYABLE	16,128,584	16,128,584
FUND BALANCE	81,830,542	80,925,695
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$ 118,948,793	$ 118,043,946

EXHIBIT D

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

PUBLIC SAFETY FUND

ASSETS			AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST		$ 110,721,674	$ 110,721,674
UNCOLLECTED PROPERTY TAXES			
2007 LEVY -		40,018,259	40,018,259
2008 LEVY - ORIGINAL LEVY	182,230,414		
LESS: ALLOWANCE FOR UNCOLLECTED TAXES	5,466,912	176,763,502	176,763,502
ACCOUNTS RECEIVABLE		14,395,779	14,395,779
TOTAL ASSETS		$ 341,899,214	$ 341,899,214

LIABILITIES,RESERVES AND FUND BALANCE		TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE	$ 18,352,855	18,352,855
ACCRUED VACATION LEAVE	24,300,631	24,300,631
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	16,468,515	16,468,515
RESERVE FOR CLAIMS	10,299,681	10,299,681
DESIGNATION OF WORKING CAPITAL	87,634,603	87,634,603
ACCOUNTS PAYABLE	49,297,178	49,297,178
FUND BALANCE	135,545,751	135,545,751
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$ 341,899,214	$ 341,899,214

EXHIBIT E

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

HEALTH AND HOSPITALS SYSTEM

ASSETS			AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST		$ 0	$ 0
UNCOLLECTED PROPERTY TAXES			
2007 LEVY -		22,473,889	22,473,889
2008 LEVY - ORIGINAL LEVY	148,853,737		
LESS: ALLOWANCE FOR UNCOLLECTED TAXES	4,465,612	144,388,125	144,388,125
ACCOUNTS RECEIVABLE		949,077	949,077
TOTAL ASSETS		$ 167,811,091	$ 167,811,091

LIABILITIES,RESERVES AND FUND BALANCE		TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE	$ 10,924,713	10,924,713
ACCRUED VACATION LEAVE	26,913,264	26,913,264
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	47,441,603	47,441,603
DESIGNATION OF WORKING CAPITAL	105,011,579	105,011,579
RESERVE FOR CLAIMS	6,959,412	6,959,412
CASH OVERDRAFT	142,234,394	142,234,394
ACCOUNTS PAYABLE	52,345,086	52,345,086
FUND BALANCE (DEFICIT)	(224,018,960)	(224,018,960)
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$ 167,811,091	$ 167,811,091

EXHIBIT F

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

ELECTION FUNDS

ASSETS		AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST.....$		0
UNCOLLECTED PROPERTY TAXES		
2007 LEVY -		954,943
2008 LEVY - ORIGINAL LEVY.....	44,000,000	
LESS: ALLOWANCE FOR UNCOLLECTED TAXES.....	1,320,000	42,680,000
ACCOUNT RECEIVABLE.....		168,879
TOTAL ASSETS.....$		43,803,822

LIABILITIES,RESERVES AND FUND BALANCE	TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE.....$	380,618
ACCRUED VACATION LEAVE.....	29,910
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....	3,044,215
DESIGNATION OF WORKING CAPITAL.....	10,000,000
CASH OVERDRAFT.....	27,714,321
ACCOUNTS PAYABLE.....	2,097,637
FUND BALANCE.....	537,121
TOTAL LIABILITIES,RESERVES AND FUND BALANCE.....$	43,803,822

EXHIBIT G

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

BOND AND INTEREST FUND

ASSETS		AVAILABLE FOR APPROPRIATION
CASH ON HAND (INCLUDING INVESTMENTS AT COSTS) FOR COUNTY GENERAL OBLIGATION BONDS AND INTEREST		$ 163,459,571
UNCOLLECTED PROPERTY TAXES		
2007 AND PRIOR YEAR'S LEVIES...	14,891,680	
2008 LEVY.....	212,729,169	227,620,849
TOTAL ASSETS		$ 391,080,420

LIABILITIES,RESERVES AND FUND BALANCE		TO BE APPROPRIATED
SINKING FUNDS FOR FUTURE MATURITIES AND INTEREST		$
COUNTY GENERAL OBLIGATION BOND SINKING FUNDS		
AVAILABLE IN CASH.....	163,459,571	
TAXES LEVIED.....	227,620,849	391,080,420
TOTAL LIABILITIES,RESERVES AND FUND BALANCE		$ 391,080,420

EXHIBIT H

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

MOTOR FUEL TAX FUND

ASSETS		AVAILABLE FOR APPROPRIATION
CASH AND INVESTMENTS AT COST	$	90,396,286
ACCOUNT RECEIVABLE		3,052
TOTAL ASSETS	$	90,399,338

LIABILITIES,RESERVES AND FUND BALANCE		TO BE APPROPRIATED
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	$	82,072,560
ACCOUNTS PAYABLE		3,160,340
FUND BALANCE		5,166,438
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$	90,399,338

EXHIBIT I

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

ASSETS		AVAILABLE FOR APPROPRIATION	
		MFT ILLINOIS FIRST (IST)	TOWNSHIP ROADS
CASH AND INVESTMENTS AT COST	$	15,891,698	3,060,042
ACCOUNT RECEIVABLE			15
TOTAL ASSETS	$	15,891,698	3,060,057

LIABILITIES,RESERVES AND FUND BALANCE

		TO BE APPROPRIATED	
ACCRUED SALARIES PAYABLE	$	155,121	
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS		87,489	1,046,918
ACCOUNTS PAYABLE		47,099	
FUND BALANCE		15,601,989	2,013,139
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$	15,891,698	3,060,057

EXHIBIT J

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

ASSETS		AVAILABLE FOR APPROPRIATION	
		ANIMAL CONTROL	SUBURBAN CC TB SAN
CASH AND INVESTMENTS AT COST	$	3,886,558	34,349,930
2007 AND PRIOR YEARS LEVIES			2,677,162
ACCOUNT RECEIVABLE			2,745
TOTAL ASSETS	$	3,886,558	37,029,837

LIABILITIES,RESERVES AND FUND BALANCE		TO BE APPROPRIATED	TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE	$	50,877	60,037
ACCRUED VACATION LEAVE		10,300	
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS		238,874	68,527
ACCOUNTS PAYABLE		52,422	228,399
FUND BALANCE		3,534,085	36,672,874
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$	3,886,558	37,029,837

EXHIBIT K

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

ASSETS		JTDC SUPPORTIVE SERVICES	AVAILABLE FOR APPROPRIATION LAW LIBRARY	LEAD POISONING PREVENTION
CASH AND INVESTMENTS AT COST	$	5,891,403	0	8,137,883
ACCOUNT RECEIVABLE		69,381		
TOTAL ASSETS	$	5,960,784	0	8,137,883

LIABILITIES,RESERVES AND FUND BALANCE			TO BE APPROPRIATED	
ACCRUED SALARIES PAYABLE	$	663,919	53,280	3,334
ACCRUED VACATION LEAVE			69,688	
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS		2,815,906	18,302	2,581,370
CASH OVERDRAFT			1,804,567	
ACCOUNTS PAYABLE		620,025	242,402	10,181
FUND BALANCE (DEFICIT)		1,860,934	(2,188,239)	5,542,998
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$	5,960,784	0	8,137,883

EXHIBIT L

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

CLERK OF THE CIRCUIT COURT FUNDS

ASSETS		AVAILABLE FOR APPROPRIATION		
		AUTOMATION	DOCUMENT STORAGE	DISPUTE RESOLUTION
CASH AND INVESTMENTS AT COST.....	$	12,662,587	11,996,438	581,682
TOTAL ASSETS	$	12,662,587	11,996,438	581,682

LIABILITIES,RESERVES AND FUND BALANCE			TO BE APPROPRIATED	
ACCRUED SALARIES PAYABLE.....	$	129,866	118,092	
ACCRUED VACATION LEAVE.....		164,873	114,822	
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS.....		1,262,188	1,019,295	
ACCOUNTS PAYABLE.....		942,638	121,437	
FUND BALANCE.....		10,163,022	10,622,792	581,682
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$	12,662,587	11,996,438	581,682

EXHIBIT M

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

COUNTY RECORDER FUNDS

ASSETS		AVAILABLE FOR APPROPRIATION	
		GEOGRAPHICAL INFO SYS (GIS)	DOCUMENT STORAGE
CASH AND INVESTMENTS AT COST	$	11,072,414	6,242,305
TOTAL ASSETS	$	11,072,414	6,242,305

LIABILITIES,RESERVES AND FUND BALANCE			TO BE APPROPRIATED
ACCRUED SALARIES PAYABLE	$	20,540	48,887
ACCRUED VACATION LEAVE			22,308
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS		2,656,275	126,053
ACCOUNTS PAYABLE		10,884	285,883
FUND BALANCE		8,384,715	5,759,174
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$	11,072,414	6,242,305

EXHIBIT N

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

ASSETS		AVAILABLE FOR APPROPRIATION		
		COUNTY CLERK AUTOMATION	ADULT PROBATION/ PROBATION SERVICES FEE	SOCIAL SERVICES/ PROBATION COURT FEE
CASH AND INVESTMENTS AT COST	$	377,550	3,087,337	4,517,766
TOTAL ASSETS	$	377,550	3,087,337	4,517,766

LIABILITIES,RESERVES AND FUND BALANCE			TO BE APPROPRIATED	
ACCRUED SALARIES PAYABLE	$	13,485		
ACCRUED VACATION LEAVE		6,043		
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS		112,848	781,944	547,389
ACCOUNTS PAYABLE		75,043	202,136	38,216
FUND BALANCE		170,131	2,103,257	3,932,161
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$	377,550	3,087,337	4,517,766

EXHIBIT O

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

ASSETS		AVAILABLE FOR APPROPRIATION		
		COUNTY SELF INSURANCE	COUNTY MANAGED CARE SUPPORT	TREASURER TAX SALES AUTOMATION
CASH AND INVESTMENTS AT COST	$		199,820	10,329,734
ACCOUNT RECEIVABLE		1,091,188		
TOTAL ASSETS	$	1,091,188	199,820	10,329,734

LIABILITIES,RESERVES AND FUND BALANCE		TO BE APPROPRIATED		
ACCRUED SALARIES PAYABLE	$			91,769
ACCRUED VACATION LEAVE				6,216
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS		455,617		707,644
CASH OVERDRAFT		92,991,098		
ACCOUNTS PAYABLE		4,292,666		22,462
FUND BALANCE (DEFICIT)		(96,648,193)	199,820	9,501,643
TOTAL LIABILITIES,RESERVES AND FUND BALANCE	$	1,091,188	199,820	10,329,734

COOK COUNTY, ILLINOIS

ESTIMATES OF ASSETS AND LIABILITIES

AT END OF 2008/BEGINNING 2009

BOND IMPROVEMENT AND CONSTRUCTION FUNDS

	LEASE OF CAPITAL EQUIPMENT	COUNTY BUILDING REMODELING	PROVIDENT HOSPITAL MEDICAL CENTER
ASSETS			
CASH AND INVESTMENTS AT COST	$	.....	1,675,719
CASH RESTRICTED	.....	.....	680,235
ACCRUED INTEREST RECEIVABLE	.....	.....	.....
TOTAL ASSETS	.....	.....	2,355,954
RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	$ 1,659,727	266,617	564,669
CASH OVERDRAFT	22,679,117	1,418,374	.....
ACCOUNTS PAYABLE	495,401	.....	.....
FUND BALANCE (DEFICIT)	(24,834,245)	(1,684,991)	1,791,285
TOTAL EQUITIES	$	.....	2,355,954

	CERMAK HOSPITAL	4TH DISTRICT CIRCUIT COURT	CAPITAL EQUIPMENT PURCHASE
ASSETS			
CASH AND INVESTMENTS AT COST	$ 3,539,513	3,893,712	8,145,610
CASH RESTRICTED	421	364	.....
ACCRUED INTEREST RECEIVABLE	.....	.....	.....
TOTAL ASSETS	$ 3,539,934	3,894,076	8,145,610
RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	$	.....	.....
FUND BALANCE	3,539,934	3,894,076	8,145,610
TOTAL EQUITIES	$ 3,539,934	3,894,076	8,145,610

	MAJOR CAPITAL EQUIPMENT LONG TERM	COUNTY JAIL DIVISION 11 MAX. SECURITY	NEW & REPLACEMENT CAPITAL EQUIPMENT
ASSETS			
CASH AND INVESTMENTS AT COST	$	833,554	.....
CASH RESTRICTED	.....	.....	4,296,174
ACCRUED INTEREST RECEIVABLE	.....	.....	.....
TOTAL ASSETS	$	833,554	4,296,174
RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	$ 15,893,638	.....	12,684,038
CASH OVERDRAFT	22,689,441	.....	.....
ACCOUNTS PAYABLE	171,910	.....	1,462,116
FUND BALANCE (DEFICIT)	(38,754,989)	833,554	(9,849,980)
TOTAL EQUITIES	$	833,554	4,296,174

	COUNTY JAIL SOUTH CAMPUS	COUNTY PHYSICAL PLANT/REPLACE RENEWAL	COUNTY HOSPITAL PLANNING REPLACEMENT
ASSETS			
CASH AND INVESTMENTS AT COST	$ 3,661,515	.....	89,839,989
CASH RESTRICTED	105	.....	6,520,398
ACCRUED INTEREST RECEIVABLE	.....	.....	.....
TOTAL ASSETS	$ 3,661,620	.....	96,360,387
RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	$	36,100,230	51,428
CASH OVERDRAFT	.....	73,681,742	.....
ACCOUNTS PAYABLE	.....	2,701,004	.....
FUND BALANCE (DEFICIT)	3,661,620	(112,482,976)	96,308,959
TOTAL EQUITIES	$ 3,661,620	.....	96,360,387

	69 WEST WASHINGTON BUILDING	COOK COUNTY COURTROOMS	COOK COUNTY HOSPITAL RENOVATION
ASSETS			
CASH AND INVESTMENTS AT COST	$ 3,032,219	9,670,966	7,525,072
CASH RESTRICTED	8,569	18,924,425	31,007,181
ACCRUED INTEREST RECEIVABLE	.....	.....	.....
TOTAL ASSETS	$ 3,040,788	28,595,391	38,532,253
RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	$	.....	9,850,801
ACCOUNTS PAYABLE	37,676	.....	2,285,494
FUND BALANCE	3,003,112	28,595,391	26,395,958
TOTAL EQUITIES	$ 3,040,788	28,595,391	38,532,253

	DEPARTMENT OF CORRECTIONS BOOT CAMP	JUVENILE DETENTION CENTER	OAK FOREST ICF BUILDING
ASSETS			
CASH AND INVESTMENTS AT COST	$ 139,128	5,975,131	1,322,231
CASH RESTRICTED	.....	8,679	1,391,477
ACCRUED INTEREST RECEIVABLE	.....	.....	.....
TOTAL ASSETS	$ 139,128	5,983,810	2,713,708
RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	$	403,000	576,983
ACCOUNTS PAYABLE	.....	150,000	.....
FUND BALANCE	139,128	5,430,810	2,136,725
TOTAL EQUITIES	$ 139,128	5,983,810	2,713,708

	RICHARD J. DALEY CENTER	COUNTY JAIL DIVISION 9 MAX. SECURITY	COUNTY JAIL DIVISION 10 MED. SECURITY
ASSETS			
CASH AND INVESTMENTS AT COST	$	759,874	577,963
CASH RESTRICTED	.....	.....	.....
ACCRUED INTEREST RECEIVABLE	.....	.....	.....
TOTAL ASSETS	$	759,874	577,963
RESERVE AND FUND BALANCES			
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	$	.....	.....
CASH OVERDRAFT	7,946,197	.....	.....
ACCOUNTS PAYABLE	98,963	.....	.....
FUND BALANCE (DEFICIT)	(8,045,160)	759,874	577,963
TOTAL EQUITIES	$	759,874	577,963

	COUNTY JAIL CHILLER PLANT	FANTUS HEALTH CENTER
ASSETS		
CASH AND INVESTMENTS AT COST	$ 1,393,180	355
CASH RESTRICTED	335	.....
ACCRUED INTEREST RECEIVABLE	.....	.....
TOTAL ASSETS	$ 1,393,515	355
RESERVE AND FUND BALANCES		
RESERVE FOR UNCOMPLETED ORDERS AND CONTRACTS	$	.....
ACCOUNTS PAYABLE	.....	.....
FUND BALANCE	1,393,515	355
TOTAL EQUITIES	$ 1,393,515	355

EXHIBIT Q

COOK COUNTY, ILLINOIS

FUNDED DEBT--AT END OF 2008/BEGINNING 2009

TITLE OF ISSUE	DATE OF ISSUE	DATE OF FINAL MATURITY	PURPOSE OF ISSUE	PRINCIPAL AMOUNT OUTSTANDING
COUNTY REFUNDING BONDS OF 1992C	SEPT 15,1992	NOV 15,2009	REFUNDING.....$	$8,035,000
COUNTY BUILDING BONDS OF 1996	JULY 15,1996	NOV 15,2014	CAPITAL IMPROV & REFUNDING....	100,490,000
COUNTY REFUNDING BONDS OF 1997A	MAY 15,1997	NOV 15,2013	REFUNDING.....	40,790,000
COUNTY REFUNDING BONDS OF 1997B	DEC 01,1997	NOV 15,2012	REFUNDING.....	23,615,000
COUNTY REFUNDING BONDS OF 1998A	AUG 15,1998	NOV 15,2022	REFUNDING.....	272,330,000
COUNTY BUILDING BONDS OF 1999A	APR 01,1999	NOV 15,2028	CAPITAL IMPROVEMENTS.....	204,000,000
COUNTY REFUNDING BONDS OF 1999B	APR 01,1999	NOV 15,2012	REFUNDING.....	39,325,000
COUNTY BUILDING BONDS OF 2001A	FEB 15,2001	NOV 15,2026	NEW BUILDING AND IMPROVEMENTS.	29,640,000
COUNTY BUILDING BONDS OF 2002A	MAR 27,2002	NOV 1,2023	TAXABLE GO VARIABLE RATE BDS..	112,900,000
COUNTY BUILDING BONDS OF 2002B	MAR 13,2002	NOV 1,2031	NEW BUILDING & IMPROVEMENTS...	245,400,000
COUNTY BUILDING BONDS OF 2002C	MAR 01,2002	NOV 15,2025	NEW BUILDING & IMPROVEMENTS...	157,810,000
COUNTY REFUNDING BONDS OF 2002D	SEP 15,2002	NOV 15,2022	REFUNDING.....	172,160,000
COUNTY REFUNDING BONDS OF 2003A & 2003B	MAR 27,&AUG 18,2003	NOV 15,2022	REFUNDING.....	150,560,000
COUNTY REFUNDING BONDS OF 2004A	MAR 30,2004	NOV 15,2023	REFUNDING.....	208,670,000
TAX-EXEMPT COUNTY BUILDING BONDS OF 2004B	AUG 12,2004	NOV 15,2029	NEW BUILDING & IMPROVEMENTS...	165,000,000
TAXABLE COUNTY BUILDING BONDS OF 2004C	AUG 12,2004	NOV 15,2029	NEW BUILDING & IMPROVEMENTS...	135,000,000
TAXABLE COUNTY BUILDING BONDS OF 2004D	AUG 12,2004	NOV 01,2030	TAXABLE GO VARIABLE RATE BDS..	130,000,000
TAX-EXEMPT COUNTY BUILDING BONDS OF 2004E	AUG 12,2004	NOV 01,2033	VARIABLE RATE CAP IMPROVEMENT.	170,000,000
COUNTY REFUNDING BONDS OF 2006A	FEB 22,2006	NOV 15,2031	REFUNDING.....	336,050,000
COUNTY REFUNDING BONDS OF 2006B	AUG 21,2007	NOV 15,2022	REFUNDING.....	196,200,000
TOTAL OUTSTANDING BONDED INDEBTEDNESS.....$				$2,897,975,000

SERIES 2003A & 2003B ISSUES C=COMBINED

COOK COUNTY, ILLINOIS

ALL FUNDS

ESTIMATED REVENUES AND OTHER RESOURCES AVAILABLE

FOR FISCAL YEAR 2009

EXHIBIT R
PAGE 1 OF 3

CORPORATE PURPOSES FUND ..... $		167,534,843
PUBLIC SAFETY FUND		1,065,735,138
HEALTH AND HOSPITALS SYSTEM.....		967,827,128
BOND AND INTEREST FUND		
2009 PROPERTY TAX REVENUE.....		209,147,064
ANIMAL CONTROL FUND		
ANTICIPATED REVENUES FOR 2009.....	3,420,000	
LESS: RESERVE FOR FUTURE EXPANSION.....	3,505,651	
FUND BALANCE.....	3,534,085	3,448,434
ELECTION FUND.....		26,334,244
COUNTY RECORDER'S DOCUMENT STORAGE SYSTEM FUND		
ANTICIPATED REVENUES FOR 2009.....	2,000,000	
FUND BALANCE.....	5,759,174	
LESS: RESERVE FOR FUTURE EXPANSION.....	2,417,658	5,341,516
CIRCUIT COURT AUTOMATION FUND		
ANTICIPATED REVENUES FOR 2009.....	12,000,000	
FUND BALANCE.....	10,163,022	
LESS: RESERVE FOR FUTURE EXPANSION.....	5,427,464	16,735,558
CIRCUIT COURT DOCUMENT STORAGE SYSTEM FUND		
ANTICIPATED REVENUES FOR 2009.....	12,000,000	
LESS: RESERVE FOR FUTURE EXPANSION.....	2,620,663	
FUND BALANCE.....	10,622,792	20,002,129
COUNTY CLERK AUTOMATION FUND		
ANTICIPATED REVENUES FOR 2009.....	920,000	
DUE FROM OTHER FUNDS.....	46,469	
FUND BALANCE.....	170,131	
LESS: RESERVE FOR FUTURE EXPANSION.....	.....	1,136,600
INTERGOVERNMENTAL AGREEMENT/E.T.S.B.....		1,084,610
COUNTY LAW LIBRARY FUND		
ANTICIPATED REVENUES FOR 2009.....	5,399,652	
FUND BALANCE.....	.....	
DUE FROM OTHER FUNDS.....	.....	5,399,652

COOK COUNTY, ILLINOIS

ALL FUNDS

ESTIMATED REVENUES AND OTHER RESOURCES AVAILABLE

FOR FISCAL YEAR 2009

EXHIBIT R
PAGE 2 OF 3

CIRCUIT COURT DISPUTE RESOLUTION FUND		
ANTICIPATED REVENUES FOR 2009	200,000	
FUND BALANCE	581,682	
LESS: RESERVE	581,682	200,000
RECORDER 'S GIS & RENTAL HOUSING SUPPORT FEE		
FUND BALANCE	.....	
ANTICIPATED REVENUES FOR 2009	1,050,000	
LESS: RESERVE	711,643	338,357
ADULT PROBATION / PROBATION SERVICES FEE		
ANTICIPATED REVENUES FOR 2009	3,500,000	
FUND BALANCE	2,103,257	
LESS: RESERVE	1,699,852	3,903,405
SOCIAL SERVICES / PROBATION & COURT FEE		
ANTICIPATED REVENUES FOR 2009	3,300,000	
FUND BALANCE	3,932,161	
LESS: RESERVE	3,446,239	3,785,922
JUVENILE PROBATION - SUPPLEMENTARY OFFICERS		
ANTICIPATED REVENUES FOR 2009	4,406,791	4,409,858
COUNTY TREASURER TAX SALES AUTOMATION		
ANTICIPATED REVENUES FOR 2009	7,000,000	
FUND BALANCE	9,501,643	
LESS: RESERVE	9,286,988	7,214,655
SUBURBAN CC TB SANITARIUM		
ANTICIPATED REVENUES FOR 2009	.....	
FUND BALANCE	36,672,874	
LESS: RESERVE	31,578,178	5,094,696
CIRCUIT COURT ADMINISTRATIVE FUND		
ANTICIPATED REVENUES FOR 2009	650,000	
FUND BALANCE	696,275	
LESS: RESERVE	667,587	678,688
FEDERAL,STATE AND PRIVATE GRANTS		119,550,729
CC LEAD POISONING PREVENTION FUND		
FUND BALANCE	5,542,998	
LESS: RESERVE	1,720,087	3,822,911
COUNTY EMPLOYEES' ANNUITY AND BENEFIT FUND		
2009 PROPERTY TAX LEVY	127,100,000	
PERSONAL PROPERTY REPLACEMENT TAX	59,000,000	186,100,000

COOK COUNTY, ILLINOIS

ALL FUNDS

ESTIMATED REVENUES AND OTHER RESOURCES AVAILABLE

FOR FISCAL YEAR 2009

EXHIBIT R
PAGE 3 OF 3

MOTOR FUEL TAX ILLINOIS FIRST (1ST)			
ANTICIPATED REVENUES FOR 2009	9,875,000		
FUND BALANCE	15,601,989		
LESS: RESERVE	12,158,637		13,318,352
GEOGRAPHICAL INFORMATION SYSTEMS (GIS)			
ANTICIPATED REVENUES FOR 2009	7,000,000		
FUND BALANCE	8,384,715		
LESS: RESERVE	5,386,984		9,997,731
STATE'S ATTORNEY BAD CHECK DIVERSION/CAPITAL LITIGATION			3,184,723
STATE'S ATTORNEY NARCOTICS FORFEITURE			3,151,650
EMERGENCY MANAGEMENT AGENCY & SHERIFF YOUTHFUL ALCOHOL			369,268
JTDC CENTER SUPPORT			47,866,763
CHIEF JUDGE CHILDREN'S WAITING ROOM			1,258,024
MOTOR FUEL TAX FUND	101,291,438		
LESS: AMOUNT USED FOR PUBLIC SAFETY FUND	43,500,000		
AMOUNT ESTIMATED FOR NON-CAPITAL PURPOSES	13,125,354		
RESERVE FOR FUTURE OBLIGATIONS	(54,972,916)	*	99,639,000
TOWNSHIP ROADS FUND	2,513,139		
LESS: AMOUNT ESTIMATED FOR NON-CAPITAL PURPOSES			
RESERVE FOR FUTURE OBLIGATIONS	2,513,139	*	.....
CAPITAL IMPROVEMENTS	353,342,571	*	353,342,571
ALLOWANCE FOR UNCOLLECTED TAXES			11,527,095
TOTAL - PROJECTED RESOURCES		$	3,368,481,314

* SHOWN IN THE CAPITAL IMPROVEMENTS SECTION

COOK COUNTY, ILLINOIS

CORPORATE PURPOSES FUND

EXHIBIT S

COMPTROLLER'S ESTIMATES OF REVENUES AND

OTHER RESOURCES AVAILABLE FOR THE FISCAL YEAR 2009

2009 CORPORATE FUND GROSS PROPERTY TAX LEVY REQUIREMENT.....$			12,546,222
LESS: ALLOWANCE FOR UNCOLLECTED TAXES.....			(376,387)
2009 NET PROPERTY TAX REVENUE.....			12,169,835
REVENUE FROM FEES			
COUNTY TREASURER			
PENALTIES ON DELINQUENT TAXES.....	50,050,000		
INTEREST ON INVESTMENTS.....	800,000		
INHERITANCE TAX.....	9,000,000		
TAX PUBLICATION COSTS/SPECIAL FEES.....	150,000	60,000,000	
COUNTY CLERK			
MARRIAGE LICENSE.....	900,000		
VITAL STATISTICS.....	5,100,000		
TAX SEARCHES.....	1,120,000		
REDEMPTION FEES.....	150,000		
NOTARY CERTIFICATES.....	150,000		
INTEREST ON INVESTMENTS.....	340,000		
ASSUMED NAMES.....	230,000		
ETHICS.....	65,000		
MISCELLANEOUS.....	107,250	8,162,250	
RECORDER OF DEEDS			
REAL ESTATE FEES.....	28,000,000		
REAL ESTATE TRANSFER TAX.....	14,000,000		
CERTIFIED AND NON CERTIFIED COPIES.....	675,000		
INTERNET COPIES.....	1,400,000		
STANDARDIZATION PENALTY FEES.....	600,000		
MISCELLANEOUS.....	606,570	45,281,570	
BUILDING AND ZONING.....		1,500,000	
ENVIRONMENTAL CONTROL.....		3,400,000	
COUNTY ASSESSOR.....		488,400	
RED LIGHT VIOLATIONS AUTOMATED CAMERAS.....		1,100,000	
LIQUOR LICENSES.....		390,000	
CABLE TV FRANCHISE.....		1,000,000	121,322,220
HOME RULE TAXES			
COUNTY SALES TAX.....	1,500,000		1,500,000

INTERGOVERNMENTAL REVENUES

ANIMAL CONTROL INDIRECT COST	700,252	
VARIOUS GRANTS INDIRECT COST	2,726,219	
TREASURER TAX SALES INDIRECT COST	55,426	
MOTOR FUEL, EXPRESSWAY & TOWNSHIPS ROADS	5,000,000	
ELECTION DIVISION INDIRECT COST	202,054	
RECORDER DOCUMENT STORAGE INDIRECT COST	389,397	
COUNTY CLERK AUTOMATION INDIRECT COST	47,461	
OTHER SPECIAL REVENUE INDIRECT COST	34,115	9,154,924

OTHER REVENUES

COMMISSIONS ON PUBLIC TELEPHONE	4,000,000	
SALE OF EXCESS REAL ESTATE - LAND	13,400,000	
HIGHWAY SALE OF PERMITS	350,000	
REAL ESTATE MANAGEMENT	2,000,000	
MISCELLANEOUS	3,637,864	23,387,864

TOTAL ESTIMATED REVENUE (EXCLUSIVE OF PROPERTY TAX)	155,365,008
TOTAL ESTIMATED REVENUE (INCLUDING PROPERTY TAX)	167,534,843
TOTAL ESTIMATED RESOURCES	$ 167,534,843

PUBLIC SAFETY FUND EXHIBIT T

COMPTROLLER'S ESTIMATES OF REVENUES AND

OTHER RESOURCES AVAILABLE FOR THE FISCAL YEAR 2009

2009 PUBLIC SAFETY FUND GROSS PROPERTY TAX LEVY REQUIREMENT.....$	203,836,519
LESS: ALLOWANCE FOR UNCOLLECTED TAXES	(6,115,096)
2009 NET PROPERTY TAX REVENUE.....	197,721,423

REVENUE FROM FEES

CLERK OF THE CIRCUIT COURT		
LAW DIVISION.....	11,000,000	
COUNTY DIVISION.....	2,738,500	
CHANCERY AND DOMESTIC RELATIONS.....	13,695,058	
PROBATE DIVISION.....	2,400,000	
ADMINISTRATIVE DEPARTMENT.....	9,489,500	
MUNICIPAL DISTRICT 1.....	40,880,887	
MUNICIPAL DISTRICT 2-6.....	26,218,556	
		106,422,501
SHERIFF		
MUNICIPAL DIVISION		
COURT PROCESS FEES.....	1,750,000	
GENERAL SUMMONS.....	8,500,000	
MILEAGE CHARGES ON SUMMONS.....	2,100,000	
FORCIBLE DETAINERS.....	2,900,000	
SHERIFF'S WORK ALTERNATIVE PROGRAM (SWAP)....	750,000	
MISCELLANEOUS FEES.....	1,200,000	
FOREIGN WRITS.....	450,000	
CITATIONS & ADMINISTRATIVE TOWS.....	1,500,000	
	19,150,000	
COURT PROCESS DIVISION		
COURT PROCESS DISTRICT & FINAL PROCESS.....	1,160,000	
MILEAGE.....	520,000	
SHERIFF'S COMMISSION-SALES.....	54,000	
SOCIAL SECURITY INCENTIVE PAYMENTS.....	640,000	
OVERWEIGHT TRUCKS & CITATIONS FROM CCC.....	1,750,000	
MISCELLANEOUS FEES.....	23,000	
	4,147,000	23,297,000

PUBLIC GUARDIAN	1,900,000	
STATE'S ATTORNEY	2,600,000	
SUPPORTIVE SERVICES	75,000	
COURT SERVICES FEE - SHERIFF	11,400,000	
PUBLIC ADMINISTRATOR	904,000	
	16,879,000	146,598,501

HOME RULE TAXES

COUNTY SALES TAX	396,743,000	
ALLOWANCE FOR TAN REPAYMENT	(122,000,000)	
JTDC SALES TAX ALLOCATION	(27,500,000)	
USE TAX	46,000,000	
GASOLINE / DIESEL FUEL TAX	100,000,000	
CIGARETTE TAX	128,000,000	
RETAIL SALE OF MOTOR VEHICLES	2,765,000	
AMUSEMENT TAX	22,000,000	
WHEEL TAX	2,000,000	
RETAIL SALE OF ALCOHOLIC BEVERAGES TAX	27,000,000	
PARKING LOT AND GARAGE OPERATIONS TAX.	39,500,000	
		614,508,000

INTERGOVERNMENTAL REVENUES

MOTOR FUEL TAX GRANT	43,500,000	
RETAILER'S AND SERVICE OCCUPATION TAX	4,400,000	
STATE INCOME DERIVATIVE SHARE	10,500,000	
OFF TRACK BETTING COMMISSIONS	3,000,000	
PROBATION OFFICERS AND OTHERS-JUVENILE COURT	16,687,575	
CHILDREN'S HOME PLACING	156,000	
OTHER SPECIAL REVENUES INDIRECT COST	348,522	
CIRCUIT COURT AUTOMATION INDIRECT COST	1,561,047	
CIRCUIT COURT DOCUMENT STORAGE INDIRECT COST	1,435,507	81,588,651

OTHER REVENUES

MEDICAL EXAMINER	306,000	
INTEREST EARNINGS TRANSFER OUT	1,000,000	
SALE OF EXCESS REAL ESTATE - LAND	4,100,000	
COMMISSIONS ON PUBLIC TELEPHONE	4,000,000	
69 WEST WASHINGTON REAL ESTATE MANAGEMENT	2,800,000	
REAL ESTATE MANAGEMENT DIVISION	2,200,000	
MISCELLANEOUS	10,912,563	25,318,563

TOTAL ESTIMATED REVENUE (EXCLUSIVE OF PROPERTY TAX)	868,013,715
TOTAL ESTIMATED REVENUE (INCLUDING PROPERTY TAX)	1,065,735,138
TOTAL - ESTIMATED RESOURCES $	1,065,735,138

EXHIBIT U

COOK COUNTY, ILLINOIS

HEALTH AND HOSPITALS SYSTEM

COMPTROLLER'S ESTIMATES OF REVENUE AND

OTHER RESOURCES AVAILABLE FOR THE FISCAL YEAR 2009

2009 HEALTH FUND GROSS PROPERTY TAX REQUIREMENT.....$	148,853,737
LESS: ALLOWANCE FOR UNCOLLECTED TAXES.....	(4,465,612)
2009 NET PROPERTY TAX REVENUE.....	144,388,125

REVENUE FROM PATIENT FEES

	STROGER HOSPITAL	OAK FOREST HOSPITAL	PROVIDENT HOSPITAL	TOTAL	
MEDICARE	43,960,155	3,235,578	10,217,226	57,412,959	
PUBLIC ASSISTANCE	180,015,491	35,647,560	24,892,200	240,555,251	
PRIVATE PAYORS AND CARRIERS	9,338,654	767,384	2,823,181	12,929,219	
	233,314,300	39,650,522	37,932,607	310,897,429	310,897,429
SUPPLEMENTAL STATE MEDICAID PLAN	97,877,872	19,855,418	13,516,710	131,250,000	131,250,000
STATE & FEDERAL MEDICAID PROGRAMMING FUNDING	20,204,100	4,001,400	2,794,500	27,000,000	27,000,000
TOTAL PATIENT FEES.....					469,147,429

HOME RULE TAXES

COUNTY SALES TAX.....	295,200,000
CIGARETTE TAX.....	35,000,000
	330,200,000
INTEREST EARNINGS TRANSFER OUT.....	17,000,000
MISCELLANEOUS REVENUE	7,091,574
TOTAL MISCELLANEOUS REVENUE.....	24,091,574
TOTAL ESTIMATED REVENUE (EXCLUSIVE OF PROPERTY TAX).....	823,439,003
TOTAL ESTIMATED REVENUE (INCLUDING PROPERTY TAX).....	967,827,128
TOTAL ESTIMATED RESOURCES.....$	967,827,128

COOK COUNTY, ILLINOIS

EXHIBIT V

ELECTION DIVISION FUND

COMPTROLLER'S ESTIMATES OF REVENUE AND

OTHER RESOURCES AVAILABLE FOR THE FISCAL YEAR 2009

2009 ELECTION DIVISION PROPERTY TAX REQUIREMENT.....$	19,000,000
LESS: ALLOWANCE FOR UNCOLLECTED TAXES.....	(570,000)
2009 NET PROPERTY TAX REVENUE.....	18,430,000
INTER-GOVERNMENTAL.....	4,075,000
MISCELLANEOUS REVENUE.....	3,292,123
FUND BALANCE.....	537,121
TOTAL ESTIMATED RESOURCES.....$	26,334,244

COOK COUNTY, ILLINOIS

ESTIMATED REVENUES AND OTHER RESOURCES AVAILABLE

FOR FISCAL YEAR 2009

TRANSPORTATION PROGRAM

MOTOR FUEL TAX FUND

		2008 UNAUDITED EXPENDITURES & ENCUMBRANCES	2009 ESTIMATED REVENUES
FUND BALANCE.....$			5,166,438
STATE OF ILLINOIS MOTOR FUEL TAX ALLOTMENTS.....			91,125,000
FEDERAL, STATE&LOCAL AGENCY REIMBURSEMENTS FOR 2009.			5,000,000
EXPENDITURES.....		59,811,544	
FUNDING OF PUBLIC SAFETY.....		34,500,000	
FUNDING OF C.T.A.....		2,000,000	
LESS:RESERVE FOR FUTURE OBLIGATION.....			
NET CHANGE IN UNCOMPLETED ORDERS AND CONTRACTS:			
END OF FISCAL YEAR 2008	82,072,560		
START OF FISCAL YEAR 2008	84,151,609	(2,079,049)	
TOTAL.....$		94,232,495	101,291,438

TOWNSHIP ROADS FUND

FUND BALANCE.....$			2,013,139
STATE OF ILLINOIS TAX ALLOTMENTS FOR 2009.....			500,000
EXPENDITURES.....		514,119	
NET CHANGE IN UNCOMPLETED ORDERS AND CONTRACTS:			
END OF FISCAL YEAR 2008	1,046,918		
START OF FISCAL YEAR 2008	290,560	756,358	
TOTAL.....$		1,270,477	2,513,139

MOTOR FUEL TAX ILLINOIS FIRST (IST)

FUND BALANCE.....$			15,601,989
FEDERAL AND STATE REIMBURSEMENTS FOR 2009.....			9,875,000
EXPENDITURES/ENCUMBRANCES.....		8,649,737	
TOTAL.....$		8,649,737	25,476,989
ESTIMATED TRANSPORTATION ALL FUNDS.....$		$104,152,709	$129,281,566

COOK COUNTY, ILLINOIS

ESTIMATED REVENUES EXPENDITURES AND ENCUMBRANCES

FOR FISCAL YEAR 2009

TRANSPORTATION PROGRAM

	2008 UNAUDITED REVENUES AS OF 11/30/08	2009 ESTIMATED REVENUES
HIGHWAY DEPARTMENT.....$	17,922,988	16,645,329
MOTOR FUEL TAX FUND		
STATE OF ILLINOIS ALLOTMENTS.....	91,791,276	91,125,000
FEDERAL AND STATE REIMBURSEMENTS.....	6,482,137	3,500,000
LOCAL AGENCY REIMBURSEMENTS.....	4,360,273	1,500,000
FUND BALANCE.....	5,166,438	5,166,438
TOTAL MOTOR FUEL TAX FUND REVENUES.....	107,800,124	101,291,438
TOWNSHIP ROADS FUND		
STATE OF ILLINOIS ALLOTMENTS.....	502,080	500,000
FUND BALANCE.....	2,013,139	2,013,139
TOTAL TOWNSHIP ROADS FUND REVENUES.....	2,515,219	2,513,139
MOTOR FUEL TAX ILLINOIS FIRST (IST)		
STATE OF ILLINOIS ALLOTMENTS.....	9,878,800	9,875,000
FUND BALANCE.....	15,601,989	15,601,989
TOTAL MOTOR FUEL TAX ILLINOIS FIRST (1ST)..	25,480,789	25,476,989
ESTIMATED TRANSPORTATION PROGRAM REVENUES FOR ALL FUNDS.....$	153,719,120	145,926,895

COOK COUNTY, ILLINOIS

ESTIMATED REVENUES EXPENDITURES AND ENCUMBRANCES

FOR FISCAL YEAR 2009

TRANSPORTATION PROGRAM

	2008 UNAUDITED EXPENDITURES/ ENCUMBRANCES AS OF 11/30/08		2009 ESTIMATED EXPENDITURES/ ENCUMBRANCES
HIGHWAY DEPARTMENT.....$	17,922,988		16,645,329
MOTOR FUEL TAX FUND			
FUNDING OF PUBLIC SAFETY FUND.....	34,500,000		43,500,000
NON-CAPITAL OUTLAYS			
FUNDING OF C.T.A.....	2,000,000		2,000,000
REIMBURSEMENT TO CORPORATE FUND.....	5,000,000		5,000,000
MAINTENANCE.....	4,250,000		6,125,354
SUB - TOTAL	11,250,000		13,125,354
CAPITAL OUTLAYS.....	57,561,544		
CAPITAL ENCUMBRANCES.....		*	99,639,000
RESERVE FOR FUTURE OBLIGATIONS.....	4,488,580		(54,972,916)
TOTAL MOTOR FUEL TAX FUND EXPENDITURES AND ENCUMBRANCES.....	107,800,124		101,291,438
TOWNSHIP ROADS FUND			
NON-CAPITAL OUTLAYS			
REIMBURSEMENT TO CORPORATE FUND.....			
CAPITAL OUTLAYS.....	514,119		
CAPITAL ENCUMBRANCES.....			
RESERVE FOR FUTURE OBLIGATIONS.....	2,001,100		2,513,139
TOTAL TOWNSHIP ROADS FUND EXPENDITURES AND ENCUMBRANCES.....	2,515,219		2,513,139
MOTOR FUEL TAX ILLINOIS FIRST (IST)			
CAPITAL OUTLAYS.....	8,588,386		
CAPITAL ENCUMBRANCES.....	61,351		13,318,352
RESERVE FOR FUTURE OBLIGATIONS.....	16,831,052		12,158,637
TOTAL MOTOR FUEL TAX ILLINOIS FIRST (1ST).	25,480,789		25,476,989
ESTIMATED TRANSPORTATION PROGRAM EXPENDITURES AND ENCUMBRANCES FOR ALL FUNDS.....$	153,719,120		145,926,895

* SHOWN IN THE CAPITAL IMPROVEMENTS SECTION

COOK COUNTY, ILLINOIS

APPROPRIATIONS FOR ESTIMATES OF LIABILITIES EXISTING IN ALL FUNDS

AT END OF 2008/BEGINNING 2009

		AMOUNTS OF APPROPRIATION
CORPORATE PURPOSES FUND		
ACCRUED SALARIES PAYABLE	$2,572,743	
ACCRUED VACATION LEAVE	4,529,557	
UNCOMPLETED ORDERS AND CONTRACTS	5,543,813	
RESERVE FOR CLAIMS	1,843,554	
DESIGNATION OF WORKING CAPITAL	6,500,000	
ACCOUNTS PAYABLE	16,128,584	
TOTAL CORPORATE PURPOSES FUND LIABILITIES		$ 37,118,251
PUBLIC SAFETY FUND		
ACCRUED SALARIES PAYABLE	18,352,855	
ACCRUED VACATION LEAVE	24,300,631	
UNCOMPLETED ORDERS AND CONTRACTS	16,468,515	
RESERVE FOR CLAIMS	10,299,681	
DESIGNATION OF WORKING CAPITAL	87,634,603	
ACCOUNTS PAYABLE	49,297,178	
TOTAL PUBLIC SAFETY FUND LIABILITIES		$ 206,353,463
HEALTH AND HOSPITALS SYSTEM		
ACCRUED SALARIES PAYABLE	10,924,713	
ACCRUED VACATION LEAVE	26,913,264	
UNCOMPLETED ORDERS AND CONTRACTS	47,441,603	
RESERVE FOR CLAIMS	6,959,412	
CASH OVERDRAFT	142,234,394	
DESIGNATION OF WORKING CAPITAL	105,011,579	
ACCOUNTS PAYABLE	52,345,086	
TOTAL HEALTH & HOSPITALS SYSTEM LIABILITIES		$ 391,830,051
MOTOR FUEL TAX ILLINOIS FIRST (1ST)		
ACCRUED SALARIES PAYABLE	155,121	
UNCOMPLETED ORDERS AND CONTRACTS	87,489	
ACCOUNTS PAYABLE	47,099	
TOTAL MOTOR FUEL TAX ILLINOIS FIRST (1ST)		$ 289,709
COUNTY CLERK AUTOMATION FUND		
ACCRUED SALARIES PAYABLE	13,485	
ACCRUED VACATION LEAVE	6,043	
UNCOMPLETED ORDERS AND CONTRACTS	112,848	
ACCOUNT PAYABLE	75,043	
TOTAL COUNTY CLERK AUTOMATION FUND		$ 207,419
COUNTY SELF INSURANCE		
UNCOMPLETED ORDERS AND CONTRACTS	455,617	
CASH OVERDRAFT	92,991,098	
ACCOUNTS PAYABLE	4,292,666	
TOTAL COUNTY SELF INSURANCE		$ 97,739,381

ANIMAL CONTROL FUND		
ACCRUED SALARIES PAYABLE	50,877	
ACCRUED VACATION LEAVE	10,300	
UNCOMPLETED ORDERS AND CONTRACTS	238,874	
ACCOUNTS PAYABLE	52,422	
TOTAL ANIMAL CONTROL FUND		$ 352,473
COUNTY RECORDER'S STORAGE SYSTEM FUND		
ACCRUED SALARIES PAYABLE	48,887	
ACCRUED VACATION LEAVE	22,308	
UNCOMPLETED ORDERS AND CONTRACTS	126,053	
ACCOUNTS PAYABLE	285,883	
TOTAL COUNTY RECORDER'S STORAGE SYSTEM FUND		$ 483,131
COUNTY LAW LIBRARY FUND		
ACCRUED SALARIES PAYABLE	53,280	
ACCRUED VACATION LEAVE	69,688	
UNCOMPLETED ORDERS AND CONTRACTS	18,302	
CASH OVERDRAFT	1,804,567	
ACCOUNTS PAYABLE	242,402	
TOTAL COUNTY LAW LIBRARY FUND		$ 2,188,239
CLERK OF THE CIRCUIT COURT - AUTOMATION FUND		
ACCRUED SALARIES PAYABLE	129,866	
ACCRUED VACATION LEAVE	164,873	
UNCOMPLETED ORDERS AND CONTRACTS	1,262,188	
ACCOUNTS PAYABLE	942,638	
CLERK OF THE CIRCUIT COURT - AUTOMATION FUND		$ 2,499,565
ELECTION FUND		
ACCRUED SALARIES PAYABLE	380,618	
ACCRUED VACATION LEAVE	29,910	
UNCOMPLETED ORDERS AND CONTRACTS	3,044,215	
DESIGNATION OF WORKING CAPITAL	10,000,000	
CASH OVERDRAFT	27,714,321	
ACCOUNTS PAYABLE	2,097,637	
TOTAL ELECTION FUND		$ 43,266,701
CLERK OF THE CIRCUIT COURT - DOCUMENT STORAGE FUND		
ACCRUED SALARIES PAYABLE	118,092	
ACCRUED VACATION LEAVE	114,822	
UNCOMPLETED ORDERS AND CONTRACTS	1,019,295	
ACCOUNTS PAYABLE	121,437	
CLERK OF THE CIRCUIT COURT - DOCUMENT STORAGE FUND		$ 1,373,646
COOK COUNTY SUBURBAN TB SAN DISTRICT		
ACCRUED SALARIES PAYABLE	60,037	
UNCOMPLETED ORDERS AND CONTRACTS	68,527	
ACCOUNTS PAYABLE	228,399	
TOTAL CC SUBURBAN TB SAN DISTRICT		$ 356,963
TREASURER SALES TAX AUTOMATION		
ACCRUED SALARIES PAYABLE	91,769	
ACCRUED VACATION LEAVE	6,216	
UNCOMPLETED ORDERS AND CONTRACTS	707,644	
ACCOUNTS PAYABLE	22,462	
TOTAL TREASURER SALES TAX AUTOMATION		$ 828,091

COOK COUNTY LEAD POISONING PREVENTION		
ACCRUED SALARIES PAYABLE	3,334	
UNCOMPLETED ORDERS AND CONTRACTS	2,581,370	
ACCOUNTS PAYABLE	10,181	
TOTAL COUNTY LEAD POISONING PREVENTION		2,594,885
MOTOR FUEL TAX FUND		
UNCOMPLETED ORDERS AND CONTRACTS	82,072,560	
ACCOUNTS PAYABLE	3,160,340	
TOTAL MOTOR FUEL TAX FUND		$ 85,232,900
TOWNSHIP ROAD FUNDS		
UNCOMPLETED ORDERS AND CONTRACTS	1,046,918	
TOTAL TOWNSHIP ROAD FUNDS		$ 1,046,918
GEOGRAPHICAL INFORMATION SYSTEM (GIS)		
ACCRUED SALARIES PAYABLE	20,540	
UNCOMPLETED ORDERS AND CONTRACTS	2,656,275	
ACCOUNTS PAYABLE	10,884	
TOTAL GEOGRAPHICAL INFORMATIONS SYSTEM		$ 2,687,699
ADULT PROBATION / PROBATION SERVICES FEE		
UNCOMPLETED ORDERS AND CONTRACTS	781,944	
ACCOUNTS PAYABLE	202,136	
TOTAL ADULT PROBATION / PROBATION SERVICES FEE		$ 984,080
SOCIAL SERVICES / PROBATION COURT FEE		
UNCOMPLETED ORDERS AND CONTRACTS	547,389	
ACCOUNTS PAYABLE	38,216	
TOTAL SOCIAL SERVICES / PROBATION COURT FEE		$ 585,605
JTDC SUPPORTIVE SERVICES		
ACCRUED SALARIES PAYABLE	663,919	
UNCOMPLETED ORDERS AND CONTRACTS	2,815,906	
ACCOUNTS PAYABLE	620,025	
TOTAL JTDC SUPPORTIVE SERVICES		$ 4,099,850
COUNTY BUILDING REMODELING		
UNCOMPLETED ORDERS AND CONTRACTS	266,617	
CASH OVERDRAFT	1,418,374	
TOTAL COUNTY BUILDING REMODELING BOND		$ 1,684,991
PROVIDENT HOSPITAL MEDICAL CENTER		
UNCOMPLETED ORDERS AND CONTRACTS	564,669	
TOTAL PROVIDENT HOSPITAL MEDICAL CENTER		$ 564,669
CERMAK HOSPITAL		
UNCOMPLETED ORDERS AND CONTRACTS	$	
TOTAL CERMAK HOSPITAL		$ 0
4TH DISTRICT CIRCUIT COURT		
UNCOMPLETED ORDERS AND CONTRACTS	$	
TOTAL 4TH DISTRICT CIRCUIT COURT		$ 0

CAPITAL EQUIPMENT PURCHASE		
UNCOMPLETED ORDERS AND CONTRACTS	$	
TOTAL CAPITAL EQUIPMENT PURCHASE		$ 0
MAJOR CAPITAL EQUIPMENT - LONG TERM		
UNCOMPLETED ORDERS AND CONTRACTS	15,893,638	
CASH OVERDRAFT	22,689,441	
ACCOUNTS PAYABLE	171,910	
TOTAL MAJOR CAPITAL EQUIPMENT LONG - TERM		$ 38,754,989
RICHARD J. DALEY CENTER		
CASH OVERDRAFT	7,946,197	
ACCOUNTS PAYABLE	98,963	
TOTAL RICHARD J. DALEY CENTER		$ 8,045,160
NEW AND REPLACEMENT CAPITAL EQUIPMENT		
UNCOMPLETED ORDERS AND CONTRACTS	12,684,038	
ACCOUNTS PAYABLE	1,462,116	
TOTAL NEW AND REPLACEMENT CAPITAL EQUIPMENT		$ 14,146,154
COUNTY JAIL SOUTH CAMPUS		
UNCOMPLETED ORDERS AND CONTRACTS	$	
ACCOUNTS PAYABLE		
TOTAL COUNTY JAIL SOUTH CAMPUS		$ 0
COUNTY PHYSICAL PLANT/REPLACEMENT RENEWAL		
UNCOMPLETED ORDERS AND CONTRACTS	36,100,230	
CASH OVERDRAFT	73,681,742	
ACCOUNTS PAYABLE	2,701,004	
TOTAL COUNTY PHYSICAL PLANT/REPLACEMENT RENEWAL		$ 112,482,976
COUNTY HOSPITAL PLANNING REPLACEMENT		
UNCOMPLETED ORDERS AND CONTRACTS	51,428	
TOTAL COUNTY HOSPITAL PLANNING REPLACEMENT		$ 51,428
69 WEST WASHINGTON BUILDING		
ACCOUNTS PAYABLE	37,676	
TOTAL 69 WEST WASHINGTON BUILDING		$ 37,676

COUNTY HOSPITAL RENOVATION		
UNCOMPLETED ORDERS AND CONTRACTS	9,850,801	
ACCOUNTS PAYABLE	2,285,494	
TOTAL COUNTY HOSPITAL RENOVATION		$ 12,136,295
JUVENILE DETENTION CENTER		
UNCOMPLETED ORDERS AND CONTRACTS	403,000	
ACCOUNTS PAYABLE	150,000	
TOTAL JUVENILE DETENTION CENTER		$ 553,000
OAK FOREST ICF BUILDING		
UNCOMPLETED ORDERS AND CONTRACTS	576,983	
TOTAL OAK FOREST ICF BUILDING		$ 576,983
COUNTY JAIL CHILLER PLANT		
UNCOMPLETED ORDERS AND CONTRACTS	$	
TOTAL COUNTY JAIL CHILLER PLANT		$ 0
COOK COUNTY COURTROOMS		
UNCOMPLETED ORDERS AND CONTRACTS	$	
ACCOUNTS PAYABLE		
TOTAL COOK COUNTY COURTROOMS		$ 0
LEASE OF CAPITAL EQUIPMENT		
UNCOMPLETED ORDERS AND CONTRACTS	1,659,727	
CASH OVERDRAFT	22,679,117	
ACCOUNTS PAYABLE	495,401	
TOTAL LEASE OF CAPITAL EQUIPMENT		$ 24,834,245

COOK COUNTY, ILLINOIS

BOND AND INTEREST FUND

ESTIMATED PROPERTY TAX REVENUES

FOR FISCAL YEAR 2009

EXHIBIT Y
PAGE 1 OF 2

BOND ISSUE	TAX LEVY PER ORDINANCE
GENERAL OBLIGATION BONDS	
COUNTY BUILDING BONDS OF 1996	
ISSUE OF 1996--PRINCIPAL	5,980,000
INTEREST	4,659,525
TOTAL	10,639,525
COUNTY BUILDING BONDS OF 1997A	
ISSUE OF 1997--PRINCIPAL	4,415,000
INTEREST	1,870,469
TOTAL	6,285,469
COUNTY BUILDING BONDS OF 1997B	
ISSUE OF 1997--PRINCIPAL	7,325,000
INTEREST	968,712
TOTAL	8,293,712
COUNTY BUILDING BONDS OF 1998A	
ISSUE OF 1998--PRINCIPAL	1,415,000
INTEREST	13,498,340
TOTAL	14,913,340
COUNTY BUILDING BONDS OF 1999A&1999B	
ISSUE OF 1999--PRINCIPAL	2,675,000
INTEREST	6,782,850
TOTAL	9,457,850
COUNTY BUILDING BONDS OF 2001A	
ISSUE OF 2001A-PRINCIPAL	5,310,000
INTEREST	1,297,894
TOTAL	6,607,894
COUNTY BUILDING BONDS OF 2002A	
ISSUE OF 2002A-PRINCIPAL	300,000
INTEREST	8,836,099
TOTAL	9,136,099
COUNTY BUILDING BONDS OF 2002B	
ISSUE OF 2002B-PRINCIPAL	.....
INTEREST	14,724,000
TOTAL	14,724,000
COUNTY BUILDING BONDS OF 2002C	
ISSUE OF 2002C-PRINCIPAL	.....
INTEREST	7,890,500
TOTAL	7,890,500

COOK COUNTY, ILLINOIS

BOND AND INTEREST FUND

ESTIMATED PROPERTY TAX REVENUES

FOR FISCAL YEAR 2009

EXHIBIT Y
PAGE 2 OF 2

COUNTY REFUNDING BONDS SERIES 2002D	
ISSUE OF 2002D-PRINCIPAL	.....
INTEREST	8,883,438
TOTAL	8,883,438
COUNTY REFUNDING BONDS SERIES 2003A & 2003B	
ISSUE OF 2003A&B-PRINCIPAL	18,445,000
INTEREST	6,343,338
TOTAL	24,788,338
COUNTY REFUNDING BONDS SERIES 2004A	
ISSUE OF 2004A-PRINCIPAL	11,375,000
INTEREST	10,119,513
TOTAL	21,494,513
COUNTY BUILDING BONDS OF 2004B	
ISSUE OF 2004B-PRINCIPAL	3,200,000
INTEREST	7,990,667
TOTAL	11,190,667
COUNTY BUILDING BONDS OF 2004C	
ISSUE OF 2004C-PRINCIPAL	.....
INTEREST	7,786,800
TOTAL	7,786,800
COUNTY BUILDING BONDS OF 2004D	
ISSUE OF 2004D-PRINCIPAL	.....
INTEREST	10,400,000
TOTAL	10,400,000
COUNTY BUILDING BONDS OF 2004E	
ISSUE OF 2004E-PRINCIPAL	.....
INTEREST	10,200,000
TOTAL	10,200,000
COUNTY REFUNDING BONDS SERIES 2006A	
ISSUE OF 2006A-PRINCIPAL	310,000
INTEREST	16,334,919
TOTAL	16,644,919
COUNTY REFUNDING BONDS SERIES 2006B	
ISSUE OF 2006B-PRINCIPAL	.....
INTEREST	9,810,000
TOTAL	9,810,000
TOTAL-GENERAL OBLIGATIONS BONDS	
PRINCIPAL	60,750,000
INTEREST	148,397,064
TOTAL AMOUNT CURRENT LEVY	$ 209,147,064

HISTORICAL AND COMPARATIVE SECTION

As always, meeting the public safety and health care needs of the citizens of Cook County severely tests the County's revenue structure -- between 2005 and 2009, total revenues will have climbed by $142.1 million.

From FY 2005 to FY 2009, property taxes have remained constant. The largest source of non-property tax revenue is $280.2 million in home rule tax receipts. The increase is mainly from the increase in Alcohol tax, Garage Tax, Amusement Tax, Cigarette tax and County Sales Tax collections.

In the tables below "R" stands for revenue unaudited and "E" stands for estimate.

I. REVENUE BY SOURCE

Under State law, using its Home-Rule power, the County imposes and collects taxes and fees (e.g., Cook County Sales Tax). In addition, the State of Illinois also imposes and collects taxes and fees with a portion of the revenue being remitted to the County (e.g., State Income Tax). These different revenue sources which are imposed both by the County and by other governments are grouped into five categories: property taxes, home-rule taxes, fees, intergovernmental transfers, and miscellaneous receipts (e.g., bail bond forfeitures). Each category is further broken down into individual revenue sources such as cigarette tax, sales tax and departmental fees.

Summary of Revenue by Source

Table 1 shows the revenue for each of the five sources from FY 2005 to FY 2009. Revenue has grown between FY 2005 and FY 2009 due to the increase in taxes charged by the County, the imposition of the Amusement Tax and Parking Lot and Garage Operations Tax and the increase in County Sales Tax. This has prevented the property tax from becoming a greater burden. Even with the economic recession resulting in a slow down in revenue growth between FY 2005 and FY 2009, the FY 2009 property tax levy will remain unchanged from the FY 2005 levy. In addition, note that the property tax levies for FY 2005 through FY 2007 represent final property tax levies. FY 2008 and FY 2009 represent estimated levies.

Table 1 — Revenue by Source*

Fiscal Year	2005	2006	2007	2008R	2009E
Property Tax Levy	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542
Home Rule Taxes	693,554,415	752,375,757	749,716,330	781,438,123	973,708,000
Fees	911,959,637	834,786,594	777,778,809	764,703,700	796,054,183
Intergovernmental	376,188,808	435,035,861	428,470,986	417,831,401	303,694,413
Miscellaneous	36,057,712	53,739,706	155,121,665	154,141,062	86,392,422
Total	2,738,244,114	2,796,421,460	2,831,571,332	2,838,597,828	2,880,332,560

*Note: The above table does not include the fund balances and capital improvements.

The following section describes Cook County revenue sources, estimates of FY 2009 receipts, and compares the FY 2009 estimated receipts to receipts in prior years.

A. Property Taxes

Following the approval of the Annual Appropriation Ordinance, the County Board authorizes the raising of revenue by direct taxes on real property. This is known as the property tax levy.

The County Assessor is responsible for the assessment of all taxable real property within the County, except for certain railroad property and pollution control facilities which are assessed directly by the State. One third of the County is presently reassessed each year on a repeating triennial schedule.

Real property in the County is separated into nine classifications for assessment purposes. After the County Assessor establishes the fair market value of a parcel of property, that value is multiplied by the appropriate classification percentage to arrive at the assessed valuation for the parcel. The classification percentages range from 16.0% for certain residential, commercial and industrial property to 36.0% and 38.0%, respectively, for other industrial and commercial property.

After the County Assessor has established the assessed valuation for each parcel, the Illinois Department of Revenue is required by statute to review the assessed valuation. The Department of Revenue establishes an equalization factor, commonly called the "multiplier," for each county to make aggregate valuations uniform among the 102 counties in the State. Under State law, the aggregate of the assessments within each county is to be equalized at 33 1/3% of the estimated fair market value of real property located within the County prior to any applicable exemptions.

Once the equalization factor is established, the assessed valuation is multiplied by the equalization factor to determine the equalized assessed valuation (EAV) of that parcel. The EAV for each parcel is the final property valuation used for determination of tax liability. The aggregate EAV for all parcels in any taxing body's jurisdiction, plus the valuation of property assessed directly by the State, constitutes the total real estate tax base for the taxing body and is the figure used to calculate tax rates. By virtue of its Constitutional home-rule powers, the County does not have a statutory tax rate limit.

Property taxes are collected by the County Collector (County Treasurer) who remits to the County its respective share of the collections. Taxes levied in one year become due and payable in two installments in the spring (on March 1) and in the fall (on a floating date determined after all revisions by the Board of Tax Appeals has been made) during the following year. The first installment is an estimated bill, and is equal to one-half of the prior year's total tax bill. The second installment is based on the prior year levy and current equalized assessed valuation, and any changes from the prior year will be reflected in the second installment bill.

Once property taxes are collected and remitted to the County, they are distributed to six funds; corporate fund, public safety fund, health fund, election fund, bond and interest fund, and employees' annuity and benefit fund.

Between 2008 and 2009, the property tax distributed to the general funds is expected to increase by $21.6 million while the total property tax levy is unchanged. The following table shows the property tax levy amounts since FY 2005. FY 2005 through FY 2007 represents final property tax levies while FY 2008 and FY 2009 are estimated levies.

Table 2 — Property Tax Levy

Fiscal Year	2005	2006	2007	2008R	2009E
Corporate Fund	12,546,222	12,546,222	12,546,222	12,546,222	12,546,222
Public Safety Fund	195,631,920	187,682,920	265,212,731	182,230,414	203,836,519
Health Fund	148,853,737	148,853,737	148,853,737	148,853,737	148,853,737
Subtotal	357,031,879	349,082,879	426,612,690	343,630,373	365,236,478
Election Fund	10,100,000	17,729,811	10,000,000	44,000,000	19,000,000
Bond and Interest Fnd	180,500,663	180,870,852	184,941,441	212,729,169	209,147,064
Employee Annuity and Benefit Fund	172,851,000	172,800,000	98,929,411	120,124,000	127,100,000
Total	720,483,542	720,483,542	720,483,542	720,483,542	720,483,542

B. Home Rule Taxes

Home-rule taxes are taxes imposed by the County under the Home-Rule authority granted by the 1970 Illinois Constitution. Under the State Constitution, the County's taxing authority is limited only by a prohibition against an income based tax and a tax upon occupations. To date these taxes include the Cook County Sales Tax, the Use Tax, the Alcoholic Beverage Tax, the Cigarette Tax, the Gas Tax which includes Diesel Fuel, the Retail Sale of Motor Vehicles, the Wheel Tax, the Parking Lot and Garage Operations Tax and Amusement Tax. All of the home-rule taxes are administered and collected by the Cook County Department of Revenue except for the Cook County Sales Tax, which is collected by the State on the County's behalf. All home-rule taxes are deposited into the Corporate Fund, Public Safety Fund, Health Fund and the Juvenile Temporary Detention Center (JTDC) Support Center Fund receives portion of the County Sales Tax revenue.

Table 3

Home Rule Taxes

Fiscal Year	2005	2006	2007	2008R	2009E
Cook County Sales	297,170,907	312,667,161	320,216,390	386,608,668	693,443,000
Allowance for TAN Repmt	-	-	-	-	(122,000,000)
Cook County Use Tax	51,439,019	49,838,321	50,450,339	44,858,687	46,000,000
Alcoholic Beverage Tax	25,818,269	26,459,083	26,936,312	27,093,088	27,000,000
Cigarette Tax	157,224,102	203,713,363	186,039,426	162,180,286	163,000,000
Gas/Diesel Tax	103,593,410	96,507,020	101,571,517	95,721,797	100,000,000
Retail Sale of Motor Vehicles	3,566,945	3,362,431	3,327,075	2,810,637	2,765,000
Wheel Tax	976,831	1,992,999	2,142,890	2,070,830	2,000,000
Amusement Tax	16,043,075	18,475,672	20,285,943	21,779,492	22,000,000
Parking Lot Tax	37,721,857	39,359,707	38,746,438	38,314,638	39,500,000
Total	693,554,415	752,375,757	749,716,330	781,438,123	973,708,000

Table 4

Home Rule Taxes by Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Corporate Fund	341,931	-	-	5,280,354	1,500,000
Public Safety Fund	632,298,642	654,524,775	614,410,435	484,403,948	736,508,000
Health Fund	60,913,842	97,850,982	135,305,895	263,562,005	330,200,000
JTDC-Support Center	-	-	-	28,191,816	27,500,000
Allowance for TAN Repmt	-	-	-	-	(122,000,000)
Total	693,554,415	752,375,757	749,716,330	781,438,123	973,708,000

1. Cook County Sales Tax and Use Tax

The Cook County Sales Tax began September 1, 1992 and was imposed on general merchandise at a rate of 3/4%. On February 29, 2008 the County Board approved an additional 1% increase in County Sales Tax to bring the total to 1.75%. The tax is County-wide including both incorporated and unincorporated areas. The State, after collecting the Cook County Sales Tax, remits the tax receipts to the County. The 2009 Cook County gross sales tax estimate is $693.4 million and is distributed between the Public Safety Fund, Health, Corporate and the JTDC - Support Center Fund. The allowance for sales tax TAN repayment is ($122 million) for net receipts of $571.4 million. The final Sales Tax Anticipation Note payment will be tendered in July 2009. The maturity date for the Sales Tax Anticipation Note is August 3, 2009.

Beginning December 1, 1995, the County imposed and collected the Cook County Use Tax. This tax applies to tangible personal property titled or registered with a State agency, within the corporate limits of Cook County. The rate is 3/4%. The 2009 Cook County use tax estimate is $46.0 million and is distributed only to the Public Safety Fund.

Table 5 — Cook County Sales Tax and Use Tax

Fiscal Year	2005	2006	2007	2008R	2009E
Public Safety - Sales	296,138,435	311,648,701	319,173,340	225,505,939	369,243,000
Health Fund - Sales	1,032,472	1,018,460	1,043,050	127,630,559	295,200,000
Corporate Fund - Sales	-	-	-	5,280,354	1,500,000
JTDC - Support Center	-	-	-	28,191,816	27,500,000
Sub-total Sales Tax	297,170,907	312,667,161	320,216,390	386,608,668	693,443,000
Allowance for TAN Repmt	-	-	-	-	(122,000,000)
Total Sales Tax	297,170,907	312,667,161	320,216,390	386,608,668	571,443,000
Public Safety - Use	51,439,019	49,838,321	50,450,339	44,858,687	46,000,000
Total	348,609,926	362,505,482	370,666,729	431,467,355	617,443,000

2. Alcoholic Beverage Tax

The Alcoholic Beverage Tax is imposed on the retail sale in Cook County of all alcoholic beverages. Wines containing 14% or less alcohol by volume are taxed at the rate of 16 cents per gallon. Wines containing more than 14% alcohol by volume are taxed at the rate of 30 cents per gallon. Alcohol and spirits are taxed at a rate of $2.00 per gallon and beer is taxed at a rate of 6 cents per gallon. Once collected, all receipts are distributed to the Public Safety Fund.

Table 6 — Alcoholic Beverage Tax

Fiscal Year	2005	2006	2007	2008R	2009E
Public Safety Fund	25,818,269	26,459,083	26,936,312	27,093,088	27,000,000

3. Cigarette Tax

The Cigarette Tax was imposed at a rate of 5 mills per cigarette, or 10 cents per packet of 20 cigarettes. Beginning in FY 1997, an additional 4 mills per cigarette or 8 cents per pack will be charged. One mill is equal to one-tenth of a cent. The 18 cent tax is paid by purchasing a tax stamp which is to be affixed to each package of cigarettes. Effective April 1, 2004 a tax rate of fifty (50 mils) or five cents ($.05) per cigarette will be imposed upon all cigarettes possessed for sale and upon the use of all cigarettes within the County of Cook. Effective March 1, 2006 a tax rate of one-hundred (100 mills) or ten cents ($.10) per cigarette will be imposed on cigarettes sales. Historically, the revenue from the Cigarette Tax has been distributed to the Corporate Fund, the Public Safety Fund, and the Health and Hospitals System on an as-needed basis.

Table 7 — Cigarette Tax

Fiscal Year	2005	2006	2007	2008R	2009E
Corporate Fund	341,931	-	-	-	-
Public Safety Fund	97,000,801	106,880,841	51,776,581	26,248,840	128,000,000
Health Fund	59,881,370	96,832,522	134,262,845	135,931,446	35,000,000
Total	157,224,102	203,713,363	186,039,426	162,180,286	163,000,000

4. Gas Tax

The Gas Tax is imposed on the retail sale of gasoline within Cook County. Prior to FY 1997, the tax rate was 6 cents per gallon and was not imposed on propane, jet fuel, diesel fuel, or kerosene. Beginning in FY 1997, the Gas Tax was expanded to include diesel fuel. The receipts generated from this tax are deposited in the Public Safety Fund.

Table 8 — Gas Tax

Fiscal Year	2005	2006	2007	2008R	2009E
Public Safety Fund	103,593,410	96,507,020	101,571,517	95,721,797	100,000,000

5. Retail Sale of Motor Vehicles

A tax is imposed on the retail sale of new motor vehicles in Cook County. The tax is at a rate of $7.50 for 2-wheel motor vehicles, $11.25 for 3-wheel motor vehicles, $15.00 for 4-wheel motor vehicles, and $22.50 for trucks, truck tractors, trailers, semi-trailers or pole trailers. All of the tax receipts are deposited in the Public Safety Fund.

Table 9 — Retail Sale of Motor Vehicles

Fiscal Year	2005	2006	2007	2008R	2009E
Public Safety Fund	3,566,945	3,362,431	3,327,075	2,810,637	2,765,000

6. Wheel Tax

The Wheel Tax is an annual license fee authorizing the use of any motor vehicle within the unincorporated area of Cook County. Depending on the motor vehicle's class, weight, and number of axles, this annual tax can range as low as $1.00 and as high as $95.00. All tax receipts are deposited in the Public Safety Fund.

Table 10 — Wheel Tax

Fiscal Year	2005	2006	2007	2008R	2009E
Public Safety Fund	976,831	1,992,999	2,142,890	2,070,830	2,000,000

7. Amusement Tax

The Amusement Tax is imposed upon the patrons of any amusement within the County of Cook, such as sporting events and theaters. The tax rate is 3.0% of the gross receipts from admission fees or other charges. All tax receipts are deposited in the Public Safety Fund.

Table 11 — Amusement Tax

Fiscal Year	2005	2006	2007	2008R	2009E
Public Safety Fund	16,043,075	18,475,672	20,285,943	21,779,492	22,000,000

8. Parking Lot and Garage Operations Tax

The Parking Lot and Garage Operations Tax is imposed upon the use and privilege of parking a motor vehicle in or upon any parking lot or garage in the County of Cook. The tax ranges from $0.50 to $1.00 per day, up to a maximum of $20.00 per month, and is based on the parking fee imposed by the operator for each motor vehicle parked in or upon each parking lot or garage. All tax receipts are deposited in the Public Safety Fund.

Table 12 — Parking Lot and Garage Operations Tax

Fiscal Year	2005	2006	2007	2008R	2009E
Public Safety Fund	37,721,857	39,359,707	38,746,438	38,314,638	39,500,000

C. Fees

The County imposes various fees for certain services that it performs or privileges it grants. Fees are charged by various County departments and offices for birth and death records, transcripts of records, and subpoena fees, to name a few. For example, filing fees, fines and other costs are also collected by the Clerk of the Circuit for expenses in administering and maintaining judicial facilities and satellite offices, and the County Treasurer's Office collects fines for delinquent taxes and revenue from scavenger sales. Additionally, the County Sheriff's Office receives revenue for processing all court orders and summons and evictions and the Recorder of Deeds collects revenue for recording real estate transactions and supplying vital information to the banking, real estate and title insurance industries. The majority of the fees are distributed into the Corporate Fund, Public Safety Fund, and the Health Fund. The following estimates were prepared by the responsible elected officials and department heads.

Table 13

Fiscal Year	2005	2006	Fee Revenue 2007	2008R	2009E
County Treasurer	52,408,798	60,918,931	54,478,980	82,744,156	60,000,000
Treasurer Indemnity Fund Escheatment	3,692,692	5,197,496	-	-	-
County Clerk	7,346,626	8,566,326	8,275,008	8,877,439	8,162,250
Recorder of Deeds & Registrar's	75,923,461	74,995,714	64,441,453	46,308,166	45,281,570
Building and Zoning	1,280,557	1,423,523	1,528,464	1,502,838	1,500,000
Environmental Control	2,692,547	2,372,118	3,257,906	4,311,489	3,400,000
Liquor Licenses	290,000	280,000	390,000	370,000	390,000
Cable-Television Franchise Fee	894,526	979,801	1,095,627	1,138,736	1,000,000
Clerk of Circuit Court	99,576,558	102,741,702	105,463,864	106,855,369	106,422,501
Sheriff	15,442,981	12,929,211	20,494,500	22,341,472	23,297,000
Public Guardian	1,822,916	1,948,679	2,445,986	2,263,388	1,900,000
State's Attorney	2,171,513	2,581,108	2,572,153	2,588,575	2,600,000
Supportive Services	74,582	66,471	74,794	64,834	75,000
Public Administrator	1,503,949	1,318,059	1,517,469	1,760,248	904,000
Court Service Fee	1,463,288	1,452,933	1,498,551	9,558,426	11,400,000
County Assessor	-	-	321,632	505,046	488,400
Red Light Auto Camera	-	-	-	-	1,100,000
Chief Judge Circuit Court	-	-	-	6,030,627	-
Patient Fees and IGT	617,461,433	515,221,997	459,040,081	406,276,438	469,147,429
Miscellaneous County Office Fees	27,913,210	41,792,525	50,882,341	61,206,453	58,986,033
Total	911,959,637	834,786,594	777,778,809	764,703,700	796,054,183

Table 14

Fees by Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Corporate Fund	140,836,515	149,536,413	133,789,070	145,757,870	121,322,220
Public Safety Fund	125,748,479	128,235,659	134,067,317	151,462,939	146,598,501
Health&Hospitals System	617,461,433	515,221,997	459,040,081	406,276,438	469,147,429
Subtotal	884,046,427	792,994,069	726,896,468	703,497,247	737,068,150
Animal Control Fund	3,088,476	3,023,845	3,215,785	3,136,476	3,420,000
Law Library Fund	3,976,445	4,280,996	4,781,983	4,592,223	5,399,652
Dispute Resolution Fund	220,495	248,505	259,850	258,740	200,000
Circuit Court Automation	4,582,500	11,376,455	13,606,453	12,396,178	12,000,000
Circuit Court Document Storage	3,908,591	10,777,843	12,991,341	12,196,357	12,000,000
Recorder's Document Storage Fund	3,886,809	3,262,929	3,062,514	2,290,803	2,000,000
Geographical Information Systems	2,591,196	2,175,254	2,041,676	7,717,030	7,000,000
County Clerk Automation	957,042	985,370	1,203,672	897,386	920,000
Adult Probation	1,886,406	2,070,366	2,948,909	3,531,941	3,500,000
Social Services/CJ Children's Waiting Room	1,823,892	2,618,403	3,591,796	3,671,498	4,558,024
Treasurer Automation	991,358	972,559	3,178,362	9,477,838	7,000,000
Circuit Court Administrative	-	-	-	1,039,983	650,000
Recorders GIS&Rental Housing	-	-	-	-	338,357
Total	911,959,637	834,786,594	777,778,809	764,703,700	796,054,183

Fees deposited into the Corporate Fund are from the County Treasurer, County Clerk, Recorder of Deeds, Building and Zoning, Environmental Control, Liquor Licenses, County Assessor and Cable-Television Franchise Fee.

Table 15

Corporate Fund Fees

Fiscal Year	2005	2006	2007	2008R	2009E
County Treasurer	52,408,798	60,918,931	54,478,980	82,744,156	60,000,000
County Clerk	7,346,626	8,566,326	8,275,008	8,877,439	8,162,250
Recorder of Deeds & Registrar's	75,923,461	74,995,714	64,441,453	46,308,166	45,281,570
Building and Zoning	1,280,557	1,423,523	1,528,464	1,502,838	1,500,000
Environmental Control	2,692,547	2,372,118	3,257,906	4,311,489	3,400,000
Liquor Licenses	290,000	280,000	390,000	370,000	390,000
Cable-Television Franchise Fee	894,526	979,801	1,095,627	1,138,736	1,000,000
County Assessor	-	-	321,632	505,046	488,400
Red Light Auto Camera	-	-	-	-	1,100,000
Total	140,836,515	149,536,413	133,789,070	145,757,870	121,322,220

Fees that go into the Public Safety Fund originate in the Clerk of Circuit Court, Sheriff, Public Guardian, State's Attorney, Supportive Services, Public Administrator, and Court Service Fee.

Table 16

Fiscal Year	2005	2006	2007	2008R	2009E
			Public Safety Fund Fees		
Treasurer Indemnity Fund					
Escheatment	3,692,692	5,197,496	-	-	-
Clerk of Circuit Court	99,576,558	102,741,702	105,463,864	106,855,369	106,422,501
Sheriff	15,442,981	12,929,211	20,494,500	22,341,472	23,297,000
Public Guardian	1,822,916	1,948,679	2,445,986	2,263,388	1,900,000
State's Attorney	2,171,513	2,581,108	2,572,153	2,588,575	2,600,000
Supportive Services	74,582	66,471	74,794	64,834	75,000
Public Administrator	1,503,949	1,318,059	1,517,469	1,760,248	904,000
Court Service Fee	1,463,288	1,452,933	1,498,551	9,558,426	11,400,000
Chief Judge Circuit Court	-	-	-	6,030,627	-
Total	125,748,479	128,235,659	134,067,317	151,462,939	146,598,501

The Health and Hospitals System Board Fund receives patient fees from the County hospitals. Such fees include Medicare, Public Assistance (Medicaid), and private payors and carriers. Health management expects to improve patient fee revenues in FY 2009 through the implementation of a revenue cycle contract expected to substantially upgrade the billing process. For FY 2009, there will be a $31 million increase mainly due to State and Federal Medicaid Programming Funding intergovernmental transfers from the prior year's level. For FY 2009, Patient fees estimates includes $20 million from Federal Economic Stimulus Plan.

Table 17

Fiscal Year	2005	2006	2007	2008R	2009E
			Patient Fees		
John H. Stroger, Jr. Hosp					
Medicare	44,908,545	44,234,708	46,650,792	42,473,644	43,960,155
Public Assistance	190,955,347	170,653,640	160,652,102	151,289,095	180,015,491
Private Payors & Carriers	12,215,893	10,050,547	12,818,798	9,707,660	9,338,654
Subtotal	248,079,785	224,938,895	220,121,692	203,470,399	233,314,300
Oak Forest Hospital					
Medicare	7,208,042	3,872,398	4,619,843	4,195,591	3,235,578
Public Assistance	55,813,634	57,728,892	45,779,926	35,152,815	35,647,560
Private Payors & Carriers	2,204,794	1,982,350	1,345,393	750,629	767,384
Subtotal	65,226,470	63,583,640	51,745,162	40,099,035	39,650,522
Provident Hospital					
Medicare	10,306,495	11,307,167	9,747,250	10,249,723	10,217,226
Public Assistance	33,026,625	30,657,200	26,790,439	22,180,511	24,892,200
Private Payors & Carriers	1,697,866	1,372,049	2,352,522	3,006,331	2,823,181
Subtotal	45,030,986	43,336,416	38,890,211	35,436,565	37,932,607
Subtotal Patient Fees	358,337,241	331,858,951	310,757,065	279,005,999	310,897,429
Intergovernmental Transfer	259,124,192	183,363,046	148,283,016	127,270,439	158,250,000
Grand Total	617,461,433	515,221,997	459,040,081	406,276,438	469,147,429

For prior years information only: *The intergovernmental transfer includes $212,200,000 from the revised State Medicaid Plan which was approved by the Cook County Board on April 16, 1996 and in 2004 $32,000,000 from the Federal Medical Assistance Program (FMAP).

Other miscellaneous County office fees are deposited in the Animal Control Fund, the Law Library Fund, the Dispute Resolution Fund, the Circuit Court Automation Fund, the Circuit Court Document Storage Fund and Administrative Fund, the Recorder's Document Storage Fund, the County Clerk Automation Fund, the Adult Probation/Probation Services Fee Fund, the Social Services/Probation and Court Fee Fd, the Treasurer Tax Sales Automation Fund and Geographical Information Systems. Revenue Est. for Chief Judge Children's Waiting Room is included with Social Serv in the amount of $1.2 mil for FY09.

Table 18

Miscellaneous County Office Fees

Fiscal Year	2005	2006	2007	2008R	2009E
Animal Control Fund	3,088,476	3,023,845	3,215,785	3,136,476	3,420,000
Law Library Fund	3,976,445	4,280,996	4,781,983	4,592,223	5,399,652
Dispute Resolution Fund	220,495	248,505	259,850	258,740	200,000
Circuit Court Automation Fund	4,582,500	11,376,455	13,606,453	12,396,178	12,000,000
Circuit Court Document Storage Fund	3,908,591	10,777,843	12,991,341	12,196,357	12,000,000
Circuit Court Administrative	-	-	-	1,039,983	650,000
Recorder's Document Storage Fund	3,886,809	3,262,929	3,062,514	2,290,803	2,000,000
Geographical Information Systems	2,591,196	2,175,254	2,041,676	7,717,030	7,000,000
County Clerk Automation Fund	957,042	985,370	1,203,672	897,386	920,000
Adult Probation	1,886,406	2,070,366	2,948,909	3,531,941	3,500,000
Social Services/CJ Children's Waiting Room	1,823,892	2,618,403	3,591,796	3,671,498	4,558,024
Treasurer Automation	991,358	972,559	3,178,362	9,477,838	7,000,000
Recorders GIS&Rental Housing	-	-	-	-	338,357
Total	27,913,210	41,792,525	50,882,341	61,206,453	58,986,033

D. Intergovernmental

Revenue from intergovernmental sources is from taxes generated beyond the authority of Cook County but still remitted to the County. In other words, some taxes and fees are imposed by other governmental units, i.e., the State, and a portion of those tax receipts are given to the County. Examples include motor fuel tax, retailer's and services occupation tax, State income derivative share grants, off-track betting commissions, personal property replacement taxes, and reimbursements from other governments.

Table 19

Fiscal Year	Intergovernmental Revenues 2005	2006	2007	2008R	2009E
Motor Fuel Tax	32,000,000	34,500,000	34,500,000	34,500,000	43,500,000
Off-Track Betting Commissions	2,568,645	2,668,202	3,045,511	3,119,035	3,000,000
Personal Property Replacement Tax	36,300,000	50,470,000	61,846,000	59,500,356	59,000,000
Retailer's and Services Occupation Tax	5,486,987	5,657,933	4,999,536	4,066,399	4,400,000
State Income Derivative Share Grants	9,036,083	9,809,095	10,478,484	11,178,664	10,500,000
Reimbursements from Other Governments	290,797,093	331,930,631	313,601,455	305,466,947	183,294,413
Total	376,188,808	435,035,861	428,470,986	417,831,401	303,694,413

Table 20

Fiscal Year	Intergovernmental Revenue by Fund 2005	2006	2007	2008R	2009E
Corporate Fund	11,878,901	8,985,303	8,485,131	6,258,155	9,154,924
Public Safety Fund	71,720,588	76,353,565	91,637,859	78,019,377	81,588,651
JTDC Support Center	-	-	-	8,488,474	8,250,000
Law Library Fund	1,377,009	1,289,160	-	-	-
Automation/Emergency Mg	1,110,092	-	-	312,800	354,130
Employees Annuity and Benefit Fund	36,300,000	50,470,000	61,846,000	59,500,356	59,000,000
E.T.S.B.	1,163,086	968,757	941,147	1,042,083	1,084,610
Self Insurance	64,430,478	108,141,402	82,177,672	94,498,400	-
Youthful Offender Alcohol & Drug Education	25,551	16,910	-	13,956	15,138
Federal, State & Private Grants	169,609,949	173,665,246	146,101,672	135,569,600	119,550,729
Juvenile Probation-Supplemental Officers	3,454,134	3,537,038	3,859,446	2,552,006	4,409,858
MFT Illinois First	10,118,570	8,729,340	9,847,217	9,878,800	9,875,000
Suburban CC TB San Dist	-	-	19,631,192	17,580,874	-
Animal Control	591,923	-	-	-	4,075,000
State's Attorney Narcotics Nuisance Abatement	476,307	640,000	628,283	140,462	280,300
State's Attorney Narcotics Forfeiture Fund	2,991,076	2,239,140	3,315,367	2,713,057	3,151,650
Circuit Court Document Storage/Administrative	941,144	-	-	-	-
SA Capital Litigation	-	-	-	1,263,001	2,904,423
Total	376,188,808	435,035,861	428,470,986	417,831,401	303,694,413

All revenue received from the motor fuel tax grant, off-track betting commissions, retailer's and services occupation tax, and the State income derivative share grants are deposited into the Public Safety Fund. A portion of the revenue received from the Personal Property Replacement Tax (PPRT) is also deposited in the Public Safety Fund as well as in the Employees Annuity and Benefit Fund.

Table 21	Personal Property Replacement Tax*				
Fiscal Year	2005	2006	2007	2008R	2009E
Public Safety Fund	-	-	-	-	-
Health Fund	-	-	-	-	-
Employees Annuity and Benefit Fund	36,300,000	50,470,000	61,846,000	59,500,356	59,000,000
Total	36,300,000	50,470,000	61,846,000	59,500,356	59,000,000

** Similar to the property tax, personal property replacement tax (PPRT) collections are made one year in arrears.

Revenue received from reimbursements from other governments or interfund transfers will be deposited as follows:

Table 22	Reimbursements from Other Governments				
Fiscal Year	2005	2006	2007	2008R	2009E
Corporate Fund	11,878,901	8,985,303	8,485,131	6,258,155	9,154,924
Public Safety Fund	22,628,873	23,718,335	38,614,328	25,155,279	20,188,651
JTDC Support Center	-	-	-	8,488,474	8,250,000
Law Library Fund	1,377,009	1,289,160	-	-	-
Circuit Court Automation Fund	1,110,092	-	-	-	-
E.T.S.B.	1,163,086	968,757	941,147	1,042,083	1,084,610
Self Insurance	64,430,478	108,141,402	82,177,672	94,498,400	-
Youthful Offender Alcohol & Drug Education	25,551	16,910	-	13,956	15,138
Federal, State & Private Grants	169,609,949	173,665,246	146,101,672	135,569,600	119,550,729
Juvenile Probation-Supplemental Officers	3,454,134	3,537,038	3,859,446	2,552,006	4,409,858
MFT Illinois First	10,118,570	8,729,340	9,847,217	9,878,800	9,875,000
Animal Control	591,923	-	-	-	4,075,000
Narcotics Forfeiture Fund	2,991,076	2,239,140	3,315,367	2,713,057	3,151,650
Narcotics Nuisance Abatement	476,307	640,000	628,283	140,462	280,300
Circuit Court Document Storage/Administrative	941,144	-	-	-	-
Suburban CC TB San Dist	-	-	19,631,192	17,580,874	-
Emergency Management		-	-	312,800	354,130
SA Capital Litigation	-	-	-	1,263,001	2,904,423
Total	290,797,093	331,930,631	313,601,455	305,466,947	183,294,413

E. Miscellaneous

The last category of revenue sources is miscellaneous receipts. This category includes commissions on public telephones, Highway department construction and hauling permits, real estate rental income from various County Buildings, sale of excess real estate - land, Medical Examiners revenue includes fax cremation and regular cremation, interest income on investments, Health revenue includes cafeteria, medical records, parking income, physicians fees, pharmacy service charge and public health revenue includes mobile home/motel license, restaurant license, swimming pool, sewage and well and other miscellaneous income.

Table 23 — Miscellaneous Revenue

Fiscal Year	2005	2006	2007	2008R	2009E
Bail Bond Forfeitures	36,854	132,567	236,066	65,880	-
Miscellaneous/Pension	36,020,858	53,607,139	154,885,599	154,075,182	86,392,422
Total	36,057,712	53,739,706	155,121,665	154,141,062	86,392,422

All revenue from bail bond forfeitures is deposited in the Public Safety Fund. Revenue received from miscellaneous items is deposited in the Corporate Fund, the Public Safety Fund, and the Health and Hospitals System Board.

Table 24 — Miscellaneous by Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Corporate Fund	128,807	3,509,584	7,812,825	7,907,837	23,405,091
Public Safety Fund	30,726,878	48,999,184	34,895,824	138,533,849	25,264,109
Health Fund	5,165,173	304,336	6,516,648	7,633,496	24,128,801
Circuit Court Doc/ Election/Adult Probation	-	-	1,589,713	-	3,292,123
Law Library/Pension Fnd/JTDC Support Ctr	-	794,035	104,070,589	-	10,255,829
Total	36,020,858	53,607,139	154,885,599	154,075,182	86,345,953

II. FUND ACCOUNTING

Once revenue is received by the County Treasurer, the Comptroller is notified and adjusts the account pertaining to the particular fund or funds affected by the receipts. The revenue then goes to finance the various governmental projects and activities that the fund or funds are responsible for administering. This fund system of the County is an accounting system implemented to present accurately and completely the financial position and the results of operation of each fund. It is also designed to provide budgetary control over the revenues and expenditures of each fund. Separate funds are maintained for the purpose of segregating various types of governmental activities. Each fund is an independent fiscal and accounting entity made up of a self-balancing set of accounts containing all transactions affecting the particular fund.

Summary of Revenue by Fund

There are three funds which comprise the general Funds: the Corporate Fund, the Public Safety Fund, and the Health System Board. In addition, the County administers twenty-seven dedicated funds. These include: Election, Animal Control, Law Library, Dispute Resolution, Circuit Court Automation, Circuit Court Document Storage, Circuit Court Administrative, Recorders Document Storage, Bond and Interest, Employees Annuity and Benefit, County Clerk Automation, E.T.S.B., Federal, State and Private Grants, Self Insurance, Geographical Information Systems (GIS), Adult Probation/Probation Services, Social Services/Probation and Court, Youthful Offender Alcohol and Drug Education, MFT Illinois First, Juvenile Probation-Supplemental Officers, Treasurer Tax Sales Automation, and the Lead Poisoning Fund. The following figures represent FY 2009 estimated revenue by fund:

Table 25

FY 2009	Property Tax Levy	Home Rule Taxes	Fees	Intergovernmental	Miscellaneous	Total
			FY 2009 Estimated Revenue by Fund			
Corporate	12,546,222	1,500,000	121,322,220	9,154,924	23,405,091	167,928,457
Public Safety	203,836,519	736,508,000	146,598,501	81,588,651	25,264,109	1,193,795,780
Health and Hospitals System	148,853,737	330,200,000	469,147,429	-	24,128,801	972,329,967
Subtotal	365,236,478	1,068,208,000	737,068,150	90,743,575	72,798,001	2,334,054,204
Election	19,000,000	-	-	4,075,000	3,292,123	26,367,123
Animal Control	-	-	3,420,000	-	-	3,420,000
Law Library	-	-	5,399,652	-	-	5,399,652
Dispute Resolution	-	-	200,000	-	-	200,000
Circuit Court Automation	-	-	12,000,000	-	-	12,000,000
Circuit Court Document Storage	-	-	12,000,000	-	-	12,000,000
Circuit Court Administrative	-	-	650,000	-	-	650,000
Recorder's Document Storage	-	-	2,000,000	-	-	2,000,000
Bond and Interest	209,147,064	-	-	-	-	209,147,064
Employees Annuity and Benefit	127,100,000	-	-	59,000,000	-	186,100,000
County Clerk Automation	-	-	920,000	-	46,469	966,469
JTDC - Center Support	-	27,500,000	-	8,250,000	10,255,829	46,005,829
E.T.S.B.	-	-	-	1,084,610	-	1,084,610
Emergency Management Fund	-	-	-	354,130	-	354,130
Federal, State & Private Grants	-	-	-	119,550,729	-	119,550,729
Self Insurance	-	-	-	-	-	-
Geographical Information Systems	-	-	7,000,000	-	-	7,000,000
Adult Probation	-	-	3,500,000	-	-	3,500,000
Social Services/CJ Children's	-	-	4,558,024	-	-	4,558,024
Youthful Offender A & D	-	-	-	15,138	-	15,138
MFT Illinois First	-	-	-	9,875,000	-	9,875,000
Juvenile Probation-Supplemental Officers	-	-	-	4,409,858	-	4,409,858
Treasurer Automation	-	-	7,000,000	-	-	7,000,000
Recorder's GIS&Rental Housing	-	-	338,357	-	-	338,357
Narcotics Forfeiture Fund	-	-	-	3,151,650	-	3,151,650
Narcotics Nuisance Abatement	-	-	-	280,300	-	280,300
Capital Litigation Trust	-	-	-	2,904,423	-	2,904,423
Allowance for TAN Repayment	-	(122,000,000)	-	-	-	(122,000,000)
Other Revenue:	-	-	-	-	-	-
Capital Improvements	-	-	-	99,639,000	353,342,571	452,981,571
Fund Balance	-	-	-	-	35,167,183	35,167,183
Total	720,483,542	973,708,000	796,054,183	403,333,413	474,902,176	3,368,481,314

A. General Funds

1. The **Corporate Fund** is the general operating fund of the County. It is comprised of such departments as the County Assessor, the County Treasurer, the County Clerk, the Recorder of Deeds, Board of Review and the County Highway Department. The Corporate Fund accounts for approximately 5.8% of FY 2009 revenue ($167.9 million) and derives most of its revenue from the property tax levy, home rule tax and departmental fees.

Table 26

Fiscal Year	2005	2006	Corporate Fund 2007	2008R	2009E
Property Tax Levy	12,546,222	12,546,222	12,546,222	12,546,222	12,546,222
Home Rule Taxes	341,931	-	-	5,280,354	1,500,000
Fees	140,836,515	149,536,413	133,789,070	145,757,870	121,322,220
Intergovernmental	11,878,901	8,985,303	8,485,131	6,258,155	9,154,924
Miscellaneous	128,807	3,509,584	7,812,825	7,907,837	23,405,091
Total	165,732,376	174,577,522	162,633,248	177,750,438	167,928,457
% of Total Revenue	6.1%	6.2%	5.7%	6.3%	5.8%

2. The **Public Safety Fund**, begun in FY 1992, is comprised of the County's criminal justice system: jails, courts, and related programs. Departments in this fund include: Corrections, Sheriff Police and Court Services, State's Attorney, Public Defender, Adult Probation Department, the Juvenile Division of the Judicial Administration, and the Medical Examiner. The Public Safety Fund comprises approximately 37.2% of FY 2009 revenue ($1.07 billion). The revenue supporting this fund comes mostly from the property tax levy, fees and home-rule taxes (County sales, use, alcohol, garage, gasoline, amusement, retail sale of motor vehicles, wheel and cigarette).

Table 27

Fiscal Year	2005	2006	Public Safety Fund 2007	2008R	2009E
Property Tax Levy	195,631,920	187,682,920	265,212,731	182,230,414	203,836,519
Home Rule Taxes	632,298,642	654,524,775	614,410,435	484,403,948	614,508,000
Fees	125,748,479	128,235,659	134,067,317	151,462,939	146,598,501
Intergovernmental	71,720,588	76,353,565	91,637,859	78,019,377	81,588,651
Miscellaneous	30,763,732	49,131,751	35,131,890	138,599,729	25,264,109
Total	1,056,163,361	1,095,928,670	1,140,460,232	1,034,716,407	1,071,795,780
% of Total Revenue	38.6%	39.2%	40.3%	36.5%	37.2%

3. The **Health and Hospitals System** encompasses the County's public health care system. Contained within this fund are the Department of Public Health, as well as Stroger Hospital, Oak Forest Hospital, Provident Hospital Cermak Health Services and the Ambulatory/Community Health Network Clinics. The Health Fund makes up approximately 33.8% of FY 2009 revenue ($972.3 million) and receives the majority of its revenue from the property tax levy, the cigarette tax and county sales tax, and patient charges (Medicaid, Medicare, other third party and private pay).

Table 28

Fiscal Year	2005	2006	Health and Hospitals System Board 2007	2008R	2009E
Property Tax Levy	148,853,737	148,853,737	148,853,737	148,853,737	148,853,737
Home Rule Taxes	60,913,842	97,850,982	135,305,895	263,562,005	330,200,000
Fees	617,461,433	515,221,997	459,040,081	406,276,438	469,147,429
Intergovernmental	-	-	-	-	-
Miscellaneous	5,165,173	304,336	6,516,648	7,633,496	24,128,801
Total	832,394,185	762,231,052	749,716,361	826,325,676	972,329,967
% of Total Revenue	30.4%	27.3%	26.5%	29.1%	33.8%

B. Dedicated Funds

1. The **Election Fund** is used to cover the costs of elections which are conducted under the jurisdiction of the County Clerk. Such costs would include the maintaining and storing of voting equipment necessary for any election which might occur during the fiscal year. There is a large election (either Presidential or Gubernatorial) which occurs once every two years. For this reason, the election fund receives a large amount of revenue every other year. Its majority of the revenue is derived from property taxes levied for this specific purpose.

Table 29			Election Fund		
Fiscal Year	2005	2006	2007	2008R	2009E
Property Tax Levy	10,100,000	17,729,811	10,000,000	44,000,000	19,000,000

2. The **Animal Control Fund** pays the costs of activities associated with controlling and preventing the spread of rabies. Such activities include education, rabies inoculation, stray control impoundment, and quarantine. The Animal Control Fund receives revenue from fees (animal licenses and tags).

Table 30			Animal Control Fund		
Fiscal Year	2005	2006	2007	2008R	2009E
Fees	3,088,476	3,023,845	3,215,785	3,136,476	3,420,000
Intergovernmental	591,923	-	-	-	-
Total	3,680,399	3,023,845	3,215,785	3,136,476	3,420,000

3. The **Law Library Fund** accounts for the expense associated with the running of the Cook County Law Library. The Law Library provides a service consisting of organized book collections, bibliographical and reference services to lawyers and judges of the County, and general law library services to the public. The Law Library Fund receives revenue from fees which are generated from using the library's resources (i.e., having court cases researched and documents copied).

Table 31			Law Library Fund		
Fiscal Year	2005	2006	2007	2008R	2009E
Fees	3,976,445	4,280,996	4,781,983	4,592,223	5,399,652
Intergovernmental	1,377,009	1,289,160	-	-	-
Miscellaneous	-	794,035	-	-	-
Total	5,353,454	6,364,191	4,781,983	4,592,223	5,399,652

4. The **Dispute Resolution Fund** supports activities to mediate disputes and reduce the volume of matters that burden the Court System. Just as with court cases, costs are incurred in the mediation process. Therefore, fees are charged to the individuals involved. The **Administrative Fund** is to be used to offset the costs incurred by the Circuit Court Clerk, in performing the additional duties required to collect and disburse funds to entities of State and Local government as provided by law.

Table 32			Dispute Resolution Fund / Circuit Court Administrative Fund		
Fiscal Year	2005	2006	2007	2008R	2009E
Fees	220,495	248,505	259,850	1,298,723	850,000

5. The **Circuit Court Automation Fund** accounts for all phases of computer hardware and software applications in the departments that constitute the Office of the Clerk of the Circuit Court as well as the Child Support Division, other organizations involved in criminal justice and the local legal community. This includes selection, acquisition, installation and maintenance of all computer hardware as well as the system analysis and design, programming, implementation, documentation and maintenance of all computer programs. The Circuit Court Automation Fund receives intergovernmental and fee revenue. Fees are charged for such items as reports and statistical data received from the automation of court records.

Table 33 — Circuit Court Automation Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Fees	4,582,500	11,376,455	13,606,453	12,396,178	12,000,000
Intergovernmental	1,110,092	-	-	-	-
Total	5,692,592	11,376,455	13,606,453	12,396,178	12,000,000

6. The **Circuit Court Document Storage Fund** supports the preparation of documents to be microfilmed/microfiche for the Circuit Court, as well as the actual microfilming/microfiche. This includes the expenses for developing, inspecting, and duplicating all such film/fiche, installing equipment and training personnel from other departments in its use. The Circuit Court Document Storage Fund receives fee revenue from retrieving, updating, refilling, and transporting records as requested.

Table 34 — Circuit Court Document Storage Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Fees	3,908,591	10,777,843	12,991,341	12,196,357	12,000,000
Intergovernmental	941,144	-	-	-	-
Miscellaneous	-	-	1,589,713	-	-
Total	4,849,735	10,777,843	14,581,054	12,196,357	12,000,000

The **Recorder's Document Storage Fund** accounts for the equipment, materials and necessary expenses incurred in implementing and maintaining a document storage system for the Recorder of Deeds. The Recorder's Document Storage Fund receives fee revenue. Fees are charged for such items as retrieving records. In FY 2009, Recorder's Office received approval of 2 new funds GIS Fee and Rental Housing Support Fee for a total of $338,357.

Table 35 — Recorder's Document Storage Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Fees	3,886,809	3,262,929	3,062,514	2,290,803	2,000,000

8. The **Bond and Interest Funds** account for the resources used in the payment of principal and interest of general obligation bonds which have been issued by the County. These funds are derived from property taxes levied specifically for this purpose.

Table 36 — Bond and Interest Funds

Fiscal Year	2005	2006	2007	2008R	2009E
Property Tax Levy	180,500,663	180,870,852	184,941,441	212,729,169	209,147,064

9. The **Employees Annuity and Benefit Fund** pays the expenses related to the creation, maintenance, and administration of the County's pension program. State statutes require the County to levy a tax annually that will produce a sum equal to 1.54 for the years 1984 and after multiplied by the total amount of contributions made by employees two calendar years prior to the year of the levy. In Budget Year 2007, Board Approved $104.1 million required statutory Pension payment to be funded from the issuance of Proceeds of General Obligation Debt. In 2005 the County's optional pension benefit expired and the terminal option benefit created $104.1 million in additional employer costs that the County

Table 37 — Employee's Annuity and Benefit Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Property Tax Levy	172,851,000	172,800,000	98,929,411	120,124,000	127,100,000
Intergovernmental	36,300,000	50,470,000	61,846,000	59,500,356	59,000,000
Proceeds of GO Debt			104,070,589		
Total	209,151,000	223,270,000	264,846,000	179,624,356	186,100,000

10. The **County Clerk Automation Fund** was created in 1995 to provide for automating the non-election activities within the County Clerks Office. Such activities include large scale automation projects in the Vital Statistics, Tax Services, Clerk of the Board, and the Ethics departments. The County Clerk Automation Fund receives revenue from fees (vital records).

Table 38 — County Clerk Automation Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Fees	957,042	985,370	1,203,672	897,386	920,000

11. The **Intergovernmental Agreement / Emergency Telephone System Board (E.T.S.B.) Fund** supports the implementation, installation, and maintenance of an enhanced A911" Emergency Telephone System for the citizens of unincorporated Cook County. A surcharge is imposed upon all telephone subscribers in unincorporated Cook County to pay for the costs associated with the A911" system.

Table 39 — Intergovernmental Agreement/Emergency Telephone System Board (E.T.S.B.)

Fiscal Year	2005	2006	2007	2008R	2009E
Intergovernmental	1,163,086	968,757	941,147	1,042,083	1,084,610

12. **Federal, State and Private Grants** are used to fund specific programs administered by the County. Such programs include the Sheriff/Drug Abuse Resistance Program, the State's Attorney, Clerk of the Circuit Court, Chief Judge Child Support Enforcement Program, and the Department of Public Health/Diabetes Program.

Table 40 — Federal, State and Private Grants

Fiscal Year	2005	2006	2007	2008R	2009E
Intergovernmental	169,609,949	173,665,246	146,101,672	135,569,600	119,550,729

13. The **Self Insurance Fund** is set up as a reserve for claims against Cook County. It was financed through a $33.0 million operating transfer out of the Cook County Health Fund. Prior to FY 2001, it received an annual contribution from the Corporate, Public Safety and Health Funds. In FY2002 County issued General Obligation Bonds in the amount of $101 million. In FY2004 County issued **2** General Obligation Bonds Series in the amount of $77.9 million and $79.1 million, to pay for various claims such as medical malpractice, general and other claims expenses. In FY 2009, the Self Insurance Fund was **merged** into the General Fund.

Table 41 — Self Insurance Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Intergovernmental	64,430,478	108,141,402	82,177,672	94,498,400	-

14. The **Geographical Information Systems (GIS) Fund** was created in order to provide and maintain a countywide map through a geographic system. The countywide map, using the Geographic Information System (GIS), has already been created. The Bureau of Information Technology and Automation Fund receives fee revenue to offset this cost and the cost of maintaining the system. These fees are an additional charge of $2.00 which is added to the existing fees imposed by the Cook County Recorder for the filing of every instrument, paper, or notice of record. These fees will be used solely to finance equipment, materials, and other necessary expenses incurred in the implementation and maintenance of the geographic information system. Effective March 3, 2008 fees increase to $14.00.

Table 42 — Geographical Information Systems (GIS) Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Fees	2,591,196	2,175,254	2,041,676	7,717,030	7,000,000

15. The **Adult Probation/Probation Services Fee Fund** is financed through fees paid by probationers and are used to supplement the costs of providing probation services. Probationers convicted of a felony are charged the Adult Probation/Probation Services fee.

Table 43 — Adult Probation/Probation Services Fee Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Fees	1,886,406	2,070,366	2,948,909	3,531,941	3,500,000

16. The **Social Services/Probation and Court Fee Fund** is also financed through fees paid by probationers and are used to supplement the costs of providing probation services. However, probationers convicted of primarily misdemeanors are charged the Social Services/Probation and Court fee. 2009 table includes CJ Children's Waiting Rm revenue est. of $1.2 mil.

Table 44 — Social Services/Probation and Court Fee Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Fees	1,823,892	2,618,403	3,591,796	3,671,498	4,558,024

17. The **Youthful Offender Alcohol and Drug Education Fund** supports a program which is designed to be an educational alternative to the prosecution of youth age 20 and under who are arrested for possession or use of alcohol or other drugs. It is financed through intergovernmental revenue. By State Statue each County must develop and support the ongoing operation of an **Emergency Management** unit of government. Under the direction of the President of the Cook County Board of Commissioners the Cook County Emergency Management Coordinator is responsible for the planning and preparedness necessary for an effective County-wide emergency management plan.

Table 45 — Youthful Offender Alcohol and Drug Education Fund / Emergency Management Agency

Fiscal Year	2005	2006	2007	2008R	2009E
Intergovernmental	25,551	16,910	-	326,756	369,268

18. The **(Motor Fuel Tax) MFT Illinois First Fund** supports the Governor Illinois First program which is designed to help improve roadways and the highway infrastructure. The fund receives intergovernmental revenue from the State of Illinois. This revenue represents Cook County's portion of the tax receipts generated from the statewide program.

Table 46 — MFT Illinois First Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Intergovernmental	10,118,570	8,729,340	9,847,217	9,878,800	9,875,000

19. The **Juvenile Probation - Supplementary Officers Fund** provides for the salary reimbursement of additional juvenile probation officers. The new officers will add to the Juvenile Probation Department intake and screening operations, the victim assistance program, the sex offender supervision and gang intervention units, and community liaison services. The fund is financed through intergovernmental revenue with the reimbursement coming from the State of Illinois.

Table 47 — Juvenile Probation-Supplementary Officers Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Intergovernmental	3,454,134	3,537,038	3,859,446	2,552,006	4,409,858

20. The **County Treasurer Tax Sales Automation Fund** supports the costs related to the automation of property tax collections and delinquent property tax sales, including the cost of hardware, software, research and development, and personnel. The County Treasurer Tax Sales Automation Fund receives fee revenue. Fees are charged at a rate of $10.00 per parcel and are collected form the purchaser of delinquent property taxes at the time of sale.

Table 48 — County Treasurer Tax Sales Automation Fund

Fiscal Year	2005	2006	2007	2008R	2009E
Fees	991,358	972,559	3,178,362	9,477,838	7,000,000

21. The **Lead Poisoning Prevention Fund** provides financial assistance to owners of residential property within the County to pay costs associated with lead mitigation and lead abatement. In addition, funds will be provided for other lead poisoning prevention activities such as education, community outreach, and other activities the County deems appropriate for lead poisoning prevention. The Lead Poisoning Prevention Fund is funded by excess fund balance. This table also includes County takeover of **Suburban CC Tuberculosis Sanitarium District** approved by the Cook County Board of Commissioners on June 19, 2007. Per Public Act 94-1050 the District as required transferred all of the existing programs, personnel and liabilities to the Cook County Board of Commissioners. Public Act 94-1050 required the District's monetary assets to be deposited into a County Special Purpose Fund for the prevention, care, treatment and control of tuberculosis in Suburban Cook County.

Table 49 — Lead Poisoning Fund / Suburban CC TB Sanitarium

Fiscal Year	2005	2006	2007	2008R	2009E
Intergovernmental	-	-	19,631,192	17,580,874	-

22. The **Narcotics Forfeiture Fund** is financed through monies and forfeited for Narcotics Investigations. The State's Attorney's Narcotics Prosecution Unit which utilizes these funds to work with State and City Agencies on various drug related cases. The Capital Crimes Litigation Act created the Capital Litigation Trust Fund to provide additional resources to both prosecutors and defense attorneys working on potential capital cases. Pursuant to the Act, funding is provided annually to the State's Attorney's Office and is to be used for expenses necessary to prosecute capital cases.

Table 50 — Narcotics Forfeiture Fund / Capital Litigation Trust

Fiscal Year	2005	2006	2007	2008R	2009E
Intergovernmental	2,991,076	2,239,140	3,315,367	3,976,058	6,056,073

23. The **Narcotics Nuisance Abatement** is financed through Narcotics Forfeited Funds. These funds provide the State's Attorney's Office with additional funds to operate a Narcotics Nuisance Unit who will work with various communities throughout Cook County to identify and eliminate drug houses. This Fund also includes State's Attorney's Bad Checks Diversion.

Table 51 — Narcotics Nuisance Abatement & Bad Check Diversion

Fiscal Year	2005	2006	2007	2008R	2009E
Intergovernmental	476,307	640,000	628,283	140,462	280,300

For Statistical Information:

24. Revenues generated on wage garnishments from county employees as provided by State Statues. The fees from child support deduction are $2.50 per pay period while the fees earned on other withholding orders that last 84 days (6 pay periods) are the greater of $12.00 or 2.0% of the amount garnished. These fees are added to the last check garnished.

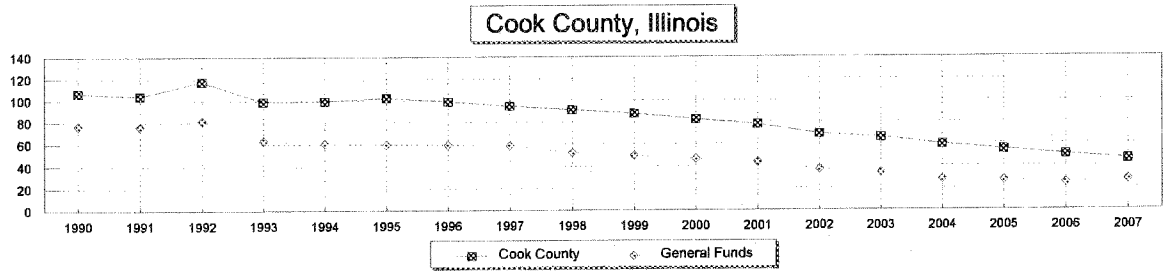
Table 52

Fiscal Year	Wage Garnishment Deduction				
	2005	2006	2007	2008R	2009E
Revenue from Garnishments	102,880	92,968	96,000	86,443	95,000

THE COUNTY OF COOK, ILLINOIS
Tax Rates by fund
(Per $100 Equalized Assessed Valuation)

Exhibit Z6 Fund	1990 Tax rates (Cents)	1994 Tax rates (Cents)	1995 Tax rates (Cents)	1996 Tax rates (Cents)	1997 Tax rates (Cents)	1998 Tax rates (Cents)	1999 Tax rates (Cents)	2000 Tax rates (Cents)	2001 Tax rates (Cents)	2002 Tax rates (Cents)	2003 Tax rates (Cents)	2004 Tax rates (Cents)	2005 Tax rates (Cents)	2006 Tax rates (Cents)	2007 Tax rates (Cents)
Corporate	35.1977	6.2498	4.0014	3.8759	3.3301	2.6338	1.5178	1.4370	1.3219	1.1939	1.1152	1.0321	0.9407	0.8692	0.7877
Public Safety	0.0000	23.4990	25.1208	25.8561	26.7430	25.7299	24.4214	23.1212	22.1894	20.0408	18.5330	14.4128	14.6682	13.0024	16.6521
County Health	41.4889	31.3192	30.5365	29.5370	28.4866	23.7731	23.5619	21.8947	20.1411	15.5925	14.1202	12.2450	11.1608	10.3124	9.3462
Sub-total General Funds	76.6866	61.0680	59.6587	59.2690	58.5597	52.1368	49.5011	46.4529	43.6524	36.8272	33.7684	27.6899	26.7697	24.1840	26.7860
Annuity & Benefit	12.4813	14.2764	14.9687	15.3811	16.2258	16.9585	17.5808	16.4295	15.2372	15.3804	15.0177	15.8381	12.9601	11.9713	6.2115
Bond and Interest	14.8065	21.3823	24.7726	21.0387	17.1460	19.0022	18.2772	16.4121	15.7128	14.1420	14.1473	13.5113	13.5337	12.5305	11.6120
Total - Cook County	103.9744	96.7267	99.4000	95.6888	91.9315	88.0975	85.3591	79.2945	74.6024	66.3496	62.9334	57.0393	53.2635	48.6858	44.6095
Consolidated Election ** **Suburbs only**	2.8256	2.5733 **	2.9000	3.2112 **	2.6700	2.9660 **	2.2754	3.0157 **	3.2000	2.5865 **	2.8888	2.2293 **	1.3636	1.2283 **	1.1679
Total Tax extension - Cook County	106.8000	99.3000	102.3000	98.9000	94.6015	91.0635	87.6345	82.3102	77.8024	68.9361	65.8222	59.2686	54.6271	49.9141	45.7774

Source: Cook County Clerk, Tax Extension.



The County of Cook,Illinois
Equalized Assessed Valuation

Exhibit Z7

Year	Chicago	Outside Chicago	Total Cook County
2007	$73,645,316,037	$85,621,597,612	$159,266,913,649
2006	69,511,192,285	74,833,590,915	144,344,783,200
2005	59,304,530,189	74,067,183,541	133,371,713,730
2004	55,276,929,775	66,285,171,636	121,562,101,411
2003	53,168,632,414	59,332,812,042	112,501,444,456
2002	45,330,892,358	59,754,320,644	105,085,213,002
2001	41,981,912,323	52,927,743,804	94,909,656,127
2000	40,480,077,486	46,828,104,949	87,308,182,435
1999	35,354,802,059	47,305,121,590	82,659,923,649
1998	33,940,145,776	44,516,200,073	78,456,345,849
1997	33,349,557,227	42,134,556,668	75,484,113,895
1996	30,765,001,358	42,034,673,017	72,799,674,375
1995	30,381,480,347	40,035,226,980	70,416,707,327
1994	30,090,355,467	37,672,993,567	67,763,349,034
1993	28,661,954,119	38,166,137,285	66,828,091,404
1992	27,964,127,826	35,995,210,536	63,959,338,362
1991	27,397,830,030	32,580,177,151	59,978,007,181
1990	23,104,106,497	32,068,760,209	55,172,866,706

Source: Cook County Clerk, Tax Extension Division.

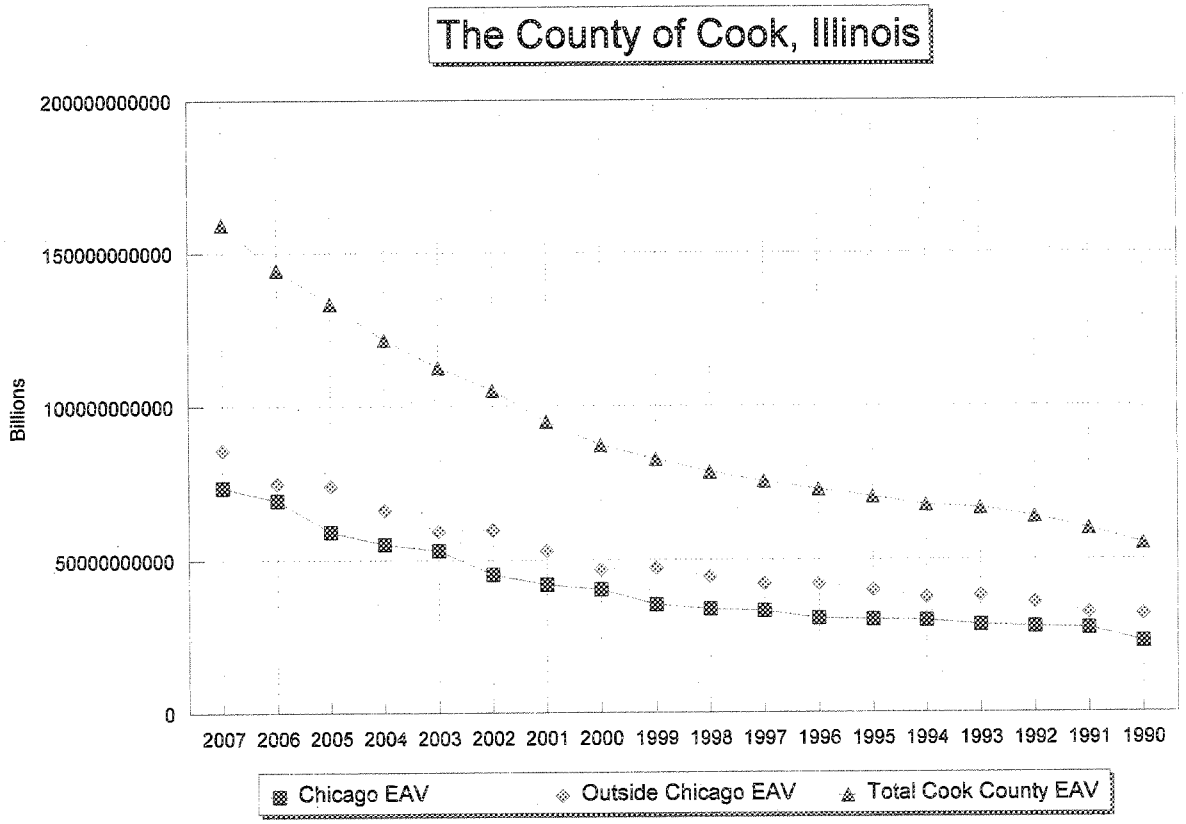
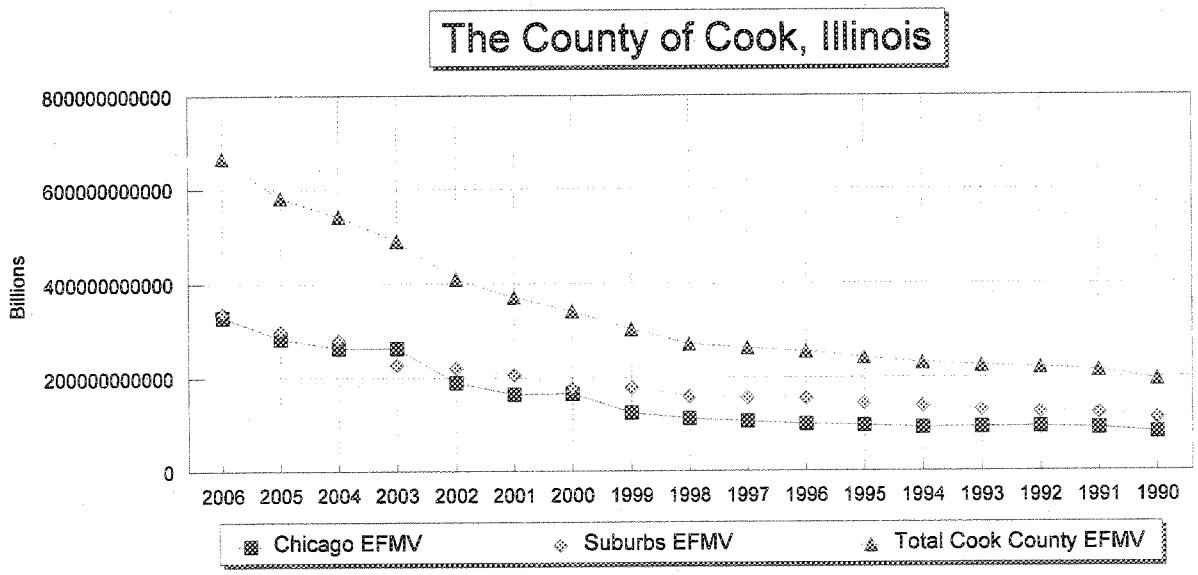


Exhibit Z8

The Equalized Assessed Valuation and the estimated fair market value of real property in the County over recent years are set forth below. The figures shown for each year for estimated fair market value correspond to the Equalized Assessed Valuation for the same year.

Estimated Fair Market Value (1)

Year	Chicago	TL Chi EFMV %	Outside Chicago	TL Sub EFMV %	Total Cook County
2006	$329,770,733,208	49%	$336,452,328,415	51%	$666,223,061,623
2005	283,137,884,228	49%	298,233,410,485	51%	581,371,294,713
2004	262,904,167,082	49%	279,037,883,366	51%	541,942,050,448
2003	263,482,257,968	54%	227,081,822,438	46%	490,564,080,406
2002	189,362,472,118	46%	220,070,146,600	54%	409,432,618,718
2001	164,572,707,886	44%	206,061,740,289	56%	370,634,448,175
2000	165,520,129,904	48%	175,774,045,203	52%	341,294,175,107
1999	124,544,157,747	41%	178,000,611,549	59%	302,544,769,296
1998	112,606,894,143	41%	158,980,052,018	59%	271,586,946,161
1997	106,282,206,560	40%	156,144,047,036	60%	262,426,253,596
1996	100,460,112,578	39%	154,725,416,129	61%	255,185,528,707
1995	97,291,355,992	40%	144,412,766,369	60%	241,704,122,361
1994	92,572,461,358	40%	138,730,866,304	60%	231,303,327,662
1993	94,219,758,929	42%	131,173,049,219	58%	225,392,808,148
1992	94,378,613,328	43%	126,547,831,736	57%	220,926,445,064
1991	91,031,581,689	42%	123,950,570,339	58%	214,982,152,028
1990	82,394,516,523	42%	112,419,789,921	58%	194,814,306,444



Source: (1) Civic Federation, Chicago Illinois, based upon information from the Illinois Department of Revenue, Cook County Assessor's Office. Excludes railroad property.

Statistical Information

FEES REVENUE

County Treasurer

Penalties on Delinquent Taxes for FY 2009 were estimated an additional $5 million based on current economic conditions. Penalties would tend to increase in a poor economy when unemployment is high. Inheritance Tax for FY2009 was initially estimated $13 million by multiplying the 6% commission rate the County received for collecting the States' Inheritance Tax based on the State's estimate of $220 million. Interest earnings for FY2009 were affected by the fluctuation in the interest rate and the amount of collections. Special Fee revenues for FY 2009 were based on the decrease in the duplicate tax bill charges along with the alternative tax payments offered in the Automation Fund.

County Clerk

Revenue estimates for Estimates & Search fee collection is down because this revenue is based on parcels sold in tax sales run by the Treasurer's Office. Proceeds from the follow-up on the sale that is currently not confirmed as to volume or timing and is not under their control. Furthermore, tax deeds and other tax payment related fee activity have been and will continue to be effected by the declining real estate market, due to the reluctance of tax buyers to pursue deeds at a time when property is not selling.

Recorder of Deeds

The shortfall for 2008 is due to the deteriorating housing market which has taken a drastic fall and directly influences the revenue collected. Also, it is more evidence that the housing slump is no short-term problem, the Real Estate industry's woes may be with us well into 2009 and 2010. The housing markets are likely to remain depressed in coming months as housing demand is restrained by the difficulty in obtaining mortgages and the spreading expectations that house prices will fall, as they already have in a number of markets. Data on housing permits and indicators of future housing construction is down. Due to the high numbers of foreclosures, and the tightened credit standards by lenders, it is tougher for people to get a mortgage which could prolong the housing slump.

Building and Zoning

The Revenue Forecasts will be generated through the fees collected for new permit applications; annual inspections; violations fees and contractor registration fees. All of these are part of the fee schedule per the Building Ordinance.

Environmental Control

In FY 2008, the Department implemented a number of revenue generating initiatives including contacting each municipality in Cook County excluding the City of Chicago and requesting a list of all of the businesses in the municipality's boundaries.

The Department inspects and bills businesses that have fuel burning equipment and processes. We reviewed each municipality's business listing vs. the Department's current listing and actively pursued inspection and billings of those businesses that are missing from our business listing inventory. This revamping of the inspection protocol increased the volume of revenue.

Clerk of the Circuit Court

The Clerk of the Circuit Court revenue is down primarily due to a decrease in the filing fees. A decrease in interest revenue was due to the decline in interest rates and is attributable to the reclassification of revenue initiatives such as Filing Registration fees, Court System Fee increase and On-line subscriptions.

Sheriff

The Court Security Fees will fall short largely due to a decrease in the overall cases filed. The Administrative Tow Program is also anticipated to be less due to a recent decline in the number of Administrative Tows ordered. The Court Process, Eviction and Escrow fees are relatively consistent and have resulted in a slight increase in the overall projection for these fee categories.

Public Guardian

The Public Guardian's Office charges legal and other fees for the representation of disabled adult wards and for the maintenance of their estates in the Probate Division and for minors in the Domestic Relations Division. This office also manages property and investments and pays bills. The overall estimate of fees from Public Guardianship services for 2009 has declined compared to 2008 based upon the realities of the deteriorating economy. The homes of court wards are more difficult to sell and investment portfolios for ward estates have declined in value.

States Attorney

The State's Attorney's budgeted revenue consists entirely of certain fees imposed for felony and misdemeanor convictions in the Circuit Court, which are imposed by the judges, collected by the Clerk of the Court and deposited directly to the Public Safety Fund. Although these revenues are not cyclical, but are relatively consistent throughout the year, there are minor fluctuations from month to month.

Supportive Services

The Office of Adoption and Child Custody Advocacy will be short as the department's revenue is contingent upon court order and case count. Cook County residents that are in need of investigative services are increasingly having financial difficulties and filing under 'indigent status.' Filing for indigent status means that they are unable to pay our departments' sliding scale fee. With these papers, judges are waiving our fees which has equaled to over $10,000.

County Assessor

Projected numbers for the Cook County Assessor's Office are based on historical numbers with consideration of the current economic downturn in the real estate market in Cook County. Internet Ad Sales negotiations were completed and under the terms of the contract fees are expected to increase as the contract matures. Data Access Fees relate to Database Subscription Agreements which were authorized by the Cook County Board of Commissioners. This also assumes no further litigation or Board activity which alters the current enabling ordinance.

SEAL OF COOK COUNTY • ILLINOIS •
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GRANT FUNDS

The appropriation of grant funds set forth in each department section and in Section 28 of the Resolution, is an authorization for the designated County departments and agencies to spend up to the Amount appropriated for the purposes specified in the individual contractual agreements with Federal, State and Private agencies subject to approval by the Director of Budget and Management Services and the award of the grant funds.

The approval of any loan from these grant funds in the amount of $150,000 or more shall be subject to review and approval by the County Board of Commissioners, provided that the County Board shall complete its review within 21 days after submission of the ordinance to authorize such loan.

New grants not included in this appropriation, grant funding that exceeds the amount hereby appropriated, and public works capital projects and planning grants covered under City-State agreements are subject to approval by the Director of Budget and Management Services and appropriation by the Cook County Board of Commissioners.

ESTIMATE OF GRANT REVENUE FOR 2009

	2009	2008
Awards From Agencies of the Federal Government	$ 111,442,599	$ 125,556,100
Awards From Agencies of the State of Illinois	7,503,499	9,150,800
Awards From Public and Private Agencies	604,631	862,700
Total	$ 119,550,729	$ 135,569,600

SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

GRANT SUMMARY

GRANT NUMBER AND TITLE		PERIOD	FTE POSITIONS	SALARIES	APPROVED AND ADOPTED
BUREAU OF ADMINISTRATION					
695	EMERGENCY MANAGMENT AGENCY GRANT	* 10/07-9/08			255,833
748	ENVIRONMENTAL CONTROL AIR POLLUTION PARTICULATE MONITORING	4/08-3/09	3.0	184,235	298,005
749	ENVIRONMENTAL CONTROL CLEAN DIESEL INITIATIVE	1/08-12/09			103,297
767	JUDICIAL ADVISORY COUNCIL JUSTICE ASSISTANCE GRANT	10/06-9/10			1,101,569
769	JUDICIAL ADVISORY COUNCIL HOMELAND SECURITY	9/08-12/10	4.0	236,430	15,904,525
833	JUDICIAL ADVISORY COUNCIL PROJECT RECLAIM	* 11/07-11/08	1.0	50,081	661,028
840	P.O.E.T. WIA TITLE I INCENTIVE	5/08-6/10			257,840
901	P.O.E.T. WIA TITLE I	7/08-06/09			6,047,611
905	ENVIRONMENTAL CONTROL RADON AWARENESS	* 10/07-9/08			14,697
909	ENVIRONMENTAL CONTROL AIR POLLUTION CONTROL	* 10/07-9/08	10.0	497,290	733,911
918	P.O.E.T. ADMINISTRATIVE COST POOL	7/08-6/09	61.0	3,281,518	6,058,790
BUREAU OF ADMINISTRATION TOTAL			79.0	$4,249,554	$31,437,106
BUREAU OF FINANCE					
943	REVENUE CIGARETTE ENFORCEMENT AND INVESTIGATIONS	11/08-11/09			50,000
BUREAU OF FINANCE TOTAL					$50,000
COOK COUNTY HEALTH AND HOSPITALS SYSTEM					
658	CERMAK HEALTH SERVICES AIDS FOUNDATION	4/08-3/09	1.2	65,036	105,478
755	PUBLIC HEALTH WEST NILE VIRUS RESPONSE	4/08-3/09	2.0	135,429	595,427
847	STROGER HOSPITAL HEMOPHILIA TREATMENT	* 6/07-9/08			51,033
903	PUBLIC HEALTH BIOTERRORISM AND EMERGENCY PREPAREDNESS	8/08-7/09	9.3	643,199	1,487,976
920	PUBLIC HEALTH CITIES READINESS INITIATIVE	8/08-7/09	1.2	69,106	301,096
931	STROGER HOSPITAL BLACK LUNG	* 7/07-6/08	2.0	114,130	252,715
935	PUBLIC HEALTH TOBACCO-FREE COMMUNITIES	7/08-6/09	7.0	405,921	751,307
946	STROGER HOSPITAL IL DEPARTMENT OF HEALTH SERVICES	* 7/07-6/08	20.0	940,507	1,191,700
948	PUBLIC HEALTH GENETICS	* 7/07-6/08			72,500
949	STROGER HOSPITAL REGIONAL PERINATAL PROGRAM	* 7/07-6/08	1.0	37,600	49,320
950	PUBLIC HEALTH CHILDHOOD LEAD POISONING PREVENTION	7/08-6/09			130,600
962	PUBLIC HEALTH PROSTATE CANCER AWARENESS	* 4/08-10/08			50,000
969	PUBLIC HEALTH VISION, HEARING AND SCREENING	* 7/07-6/08			56,000
974	PUBLIC HEALTH IL DEPARTMENT OF HUMAN SERVICES	7/08-6/09	78.0	3,267,583	8,822,169
975	PUBLIC HEALTH IDPH HEALTH SERVICES	7/08-6/09	43.0	1,800,110	4,456,811
977	PUBLIC HEALTH IMMUNIZATION INITIATIVE	* 1/08-12/08	2.0	87,583	160,000
980	PUBLIC HEALTH FEDERAL SOURCE AIDS HEALTH SERVICES	* 7/07-6/08			70,346
983	PUBLIC HEALTH SEXUALLY TRANSMITTED DISEASES	* 1/08-12/08	2.0	87,586	116,400
984	PUBLIC HEALTH REGIONAL HIV PREVENTION	* 1/08-12/08	6.7	306,919	1,358,001
992	PUBLIC HEALTH HUD HEALTHY HOMES	11/06-10/09	1.0	54,249	760,259
994	PUBLIC HEALTH SYPHILIS ELIMINATION	* 1/08-12/08	2.0	84,434	136,351
995	PUBLIC HEALTH POTABLE WATER SUPPLY PROGRAM	* 10/07-9/08			35,025
997	PUBLIC HEALTH BREAST AND CERVICAL CANCER EARLY DETECTION	7/08-6/09	4.0	175,675	534,535
COOK COUNTY HEALTH AND HOSPITALS SYSTEM TOTAL			182.4	$8,275,067	$21,545,049
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT					
772	PLANNING AND DEVELOPMENT HOME INVESTMENT PARTNERSHIP	* 10/07-9/08	11.0	636,744	8,268,166
941	PLANNING & DEVELOPMENT EMERGENCY SHELTER	* 10/07-9/08			449,148
942	PLANNING & DEVELOPMENT COMMUNITY DEVELOPMENT BLOCK	* 10/07-9/08	31.0	1,867,936	11,783,344
BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT TOTAL			42.0	$2,504,680	$20,500,658
ASSESSOR					
981	ASSESSOR - MACARTHUR FOUNDATION	6/08-5/11			73,000
ASSESSOR TOTAL					$73,000
CHIEF JUDGE					
620	CHIEF JUDGE ACCESS AND VISITATION	7/08-6/09	1.0	64,616	133,433

** Pending Renewal*

GRANT SUMMARY

GRANT NUMBER AND TITLE		PERIOD	FTE POSITIONS	SALARIES	APPROVED AND ADOPTED
683	ADULT PROBATION MENTAL HEALTH	7/08-6/09	3.0	180,293	246,285
684	CHIEF JUDGE MENTAL HEALTH COURT EXPANSION	* 10/07-9/08			200,000
687	CHIEF JUDGE VIOLENT CRIME VICTIMS	7/08-6/09			25,000
778	CHIEF JUDGE EXPEDITED CHILD SUPPORT	7/08-6/09	20.0	1,183,941	1,785,267
798	CHIEF JUDGE VIOLENCE PREVENTION	* 12/07-12/08	1.0	55,500	117,000
820	CHIEF JUDGE JUVENILE DETENTION INITIATIVE	* 1/08-12/08			331,717
823	ADULT PROBATION SERVICES FOR FEMALE OFFENDERS	10/08-9/09			218,944
825	CHIEF JUDGE FEMALE DUI OFFENDERS	4/08-3/09			93,333
827	CHIEF JUDGE PARTNER ABUSE INTERVENTION	7/08-6/09			37,800
839	CHIEF JUDGE COMMUNITY CIRCLE PROJECT	4/08-3/09			149,914
CHIEF JUDGE TOTAL			25.0	$1,484,350	$3,338,693
CLERK OF THE CIRCUIT COURT					
779	CLERK OF THE CIRCUIT COURT CHILD SUPPORT ENFORCEMENT	7/08-6/09	121.0	5,800,906	8,226,204
832	CLERK OF THE CIRCUIT COURT DECLARATION OF INTENTION	* 12/07-11/08	2.0	71,126	126,220
CLERK OF THE CIRCUIT COURT TOTAL			123.0	$5,872,032	$8,352,424
SHERIFF					
644	SHERIFF HOLIDAY MOBILIZATION	10/08-9/09			52,494
645	SHERIFF SPEED ENFORCEMENT	10/08-9/09			108,340
646	SHERIFF POST RELEASE REINTEGRATION	* 12/07-11/08	15.0	720,395	1,500,000
655	SHERIFF CHICAGO EMPOWERMENT HIDTA	* 1/08-12/08	31.0	1,773,506	5,404,726
657	SHERIFF BUFFER ZONE PROTECTION	9/08-3/09			67,205
696	SHERIFF SUBSTANCE ABUSE PRIMARY PREVENTION	7/08-6/09	2.0	107,775	154,000
781	SHERIFF CHILD SUPPORT ENFORCEMENT	7/08-6/09	37.0	2,002,879	3,263,583
SHERIFF TOTAL			85.0	$4,604,555	$10,550,348
STATE'S ATTORNEY					
613	STATE'S ATTORNEY DOMESTIC VIOLENCE TARGETED ABUSER CALL	9/07-8/09			324,094
614	STATE'S ATTORNEY JUVENILE COURT VICTIM ASSISTANCE SERVICES	* 12/07-12/08	3.0	119,426	176,040
615	STATE'S ATTORNEY SERVICES TO COOK COUNTY VICTIMS	* 10/07-9/08	6.0	256,708	365,336
616	STATE'S ATTORNEY HOMICIDE ADVOCACY SERVICES	* 10/07-10/08	3.0	121,257	189,423
618	STATE'S ATTORNEY VICTIM ASSISTANCE SERVICES	* 4/08-9/08	1.0	49,930	66,832
622	STATE'S ATTORNEY APPELLATE ASSISTANCE PROGRAM	7/08-6/09	42.0	2,092,971	2,560,000
624	STATE'S ATTORNEY MOTOR VEHICLE THEFT PROSECUTIONS	* 1/08-12/08	7.0	551,186	739,829
627	STATE'S ATTORNEY SOUTH SUBURBAN AUTO THEFT PROGRAM	* 1/08-12/08	1.0	61,646	91,930
633	STATE'S ATTORNEY VICTIM ASSISTANCE TAC	* 7/08-12/08	0.5	25,034	35,693
636	STATE'S ATTORNEY INTERNET CRIMES AGAINST CHILDREN	8/08-7/09	0.9	80,492	300,000
638	STATE'S ATTORNEY PROSECUTOR BASED VICTIM ASSISTANCE	* 10/07-9/08	4.0	179,324	279,624
648	STATE'S ATTORNEY DNA TRAINING/PROSECUTIONS	* 10/07-9/08	3.0	248,666	361,651
653	STATE'S ATTORNEY PROJECT SAFE NEIGHBORHOOD	10/08-9/09	1.0	75,712	106,000
742	STATE'S ATTORNEY VICTIM SENSITIVE INTERVIEW	7/08-6/09	1.0	78,475	97,760
746	STATE'S ATTORNEY HOMICIDE FAMILIES SUPPORT GROUP	7/08-6/09			11,250
747	STATE'S ATTORNEY VICTIM WITNESS SEXUAL ASSAULT SERVICES	7/08-6/09			24,000
756	STATE'S ATTORNEY DOMESTIC VIOLENCE CHICAGO RESPONSE	* 12/07-12/08	12.0	783,958	1,101,693
762	STATE'S ATTORNEY PROSECUTION BASED VICTIM ASSISTANCE	* 10/07-9/08	9.0	384,250	574,098
782	STATE'S ATTORNEY CHILD SUPPORT ENFORCEMENT	7/08-6/09	155.8	8,190,354	13,442,350
795	STATE'S ATTORNEY COLD CASE HOMICIDE UNIT	* 10/07-9/08	9.0	764,541	1,211,731
830	STATE'S ATTORNEY COMPLEX DRUG PROSECUTIONS	10/08-9/09	13.6	1,295,827	1,644,117
STATE'S ATTORNEY TOTAL			272.8	$15,359,757	$23,703,451
GRAND TOTAL			809.2	$42,349,995	$119,550,729

** Pending Renewal*

BUREAU OF ADMINISTRATION - GRANTS

695 EMERGENCY MANAGMENT AGENCY GRANT
FUNDING PERIOD: 10/07-9/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
819 / 580420	Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund	255,833
OPERATING FUNDS		**$255,833**

748 ENVIRONMENTAL CONTROL AIR POLLUTION PARTICULATE MONITORING
FUNDING PERIOD: 4/08-3/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
18	1.0	55,499
18	1.0	66,303
18	1.0	62,433
	3.0	$184,235
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	3.0	$184,235

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
50	Administrative Assistant IV	18	1.0	55,499
2221	Chemist II	18	1.0	66,303
1440	Environmental Control Monitoring Equipment Technician II	18	1.0	62,433
			3.0	$184,235
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			3.0	$184,235

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	184,235
119 / 501190	Scheduled Salary Adjustment	2,734
124 / 501250	Employee Health Insurance Allotment	800
170 / 501510	Mandatory Medicare Costs	1,728
172 / 501540	Workers' Compensation	2,817
174 / 501570	Pension	15,960
175 / 501590	Life Insurance Program	683
176 / 501610	Health Insurance	15,000
177 / 501640	Dental Insurance Plan	600
178 / 501660	Unemployment Compensation	2,817
179 / 501690	Vision Care Insurance	500
228 / 520280	Delivery Services	2,100
260 / 520830	Professional and Managerial Services	775
350 / 530600	Office Supplies	546
360 / 530790	Medical, Dental, and Laboratory and Supplies	2,750
388 / 531650	Computer Operation Supplies	3,250
410 / 540050	Electricity	9,000
442 / 540200	Maintenance and Repair of Medical, Dental and Laboratory Equipment	16,729
444 / 540250	Maintenance and Repair of Automotive Equipment	1,000
445 / 540290	Operation of Automotive Equipment	1,200
883 / 580260	Cook County Administration	32,781
OPERATING FUNDS		**$298,005**

** Pending Renewal*

BUREAU OF ADMINISTRATION - GRANTS

749 ENVIRONMENTAL CONTROL CLEAN DIESEL INITIATIVE
FUNDING PERIOD: 1/08-12/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
444 / 540250	Maintenance and Repair of Automotive Equipment	90,534
540 / 560430	Medical, Dental and Laboratory Equipment	1,400
883 / 580260	Cook County Administration	11,363
OPERATING FUNDS		**$103,297**

767 JUDICIAL ADVISORY COUNCIL JUSTICE ASSISTANCE GRANT
FUNDING PERIOD: 10/06-9/10

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
847 / 580160	Grant Disbursements	1,101,569
OPERATING FUNDS		**$1,101,569**

** Pending Renewal*

BUREAU OF ADMINISTRATION - GRANTS

769 JUDICIAL ADVISORY COUNCIL HOMELAND SECURITY FUNDING PERIOD: 9/08-12/10

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
20	2.0	135,706
19	1.0	59,117
13	1.0	43,799
	4.0	$238,622
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	4.0	$238,622

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
170	Planner IV	20	2.0	135,706
145	Accountant V	19	1.0	59,117
936	Stenographer V	13	1.0	43,799
			4.0	$238,622
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			4.0	$238,622

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	238,622
170 / 501510	Mandatory Medicare Costs	3,461
172 / 501540	Workers' Compensation	3,844
174 / 501570	Pension	20,283
175 / 501590	Life Insurance Program	870
176 / 501610	Health Insurance	33,421
177 / 501640	Dental Insurance Plan	578
178 / 501660	Unemployment Compensation	3,844
179 / 501690	Vision Care Insurance	330
190 / 501970	Transportation and Other Travel Expenses for Employees	6,000
225 / 520260	Postage	1,200
228 / 520280	Delivery Services	900
240 / 520490	Printing and Publishing	1,800
260 / 520830	Professional and Managerial Services	145,490
350 / 530600	Office Supplies	10,222
540 / 560430	Medical, Dental and Laboratory Equipment	496,440
570 / 560440	Telecommunications Equipment	7,000,000
579 / 560450	Computer Equipment	7,892,639
814 / 580380	Appropriation Adjustments	44,581
OPERATING FUNDS		**$15,904,525**

833 JUDICIAL ADVISORY COUNCIL PROJECT RECLAIM FUNDING PERIOD: 11/07-11/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
16	1.0	50,081
	1.0	$50,081
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.0	$50,081

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
48	Administrative Assistant III	16	1.0	50,081
			1.0	$50,081
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			1.0	$50,081

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	50,081
170 / 501510	Mandatory Medicare Costs	814
172 / 501540	Workers' Compensation	842
174 / 501570	Pension	4,771
175 / 501590	Life Insurance Program	197
176 / 501610	Health Insurance	14,012
177 / 501640	Dental Insurance Plan	312
178 / 501660	Unemployment Compensation	842
179 / 501690	Vision Care Insurance	158
186 / 501860	Training Programs for Staff Personnel	9,000
190 / 501970	Transportation and Other Travel Expenses for Employees	22,716
217 / 520100	Transportation for Specific Activities and Purposes	9,812
260 / 520830	Professional and Managerial Services	509,964
530 / 560510	Office Furnishings and Equipment	1,350
579 / 560450	Computer Equipment	30,118
814 / 580380	Appropriation Adjustments	6,039
OPERATING FUNDS		**$661,028**

** Pending Renewal*

BUREAU OF ADMINISTRATION - GRANTS

840 P.O.E.T. WIA TITLE I INCENTIVE
FUNDING PERIOD: 5/08-6/10

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
814 / 580380	Appropriation Adjustments	257,840
OPERATING FUNDS		**$257,840**

901 P.O.E.T. WIA TITLE I
FUNDING PERIOD: 7/08-06/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
814 / 580380	Appropriation Adjustments	(6,058,790)
847 / 580160	Grant Disbursements	12,106,401
OPERATING FUNDS		**$6,047,611**

** Pending Renewal*

BUREAU OF ADMINISTRATION - GRANTS

905 ENVIRONMENTAL CONTROL RADON AWARENESS
FUNDING PERIOD: 10/07-9/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
186 / 501860	Training Programs for Staff Personnel	920
190 / 501970	Transportation and Other Travel Expenses for Employees	575
225 / 520260	Postage	3,450
240 / 520490	Printing and Publishing	6,900
350 / 530600	Office Supplies	1,380
883 / 580260	Cook County Administration	1,472
OPERATING FUNDS		**$14,697**

909 ENVIRONMENTAL CONTROL AIR POLLUTION CONTROL
FUNDING PERIOD: 10/07-9/08*

PERSONAL SERVICES - SUMMARY BY GRADE

	RECOMMENDED	
GRADE	FTE POSITIONS	SALARIES
20	1.0	71,933
20	1.0	71,933
18	1.0	51,779
17	1.0	48,430
17	1.0	46,120
17	1.0	61,979
13	1.0	39,464
12	1.0	38,151
11	2.0	67,501
	10.0	$497,290
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	10.0	$497,290

PERSONAL SERVICES - SUMMARY OF POSITIONS

			RECOMMENDED	
JOB CODE AND TITLE		GRADE	FTE POSITIONS	SALARIES
2277	Manager of Field Evaluations	20	1.0	71,933
1446	Environmental Control Engineer III	20	1.0	71,933
2221	Chemist II	18	1.0	51,779
4873	Monitoring Technician I	17	1.0	48,430
2337	Electronic Equipment Technician II	17	1.0	46,120
1430	Environmental Control Inspector II	17	1.0	61,979
273	Statistician And Information Technician II	13	1.0	39,464
46	Administrative Assistant I	12	1.0	38,151
907	Clerk V	11	2.0	67,501
			10.0	$497,290
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			10.0	$497,290

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	497,290
170 / 501510	Mandatory Medicare Costs	3,561
172 / 501540	Workers' Compensation	10,000
174 / 501570	Pension	45,000
175 / 501590	Life Insurance Program	1,645
176 / 501610	Health Insurance	103,210
177 / 501640	Dental Insurance Plan	3,607
178 / 501660	Unemployment Compensation	10,000
179 / 501690	Vision Care Insurance	1,128
185 / 501810	Professional and Technical Membership Fees	1,000
186 / 501860	Training Programs for Staff Personnel	1,500
190 / 501970	Transportation and Other Travel Expenses for Employees	2,000
260 / 520830	Professional and Managerial Services	1,908
350 / 530600	Office Supplies	1,000
360 / 530790	Medical, Dental, and Laboratory and Supplies	6,700
388 / 531650	Computer Operation Supplies	2,223

** Pending Renewal*

BUREAU OF ADMINISTRATION - GRANTS

909 ENVIRONMENTAL CONTROL AIR POLLUTION CONTROL
FUNDING PERIOD: 10/07-9/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
410 / 540050	Electricity	2,000
442 / 540200	Maintenance and Repair of Medical, Dental and Laboratory Equipment	25,500
444 / 540250	Maintenance and Repair of Automotive Equipment	4,500
445 / 540290	Operation of Automotive Equipment	2,800
883 / 580260	Cook County Administration	7,339
OPERATING FUNDS		**$733,911**

918 P.O.E.T. ADMINISTRATIVE COST POOL
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
24	1.0	102,434
23	2.0	173,221
22	2.0	160,097
21	1.0	79,820
21	2.0	152,333
20	1.0	61,034
20	4.0	286,739
19	1.0	70,402
19	1.0	67,182
19	5.0	303,036
19	2.0	114,007
18	2.0	116,418
17	3.0	135,245
16	1.0	45,081
16	1.0	55,671
16	3.0	152,727
16	8.0	388,597
15	2.0	85,176
14	1.0	45,330
14	9.0	350,568
13	2.0	78,080
12	2.0	68,679
12	3.0	116,991
11	2.0	72,657
	61.0	$3,281,525
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	61.0	$3,281,525

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
63	Employment Training Director	24	1.0	102,434
862	Deputy Employment Training Coordinator	23	2.0	173,221
294	Administrative Analyst IV	22	2.0	160,097
137	Field Auditor V	21	1.0	79,820
293	Administrative Analyst III	21	2.0	152,333
863	Employment Training Program Fiscal Manager	20	1.0	61,034
51	Administrative Assistant V	20	4.0	286,739
4010	Employment Training Planner II	19	1.0	70,402
860	Employment Training Specialist V	19	1.0	67,182
855	P.O.E.T. Regional Manager	19	5.0	303,036
292	Administrative Analyst II	19	2.0	114,007
50	Administrative Assistant IV	18	2.0	116,418
291	Administrative Analyst I	17	3.0	135,245
1110	Systems Analyst I	16	1.0	45,081
1103	Computer Operator III	16	1.0	55,671
48	Administrative Assistant III	16	3.0	152,727
858	Employment Training Specialist III	16	8.0	388,597

** Pending Renewal*

BUREAU OF ADMINISTRATION - GRANTS

918 P.O.E.T. ADMINISTRATIVE COST POOL
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
143	Accountant III	15	2.0	85,176
174	Bookkeeper IV	14	1.0	45,330
857	Employment Training Specialist II	14	9.0	350,568
142	Accountant II	13	2.0	78,080
856	Employment Training Specialist I	12	2.0	68,679
46	Administrative Assistant I	12	3.0	116,991
907	Clerk V	11	2.0	72,657
			61.0	$3,281,525
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			61.0	$3,281,525

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	3,281,525
119 / 501190	Scheduled Salary Adjustment	389,045
170 / 501510	Mandatory Medicare Costs	53,223
172 / 501540	Workers' Compensation	55,059
174 / 501570	Pension	311,998
175 / 501590	Life Insurance Program	10,500
176 / 501610	Health Insurance	706,585
177 / 501640	Dental Insurance Plan	11,271
178 / 501660	Unemployment Compensation	55,059
179 / 501690	Vision Care Insurance	5,760
185 / 501810	Professional and Technical Membership Fees	12,000
186 / 501860	Training Programs for Staff Personnel	6,400
190 / 501970	Transportation and Other Travel Expenses for Employees	32,000
220 / 520150	Communication Services	5,000
225 / 520260	Postage	9,000
240 / 520490	Printing and Publishing	13,000
245 / 520610	Advertising For Specific Purposes	21,500
260 / 520830	Professional and Managerial Services	50,000
265 / 520980	Independent Financial Audit	18,000
295 / 521290	Special Program Expenses	175,000
350 / 530600	Office Supplies	29,680
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	1,000
388 / 531650	Computer Operation Supplies	7,500
430 / 540110	Moving Expenses & Minor Remodeling of County Facilities	15,000
440 / 540130	Maintenance and Repair of Office Equipment	7,000
441 / 540170	Maintenance and Repair of Data Processing Equipment and Software	18,000
530 / 560510	Office Furnishings and Equipment	1,000
579 / 560450	Computer Equipment	10,000
630 / 550010	Rental of Office Equipment	49,000
660 / 550130	Rental of Facilities	92,000
814 / 580380	Appropriation Adjustments	100
883 / 580260	Cook County Administration	606,585
OPERATING FUNDS		**$6,058,790**

** Pending Renewal*

943 REVENUE CIGARETTE ENFORCEMENT AND INVESTIGATIONS
FUNDING PERIOD: 11/08-11/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
186 / 501860	Training Programs for Staff Personnel	2,000
190 / 501970	Transportation and Other Travel Expenses for Employees	3,000
260 / 520830	Professional and Managerial Services	10,000
333 / 530270	Institutional Supplies	1,000
388 / 531650	Computer Operation Supplies	31,000
579 / 560450	Computer Equipment	3,000
OPERATING FUNDS		**$50,000**

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

658 CERMAK HEALTH SERVICES AIDS FOUNDATION
FUNDING PERIOD: 4/08-3/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
16	1.2	65,036
	1.2	$65,036
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.2	$65,036

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1513 Caseworker III	16	1.2	65,036
		1.2	$65,036
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		1.2	$65,036

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	65,036
119 / 501190	Scheduled Salary Adjustment	849
170 / 501510	Mandatory Medicare Costs	1,500
172 / 501540	Workers' Compensation	1,500
174 / 501570	Pension	5,600
175 / 501590	Life Insurance Program	770
176 / 501610	Health Insurance	15,000
177 / 501640	Dental Insurance Plan	850
178 / 501660	Unemployment Compensation	1,500
179 / 501690	Vision Care Insurance	850
190 / 501970	Transportation and Other Travel Expenses for Employees	333
260 / 520830	Professional and Managerial Services	6,667
350 / 530600	Office Supplies	5,023
OPERATING FUNDS		**$105,478**

755 PUBLIC HEALTH WEST NILE VIRUS RESPONSE
FUNDING PERIOD: 4/08-3/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
21	1.0	77,100
18	1.0	58,329
	2.0	$135,429
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	2.0	$135,429

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
2034 Sanitarian V	21	1.0	77,100
2031 Sanitarian III	18	1.0	58,329
		2.0	$135,429
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		2.0	$135,429

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	135,429
170 / 501510	Mandatory Medicare Costs	1,964
172 / 501540	Workers' Compensation	2,032
174 / 501570	Pension	11,512
175 / 501590	Life Insurance Program	472
176 / 501610	Health Insurance	29,778
177 / 501640	Dental Insurance Plan	924
178 / 501660	Unemployment Compensation	2,032
179 / 501690	Vision Care Insurance	275
186 / 501860	Training Programs for Staff Personnel	24,650
190 / 501970	Transportation and Other Travel Expenses for Employees	10,000
225 / 520260	Postage	1,500
240 / 520490	Printing and Publishing	5,000
260 / 520830	Professional and Managerial Services	265,922
350 / 530600	Office Supplies	1,384
360 / 530790	Medical, Dental, and Laboratory and Supplies	43,010
883 / 580260	Cook County Administration	59,543
OPERATING FUNDS		**$595,427**

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

847 STROGER HOSPITAL HEMOPHILIA TREATMENT
FUNDING PERIOD: 6/07-9/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
818 / 580033	Reimbursement to Designated Fund	51,033
OPERATING FUNDS		**$51,033**

903 PUBLIC HEALTH BIOTERRORISM AND EMERGENCY PREPAREDNESS
FUNDING PERIOD: 8/08-7/09

PERSONAL SERVICES - SUMMARY BY GRADE

	RECOMMENDED	
GRADE	FTE POSITIONS	SALARIES
23	0.7	57,637
22	0.7	54,951
20	4.9	324,614
20	1.0	68,215
20	1.0	71,437
18	1.0	66,345
	9.3	$643,199
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	9.3	$643,199

PERSONAL SERVICES - SUMMARY OF POSITIONS

			RECOMMENDED	
JOB CODE AND TITLE		GRADE	FTE POSITIONS	SALARIES
596	Director of E.S.D.A.	23	0.7	57,637
4384	Program Coordinator-Emergency Preparedness/Public Health	22	0.7	54,951
4021	Public Health Emergency Response Coordinator	20	4.9	324,614
2114	Epidemiologist IV	20	1.0	68,215
2044	Public Health Educator IV	20	1.0	71,437
2117	Epidemiologist III	18	1.0	66,345
			9.3	$643,199
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			9.3	$643,199

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	643,199
170 / 501510	Mandatory Medicare Costs	9,326
172 / 501540	Workers' Compensation	9,648
174 / 501570	Pension	54,672
175 / 501590	Life Insurance Program	2,234
176 / 501610	Health Insurance	88,163
177 / 501640	Dental Insurance Plan	2,904
178 / 501660	Unemployment Compensation	9,648
179 / 501690	Vision Care Insurance	1,128
186 / 501860	Training Programs for Staff Personnel	15,000
190 / 501970	Transportation and Other Travel Expenses for Employees	30,000
220 / 520150	Communication Services	50,000
240 / 520490	Printing and Publishing	40,000
260 / 520830	Professional and Managerial Services	283,093
444 / 540250	Maintenance and Repair of Automotive Equipment	50,000
818 / 580033	Reimbursement to Designated Fund	49,983
883 / 580260	Cook County Administration	148,978
OPERATING FUNDS		**$1,487,976**

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

920 PUBLIC HEALTH CITIES READINESS INITIATIVE
FUNDING PERIOD: 8/08-7/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
20	0.6	36,954
18	0.6	32,152
	1.2	$69,106
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.2	$69,106

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
2114	Epidemiologist IV	20	0.6	36,954
2117	Epidemiologist III	18	0.6	32,152
			1.2	$69,106
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			1.2	$69,106

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	69,106
170 / 501510	Mandatory Medicare Costs	1,002
172 / 501540	Workers' Compensation	1,037
174 / 501570	Pension	5,874
175 / 501590	Life Insurance Program	253
176 / 501610	Health Insurance	17,422
177 / 501640	Dental Insurance Plan	617
178 / 501660	Unemployment Compensation	1,037
179 / 501690	Vision Care Insurance	310
190 / 501970	Transportation and Other Travel Expenses for Employees	3,000
260 / 520830	Professional and Managerial Services	171,338
883 / 580260	Cook County Administration	30,100
OPERATING FUNDS		**$301,096**

931 STROGER HOSPITAL BLACK LUNG
FUNDING PERIOD: 7/07-6/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
18	1.0	59,401
16	1.0	54,729
	2.0	$114,130
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	2.0	$114,130

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1985	Respiratory Therapy Supervisor	18	1.0	59,401
48	Administrative Assistant III	16	1.0	54,729
			2.0	$114,130
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			2.0	$114,130

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	114,130
170 / 501510	Mandatory Medicare Costs	862
172 / 501540	Workers' Compensation	1,712
174 / 501570	Pension	9,701
175 / 501590	Life Insurance Program	417
176 / 501610	Health Insurance	20,645
177 / 501640	Dental Insurance Plan	449
178 / 501660	Unemployment Compensation	1,712
179 / 501690	Vision Care Insurance	190
183 / 501770	Seminars for Professional Employees	3,000
185 / 501810	Professional and Technical Membership Fees	1,375
310 / 530010	Food Supplies	800
350 / 530600	Office Supplies	2,305
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	2,000
360 / 530790	Medical, Dental, and Laboratory and Supplies	5,000
540 / 560430	Medical, Dental and Laboratory Equipment	14,093
818 / 580033	Reimbursement to Designated Fund	74,324
OPERATING FUNDS		**$252,715**

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

935 PUBLIC HEALTH TOBACCO-FREE COMMUNITIES
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
24	1.0	84,503
20	1.0	58,164
17	1.0	54,454
16	2.0	94,161
16	1.0	58,235
14	1.0	56,406
	7.0	$405,923
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	7.0	$405,923

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
28	Program Manager	24	1.0	84,503
2024	Public Health Educator III	20	1.0	58,164
2023	Public Health Educator II	17	1.0	54,454
4091	Public Health Educator Senior	16	2.0	94,161
2119	Epidemiologist II	16	1.0	58,235
2120	Epidemiologist I	14	1.0	56,406
			7.0	$405,923
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			7.0	$405,923

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	405,923
170 / 501510	Mandatory Medicare Costs	5,886
172 / 501540	Workers' Compensation	6,089
174 / 501570	Pension	34,503
175 / 501590	Life Insurance Program	1,408
176 / 501610	Health Insurance	77,450
177 / 501640	Dental Insurance Plan	1,259
178 / 501660	Unemployment Compensation	6,089
179 / 501690	Vision Care Insurance	493
186 / 501860	Training Programs for Staff Personnel	2,500
190 / 501970	Transportation and Other Travel Expenses for Employees	10,000
260 / 520830	Professional and Managerial Services	55,576
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	4,000
818 / 580033	Reimbursement to Designated Fund	65,000
883 / 580260	Cook County Administration	75,131
OPERATING FUNDS		**$751,307**

946 STROGER HOSPITAL IL DEPARTMENT OF HEALTH SERVICES
FUNDING PERIOD: 7/07-6/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
FB	1.0	80,112
CD	1.0	28,351
22	1.0	68,629
20	1.0	71,932
20	1.0	65,524
16	1.0	53,403
15	4.0	195,132
13	2.0	84,430
12	1.0	41,514
11	1.0	38,754
11	1.0	34,764
11	3.0	112,539
09	1.0	32,548
09	1.0	32,875
	20.0	$940,507
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	20.0	$940,507

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1942	Clinical Nurse II	FB	1.0	80,112
1961	Attendant Patient Care	CD	1.0	28,351
1816	Physician Assistant I	22	1.0	68,629
51	Administrative Assistant V	20	1.0	71,932
2024	Public Health Educator III	20	1.0	65,524
2137	Dietitian II	16	1.0	53,403
2112	Nutritionist I	15	4.0	195,132
2135	Dietary Technician	13	2.0	84,430
46	Administrative Assistant I	12	1.0	41,514
907	Clerk V	11	1.0	38,754
907	Clerk V	11	1.0	34,764
907	Clerk V	11	3.0	112,539
939	Typist II	09	1.0	32,548
906	Clerk IV	09	1.0	32,875
			20.0	$940,507
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			20.0	$940,507

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	940,507
170 / 501510	Mandatory Medicare Costs	13,638
172 / 501540	Workers' Compensation	14,107
174 / 501570	Pension	79,944
175 / 501590	Life Insurance Program	3,216
176 / 501610	Health Insurance	195,700

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

946 STROGER HOSPITAL IL DEPARTMENT OF HEALTH SERVICES
FUNDING PERIOD: 7/07-6/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
177 / 501640	Dental Insurance Plan	5,598
178 / 501660	Unemployment Compensation	14,107
179 / 501690	Vision Care Insurance	3,058
818 / 580033	Reimbursement to Designated Fund	(78,175)
OPERATING FUNDS		**$1,191,700**

948 PUBLIC HEALTH GENETICS
FUNDING PERIOD: 7/07-6/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
818 / 580033	Reimbursement to Designated Fund	65,250
883 / 580260	Cook County Administration	7,250
OPERATING FUNDS		**$72,500**

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

949 STROGER HOSPITAL REGIONAL PERINATAL PROGRAM

FUNDING PERIOD: 7/07-6/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
11	1.0	37,600
	1.0	$37,600
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.0	$37,600

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
935 Stenographer IV	11	1.0	37,600
		1.0	$37,600
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		1.0	$37,600

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	37,600
170 / 501510	Mandatory Medicare Costs	545
172 / 501540	Workers' Compensation	564
174 / 501570	Pension	3,196
175 / 501590	Life Insurance Program	132
176 / 501610	Health Insurance	6,129
177 / 501640	Dental Insurance Plan	119
178 / 501660	Unemployment Compensation	564
179 / 501690	Vision Care Insurance	71
883 / 580260	Cook County Administration	400
OPERATING FUNDS		**$49,320**

950 PUBLIC HEALTH CHILDHOOD LEAD POISONING PREVENTION

FUNDING PERIOD: 7/08-6/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
818 / 580033	Reimbursement to Designated Fund	117,540
883 / 580260	Cook County Administration	13,060
OPERATING FUNDS		**$130,600**

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

962 PUBLIC HEALTH PROSTATE CANCER AWARENESS
FUNDING PERIOD: 4/08-10/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
260 / 520830	Professional and Managerial Services	43,000
883 / 580260	Cook County Administration	7,000
OPERATING FUNDS		**$50,000**

969 PUBLIC HEALTH VISION, HEARING AND SCREENING
FUNDING PERIOD: 7/07-6/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
818 / 580033	Reimbursement to Designated Fund	50,400
883 / 580260	Cook County Administration	5,600
OPERATING FUNDS		**$56,000**

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

974 PUBLIC HEALTH IL DEPARTMENT OF HUMAN SERVICES
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
PN1	1.0	43,854
FB	1.0	91,213
FB	1.0	91,213
FB	2.0	177,859
18	1.0	62,879
18	1.0	64,696
16	1.0	55,277
16	1.0	61,728
15	1.0	58,654
15	15.0	781,042
13	2.0	94,857
11	3.0	135,126
11	2.0	82,664
11	1.0	29,519
10	16.0	576,525
10	2.0	82,646
10	3.0	63,123
10	4.0	135,852
09	15.0	425,968
09	5.0	158,954
	78.0	$3,273,649
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	78.0	$3,273,649

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1965	Licensed Practical Nurse I	PN1	1.0	43,854
1971	Public Health Nurse I	FB	1.0	91,213
1971	Public Health Nurse I	FB	1.0	91,213
1971	Public Health Nurse I	FB	2.0	177,859
2181	Nutritionist III	18	1.0	62,879
1515	Caseworker V	18	1.0	64,696
1513	Caseworker III	16	1.0	55,277
1513	Caseworker III	16	1.0	61,728
2022	Public Health Educator I	15	1.0	58,654
2112	Nutritionist I	15	15.0	781,042
2135	Dietary Technician	13	2.0	94,857
4082	Health Advocate (Public Health)	11	3.0	135,126
4082	Health Advocate (Public Health)	11	2.0	82,664
4082	Health Advocate (Public Health)	11	1.0	29,519
2096	Health Advocate	10	16.0	576,525
2096	Health Advocate	10	2.0	82,646
4080	Clerk IV (Public Health)	10	3.0	63,123
4080	Clerk IV (Public Health)	10	4.0	135,852
906	Clerk IV	09	15.0	425,968
906	Clerk IV	09	5.0	158,954

974 PUBLIC HEALTH IL DEPARTMENT OF HUMAN SERVICES
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
		78.0	$3,273,649
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		78.0	$3,273,649

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	3,273,649
119 / 501190	Scheduled Salary Adjustment	337,629
124 / 501250	Employee Health Insurance Allotment	3,200
170 / 501510	Mandatory Medicare Costs	52,364
172 / 501540	Workers' Compensation	54,169
174 / 501570	Pension	306,961
175 / 501590	Life Insurance Program	12,418
176 / 501610	Health Insurance	912,000
177 / 501640	Dental Insurance Plan	91,200
178 / 501660	Unemployment Compensation	54,169
179 / 501690	Vision Care Insurance	45,600
190 / 501970	Transportation and Other Travel Expenses for Employees	44,600
217 / 520100	Transportation for Specific Activities and Purposes	15,800
260 / 520830	Professional and Managerial Services	21,457
265 / 520980	Independent Financial Audit	14,000
278 / 521200	Laboratory Related Services	260,100
310 / 530010	Food Supplies	100
360 / 530790	Medical, Dental, and Laboratory and Supplies	260,100
818 / 580033	Reimbursement to Designated Fund	334,285
819 / 580420	Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund	2,156,940
883 / 580260	Cook County Administration	571,428
OPERATING FUNDS		**$8,822,169**

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

975 PUBLIC HEALTH IDPH HEALTH SERVICES
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
22	1.0	75,751
18	2.0	134,213
17	1.0	61,230
16	2.0	108,491
16	2.0	106,074
16	1.0	57,368
16	1.0	64,999
15	4.0	217,883
15	8.0	364,336
15	3.0	159,846
14	1.0	46,643
14	4.0	177,437
13	1.0	54,224
13	1.0	40,211
12	1.0	
10	2.0	81,706
09	7.0	25,688
09	1.0	26,884
	43.0	$1,802,984
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	43.0	$1,802,984

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
95	Program Coordinator	22	1.0	75,751
2031	Sanitarian III	18	2.0	134,213
4876	Sanitarian II	17	1.0	61,230
2119	Epidemiologist II	16	2.0	108,491
48	Administrative Assistant III	16	2.0	106,074
2028	Sanitarian II	16	1.0	57,368
2119	Epidemiologist II	16	1.0	64,999
2027	Sanitarian I	15	4.0	217,883
2027	Sanitarian I	15	8.0	364,336
4110	Epidemiologist, Senior	15	3.0	159,846
47	Administrative Assistant II	14	1.0	46,643
2120	Epidemiologist I	14	4.0	177,437
142	Accountant II	13	1.0	54,224
919	Business Office Supervisor	13	1.0	40,211
46	Administrative Assistant I	12	1.0	
2096	Health Advocate	10	2.0	81,706
906	Clerk IV	09	7.0	25,688
906	Clerk IV	09	1.0	26,884
			43.0	$1,802,984
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			43.0	$1,802,984

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

** Pending Renewal*

975 PUBLIC HEALTH IDPH HEALTH SERVICES
FUNDING PERIOD: 7/08-6/09

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	1,802,984
120 / 501210	Overtime Compensation	65,000
170 / 501510	Mandatory Medicare Costs	26,144
172 / 501540	Workers' Compensation	27,045
174 / 501570	Pension	153,254
175 / 501590	Life Insurance Program	6,260
176 / 501610	Health Insurance	384,000
177 / 501640	Dental Insurance Plan	42,000
178 / 501660	Unemployment Compensation	27,048
179 / 501690	Vision Care Insurance	21,000
182 / 501750	Employee Tuition Refund	10,000
183 / 501770	Seminars for Professional Employees	12,500
185 / 501810	Professional and Technical Membership Fees	5,000
190 / 501970	Transportation and Other Travel Expenses for Employees	67,000
215 / 520050	Scavenger Services	5,000
225 / 520260	Postage	20,000
240 / 520490	Printing and Publishing	10,000
246 / 520650	Imaging of Records	50,000
260 / 520830	Professional and Managerial Services	150,000
265 / 520980	Independent Financial Audit	15,000
278 / 521200	Laboratory Related Services	150,000
350 / 530600	Office Supplies	125,000
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	2,000
355 / 530700	Photographic and Reproduction Supplies	10,000
360 / 530790	Medical, Dental, and Laboratory and Supplies	125,000
361 / 530910	Pharmaceutical Supplies	29,556
388 / 531650	Computer Operation Supplies	10,000
429 / 540090	Utilities	10,000
430 / 540110	Moving Expenses & Minor Remodeling of County Facilities	20,000
440 / 540130	Maintenance and Repair of Office Equipment	5,000
441 / 540170	Maintenance and Repair of Data Processing Equipment and Software	10,000
442 / 540200	Maintenance and Repair of Medical, Dental and Laboratory Equipment	10,000
444 / 540250	Maintenance and Repair of Automotive Equipment	10,000
445 / 540290	Operation of Automotive Equipment	10,000
450 / 540350	Maintenance and Repair of Plant Equipment	20,000
461 / 540370	Maintenance of Facilities	10,000
579 / 560450	Computer Equipment	50,000
630 / 550010	Rental of Office Equipment	30,000
660 / 550130	Rental of Facilities	200,000
818 / 580033	Reimbursement to Designated Fund	275,679
883 / 580260	Cook County Administration	445,341
OPERATING FUNDS		**$4,456,811**

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

977 PUBLIC HEALTH IMMUNIZATION INITIATIVE
FUNDING PERIOD: 1/08-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
15	1.0	47,481
14	1.0	40,102
	2.0	$87,583
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	2.0	$87,583

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
4110	Epidemiologist, Senior	15	1.0	47,481
2120	Epidemiologist I	14	1.0	40,102
			2.0	$87,583
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			2.0	$87,583

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	87,583
170 / 501510	Mandatory Medicare Costs	1,270
172 / 501540	Workers' Compensation	1,314
174 / 501570	Pension	7,445
175 / 501590	Life Insurance Program	305
176 / 501610	Health Insurance	13,140
177 / 501640	Dental Insurance Plan	949
178 / 501660	Unemployment Compensation	1,314
179 / 501690	Vision Care Insurance	190
186 / 501860	Training Programs for Staff Personnel	1,000
190 / 501970	Transportation and Other Travel Expenses for Employees	5,000
818 / 580033	Reimbursement to Designated Fund	24,490
883 / 580260	Cook County Administration	16,000
OPERATING FUNDS		**$160,000**

980 PUBLIC HEALTH FEDERAL SOURCE AIDS HEALTH SERVICES
FUNDING PERIOD: 7/07-6/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
818 / 580033	Reimbursement to Designated Fund	63,312
883 / 580260	Cook County Administration	7,034
OPERATING FUNDS		**$70,346**

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

983 PUBLIC HEALTH SEXUALLY TRANSMITTED DISEASES
FUNDING PERIOD: 1/08-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
14	2.0	88,250
	2.0	$88,250
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	2.0	$88,250

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
2120 Epidemiologist I	14	2.0	88,250
		2.0	$88,250
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		2.0	$88,250

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	88,250
170 / 501510	Mandatory Medicare Costs	1,280
172 / 501540	Workers' Compensation	1,324
174 / 501570	Pension	7,501
175 / 501590	Life Insurance Program	309
176 / 501610	Health Insurance	11,945
177 / 501640	Dental Insurance Plan	339
178 / 501660	Unemployment Compensation	1,324
179 / 501690	Vision Care Insurance	190
190 / 501970	Transportation and Other Travel Expenses for Employees	3,000
819 / 580420	Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund	(8,956)
883 / 580260	Cook County Administration	9,894
OPERATING FUNDS		**$116,400**

984 PUBLIC HEALTH REGIONAL HIV PREVENTION
FUNDING PERIOD: 1/08-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
20	1.0	66,902
17	1.0	45,082
16	1.0	54,366
15	1.0	55,336
15	1.7	52,112
12	1.0	33,123
	6.7	$306,921
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	6.7	$306,921

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
2114 Epidemiologist IV	20	1.0	66,902
2023 Public Health Educator II	17	1.0	45,082
2119 Epidemiologist II	16	1.0	54,366
4110 Epidemiologist, Senior	15	1.0	55,336
2022 Public Health Educator I	15	1.7	52,112
46 Administrative Assistant I	12	1.0	33,123
		6.7	$306,921
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		6.7	$306,921

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	306,921
170 / 501510	Mandatory Medicare Costs	4,450
172 / 501540	Workers' Compensation	4,603
174 / 501570	Pension	26,086
175 / 501590	Life Insurance Program	1,061
176 / 501610	Health Insurance	31,871
177 / 501640	Dental Insurance Plan	2,016
178 / 501660	Unemployment Compensation	4,603
179 / 501690	Vision Care Insurance	451
190 / 501970	Transportation and Other Travel Expenses for Employees	6,650
260 / 520830	Professional and Managerial Services	853,680
350 / 530600	Office Supplies	1,050
818 / 580033	Reimbursement to Designated Fund	16,567
819 / 580420	Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund	(9,818)
883 / 580260	Cook County Administration	107,810
OPERATING FUNDS		**$1,358,001**

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

992 PUBLIC HEALTH HUD HEALTHY HOMES
FUNDING PERIOD: 11/06-10/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
15	1.0	54,250
	1.0	$54,250
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.0	$54,250

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
2022 Public Health Educator I	15	1.0	54,250
		1.0	$54,250
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		1.0	$54,250

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	54,250
119 / 501190	Scheduled Salary Adjustment	37,008
170 / 501510	Mandatory Medicare Costs	787
172 / 501540	Workers' Compensation	814
174 / 501570	Pension	4,611
175 / 501590	Life Insurance Program	198
176 / 501610	Health Insurance	6,604
177 / 501640	Dental Insurance Plan	119
178 / 501660	Unemployment Compensation	814
179 / 501690	Vision Care Insurance	70
186 / 501860	Training Programs for Staff Personnel	3,600
190 / 501970	Transportation and Other Travel Expenses for Employees	29,189
240 / 520490	Printing and Publishing	4,500
260 / 520830	Professional and Managerial Services	541,669
883 / 580260	Cook County Administration	76,026
OPERATING FUNDS		**$760,259**

994 PUBLIC HEALTH SYPHILIS ELIMINATION
FUNDING PERIOD: 1/08-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
16	2.0	84,434
	2.0	$84,434
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	2.0	$84,434

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
2119 Epidemiologist II	16	2.0	84,434
		2.0	$84,434
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		2.0	$84,434

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	84,434
170 / 501510	Mandatory Medicare Costs	1,224
172 / 501540	Workers' Compensation	1,267
174 / 501570	Pension	7,177
175 / 501590	Life Insurance Program	295
176 / 501610	Health Insurance	13,825
177 / 501640	Dental Insurance Plan	339
178 / 501660	Unemployment Compensation	1,267
179 / 501690	Vision Care Insurance	190
186 / 501860	Training Programs for Staff Personnel	3,000
190 / 501970	Transportation and Other Travel Expenses for Employees	4,000
220 / 520150	Communication Services	2,100
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	4,964
360 / 530790	Medical, Dental, and Laboratory and Supplies	1,587
883 / 580260	Cook County Administration	10,682
OPERATING FUNDS		**$136,351**

** Pending Renewal*

COOK COUNTY HEALTH AND HOSPITALS SYSTEM - GRANTS

995 PUBLIC HEALTH POTABLE WATER SUPPLY PROGRAM

FUNDING PERIOD: 10/07-9/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
818 / 580033	Reimbursement to Designated Fund	30,115
883 / 580260	Cook County Administration	4,910
OPERATING FUNDS		**$35,025**

997 PUBLIC HEALTH BREAST AND CERVICAL CANCER EARLY DETECTION

FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

	RECOMMENDED	
GRADE	FTE POSITIONS	SALARIES
FB	1.0	65,348
13	0.5	19,407
12	0.5	21,839
09	2.0	69,081
	4.0	$175,675
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	4.0	$175,675

PERSONAL SERVICES - SUMMARY OF POSITIONS

			RECOMMENDED	
JOB CODE AND TITLE		GRADE	FTE POSITIONS	SALARIES
1971	Public Health Nurse I	FB	1.0	65,348
936	Stenographer V	13	0.5	19,407
46	Administrative Assistant I	12	0.5	21,839
906	Clerk IV	09	2.0	69,081
			4.0	$175,675
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			4.0	$175,675

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	175,675
170 / 501510	Mandatory Medicare Costs	2,548
172 / 501540	Workers' Compensation	2,635
174 / 501570	Pension	14,932
175 / 501590	Life Insurance Program	611
176 / 501610	Health Insurance	48,000
177 / 501640	Dental Insurance Plan	4,800
178 / 501660	Unemployment Compensation	2,635
179 / 501690	Vision Care Insurance	2,400
190 / 501970	Transportation and Other Travel Expenses for Employees	1,500
260 / 520830	Professional and Managerial Services	209,375
818 / 580033	Reimbursement to Designated Fund	54,698
883 / 580260	Cook County Administration	14,726
OPERATING FUNDS		**$534,535**

** Pending Renewal*

BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT - GRANTS

772 PLANNING AND DEVELOPMENT HOME INVESTMENT PARTNERSHIP

FUNDING PERIOD: 10/07-9/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
24	1.0	91,001
22	1.0	64,151
21	1.0	53,773
20	1.0	73,579
20	1.0	48,018
18	1.0	51,034
18	2.0	112,130
16	1.0	50,080
16	2.0	92,980
	11.0	$636,746
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	11.0	$636,746

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
28	Program Manager	24	1.0	91,001
294	Administrative Analyst IV	22	1.0	64,151
175	Planner V	21	1.0	53,773
170	Planner IV	20	1.0	73,579
1112	Systems Analyst III	20	1.0	48,018
50	Administrative Assistant IV	18	1.0	51,034
176	Planner III	18	2.0	112,130
48	Administrative Assistant III	16	1.0	50,080
177	Planner II	16	2.0	92,980
			11.0	$636,746
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			11.0	$636,746

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	636,746
115 / 501170	Appropriation Adjustment for Personal Services	2,530
170 / 501510	Mandatory Medicare Costs	10,000
172 / 501540	Workers' Compensation	6,000
174 / 501570	Pension	65,000
175 / 501590	Life Insurance Program	2,000
176 / 501610	Health Insurance	75,000
177 / 501640	Dental Insurance Plan	2,000
178 / 501660	Unemployment Compensation	5,000
179 / 501690	Vision Care Insurance	1,600
183 / 501770	Seminars for Professional Employees	7,200
185 / 501810	Professional and Technical Membership Fees	5,000
186 / 501860	Training Programs for Staff Personnel	1,500
190 / 501970	Transportation and Other Travel Expenses for Employees	7,500
225 / 520260	Postage	4,000

** Pending Renewal*

772 PLANNING AND DEVELOPMENT HOME INVESTMENT PARTNERSHIP

FUNDING PERIOD: 10/07-9/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
228 / 520280	Delivery Services	1,500
240 / 520490	Printing and Publishing	1,000
245 / 520610	Advertising For Specific Purposes	16,000
260 / 520830	Professional and Managerial Services	20,000
268 / 521030	Court Reporting, Stenographic, Transcribing, or Interpreter Services	5,000
292 / 521270	Revolving Fund Not Otherwise Classified	2,062,241
298 / 521310	Special or Cooperative Programs	5,296,349
350 / 530600	Office Supplies	7,000
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	3,000
355 / 530700	Photographic and Reproduction Supplies	3,000
388 / 531650	Computer Operation Supplies	8,000
440 / 540130	Maintenance and Repair of Office Equipment	2,000
441 / 540170	Maintenance and Repair of Data Processing Equipment and Software	5,000
630 / 550010	Rental of Office Equipment	7,000
OPERATING FUNDS		**$8,268,166**

BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT - GRANTS

941 PLANNING & DEVELOPMENT EMERGENCY SHELTER

FUNDING PERIOD: 10/07-9/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE	RECOMMENDED
847 / 580160 Grant Disbursements	449,148
OPERATING FUNDS	**$449,148**

942 PLANNING & DEVELOPMENT COMMUNITY DEVELOPMENT BLOCK

FUNDING PERIOD: 10/07-9/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
23	1.0	71,393
23	1.0	87,479
22	1.0	83,322
22	1.0	84,157
22	1.0	83,323
21	1.0	75,975
21	2.0	138,276
20	1.0	53,882
20	1.0	69,827
20	4.0	260,625
19	1.0	62,052
19	1.0	63,612
18	1.0	44,735
18	4.0	225,161
18	1.0	60,047
17	1.0	52,934
16	3.0	143,871
16	2.0	88,997
14	2.0	77,680
13	1.0	40,588
	31.0	$1,867,936
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	31.0	$1,867,936

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
4696	Special Assistant to Department Head/Attorney	23	1.0	71,393
1719	Grant Coordinator	23	1.0	87,479
802	Assistant Grants Coordinator	22	1.0	83,322
1135	Project Leader- Data Systems	22	1.0	84,157
253	Business Manager III	22	1.0	83,323
111	Director of Financial Control II	21	1.0	75,975
175	Planner V	21	2.0	138,276
51	Administrative Assistant V	20	1.0	53,882
1112	Systems Analyst III	20	1.0	69,827
170	Planner IV	20	4.0	260,625
145	Accountant V	19	1.0	62,052
292	Administrative Analyst II	19	1.0	63,612
1850	Research Associate	18	1.0	44,735
176	Planner III	18	4.0	225,161
50	Administrative Assistant IV	18	1.0	60,047
144	Accountant IV	17	1.0	52,934
48	Administrative Assistant III	16	3.0	143,871
177	Planner II	16	2.0	88,997
47	Administrative Assistant II	14	2.0	77,680
936	Stenographer V	13	1.0	40,588

** Pending Renewal*

BUREAU OF CAPITAL, PLANNING, AND FACILITIES MANAGEMENT - GRANTS

942 PLANNING & DEVELOPMENT COMMUNITY DEVELOPMENT BLOCK

FUNDING PERIOD: 10/07-9/08*

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
		31.0	$1,867,936
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		31.0	$1,867,936

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	1,867,936
115 / 501170	Appropriation Adjustment for Personal Services	12,387
119 / 501190	Scheduled Salary Adjustment	8,520
170 / 501510	Mandatory Medicare Costs	25,588
172 / 501540	Workers' Compensation	25,000
174 / 501570	Pension	159,000
175 / 501590	Life Insurance Program	7,260
176 / 501610	Health Insurance	251,716
177 / 501640	Dental Insurance Plan	8,144
178 / 501660	Unemployment Compensation	25,000
179 / 501690	Vision Care Insurance	4,259
185 / 501810	Professional and Technical Membership Fees	7,500
190 / 501970	Transportation and Other Travel Expenses for Employees	20,000
245 / 520610	Advertising For Specific Purposes	6,354
260 / 520830	Professional and Managerial Services	125,000
268 / 521030	Court Reporting, Stenographic, Transcribing, or Interpreter Services	20,000
292 / 521270	Revolving Fund Not Otherwise Classified	820,136
350 / 530600	Office Supplies	10,000
388 / 531650	Computer Operation Supplies	5,000
441 / 540170	Maintenance and Repair of Data Processing Equipment and Software	5,000
630 / 550010	Rental of Office Equipment	6,000
847 / 580160	Grant Disbursements	8,363,544
OPERATING FUNDS		**$11,783,344**

981 ASSESSOR - MACARTHUR FOUNDATION

FUNDING PERIOD: 6/08-5/11

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
186 / 501860	Training Programs for Staff Personnel	5,760
225 / 520260	Postage	2,100
240 / 520490	Printing and Publishing	3,120
260 / 520830	Professional and Managerial Services	50,014
388 / 531650	Computer Operation Supplies	12,006
OPERATING FUNDS		**$73,000**

** Pending Renewal*

CHIEF JUDGE - GRANTS

620 CHIEF JUDGE ACCESS AND VISITATION
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
19	1.0	64,616
	1.0	$64,616
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.0	$64,616

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1542 Conciliation Counselor	19	1.0	64,616
		1.0	$64,616
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		1.0	$64,616

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	64,616
130 / 501320	Salaries and Wages of Extra Employees	44,980
170 / 501510	Mandatory Medicare Costs	1,589
172 / 501540	Workers' Compensation	969
174 / 501570	Pension	9,316
175 / 501590	Life Insurance Program	237
176 / 501610	Health Insurance	10,021
177 / 501640	Dental Insurance Plan	616
178 / 501660	Unemployment Compensation	969
179 / 501690	Vision Care Insurance	120
OPERATING FUNDS		**$133,433**

683 ADULT PROBATION MENTAL HEALTH
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
PSB	2.0	115,905
PSB	1.0	64,389
	3.0	$180,294
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	3.0	$180,294

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1568 Adult Probation Officer (Intensive Supervision - PSB)	PSB	2.0	115,905
1567 Adult Probation Officer - PSB	PSB	1.0	64,389
		3.0	$180,294
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		3.0	$180,294

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	180,294
119 / 501190	Scheduled Salary Adjustment	1,938
170 / 501510	Mandatory Medicare Costs	2,642
172 / 501540	Workers' Compensation	2,733
174 / 501570	Pension	15,490
175 / 501590	Life Insurance Program	670
176 / 501610	Health Insurance	32,675
177 / 501640	Dental Insurance Plan	862
178 / 501660	Unemployment Compensation	2,733
179 / 501690	Vision Care Insurance	345
350 / 530600	Office Supplies	1,500
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	4,403
OPERATING FUNDS		**$246,285**

** Pending Renewal*

CHIEF JUDGE - GRANTS

684 CHIEF JUDGE MENTAL HEALTH COURT EXPANSION
FUNDING PERIOD: 10/07-9/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
186 / 501860	Training Programs for Staff Personnel	12,000
190 / 501970	Transportation and Other Travel Expenses for Employees	11,260
260 / 520830	Professional and Managerial Services	176,740
OPERATING FUNDS		**$200,000**

687 CHIEF JUDGE VIOLENT CRIME VICTIMS
FUNDING PERIOD: 7/08-6/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
818 / 580033	Reimbursement to Designated Fund	25,000
OPERATING FUNDS		**$25,000**

** Pending Renewal*

CHIEF JUDGE - GRANTS

778 CHIEF JUDGE EXPEDITED CHILD SUPPORT
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
24	1.0	101,317
21	8.0	641,884
15	1.0	59,844
13	2.0	92,857
11	8.0	296,042
	20.0	$1,191,944
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	20.0	$1,191,944

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
503	Legal Services Administrator	24	1.0	101,317
1827	Hearing Officer	21	8.0	641,884
4651	Court Interpreter	15	1.0	59,844
936	Stenographer V	13	2.0	92,857
907	Clerk V	11	8.0	296,042
			20.0	$1,191,944
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			20.0	$1,191,944

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	1,191,944
170 / 501510	Mandatory Medicare Costs	17,283
172 / 501540	Workers' Compensation	17,879
174 / 501570	Pension	101,315
175 / 501590	Life Insurance Program	6,500
176 / 501610	Health Insurance	200,500
177 / 501640	Dental Insurance Plan	8,000
178 / 501660	Unemployment Compensation	17,879
179 / 501690	Vision Care Insurance	5,000
183 / 501770	Seminars for Professional Employees	1,000
185 / 501810	Professional and Technical Membership Fees	250
186 / 501860	Training Programs for Staff Personnel	1,000
190 / 501970	Transportation and Other Travel Expenses for Employees	4,000
220 / 520150	Communication Services	1,000
225 / 520260	Postage	200
228 / 520280	Delivery Services	150
240 / 520490	Printing and Publishing	832
260 / 520830	Professional and Managerial Services	2,500
350 / 530600	Office Supplies	12,000
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	6,500
355 / 530700	Photographic and Reproduction Supplies	13,500
388 / 531650	Computer Operation Supplies	5,000
440 / 540130	Maintenance and Repair of Office Equipment	2,500

** Pending Renewal*

778 CHIEF JUDGE EXPEDITED CHILD SUPPORT
FUNDING PERIOD: 7/08-6/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
530 / 560510	Office Furnishings and Equipment	5,000
579 / 560450	Computer Equipment	6,000
583 / 565310	Alterations and Remodeling by the Department of Facilities Management	5,000
630 / 550010	Rental of Office Equipment	18,000
883 / 580260	Cook County Administration	134,535
OPERATING FUNDS		**$1,785,267**

CHIEF JUDGE - GRANTS

798 CHIEF JUDGE VIOLENCE PREVENTION
FUNDING PERIOD: 12/07-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
20	1.0	55,500
	1.0	$55,500
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.0	$55,500

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
51	Administrative Assistant V	20	1.0	55,500
			1.0	$55,500
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			1.0	$55,500

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	55,500
170 / 501510	Mandatory Medicare Costs	805
172 / 501540	Workers' Compensation	833
174 / 501570	Pension	4,718
175 / 501590	Life Insurance Program	195
176 / 501610	Health Insurance	6,129
177 / 501640	Dental Insurance Plan	333
178 / 501660	Unemployment Compensation	833
179 / 501690	Vision Care Insurance	71
186 / 501860	Training Programs for Staff Personnel	38,512
190 / 501970	Transportation and Other Travel Expenses for Employees	3,500
883 / 580260	Cook County Administration	5,571
OPERATING FUNDS		**$117,000**

820 CHIEF JUDGE JUVENILE DETENTION INITIATIVE
FUNDING PERIOD: 1/08-12/08*

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
186 / 501860	Training Programs for Staff Personnel	20,000
190 / 501970	Transportation and Other Travel Expenses for Employees	13,000
240 / 520490	Printing and Publishing	10,000
260 / 520830	Professional and Managerial Services	243,001
350 / 530600	Office Supplies	45,716
OPERATING FUNDS		**$331,717**

** Pending Renewal*

CHIEF JUDGE - GRANTS

823 ADULT PROBATION SERVICES FOR FEMALE OFFENDERS
FUNDING PERIOD: 10/08-9/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
260 / 520830	Professional and Managerial Services	218,944
OPERATING FUNDS		**$218,944**

825 CHIEF JUDGE FEMALE DUI OFFENDERS
FUNDING PERIOD: 4/08-3/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
190 / 501970	Transportation and Other Travel Expenses for Employees	3,391
260 / 520830	Professional and Managerial Services	88,109
350 / 530600	Office Supplies	753
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	1,080
OPERATING FUNDS		**$93,333**

** Pending Renewal*

CHIEF JUDGE - GRANTS

827 CHIEF JUDGE PARTNER ABUSE INTERVENTION
FUNDING PERIOD: 7/08-6/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
260 / 520830	Professional and Managerial Services	37,800
OPERATING FUNDS		**$37,800**

839 CHIEF JUDGE COMMUNITY CIRCLE PROJECT
FUNDING PERIOD: 4/08-3/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
190 / 501970	Transportation and Other Travel Expenses for Employees	6,500
260 / 520830	Professional and Managerial Services	135,450
350 / 530600	Office Supplies	7,964
OPERATING FUNDS		**$149,914**

** Pending Renewal*

CLERK OF THE CIRCUIT COURT - GRANTS

779 CLERK OF THE CIRCUIT COURT CHILD SUPPORT ENFORCEMENT

FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
23	1.0	98,259
22	1.0	88,647
22	2.0	178,593
22	2.0	163,714
20	2.0	152,616
19	4.0	268,967
18	1.0	61,964
17	2.0	121,192
16	1.0	42,010
16	2.0	124,740
16	15.0	781,540
15	2.0	113,395
15	4.0	202,779
14	10.0	483,274
14	1.0	51,400
14	2.0	85,750
14	3.0	144,294
13	10.0	446,159
13	4.0	181,333
12	1.0	31,612
12	18.0	754,573
12	2.0	87,654
11	23.0	893,112
11	1.0	29,519
10	7.0	261,528
	121.0	$5,848,624
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	121.0	$5,848,624

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
537	Chief Deputy Clerk (Administrative Clerk)	23	1.0	98,259
294	Administrative Analyst IV	22	1.0	88,647
1108	Programmer IV	22	2.0	178,593
618	Legal Systems Analyst	22	2.0	163,714
51	Administrative Assistant V	20	2.0	152,616
145	Accountant V	19	4.0	268,967
50	Administrative Assistant IV	18	1.0	61,964
144	Accountant IV	17	2.0	121,192
507	Court Coordinator I	16	1.0	42,010
639	Investigator II	16	2.0	124,740
48	Administrative Assistant III	16	15.0	781,540
608	Court Clerk/Trainer	15	2.0	113,395
143	Accountant III	15	4.0	202,779
638	Investigator I	14	10.0	483,274
552	Court Clerk II	14	1.0	51,400
47	Administrative Assistant II	14	2.0	85,750

** Pending Renewal*

779 CLERK OF THE CIRCUIT COURT CHILD SUPPORT ENFORCEMENT

FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
174	Bookkeeper IV	14	3.0	144,294
142	Accountant II	13	10.0	446,159
551	Court Clerk I	13	4.0	181,333
228	Cashier III	12	1.0	31,612
46	Administrative Assistant I	12	18.0	754,573
637	Investigator Aide	12	2.0	87,654
907	Clerk V	11	23.0	893,112
935	Stenographer IV	11	1.0	29,519
4220	Clerk IV, Senior (Courts)	10	7.0	261,528
			121.0	$5,848,624
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			121.0	$5,848,624

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	5,848,624
115 / 501170	Appropriation Adjustment for Personal Services	(1,202,666)
119 / 501190	Scheduled Salary Adjustment	17,000
120 / 501210	Overtime Compensation	5,000
124 / 501250	Employee Health Insurance Allotment	6,000
170 / 501510	Mandatory Medicare Costs	81,431
172 / 501540	Workers' Compensation	84,239
174 / 501570	Pension	477,356
175 / 501590	Life Insurance Program	19,476
176 / 501610	Health Insurance	1,275,898
177 / 501640	Dental Insurance Plan	40,000
178 / 501660	Unemployment Compensation	84,239
179 / 501690	Vision Care Insurance	14,600
185 / 501810	Professional and Technical Membership Fees	300
190 / 501970	Transportation and Other Travel Expenses for Employees	500
220 / 520150	Communication Services	25,000
225 / 520260	Postage	500
240 / 520490	Printing and Publishing	500
350 / 530600	Office Supplies	5,000
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	100
388 / 531650	Computer Operation Supplies	250
410 / 540050	Electricity	30,000
440 / 540130	Maintenance and Repair of Office Equipment	6,000
530 / 560510	Office Furnishings and Equipment	250
570 / 560440	Telecommunications Equipment	250
630 / 550010	Rental of Office Equipment	500
660 / 550130	Rental of Facilities	785,944
883 / 580260	Cook County Administration	619,913
OPERATING FUNDS		**$8,226,204**

CLERK OF THE CIRCUIT COURT - GRANTS

832 CLERK OF THE CIRCUIT COURT DECLARATION OF INTENTION

FUNDING PERIOD: 12/07-11/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
14	2.0	71,126
	2.0	$71,126
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	2.0	$71,126

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
47	Administrative Assistant II	14	2.0	71,126
			2.0	$71,126
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			2.0	$71,126

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	71,126
170 / 501510	Mandatory Medicare Costs	1,031
172 / 501540	Workers' Compensation	1,067
174 / 501570	Pension	6,046
175 / 501590	Life Insurance Program	247
176 / 501610	Health Insurance	26,484
177 / 501640	Dental Insurance Plan	618
178 / 501660	Unemployment Compensation	1,067
179 / 501690	Vision Care Insurance	310
388 / 531650	Computer Operation Supplies	5,602
883 / 580260	Cook County Administration	12,622
OPERATING FUNDS		**$126,220**

644 SHERIFF HOLIDAY MOBILIZATION

FUNDING PERIOD: 10/08-9/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
818 / 580033	Reimbursement to Designated Fund	52,494
OPERATING FUNDS		**$52,494**

** Pending Renewal*

SHERIFF - GRANTS

645 SHERIFF SPEED ENFORCEMENT
FUNDING PERIOD: 10/08-9/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
818 / 580033	Reimbursement to Designated Fund	108,340
OPERATING FUNDS		**$108,340**

646 SHERIFF POST RELEASE REINTEGRATION
FUNDING PERIOD: 12/07-11/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
18	1.0	57,701
16	11.0	517,657
16	3.0	145,037
	15.0	$720,395
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	15.0	$720,395

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1515	Caseworker V	18	1.0	57,701
823	Counselor III	16	11.0	517,657
48	Administrative Assistant III	16	3.0	145,037
			15.0	$720,395
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			15.0	$720,395

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	720,395
119 / 501190	Scheduled Salary Adjustment	249,315
170 / 501510	Mandatory Medicare Costs	14,061
172 / 501540	Workers' Compensation	14,546
174 / 501570	Pension	82,426
175 / 501590	Life Insurance Program	2,493
176 / 501610	Health Insurance	160,570
177 / 501640	Dental Insurance Plan	5,646
178 / 501660	Unemployment Compensation	14,546
179 / 501690	Vision Care Insurance	1,442
217 / 520100	Transportation for Specific Activities and Purposes	41,600
278 / 521200	Laboratory Related Services	18,000
449 / 540310	Op., Maint. and Repair of Institutional Equipment	24,960
883 / 580260	Cook County Administration	150,000
OPERATING FUNDS		**$1,500,000**

** Pending Renewal*

SHERIFF - GRANTS

655 SHERIFF CHICAGO EMPOWERMENT HIDTA
FUNDING PERIOD: 1/08-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
24	1.0	104,832
22	1.0	89,255
22	1.0	83,923
22	1.0	87,964
20	1.0	69,609
20	1.0	73,012
20	2.0	139,218
18	1.0	61,808
18	1.0	41,686
18	7.0	361,658
17	2.0	115,624
16	1.0	50,233
16	1.0	53,644
16	1.0	43,663
16	5.0	224,633
14	1.0	43,662
14	1.0	39,683
14	2.0	89,399
	31.0	$1,773,506
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	31.0	$1,773,506

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1370	Director, Chicago HIDTA Office	24	1.0	104,832
253	Business Manager III	22	1.0	89,255
4116	Criminal Research Coordinator (HIDTA)	22	1.0	83,923
4115	Criminal Research Analyst V	22	1.0	87,964
1112	Systems Analyst III	20	1.0	69,609
641	Investigator IV	20	1.0	73,012
4114	Criminal Research Analyst IV (HIDTA)	20	2.0	139,218
50	Administrative Assistant IV	18	1.0	61,808
1111	Systems Analyst II	18	1.0	41,686
4113	Criminal Research Analyst III (HIDTA)	18	7.0	361,658
144	Accountant IV	17	2.0	115,624
48	Administrative Assistant III	16	1.0	50,233
48	Administrative Assistant III	16	1.0	53,644
48	Administrative Assistant III	16	1.0	43,663
4112	Criminal Research Analyst II (HIDTA)	16	5.0	224,633
47	Administrative Assistant II	14	1.0	43,662
47	Administrative Assistant II	14	1.0	39,683
47	Administrative Assistant II	14	2.0	89,399
			31.0	$1,773,506
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			31.0	$1,773,506

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

655 SHERIFF CHICAGO EMPOWERMENT HIDTA
FUNDING PERIOD: 1/08-12/08*

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	1,773,506
170 / 501510	Mandatory Medicare Costs	25,715
172 / 501540	Workers' Compensation	26,602
174 / 501570	Pension	150,748
175 / 501590	Life Insurance Program	6,030
176 / 501610	Health Insurance	214,390
177 / 501640	Dental Insurance Plan	8,042
178 / 501660	Unemployment Compensation	26,785
179 / 501690	Vision Care Insurance	2,747
183 / 501770	Seminars for Professional Employees	5,000
190 / 501970	Transportation and Other Travel Expenses for Employees	68,416
220 / 520150	Communication Services	25,668
225 / 520260	Postage	9,336
250 / 520730	Premiums on Fidelity, Surety Bonds and Public Liability	12,459
260 / 520830	Professional and Managerial Services	752,337
350 / 530600	Office Supplies	31,104
579 / 560450	Computer Equipment	4,000
634 / 550060	Rental of Automotive Equipment	1,158,319
660 / 550130	Rental of Facilities	674,275
810 / 580340	Contingency Fund - For Confidential Investigation	429,247
OPERATING FUNDS		**$5,404,726**

** Pending Renewal*

SHERIFF - GRANTS

657 SHERIFF BUFFER ZONE PROTECTION
FUNDING PERIOD: 9/08-3/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
220 / 520150	Communication Services	18,200
320 / 530100	Wearing Apparel	13,565
333 / 530270	Institutional Supplies	7,860
521 / 560420	Institutional Equipment	27,580
OPERATING FUNDS		**$67,205**

696 SHERIFF SUBSTANCE ABUSE PRIMARY PREVENTION
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

	RECOMMENDED	
GRADE	FTE POSITIONS	SALARIES
16	1.0	55,673
15	1.0	52,102
	2.0	$107,775
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	2.0	$107,775

PERSONAL SERVICES - SUMMARY OF POSITIONS

			RECOMMENDED	
JOB CODE AND TITLE		GRADE	FTE POSITIONS	SALARIES
1317	Youth Service Worker II	16	1.0	55,673
1316	Youth Service Worker I	15	1.0	52,102
			2.0	$107,775
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			2.0	$107,775

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	107,775
119 / 501190	Scheduled Salary Adjustment	100
170 / 501510	Mandatory Medicare Costs	1,564
172 / 501540	Workers' Compensation	1,618
174 / 501570	Pension	9,169
175 / 501590	Life Insurance Program	315
176 / 501610	Health Insurance	19,494
177 / 501640	Dental Insurance Plan	428
178 / 501660	Unemployment Compensation	1,618
179 / 501690	Vision Care Insurance	226
183 / 501770	Seminars for Professional Employees	100
190 / 501970	Transportation and Other Travel Expenses for Employees	100
260 / 520830	Professional and Managerial Services	400
350 / 530600	Office Supplies	106
353 / 530640	Books, Periodicals, Publications, Archives and Data Services	100
388 / 531650	Computer Operation Supplies	100
883 / 580260	Cook County Administration	10,787
OPERATING FUNDS		**$154,000**

** Pending Renewal*

SHERIFF - GRANTS

781 SHERIFF CHILD SUPPORT ENFORCEMENT
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
D4	1.0	56,478
D3	4.0	266,700
D2B	18.0	970,721
23	1.0	88,647
21	1.0	63,920
20	1.0	73,578
20	1.0	77,003
16	2.0	98,246
12	3.0	132,052
11	1.0	29,519
11	3.0	120,901
09	1.0	32,349
	37.0	$2,010,114
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	37.0	$2,010,114

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1331	Deputy Sheriff Lieutenant	D4	1.0	56,478
1341	Deputy Sheriff Sergeant	D3	4.0	266,700
1339	Deputy Sheriff D2B	D2B	18.0	970,721
2599	Director - Sheriff's Child Support	23	1.0	88,647
2400	Assistant Director - Sheriff's Child Support	21	1.0	63,920
1321	Assistant Chief Deputy Sheriff	20	1.0	73,578
1112	Systems Analyst III	20	1.0	77,003
48	Administrative Assistant III	16	2.0	98,246
4841	Clerk V	12	3.0	132,052
907	Clerk V	11	1.0	29,519
4839	Clerk IV	11	3.0	120,901
906	Clerk IV	09	1.0	32,349
			37.0	$2,010,114
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			37.0	$2,010,114

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	2,010,114
119 / 501190	Scheduled Salary Adjustment	106,000
120 / 501210	Overtime Compensation	36,000
124 / 501250	Employee Health Insurance Allotment	800
136 / 501400	Differential Pay	600
170 / 501510	Mandatory Medicare Costs	24,967
172 / 501540	Workers' Compensation	31,001
174 / 501570	Pension	145,671
175 / 501590	Life Insurance Program	7,167
176 / 501610	Health Insurance	389,930

** Pending Renewal*

781 SHERIFF CHILD SUPPORT ENFORCEMENT
FUNDING PERIOD: 7/08-6/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
177 / 501640	Dental Insurance Plan	12,450
178 / 501660	Unemployment Compensation	26,225
179 / 501690	Vision Care Insurance	4,517
186 / 501860	Training Programs for Staff Personnel	500
189 / 501950	Allowances Per Collective Bargaining Agreement	15,600
190 / 501970	Transportation and Other Travel Expenses for Employees	150
220 / 520150	Communication Services	2,810
225 / 520260	Postage	9,000
240 / 520490	Printing and Publishing	1,500
263 / 520930	Legal Fees	35,000
320 / 530100	Wearing Apparel	300
330 / 530160	Household, Laundry, Cleaning and Personal Care Supplies	300
350 / 530600	Office Supplies	11,049
388 / 531650	Computer Operation Supplies	500
440 / 540130	Maintenance and Repair of Office Equipment	1,000
444 / 540250	Maintenance and Repair of Automotive Equipment	10,000
445 / 540290	Operation of Automotive Equipment	31,150
630 / 550010	Rental of Office Equipment	3,000
634 / 550060	Rental of Automotive Equipment	100,344
883 / 580260	Cook County Administration	245,938
OPERATING FUNDS		**$3,263,583**

STATE'S ATTORNEY - GRANTS

613 STATE'S ATTORNEY DOMESTIC VIOLENCE TARGETED ABUSER CALL

FUNDING PERIOD: 9/07-8/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
190 / 501970	Transportation and Other Travel Expenses for Employees	11,570
260 / 520830	Professional and Managerial Services	312,524
OPERATING FUNDS		**$324,094**

614 STATE'S ATTORNEY JUVENILE COURT VICTIM ASSISTANCE SERVICES

FUNDING PERIOD: 12/07-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

	RECOMMENDED	
GRADE	FTE POSITIONS	SALARIES
14	3.0	120,506
	3.0	$120,506
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	3.0	$120,506

PERSONAL SERVICES - SUMMARY OF POSITIONS

			RECOMMENDED	
JOB CODE AND TITLE		GRADE	FTE POSITIONS	SALARIES
666	Victim Witness Coordinator I	14	3.0	120,506
			3.0	$120,506
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			3.0	$120,506

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	120,506
170 / 501510	Mandatory Medicare Costs	2,005
172 / 501540	Workers' Compensation	2,074
174 / 501570	Pension	11,752
175 / 501590	Life Insurance Program	538
176 / 501610	Health Insurance	17,630
177 / 501640	Dental Insurance Plan	925
178 / 501660	Unemployment Compensation	2,074
179 / 501690	Vision Care Insurance	465
185 / 501810	Professional and Technical Membership Fees	18,071
260 / 520830	Professional and Managerial Services	326
814 / 580380	Appropriation Adjustments	(326)
OPERATING FUNDS		**$176,040**

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

615 STATE'S ATTORNEY SERVICES TO COOK COUNTY VICTIMS
FUNDING PERIOD: 10/07-9/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
14	6.0	256,711
	6.0	$256,711
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	6.0	$256,711

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
556 Law Clerk I	14	6.0	256,711
		6.0	$256,711
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		6.0	$256,711

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	256,711
170 / 501510	Mandatory Medicare Costs	3,725
172 / 501540	Workers' Compensation	3,850
174 / 501570	Pension	21,825
175 / 501590	Life Insurance Program	1,005
176 / 501610	Health Insurance	61,302
177 / 501640	Dental Insurance Plan	1,855
178 / 501660	Unemployment Compensation	3,850
179 / 501690	Vision Care Insurance	930
260 / 520830	Professional and Managerial Services	4,111
814 / 580380	Appropriation Adjustments	6,172
OPERATING FUNDS		**$365,336**

616 STATE'S ATTORNEY HOMICIDE ADVOCACY SERVICES
FUNDING PERIOD: 10/07-10/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
14	3.0	121,709
	3.0	$121,709
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	3.0	$121,709

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
556 Law Clerk I	14	3.0	121,709
		3.0	$121,709
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		3.0	$121,709

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	121,709
170 / 501510	Mandatory Medicare Costs	1,972
172 / 501540	Workers' Compensation	2,040
174 / 501570	Pension	11,559
175 / 501590	Life Insurance Program	525
176 / 501610	Health Insurance	33,644
177 / 501640	Dental Insurance Plan	925
178 / 501660	Unemployment Compensation	2,040
179 / 501690	Vision Care Insurance	466
260 / 520830	Professional and Managerial Services	265
814 / 580380	Appropriation Adjustments	14,278
OPERATING FUNDS		**$189,423**

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

618 STATE'S ATTORNEY VICTIM ASSISTANCE SERVICES
FUNDING PERIOD: 4/08-9/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
15	0.5	26,399
14	0.5	23,531
	1.0	$49,930
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.0	$49,930

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
667	Victim Witness Coordinator II	15	0.5	26,399
47	Administrative Assistant II	14	0.5	23,531
			1.0	$49,930
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			1.0	$49,930

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	49,930
170 / 501510	Mandatory Medicare Costs	724
172 / 501540	Workers' Compensation	749
174 / 501570	Pension	4,245
175 / 501590	Life Insurance Program	98
176 / 501610	Health Insurance	9,870
177 / 501640	Dental Insurance Plan	312
178 / 501660	Unemployment Compensation	749
179 / 501690	Vision Care Insurance	155
OPERATING FUNDS		**$66,832**

622 STATE'S ATTORNEY APPELLATE ASSISTANCE PROGRAM
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
A17	3.0	288,258
A14	3.0	303,303
A12	4.0	278,955
A0C	25.0	1,088,358
18	1.0	57,505
14	3.0	5,176
11	3.0	6,913
	42.0	$2,028,468
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	42.0	$2,028,468

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1159	Assistant State's Attorney	A17	3.0	288,258
1156	Assistant State's Attorney	A14	3.0	303,303
1154	Assistant State's Attorney	A12	4.0	278,955
500	Assistant State's Attorney	A0C	25.0	1,088,358
1111	Systems Analyst II	18	1.0	57,505
556	Law Clerk I	14	3.0	5,176
935	Stenographer IV	11	3.0	6,913
			42.0	$2,028,468
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			42.0	$2,028,468

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	2,028,468
170 / 501510	Mandatory Medicare Costs	29,413
172 / 501540	Workers' Compensation	30,427
174 / 501570	Pension	172,420
175 / 501590	Life Insurance Program	6,992
176 / 501610	Health Insurance	248,347
177 / 501640	Dental Insurance Plan	7,242
178 / 501660	Unemployment Compensation	30,427
179 / 501690	Vision Care Insurance	2,685
260 / 520830	Professional and Managerial Services	3,579
OPERATING FUNDS		**$2,560,000**

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

624 STATE'S ATTORNEY MOTOR VEHICLE THEFT PROSECUTIONS

FUNDING PERIOD: 1/08-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
SA2	2.0	141,947
A23	1.0	108,195
A16	3.0	248,472
16	1.0	53,699
	7.0	$552,313
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	7.0	$552,313

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
696	Investigator II (State's Attorney)	SA2	2.0	141,947
1165	Assistant State's Attorney	A23	1.0	108,195
1158	Assistant State's Attorney	A16	3.0	248,472
48	Administrative Assistant III	16	1.0	53,699
			7.0	$552,313
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			7.0	$552,313

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	552,313
170 / 501510	Mandatory Medicare Costs	8,469
172 / 501540	Workers' Compensation	8,762
174 / 501570	Pension	49,653
175 / 501590	Life Insurance Program	2,024
176 / 501610	Health Insurance	72,637
177 / 501640	Dental Insurance Plan	3,843
178 / 501660	Unemployment Compensation	8,763
179 / 501690	Vision Care Insurance	763
189 / 501950	Allowances Per Collective Bargaining Agreement	600
814 / 580380	Appropriation Adjustments	32,002
OPERATING FUNDS		**$739,829**

627 STATE'S ATTORNEY SOUTH SUBURBAN AUTO THEFT PROGRAM

FUNDING PERIOD: 1/08-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
SA2	1.0	61,646
	1.0	$61,646
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.0	$61,646

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
696	Investigator II (State's Attorney)	SA2	1.0	61,646
			1.0	$61,646
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			1.0	$61,646

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	61,646
120 / 501210	Overtime Compensation	7,057
170 / 501510	Mandatory Medicare Costs	894
172 / 501540	Workers' Compensation	925
174 / 501570	Pension	5,240
175 / 501590	Life Insurance Program	214
176 / 501610	Health Insurance	13,862
177 / 501640	Dental Insurance Plan	862
178 / 501660	Unemployment Compensation	925
179 / 501690	Vision Care Insurance	155
189 / 501950	Allowances Per Collective Bargaining Agreement	150
OPERATING FUNDS		**$91,930**

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

633 STATE'S ATTORNEY VICTIM ASSISTANCE TAC
FUNDING PERIOD: 7/08-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
14	0.5	25,034
	0.5	$25,034
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	0.5	$25,034

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
666 Victim Witness Coordinator I	14	0.5	25,034
		0.5	$25,034
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		0.5	$25,034

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	25,034
170 / 501510	Mandatory Medicare Costs	363
172 / 501540	Workers' Compensation	376
174 / 501570	Pension	2,128
175 / 501590	Life Insurance Program	171
176 / 501610	Health Insurance	7,012
177 / 501640	Dental Insurance Plan	155
178 / 501660	Unemployment Compensation	376
179 / 501690	Vision Care Insurance	78
OPERATING FUNDS		**$35,693**

636 STATE'S ATTORNEY INTERNET CRIMES AGAINST CHILDREN
FUNDING PERIOD: 8/08-7/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
A15	0.9	80,492
	0.9	$80,492
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	0.9	$80,492

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1157 Assistant State's Attorney	A15	0.9	80,492
		0.9	$80,492
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		0.9	$80,492

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	80,492
170 / 501510	Mandatory Medicare Costs	1,180
172 / 501540	Workers' Compensation	1,221
174 / 501570	Pension	6,920
175 / 501590	Life Insurance Program	280
176 / 501610	Health Insurance	18,750
177 / 501640	Dental Insurance Plan	790
178 / 501660	Unemployment Compensation	1,221
179 / 501690	Vision Care Insurance	142
186 / 501860	Training Programs for Staff Personnel	400
190 / 501970	Transportation and Other Travel Expenses for Employees	49,512
220 / 520150	Communication Services	12,100
260 / 520830	Professional and Managerial Services	20,000
350 / 530600	Office Supplies	1,895
579 / 560450	Computer Equipment	104,180
814 / 580380	Appropriation Adjustments	917
OPERATING FUNDS		**$300,000**

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

638 STATE'S ATTORNEY PROSECUTOR BASED VICTIM ASSISTANCE

FUNDING PERIOD: 10/07-9/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
15	4.0	179,324
	4.0	$179,324
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	4.0	$179,324

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
667	Victim Witness Coordinator II	15	4.0	179,324
			4.0	$179,324
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			4.0	$179,324

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	179,324
170 / 501510	Mandatory Medicare Costs	2,932
172 / 501540	Workers' Compensation	3,035
174 / 501570	Pension	14,643
175 / 501590	Life Insurance Program	701
176 / 501610	Health Insurance	50,615
177 / 501640	Dental Insurance Plan	1,500
178 / 501660	Unemployment Compensation	3,035
179 / 501690	Vision Care Insurance	505
260 / 520830	Professional and Managerial Services	391
814 / 580380	Appropriation Adjustments	22,943
OPERATING FUNDS		**$279,624**

648 STATE'S ATTORNEY DNA TRAINING/PROSECUTIONS

FUNDING PERIOD: 10/07-9/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
SA2	1.0	67,162
A21	1.0	103,223
24	1.0	78,281
	3.0	$248,666
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	3.0	$248,666

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
696	Investigator II (State's Attorney)	SA2	1.0	67,162
1163	Assistant State's Attorney	A21	1.0	103,223
28	Program Manager	24	1.0	78,281
			3.0	$248,666
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			3.0	$248,666

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	248,666
170 / 501510	Mandatory Medicare Costs	3,716
172 / 501540	Workers' Compensation	3,844
174 / 501570	Pension	21,785
175 / 501590	Life Insurance Program	889
176 / 501610	Health Insurance	31,461
177 / 501640	Dental Insurance Plan	649
178 / 501660	Unemployment Compensation	3,844
179 / 501690	Vision Care Insurance	346
186 / 501860	Training Programs for Staff Personnel	975
189 / 501950	Allowances Per Collective Bargaining Agreement	150
190 / 501970	Transportation and Other Travel Expenses for Employees	4,025
220 / 520150	Communication Services	1,872
260 / 520830	Professional and Managerial Services	31,801
814 / 580380	Appropriation Adjustments	7,628
OPERATING FUNDS		**$361,651**

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

653 STATE'S ATTORNEY PROJECT SAFE NEIGHBORHOOD
FUNDING PERIOD: 10/08-9/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
A12	1.0	75,712
	1.0	$75,712
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.0	$75,712

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
1154 Assistant State's Attorney	A12	1.0	75,712
		1.0	$75,712
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		1.0	$75,712

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	75,712
170 / 501510	Mandatory Medicare Costs	1,098
172 / 501540	Workers' Compensation	1,135
174 / 501570	Pension	6,436
175 / 501590	Life Insurance Program	294
176 / 501610	Health Insurance	16,000
177 / 501640	Dental Insurance Plan	309
178 / 501660	Unemployment Compensation	1,135
179 / 501690	Vision Care Insurance	180
186 / 501860	Training Programs for Staff Personnel	595
190 / 501970	Transportation and Other Travel Expenses for Employees	1,135
260 / 520830	Professional and Managerial Services	148
814 / 580380	Appropriation Adjustments	1,823
OPERATING FUNDS		**$106,000**

742 STATE'S ATTORNEY VICTIM SENSITIVE INTERVIEW
FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
20	1.0	78,475
	1.0	$78,475
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	1.0	$78,475

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE	GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
51 Administrative Assistant V	20	1.0	78,475
		1.0	$78,475
TURNOVER ADJUSTMENT			
OPERATING FUNDS TOTAL		1.0	$78,475

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	78,475
170 / 501510	Mandatory Medicare Costs	1,138
172 / 501540	Workers' Compensation	1,177
174 / 501570	Pension	5,209
175 / 501590	Life Insurance Program	306
176 / 501610	Health Insurance	9,813
177 / 501640	Dental Insurance Plan	310
178 / 501660	Unemployment Compensation	1,177
179 / 501690	Vision Care Insurance	155
OPERATING FUNDS		**$97,760**

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

746 STATE'S ATTORNEY HOMICIDE FAMILIES SUPPORT GROUP

FUNDING PERIOD: 7/08-6/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE	RECOMMENDED
260 / 520830 Professional and Managerial Services	11,250
OPERATING FUNDS	**$11,250**

747 STATE'S ATTORNEY VICTIM WITNESS SEXUAL ASSAULT SERVICES

FUNDING PERIOD: 7/08-6/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE	RECOMMENDED
818 / 580033 Reimbursement to Designated Fund	24,000
OPERATING FUNDS	**$24,000**

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

756 STATE'S ATTORNEY DOMESTIC VIOLENCE CHICAGO RESPONSE

FUNDING PERIOD: 12/07-12/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
SA2	3.0	218,874
A15	1.0	85,911
A14	4.0	278,732
16	2.0	111,209
14	1.0	46,106
14	1.0	49,044
	12.0	$789,876
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	12.0	$789,876

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
696	Investigator II (State's Attorney)	SA2	3.0	218,874
1157	Assistant State's Attorney	A15	1.0	85,911
1156	Assistant State's Attorney	A14	4.0	278,732
48	Administrative Assistant III	16	2.0	111,209
666	Victim Witness Coordinator I	14	1.0	46,106
47	Administrative Assistant II	14	1.0	49,044
			12.0	$789,876
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			12.0	$789,876

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	789,876
170 / 501510	Mandatory Medicare Costs	12,322
172 / 501540	Workers' Compensation	12,674
174 / 501570	Pension	71,818
175 / 501590	Life Insurance Program	3,295
176 / 501610	Health Insurance	137,000
177 / 501640	Dental Insurance Plan	5,000
178 / 501660	Unemployment Compensation	12,674
179 / 501690	Vision Care Insurance	2,000
189 / 501950	Allowances Per Collective Bargaining Agreement	450
814 / 580380	Appropriation Adjustments	54,584
OPERATING FUNDS		**$1,101,693**

762 STATE'S ATTORNEY PROSECUTION BASED VICTIM ASSISTANCE

FUNDING PERIOD: 10/07-9/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
15	4.0	213,916
14	5.0	170,337
	9.0	$384,253
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	9.0	$384,253

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
667	Victim Witness Coordinator II	15	4.0	213,916
666	Victim Witness Coordinator I	14	5.0	170,337
			9.0	$384,253
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			9.0	$384,253

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	384,253
170 / 501510	Mandatory Medicare Costs	6,040
172 / 501540	Workers' Compensation	6,248
174 / 501570	Pension	35,407
175 / 501590	Life Insurance Program	1,455
176 / 501610	Health Insurance	97,845
177 / 501640	Dental Insurance Plan	2,003
178 / 501660	Unemployment Compensation	6,248
179 / 501690	Vision Care Insurance	1,500
260 / 520830	Professional and Managerial Services	803
814 / 580380	Appropriation Adjustments	32,296
OPERATING FUNDS		**$574,098**

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

782 STATE'S ATTORNEY CHILD SUPPORT ENFORCEMENT FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
SA2	5.0	347,834
A28	1.0	126,409
A26	1.0	109,230
A24	1.0	110,693
A22	3.0	312,201
A18	1.0	111,169
A15	1.0	84,867
A13	2.0	139,793
A12	2.0	133,978
A10	5.0	351,900
A0C	22.0	1,095,346
A05	6.0	347,020
23	1.0	99,723
23	1.0	98,259
22	2.0	157,250
20	1.0	77,650
20	1.0	74,750
20	1.0	77,650
18	8.0	521,276
18	1.0	72,852
16	15.0	852,468
14	45.0	1,734,431
12	4.0	177,573
11	19.0	763,356
09	6.8	233,516
	155.8	$8,211,194
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	155.8	$8,211,194

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
696	Investigator II (State's Attorney)	SA2	5.0	347,834
1170	Assistant State's Attorney	A28	1.0	126,409
1168	Assistant State's Attorney	A26	1.0	109,230
1166	Assistant State's Attorney	A24	1.0	110,693
1164	Assistant State's Attorney	A22	3.0	312,201
1160	Assistant State's Attorney	A18	1.0	111,169
1157	Assistant State's Attorney	A15	1.0	84,867
1155	Assistant State's Attorney	A13	2.0	139,793
1154	Assistant State's Attorney	A12	2.0	133,978
1152	Assistant State's Attorney	A10	5.0	351,900
500	Assistant State's Attorney	A0C	22.0	1,095,346
1147	Assistant State's Attorney	A05	6.0	347,020
254	Business Manager IV	23	1.0	99,723
537	Chief Deputy Clerk (Administrative Clerk)	23	1.0	98,259
56	Project Director	22	2.0	157,250
110	Director of Financial Control I	20	1.0	77,650

782 STATE'S ATTORNEY CHILD SUPPORT ENFORCEMENT FUNDING PERIOD: 7/08-6/09

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
51	Administrative Assistant V	20	1.0	74,750
252	Business Manager II	20	1.0	77,650
50	Administrative Assistant IV	18	8.0	521,276
1111	Systems Analyst II	18	1.0	72,852
48	Administrative Assistant III	16	15.0	852,468
47	Administrative Assistant II	14	45.0	1,734,431
46	Administrative Assistant I	12	4.0	177,573
907	Clerk V	11	19.0	763,356
906	Clerk IV	09	6.8	233,516
			155.8	$8,211,194
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			155.8	$8,211,194

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	8,211,194
119 / 501190	Scheduled Salary Adjustment	22,888
120 / 501210	Overtime Compensation	10,000
124 / 501250	Employee Health Insurance Allotment	800
129 / 501300	Salaries and Wages of Seasonal Work Employees	1,000
130 / 501320	Salaries and Wages of Extra Employees	209,216
170 / 501510	Mandatory Medicare Costs	112,200
172 / 501540	Workers' Compensation	126,664
174 / 501570	Pension	717,762
175 / 501590	Life Insurance Program	28,519
176 / 501610	Health Insurance	1,620,000
177 / 501640	Dental Insurance Plan	50,000
178 / 501660	Unemployment Compensation	126,664
179 / 501690	Vision Care Insurance	15,000
186 / 501860	Training Programs for Staff Personnel	12,000
189 / 501950	Allowances Per Collective Bargaining Agreement	750
190 / 501970	Transportation and Other Travel Expenses for Employees	12,000
217 / 520100	Transportation for Specific Activities and Purposes	100
220 / 520150	Communication Services	25,000
225 / 520260	Postage	48,000
232 / 520350	Boarding and Lodging of Non-Employees	100
240 / 520490	Printing and Publishing	8,000
245 / 520610	Advertising For Specific Purposes	8,000
246 / 520650	Imaging of Records	100
260 / 520830	Professional and Managerial Services	14,000
268 / 521030	Court Reporting, Stenographic, Transcribing, or Interpreter Services	6,000
350 / 530600	Office Supplies	10,000
355 / 530700	Photographic and Reproduction Supplies	12,000
388 / 531650	Computer Operation Supplies	15,000
410 / 540050	Electricity	40,000
440 / 540130	Maintenance and Repair of Office Equipment	3,000

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

782 STATE'S ATTORNEY CHILD SUPPORT ENFORCEMENT
FUNDING PERIOD: 7/08-6/09

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
441 / 540170	Maintenance and Repair of Data Processing Equipment and Software	40,000
444 / 540250	Maintenance and Repair of Automotive Equipment	12,000
461 / 540370	Maintenance of Facilities	6,000
530 / 560510	Office Furnishings and Equipment	100
549 / 560610	Vehicle Purchase	100
579 / 560450	Computer Equipment	100
630 / 550010	Rental of Office Equipment	25,000
634 / 550060	Rental of Automotive Equipment	100
660 / 550130	Rental of Facilities	880,000
883 / 580260	Cook County Administration	1,012,993
OPERATING FUNDS		**$13,442,350**

795 STATE'S ATTORNEY COLD CASE HOMICIDE UNIT
FUNDING PERIOD: 10/07-9/08*

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
SA2	4.0	277,598
A20	1.0	106,576
A19	1.0	86,819
A17	2.0	226,715
23	1.0	73,578
	9.0	$771,286
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	9.0	$771,286

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
696	Investigator II (State's Attorney)	SA2	4.0	277,598
1162	Assistant State's Attorney	A20	1.0	106,576
1161	Assistant State's Attorney	A19	1.0	86,819
1159	Assistant State's Attorney	A17	2.0	226,715
254	Business Manager IV	23	1.0	73,578
			9.0	$771,286
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			9.0	$771,286

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	771,286
130 / 501320	Salaries and Wages of Extra Employees	49,020
170 / 501510	Mandatory Medicare Costs	12,165
172 / 501540	Workers' Compensation	12,584
174 / 501570	Pension	71,312
175 / 501590	Life Insurance Program	2,910
176 / 501610	Health Insurance	140,116
177 / 501640	Dental Insurance Plan	8,622
178 / 501660	Unemployment Compensation	12,584
179 / 501690	Vision Care Insurance	1,552
186 / 501860	Training Programs for Staff Personnel	10,350
189 / 501950	Allowances Per Collective Bargaining Agreement	1,200
190 / 501970	Transportation and Other Travel Expenses for Employees	38,438
220 / 520150	Communication Services	10,800
814 / 580380	Appropriation Adjustments	68,792
OPERATING FUNDS		**$1,211,731**

** Pending Renewal*

STATE'S ATTORNEY - GRANTS

830 STATE'S ATTORNEY COMPLEX DRUG PROSECUTIONS
FUNDING PERIOD: 10/08-9/09

PERSONAL SERVICES - SUMMARY BY GRADE

GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
SA2	4.0	293,460
A25	1.0	195,811
A20	3.0	289,137
A18	1.0	85,911
A17	4.0	374,710
A16	0.6	59,477
	13.6	$1,298,506
TURNOVER ADJUSTMENT		
OPERATING FUNDS TOTAL	13.6	$1,298,506

PERSONAL SERVICES - SUMMARY OF POSITIONS

JOB CODE AND TITLE		GRADE	RECOMMENDED FTE POSITIONS	RECOMMENDED SALARIES
696	Investigator II (State's Attorney)	SA2	4.0	293,460
1167	Assistant State's Attorney	A25	1.0	195,811
1162	Assistant State's Attorney	A20	3.0	289,137
1160	Assistant State's Attorney	A18	1.0	85,911
1159	Assistant State's Attorney	A17	4.0	374,710
1158	Assistant State's Attorney	A16	0.6	59,477
			13.6	$1,298,506
TURNOVER ADJUSTMENT				
OPERATING FUNDS TOTAL			13.6	$1,298,506

DISTRIBUTION BY APPROPRIATION CLASSIFICATION

ACCOUNT NUMBER AND TITLE		RECOMMENDED
110 / 501010	Salaries and Wages of Regular Employees	1,298,506
170 / 501510	Mandatory Medicare Costs	18,828
172 / 501540	Workers' Compensation	19,478
174 / 501570	Pension	110,373
175 / 501590	Life Insurance Program	4,503
176 / 501610	Health Insurance	162,188
177 / 501640	Dental Insurance Plan	5,622
178 / 501660	Unemployment Compensation	19,478
179 / 501690	Vision Care Insurance	1,642
189 / 501950	Allowances Per Collective Bargaining Agreement	1,200
260 / 520830	Professional and Managerial Services	2,299
OPERATING FUNDS		**$1,644,117**

** Pending Renewal*

CAPITAL IMPROVEMENT PROGRAMS

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Bond Issue-Capital Projects/Renewal and Replacement Fund

General Obligation Bonds are issued pursuant to an authorizing Bond Ordinance which is adopted by the Cook County Board of Commissioners. The County has the authority to issue bonds under its home rule powers as defined by the 1970 Illinois Constitution. Each bond issue is sold to investors with the net proceeds from the sales being utilized to finance the costs, including design, construction, furnishing and interest during construction of the capital projects and equipment which are approved by the Board.

The full faith and credit of the County is pledged for the punctual payment of principal and interest due on the bonds. The County has levied ad valorem real property taxes to provide for these payments. These taxes are required to be extended for collection against all taxable real property within the County, without limitation as to rate and amount.

The County is currently rated "AA/Aa2/AA" by Standard and Poor's, Moody's Investors Service, and Fitch Ratings, respectively. The rating agencies rate the bonds based on the County's fiscal condition, economic and demographic characteristics, quality of management and other factors that may influence the County's ability to pay interest and principle on a timely basis. On the most recent $170,000,000 Series 2004E refunding bond issue, the County received a rating of "AA' by Fitch Ratings, a rating of "AA" from Standard and Poor's Corporation, and a rating of "Aa2" from Moody's Investors Service. This rating was based on the acquisition of a municipal bond insurance policy.

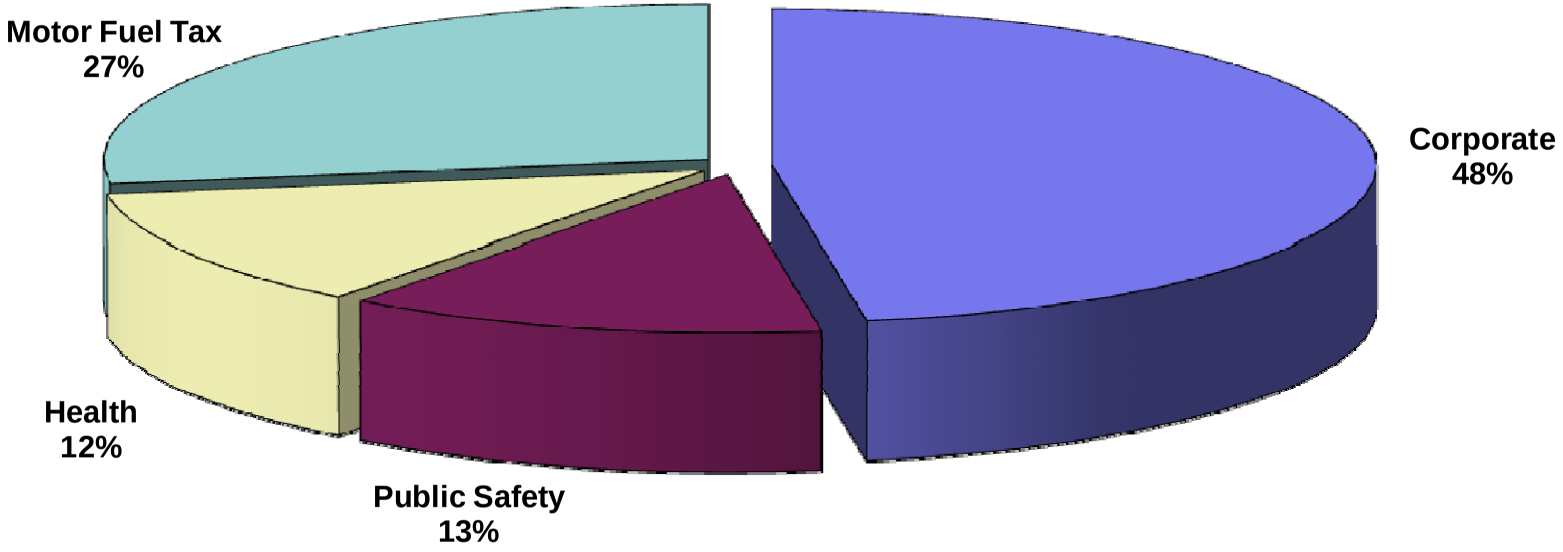
Leasing Of Equipment

Beginning in Fiscal Year 1998 the County provided lease funding for certain equipment projects where leasing is cost effective. This will allow the County to use equipment with a lower cash outlay than outright purchases. For Fiscal Year 2009 the county will lease Mainframe and Midframe Computer Equipment for the Bureau of Information Technology and John H. Stroger, Jr. Hospital.

CAPITAL IMPROVEMENT PROGRAM

Legend of Terms	Definition
Bond Series Number	A number assigned to each project or major project group to record related financial transactions.
Appropriations-To-Date	Total dollars made available (appropriated) for the Bond Issue to date. This will include completed and uncompleted projects.
Proposed Five Year Project Costs	Dollars expected to be committed to contractors over the five year period.
Expenditures-To-Date	Cash disbursements from the inception of the project to the end of the current budget period.
Undisbursed Balance	The sum of the committed dollars not yet paid (balances outstanding on purchase orders) and uncommitted dollars that have been appropriated.
Board Authority	Fiscal Year of Board Authority to commit contractors to this project. All projects active prior to FY2009 were revisited and revised in FY2009 by the Committee on Finance.
Contract Authority	Dollars recommended to be available for commitment to contractors by year. The FY2009 and 2010 columns represent additional appropriations requested for this budget year and revisions to contract authorities prior to FY2009. Approval of the 2009 appropriation allocates funds for all projects as approved by the Committee on Finance during Capital Hearings adjourning on Feb. 20, 2009.
Proposed Total Project Costs	Total Dollars available for appropriations to individual projects. Individual projects and amounts may change within Fiscal Year based on revisions authorized by the Board of Commissioner and/or current information including bids or project status.

FY2009 CAPITAL IMPROVEMENT PROGRAM APPROPRIATION
$ 452,981,571



CAPITAL IMPROVEMENT PROGRAM FISCAL YEAR 2009
APPROPRIATIONS BY FUNCTION
$452,981,571

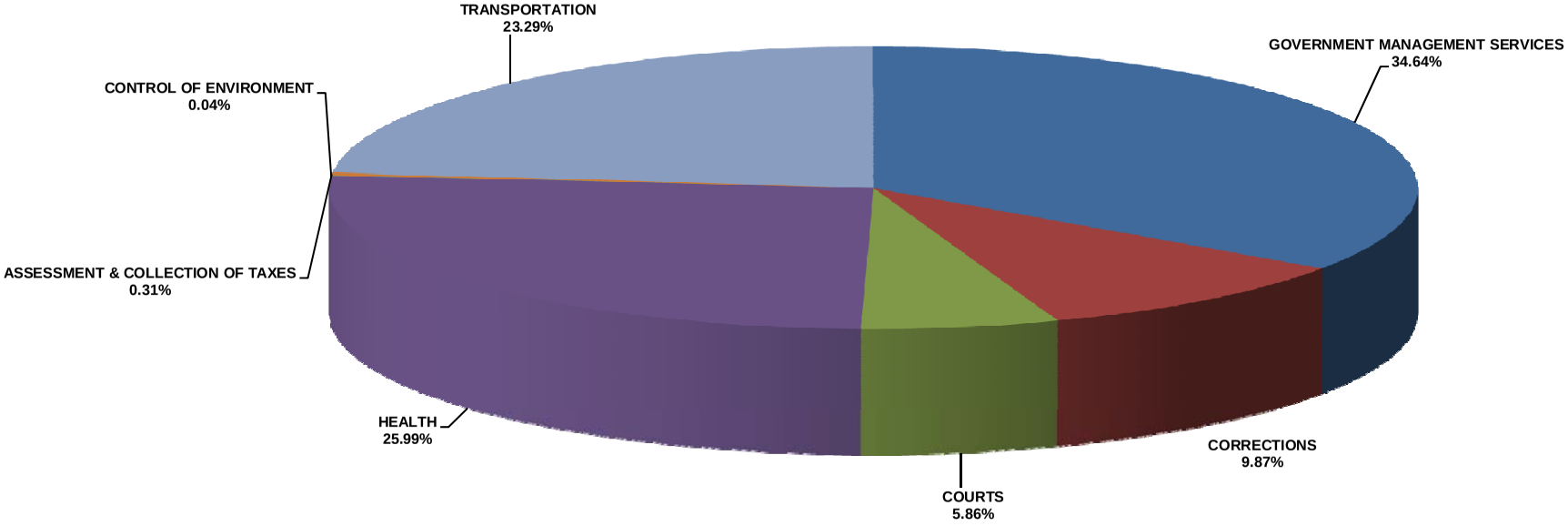


Table 1

PROPOSED CONTRACT AUTHORITY BY FUND

Fiscal Year	Corporate	Public Safety	Health	Motor Fuel Tax	Total
1991	73,020,240	165,443,553	72,402,440	-	310,866,233
1992	96,570,157	146,785,838	96,211,049	5,208,038	344,775,082
1993	138,438,456	150,131,828	74,228,616	1,543,906	364,342,806
1994	62,116,763	138,724,205	44,641,704	1,476,188	246,958,860
1995	90,852,863	149,224,498	41,879,602	8,928,104	290,885,067
1996	39,882,250	102,108,684	118,102,337	-	260,093,271
1997	66,115,359	23,858,520	110,967,000	-	200,940,879
1998	86,619,502	49,727,038	104,822,224	-	241,168,764
1999	70,123,094	46,505,500	133,158,000	-	249,786,594
2000	76,780,745	100,431,000	98,103,000	-	275,314,745
2001	100,989,610	109,887,597	80,685,841	-	291,563,048
2002	36,785,981	103,024,740	48,535,389	78,725,000	267,071,110
2003	24,822,435	58,731,569	87,695,556	95,500,000	266,749,560
2004	33,444,153	75,292,750	30,066,255	80,412,000	219,215,158
2005	3,780,131	8,693,369	-	118,170,000	130,643,500
2006	4,670,538	38,268,050	-	68,190,000	111,128,588
2007	7,488,112	105,888,782	9,917,880	50,208,000	173,502,774
2008	5,668,112	125,886,666	54,210,880	82,685,000	268,450,658
Est 2009	116,309,990	48,873,498	58,398,359	99,639,000	323,220,847
Est 2010	90,136,005	14,550,000	25,074,719	57,940,000	187,700,724
Est 2011	74,483,316	14,177,049	139,013,757	34,550,000	262,224,122
Est 2012	53,295,864	11,350,521	34,512,121	9,350,000	108,508,506
Est 2013	-	-	5,900,000	N/A	5,900,000

Table 2

SCHEDULE OF BOND AND INTEREST LEVIES AND GENERAL OBLIGATION DEBT OUTSTANDING FOR THE PAST TEN YEARS

FISCAL YEAR	EQUALIZED ASSESSED VALUATION	LEVY AMOUNT	TOTAL PRINCIPAL DEBT OUTSTANDING	OUTSTANDING DEBT AS A % OF EAV
1998	78,456,345,849	146,793,809	1,546,600,000	1.97%
1999	82,659,923,649	151,078,793	1,816,860,000	2.20%
2000	87,308,184,786	145,192,505	1,758,195,000	2.01%
2001	94,909,656,127	144,656,118	2,080,690,000	2.19%
2002	105,085,213,002	144,679,698	2,618,405,000	2.49%
2003	112,501,444,456	154,492,824	2,552,390,000	2.27%
2004	121,562,555,228	164,246,728	3,093,165,000	2.54%
2005	133,371,459,114	180,500,663	3,066,330,000	2.30%
2006	144,344,783,200	180,870,852	3,022,505,000	2.09%
2007	159,266,913,649	184,941,441	2,953,610,000	1.85%
2008	N/A	212,729,169	2,897,975,000	N/A

Table 3

Estimated FY2009 Capital Project Expenditures by Funding Sources

Bond Number	Project	Current Fiscal Year-To-Date Cash Balance	Estimated 2009 Expenditures	Motor Fuel Tax
07000	County Building	(2,268,437)	1,930,006	
09000	Provident Medical Center	2,254,779	6,635,239	
11000	Cermak Hospital	3,546,833	-	
12000	Fourth District	3,855,136	200,000	
13000	Capital Equipment	8,137,610	-	
14000	Lease of Capital Equipment	(23,876,265)	8,075,000	
15000	Major Capital Equipment-Long Term Projects	(24,820,444)	15,916,163	
16000	Jail Division XI	833,554	-	
17000	New and Replacement Capital Equipment	2,762,000	66,358,043	
19000	Jail South Campus	3,653,961	2,550,000	
20000	County Physical Plant	(78,181,164)	94,775,891	
22000	County Hospital Planning for Replacement	96,298,212	3,200,000	
23000	69 West Washington Purchase-Renovation	2,975,400	3,534,064	
25000	Fantus Health Clinic	355	-	
28000	County Hospital Repair and Maintenance	36,753,982	10,507,786	
30000	Sheriff's Boot Camp	139,128	-	
32000	Juvenile Temporary Detention Center	5,559,210	6,692,975	
33000	Oak Forest Hospital	2,499,041	5,668,585	
34000	Daley Center	(9,446,247)	19,176,000	
36000	County Jail Division IX	759,874	-	
37000	Courtrooms	27,434,124	-	
38000	County Jail Division X	577,963	-	
39000	Jail Chiller; Kitchen and Fire/Life Safety	1,408,763	-	
	Highway- All Projects	-	-	99,639,000
	Total	$ 60,857,368	$ 245,219,752	$ 99,639,000

Note: Cash Balance Is As-Of April 30, 2008.

Table 4

General Obligation Bonded Debt Service

Fiscal Year	Total Principal	Total Interest	Total Requirements
2007	61,740,000	145,274,327	207,014,327
2008	62,900,000	150,153,151	213,053,151
2009	71,675,000	146,974,561	218,649,561
2010	75,750,000	142,913,434	218,663,434
2011	79,945,000	138,891,756	218,836,756
2012	84,720,000	134,445,869	219,165,869
2013	89,400,000	130,024,559	219,424,559
2014	94,470,000	125,097,431	219,567,431
2015	99,760,000	119,949,162	219,709,162
2016	105,290,000	114,838,729	220,128,729
2017	110,865,000	109,429,141	220,294,141
2018	116,810,000	103,755,551	220,565,551
2019	123,035,000	97,756,890	220,791,890
2020	129,885,000	91,381,730	221,266,730
2021	136,845,000	84,647,834	221,492,834
2022	144,170,000	77,561,563	221,731,563
2023	150,710,000	70,274,425	220,984,425
2024	157,820,000	62,613,975	220,433,975
2025	151,795,000	54,424,655	206,219,655
2026	141,380,000	46,625,856	188,005,856
2027	149,125,000	39,480,735	188,605,735
2028	157,810,000	32,423,630	190,233,630
2029	157,470,000	24,931,048	182,401,048
2030	165,545,000	17,321,413	182,866,413
2031	102,590,000	9,232,275	111,822,275
2032	49,000,000	4,545,000	53,545,000
2033	52,000,000	2,340,000	54,340,000
Totals	$ 3,022,505,000	$ 2,277,308,700	$ 5,299,813,700

FY2009 CAPITAL IMPROVEMENT PROGRAM SUMMARY

Bond Series	Project Name	2009 Revised Contract Authority	Exp 2009	Exp 2010	Exp 2011	Exp 2012	Exp 2013	5 Year Total Est. Exp
07000	County Building	3,233,455	1,930,006	1,628,449	-		-	3,558,455
09000	Provident Medical Center	7,915,239	6,635,239	1,280,000	-	-	-	7,915,239
11000	Cermak Hospital	-	-	-	-	-	-	-
12000	District IV	-	200,000	-	-	888,200	-	1,088,200
14000	Lease of Capital Equipment	-	-	-	-		-	-
16000	County Jail Div. 11	-	-	-	-	-	-	-
19000	Jail South Campus	3,350,000	2,550,000	800,000	-	-	-	3,350,000
20000	County Physical Plant	164,268,444	94,775,891	109,175,617	74,518,316	48,395,864	900,000	327,765,688
22000	County Hospital Planning for Replacement	11,200,000	3,200,000	8,000,000	4,400,000	-	-	15,600,000
23000	69 West Washington	4,787,162	3,534,064	1,620,720	1,235,000	1,100,000	-	7,489,784
28000	County Hospital Repair and Maintenance	25,052,505	10,507,786	23,094,719	86,494,612	79,530,340	-	199,627,457
32000	Juvenile Temporary Detention Center	11,642,975	6,692,975	4,950,000	2,847,270	1,847,271	-	16,337,516
33000	Daley Center	8,468,585	5,668,585	2,800,000	-	-	-	8,468,585
34000	Daley Center	23,075,000	19,176,000	8,000,000	11,084,779	9,503,250	-	47,764,029
37000	Courtrooms	-	-	-	-	-	-	-
39000	Jail Chiller; Kitchen & Fire/Life Safety	-	-	-	-	-	-	-
		262,993,365	**154,870,546**	**161,349,505**	**180,579,977**	**141,264,925**	**900,000**	**638,964,953**
63000	Highway-Motor Fuel Tax Fund (Illinois 1st)	99,639,000	99,639,000	57,940,000	34,550,000	9,350,000	NA	201,479,000
		99,639,000	**99,639,000**	**57,940,000**	**34,550,000**	**9,350,000**	**NA**	**201,479,000**
17000	New/Replacement Capital Equipment	66,358,043	66,358,043	-	-	-	-	66,358,043
14000	Major Lease Capital Equipment	8,075,000	8,075,000	-	-	-	-	8,075,000
15000	Major Long-Term Capital Equipment	15,916,163	15,916,163	-	-	-	-	15,916,163
		90,349,206	**90,349,206**	**-**	**-**	**-**	**-**	**90,349,206**
Grand Total Capital Improvement Projects		**$ 452,981,571**	**$ 344,858,752**	**$ 219,289,505**	**$ 215,129,977**	**$ 150,614,925**	**$ 900,000**	**$ 930,793,159**

NOTE: All prior fiscal year contract authorities revisited and revised in FY2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 09000		PROJECT DESCRIPTION
Appropriations-To-Date	5,297,942	The Provident Medical Center Project (Bond Series No. 09000) entails the ongoing maintenance, repairs and upgrades to this primary care facility. The New Outpatient Pharmacy and Fire & Life Safety Upgrade were completed in 2008. The Emergency Department Renovation and Roof Replacement are scheduled for completion in 2009. Projects planned to begin in 2009 include the Replacement of the Chiller and Cooling Towers and Automation Transfer Switches. Completion of these projects will help Cook County achieve its major Goal Number 14: "Cook County Citizens receive public health care in a user friendly, neighborhood-based setting with an emphasis on prevention and maintenance."
Proposed Project Cost FY09-13	7,915,239	
Proposed Total Project Costs	13,213,181	
Expenditures-To-Date	4,733,273	
Undisbursed Balance	8,479,908	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
Provident Hospital ER Renovation and Pharmacy Expansion	FY 2000	2,840,324	2,000,019					2,000,019	2,275,655
Provident Hospital Fixed Assets Replacement	FY 1992	2,457,618	927,220					927,220	2,457,618
Provident Hospital Automatic Transfer Switch Replacement	FY 2008	0	2,098,000	250,000				2,348,000	0
Provident Hospital Chillers & Cooling Towers Replacement	FY 2008	0	860,000	1,030,000				1,890,000	0
Provident Hospital Roof Replacement	FY 2008	0	750,000					750,000	0
PROJECT SERIES NO. 09000 TOTAL		5,297,942	6,635,239	1,280,000	0	0	0	7,915,239	4,733,273

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 11000		PROJECT DESCRIPTION
Appropriations-To-Date	37,034,997	The Cermak Health Care Center Projects (Bond series No: 11000) was established for the construction of the Tuberculosis Isolation Center at this location. Project has been completed. This project links to major Goal Number 16: "Citizens of Cook County have access to state-of-the-art premier health care facilities."
Proposed Project Cost FY09-13	0	
Proposed Total Project Costs	37,034,997	
Expenditures-To-Date	37,034,997	
Undisbursed Balance	0	

TITLE	BOARD AUTHORITY	PROJECT AUTHORITY	APPROVED CONTRACT AUTHORITY FY2009	FY2010	FY2011	FY2012	FY2013	FIVE-YEAR	TOTAL EXPEND. TO-DATE @ 11/30/08
Cermak TB Isolation	FY 1999	37,034,997						0	37,034,997
PROJECT SERIES NO. 11000 TOTAL		37,034,997	0	0	0	0	0	0	37,034,997

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 12000		PROJECT DESCRIPTION
Appropriations-To-Date	152,188	The Fourth District Circuit Court Project (Bond series No: 12000) involves replacement of fixed assets at the 4th District Courthouse and a needs assessment for the construction of a parking garage. These projects are not required at this time.
Proposed Project Cost FY09-13	0	
Proposed Total Project Costs	152,188	
Expenditures-To-Date	152,188	
Undisbursed Balance	0	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
4th District Maywood Circuit Court Parking Garage	FY 1997*	11,800						0	11,800
4th District Maywood Circuit Court Fixed Assets Replacement	FY 1997	140,388						0	140,388
PROJECT SERIES NO. 12000 TOTAL		152,188	0	0	0	0	0	0	152,188

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 16000		PROJECT DESCRIPTION
Appropriations-To-Date	129,623,347	This project, construction of DOC Division XI, is now closed.
Proposed Project Cost FY09-13	0	
Proposed Total Project Costs	129,623,347	
Expenditures-To-Date	129,623,347	
Undisbursed Balance	0	

TITLE	BOARD AUTHORITY	PROJECT AUTHORITY	APPROVED CONTRACT AUTHORITY FY2009	FY2010	FY2011	FY2012	FY2013	FIVE-YEAR	TOTAL EXPEND. TO-DATE @ 11/30/08
DOC Division XI Project	FY 1997	129,623,347						0	129,623,347
PROJECT SERIES NO. 16000 TOTAL		129,623,347	0	0	0	0	0	0	129,623,347

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 19000		PROJECT DESCRIPTION
Appropriations-To-Date	10,803,574	The Department of Correction South Campus Redevelopment Project Phase IIB (Bond Series No. 19000) project series was originally created for new roofing, tuck pointing and window repairs at the facility. The South Campus houses the Sheriff's Department of community Supervision and Intervention. The D.C.S.I. is responsible for the Electronic Monitoring Program, the Day Reporting Center, the Pre-release Center, and the Sheriff's Work Alternative Program. Upgrades to ventilation and cooling systems have started for FY 2008, and replacement of the fire alarm system and Window Replacement are planned for FY 2009. Completion of these projects will help the County achieve Major Goals Number 13 and 11. "Cook County's facilities are accessible, structurally sound and secure," and "Cook County attacks the roots of all crime through progressive approaches to crime prevention and rehabilitation".
Proposed Project Cost FY09-13	3,350,000	
Proposed Total Project Costs	14,153,574	
Expenditures-To-Date	10,803,574	
Undisbursed Balance	3,350,000	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
DOC South Campus A/C Installation, Building 1	FY 2008	0	1,600,000					1,600,000	0
DOC South Campus Phase 2B	FY 1997	10,803,574						0	10,803,574
DOC South Campus Window Replacement	FY 2008	0	750,000					750,000	0
DOC South Campus, Bldg. 3 - Replace fire alarm system	FY 2009	0	200,000	800,000				1,000,000	0
PROJECT SERIES NO. 19000 TOTAL		10,803,574	2,550,000	800,000	0	0	0	3,350,000	10,803,574

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 20000		PROJECT DESCRIPTION
Appropriations-To-Date	279,222,421	County Physical Plant Project- Renewal, Replacement and Special Project (Bond Series 20000) is a comprehensive and phased program for projects in existing buildings occupied by Cook County Departments. Countywide programs have been established to meet these needs and to satisfy the goals of the County. The Countywide Elevator Modernization Project consolidates all elevator/escalator inspection and repairs throughout the county. The Countywide Fire and Life Safety Systems Upgrade Project assess and upgrades obsolete fire and life safety systems with current technology that meets existing fire codes and ordinances. The Countywide Exterior Repair Project provides for necessary structural or stability repairs recommended after critical inspections. The CCAB Kitchen/Cafeteria Renovation and the States Attorney's office Renovation was completed in 2008. Projects in progress include the New RTU/RCDC Project at the DOC and The County General Records Center Project at Hawthorne which was established to provide storage space for various county departments. The warehouse has undergone significant roofing, flooring, infrastructure, and telecommunication wiring renovations. The Sheriff's Video Camera & Recording System and The Countywide Building Exterior Inspection and Stabilization Project are ongoing. Completion of these projects will help the County achieve Major Goal Number 13. "Cook County's Facilities are accessible, structurally sound, and secure."
Proposed Project Cost FY09-13	291,632,624	
Proposed Total Project Costs	570,855,045	
Expenditures-To-Date	235,368,048	
Undisbursed Balance	335,486,997	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
Americans with Disabilities Act (ADA) Study & Renovations	FY 1996	8,817,187	832,813					832,813	8,460,286
Back-up Data Continuity Site at OFH Campus	FY 2008	0	2,000,000	1,000,000				3,000,000	0
Board Room Renovation	FY 2000*	72,095						0	72,095
Bridgeview - Replace chillers	FY 2009	0	200,000	800,000				1,000,000	0
Bridgeview-Replace Security System	Pending*	0			400,000	1,600,000		2,000,000	0
CCAB - Install A/C in 2 penthouse elevators	FY 2009	0	150,000					150,000	0
CCAB Kitchen/Cafeteria Renovation	FY 2004	2,265,319						0	2,265,319
CCAB Plaza and Building Drainage System Repairs	FY 2002	6,049,963						0	6,049,963
CCAB - Replace glass door and add security access	FY 2009	0	150,000					150,000	0
CCAB/CCB Life Safety Systems Upgrade	FY 2001	3,373,773						0	3,373,773
CCB - Emergency Power to Elevators	FY 2009	0	50,000					50,000	0
CCB - Rebuild cells and locks	FY 2009	0	50,000	200,000				250,000	0
CCB - Replace Roof	FY 2009	0	100,000					100,000	0
CCB/CCAB Pedestrian Crossing Enhancements-Phase 1	FY 2003*	0						0	0
CCB/CCAB - Replace security system	Pending*	0			200,000	800,000		1,000,000	0
Clerk of Circuit Court Renovations	FY 2003*	1,658,792						0	1,657,235
Clerk of Court Cook County Records Center Equipment & Furnishings	FY 2004	0	500,000	4,000,000	2,250,000			6,750,000	0
Clerk of Court Rack Area for Electronic Voting Machines	FY 2008*	0						0	0

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 20000		PROJECT DESCRIPTION
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			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
Cook County Animal Control Shelter	FY 2006*	0						0	0
County Clerk Equipment & Furnishings Hawthorne Warehouse	FY 2004	396,157	425,000					425,000	396,157
Countywide - Annual Fire Alarm System Inspection	FY 2009	0	500,000					500,000	0
Countywide - Assess fire pump controllers	FY 2009	0	250,000					250,000	0
Countywide Building Exterior Cleaning Program	FY 2007*	0						0	0
Countywide Building Exterior Inspection and Stabilization	FY 2002	5,429,371	500,629					500,629	5,395,815
Countywide Courthouse Utilization Assessment	FY 2008*	0						0	0
Countywide Elevator Modernization	FY 1999	27,849,259	2,000,000	3,000,000	4,150,741			9,150,741	26,944,701
Countywide Emergency Power Systems Upgrades	FY 2005	189,037	5,000,000	3,610,963				8,610,963	206,222
Countywide Energy Efficiency Program	FY 2007*	0						0	0
Countywide Exterior Wall Repairs Project	FY 2004	31,793,205	9,000,000	7,000,000	6,663,397	6,663,398		29,326,795	23,647,602
Countywide Facility Condition Assessment	FY 2007*	0						0	0
Countywide Fire & Life Safety System Upgrades	FY 2002	20,944,451	8,000,000	7,000,000	6,150,466	6,150,466		27,300,932	16,254,196
Countywide Fixed Assets Replacement	FY 1999	27,251,564	3,000,000	3,000,000	1,799,169			7,799,169	25,953,203
Countywide Floor Covering Replacement	FY 1999	753,499	500,000	471,501				971,501	637,064
Countywide "Green Lights" Light Fixture Replacement Program	FY 1996*	1,882,944						0	1,882,944
Countywide Oil Storage Tank Replacement	FY 1999*	972,864						0	972,864
Countywide Pavement Restoration Program	FY 2001	4,974,538	2,200,000	1,325,462				3,525,462	3,957,550
Countywide Perimeter Security Enhancements	FY 2005	0	2,000,000	6,000,000	3,000,000			11,000,000	0

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CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

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			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
Countywide Roof Renovation	FY 1999	10,693,682	8,603,126					8,603,126	9,448,682
Countywide Space Utilization Review	FY 2007*	0						0	0
Countywide Telecommunications Wiring Installation, Phase 3 (DOC)	FY 2002	12,512,976	4,737,024	3,000,000				7,737,024	12,557,639
Countywide Telecommunication Wiring Installation-Phase 2	FY 2001*	9,520,583						0	9,520,583
Countywide Telephone Cable & System Upgrade-Phase 1	FY 1999	3,105,834						0	3,105,834
Countywide Telephone System Upgrade-Phase 2	FY 2000	29,420,126						0	29,420,126
Countywide Telephone Upgrades	FY 2008	9,100,000						0	0
Countywide Telephone Upgrades, Phase 3	FY 2005	0	1,750,000					1,750,000	0
Countywide Time & Attendance Management System	FY 2008	0	600,000	1,900,000	2,500,000			5,000,000	0
Countywide Ventilation	FY 2007*	0						0	0
Countywide Warehouse and Records Storage Center - Hawthorne	FY 2003	13,390,470	4,609,530	3,067,032				7,676,562	417,456
Courthouse Server Farm Consolidation	FY 2007*	0						0	0
Criminal Courts Building Fixed Assets Replacement	FY 2008	75,000						0	0
Department of Public Health Relocation to OFH	FY 2008	0	1,400,000	2,700,000	1,000,000			5,100,000	0
Divisions 1 & 7 - Replace rotary switch	FY 2009	0	300,000	1,200,000				1,500,000	0
Division 2, Dorm 4 - Replace supply & return fan	FY 2009	0	500,000					500,000	0
Divisions 3, 4, 5 & 6 - Replace rotary switch	FY 2009	0	100,000	400,000				500,000	0
Division 4 - Replace cell locks, doors and frames	FY 2009	0	100,000	540,000				640,000	0

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 20000		PROJECT DESCRIPTION
Appropriations-To-Date	279,222,421	County Physical Plant Project- Renewal, Replacement and Special Project (Bond Series 20000) is a comprehensive and phased program for projects in existing buildings occupied by Cook County Departments. Countywide programs have been established to meet these needs and to satisfy the goals of the County. The Countywide Elevator Modernization Project consolidates all elevator/escalator inspection and repairs throughout the county. The Countywide Fire and Life Safety Systems Upgrade Project assess and upgrades obsolete fire and life safety systems with current technology that meets existing fire codes and ordinances. The Countywide Exterior Repair Project provides for necessary structural or stability repairs recommended after critical inspections. The CCAB Kitchen/Cafeteria Renovation and the States Attorney's office Renovation was completed in 2008. Projects in progress include the New RTU/RCDC Project at the DOC and The County General Records Center Project at Hawthorne which was established to provide storage space for various county departments. The warehouse has undergone significant roofing, flooring, infrastructure, and telecommunication wiring renovations. The Sheriff's Video Camera & Recording System and The Countywide Building Exterior Inspection and Stabilization Project are ongoing. Completion of these projects will help the County achieve Major Goal Number 13. "Cook County's Facilities are accessible, structurally sound, and secure."
Proposed Project Cost FY09-13	291,632,624	
Proposed Total Project Costs	570,855,045	
Expenditures-To-Date	235,368,048	
Undisbursed Balance	335,486,997	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
Division 5 - Replace cell locks, doors and frames	FY 2009	0	200,000	460,000	400,000			1,060,000	0
Division 5 - Replace fire alarm and flow devices	FY 2009	0	200,000	800,000				1,000,000	0
Division 6 - Replace interlocks, control room and cell locks	FY 2009	0	200,000	500,000	400,000			1,100,000	0
Division 9 - Replace all cylinders	FY 2009	0	150,000	600,000				750,000	0
Division IX - Replace security system	Pending*	0			300,000	1,000,000		1,300,000	0
Division 10 - Replace all cylinders	FY 2009	0	100,000	425,000				525,000	0
Division X - Reconfigure Electronic Locking Control Panel	FY 2009	0	15,000					15,000	0
Division 11 - Replace fire alarm and flow devices	FY 2009	0	300,000	1,200,000				1,500,000	0
DOC Campus - Install Electric Perimeter Fence	FY 2009	0	100,000	750,000				850,000	0
DOC Central Kitchen Renovation	FY 2008	0	200,000					200,000	0
DOC Complex Fixed Assets Replacement	FY 2008	0	1,800,000	974,500				2,774,500	0
DOC Division II Renovation	FY 2000	18,761,943						0	18,761,943
DOC Division III & IV Security Upgrade	FY 2002	3,129,742						0	3,129,742
DOC Division VIII RTU Renovation	FY 2001	78,785						0	78,785
DOC Infrastructure Renovations-Phase 3	FY 1996	7,160,000						0	7,213,413
DOC Security Post Construction Upgrade	FY 2005	0	1,200,000	4,000,000	4,100,000			9,300,000	0
EMA Emergency Operations Center at OFH Campus	FY 2008	0	500,000	2,500,000	1,000,000			4,000,000	0
Expedited Child Support Relocation	FY 2008	0	1,150,000	150,000				1,300,000	0
Forensic - Replace Boilers 1 & 2	FY 2009	0	450,000					450,000	0

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 20000		PROJECT DESCRIPTION
Appropriations-To-Date	279,222,421	County Physical Plant Project- Renewal, Replacement and Special Project (Bond Series 20000) is a comprehensive and phased program for projects in existing buildings occupied by Cook County Departments. Countywide programs have been established to meet these needs and to satisfy the goals of the County. The Countywide Elevator Modernization Project consolidates all elevator/escalator inspection and repairs throughout the county. The Countywide Fire and Life Safety Systems Upgrade Project assess and upgrades obsolete fire and life safety systems with current technology that meets existing fire codes and ordinances. The Countywide Exterior Repair Project provides for necessary structural or stability repairs recommended after critical inspections. The CCAB Kitchen/Cafeteria Renovation and the States Attorney's office Renovation was completed in 2008. Projects in progress include the New RTU/RCDC Project at the DOC and The County General Records Center Project at Hawthorne which was established to provide storage space for various county departments. The warehouse has undergone significant roofing, flooring, infrastructure, and telecommunication wiring renovations. The Sheriff's Video Camera & Recording System and The Countywide Building Exterior Inspection and Stabilization Project are ongoing. Completion of these projects will help the County achieve Major Goal Number 13. "Cook County's Facilities are accessible, structurally sound, and secure."
Proposed Project Cost FY09-13	291,632,624	
Proposed Total Project Costs	570,855,045	
Expenditures-To-Date	235,368,048	
Undisbursed Balance	335,486,997	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
Forensic - Roof Replacement	FY 2009	0	150,000					150,000	0
Judicial Facilities Projects	FY 1997*	3,726,029						0	3,726,029
Markham - Replace duress system	FY 2009	0	250,000					250,000	0
Markham - Replace emergency generator	FY 2009	0	700,000					700,000	0
Markham - Replace fire alarm tamper & flow devices	FY 2009	0	150,000					150,000	0
New RTU/RCDC Project at the DOC	FY 2007	4,318,000	5,000,000	14,000,000	34,000,000	34,682,000		87,682,000	305,595
Old Cermak/Div 17-Replace HVAC motor & generator	FY 2009	0	300,000					300,000	0
P.O.E.T. Relocation to OFH Campus	FY 2008	0		300,000				300,000	0
Post 8 - Replace Sallyport	FY 2009	0	100,000					100,000	0
Powerhouse - Remove & replace boiler	FY 2009	0	400,000	1,600,000				2,000,000	0
Rockwell Building Fixed Assets Replacement/Renovation	FY 1997	5,812,136	665,864					665,864	5,812,136
Rockwell-Install A/V devices/pullstations for fire alarm system	FY 2009	0	55,000					55,000	0
Rockwell - Replace control valves on sprinkler	FY 2009	0	100,000					100,000	0
Rockwell - Replace security system	Pending*	0			500,000			500,000	0
Rockwell - Replace windows	FY 2009	0		200,000				200,000	0
Rolling Meadows - replace security system	Pending*	0			300,000	1,200,000		1,500,000	0
Sheriff Video Camera & Recording Systems	FY 2007	0	900,000	3,000,000	3,600,000			7,500,000	0
Skokie - Replace security system	Pending*	0			300,000	1,200,000		1,500,000	0

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

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Appropriations-To-Date	279,222,421	County Physical Plant Project- Renewal, Replacement and Special Project (Bond Series 20000) is a comprehensive and phased program for projects in existing buildings occupied by Cook County Departments. Countywide programs have been established to meet these needs and to satisfy the goals of the County. The Countywide Elevator Modernization Project consolidates all elevator/escalator inspection and repairs throughout the county. The Countywide Fire and Life Safety Systems Upgrade Project assess and upgrades obsolete fire and life safety systems with current technology that meets existing fire codes and ordinances. The Countywide Exterior Repair Project provides for necessary structural or stability repairs recommended after critical inspections. The CCAB Kitchen/Cafeteria Renovation and the States Attorney's office Renovation was completed in 2008. Projects in progress include the New RTU/RCDC Project at the DOC and The County General Records Center Project at Hawthorne which was established to provide storage space for various county departments. The warehouse has undergone significant roofing, flooring, infrastructure, and telecommunication wiring renovations. The Sheriff's Video Camera & Recording System and The Countywide Building Exterior Inspection and Stabilization Project are ongoing. Completion of these projects will help the County achieve Major Goal Number 13. "Cook County's Facilities are accessible, structurally sound, and secure."
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Expenditures-To-Date	235,368,048	
Undisbursed Balance	335,486,997	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
State's Attorney Office Remodeling	FY 1996	3,697,642						0	3,697,642
Women's Justice Services Center at DOC	FY 2003	45,457	1,650,000	5,500,000	1,054,543			8,204,543	45,457
PROJECT SERIES NO. 20000 TOTAL		279,222,421	77,093,986	87,174,458	74,068,316	53,295,864	0	291,632,624	235,368,048

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 22000		PROJECT DESCRIPTION
Appropriations-To-Date	554,232,252	The New John H. Stroger, Jr. Hospital Project (Bond Series No. 22000) was designed for the replacement of the Old Cook County Hospital which opened in FY 2003. Funds previously set aside for revisions to this facility will be utilized to provide special treatment systems and components recommended to retard corrosion in the clean steam system servicing the hospital humidifiers, kitchen and sterilizing equipment. Completion of this project will help the County achieve Major Goal Number 16: "Citizens of Cook County have access to state-of-the-art premier health care facilities."
Proposed Project Cost FY09-13	15,600,000	
Proposed Total Project Costs	569,832,252	
Expenditures-To-Date	552,082,252	
Undisbursed Balance	17,750,000	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
New Cook County Hospital	FY 1993	552,082,252						0	552,082,252
New Cook County Hospital - Clean Steam Piping Replacement at Stroger Hospital	FY 2009	2,150,000	3,200,000	8,000,000	4,400,000			15,600,000	0
PROJECT SERIES NO. 22000 TOTAL		554,232,252	3,200,000	8,000,000	4,400,000	0	0	15,600,000	552,082,252

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 23000		PROJECT DESCRIPTION
Appropriations-To-Date	81,181,195	The main thrust behind the initial 69 West Washington Building Project (Bond Series No.: 23000) was to provide funding for the acquisition and remodeling of the entire building. Recently completed projects include security systems upgrade, ADA Building Survey, Boiler Stack repair, build-out of spaces for the County and City Board of Elections. Projects planned for completion in 2009 include the relocation of the Docutech Printing Center and a building Mail Room, Louver Blind replacement, elevator signal replacement and the exterior façade renovation. 2009 will also see the start of construction of an ADA elevator. Completion of these projects will help the County achieve Major Goal Number 3 and 13: "Cook County public service departments provide courteous service in a user friendly environment with enhanced information access," and "Cook County's facilities are accessible, structurally sound, and secure".
Proposed Project Cost FY09-13	5,202,162	
Proposed Total Project Costs	86,383,357	
Expenditures-To-Date	77,098,665	
Undisbursed Balance	9,284,692	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
69 W. Washington Computer Consolidation	FY 2003	1,500,000						0	374,537
69 W. Washington Exterior Façade Renovation	FY 2000	2,105,936	1,684,064					1,684,064	2,129,631
69 W. Washington Fire & Life Safety Upgrades	FY 2005	15,000,000						0	13,868,643
69 W. Washington Food Court Redevelopment	FY 2003*	112,378						0	128,622
69 W. Washington Pressurization Upgrade	FY 2002	600,000						0	335,932
69 W. Washington Renovation	FY 1997	59,017,843						0	57,758,610
69 W. Washington Security System Upgrade	FY 2002	1,560,000						0	1,216,266
69 W. Washington Fixed Assets Replacement	FY 2002	1,285,038	1,100,000	#######	335,000			2,768,098	1,286,423
69 W. Washington - Modify Boilers 2 & 3	Pending*	0			80,000			80,000	0
69 W. Washington - Relocate Docutech/Duplication	FY 2009	0	350,000					350,000	0
69 W. Washington - Renovate Childcare Center	FY 2009	0	320,000					320,000	0
PROJECT SERIES NO. 23000 TOTAL		81,181,195	3,454,064	#######	415,000	0	0	5,202,162	77,098,665

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 28000		PROJECT DESCRIPTION
Appropriations-To-Date	182,890,233	The John H. Stroger, Jr. Hospital/Bureau of Health Project (Bond Series No. 28000) was designed to first, renovate and maintain the hospital campus and certain buildings on and adjacent to the site of the old Cook County Hospital. The operation of ambulatory and community care centers, which handle approximately 650,000 outpatient visits a year, is also included under Bond Account 28000 and it also includes other current projects such as replacement of fixed assets in the Bureau of Health System as warranted. Construction for new pharmacies at Stroger, Fantus and Oak Forest Hospitals are currently in progress as well as the renovation of space at 1900 W. Polk to house the Finance Department. The 'auditorium' build out at Stroger will be completed in 2009 for use as a registration and cashiering location. Abatement of the old Cook County Hospital and other campus building is now completed. Demolition of the pavillions to the old Cook County Hospital, the old Power Plant, and the old Children's Hospital are substantially complete. The development for expansion of the parking facility at the John H. Stroger, Jr. Hospital Campus is underway. Ongoing projects include a master plan study to determine the functional needs of all the Bureau of Health facilities and also the development of adaptive reuse plans for the Old Cook County Hospital Main Building, Hektoen and Durand, as well as new construction of a Homeland Security Vehicle Storage Facility at Oak Forest Hospital Campus. Completion of these projects will help the County achieve Major Goals Number 13 and 16: "Cook County's facilities are accessible, structurally sound, and secure," and "The citizens of Cook County have access to state-of-the-art premier health care facilities."
Proposed Project Cost FY09-13	200,078,383	
Proposed Total Project Costs	382,968,616	
Expenditures-To-Date	175,084,905	
Undisbursed Balance	207,883,711	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
Bureau of Health Fixed Assets Replacement	FY 2002	7,884,341	2,000,000	3,294,719	1,832,491			7,127,210	4,802,832
Bureau of Health Master Plan	FY 2007	0	1,600,000					1,600,000	0
CCDPH Homeland Security Vehicle Storage Facility	FY 2001	1,000,000	1,352,786					1,352,786	0
CCH Campus Building Demolition & New Park	FY 2002	17,289,584	500,000					500,000	17,015,923
CCH Fixed Assets Replacement	FY 1997	7,795,659						0	7,795,659
Durand Renovation	Pending*	0			200,000	1,400,000	5,900,000	7,500,000	0
New Fantus Clinic at Stroger Hospital Campus	FY 2008*	2,657,052			57,100,001			57,100,001	2,657,052
Fantus Clinic Renovations-Phase 3&4 - Infrastructure & Interi	FY 2001*	1,548,904			41,368,218			41,368,218	1,548,904
Hektoen Building Renovation - Phase 1	FY 2000	175,825						0	175,795
Hektoen Renovation	FY 2002*	3,299,007			17,088,047	14,837,121		31,925,168	3,299,007
Markham Courthouse Public Health Clinic	FY 2008	0	205,000					205,000	0
Outpatient Pharmacy at John H. Stroger Jr. Hospital	FY 2008	0	750,000					750,000	0
Renovation of Old Main Cook County	FY 2007*	134,157,597			250,000	1,500,000		1,750,000	134,157,597
Robbins Clinic	FY 1997	3,632,264						0	3,632,137
Stabilization at Old Cook County Hospital Main	FY 2008	0	500,000	500,000	500,000	500,000		2,000,000	0

*Appropriation Revisited and Revised by the Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 28000		PROJECT DESCRIPTION
Appropriations-To-Date	182,890,233	The John H. Stroger, Jr. Hospital/Bureau of Health Project (Bond Series No. 28000) was designed to first, renovate and maintain the hospital campus and certain buildings on and adjacent to the site of the old Cook County Hospital. The operation of ambulatory and community care centers, which handle approximately 650,000 outpatient visits a year, is also included under Bond Account 28000 and it also includes other current projects such as replacement of fixed assets in the Bureau of Health System as warranted. Construction for new pharmacies at Stroger, Fantus and Oak Forest Hospitals are currently in progress as well as the renovation of space at 1900 W. Polk to house the Finance Department. The 'auditorium' build out at Stroger will be completed in 2009 for use as a registration and cashiering location. Abatement of the old Cook County Hospital and other campus building is now completed. Demolition of the pavillions to the old Cook County Hospital, the old Power Plant, and the old Children's Hospital are substantially complete. The development for expansion of the parking facility at the John H. Stroger, Jr. Hospital Campus is underway. Ongoing projects include a master plan study to determine the functional needs of all the Bureau of Health facilities and also the development of adaptive reuse plans for the Old Cook County Hospital Main Building, Hektoen and Durand, as well as new construction of a Homeland Security Vehicle Storage Facility at Oak Forest Hospital Campus. Completion of these projects will help the County achieve Major Goals Number 13 and 16: "Cook County's facilities are accessible, structurally sound, and secure," and "The citizens of Cook County have access to state-of-the-art premier health care facilities."
Proposed Project Cost FY09-13	200,078,383	
Proposed Total Project Costs	382,968,616	
Expenditures-To-Date	175,084,905	
Undisbursed Balance	207,883,711	

TITLE	BOARD AUTHORITY	PROJECT AUTHORITY	APPROVED CONTRACT AUTHORITY FY2009	FY2010	FY2011	FY2012	FY2013	FIVE-YEAR	TOTAL EXPEND. TO-DATE @ 11/30/08
Stein Forensic Institute Roof Replacement	FY 2008	0	150,000					150,000	0
Stroger Parking Garage Expansion, Stroger Hospital Parking Facility Expansion and Storage, Phase II	FY 2004	3,450,000	2,200,000	12,000,000	16,275,000	16,275,000		46,750,000	0
PROJECT SERIES NO. 28000 TOTAL		182,890,233	9,257,786	15,794,719	134,613,757	34,512,121	5,900,000	200,078,383	175,084,905

*Appropriation Revisited and Revised by the Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 32000		PROJECT DESCRIPTION
Appropriations-To-Date	9,622,280	The Juvenile Temporary Detention Center Project (Bond No. 32000) includes Fixed Assets replacement and various infrastructure and security upgrades. Current projects include the HVAC Upgrade (chiller and heater unit replacement) and the CCTV Digital Video Recording System Installation. New projects for FY 2009 include, converting part of the housing unit into a mental health unit, replacement of the fire alarm system and making changes to the 3rd floor recreation area. Completion of these projects will help the County achieve Major Goals Number 11 and 13: "Cook county attacks the roots of crime through progressive approaches to crime prevention and rehabilitation," and "Cook County's facilities are accessible, structurally sound, and secure."
Proposed Project Cost FY09-13	16,337,516	
Proposed Total Project Costs	25,959,796	
Expenditures-To-Date	9,621,254	
Undisbursed Balance	16,338,542	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
JTDC - CCTV Digital Video	FY 2007	97,025	1,102,975					1,102,975	0
JTDC - Convert housing unit into mental health unit	FY 2009	0	50,000					50,000	0
JTDC East Building and Garage Repair	FY 2008	0	1,400,000	#######				2,950,000	0
JTDC Fixed Assets Replacement/Renovation	FY 1997	1,344,465	3,500,000	#######	#######	1,847,271		9,194,541	1,440,465
JTDC - Install partitions in 3rd floor recreation area	FY 2009	0	40,000					40,000	0
JTDC West - Replace fire alarm system	FY 2009	0	600,000	#######	#######			3,000,000	0
JTDC-Security/Intake Areas Relocation & Lighting Upgrade	FY 2000	8,180,790						0	8,180,790
PROJECT SERIES NO. 32000 TOTAL		9,622,280	6,692,975	#######	#######	1,847,271	0	16,337,516	9,621,254

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 33000		PROJECT DESCRIPTION
Appropriations-To-Date	5,918,729	The Oak Forest hospital Project (Bond Series No. 33000) is designed to repair, renovate and maintain Oak Forest Hospital Campus. Oak Forest Hospital located in the southwest suburbs and is dedicated to serving its patients. Currently the following projects are active, the Oak Forest Hospital Laboratory Expansion and Demolition of the Greenhouse intended to better provide sufficient space within the main laboratory for personnel to perform required work in a precise and efficient manner and Telecom #2A which includes the installation of new structural wiring. The Water Main Valve Survey and Replacement program was intended to assess the operational integrity of underground vaults, water main valves and associated water transmission infrastructure throughout the entire campus of Oak Forest Hospital and is substantially complete. Completion of these projects will help the County achieve Major Goals Number 13 and 16: "Cook County's Facilities are accessible, structurally sound and secure," and "The Citizens of Cook County have Access to state-of-the-art facilities."
Proposed Project Cost FY09-13	8,468,585	
Proposed Total Project Costs	14,387,314	
Expenditures-To-Date	5,402,836	
Undisbursed Balance	8,984,478	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
Oak Forest Hospital Fixed Assets Replacement	FY 1997	511,132	717,786					717,786	511,132
Oak Forest Hospital Isolation Room Monitoring System	FY 2000	1,990,296						0	1,990,296
Oak Forest Hospital Lab Expansion & Greenhouse Demolition	FY 2007	0	2,200,000	2,800,000				5,000,000	0
Oak Forest Hospital Roof Replacement	FY 2008	0	700,000					700,000	0
Oak Forest Hospital Water Main Valve Survey & Replacement	FY 2004	1,999,201	2,050,799					2,050,799	1,483,308
Oak Forest Hospital Water Supply System Upgrade	FY 2001	1,418,100						0	1,418,100
PROJECT SERIES NO. 33000 TOTAL		5,918,729	5,668,585	2,800,000	0	0	0	8,468,585	5,402,836

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 34000		PROJECT DESCRIPTION
Appropriations-To-Date	12,061,214	The Richard J. Daley Center Project (Bond series No. 34000) provides for the capital improvements of the structure based on the Public Building Commission's and Capital Planning's estimates for these improvements. Current projects include: Daley Center Sprinkler Installation, general operation and maintenance enhancements for the building offices and courtroom facilities. Recent fixed asset replacement projects included life safety generator upgrades, lobby security modifications, and elevator door operating system replacements. New projects include elevator modernization and ADA Upgrades. Completion of this project will help the County achieve Major Goal. Number 13: "Cook County's facilities are accessible, structurally sound, and secure."
Proposed Project Cost FY09-13	43,908,029	
Proposed Total Project Costs	55,969,243	
Expenditures-To-Date	11,977,951	
Undisbursed Balance	43,991,292	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
Daley Center ADA Compliance	FY 2009	0	1,185,000					1,185,000	0
Daley Center Elevator Modernization	FY 2009	0	3,045,000					3,045,000	0
Daley Center Escalator Replacement	FY 2009	0	445,000					445,000	0
Daley Center Fixed Assets Replacement	FY 1999	8,658,714	4,000,000	2,000,000	1,581,529			7,581,529	8,932,217
Daley Center Lobby Window Replacement	FY 2009	0	225,000					225,000	0
Daley Center Security Upgrade	Pending*	0			245,000			245,000	0
Daley Center Sprinkler Installation, Phase 1, 2, 3, 4, 5	FY 2005	3,402,500	8,175,000	4,000,000	9,503,250	9,503,250		31,181,500	3,045,735
PROJECT SERIES NO. 34000 TOTAL		12,061,214	17,075,000	6,000,000	11,329,779	9,503,250	0	43,908,029	11,977,951

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 37000		PROJECT DESCRIPTION
Appropriations-To-Date	78,502,050	The Cook County Courtroom Project (Bond Series No. 37000) addressed the need for construction of new courtrooms and the supporting space for the County. The new Domestic Violence Courthouse opened for operations in 2005. Completion of this project helped achieve Major Goal Number 13: "Cook County's facilities are accessible, structurally sound, and secure."
Proposed Project Cost FY09-13	0	
Proposed Total Project Costs	78,502,050	
Expenditures-To-Date	78,502,050	
Undisbursed Balance	0	

TITLE	BOARD AUTHORITY	PROJECT AUTHORITY	APPROVED CONTRACT AUTHORITY FY2009	FY2010	FY2011	FY2012	FY2013	FIVE-YEAR	TOTAL EXPEND. TO-DATE @ 11/30/08
Cook County Court Rooms (Domestic Violence Court)	FY 1997	78,502,050						0	78,502,050
PROJECT SERIES NO. 37000 TOTAL		78,502,050	0	0	0	0	0	0	78,502,050

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

PROJECT SERIES NO. 39000		PROJECT DESCRIPTION
Appropriations-To-Date	32,012,274	The County Jail Maintenance Project (Bond Series No. 39000) involved the installation and replacement of fire and life safety equipment at various DOC facilities. Completion of these projects helped the County achieve Major Goal Number 11: "Cook County attacks the roots of crime through progressive approaches to crime prevention and rehabilitation."
Proposed Project Cost FY09-13	0	
Proposed Total Project Costs	32,012,274	
Expenditures-To-Date	32,012,274	
Undisbursed Balance	0	

			APPROVED CONTRACT AUTHORITY						
TITLE	**BOARD AUTHORITY**	**PROJECT AUTHORITY**	**FY2009**	**FY2010**	**FY2011**	**FY2012**	**FY2013**	**FIVE-YEAR**	**TOTAL EXPEND. TO-DATE @ 11/30/08**
DOC Division I, IV, & VII Renovation	FY 1993	27,883,354						0	27,883,354
DOC Fire & Life Safety	FY 1993	4,128,919						0	4,128,919
PROJECT SERIES NO. 39000 TOTAL		32,012,274	0	0	0	0	0	0	32,012,274

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2009 - 2013

TITLE	PROJECT AUTHORITY	APPROVED CONTRACT AUTHORITY FY2009	FY2010	FY2011	FY2012	FY2013	FIVE-YEAR	TOTAL EXPEND. TO-DATE @ 11/30/08
GRAND TOTAL	1,463,722,345	133,232,641	129,760,724	227,674,122	99,158,506	5,900,000	595,725,993	1,404,339,636

*Appropriation Revisited and Revised by the Board of Commissioners in FY 2009

Capital Improvement Program
Fiscal Years 2008 - 2012

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
** Flossmoor Road at Cicero Avenue	FY 2008		0	0	750,000	0	0	750,000	0.00
** 108th Avenue 167th Street to 159th Street	FY 2008		0	0	0	2,000,000	0	2,000,000	0.00
** Dempster Street Algonquin Road to Elmhurst Road	FY 2008		0	0	0	5,400,000	0	5,400,000	0.00
138th Street at Indiana Avenue/CSXT Railroad	FY 2006		200,000	0	0	0	0	200,000	0.00
Arlington Heights Road at Landmeier Road and at Oakton Street	FY 2006		0	600,000	0	0	0	600,000	0.00
Plainfield Road Brainard Avenue to LaGrange Road	FY 2006		0	0	2,000,000	0	0	2,000,000	0.00
** 167th Street Central Avenue to Cicero Avenue	FY 2008		0	6,000,000	0	0	0	6,000,000	0.00
Arlington Heights Road at Devon Avenue	FY 2007		792,000	0	0	0	0	792,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Ela Road - Central Rd to 600 feet n/o Freeman Rd, Palatine Rd to Dundee Rd & US 14 to Lake Cook Rd	FY 2006		0	3,050,000	0	0	0	3,050,000	0.00
** Hintz Road at Echo Lake (West of Wheeling Road)	FY 2008		0	0	0	250,000	0	250,000	0.00
** Wise Road at Wright Boulevard	FY 2008		0	500,000	0	0	0	500,000	0.00
** Roselle Road Devon Avenue to Wise Road	FY 2008		0	500,000	0	0	0	500,000	0.00
Arlington Heights Road University Drive to Lake Cook Road	FY 2007		0	5,000,000	0	0	0	5,000,000	0.00
167th (170th) Street west of Cottage Grove Avenue to the Bishop Ford Freeway (I-94)	FY 2007		0	2,000,000	0	0	0	2,000,000	0.00
Techny Road east of Pfingsten Road to west of Shermer Road	FY 2006		0	1,000,000	0	0	0	1,000,000	0.00
** 84th Avenue 183rd Street to 171st Street	FY 2008		0	0	1,000,000	0	0	1,000,000	0.00
Narragansett Avenue 87th Street to 79th Street	FY 2007		0	0	5,700,000	0	0	5,700,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
** 138th Street Ashland Avenue to Park Avenue	FY 2008		0	0	0	0	1,400,000	1,400,000	0.00
** Willow Road Schoenbeck Road to Wheeling Road	FY 2008		0	0	0	600,000	0	600,000	0.00
** Plainfield Road 47th Street to First Avenue (IL 171)	FY 2008		0	0	0	0	700,000	700,000	0.00
** Mount Prospect Road Dempster Streeet to Northwest Highway	FY 2008		0	0	0	1,500,000	0	1,500,000	0.00
** Central Avenue 135th Street to Calumet Sag Road	FY 2008		0	0	0	0	1,000,000	1,000,000	0.00
** Hintz Road Elmhurst Road to Milwaukee Avenue	FY 2008		0	0	0	2,000,000	0	2,000,000	0.00
** Greenwood Avenue Dempster Street to Church Street	FY 2008		0	0	0	500,000	0	500,000	0.00
** Winnetka Road Waukegan Road to 0.07 miles east of Happ Road	FY 2008		0	0	0	2,000,000	0	2,000,000	0.00
** Greenwood Avenue Oakton Street to Dempster Street and Church Street to Golf Rd	FY 2008		0	0	0	1,500,000	0	1,500,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
** 170th (167th) Street South Park Avenue (Chicago Road) to Cottage Grove Avenue	FY 2008		0	0	0	1,500,000	0	1,500,000	0.00
** 138th Street Park Avenue to Cottage Grove Avenue	FY 2008		0	0	0	0	500,000	500,000	0.00
** Quentin Road Illinois Avenue to Northwest Highway	FY 2008		0	0	0	0	2,000,000	2,000,000	0.00
** Central Avenue 115th Street to 106th Street	FY 2008		0	0	0	0	1,500,000	1,500,000	0.00
** Will-Cook Road at 143rd Street	FY 2008		0	0	0	0	1,000,000	1,000,000	0.00
Central Avenue over the Sanitary Drainage and Ship Canal N of Stevenson Expy I-55 to Pershing Rd (39th St) 06-04624-05-BR	FY 2005	$3900	0	0	0	0	0	0	1,068,501.05
Edens Expressway West Ftg. Road Central Avenue to Park Drive-Extended near Skokie Road 03-26344-06-FP	FY 2000	$7800	0	0	0	0	0	0	121,957.17
Geographic Information Systems (GIS) Implementation 07-6GISA-03-ES	FY 2007	$425	0	0	0	0	0	0	125,507.72

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Hydraulic Engineering and Survey Services 99-6HESS-04-ES	FY 1999	$330	0	0	0	0	0	0	6,115.26
Hydraulic Engineering and Survey Services 00-6HESS-06-ES	FY 2000	$350	0	0	0	0	0	0	5,984.57
Hydraulic Engineering and Survey Services 03-6HESS-08-ES	FY 2003	$250	0	0	0	0	0	0	65,663.92
Highway Investigations, Studies & Planning 07-6HISP-31-ES	FY 2007	$2,200	0	0	0	0	0	0	14,293.00
Highway Investigations, Studies & Planning 08-6HISP-32-ES	FY 2008	$2,500	0	0	0	0	0	0	8,512.76
Survey by Contract Various Locations 01-6SURV-06-ES	FY 2001	$350	0	0	0	0	0	0	11,275.16
Survey by Contract Various Locations 04-6SURV-08-ES	FY 2004	$250	0	0	0	0	0	0	32,635.75

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Survey by Contract Various Locations 06-6SURV-09-ES	FY 2006	$350	0	0	0	0	0	0	55,144.09
Survey by Contract Various Locations 06-6SURV-10-ES	FY 2006	$250	0	0	0	0	0	0	75,638.05
Maintenance Facility District #4 New Storage Building and Existing Buildings Rehabilitation 03-7BLDG-05-MG	FY 2003	$6000	0	0	0	0	0	0	171,544.98
Design Engineering Arterial St. Resurfacing 2007 - Along 3 Streets City of Chicago 07-8DECC-03-EG	FY 2007	$150	0	0	0	0	0	0	102,497.72
Traffic Signal Design Services 01-8TSDS-05-ES	FY 2001	$350	0	0	0	0	0	0	10,613.05
Traffic Signal Design Services 03-8TSDS-06-ES	FY 2003	$230	0	0	0	0	0	0	42,172.87
Traffic Signal Design Services 06-8TSDS-07-ES	FY 2006	$285	0	0	0	0	0	0	28,436.65

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Lake Cook Road Hicks Road to Arlington Heights Road 07-A5011-07-RP	FY 2005	$3300	0	0	0	0	0	0	835,212.25
Lake Cook Road at Arlington Heights Road 06-A5013-01-ES	FY 2006	$40	0	0	0	0	0	0	22,442.25
Lake Cook Road at Wisconsin Central RR West of Milwaukee Avenue 92-A5016-03-BR	FY 1992	$5,000	0	0	0	0	0	0	240,867.34
Lake Cook Road east of Wilmot Road to Pfingsten Road 01-A5020-02-RP	FY 2001	$3,400	0	2,000,000	0	0	0	2,000,000	334,000.00
Lake Cook Road Pfingsten Road to Waukegan Road (IL 43) 05-A5021-07-RP	FY 1997	$15,000	0	10,500,000	0	0	0	10,500,000	264,342.91
Penny Road Kane County Line to New Sutton Road (IL 59) 08-A5701-03-FP	FY 2005	$3500	0	2,300,000	0	0	0	2,300,000	0.00
** Euclid Avenue at Kennicott Avenue 08-A5913-02-TL	FY 2008		0	402,000	0	0	0	402,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
West Lake Avenue West of Forest Drive to East of Magnolia Street A5919- -RP	FY 2004		0	0	0	0	1,250,000	1,250,000	0.00
West Lake (East Lake) Avenue Milwaukee Avenue to Patriot Boulevard 95-A5919-06-RP	FY 1994	$4,500	0	0	0	0	0	0	172,703.12
Lake Avenue Edens Expressway to Green Bay Road 03-A5925-02-RS	FY 2002	$1500	0	0	0	0	0	0	83,196.67
Shoe Factory Road west of Essex Drive to east of Beverly Road A6202-02	FY 2006		0	0	6,200,000	0	0	6,200,000	0.00
Schaumburg Road Chicago-Elgin Road to west of Sutton Road 08-A6603-02-RS	FY 2006	$1,500	1,000,000	0	0	0	0	1,000,000	357,764.50
Oakton Street Skokie Boulevard to McCormick Boulevard 03-A6728-02-EG	FY 2003	$90	0	0	0	0	0	0	86,060.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Oakton Street Skokie Boulevard to McCormick Boulevard 04-A6728-03-RS	FY 2002	$1500	0	0	0	0	0	0	201,008.32
Walters Avenue Waukegan Road to Lee Road 04-A7322-03-FP	FY 2002	$700	961,000	0	0	0	0	961,000	761,957.00
Lee Road Walters Avenue to Dundee Road 04-A7323-01-FP	FY 2002	$1225	1,976,000	0	0	0	0	1,976,000	104,300.00
Techny Road Shermer Road to West Fork North Branch Chicago River 99-A7622-03-FP	FY 1999	$4,500	0	0	0	0	0	0	282,289.21
** Winnetka Road over the Middle Fork of the North Branch of the Chicago River A7924	FY 2008		0	415,000	0	0	0	415,000	0.00
Winnetka Road Skokie River to Hibbard Road A7925- -RS	FY 2004		0	0	250,000	0	0	250,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Old Orchard Road Harms Road to west of Edens Expressway (I-94) A8326-01	FY 2000		0	0	6,000,000	0	0	6,000,000	0.00
Old Orchard Road Corridor Study Harms Road to Skokie Boulevard 00-A8326-03-EG	FY 2000	$275	0	0	0	0	0	0	77,110.00
Old Orchard Road at Skokie Boulevard 00-A8327-05-CH	FY 2002		0	407,000	0	0	0	407,000	0.00
Old Orchard Road east of Edens Expressway (I-94) to west of Skokie Boulevard (US 41) 07-A8327-07-RP	FY 2000		0	0	0	7,000,000	0	7,000,000	0.00
Joseph J. Schwab Road Algonquin Road to the Union Pacific Railroad Underpass 05-A8521-03-FP	FY 2003	$1,300	0	0	0	0	0	0	736,939.80
Howard Street New Gross Point Road (Tierney Drive) to Edens Exprwy. West Frtg. Road 02-A8626-02-FP	FY 2001	$2,500	0	0	0	0	0	0	206,586.30

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Howard Street at Niles Center Road 98-A8627-02-CH	FY 1998	$200	0	0	0	0	0	0	27,883.44
Pratt Avenue Kedzie Avenue to California Avenue 07-A8830-02-RS	FY 2006	$1075	945,000	0	0	0	0	945,000	0.00
West Bartlett Road Spitzer Road to Illinois Route 59 (Ingalton Avenue) 00-B1003-05-RP	FY 2000	$4,000	6,700,000	0	0	0	0	6,700,000	969,853.90
Devon Avenue Rohlwing Road to Busse Road B1113	FY 2006		0	0	2,000,000	0	0	2,000,000	0.00
Lawrence Avenue Central Park Avenue to Ashland Avenue 06-B1429-02-RS	FY 2004	$2850	0	0	0	0	0	0	17,684.96
Montrose Avenue Austin Avenue to Central Avenue 07-B1526-04-RS	FY 2006	$725	627,000	0	0	0	0	627,000	0.00
Fullerton Avenue Central Avenue to Milwaukee Avenue B1827-01-RS	FY 2006		0	0	2,340,000	0	0	2,340,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Fullerton Avenue I.H.B. Railroad to Des Plaines River Road 07-B1922-02-RP	FY 2005	$7000	4,799,000	0	0	0	0	4,799,000	1,899,341.82
47th Street Kedzie Avenue to Western Avenue 05-B3230-02-RS	FY 2002	$750	0	0	0	0	0	0	225,000.00
87th Street Wentworth Avenue to South Chicago Avenue 06-B4234-02-RS	FY 2004	$3350	0	2,700,000	0	0	0	2,700,000	0.00
103rd Street Western Avenue to Halsted Street 06-B4531-02-RS	FY 2004	$1425	0	0	0	0	0	0	1,046,641.95
107th Street Kean Avenue to west of 88th Avenue B4622	FY 2006		0	0	1,850,000	0	0	1,850,000	0.00
107th Street 88th Avenue to Roberts Road 06-B4623-01-FP	FY 2002	$3650	0	0	0	0	0	0	1,164,981.90
127th Street Smith Road to State Street 97-B5013-02-PV	FY 1997	$4,530	0	0	0	0	0	0	2,565,762.24

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
127th Street State Street to Archer Avenue 97-B5014-01-PV	FY 1997	$3,300	0	0	0	0	0	0	62.72
131st Street Archer Avenue to Wolf Road 04-B5115-02-RS	FY 2003	$4,800	0	0	0	0	0	0	86,334.48
135th Street 96th Ave. (LaGrange Rd.) to Harlem Avenue 04-B5222-02-RS	FY 2002	$3400	0	0	0	0	0	0	10,030.21
153rd Street Wolf Road to 100th Avenue 05-B5620-04-FP	FY 2005	$7,000	0	0	0	0	0	0	2,499,883.93
167th Street Harlem Avenue to Central Avenue 06-B5925-03-RP	FY 2006	$4200	2,820,000	0	0	0	0	2,820,000	1,969,817.51
167th Street Kilbourn Avenue to Park Avenue and over the Dan Ryan Expy. W. Leg (I-57) 06-B5928-02-RP	FY 2004	$2400	0	0	0	0	0	0	384,530.32
170th (167th) Street east of the Bishop Ford Freeway (I-94) to Burnham Avenue 08-B5935-05-RP	FY 2006	$12,000	9,000,000	0	0	0	0	9,000,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
** 175th Street Oak Park Avenue to Ridgeland Avenue 07-B6125-02-FP	FY 2008		0	0	1,500,000	0	0	1,500,000	0.00
175th Street Ridgeland Avenue to west of Cicero Avenue 07-B6126-02-RS	FY 2006	$1350	0	0	0	0	0	0	244,372.09
175th Street Kedzie Avenue to east of Governors Highway 08-B6130-01-RP	FY 2006	$2,300	0	950,000	0	0	0	950,000	0.00
183rd Street US 45 (LaGrange Road) to 80th Avenue 05-B6422-03-FP	FY 2003	$3500	11,200,000	0	0	0	0	11,200,000	0.00
Flossmoor Road Ridgeland Avenue to Cicero Avenue 07-B6526-01-FP	FY 2005	$3450	1,458,000	0	0	0	0	1,458,000	101,698.10
Flossmoor Road east of Cicero Avenue to west of Kedzie Avenue 07-B6528-01-RS	FY 2005	$1200	0	0	0	0	0	0	1,030,502.25

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Joe Orr Road Bishop Ford Expressway to Burnham Avenue 02-B6736-01-EG	FY 2002	$175	0	0	0	0	0	0	17,515.62
Joe Orr Road (Relocated) Stony Island Avenue to Torrence B6736-03-FP	FY 2000		0	7,200,000	0	0	0	7,200,000	0.00
Joe Orr Road Torrence Avenue to Glenwood Dyer B6737-01-FP	FY 2000		0	0	3,000,000	0	0	3,000,000	0.00
Joe Orr Road Glenwood Dyer Road to Burnham Avenue B6737-02-FP	FY 2000		0	0	0	4,200,000	0	4,200,000	0.00
67th Street at East Avenue 02-B7021-03-CH	FY 2001	$750	0	0	0	0	0	0	65,427.56
5th Avenue Willow Springs Road to west of Burr Oak Lane B7120	FY 2006		0	0	2,850,000	0	0	2,850,000	0.00
111th Street Halsted Street to Cottage Grove Avenue 05-B7233-02-RS	FY 2004	$1500	0	0	0	0	0	0	1,264,263.73

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
119th Street Crawford Avenue to Western Avenue 88-B7430-02-RP	FY 1999	$4,200	2,000,000	0	0	0	0	2,000,000	112,913.02
123rd Street East of Cicero Avenue to West of Kedzie Avenue 01-B7528-05-PV	FY 2000	$9,000	0	0	0	0	0	0	67,259.66
136th Street/Thornton Road Dixie Highway to Wood Street 07-B7731-03-FP	FY 2005	$4000	0	2,800,000	0	0	0	2,800,000	0.00
143rd Street Over Tinley Creek (east of Ridgeland Avenue) 08-B8026-03-BR	FY 2007	$750	0	310,000	0	0	0	310,000	0.00
Greenwood Road Chicago Street to 159th Street 98-B8234-02-FP	FY 1996	$5,700	0	0	0	0	0	0	1,655.00
171st Street Wood Street to Ashland Avenue 02-B8431-06-EG	FY 2002	$95	0	0	0	0	0	0	6,420.14
171st Street Wood Street to Ashland Avenue 04-B8431-08-PV	FY 2002	$8800	0	0	0	0	0	0	3,813,076.07

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Oak Forest Avenue Ridgeland Avenue to 0.45 mi. sw of 167th Street 08-B8526-03-RS	FY 2005	$1,500	940,000	0	0	0	0	940,000	0.00
Sauk Trail Harlem Avenue to Ridgeland Avenue 00-C1125-01-RP	FY 2001	$7,000	0	5,800,000	0	0	0	5,800,000	375,030.09
Steger Road Over Plum Creek (East of Burnham Avenue) 08-C1338-03-BR	FY 2007	$750	0	300,000	0	0	0	300,000	0.00
Traffic Counts and Intersection Design Studies 06-TCIDS-10-ES	FY 2006	$300	0	0	0	0	0	0	49,180.78
Traffic Signal Modernization and LED Retrofitting (20 Locations SE) 05-TSCMC-05-TL	FY 2006	$1200	0	0	0	0	0	0	35,143.86
Traffic Signal Program - 2007 (12 Locations in Chicago) 07-TSCMC-06-TL	FY 2006	$3875	3,100,000	0	0	0	0	3,100,000	0.00
** Traffic Signal Modernization and LED Retrofitting (14 Locations SW) 08-TSCMC-07-TL	FY 2008		0	860,000	0	0	0	860,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Bateman Road Penny Road to Lake Cook Road 07-V4244-03-RS	FY 2006	$2250	0	0	0	0	0	0	107,960.77
Munger/Naperville Road DuPage County Line to West Bartlett Road 00-V4437-02-RP	FY 2000	$3,500	2,800,000	0	0	0	0	2,800,000	0.00
Roselle Road north of Wise Road to south of Bode Road 08-V6038-02-RP	FY 2006	$4800	3,093,000	0	0	0	0	3,093,000	83,520.10
Roselle Road Hillcrest Boulevard to Euclid Avenue 03-V6041-11-RP	FY 2002	$1200	0	0	0	0	0	0	177,362.44
Quentin Road Dundee Road to Lake Cook Road 99-V6246-08-ES	FY 1999	$800	0	0	0	0	0	0	44,566.38
Quentin Road Dundee Road to Lake Cook Road 00-V6246-09-RP	FY 1997	$7,000	0	0	7,500,000	0	0	7,500,000	0.00
Quentin Road Dundee Road to Lake Cook Road 05-V6246-10-ES	FY 2005	$575	0	0	0	0	0	0	98,730.21

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Plum Grove Road at Wise Road 07-V6337-04-CH	FY 2007	$550	402,000	0	0	0	0	402,000	0.00
Meacham Road south of Nerge Road to south of Schaumburg Road V6437-05-RP	FY 2006		0	1,400,000	0	0	0	1,400,000	0.00
Meacham Road south of Schaumburg Road to south of Higgins Road 07-V6439-03-RP	FY 2006	$2700	0	0	0	0	0	0	55,260.78
Plum Grove Road (Old) Algonquin Road to Meacham Road 02-V6542-03-PV	FY 2000	$3,100	5,146,000	0	0	0	0	5,146,000	1,162,940.74
Smith Road 135th Street to south of 127th Street 06-V6713-02-RS	FY 2005	$525	674,000	0	0	0	0	674,000	574,040.86
Arlington Heights Road Rand Road to University Drive 08-V6945-01-RS	FY 2006	$2100	1,635,000	0	0	0	0	1,635,000	88,429.50
Bell Road Will County Line to Archer Avenue 07-W1813-05-RS	FY 2005	$2100	0	0	1,700,000	0	0	1,700,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Cook-DuPage Road 91st Street to 79th Street 92-W1918-01-RS	FY 1992	$1,300	0	0	0	0	0	0	44,742.48
County Line Road Plainfield Road to 55th Street 06-W1921-04-RS	FY 2006	$675	0	0	0	0	0	0	18,345.35
Wolf Road Plainfield Road to 55th Street 02-W2222-01-FP	FY 2001	$3,250	0	0	0	0	0	0	20,472.96
Wolf Road 143rd Street to 123rd Street 96-W2312-02-FP	FY 1997	$1,500	0	0	0	0	0	0	28,468.60
104th Avenue 167th Street to 159th Street 06-W2509-05-FP	FY 2005	$7500	8,560,000	0	0	0	0	8,560,000	1,685,952.71
104th Avenue at 107th Street and at Cal Sag Channel 99-W2516-03-BR	FY 1998	$1,200	0	0	0	0	0	0	41,704.78
86th Avenue 131st Street to Calumet Sag Road 03-W3013-02-RS	FY 2002	$2450	0	0	0	0	0	0	683,355.44

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
88th/86th Avenue 111th Street to 103rd Street 01-W3016-02-FP	FY 2000	$12,000	0	0	0	0	0	0	328,040.88
88th Avenue 103rd Street to 87th Street 03-W3017-03-FP	FY 2004	$10,400	0	6,000,000	0	0	0	6,000,000	0.00
88th Avenue 87th Street to 79th Street 01-W3019-05-RP	FY 2000	$7600	0	0	0	0	0	0	390,403.47
82nd Avenue 151st Street to 135th Street 05-W3211-02-RS	FY 2004	$1500	0	0	0	0	0	0	290,224.83
Harlem Avenue Steger Road to south of Sauk Trail 00-W3501-02-FP	FY 1997	$9325	0	0	0	6,100,000	0	6,100,000	0.00
Harlem Avenue South of Sauk Trail to Lincoln Highway (US 30) 06-W3502-02-RP	FY 2002	$9200	0	0	6,000,000	0	0	6,000,000	21,991.90
Wagner Road East-Lake Avenue to Willow Road 07-W3643-01-RS	FY 2005	$750	0	0	0	0	0	0	50,443.13

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Ridgeland Avenue Steger Road to Sauk Trail 00-W3701-02-FP	FY 1999	$5500	0	3,350,000	0	0	0	3,350,000	6,500.00
Ridgeland Avenue Steger Road to Sauk Trail 06-W3701-03-EG	FY 2006	$675	0	0	0	0	0	0	95,559.92
** Ridgeland Avenue 175th Street to Oak Forest Avenue 07-W3708-01-FP	FY 2008		0	0	1,000,000	0	0	1,000,000	0.00
Ridgeland Avenue over Calumet Sag Channel 01-W3714-04-BR	FY 2001	$475	0	0	0	0	0	0	18,448.17
Ridgeland Avenue Calumet Sag Road to Southwest 06-W3714-05-RP	FY 2004	$4500	0	0	0	0	0	0	251,488.20
Narragansett Avenue 87th Street to 79th Street 07-W3719-03-ES	FY 2007	$600	0	0	0	0	0	0	233,093.14
Ridgeland Avenue 26th Street to Roosevelt Road 07-W3726-02-RS	FY 2006	$1550	0	0	0	0	0	0	1,506,596.65

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Central Avenue Sauk Trail to Lincoln Highway 06-W3902-04-RS	FY 2005	$675	0	0	0	0	0	0	31,469.45
Central Avenue Vollmer Road to 167th Street 07-W3905-02-RS	FY 2005	$2400	0	0	0	0	0	0	198.75
Central Avenue 65th Street to 63rd Street 06-W3921-01-RS	FY 2004	$230	0	0	0	0	0	0	278,215.22
Central Avenue Farragut Avenue to Elston Avenue 07-W3935-04-RS	FY 2006	$925	817,000	0	0	0	0	817,000	0.00
Crawford Avenue Devon Avenue to Oakton Street 08-W4337-03-PV	FY 1997	$12,800	0	9,600,000	0	0	0	9,600,000	0.00
Crawford Avenue Oakton Street to Golf Road 06-W4339-02-RS	FY 2004		0	0	1,900,000	0	0	1,900,000	0.00
** Crawford Avenue at Church Street W4340-01-TL	FY 2008		0	340,000	0	0	0	340,000	0.00

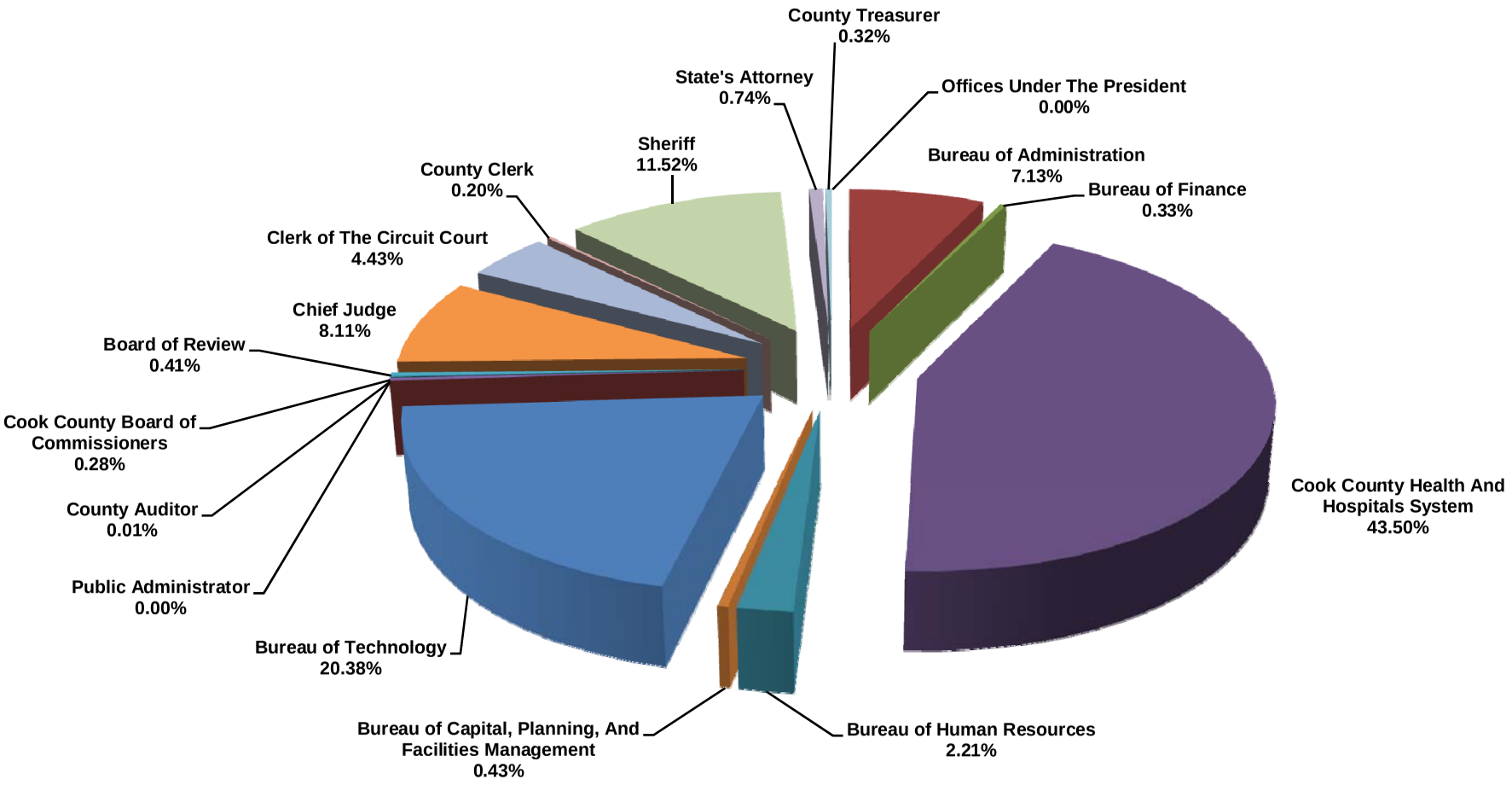
Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Olympian Way - Kedzie Avenue Lincoln Highway (US30) to Vollmer Road 04-W4603-03-FP	FY 2000	$3100	0	0	0	0	0	0	264,822.20
Ashland Avenue 90th Street to Cermak Road 05-W4818-03-TL	FY 2005	$275	0	0	0	0	0	0	17,092.64
Ashland Avenue at 42nd Street and at 42nd Place 05-W4824-01-TL	FY 2005	$450	0	0	0	0	0	0	112.00
Ashland Avenue Cermak Road to Roosevelt Road W4827	FY 2006		0	0	1,000,000	0	0	1,000,000	0.00
Ashland Avenue Lake Street to Cortland Street W4829	FY 2006		0	3,730,000	0	0	0	3,730,000	0.00
Ashland Avenue Randolph Street to Fullerton Avenue W4829-04-TL	FY 2006		0	2,400,000	0	0	0	2,400,000	0.00
Ashland Avenue Fullerton Avenue to Lawrence Avenue W4832	FY 2006		0	2,400,000	0	0	0	2,400,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Ashland Avenue Fullerton Avenue to Lawrence Avenue W4832	FY 2006		0	2,250,000	0	0	0	2,250,000	0.00
Ashland Avenue/Clark Street Lawrence Avenue to Devon Avenue W4835	FY 2006		0	0	1,550,000	0	0	1,550,000	0.00
Ashland Avenue/Clark Street Lawrence Avenue to Devon Avenue W4835	FY 2006		0	0	1,475,000	0	0	1,475,000	0.00
Center Street 171st Street to 159th Street 02-W5208-02-RP	FY 2000	$6,500	0	4,500,000	0	0	0	4,500,000	1,350.00
State Street at the Union Pacific Railroad (south of Joe Orr Road) 06-W5604-02-SP	FY 2006	$70	40,000	0	0	0	0	40,000	0.00
Cottage Grove Avenue 104th Street to Bishop Ford Freeway (I-94) W5716-01-RS	FY 2006		0	0	375,000	0	0	375,000	0.00
Cottage Grove Avenue 99th Street to 95th Street W5717-02-RS	FY 2006		0	375,000	0	0	0	375,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
Cottage Grove Avenue 167th (170th) Street to 159th (162nd) Street 03-W5809-03-FP	FY 1997	$5,550	0	0	0	0	0	0	958,570.69
Cottage Grove Avenue Lincoln Avenue to 138th Street 98-W5812-03-PV	FY 1997	$1,500	0	0	0	0	0	0	1,758,604.77
Cottage Grove Ave/Thrncrk/Schwab Glenwood-Lansing Road to Thornton-Lansing Road/Margaret Street 05-W5906-03-FP	FY 2004	$2475	0	0	0	0	0	0	530,871.05
Wentworth Avenue Glenwood-Lansing Road to Ridge Road 95-W6606-01-FP	FY 1995	$3,100	0	3,500,000	0	0	0	3,500,000	12,061.88
Mount Prospect Road North Avenue (IL 64) to Grand Avenue 04-W7331-02-RS	FY 1999	$1,365	0	0	0	0	0	0	612,850.61
Mount Prospect Road Touhy Avenue to Dempster Street 06-W7438-03-RP	FY 2005	$2500	0	0	0	0	0	0	547,894.81
Mount Prospect Road n/o Northwest Highway to s/o Central Road/Rand Road W7441	FY 2006		0	600,000	0	0	0	600,000	0.00

Title	Board Authority	Project Appropriations (As Adjusted)	FY2008	FY 2009	FY 2010	FY 2011	FY 2012	Five Year	FY2008 Expenditures YTD 09/17/2008
108th Avenue 153rd Street to 143rd Street 95-W7510-01-FP	FY 1994	$2,300	0	0	0	0	0	0	431,662.06
108th Avenue 159th Street to 153rd Street 05-W7510-02-FP	FY 2005	$1600	0	0	0	0	0	0	779,831.77
Potter Road Dempster Street to Evanston-Elgin(Golf) Rd. 85-W8140-01-RP	FY 1983	$2,300	11,000,000	0	0	0	0	11,000,000	77,200.00
Western Avenue North Avenue to Fullerton Avenue W9631	FY 2006		0	2,400,000	0	0	0	2,400,000	0.00
Western Avenue Fullerton Avenue to Diversey Avenue W9632	FY 2006		0	1,200,000	0	0	0	1,200,000	0.00
Morgan Street 63rd Street to 57th Street 06-W9822-02-RS	FY 2004	$700	0	0	0	0	0	0	385,129.86
Grand Total		367,815	82,685,000	99,639,000	57,940,000	34,550,000	9,350,000	284,164,000	41,562,122.94

FY2009 CAPITAL EQUIPMENT PROJECT APPROPRIATION
$90,349,206



SUMMARY CAPITAL EQUIPMENT (ALL FUNDS)

Bureau	Dept	Department Title	Fixed Plant Equipment 510	Institutional Equipment 521	Office Furnishings and Equipment 530	Medical, Dental and Laboratory Equipment 540	Vehicle Purchase 549	Automotive Equipment 550	Telecom-munications Equipment 570	Computer Equipment 579	Total
Offices Under The President	002	Department of Human Rights, Ethics, Women's Issues			958					1,518	**2,476**
	010	Office of the President									**-**
Bureau of Administration	011	Office of the Chief Administrative Officer									**-**
	161	Department of Environmental Control				75,800	88,750				**164,550**
	170	Zoning Board of Appeals								5,000	**5,000**
	259	Medical Examiner			90,004					25,000	**115,004**
	260	Public Defender			124,683		64,284			89,200	**278,167**
	500	County Highway Department			75,000		3,990,000	1,750,000		66,000	**5,881,000**
Bureau of Finance	014	Budget and Management Services								71,000	**71,000**
	022	Contract Compliance									**-**
	030	County Purchasing Agent								224,000	**224,000**
Cook County Health And Hospitals System	240	Cermak Health Services of Cook County		79,517	60,708	594,873			32,500	455,264	**1,222,862**
	890	Office of The Chief Health Administrator		25,000	160,000	2,995,000				5,870,805	**9,050,805**
	891	Provident Hospital of Cook County	525,000			2,700,000					**3,225,000**
	893	Ambulatory and Community Health Network of Cook County	96,000	10,000	133,500						**239,500**
	895	Department of Public Health			31,970					84,285	**116,255**
	897	John H. Stroger, Jr. Hospital of Cook County		333,669	227,937	21,378,753				1,747,433	**23,687,792**
	898	Oak Forest Hospital of Cook County		99,420	150,000	1,079,700				434,000	**1,763,120**
Bureau of Human Resources	032	Department of Human Resources								2,000,000	**2,000,000**
Bureau of Capital, Planning, And Facilities Management	200	Department of Facilities Management	10,000	382,500							**392,500**
Bureau of Technology	009	Office of the Chief Information Officer								6,116,163	**6,116,163**
	012	Department for Management of Information Systems								7,525,000	**7,525,000**
	016	Department of Telecommunication Operations					30,000		200,000	6,000	**236,000**
	023	Department of Office Technology								4,538,400	**4,538,400**
County Auditor	070	County Auditor								8,000	**8,000**
Public Administrator	390	Public Administrator			869					834	**1,703**
Cook County Board of Commissioners	018	Office of the County Commissioners								250,000	**250,000**
Board of Review	050	Board of Review			68,220					300,000	**368,220**
Chief Judge	305	Public Guardian						22,000			**22,000**
	310	Office of the Chief Judge			201,550					314,000	**515,550**
	326	Juvenile Probation and Court Services		120,000	69,780		79,000			222,500	**491,280**
	569	Cook County Juvenile Temporary Detention Center								6,298,000	**6,298,000**
Clerk of The Circuit Court	335	Clerk of the Circuit Court - Office of the Clerk								4,000,000	**4,000,000**
County Clerk	110	County Clerk								183,500	**183,500**
Sheriff	211	Department of Fiscal Administration and Support Services		4,000,000	120,580					477,265	**4,597,845**
	212	Sheriff's Department for Women's Justice Services		24,000							**24,000**
	230	Court Services Division			19,000						**19,000**
	231	Police Department		301,729	53,916						**355,645**
	235	Impact Incarceration									**-**
	236	Community Supervision and Intervention		42,094							**42,094**
	238	Jail Diversion and Crime Prevention									**-**
	239	Department of Corrections		75,000					900,000	4,390,800	**5,365,800**
State's Attorney	250	State's Attorney			19,000		330,000		26,750	290,600	**666,350**
County Treasurer	060	County Treasurer	-	-	39,000	-	-	-	-	246,625	**285,625**
			$ 631,000	**$ 5,492,929**	**$ 1,646,675**	**$ 28,824,126**	**$ 4,582,034**	**$ 1,772,000**	**$ 1,159,250**	**$ 46,241,192**	**$ 90,349,206**

RESOLUTION

RESOLUTION AND ANNUAL APPROPRIATION BILL 1

COOK COUNTY TRANSPORTATION EXPENSE REIMBURSEMENT AND TRAVEL REGULATIONS POLICY 11

09-R-109
RESOLUTION

Sponsored by

THE HONORABLE TODD H. STROGER

PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS

RESOLUTION AND ANNUAL APPROPRIATION BILL FOR THE FISCAL YEAR 2009

A **RESOLUTION** providing for the Annual Appropriation for the Fiscal Year 2009 and for the closing of accounts of the County of Cook, Illinois, under the Annual Appropriation Bill for the Fiscal Year 2008.

PREAMBLES

WHEREAS, Section 6(a) of Article VII of the 1970 Constitution of the State of Illinois provides that "a County which has a Chief Executive Officer elected by the electors of the County...(is) a Home Rule Unit" and The County of Cook, Illinois (the "County") has a Chief Executive Officer elected by the electors of the County and is therefore a Home Rule Unit and may, under the powers granted by said Section 6(a) of Article VII of said Constitution of 1970, exercise any power and perform any function pertaining to its government and affairs; and

WHEREAS, appropriation of funds is a necessary annual function of government; and

WHEREAS, the County will close out its accounts as of November 30, 2008, and render an account and make settlements with the County for the Annual Appropriation Bill for the Fiscal Year 2008.

NOW THEREFORE, at a meeting convened on November 25, 2008 and concluded on February 20, 2009, Be It And It Is Hereby Resolved by the Board of Commissioners of the County of Cook, Illinois as follows:

RESOLUTION AND ANNUAL APPROPRIATION BILL FOR THE FISCAL YEAR 2009

BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF COOK COUNTY:

Section 1. That the Board of Commissioners of Cook County (the "County Board") hereby finds that all recitals contained in the preambles to this resolution are full, true and correct and does incorporate them into this resolution by this reference.

Section 2. That the County Board, hereby establishes and ordains Fiscal Year 2009 as commencing on December 1, 2008 and concluding on November 30, 2009.

Section 3. That this Resolution be and the same is hereby termed the "Annual Appropriation Bill" of the County of Cook for Fiscal Year 2009. The Estimates of Current Assets and the Revenues of the Fiscal Year 2009 Available for Appropriation, and the amounts appropriated and the objects and purposes thereof, are as specified in the following: Executive Budget Recommendations for Fiscal Year 2009, Volumes I, II, and III, as amended by the County Board through the amendment process; Estimate of Revenue and Available Resources for Fiscal Year 2009, as amended by the County Board through the amendment process, and all reports submitted to the County Board pursuant to Section 20 of this Resolution.

Section 4. That the amounts herein set forth be and the same are hereby appropriated for Fiscal Year 2009.

Section 5. That the salaries or rates of compensation of all officers and employees of the County, when not otherwise provided by law, shall be governed and administered by the compensation plans in force and effective in the Fiscal Year 2009 Appropriation Bill. Amounts actually paid may vary due to rounding based upon the payroll automated system rounding conventions, which is anticipated not to exceed plus or minus 20 cents per pay period. The Non Union Pay Plan will be implemented upon approval of the 2009 Annual Appropriation Bill and will be made retroactive to December 1, 2008. This pay plan will establish rates of pay for all employees not under contract of a Collective Bargaining Agreement or employees whose salaries are set by statutes or ordinance. The plan can be found in Tab Section Appendices. Each County Department shall be responsible for conducting an on-going in-house evaluation of all budgeted positions to determine whether existing job titles are correct and accurate with respect to duties performed and whether employees in such titles are placed accordingly. The Bureau of Human Resources shall provide guidance and direction with regards to union and non-union job classifications where necessary. Any and all changes in classification shall be subject to the approval of the Chief, Bureau of Human Resources.

Section 6. That whatever appropriations for salaries or wages of any office or place of employment are supported by a detailed schedule, all expenditures against such appropriations shall be made in accordance with such schedule subject to modification by direction or approval of said position and classification plan, and no payroll item shall be approved by the Comptroller of the County (the "Comptroller") or paid by the County Treasurer of the County (the "Treasurer") for a sum exceeding the amount shown in said schedule, or modified schedule, except for rounding and except that the County Board may direct the proper Officials of The County of Cook to expend all or any portion of the appropriation herein contained reserved for adjustments in wages of employees, when approved by the County Board.

Section 7. That, only employees on the 110 and 126 accounts are eligible for employee benefits not to exceed amounts commensurate with their appointments when employed in less-than full-time status (except that employees on other accounts shall be eligible for pension benefits to the extent provided by statute) and that to provide benefits to persons on leave from County service without interruption, all such employees shall be carried in zero-pay status on the roll from which they were granted leave. If it becomes necessary to hire a temporary replacement during the absence of employees on leave, the 126 account shall be used for this purpose. However, only employees on 130 and 155 accounts will receive benefits that have such provisions in their contract or employment agreement. The Director of Budget & Management Services is hereby authorized to transfer amounts between the 110, 126, 129, 130, 133 and 155 accounts where necessary to support salaries for employees carried on these accounts. The Director of Budget & Management Services is authorized to make necessary transfers to the 110 account from the 115, 119 and other related accounts to cover salaries and wages consistent with pay plans approved by the Cook County Board of Commissioners.

Furthermore, to the extent that employees carried on accounts other than the 110 and 126 accounts receive fringe benefits accounts: 170 Medicare, 175 Life Insurance, 176 Hospitalization, 177 Dental, 178 Unemployment and 179 Vision paid for by the County, the County Comptroller is hereby authorized to reimburse amounts not to exceed the cost of the benefits from the account on which the employee is carried to the requisite fringe benefit accounts where insufficient funds are available in the departments' fringe benefit accounts to support said payments.

Section 8. That the Elected Officials, Heads of Departments, offices, institutions or agencies of the County, are hereby prohibited from incurring any liability against any account in excess of the amount herein authorized for such account without securing the prior approval by the Board of Commissioners for the pledging of appropriate unencumbered balances for subsequent transfer as provided for by the Board of Commissioners.

That the County Comptroller is hereby prohibited from disbursing any payment that would result in a negative balance in any account, without securing approval from the Board of Commissioners for a transfer of funds from an account with a sufficient cash balance, into the account with insufficient funds.

That the Elected Officials, Heads of Departments, Office Institutions or Agencies of the County are also hereby prohibited from offering employment chargeable to accounts 110, 126, 129, 130, 133 and 155 without obtaining Budget & Management Services' validation that funds are available.

Budget & Management Service's validation of funds available for the purpose of position control shall include the combined 110 account (net of turnover adjustments) and the 119 account provisions for step increases. In those instances where Budget and Management Services has determined that an Elected Official's or Department Chief's annualized payrolls will exceed the turnover requirement for the next funding period, for purposes of position control funds will be considered to be not available.

Section 9. That persons residing on accounts designated as Extra Employees 126, 129, 130, 133, and 155 must subscribe to classification descriptions as outlined in Appendix B. Appointments to 130 positions are limited to new programs or emergencies that were not anticipated during the budget process. New appointments to 130 positions must be authorized for 110 funding in the next fiscal year or the position will be deleted at year-end.

Section 10. That there are hereby created internal service accounts for purpose of consolidating payments to a single vendor for goods and services rendered to the various agencies of county government into which the County Comptroller may from time to time make transfers from corresponding amounts budgeted to each agency. Payment of claims, premiums and other associated costs may be made directly from these internal service accounts. Each month, the County Comptroller shall report to the Finance Committee all transfers made pursuant to this section.

Section 11. That an allowance for the indemnity portions of workers' compensation, including payments for total temporary disability (TTD) and permanent partial disability (PPD), shall be charged to each department's workers' compensation line item 172 with the exception that if a claimant is released to return to work light duty, and the department does not provide a light duty position, the indemnity portion of the charges shall be charged to the department's 110 salary account the first full pay period immediately following notification to the department of availability for light duty. In the event that the total annual charge for all workers' compensation claims in line item 172 exceeds its annual appropriation in line item 172 for any given department, agency, or elected office, all subsequent workers' compensation claims for that fiscal year shall be funded by a corresponding reduction in the total annual operating appropriation for that department, agency, or elected office.

Section 12. That, in the event the department of Facilities Management, Telecommunications, Comptroller's Office, or Management of Information Systems performs work on behalf of and at the behest of another County agency, the work performed on straight time using County employees shall not be charged to the beneficiary agency, but for all work performed on overtime, the overtime differential may be charged to the beneficiary agency's 120 account with the approval of the County Comptroller.

Section 13. That there is hereby recommended to the President of the Cook County Board and Board of Commissioners capital projects and equipment to be voted on and approved by line item during the budget process.

The projects and equipment should allow where feasible an ongoing equipment replacement policy for each major category of equipment used by Cook County agencies, i.e. vehicles, computer equipment, office equipment, medical equipment, etc., to be funded through the issuance of capital improvement general obligation bonds.

Section 14. That the Budget Director is hereby granted authority to establish appropriations within the General Fund for the purpose of payment of comprehensive general liability, and malpractice insurance claims and related expenses. That appropriations made to Reserve for Claims, account 826, shall be deposited to the Self Insurance Fund during the first month of the fiscal year. The Self Insurance Fund shall be credited with all interest earned from Self Insurance Fund investments during the year. This Fund shall be charged for comprehensive general liability, and malpractice insurance claims and related expenses. Effective Fiscal Year 2009, each agency will be responsible for the appropriation of projected claims. For each Fiscal Year thereafter, the Budget Director shall determine, based on actuarial analysis and recent claims history, the annual amount to be appropriated for each department in account 826.

Section 15. That appropriation authority to procure capital equipment by Special Revenue Funds using short-term financing arrangements (Accounts 715 and 717) shall require repayment by the Special Revenue Fund over the period approved by the Chief Financial Officer. These repayments will be deposited annually to the 715 and 717 accounts to reinstate overall appropriation authority. The Chief Financial Officer may determine that lease-financing arrangements are most beneficial. The Director of Budget & Management Services is hereby authorized to transfer funds from the 715 and 717 accounts to the 714 account where the Chief Financial Officer has determined lease financing is beneficial.

Section 16. That appropriation for capital improvements are made by Bond Series Number (Bond Account) which defines the project or major project group. The Director of Capital, Planning and Policy and the Director of Budget & Management Services are authorized to define detail projects and allocate available appropriations to detail projects within the project, project group, or Bond Series Number. Upon the final completion of detailed projects within a Bond Series Number, the Director of Capital, Planning and Policy shall notify the Director of Budget and Management Services and request to close the project or reallocate excess appropriations to other Bond Series Numbers (Bond Accounts). On a monthly basis, the Director of Capital, Planning and Policy and the Director of Budget & Management Services shall submit to the County Board a Bond Series Status Report, showing, separated by Bond Series Number (Bond Account), project group and project, the existing appropriation; the total amount of funds required to complete each project; the amount of funds allocated toward each project group or project from the particular bond fund; the balance of encumbered funds; projected remaining expenses for the individual capital projects, broken down by the remaining quarters of the current fiscal year, and future fiscal years for which there are expected expenses; and the amount of unencumbered funds. For project groups, the report shall include such information for each component of the group. The Status Report shall also list any transfers of allocated funds between Bond Series Numbers (Bond Accounts), project groups and projects over $25,000 and any reallocations made by the Director of Budget and Management Services at the completion of projects pursuant to this section.

Section 17. For the purpose of enabling the County to have in its treasury at all times sufficient money to meet demands thereon for ordinary and necessary expenditures and to provide temporary working cash advances to the Cook County Forest Preserve District in an amount not to exceed $1.5 million per year, the total of the County's Working Cash Funds shall be maintained in the amount of $237,526,313 during the fiscal year 2009, unless the Cook County Board of Commissioners elects to change this said amount as necessary. Notwithstanding any provisions of the Illinois Compiled Statutes requiring the immediate application of ad valorem property tax receipts for the reimbursement of the Working Cash Funds, the Working Cash Funds shall be reimbursed from time to time by authority of the Finance Committee and the Cook County Board of Commissioners upon recommendation of the Chief Financial Officer. The amount due the Working Cash Funds after December 1, 2008 shall be repaid in its entirety by no later than November 30, 2009.

The Chief Financial Officer may direct the Comptroller to make a permanent transfer not to exceed $25 million after County Board approval by roll call vote, from the Working Cash Fund to defer future borrowing requirements for accounts 542, 715, and 717. The Comptroller shall transfer all interest earnings from the Working Cash Fund to the County General Fund. Such transfers shall not be subject to the Annual Working Cash Repayment Resolution.

Section 18. That the Comptroller and the Treasurer be and are hereby authorized and directed to close the accounts of the County pursuant to the Annual Appropriation Bill for the Fiscal Year 2008 and that such unexpended balances of the Annual Appropriation Bill for the Fiscal Year 2008 be placed to the credit of each specific fund.

Section 19. That there may be unencumbered balances in the various Fund Accounts of the County and other Fund Accounts that will be inadequate to pay for services already rendered because of unforeseen deficiencies at the time the Annual Appropriation Bill for the Fiscal Year 2008 was passed and last adjusted; the Comptroller, Director of Budget & Management Services, and the Treasurer be, and are hereby authorized, to use these unexpended balances by way of transfers so that the deficiency may be liquidated.

Section 20. When all accounts and books for Fiscal Year 2008 are closed and final amounts determined, the Comptroller shall report back to the County Board with the revised revenues, fund balances and balance sheets. All appropriated amounts for Fiscal Year 2008 shall be reported as adopted by the County Board in the Annual Appropriation Bill for Fiscal Year 2008 and as subsequently adjusted by transfers of funds. Said report shall be incorporated into the Annual Appropriation Bill for Fiscal Year 2009.

Section 21. That the Annual Appropriation Bill for Fiscal Year 2009 shall be made available on the Cook County website at http://www.co.cook.il.us and in the Department of Budget and Management Services, 118 North Clark Street, Room 1100, Chicago, Illinois 60602. Copies of the Annual Appropriation Bill for Fiscal Year 2009 may be made available to the Public for the cost of reproduction.

Section 22. As submitted in the Revenue 2009 Estimate, that the following amounts equal to three percent of the estimated property tax levy are hereby appropriated for Fiscal Year 2009 for the Funds indicated for purposes of covering the loss and cost of collecting taxes levied for such fiscal year and also the amounts of taxes so levied for the nonpayment of which real estate shall be forfeited to the State and abatements in the amounts of such taxes as extended upon the collectors' books: Corporate Purposes Fund $376,387; Public Safety Fund $6,115,096; County Health Fund, $4,465,612; and Election Fund, $570,000.

Section 23. Upon adoption of the appropriated amount, and prior to implementation of said amount for each budgetary unit, each Department Head, Elected Official or Agency shall submit to the Director of Budget and Management Services by line item detail showing the amount within each business unit for each object account how the total amount of such budgetary unit or bureau is derived. This detail will include a position detail of salaries to be paid.

Section 24. The following accounts have additional requirements imposed on expenditures therefrom:

OFFICE OF THE COUNTY COMMISSIONERS

018-890 General and Contingent Expenses - for Operation Expenses and Purposes Not Otherwise Provided. Each Commissioner shall annually file with the Secretary of the Board an accounting setting forth by category and amount, his or her expenditures of contingency funds - Such accounting shall be filed within 120 days after the close of the fiscal year with appropriate backup attached.

OFFICE OF THE STATE'S ATTORNEY

250-811 Special contingency funds for use by the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS

490-810 Special County Contingencies for Special Investigative Purposes available on request by the President of the Board of Commissioners. The President of said Board shall report all expenditures made and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

490-890 General County Contingencies for Miscellaneous Expenses and Purposes Not Otherwise Provided For. The Comptroller shall render a final account to the County Board and return any surplus remaining in his hands to the County Treasurer.

Section 25. PERFORMANCE BUDGETING

The head of each department or other agency shall submit, by June 30, 2009, to Budget and Management Services a Strategic Plan as it relates to its existence and accomplishments to the Cook County Tax Paying public. Purpose is to develop Annual performance plans and budgets that will be linked to the adopted strategic plan. Performance measures shall be developed to establish progress as it relates to the Strategic Plan. In order to achieve optimum progress of the strategic plan a change in budget philosophy must be accepted. Flexibility in the use of appropriated funds as it relates to adopted strategic plans can help achieving desired results. Future budgets can be developed with the focus on desired results.

The head of each department or other agency shall submit to the Cook County Board of Commissioners on or before March 30, June 30, September 30, and December 30 of each year a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results which those steps have brought about.

Section 26. Before any individual is extended an offer of employment and added to the payroll system or employees are recommended for a reclassification, all Elected Officials must obtain the prior approval of the County's Chief of Human Resources and the Director of Budget and Management Services. Should employees be put onto the payroll system without these requisite approvals, while they will be paid for time worked, they will not be paid in subsequent pay periods unless and until such approvals are obtained.

Section 27. In accordance with procedures prescribed by the President of the County Board, and subject to the limitations of this section, the President of the County Board and the heads of the various departments and agencies of County Government are authorized to apply for grants from governmental and private grantors.

To the extent that revenue of a grant is not described in the Annual Appropriation Bill, or that an amendment increases the budget of a project beyond the appropriation described hereinafter, no expenditure of such grant revenues shall be made without prior approval of the County Board of Commissioners.

With respect to a new grant, or renewal of or amendment to an existing grant for the County, each Elected Official, Department Head or Agency's Director shall submit a request for authorization to enter into, renew, or amend a Grant for placement on a County Board Agenda.

The documentation listed below shall be provided to the Director of Budget and Management Services, and shall include, but not be limited to:

1. A copy of the application for the grant;

2. A summary of the grant proposal from the requesting department;

3. A summary of the grant from the grantor; and

4. Grant obligations (direct and indirect costs) to the Department and the County, including a projected budget for each year, if grant is multi-year and that all direct or indirect costs have been appropriated for via the 818 account.

With respect to grants that do not require an application process, and are automatically renewed by the grantor, the date in which the Board authorized the previous grant, and the amount granted at that time shall be included in the current request.

Additionally, all grants submitted for inclusion on the County Board Agenda shall state the following: Budget and Management Services has received all requisite documents, and determined the fiscal impact on Cook County, if any.

The Comptroller and the heads of the various departments and agencies of County Government shall administer the revenues of grants received by standard accounts, in accordance with the standard classification of accounts.

Budget and Management Services shall file with the County Board of Commissioners an annual report showing all federal and state funds received or administered by the County for Fiscal Year 2009. The report shall list the amounts disbursed and purposes for which disbursements were made, and shall indicate the Grantor of the funds, purpose, service area(s) and number of positions supported.

Section 28. That all funds appropriated to any account or sub-account within Category 100 (Personal Services) shall remain fixed and restricted to that category for which they were originally appropriated, and shall not be subject to transfer to any impersonal account, or to any line item other than those within the 100 Series, as listed in the Chart of Accounts, Appendix B of the 2009 Executive Budget recommendation. Nothing in this section shall restrict transfers into Category 100.

Section 29. That notwithstanding any other provision of this Resolution and Annual Appropriation Bill for Fiscal Year 2009, the maximum amounts available for appropriation to each budgetary unit or groups of budgetary units shall be set at 97% of the Final Adopted Appropriation. For each fund in the Annual Appropriation Bill, the difference between the Final Adopted Appropriation amounts for each budgetary unit or groups of budgetary units in the Annual Appropriation Bill and the corresponding amounts set forth at 97% of Final Adopted Appropriation for such budgetary unit or groups of budgetary units is hereby appropriated to an account 900/580400 -Unreserved Fund Balance to provide adequate support for the County's bond ratings and protection against unanticipated revenue shortfalls.

For the Elected Officials, Heads of departments, offices, institutions, or agencies of the County who increase revenue estimates for purposes of avoiding decreases in appropriations to each budgetary unit or groups of budgetary units and are found to have a shortfall of those estimates quarterly, the Chief Financial Officer, the Comptroller, and the Director of Budget and Management Services shall report the shortfall to the Board of Commissioners for an immediate amendatory reduction in appropriation authority previously granted to the budgetary unit(s), of an amount corresponding to the identified shortfall.

Annual revenue projections for all fees administered by Elected Officials shall be determined by the office of the Elected Official with appropriate jurisdictional authority over the fee(s). Each office, department, or agency with said authority shall be responsible for preparation of an annual plan to collect revenues at a sufficient level to meet projections. In the event that revenue generated from a fee is not sufficient to equal or exceed the annual projection and a shortfall is projected, as determined by the Director of Budget and Management Services at the end of each quarter, and when it is further determined that the shortfall is a result of a failure to impose a fee as required by law, or a failure to properly administer and collect a fee as required by law, the Director of Budget and Management Services shall report the shortfall to the Board of Commissioners for an immediate amendatory reduction in appropriation authority previously granted to the budgetary unit(s) of the Elected Official, of an amount corresponding to the identified shortfall.

Notwithstanding this Section, any elected official, or head of a department, office, institution, or agency, who files a written Notice of Non-Concurrence with the Chief Financial Officer, the Comptroller, and the Director of Budget and Management Services of the County, not more than ten (10) days after amendatory action by the Cook County Board of Commissioners, when such action results in an upward revision of any previously stated revenue estimate wherein the budgetary unit(s) so stated has management authority over the revenue generating activities, will be held harmless for the amount of any revenue shortfall in excess of the original revenue estimate prior to the upward revision specifically referenced in the Notice of Non-Concurrence.

Section 30. Any employee who is required and is authorized to use his or her personally owned automobile in the regular conduct of official County business shall be allowed and reimbursed under the Cook County Transportation Expense Reimbursement and Travel Regulations Policy, which can be found in the Resolution tab section. Cook County Transportation Expense Reimbursement and Travel Regulations Policy, will supersede any other travel policy unless provisions contained in contracts approved by the County Board of Commissioners between the County and recognized collective bargaining agents; and provided further that this allowance is subject to change by the County Board of Commissioners during the fiscal year in accordance with such contracts. .

Section 31. Cook County pledges to its taxpayers that to the extent total revenues exceed total appropriations in funds supported by the property tax and other taxes, including reasonable balances in such funds, the excess will be abated, thereby reducing the tax bills of the citizens of Cook County.

Section 32. Severability - If any section, paragraph or provision of this resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph or provision shall not affect any of the remaining provisions of this resolution.

Section 33. Repealer - All ordinances, resolutions or orders, or parts thereof, in conflict with the provision of this resolution are to the extent of such conflict hereby repealed.

Section 34. Constitutional power of the County - The Resolution is adopted pursuant to the constitutional powers of the County as a home rule notwithstanding any provisions of the Illinois Compiled Statutes to the contrary.

Section 35. The Director of Budget and Management Services and the Comptroller are authorized to correct any factual errors in the Annual Appropriation Bill and to implement the adopted Amendments with any required modifications.

Section 36. Effective Date - The County Board hereby finds that this Resolution shall be in full force and effect immediately upon its adoption by the Board and approval by the President of the County Board.

Approved and adopted this 20th day of February 2009.

TODD H. STROGER, President
Cook County Board of Commissioners

(S E A L)

Attest: _____
DAVID ORR, County Clerk

APPROVED BY BOARD OF
COOK COUNTY COMMISSIONERS

FEB 2 0 2009

COM _____

COOK COUNTY TRANSPORTATION EXPENSE REIMBURSEMENT AND TRAVEL REGULATIONS POLICY

Revised by:
Bureau of Administration
October 9, 2008

COOK COUNTY TRANSPORTATION EXPENSE REIMBURSEMENT

SECTION I. AUTOMOBILE REIMBURSEMENT PLAN

A. Any employee who is required and authorized to use their personally owned automobile in the conduct of official County Business shall be allowed and reimbursed. The number of County business miles driven per ½ month will be compensated at the standard IRS deduction for business related transportation currently in effect and authorized by the Bureau of Administration. IRS mileage rates adjusted midyear will not be made retroactive.

B. In addition, parking and tolls shall be allowed for reimbursement if items are supported by receipts. Proof of IPASS charges shall be submitted along with the Transportation Expense Voucher.

SECTION II. GUIDELINES

A. Commuting Expenses

Commuting expenses between an employee's home and regular place of assignment will not be reimbursed, even if an employee's regular place of assignment is at different locations on different days within the County.

Example: *An employee working for the Assessor's Office is regularly assigned to the Assessor's Office in Markham on Mondays and to the Assessor's Office in Maywood on Tuesdays through Fridays. Travel expenses to and from the employee's home and Assessor's Office on any day will not be reimbursed when assignments are permanent.*

B. Temporary and Minor Assignments (residence to temporary duty point)

Employees who are required to perform County business in the form of temporary and minor assignments beyond the general area of their regular place of assignment in the County may be reimbursed for their transportation expenses between home and their first or last stop, for such travel attributed to County business.

Mileage to first stop or from last stop between home and temporary place of assignment may be allowed and reimbursed.

Authorization for reimbursement for transportation between home and first or last stop shall only be allowed when, in the judgment of the Department head, reporting to the regular place of assignment is not reasonable because of the elements of time, place, business purpose and employee effectiveness. The assignment must be temporary and not indefinite.

C. Temporary and Minor Assignments (mileage between temporary duty points)

Employees who receive one or more temporary assignments in a day may be reimbursed for transportation for getting from one place to the other. Mileage from the employee's regular place of assignment, or first duty point, to all temporary duty points and back to regular place of assignment, or last duty point, is entitled to reimbursement.

D. General Guidelines

1. Mileage must be computed on the basis of the most direct route. Any mileage incurred solely for personal reasons is not reimbursable.

2. Employees must bear the cost of their normal commuting expenses between residence and official place of assignment.

3. Close supervision shall be maintained over the use of privately owned vehicles by the Department Heads. Authorization for use of privately owned vehicles shall only be given when deemed a service and benefit to Cook County Government. Reimbursements for transportation shall only be as compensation for services performed for the County.

SECTION III. TRANSPORTATION EXPENSE VOUCHER

A. Preparation

1. All claims for compensation of transportation expenses including the use of privately owned automobile and incidental parking fees and tolls, and taxicab and bus fares shall be submitted and itemized in the Transportation Expense Voucher. (For each stop of business use, enter date, started from location, finished at location, miles and expense between each stop. Total the dollar amount and enter in the space for "Total.")

2. When travel between home and first or last temporary duty point is authorized, the employee's residence shall be entered on the Transportation Expense Voucher, "Started from Location" or "Finished at Location."

3. The Transportation Expense Voucher shall be supported by receipts for all items, individually.

4. The Transportation Expense Voucher shall be prepared and signed by the individual who has incurred the expense and signed by their Supervisor. The original Voucher shall be submitted to the Comptroller's Office and a copy should be retained by the employee and by the department. Falsification of a Transportation Expense Voucher is considered a major cause infraction subject to disciplinary action up to and including discharge.

5. The individual submitting the Transportation Expense Voucher is personally responsible for its accuracy and priority. Trip details shall be entered immediately following automobile use to eliminate possibility of errors. The form must be completed in its entirety, e.g., insurance coverage.

B. Approval and Submission

1. The Transportation Expense Voucher shall be approved by the Department Head or a designated representative, who shall sign the original copy of the Transportation Expense Voucher. The original Voucher shall be sent to the Comptroller's Office by the 10th day of the following month in which the travel expense was incurred. Transportation Expense Vouchers submitted 60 days after the end of the month in which travel expense was incurred will not be reimbursed. A copy of the

Transportation Expense Voucher shall be retained by the department and the employee.

2. Any Transportation Expense Voucher not prepared in accordance with these regulations, including the proper signatures, will be returned to the originator for corrections.

C. Authorized Attendance at Seminars, Meetings, Conventions, etc., on County Business

These expenses shall be detailed in accordance with the procedure relating to "Cook County Travel Regulations."

SECTION IV. COUNTY-OWNED AUTOMOBILE

Section 162(a)(2) of the Internal Revenue Code requires that any employee who is assigned a County-owned vehicle for use in performance of the employee's duties and who uses the vehicle for use in performance of the employee's duties and who uses the vehicle to commute from home to work and/or from work to home must include in their compensation the value to the employee (as provided for by the IRS) for each day such vehicle is used for commuting purposes, and Cook County must include this compensation on employee W-2 form.

The use of County-owned vehicles for personal use is prohibited.

COOK COUNTY TRAVEL REGULATIONS

SECTION I TRAVEL EXPENSES

A. Travel expenses are ordinary and necessary expenses for transportation, hotel accommodations, meals and incidental expenses for travel that is longer than an ordinary day's work, and the employee needs to get sleep or rest during non-working time while away.

Reimbursements shall be allowed if the following requirements are met:

1. Travel is for periods more than or equal to be employee's scheduled workdays hours, plus 2 hours (usually 10 hours).

2. The employee must get sleep or rest while away in order to complete County business. (This does not mean napping in the car.)

3. Lodging and air travel shall be arranged through a County travel vendor, as specified by the Purchasing Agent.

SECTION II RESPONSIBILITY OF DEPARTMENT HEAD

A. The Department Head is responsible for the execution of all travel regulations as well as such other policies and guidelines regarding travel as published by the Bureau of Administration.

B. All travel subject to these regulations shall be authorized in advance by the Department Head in accordance with current County directives.

C. Each Department shall develop a system for the prior authorization and control of travel to prevent expenses exceeding appropriations and to hold travel to the minimum required for efficient and economical conduct of County business.

D. The rates for reimbursements set forth in these regulations represent the maximums permitted under IRS guidelines.

SECTION III ALLOWABLE TRANSPORTATION EXPENSE

A. Modes of transportation authorized for official travel in the course of County business will include automobiles, railroads, airlines, buses,

taxicabs, and other usual means of conveyance. Transportation may include fares and expenses incidental to transportation such as baggage transfer, official telephone messages in connection with items classed as transportation, and reasonable tips.

B. All taxicab fares shall be accompanied by a receipt indicating the amount paid.

C. Transportation between place of lodging and place of business at a temporary work location shall be allowed as a transportation expense.

SECTION IV MODE OF TRAVEL

A. All travel shall be by the most direct route.

B. In cases where an individual for their own convenience travels by an indirect route or interrupts travel by direct route, that individual shall bear the extra expense. Reimbursement for expenses shall be based only on such charges as would have been incurred by the most direct and economical route.

C. All travel shall be by the most economical mode of transportation available, considering travel time, costs, and work requirements.

SECTION V ACCOMMODATIONS ON AIRPLANES, TRAINS, AND BUSES

A. First class travel is prohibited

B. Travel on airplanes shall be coach class.

C. Any charges incurred as a result of changes to an original airline reservation made prior to or during travel are subject to Department Head approval.

SECTION VI USE OF PRIVATELY OWNED OR RENTED CONVEYANCE

A. When an individual rendering service to the County uses privately owned motor vehicles in the conduct of official business and such use is authorized or approved as advantageous to the County, payment shall be made on a mileage basis at rates not to exceed those published by the Bureau of Administration.

B. Reimbursement for the cost of automobile parking fees and tolls shall be allowed. The fee for parking an automobile at a common carrier terminal, or other parking area, while the traveler is on official business, shall be allowed only to the extent that the fee does not exceed the cost of public transportation.

C. When a privately owned automobile is used for travel, the total transportation cost (including mileage allowance, parking fees, tolls and per diem expenses) shall not exceed the cost of public transportation, if reasonable public transportation is available.

D. The use of rented automobiles will be kept to an absolute minimum and rented only in an emergency upon prior approval of the responsible Department Head. Every effort shall be made to obtain other suitable transportation rather than to use rented vehicles. Where emergencies require the use of a rented vehicle, the most economical vehicle available and suitable for the conduct of County business shall be obtained.

SECTION VIILIVING EXPENSES

A. Meals and Incidental Expense (M&IE)

Employees assigned to out of town travel shall receive a per diem set by the current U.S. General Services Administration in their Federal Travel Regulations (FTR) Meal and Incidental Expense (M&IE) rate. Travel rates differ by travel location and are periodically revised by the Federal Government. These rates can be found at the GSA "Domestic Per Diem Rates" website page at www.gsa.gov/perdiem.

The per diem rate is intended to include all meals and incidental expenses during the period of travel. There will be no reimbursement for meals and incidental expenses beyond this rate.

In addition, the traveler may receive reimbursement for special expenses as provided in Paragraph "C-3" below.

B. Travel Without Lodging

When lodging is not required, the per diem M&IE allowance is not permitted. Travel shall be on "actual expenses incurred."

C. Reimbursable Expenses

1. Lodging - Reasonable costs of hotel accommodations incurred will be allowed. Lodging shall be reimbursed by receipt up to the limits of the current Federal Travel Regulations as shown

on the GSA “Domestic Per Diem Rates” website page at www.gsa.gov/perdiem.

Questions of reasonable hotel accommodations should be referred to the Bureau of Administration. Receipts are to be submitted with the Invoice Form to support accommodation expenses claimed.

2. Transportation - Transportation to and from duty point; between places of lodging, business and meals shall be allowed.

3. Special Expenses - The reasonable cost of miscellaneous expenses incurred shall be allowed to a traveler. The following are examples of miscellaneous expenses that may be deemed reimbursable or non-reimbursable:

Reimbursable	Non-Reimbursable
Stenographic and Typing Services	Entertainment
Storage of Baggage	Alcoholic Beverages
Hire of Room for Official Business	Traffic Tickets
Telephone Calls on Official Business	

All special expenses shall be itemized on the Conference and Travel Reimbursement Voucher with receipts attached.

SECTION VIII CONFERENCES

When the cost of meals for approved seminars or official meetings is an integral part of the Registration Fee, the "per diem" traveler shall deduct such amounts from the "cost of meals and incidental expenses" allowance, and the traveler on "actual expenses incurred" shall not claim meals which are included in the conference fee.

SECTION IX CONFERENCE AND TRAVEL REIMBURSEMENT VOUCHER

A. Memorandum of Expenditures

A memorandum of all travel expenditures properly chargeable to the County shall be kept by individuals subject to these regulations. The information thus accumulated shall be available for proper Invoice Form preparation.

B. Conference and Travel Reimbursement Voucher Preparation

1. All claims for reimbursement of travel expenses shall be submitted on the Conference and Travel Reimbursement Voucher and shall be itemized in accordance with these regulations.

2. The Conference and Travel Reimbursement Voucher shall show the purpose of travel, the dates of travel, the points of departure and destination, mode of transportation, and the cost of the transportation secured or mileage allowance if automobile is used.

3. The Conference and Travel Reimbursement Voucher shall be supported by receipts in all instances for railroad and airplane transportation, for lodging, meals and incidental expense (M&IE) items, and all other items. Also, a copy of the travel authorization is to be included for out-of-state travel.

4. The Conference and Travel Reimbursement Voucher shall be prepared and signed by the individual who has incurred the expenses.

5. The individual submitting the Conference and Travel Reimbursement Voucher is personally responsible for accuracy and propriety. A misrepresentation shall be cause for disciplinary or legal action.

C. Approval and Submission of Invoice Form

1. The Conference and Travel Reimbursement Voucher shall be approved by the Department Head or a designated representative, who shall sign the original Voucher and submit to the Comptroller's Office. A copy of the Voucher shall be retained by the Department as well as the person submitting the Voucher.

2. Any Conference and Travel Reimbursement Voucher not prepared in accordance with these regulations or not properly supported by receipts where required will be returned to the originator for correction.

D. Frequency of Submission

The original Conference and Travel Reimbursement Voucher shall be sent to the Comptroller's Office by the 10th day of the following month in which the travel expense was incurred. Conference and Travel Reimbursement Vouchers submitted 60 days after the end of the

month in which travel expense was incurred will not be reimbursed. A copy of the Conference and Travel Reimbursement Voucher shall be retained by the department and the employee.

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SECTION 1

COOK COUNTY, ILLINOIS

POSITION CLASSIFICATION AND COMPENSATION PLAN
SALARY SCHEDULES

The salary schedules, including a range of pay for each grade, are set forth in Appendix A, Section 2.

In addition, there shall be a salary grade for salaries established by State Statute, and salary grades which shall be used for flat or single rates, rather than salary ranges.

I. GENERAL INTENT

It is the intent of the Board of Commissioners of Cook County that all provisions of this resolution shall apply to all designated officers and/or employees, without regard to race, color, gender, age, religion, disability, national origin, ancestry, sexual orientation, gender identity, marital status, parental status, military discharge status, source of income or housing.

II. ENTRY RATE

A new employee entering the County service shall be paid the minimum salary provided in the salary grade in which the job has been placed. Advanced step hiring shall only be done with the approval of the Chief, Bureau of Human Resources.
An employee who is separated from the County payroll for reasons other than disability or leave of absence shall be eligible to receive the salary received at the time of separation if the employee returns within 30 calendar days from the date of separation.

III. APPLICABILITY OF STEP PROGRESSION AND STEP PLACEMENT

It is the intent of this resolution that employees compensated according to the salary schedules shall be required to work a minimum of one year at each step, except where elsewhere provided for in this resolution.

In general, the following rules shall apply:

A. Step advances shall be granted upon completion of one year of continuous service in each step until the maximum salary is reached except as provided for personnel employed at the first step of the following salary schedules and grades:

SCHEDULE II	Grades FA through FJ
SCHEDULE VIII	Grades CA through CK
SCHEDULE IX	Grades DA through DK

B. Anniversary step advancement will be effective the first full pay period following the employee's anniversary date.

C. Eligibility for longevity step advancement and longevity step placement must be in conformance with the regulations as established in the respective salary schedules.

D. Eligibility for step placement for *Trades Apprentices* shall be in accordance with provisions as set forth in agreement between the County and respective trades.

IV. EXISTING RATES

An employee whose compensation is above the maximum salary of the salary grade in which the job classification has been placed shall not have the salary reduced during the incumbency in the job classification held as of the date of this resolution.

No salary shall be raised so long as it exceeds the maximum salary of the salary grade in which the job has been placed.

An employee, whose salary is within the limits of the salary grade in which the position is placed, but does not correspond to one of the established steps of the salary grade, shall be eligible for an increase to the first established step above the present salary at the time of the employee's next anniversary.

V. TRANSFERS OR CHANGES OF POSITIONS

An employee transferring from one department to another in the same job classification and/or grade shall be eligible to receive the salary he or she has been receiving at the time of transfer, provided the budget of the department to which he or she has been transferred can accommodate the salary and, if not, the employee shall be eligible to have the salary received prior to the transfer restored at the earliest possible date. Such appointment shall not set a new anniversary date.

VI. PROMOTIONS

An employee who is promoted to a job in a higher salary grade shall be entitled to placement in the step of the new salary grade which will provide a salary increase at least two steps above the salary received at the time the promotion is made, provided that:

(A) The new salary does not exceed the maximum established for the grade to which the employee is promoted.

(B) The new salary is not below the first step established for the grade to which the employee is promoted.

(C) Years of service requirements are fulfilled concerning longevity step placement.

(D) A previous promotion has not been given within the same fiscal year.

(E) The budget of the department to which the employee is assigned can accommodate the salary.

(F) In all cases, an employee must spend at least 6 months in the job classification from which he or she is being promoted.

If an employee has been given a previous promotion within the same fiscal year, the employee shall be entitled to placement in the step of the new salary grade which will provide a salary increase at least one step above the salary received at the time the promotion is made. However, in all cases such salary will be in conformity with the provisions of (A), (B), (C), (E) and (F) above.

In all cases of promotion, the effective date will set a new anniversary date.

VII. DEMOTIONS

The following shall apply to demotions from one grade to another:

A. An employee demoted to a job in a lower salary grade shall have the salary adjusted in the new job to the same step of the new salary grade as was received in the salary grade of the job from which demoted. The employee's anniversary date does not change.

B. An employee promoted to a job in a higher salary grade and subsequently demoted to a job in a lower salary grade shall have the salary adjusted to the step of the salary grade to which the employee would be entitled had the employee remained in the salary grade from which he or she was promoted.

VIII. RECLASSIFICATION OF POSITIONS

An employee whose job is reclassified to a lower classification shall continue to receive compensation at the same rate received immediately prior to reclassification. Such action shall not change the employee's anniversary date. If the salary rate received immediately prior to reclassification is less than the last step rate of the lower classification, the employee shall be entitled to further step advancement.

An employee whose job is reclassified to a higher classification shall be placed in the first step of the higher grade which provides a salary at least one step above the salary received at the time of the reclassification. Such action will change the employee's anniversary date.

In all cases of reclassification, the employee shall receive at least the first step of the grade to which the position is reclassified.

IX. UPGRADING OF POSITIONS

An employee whose position is upgraded shall be placed in the first step of the new grade which is at least the same as the salary the employee was receiving prior to being upgraded.

In all cases of upgrading, the employee shall receive at least the first step of the new grade, and shall retain the anniversary date held prior to the upgrading.

X. SALARY RATES BASED UPON FULL-TIME EMPLOYMENT

The salary rates prescribed in Salary Schedule I are fixed on the basis of full-time service for normal work weeks of 40 hours. The salary rates of Salary Schedules II through XXVIII are likewise fixed on the basis of full-time service, with designations as to the constitution of a normal work week left to the directors of departments involved. For positions which are professional, supervisory and executive in character, the normal work week of 40 hours generally applies, but the compensation is intended to be appropriate for the class regardless of variations in the time that may be required to satisfactorily fulfill the responsibilities of the positions.

XI. PREVAILING RATE POSITIONS

A prevailing rate (X) position is hereby defined as one for which the rate is established under the acceptable evidence of the wage prevailing in industry. Such positions are usually craft, labor or trade positions, and are not paid under the provisions of the position classification and compensation plan schedules.

XII. SALARIES AND WAGES OF EXTRA EMPLOYEES

Titles and grades of employees on the Extra Account (Account 130) shall be the same as positions on the 110 Account unless authorized in advance by the Chief, Bureau of Human Resources. All such positions shall conform to the provisions of these resolutions.

XIII. JOB TITLE ADJUSTMENTS

To meet operational needs that may develop during the fiscal year, departments are allowed to request changes in job title and/or salary grade pursuant to the reclassification, upgrading or downgrading of budgeted positions. Authorization for such changes will require the approval of the Chief, Bureau of Human Resources.

XIV. CONTINUITY OF SERVICE

Absence from County service due to leave without pay for periods in excess of 30 calendar days, all suspensions, layoffs for more than 30 calendar days but less than one year, and all absences without leave shall be deducted in computing total continuous service and will effect a change in the anniversary date.

Seasonal employment of less than 120 calendar days in any calendar year shall not be credited toward continuity of service.

XV. GENERAL PROVISIONS

All changes in pay, including reclasses and upgrades, shall be implemented the first full pay period following the effective date.

Notwithstanding these provisions as set forth, the Board of Commissioners of Cook County may in its discretion, limit the amount of salary increases for any or all employees or provide for salary rates in excess of those prescribed. In addition, certain procedures may be in use at the Health Facilities, which are unique to the nature of their operation and may deviate somewhat from these provisions as set forth.

Any change in the job classification title terminology not involving a change in the major duties of the job will not affect the status of the employee, including eligibility for increases within a specific salary grade.

The Board of Commissioners may in its discretion adopt certain procedures in compliance with State guidelines or recommendations related to the compensation of Circuit Court probation service officers.

All questions concerning the specific application of the provisions of this resolution shall be interpreted and resolved by the Chief, Bureau of Human Resources.

Effective November 30, 2008

SCHEDULE I -

BUREAU OF HUMAN RESOURCES

SEIU LOCAL 20

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
9	Hourly	12.979	13.569	14.228	14.915	15.603	16.345	16.713	17.089	17.864
	Bi-Weekly	1,038.32	1,085.52	1,138.24	1,193.20	1,248.24	1,307.60	1,337.04	1,367.12	1,429.12
	Annual	26,996	28,223	29,594	31,023	32,454	33,997	34,763	35,545	37,157
10	Hourly	13.903	14.552	15.235	15.974	16.741	17.524	17.918	18.321	19.152
	Bi-Weekly	1,112.24	1,164.16	1,218.80	1,277.92	1,339.28	1,401.92	1,433.44	1,465.68	1,532.16
	Annual	28,918	30,268	31,688	33,225	34,821	36,449	37,269	38,107	39,836
11	Hourly	14.915	15.603	16.345	17.108	17.955	18.865	19.289	19.723	20.617
	Bi-Weekly	1,193.20	1,248.24	1,307.60	1,368.64	1,436.40	1,509.20	1,543.12	1,577.84	1,649.36
	Annual	31,023	32,454	33,997	35,584	37,346	39,239	40,121	41,023	42,883
12	Hourly	15.974	16.741	17.524	18.368	19.312	20.207	20.662	21.127	22.085
	Bi-Weekly	1,277.92	1,339.28	1,401.92	1,469.44	1,544.96	1,616.56	1,652.96	1,690.16	1,766.80
	Annual	33,225	34,821	36,449	38,205	40,168	42,030	42,976	43,944	45,936
13	Hourly	17.108	17.955	18.865	19.774	20.670	21.705	22.193	22.692	23.721
	Bi-Weekly	1,368.64	1,436.40	1,509.20	1,581.92	1,653.60	1,736.40	1,775.44	1,815.36	1,897.68
	Annual	35,584	37,346	39,239	41,129	42,993	45,146	46,161	47,199	49,339
14	Hourly	18.368	19.312	20.207	21.227	22.233	23.287	23.811	24.347	25.451
	Bi-Weekly	1,469.44	1,544.96	1,616.56	1,698.16	1,778.64	1,862.96	1,904.88	1,947.76	2,036.08
	Annual	38,205	40,168	42,030	44,152	46,244	48,436	49,526	50,641	52,938
15	Hourly	19.774	20.670	21.705	22.780	23.924	25.049	25.613	26.189	27.377
	Bi-Weekly	1,581.92	1,653.60	1,736.40	1,822.40	1,913.92	2,003.92	2,049.04	2,095.12	2,190.16
	Annual	41,129	42,993	45,146	47,382	49,761	52,101	53,275	54,473	56,944
16	Hourly	21.227	22.233	23.287	24.401	25.579	26.765	27.367	27.983	29.252
	Bi-Weekly	1,698.16	1,778.64	1,862.96	1,952.08	2,046.32	2,141.20	2,189.36	2,238.64	2,340.16
	Annual	44,152	46,244	48,436	50,754	53,204	55,671	56,923	58,204	60,844
17	Hourly	22.780	23.924	25.049	26.216	27.512	28.872	29.522	30.186	31.555
	Bi-Weekly	1,822.40	1,913.92	2,003.92	2,097.28	2,200.96	2,309.76	2,361.76	2,414.88	2,524.40
	Annual	47,382	49,761	52,101	54,529	57,224	60,053	61,405	62,786	65,634
18	Hourly	24.401	25.579	26.765	28.096	29.391	30.841	31.535	32.245	33.708
	Bi-Weekly	1,952.08	2,046.32	2,141.20	2,247.68	2,351.28	2,467.28	2,522.80	2,579.60	2,696.64
	Annual	50,754	53,204	55,671	58,439	61,133	64,149	65,592	67,069	70,112

Effective November 30, 2008

SCHEDULE I -

BUREAU OF HUMAN RESOURCES

SEIU LOCAL 20

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
19	Hourly	26.765	28.096	29.391	30.841	32.299	33.847	34.609	35.388	36.993
	Bi-Weekly	2,141.20	2,247.68	2,351.28	2,467.28	2,583.92	2,707.76	2,768.72	2,831.04	2,959.44
	Annual	55,671	58,439	61,133	64,149	67,181	70,401	71,986	73,607	76,945
20	Hourly	29.391	30.841	32.299	33.847	35.445	37.177	38.013	38.868	40.630
	Bi-Weekly	2,351.28	2,467.28	2,583.92	2,707.76	2,835.60	2,974.16	3,041.04	3,109.44	3,250.40
	Annual	61,133	64,149	67,181	70,401	73,725	77,328	79,067	80,845	84,510
21	Hourly	32.299	33.847	35.445	37.177	38.940	40.834	41.753	42.692	44.628
	Bi-Weekly	2,583.92	2,707.76	2,835.60	2,974.16	3,115.20	3,266.72	3,340.24	3,415.36	3,570.24
	Annual	67,181	70,401	73,725	77,328	80,995	84,934	86,846	88,799	92,826
22	Hourly	35.445	37.177	38.940	40.834	42.732	44.791	45.799	46.829	48.953
	Bi-Weekly	2,835.60	2,974.16	3,115.20	3,266.72	3,418.56	3,583.28	3,663.92	3,746.32	3,916.24
	Annual	73,725	77,328	80,995	84,934	88,882	93,165	95,261	97,404	101,822

SCHEDULE I
BUREAU OF HUMAN RESOURCES
STATE'S ATTORNEY BUREAU OF INVESTIGATION SUPERVISORS:FOP

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
6/1/2007										
22	Hourly	32.179	33.752	35.353	37.072	38.796	40.664	41.261	41.672	42.92
	Bi-Weekly	2,574.32	2,700.16	2,828.24	2,965.76	3,103.68	3,253.12	3,300.88	3,333.76	3,433.60
	Annual	66,932	70,204	73,534	77,109	80,695	84,581	85,822	86,677	89,273
12/1/2007		32.179	33.752	35.353	37.072	38.796	40.664	41.261	41.672	42.92
22	Hourly	32.823	34.427	36.06	37.813	39.572	41.477	42.086	42.505	43.778
	Bi-Weekly	2,625.84	2,754.16	2,884.80	3,025.04	3,165.76	3,318.16	3,366.88	3,400.40	3,502.24
	Annual	68,271	71,608	75,004	78,651	82,309	86,272	87,538	88,410	91,058
6/1/2008		32.823	34.427	36.06	37.813	39.572	41.477	42.086	42.505	43.778
22	Hourly	33.726	35.374	37.052	38.853	40.66	42.618	43.243	43.674	44.982
	Bi-Weekly	2,698.08	2,829.92	2,964.16	3,108.24	3,252.80	3,409.44	3,459.44	3,493.92	3,598.56
	Annual	70,150	73,577	77,068	80,814	84,572	88,645	89,945	90,841	93,562
11/30/2008		33.726	35.374	37.052	38.853	40.66	42.618	43.243	43.674	44.982
22	Hourly	34.401	36.081	37.793	39.63	41.473	43.47	44.108	44.547	45.882
	Bi-Weekly	2,752.08	2,886.48	3,023.44	3,170.40	3,317.84	3,477.60	3,528.64	3,563.76	3,670.56
	Annual	71,554	75,048	78,609	82,430	86,263	90,417	91,744	92,657	95,434

Effective June 1, 2008

SCHEDULE I

BUREAU OF HUMAN RESOURCES
Non-Union Employees

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
1	Hourly	8.530	8.916	9.352	9.823	10.282	10.749	11.040	11.164	11.484
	Bi-Weekly	682.40	713.28	748.16	785.84	822.56	859.92	883.20	893.12	918.72
	Annual	17,742	18,545	19,452	20,431	21,386	22,357	22,963	23,221	23,886
2	Hourly	8.916	9.352	9.823	10.282	10.749	11.272	11.599	11.716	12.074
	Bi-Weekly	713.28	748.16	785.84	822.56	859.92	901.76	927.92	937.28	965.92
	Annual	18,545	19,452	20,431	21,386	22,357	23,445	24,125	24,369	25,113
3	Hourly	9.352	9.823	10.282	10.749	11.272	11.809	12.139	12.266	12.617
	Bi-Weekly	748.16	785.84	822.56	859.92	901.76	944.72	971.12	981.28	1,009.36
	Annual	19,452	20,431	21,386	22,357	23,445	24,562	25,249	25,513	26,243
4	Hourly	9.823	10.282	10.749	11.272	11.809	12.350	12.715	12.841	13.225
	Bi-Weekly	785.84	822.56	859.92	901.76	944.72	988.00	1,017.20	1,027.28	1,058.00
	Annual	20,431	21,386	22,357	23,445	24,562	25,688	26,447	26,709	27,508
5	Hourly	10.282	10.749	11.272	11.809	12.350	12.910	13.295	13.421	13.824
	Bi-Weekly	822.56	859.92	901.76	944.72	988.00	1,032.80	1,063.60	1,073.68	1,105.92
	Annual	21,386	22,357	23,445	24,562	25,688	26,852	27,653	27,915	28,753
6	Hourly	10.749	11.272	11.809	12.350	12.910	13.536	13.927	14.056	14.494
	Bi-Weekly	859.92	901.76	944.72	988.00	1,032.80	1,082.88	1,114.16	1,124.48	1,159.52
	Annual	22,357	23,445	24,562	25,688	26,852	28,154	28,968	29,236	30,147
7	Hourly	11.272	11.809	12.350	12.910	13.536	14.192	14.612	14.754	15.199
	Bi-Weekly	901.76	944.72	988.00	1,032.80	1,082.88	1,135.36	1,168.96	1,180.32	1,215.92
	Annual	23,445	24,562	25,688	26,852	28,154	29,519	30,392	30,688	31,613
8	Hourly	11.809	12.350	12.910	13.536	14.192	14.844	15.305	15.448	15.917
	Bi-Weekly	944.72	988.00	1,032.80	1,082.88	1,135.36	1,187.52	1,224.40	1,235.84	1,273.36
	Annual	24,562	25,688	26,852	28,154	29,519	30,875	31,834	32,131	33,107
9	Hourly	12.350	12.910	13.536	14.192	14.844	15.552	15.995	16.155	16.631
	Bi-Weekly	988.00	1,032.80	1,082.88	1,135.36	1,187.52	1,244.16	1,279.60	1,292.40	1,330.48
	Annual	25,688	26,852	28,154	29,519	30,875	32,348	33,269	33,602	34,592
10	Hourly	13.228	13.846	14.495	15.198	15.929	16.674	16.991	17.172	17.679
	Bi-Weekly	1,058.24	1,107.68	1,159.60	1,215.84	1,274.32	1,333.92	1,359.28	1,373.76	1,414.32
	Annual	27,514	28,799	30,149	31,611	33,132	34,681	35,341	35,717	36,772

Effective June 1, 2008

SCHEDULE I

BUREAU OF HUMAN RESOURCES
Non-Union Employees

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
11	Hourly	14.192	14.844	15.552	16.279	17.083	17.950	18.308	18.479	19.045
	Bi-Weekly	1,135.36	1,187.52	1,244.16	1,302.32	1,366.64	1,436.00	1,464.64	1,478.32	1,523.60
	Annual	29,519	30,875	32,348	33,860	35,532	37,336	38,080	38,436	39,613
12	Hourly	15.198	15.929	16.674	17.477	18.376	19.227	19.604	19.800	20.400
	Bi-Weekly	1,215.84	1,274.32	1,333.92	1,398.16	1,470.08	1,538.16	1,568.32	1,584.00	1,632.00
	Annual	31,611	33,132	34,681	36,352	38,222	39,992	40,776	41,184	42,432
13	Hourly	16.279	17.083	17.950	18.816	19.668	20.653	21.064	21.266	21.909
	Bi-Weekly	1,302.32	1,366.64	1,436.00	1,505.28	1,573.44	1,652.24	1,685.12	1,701.28	1,752.72
	Annual	33,860	35,532	37,336	39,137	40,909	42,958	43,813	44,233	45,570
14	Hourly	17.477	18.376	19.227	20.197	21.155	22.159	22.616	22.840	23.530
	Bi-Weekly	1,398.16	1,470.08	1,538.16	1,615.76	1,692.40	1,772.72	1,809.28	1,827.20	1,882.40
	Annual	36,352	38,222	39,992	42,009	44,002	46,090	47,041	47,507	48,942
15	Hourly	18.816	19.668	20.653	21.674	22.763	23.834	24.315	24.563	25.297
	Bi-Weekly	1,505.28	1,573.44	1,652.24	1,733.92	1,821.04	1,906.72	1,945.20	1,965.04	2,023.76
	Annual	39,137	40,909	42,958	45,081	47,347	49,574	50,575	51,091	52,617
16	Hourly	20.197	21.155	22.159	23.216	24.337	25.468	25.991	26.242	27.036
	Bi-Weekly	1,615.76	1,692.40	1,772.72	1,857.28	1,946.96	2,037.44	2,079.28	2,099.36	2,162.88
	Annual	42,009	44,002	46,090	48,289	50,620	52,973	54,061	54,583	56,234
17	Hourly	21.674	22.763	23.834	24.945	26.179	27.471	28.010	28.277	29.132
	Bi-Weekly	1,733.92	1,821.04	1,906.72	1,995.60	2,094.32	2,197.68	2,240.80	2,262.16	2,330.56
	Annual	45,081	47,347	49,574	51,885	54,452	57,139	58,260	58,816	60,594
18	Hourly	23.216	24.337	25.468	26.732	27.964	29.343	29.945	30.230	31.164
	Bi-Weekly	1,857.28	1,946.96	2,037.44	2,138.56	2,237.12	2,347.44	2,395.60	2,418.40	2,493.12
	Annual	48,289	50,620	52,973	55,602	58,165	61,033	62,285	62,878	64,821
19	Hourly	25.468	26.732	27.964	29.343	30.731	32.205	32.694	33.014	34.013
	Bi-Weekly	2,037.44	2,138.56	2,237.12	2,347.44	2,458.48	2,576.40	2,615.52	2,641.12	2,721.04
	Annual	52,973	55,602	58,165	61,033	63,920	66,986	68,003	68,669	70,747

Effective June 1, 2008

SCHEDULE I

BUREAU OF HUMAN RESOURCES
Non-Union Employees

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
20	Hourly	27.964	29.343	30.731	32.205	33.726	35.374	35.892	36.240	37.331
	Bi-Weekly	2,237.12	2,347.44	2,458.48	2,576.40	2,698.08	2,829.92	2,871.36	2,899.20	2,986.48
	Annual	58,165	61,033	63,920	66,986	70,150	73,577	74,655	75,379	77,648
21	Hourly	30.731	32.205	33.726	35.374	37.052	38.853	39.430	39.821	41.031
	Bi-Weekly	2,458.48	2,576.40	2,698.08	2,829.92	2,964.16	3,108.24	3,154.40	3,185.68	3,282.48
	Annual	63,920	66,986	70,150	73,577	77,068	80,814	82,014	82,827	85,344
22	Hourly	33.726	35.374	37.052	38.853	40.660	42.618	43.243	43.674	44.982
	Bi-Weekly	2,698.08	2,829.92	2,964.16	3,108.24	3,252.80	3,409.44	3,459.44	3,493.92	3,598.56
	Annual	70,150	73,577	77,068	80,814	84,572	88,645	89,945	90,841	93,562
23	Hourly	35.374	37.052	38.853	40.660	42.618	44.738	45.400	45.852	47.239
	Bi-Weekly	2,829.92	2,964.16	3,108.24	3,252.80	3,409.44	3,579.04	3,632.00	3,668.16	3,779.12
	Annual	73,577	77,068	80,814	84,572	88,645	93,055	94,432	95,372	98,257

2.75% increase effective 6/1/08

Effective June 1, 2008

SCHEDULE I

BUREAU OF HUMAN RESOURCES
Non-Union Employees: CLERK OF THE CIRCUIT COURT

GD		1ST STEP
7	Hourly	10.780
	Bi-Weekly	862.40
	Annual	22,422

Job Code #0079

Effective June 1, 2008

SCHEDULE I - Public Guardian

BUREAU OF HUMAN RESOURCES

GUARDIAN AD LITEM/NON-UNION

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
18	Hourly	24.401	25.579	26.765	28.096	29.391	30.841	31.472	31.770	32.754
	Bi-Weekly	1,952.08	2,046.32	2,141.20	2,247.68	2,351.28	2,467.28	2,517.76	2,541.60	2,620.32
	Annual	50,754	53,204	55,671	58,439	61,133	64,149	65,461	66,081	68,128
20	Hourly	29.391	30.841	32.299	33.847	35.445	37.177	37.722	38.087	39.236
	Bi-Weekly	2,351.28	2,467.28	2,583.92	2,707.76	2,835.60	2,974.16	3,017.76	3,046.96	3,138.88
	Annual	61,133	64,149	67,181	70,401	73,725	77,328	78,461	79,220	81,610
22	Hourly	35.445	37.177	38.940	40.834	42.732	44.791	45.448	45.900	47.275
	Bi-Weekly	2,835.60	2,974.16	3,115.20	3,266.72	3,418.56	3,583.28	3,635.84	3,672.00	3,782.00
	Annual	73,725	77,328	80,995	84,934	88,882	93,165	94,531	95,472	98,332

24 Rates in effect June 1, 2008 to be increased 2.75 percent.

Job Codes: 633,634,635,636,643

Effective June 1, 2008

SCHEDULE I - GENERAL

BUREAU OF HUMAN RESOURCES
UNION

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
9	Hourly	12.979	13.569	14.228	14.915	15.603	16.345	16.810	16.979	17.480
	Bi-Weekly	1,038.32	1,085.52	1,138.24	1,193.20	1,248.24	1,307.60	1,344.80	1,358.32	1,398.40
	Annual	26,996	28,223	29,594	31,023	32,454	33,997	34,964	35,316	36,358
10	Hourly	13.903	14.552	15.235	15.974	16.741	17.524	17.858	18.047	18.581
	Bi-Weekly	1,112.24	1,164.16	1,218.80	1,277.92	1,339.28	1,401.92	1,428.64	1,443.76	1,486.48
	Annual	28,918	30,268	31,688	33,225	34,821	36,449	37,144	37,537	38,648
11	Hourly	14.915	15.603	16.345	17.108	17.955	18.865	19.242	19.420	20.016
	Bi-Weekly	1,193.20	1,248.24	1,307.60	1,368.64	1,436.40	1,509.20	1,539.36	1,553.60	1,601.28
	Annual	31,023	32,454	33,997	35,584	37,346	39,239	40,023	40,393	41,633
12	Hourly	15.974	16.741	17.524	18.368	19.312	20.207	20.602	20.808	21.441
	Bi-Weekly	1,277.92	1,339.28	1,401.92	1,469.44	1,544.96	1,616.56	1,648.16	1,664.64	1,715.28
	Annual	33,225	34,821	36,449	38,205	40,168	42,030	42,852	43,280	44,597
13	Hourly	17.108	17.955	18.865	19.774	20.670	21.705	22.137	22.350	23.026
	Bi-Weekly	1,368.64	1,436.40	1,509.20	1,581.92	1,653.60	1,736.40	1,770.96	1,788.00	1,842.08
	Annual	35,584	37,346	39,239	41,129	42,993	45,146	46,044	46,488	47,894
14	Hourly	18.368	19.312	20.207	21.227	22.233	23.287	23.769	24.005	24.730
	Bi-Weekly	1,469.44	1,544.96	1,616.56	1,698.16	1,778.64	1,862.96	1,901.52	1,920.40	1,978.40
	Annual	38,205	40,168	42,030	44,152	46,244	48,436	49,439	49,930	51,438
15	Hourly	19.774	20.670	21.705	22.780	23.924	25.049	25.555	25.816	26.587
	Bi-Weekly	1,581.92	1,653.60	1,736.40	1,822.40	1,913.92	2,003.92	2,044.40	2,065.28	2,126.96
	Annual	41,129	42,993	45,146	47,382	49,761	52,101	53,154	53,697	55,300
16	Hourly	21.227	22.233	23.287	24.401	25.579	26.765	27.316	27.580	28.413
	Bi-Weekly	1,698.16	1,778.64	1,862.96	1,952.08	2,046.32	2,141.20	2,185.28	2,206.40	2,273.04
	Annual	44,152	46,244	48,436	50,754	53,204	55,671	56,817	57,366	59,099
17	Hourly	22.780	23.924	25.049	26.216	27.512	28.872	29.437	29.718	30.617
	Bi-Weekly	1,822.40	1,913.92	2,003.92	2,097.28	2,200.96	2,309.76	2,354.96	2,377.44	2,449.36
	Annual	47,382	49,761	52,101	54,529	57,224	60,053	61,228	61,813	63,683

Effective June 1, 2008

SCHEDULE I - GENERAL

BUREAU OF HUMAN RESOURCES
UNION

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
18	Hourly	24.401	25.579	26.765	28.096	29.391	30.841	31.472	31.770	32.754
	Bi-Weekly	1,952.08	2,046.32	2,141.20	2,247.68	2,351.28	2,467.28	2,517.76	2,541.60	2,620.32
	Annual	50,754	53,204	55,671	58,439	61,133	64,149	65,461	66,081	68,128
19	Hourly	26.765	28.096	29.391	30.841	32.299	33.847	34.362	34.697	35.748
	Bi-Weekly	2,141.20	2,247.68	2,351.28	2,467.28	2,583.92	2,707.76	2,748.96	2,775.76	2,859.84
	Annual	55,671	58,439	61,133	64,149	67,181	70,401	71,472	72,169	74,355
20	Hourly	29.391	30.841	32.299	33.847	35.445	37.177	37.722	38.087	39.236
	Bi-Weekly	2,351.28	2,467.28	2,583.92	2,707.76	2,835.60	2,974.16	3,017.76	3,046.96	3,138.88
	Annual	61,133	64,149	67,181	70,401	73,725	77,328	78,461	79,220	81,610
21	Hourly	32.299	33.847	35.445	37.177	38.940	40.834	41.440	41.852	43.123
	Bi-Weekly	2,583.92	2,707.76	2,835.60	2,974.16	3,115.20	3,266.72	3,315.20	3,348.16	3,449.84
	Annual	67,181	70,401	73,725	77,328	80,995	84,934	86,195	87,052	89,695
22	Hourly	35.445	37.177	38.940	40.834	42.732	44.791	45.448	45.900	47.275
	Bi-Weekly	2,835.60	2,974.16	3,115.20	3,266.72	3,418.56	3,583.28	3,635.84	3,672.00	3,782.00
	Annual	73,725	77,328	80,995	84,934	88,882	93,165	94,531	95,472	98,332
23	Hourly	37.177	38.940	40.834	42.732	44.791	47.019	47.715	48.192	49.648
	Bi-Weekly	2,974.16	3,115.20	3,266.72	3,418.56	3,583.28	3,761.52	3,817.20	3,855.36	3,971.84
	Annual	77,328	80,995	84,934	88,882	93,165	97,799	99,247	100,239	103,267

Effective June 1, 2008

SCHEDULE I -

BUREAU OF HUMAN RESOURCES

SEIU LOCAL 20

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
9	Hourly	12.979	13.569	14.228	14.915	15.603	16.345	16.713	17.089	17.687
	Bi-Weekly	1,038.32	1,085.52	1,138.24	1,193.20	1,248.24	1,307.60	1,337.04	1,367.12	1,414.96
	Annual	26,996	28,223	29,594	31,023	32,454	33,997	34,763	35,545	36,788
10	Hourly	13.903	14.552	15.235	15.974	16.741	17.524	17.918	18.321	18.962
	Bi-Weekly	1,112.24	1,164.16	1,218.80	1,277.92	1,339.28	1,401.92	1,433.44	1,465.68	1,516.96
	Annual	28,918	30,268	31,688	33,225	34,821	36,449	37,269	38,107	39,440
11	Hourly	14.915	15.603	16.345	17.108	17.955	18.865	19.289	19.723	20.413
	Bi-Weekly	1,193.20	1,248.24	1,307.60	1,368.64	1,436.40	1,509.20	1,543.12	1,577.84	1,633.04
	Annual	31,023	32,454	33,997	35,584	37,346	39,239	40,121	41,023	42,459
12	Hourly	15.974	16.741	17.524	18.368	19.312	20.207	20.662	21.127	21.866
	Bi-Weekly	1,277.92	1,339.28	1,401.92	1,469.44	1,544.96	1,616.56	1,652.96	1,690.16	1,749.28
	Annual	33,225	34,821	36,449	38,205	40,168	42,030	42,976	43,944	45,481
13	Hourly	17.108	17.955	18.865	19.774	20.670	21.705	22.193	22.692	23.486
	Bi-Weekly	1,368.64	1,436.40	1,509.20	1,581.92	1,653.60	1,736.40	1,775.44	1,815.36	1,878.88
	Annual	35,584	37,346	39,239	41,129	42,993	45,146	46,161	47,199	48,850
14	Hourly	18.368	19.312	20.207	21.227	22.233	23.287	23.811	24.347	25.199
	Bi-Weekly	1,469.44	1,544.96	1,616.56	1,698.16	1,778.64	1,862.96	1,904.88	1,947.76	2,015.92
	Annual	38,205	40,168	42,030	44,152	46,244	48,436	49,526	50,641	52,413
15	Hourly	19.774	20.670	21.705	22.780	23.924	25.049	25.613	26.189	27.106
	Bi-Weekly	1,581.92	1,653.60	1,736.40	1,822.40	1,913.92	2,003.92	2,049.04	2,095.12	2,168.48
	Annual	41,129	42,993	45,146	47,382	49,761	52,101	53,275	54,473	56,380
16	Hourly	21.227	22.233	23.287	24.401	25.579	26.765	27.367	27.983	28.962
	Bi-Weekly	1,698.16	1,778.64	1,862.96	1,952.08	2,046.32	2,141.20	2,189.36	2,238.64	2,316.96
	Annual	44,152	46,244	48,436	50,754	53,204	55,671	56,923	58,204	60,240
17	Hourly	22.780	23.924	25.049	26.216	27.512	28.872	29.522	30.186	31.243
	Bi-Weekly	1,822.40	1,913.92	2,003.92	2,097.28	2,200.96	2,309.76	2,361.76	2,414.88	2,499.44
	Annual	47,382	49,761	52,101	54,529	57,224	60,053	61,405	62,786	64,985
18	Hourly	24.401	25.579	26.765	28.096	29.391	30.841	31.535	32.245	33.374
	Bi-Weekly	1,952.08	2,046.32	2,141.20	2,247.68	2,351.28	2,467.28	2,522.80	2,579.60	2,669.92
	Annual	50,754	53,204	55,671	58,439	61,133	64,149	65,592	67,069	69,417

Effective June 1, 2008

SCHEDULE I -

BUREAU OF HUMAN RESOURCES

SEIU LOCAL 20

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
19	Hourly	26.765	28.096	29.391	30.841	32.299	33.847	34.609	35.388	36.627
	Bi-Weekly	2,141.20	2,247.68	2,351.28	2,467.28	2,583.92	2,707.76	2,768.72	2,831.04	2,930.16
	Annual	55,671	58,439	61,133	64,149	67,181	70,401	71,986	73,607	76,184
20	Hourly	29.391	30.841	32.299	33.847	35.445	37.177	38.013	38.868	40.228
	Bi-Weekly	2,351.28	2,467.28	2,583.92	2,707.76	2,835.60	2,974.16	3,041.04	3,109.44	3,218.24
	Annual	61,133	64,149	67,181	70,401	73,725	77,328	79,067	80,845	83,674
21	Hourly	32.299	33.847	35.445	37.177	38.940	40.834	41.753	42.692	44.186
	Bi-Weekly	2,583.92	2,707.76	2,835.60	2,974.16	3,115.20	3,266.72	3,340.24	3,415.36	3,534.88
	Annual	67,181	70,401	73,725	77,328	80,995	84,934	86,846	88,799	91,906
22	Hourly	35.445	37.177	38.940	40.834	42.732	44.791	45.799	46.829	48.468
	Bi-Weekly	2,835.60	2,974.16	3,115.20	3,266.72	3,418.56	3,583.28	3,663.92	3,746.32	3,877.44
	Annual	73,725	77,328	80,995	84,934	88,882	93,165	95,261	97,404	100,813

Effective June 1, 2008

SCHEDULE I-AFSCME

BUREAU OF HUMAN RESOURCES

AFSCME MEMBERS ONLY

GD		ENTRY RATE	1st STEP	2nd STEP	3rd STEP	4th STEP	5th STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
9	Hourly	12.979	13.531	14.106	14.706	15.331	15.983	16.662	17.120	17.462	18.335
	Bi-Weekly	1,038.32	1,082.48	1,128.48	1,176.48	1,226.48	1,278.64	1,332.96	1,369.60	1,396.96	1,466.80
	Annual	26,996	28,144	29,340	30,588	31,888	33,244	34,656	35,609	36,320	38,136
10	Hourly	13.903	14.494	15.110	15.752	16.421	17.119	17.847	18.338	18.705	19.64
	Bi-Weekly	1,112.24	1,159.52	1,208.80	1,260.16	1,313.68	1,369.52	1,427.76	1,467.04	1,496.40	1,571.20
	Annual	28,918	30,147	31,428	32,764	34,155	35,607	37,121	38,143	38,906	40,851
11	Hourly	14.915	15.549	16.210	16.899	17.617	18.366	19.147	19.674	20.067	21.07
	Bi-Weekly	1,193.20	1,243.92	1,296.80	1,351.92	1,409.36	1,469.28	1,531.76	1,573.92	1,605.36	1,685.60
	Annual	31,023	32,341	33,716	35,149	36,643	38,201	39,825	40,921	41,739	43,825
12	Hourly	15.974	16.653	17.361	18.099	18.868	19.670	20.506	21.070	21.491	22.566
	Bi-Weekly	1,277.92	1,332.24	1,388.88	1,447.92	1,509.44	1,573.60	1,640.48	1,685.60	1,719.28	1,805.28
	Annual	33,225	34,638	36,110	37,645	39,245	40,913	42,652	43,825	44,701	46,937
13	Hourly	17.108	17.835	18.593	19.383	20.207	21.066	21.961	22.565	23.016	24.167
	Bi-Weekly	1,368.64	1,426.80	1,487.44	1,550.64	1,616.56	1,685.28	1,756.88	1,805.20	1,841.28	1,933.36
	Annual	35,584	37,096	38,673	40,316	42,030	43,817	45,678	46,935	47,873	50,267
14	Hourly	18.368	19.149	19.963	20.811	21.695	22.617	23.578	24.226	24.711	25.947
	Bi-Weekly	1,469.44	1,531.92	1,597.04	1,664.88	1,735.60	1,809.36	1,886.24	1,938.08	1,976.88	2,075.76
	Annual	38,205	39,829	41,523	43,286	45,125	47,043	49,042	50,390	51,398	53,969
15	Hourly	19.774	20.614	21.490	22.403	23.355	24.348	25.383	26.081	26.603	27.933
	Bi-Weekly	1,581.92	1,649.12	1,719.20	1,792.24	1,868.40	1,947.84	2,030.64	2,086.48	2,128.24	2,234.64
	Annual	41,129	42,877	44,699	46,598	48,578	50,643	52,796	54,248	55,334	58,100
16	Hourly	21.227	22.129	23.069	24.049	25.071	26.137	27.248	27.997	28.557	29.985
	Bi-Weekly	1,698.16	1,770.32	1,845.52	1,923.92	2,005.68	2,090.96	2,179.84	2,239.76	2,284.56	2,398.80
	Annual	44,152	46,028	47,983	50,021	52,147	54,364	56,675	58,233	59,398	62,368
17	Hourly	22.780	23.748	24.757	25.809	26.906	28.050	29.242	30.046	30.647	32.179
	Bi-Weekly	1,822.40	1,899.84	1,980.56	2,064.72	2,152.48	2,244.00	2,339.36	2,403.68	2,451.76	2,574.32
	Annual	47,382	49,395	51,494	53,682	55,964	58,344	60,823	62,495	63,745	66,932
18	Hourly	24.401	25.438	26.519	27.646	28.821	30.046	31.323	32.184	32.828	34.469
	Bi-Weekly	1,952.08	2,035.04	2,121.52	2,211.68	2,305.68	2,403.68	2,505.84	2,574.72	2,626.24	2,757.52
	Annual	50,754	52,911	55,159	57,503	59,947	62,495	65,151	66,942	68,282	71,695
19	Hourly	26.765	27.903	29.089	30.325	31.614	32.958	34.359	35.304	36.010	37.811
	Bi-Weekly	2,141.20	2,232.24	2,327.12	2,426.00	2,529.12	2,636.64	2,748.72	2,824.32	2,880.80	3,024.88
	Annual	55,671	58,038	60,505	63,076	65,757	68,552	71,466	73,432	74,900	78,646
20	Hourly	29.391	30.640	31.942	33.300	34.715	36.190	37.728	38.766	39.541	41.518
	Bi-Weekly	2,351.28	2,451.20	2,555.36	2,664.00	2,777.20	2,895.20	3,018.24	3,101.28	3,163.28	3,321.44
	Annual	61,133	63,731	66,439	69,264	72,207	75,275	78,474	80,633	82,245	86,357
21	Hourly	32.299	33.672	35.103	36.595	38.150	39.771	41.461	42.601	43.453	45.626
	Bi-Weekly	2,583.92	2,693.76	2,808.24	2,927.60	3,052.00	3,181.68	3,316.88	3,408.08	3,476.24	3,650.08
	Annual	67,181	70,037	73,014	76,117	79,352	82,723	86,238	88,610	90,382	94,902

Effective June 1, 2008

SCHEDULE I-AFSCME

BUREAU OF HUMAN RESOURCES

AFSCME MEMBERS ONLY

GD		ENTRY RATE	1st STEP	2nd STEP	3rd STEP	4th STEP	5th STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
22	Hourly	35.445	36.951	38.521	40.158	41.865	43.644	45.499	46.750	47.685	50.069
	Bi-Weekly	2,835.60	2,956.08	3,081.68	3,212.64	3,349.20	3,491.52	3,639.92	3,740.00	3,814.80	4,005.52
	Annual	73,725	76,858	80,123	83,528	87,079	90,779	94,637	97,240	99,184	104,143
23	Hourly	37.177	38.757	40.404	42.121	43.911	45.777	47.723	49.035	50.016	52.517
	Bi-Weekly	2,974.16	3,100.56	3,232.32	3,369.68	3,512.88	3,662.16	3,817.84	3,922.80	4,001.28	4,201.36
	Annual	77,328	80,614	84,040	87,611	91,334	95,216	99,263	101,992	104,033	109,235

Effective June 1, 2008

SCHEDULE II

BUREAU OF HUMAN RESOURCES
NURSING COMPENSATION PLAN
NON-UNION

	GD	Min Step	2nd Step	3rd Step	4th Step	5th Step	6th Step	7th Step	8th Step	9th Step	10th Step	11th Step	12th Step	Step 13***
PN1	Hourly	14.727	15.050	15.368	15.818	16.321	16.817	17.253	17.940	18.469	19.020	19.585	21.083	
	Bi-weekly	1,178.16	1,204.00	1,229.44	1,265.44	1,305.68	1,345.36	1,380.24	1,435.20	1,477.52	1,521.60	1,566.80	1,686.64	
	Annual	30,632	31,304	31,965	32,901	33,947	34,979	35,886	37,315	38,415	39,561	40,736	43,852	
FA*	Hourly	23.973	24.556	25.334	26.162	27.154	28.102	29.148	30.330	31.546	32.461	34.419	36.487	37.216
	Bi-weekly	1,917.84	1,964.48	2,026.72	2,092.96	2,172.32	2,248.16	2,331.84	2,426.40	2,523.68	2,596.88	2,753.52	2,918.96	2,977.28
	Annual	49,863	51,076	52,694	54,416	56,480	58,452	60,627	63,086	65,615	67,518	71,591	75,892	77,409
FB*	Hourly	25.275	25.982	26.890	27.940	28.846	29.874	30.776	31.777	33.043	34.031	36.084	38.255	39.020
	Bi-weekly	2,022.00	2,078.56	2,151.20	2,235.20	2,307.68	2,389.92	2,462.08	2,542.16	2,643.44	2,722.48	2,886.72	3,060.40	3,121.60
	Annual	52,572	54,042	55,931	58,115	59,999	62,137	64,014	66,096	68,729	70,784	75,054	79,570	81,161
FC*	Hourly	26.890	27.733	28.562	29.531	30.494	31.434	32.453	33.433	34.717	35.752	37.907	40.193	40.996
	Bi-weekly	2,151.20	2,218.64	2,284.96	2,362.48	2,439.52	2,514.72	2,596.24	2,674.64	2,777.36	2,860.16	3,032.56	3,215.44	3,279.68
	Annual	55,931	57,684	59,408	61,424	63,427	65,382	67,502	69,540	72,211	74,364	78,846	83,601	85,271
FD*	Hourly	28.352	29.664	31.090	32.213	33.509	34.811	36.105	37.392	38.810	39.979	42.387	44.943	45.841
	Bi-weekly	2,268.16	2,373.12	2,487.20	2,577.04	2,680.72	2,784.88	2,888.40	2,991.36	3,104.80	3,198.32	3,390.96	3,595.44	3,667.28
	Annual	58,972	61,701	64,667	67,003	69,698	72,406	75,098	77,775	80,724	83,156	88,164	93,481	95,349
FE*	Hourly	30.330	31.262	32.213	33.509	34.811	36.105	37.392	38.648	40.149	41.348	43.847	46.491	47.422
	Bi-weekly	2,426.40	2,500.96	2,577.04	2,680.72	2,784.88	2,888.40	2,991.36	3,091.84	3,211.92	3,307.84	3,507.76	3,719.28	3,793.76
	Annual	63,086	65,024	67,003	69,698	72,406	75,098	77,775	80,387	83,509	86,003	91,201	96,701	98,637
FF*	Hourly	31.434	32.708	33.985	35.192	36.468	37.716	38.910	40.569	41.775	42.819	44.296	46.968	47.908
	Bi-weekly	2,514.72	2,616.64	2,718.80	2,815.36	2,917.44	3,017.28	3,112.80	3,245.52	3,342.00	3,425.52	3,543.68	3,757.44	3,832.64
	Annual	65,382	68,032	70,688	73,199	75,853	78,449	80,932	84,383	86,892	89,063	92,135	97,693	99,648
FJ**	Hourly	40.951	42.329	43.531	44.867	46.228	47.487	48.798	50.113	51.612				
	Bi-weekly	3,276.08	3,386.32	3,482.48	3,589.36	3,698.24	3,798.96	3,903.84	4,009.04	4,128.96				
	Annual	85,178	88,044	90,544	93,323	96,154	98,772	101,499	104,235	107,352				
NS1*	Hourly	31.980	32.752	33.610	34.587	35.546	36.479	37.517	40.036	41.229	42.060			
	Bi-weekly	2,558.40	2,620.16	2,688.80	2,766.96	2,843.68	2,918.32	3,001.36	3,202.88	3,298.32	3,364.80			
	Annual	66,518	68,124	69,908	71,940	73,935	75,876	78,035	83,274	85,756	87,484			
NS2**	Hourly	34.047	35.020	35.860	36.906	37.995	39.016	40.187	41.293	42.519	43.369			
	Bi-weekly	2,723.76	2,801.60	2,868.80	2,952.48	3,039.60	3,121.28	3,214.96	3,303.44	3,401.52	3,469.52			
	Annual	70,817	72,841	74,588	76,764	79,029	81,153	83,588	85,889	88,439	90,207			
NS3**	Hourly	40.514	41.612	42.762	43.990	45.368	46.604	47.958	49.323	50.795				
	Bi-weekly	3,241.12	3,328.96	3,420.96	3,519.20	3,629.44	3,728.32	3,836.64	3,945.84	4,063.60				
	Annual	84,269	86,552	88,944	91,499	94,365	96,936	99,752	102,591	105,653				
NS4**	Hourly	45.499	46.826	48.226	49.577	51.045	52.562	54.148	55.731	57.388				
	Bi-weekly	3,639.92	3,746.08	3,858.08	3,966.16	4,083.60	4,204.96	4,331.84	4,458.48	4,591.04				
	Annual	94,637	97,398	100,310	103,120	106,173	109,328	112,627	115,920	119,367				

NS5** Rates in effect June 1, 2008 to be increased 2.75 percent.

*RECEIVE AN ADDITIONAL FORTY DOLLARS ($40.00) PER MONTH FOR A BACHELORS'S DEGREE; AN ADDITIONAL EIGHTY DOLLARS ($80.00) PER MONTH FOR A MASTER'S DEGREE FOR THOSE EMPLOYEES WHO WERE RECEIVING IT PRIOR TO DECEMBER 1, 1980.
**NOT ELIGIBLE FOR ADDITIONAL COMPENSATION FOR A BACHELOR'S OR MASTER'S DEGREE
***STEP 13: AFTER 15 YEARS OF SERVICE AND ONE (1) YEAR AT STEP 12.

SCHEDULE II
BUREAU OF HUMAN RESOURCES
NURSING COMPENSATION PLAN
SEIU LOCAL 20: RNA ONLY

RNA		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP10 10YRS SERVICE
12/1/2004	Hourly	49.138	50.379	51.690	52.952	54.326	55.746	57.23	58.709	60.262	
	Bi-weekly	3,931.04	4,030.32	4,135.20	4,236.16	4,346.08	4,459.68	4,578.40	4,696.72	4,820.96	
	Annual	102,207	104,788	107,515	110,140	112,998	115,951	119,038	122,114	125,344	
12/1/2005	Hourly	49.629	50.883	52.207	53.482	54.869	56.303	57.802	59.296	60.865	
	Bi-weekly	3,970.32	4,070.64	4,176.56	4,278.56	4,389.52	4,504.24	4,624.16	4,743.68	4,869.20	
	Annual	103,228	105,836	108,590	111,242	114,127	117,110	120,228	123,335	126,599	
6/1/2006	Hourly	50.622	51.901	53.251	54.552	55.966	57.429	58.958	60.482	62.082	
	Bi-weekly	4,049.76	4,152.08	4,260.08	4,364.16	4,477.28	4,594.32	4,716.64	4,838.56	4,966.56	
	Annual	105,293	107,954	110,762	113,468	116,409	119,452	122,632	125,802	129,130	
12/1/2006	Hourly	51.381	52.680	54.050	55.370	56.805	58.290	59.842	61.389	63.013	
	Bi-weekly	4,110.48	4,214.40	4,324.00	4,429.60	4,544.40	4,663.20	4,787.36	4,911.12	5,041.04	
	Annual	106,872	109,574	112,424	115,169	118,154	121,243	124,471	127,689	131,067	
6/1/2007	Hourly	52.666	53.997	55.401	56.754	58.225	59.747	61.338	62.924	64.588	
	Bi-weekly	4,213.28	4,319.76	4,432.08	4,540.32	4,658.00	4,779.76	4,907.04	5,033.92	5,167.04	
	Annual	109,545	112,313	115,234	118,048	121,108	124,273	127,583	130,881	134,343	
12/1/2007	Hourly	53.719	55.077	56.509	57.889	59.390	60.942	62.565	64.182	65.880	
	Bi-weekly	4,297.52	4,406.16	4,520.72	4,631.12	4,751.20	4,875.36	5,005.20	5,134.56	5,270.40	
	Annual	111,735	114,560	117,538	120,409	123,531	126,759	130,135	133,498	137,030	
6/1/2008	Hourly	55.533	56.929	58.400	59.818	61.360	62.955	64.623	66.284	68.029	70.135
	Bi-weekly	4,442.64	4,554.32	4,672.00	4,785.44	4,908.80	5,036.40	5,169.84	5,302.72	5,442.32	5,610.80
	Annual	115,508	118,412	121,472	124,421	127,628	130,946	134,415	137,870	141,500	145,880

Nurse Anesthetist (#3993) SEIU Local 20

SCHEDULE II
BUREAU OF HUMAN RESOURCES
NURSING COMPENSATION PLAN

Effective June 1, 2008

	GD	Min Step	2nd Step	3rd Step	4th Step	5th Step	6th Step	7th Step	8th Step	9th Step	10th Step	11th Step	12th Step	Step 13***
Illinois Licensed Practical Nurses Association														
PN1	Hourly	15.477	15.817	16.151	16.625	17.152	17.674	18.132	18.855	19.412	19.988	20.583	22.158	22.380
	Bi-weekly	1,238.16	1,265.36	1,292.08	1,330.00	1,372.16	1,413.92	1,450.56	1,508.40	1,552.96	1,599.04	1,646.64	1,772.64	1,790.40
	Annual	32,192	32,899	33,594	34,580	35,676	36,761	37,714	39,218	40,376	41,575	42,812	46,088	46,550
PN2	Hourly	16.386	16.923	17.375	17.913	18.421	18.953	19.451	20.220	20.827	21.451	22.096	23.788	24.026
	Bi-weekly	1,310.88	1,353.84	1,390.00	1,433.04	1,473.68	1,516.24	1,556.08	1,617.60	1,666.16	1,716.08	1,767.68	1,903.04	1,922.08
	Annual	34,082	35,199	36,140	37,259	38,315	39,422	40,458	42,057	43,320	44,618	45,959	49,479	49,974
PN3	Hourly	17.196	17.759	18.239	18.803	19.340	19.898	20.417	21.226	21.862	22.517	23.194	24.967	25.217
	Bi-weekly	1,375.68	1,420.72	1,459.12	1,504.24	1,547.20	1,591.84	1,633.36	1,698.08	1,748.96	1,801.36	1,855.52	1,997.36	2,017.36
	Annual	35,767	36,938	37,937	39,110	40,227	41,387	42,467	44,150	45,472	46,835	48,243	51,931	52,451

SCHEDULE II
BUREAU OF HUMAN RESOURCES
NURSING COMPENSATION PLAN

Effective June 1, 2008

	GD	Min Step	2nd Step	3rd Step	4th Step	5th Step	6th Step	7th Step	8th Step	9th Step	10th Step	11th Step	12th Step	Step 13***
NNOC														
FA*	Hourly	25.558	26.169	26.988	27.858	28.902	29.897	30.997	32.238	33.516	34.479	36.536	38.710	39.476
	Bi-weekly	2,044.64	2,093.52	2,159.04	2,228.64	2,312.16	2,391.76	2,479.76	2,579.04	2,681.28	2,758.32	2,922.88	3,096.80	3,158.08
	Annual	53,160	54,431	56,135	57,944	60,116	62,185	64,473	67,055	69,713	71,716	75,994	80,516	82,110
FB*	Hourly	26.927	27.670	28.623	29.727	30.678	31.760	32.707	33.760	35.091	36.127	38.286	40.567	41.370
	Bi-weekly	2,154.16	2,213.60	2,289.84	2,378.16	2,454.24	2,540.80	2,616.56	2,700.80	2,807.28	2,890.16	3,062.88	3,245.36	3,309.60
	Annual	56,008	57,553	59,535	61,832	63,810	66,060	68,030	70,220	72,989	75,144	79,634	84,379	86,049
FC*	Hourly	28.623	29.509	30.381	31.398	32.409	33.397	34.470	35.499	36.849	37.937	40.202	42.603	43.450
	Bi-weekly	2,289.84	2,360.72	2,430.48	2,511.84	2,592.72	2,671.76	2,757.60	2,839.92	2,947.92	3,034.96	3,216.16	3,408.24	3,476.00
	Annual	59,535	61,378	63,192	65,307	67,410	69,465	71,697	73,837	76,645	78,908	83,620	88,614	90,376
FD*	Hourly	30.160	31.540	33.038	34.217	35.579	36.948	38.308	39.660	41.149	42.379	44.911	47.595	48.540
	Bi-weekly	2,412.80	2,523.20	2,643.04	2,737.36	2,846.32	2,955.84	3,064.64	3,172.80	3,291.92	3,390.32	3,592.88	3,807.60	3,883.20
	Annual	62,732	65,603	68,719	71,171	74,004	76,851	79,680	82,492	85,589	88,148	93,414	98,997	100,963
FE*	Hourly	32.238	33.217	34.217	35.579	36.948	38.308	39.660	40.981	42.557	43.818	46.443	49.224	50.202
	Bi-weekly	2,579.04	2,657.36	2,737.36	2,846.32	2,955.84	3,064.64	3,172.80	3,278.48	3,404.56	3,505.44	3,715.44	3,937.92	4,016.16
	Annual	67,055	69,091	71,171	74,004	76,851	79,680	82,492	85,240	88,518	91,141	96,601	102,385	104,420
FF*	Hourly	33.397	34.738	36.080	37.348	38.688	40.001	41.255	43.002	44.268	45.365	46.915	49.725	50.713
	Bi-weekly	2,671.76	2,779.04	2,886.40	2,987.84	3,095.04	3,200.08	3,300.40	3,440.16	3,541.44	3,629.20	3,753.20	3,978.00	4,057.04
	Annual	69,465	72,255	75,046	77,683	80,471	83,202	85,810	89,444	92,077	94,359	97,583	103,428	105,483
FJ**	Hourly	43.401	44.849	46.111	47.518	48.947	50.269	51.649	53.030	54.605				
	Bi-weekly	3,472.08	3,587.92	3,688.88	3,801.44	3,915.76	4,021.52	4,131.92	4,242.40	4,368.40				
	Annual	90,274	93,285	95,910	98,837	101,809	104,559	107,429	110,302	113,578				

*RECEIVE AN ADDITIONAL FORTY DOLLARS ($40.00) PER MONTH FOR A BACHELOR'S DEGREE; AN ADDITIONAL EIGHTY DOLLARS ($80.00) PER MONTH FOR A MASTERS DEGREE FOR THOSE EMPLOYEES WHO WERE RECEIVING IT PRIOR TO DECEMBER 1, 1980.
**NOT ELIGIBLE FOR ADDITIONAL COMPENSATION FOR A BACHELOR'S OR MASTER'S DEGREE
***STEP 13: AFTER 15 YEARS OF SERVICE AND ONE (1) YEAR AT STEP 12/ OR AFTER FIVE(5) YEARS AT STEP 12.

SCHEDULE II
BUREAU OF HUMAN RESOURCES
NURSING COMPENSATION PLAN

Effective June 1, 2008

	GD	Min Step	2nd Step	3rd Step	4th Step	5th Step	6th Step	7th Step	8th Step	9th Step	10th Step	11th Step	12th Step	Step 13***
Non-Union Nursing Supervisors														
NS1*	Hourly	29.625	30.340	31.135	32.040	32.929	33.793	34.754	37.087	38.193	38.962			
	Bi-weekly	2,370.00	2,427.20	2,490.80	2,563.20	2,634.32	2,703.44	2,780.32	2,966.96	3,055.44	3,116.96			
	Annual	61,620	63,107	64,760	66,643	68,492	70,289	72,288	77,140	79,441	81,040			
NS2**	Hourly	31.540	32.442	33.219	34.188	35.197	36.143	37.227	38.252	39.388	40.175			
	Bi-weekly	2,523.20	2,595.36	2,657.52	2,735.04	2,815.76	2,891.44	2,978.16	3,060.16	3,151.04	3,214.00			
	Annual	65,603	67,479	69,095	71,111	73,209	75,177	77,432	79,564	81,927	83,564			
NS3**	Hourly	37.531	38.548	39.614	40.751	42.027	43.173	44.426	45.691	47.055				
	Bi-weekly	3,002.48	3,083.84	3,169.12	3,260.08	3,362.16	3,453.84	3,554.08	3,655.28	3,764.40				
	Annual	78,064	80,179	82,397	84,762	87,416	89,799	92,406	95,037	97,874				
NS4**	Hourly	42.149	43.378	44.675	45.926	47.286	48.691	50.161	51.626	53.162				
	Bi-weekly	3,371.92	3,470.24	3,574.00	3,674.08	3,782.88	3,895.28	4,012.88	4,130.08	4,252.96				
	Annual	87,669	90,226	92,924	95,526	98,354	101,277	104,334	107,382	110,576				

NS5** Rates in effect June 1, 2003 to be increased 3.0 percent.

*RECEIVE AN ADDITIONAL FORTY DOLLARS ($40.00) PER MONTH FOR A BACHELOR'S DEGREE; AN ADDITIONAL EIGHTY DOLLARS ($80.00) PER MONTH FOR A MASTERS DEGREE FOR THOSE EMPLOYEES WHO WERE RECEIVING IT PRIOR TO DECEMBER 1, 1980.
**NOT ELIGIBLE FOR ADDITIONAL COMPENSATION FOR A BACHELOR'S OR MASTER'S DEGREE
***STEP 13: AFTER 15 YEARS OF SERVICE AND ONE (1) YEAR AT STEP 12/ OR AFTER FIVE(5) YEARS AT STEP 12.

Effective June 1, 2008

SCHEDULE III

BUREAU OF HUMAN RESOURCES

COUNTY CORRECTIONAL COMPENSATION PLAN/NON UNION
NON-UNION

GRADE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LON-GEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LON-GEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LON-GEVITY RATE AND 20 YRS. OF SERVICE	AFTER 1 YR. AT 4TH LON-GEVITY RATE AND 25 YRS. OF SERVICE
CO4										
Hourly	25.715	26.996	28.239	29.586	31.024	32.261	33.548	34.888	36.280	37.729
Bi-Weekly	2,057.20	2,159.68	2,259.12	2,366.88	2,481.92	2,580.88	2,683.84	2,791.04	2,902.40	3,018.32
Annual	53,487	56,151	58,737	61,538	64,529	67,102	69,779	72,567	75,462	78,476
CO5										
Hourly	28.239	29.586	31.024	32.486	34.038	35.398	36.806	38.277	39.802	41.388
Bi-Weekly	2,259.12	2,366.88	2,481.92	2,598.88	2,723.04	2,831.84	2,944.48	3,062.16	3,184.16	3,311.04
Annual	58,737	61,538	64,529	67,570	70,799	73,627	76,556	79,616	82,788	86,087

Effective June 1, 2008

SCHEDULE III

BUREAU OF HUMAN RESOURCES

COUNTY CORRECTIONAL COMPENSATION PLAN
UNION

GRADE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LON-GEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LON-GEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LON-GEVITY RATE AND 20 YRS. OF SERVICE	AFTER 1 YR. AT 4TH LON-GEVITY RATE AND 25 YRS. OF SERVICE
CO1										
Hourly	21.534	22.528	23.655	24.818	25.982	27.022	28.099	29.221	30.383	31.599
Bi-Weekly	1,722.72	1,802.24	1,892.40	1,985.44	2,078.56	2,161.76	2,247.92	2,337.68	2,430.64	2,527.92
Annual	44,790	46,858	49,202	51,621	54,042	56,205	58,445	60,779	63,196	65,725

	Entry Rate	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	8 years 6TH STEP	10 years 7TH STEP	15 years 8TH STEP	18 YEARS 9TH STEP	20 YEARS 10TH STEP	25 YEARS 11TH STEP
CO2												
Hourly	23.656	24.661	25.709	26.802	27.941	29.128	30.366	31.748	32.700	33.599	34.523	35.472
Bi-Weekly	1,892.48	1,972.88	2,056.72	2,144.16	2,235.28	2,330.24	2,429.28	2,539.84	2,616.00	2,687.92	2761.84	2837.76
Annual	49,204	51,294	53,474	55,748	58,117	60,586	63,161	66,035	68,016	69,885	71807	73781

Effective June 1, 2008

SCHEDULE IV
BUREAU OF HUMAN RESOURCES
COUNTY POLICE COMPENSATION PLAN
UNION

GRADE		ENTRY RATE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	6TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 10 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LON-GEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LON-GEVITY RATE AND 20 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LON-GEVITY RATE AND 25 YRS. OF SERVICE	AFTER 1 YR. AT 4TH LON-GEVITY RATE AND 29 YRS. OF SERVICE
P1	Hourly	24.698	25.809	26.970	28.184	29.452	30.777	32.162	33.625	35.155	36.755	38.427	39.292
	Bi-Weekly	1975.84	2,064.72	2,157.60	2,254.72	2,356.16	2,462.16	2,572.96	2,690.00	2,812.40	2,940.40	3,074.16	3,143.36
	Annual	51,371	53,682	56,097	58,622	61,260	64,016	66,896	69,940	73,122	76,450	79,928	81,727
P2	Hourly	29.620	30.953	32.346	33.802	35.323	36.913	38.574	40.329	41.236	42.164	45.073	47.146
	Bi-Weekly	2,369.60	2,476.24	2,587.68	2,704.16	2,825.84	2,953.04	3,085.92	3,226.32	3,298.88	3,373.12	3,605.84	3,771.68
	Annual	61,609	64,382	67,279	70,308	73,471	76,779	80,233	83,884	85,770	87,701	93,751	98,063

SCHEDULE IV
BUREAU OF HUMAN RESOURCES
COUNTY POLICE COMPENSATION PLAN
NON UNION

Effective June 1, 2008

GRADE		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	6TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 10 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LONGEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LONGEVITY RATE AND 20 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LONGEVITY RATE AND 25 YRS. OF SERVICE	AFTER 1 YR. AT 4TH LONGEVITY RATE AND 29 YRS. OF SERVICE
P3	Hourly	31.075	32.586	34.135	35.846	37.585	39.435	41.021	42.224	43.479	45.214	47.017
	Bi-Weekly	2,486.00	2,606.88	2,730.80	2,867.68	3,006.80	3,154.80	3,281.68	3,377.92	3,478.32	3,617.12	3,761.36
	Annual	64,636	67,778	71,000	74,559	78,176	82,024	85,323	87,825	90,436	94,045	97,795
P4	Hourly	34.135	35.846	37.585	39.435	41.338	43.332	45.024	46.224	47.499	49.399	51.368
	Bi-Weekly	2,730.80	2,867.68	3,006.80	3,154.80	3,307.04	3,466.56	3,601.92	3,697.92	3,799.92	3,951.92	4,109.44
	Annual	71,000	74,559	78,176	82,024	85,983	90,130	93,649	96,145	98,797	102,749	106,845
P5	Hourly	36.871	38.672	40.548	42.513	45.024	47.245	49.914	52.398			
	Bi-Weekly	2,949.68	3,093.76	3,243.84	3,401.04	3,601.92	3,779.60	3,993.12	4,191.84			
	Annual	76,691	80,437	84,339	88,427	93,649	98,269	103,821	108,987			
P6	Hourly	45.928	48.033	50.216	52.461	55.722						
	Bi-Weekly	3,674.24	3,842.64	4,017.28	4,196.88	4,457.76						
	Annual	95,530	99,908	104,449	109,118	115,901						

P7 Rates in effect June 1, 2008 to be increased 2.75% percent.

Effective June 1, 2008

SCHEDULE V

BUREAU OF HUMAN RESOURCES

JUVENILE DETENTION COUNSELORS
UNION

GRADE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LONGEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LONGEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LONGEVITY RATE AND 20 YRS. OF SERVICE
CA2									
Hourly	19.401	20.337	21.308	22.361	23.389	24.320	25.349	26.361	27.409
Bi-Weekly	1,552.08	1,626.96	1,704.64	1,788.88	1,871.12	1,945.60	2,027.92	2,108.88	2,192.72
Annual	40,354	42,300	44,320	46,510	48,649	50,585	52,725	54,830	57,010
CA3									
Hourly	21.308	22.361	23.389	24.528	25.680	26.702	27.832	28.941	30.094
Bi-Weekly	1,704.64	1,788.88	1,871.12	1,962.24	2,054.40	2,136.16	2,226.56	2,315.28	2,407.52
Annual	44,320	46,510	48,649	51,018	53,414	55,540	57,890	60,197	62,595

Rates are in effect for Teamsters Local 714 Member's Only for Grades CA2 and CA3

Effective June 1, 2008

SCHEDULE V

BUREAU OF HUMAN RESOURCES

JUVENILE DETENTION COUNSELORS
NON UNION

GRADE	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LON-GEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LON-GEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LON-GEVITY RATE AND 20 YRS. OF SERVICE
CA1									
Hourly	16.803	17.606	18.459	19.351	20.274	20.845	21.288	21.723	22.177
Bi-Weekly	1,344.24	1,408.48	1,476.72	1,548.08	1,621.92	1,667.60	1,703.04	1,737.84	1,774.16
Annual	34,950	36,620	38,394	40,250	42,169	43,357	44,279	45,183	46,128
CA4									
Hourly	22.255	23.340	24.434	25.603	26.837	27.906	29.018	30.176	31.376
Bi-Weekly	1,780.40	1,867.20	1,954.72	2,048.24	2,146.96	2,232.48	2,321.44	2,414.08	2,510.08
Annual	46,290	48,547	50,822	53,254	55,820	58,044	60,357	62,766	65,262

Effective June 1, 2008

SCHEDULE VI

BUREAU OF HUMAN RESOURCES

MEDICAL PRACTITIONER COMPENSATION PLAN/NON UNION

GRADE		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP
K0	Hourly	29.373	30.805	32.231	33.804	35.387
	Bi-Weekly	2,349.84	2,464.40	2,578.48	2,704.32	2,830.96
	Annual	61,095	64,074	67,040	70,312	73,604
K1	Hourly	34.459	36.153	37.859	39.690	41.529
	Bi-Weekly	2,756.72	2,892.24	3,028.72	3,175.20	3,322.32
	Annual	71,674	75,198	78,746	82,555	86,380
K2	Hourly	40.886	42.920	44.878	47.065	49.279
	Bi-Weekly	3,270.88	3,433.60	3,590.24	3,765.20	3,942.32
	Annual	85,042	89,273	93,346	97,895	102,500
K3	Hourly	50.845	53.343	55.789	58.465	61.194
	Bi-Weekly	4,067.60	4,267.44	4,463.12	4,677.20	4,895.52
	Annual	105,757	110,953	116,041	121,607	127,283
K4	Hourly	56.345	59.073	61.790	64.799	67.784
	Bi-Weekly	4,507.60	4,725.84	4,943.20	5,183.92	5,422.72
	Annual	117,197	122,871	128,523	134,781	140,990
K5	Hourly	61.790	64.799	67.784	71.076	74.382
	Bi-Weekly	4,943.20	5,183.92	5,422.72	5,686.08	5,950.56
	Annual	128,523	134,781	140,990	147,838	154,714
K6	Hourly	67.246	70.526	73.801	77.387	81.004
	Bi-Weekly	5,379.68	5,642.08	5,904.08	6,190.96	6,480.32
	Annual	139,871	146,694	153,506	160,964	168,488
K7	Hourly	72.706	76.261	79.780	83.681	87.592
	Bi-Weekly	5,816.48	6,100.88	6,382.40	6,694.48	7,007.36
	Annual	151,228	158,622	165,942	174,056	182,191
K8	Hourly	78.155	81.970	85.816	90.007	94.187
	Bi-Weekly	6,252.40	6,557.60	6,865.28	7,200.56	7,534.96
	Annual	162,562	170,497	178,497	187,214	195,908
K9	Hourly	83.610	87.698	91.790	96.286	100.802
	Bi-Weekly	6,688.80	7,015.84	7,343.20	7,702.88	8,064.16
	Annual	173,908	182,411	190,923	200,274	209,668
K10	Hourly	89.081	93.426	97.781	102.591	107.413
	Bi-Weekly	7,126.48	7,474.08	7,822.48	8,207.28	8,593.04
	Annual	185,288	194,326	203,384	213,389	223,419
K11	Hourly	97.248	102.031	106.781	112.051	117.306
	Bi-Weekly	7,779.84	8,162.48	8,542.48	8,964.08	9,384.48
	Annual	202,275	212,224	222,104	233,066	243,996

K12 Effective June 1, 2008 2.75% rate increase

Effective June 1, 2008

SCHEDULE VI

BUREAU OF HUMAN RESOURCES

MEDICAL PRACTITIONER COMPENSATION PLAN

GRADE		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP
K2	Hourly	42.972	45.109	47.167	49.464	51.790
	Bi-Weekly	3,437.76	3,608.72	3,773.36	3,957.12	4,143.20
	Annual	89,381	93,826	98,107	102,885	107,723

AFSCME 1276: K2 Dentist Only

Effective June 1, 2008

SCHEDULE VI
BUREAU OF HUMAN RESOURCES
MEDICAL PRACTITIONER COMPENSATION PLAN
SEIU LOCAL 20: ATTENDING PHYSICIANS AT OAK FOREST HOSPITAL ONLY

GRADE		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP
K0	Hourly	30.870	32.374	33.874	35.528	37.193
	Bi-Weekly	2,469.60	2,589.92	2,709.92	2,842.24	2,975.44
	Annual	64,209	67,337	70,457	73,898	77,361
K1	Hourly	36.214	37.995	39.790	41.714	43.647
	Bi-Weekly	2,897.12	3,039.60	3,183.20	3,337.12	3,491.76
	Annual	75,325	79,029	82,763	86,765	90,785
K2	Hourly	42.972	45.109	47.167	49.464	51.790
	Bi-Weekly	3,437.76	3,608.72	3,773.36	3,957.12	4,143.20
	Annual	89,381	93,826	98,107	102,885	107,723
K3	Hourly	53.438	56.062	58.634	61.446	64.314
	Bi-Weekly	4,275.04	4,484.96	4,690.72	4,915.68	5,145.12
	Annual	111,151	116,608	121,958	127,807	133,773
K4	Hourly	59.218	62.085	64.939	68.103	71.239
	Bi-Weekly	4,737.44	4,966.80	5,195.12	5,448.24	5,699.12
	Annual	123,173	129,136	135,073	141,654	148,177
K5	Hourly	64.939	68.103	71.239	74.700	78.174
	Bi-Weekly	5,195.12	5,448.24	5,699.12	5,976.00	6,253.92
	Annual	135,073	141,654	148,177	155,376	162,601
K6	Hourly	70.675	74.121	77.565	81.333	85.134
	Bi-Weekly	5,654.00	5,929.68	6,205.20	6,506.64	6,810.72
	Annual	147,004	154,171	161,335	169,172	177,078
K7	Hourly	76.412	80.150	83.847	87.947	92.057
	Bi-Weekly	6,112.96	6,412.00	6,707.76	7,035.76	7,364.56
	Annual	158,936	166,712	174,401	182,929	191,478
K8	Hourly	82.139	86.149	90.191	94.595	98.989
	Bi-Weekly	6,571.12	6,891.92	7,215.28	7,567.60	7,919.12
	Annual	170,849	179,189	187,597	196,757	205,897
K9	Hourly	87.872	92.169	96.469	101.195	105.940
	Bi-Weekly	7,029.76	7,373.52	7,717.52	8,095.60	8,475.20
	Annual	182,773	191,711	200,655	210,485	220,355
K10	Hourly	93.623	98.190	102.767	107.821	112.888
	Bi-Weekly	7,489.84	7,855.20	8,221.36	8,625.68	9,031.04
	Annual	194,735	204,235	213,755	224,267	234,807
K11	Hourly	102.205	107.232	112.225	117.764	123.287
	Bi-Weekly	8,176.40	8,578.56	8,978.00	9,421.12	9,862.96
	Annual	212,586	223,042	233,428	244,949	256,436

Effective June 1, 2008

SCHEDULE VII

BUREAU OF HUMAN RESOURCES

POST-GRADUATE LEVEL PHYSICIANS COMPENSATION PLAN
NON-UNION

Code	Title	Grade	Rate	1st Step	2nd Step	3rd Step	4th Step	5th Step	6th Step	7th Step
2066	Podiatrist Resident	J0	Hourly	14.382						
			Bi-Weekly	1,150.56 (based on 2,080 hours per year)						

2.75% Rate Increase

Effective June 1, 2008

SCHEDULE VII

BUREAU OF HUMAN RESOURCES

POST-GRADUATE LEVEL PHYSICIANS COMPENSATION PLAN
UNION

Code	Title	Grade	Rate	1st Step	2nd Step	3rd Step	4th Step	5th Step	6th Step	7th Step
2066	Podiatrist Resident	J0	Hourly	13.323						
	Non-Union		Bi-Weekly	1,065.84 (based on 2,080 hours per year)						
1794	Post Graduate Level Physician	J1	Hourly	15.116	15.961	16.739	17.571	18.416	19.297	20.242
	(H.S.A.)		Bi-Weekly	1,697.64	1,792.54	1,879.92	1,973.36	2,068.26	2,167.20	2,273.33
		(Bi-weekly based on 2,920 hours per year)								
1793	Chief Resident	J2	Hourly	16.503	17.347	18.127	18.960	19.809	20.687	21.632
	(H.S.A.)		Bi-Weekly	1,853.41	1,948.20	2,035.80	2,129.35	2,224.70	2,323.31	2,429.44
		(Bi-weekly based on 2,920 hours per year)								

Effective June 1, 2008

SCHEDULE XIII

BUREAU OF HUMAN RESOURCES

PROBATION SERVICES
NON-UNION

	Entry Rate	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER TWO YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
PS1										
Hourly	19.951	20.799	21.683	22.605	23.566	24.568	25.612	26.777	27.995	28.625
Bi-Weekly	1,596.08	1,663.92	1,734.64	1,808.40	1,885.28	1,965.44	2,048.96	2,142.16	2,239.60	2,290.00
Annual	41,498	43,261	45,100	47,018	49,017	51,101	53,272	55,696	58,229	59,540
PS2										
Hourly	21.418	22.328	23.277	24.266	25.297	26.372	27.493	28.744	30.052	30.728
Bi-Weekly	1,713.44	1,786.24	1,862.16	1,941.28	2,023.76	2,109.76	2,199.44	2,299.52	2,404.16	2,458.24
Annual	44,549	46,442	48,416	50,473	52,617	54,853	57,185	59,787	62,508	63,914
PSB										
Hourly	21.949	22.882	23.854	24.868	25.925	27.027	28.176	29.458	30.798	32.122
Bi-Weekly	1,755.92	1,830.56	1,908.32	1,989.44	2,074.00	2,162.16	2,254.08	2,356.64	2,463.84	2,569.76
Annual	45,653	47,594	49,616	51,725	53,924	56,216	58,606	61,272	64,059	66,813
PSC										
Hourly	23.480	24.478	25.518	26.603	27.734	28.913	30.142	31.513	32.947	34.364
Bi-Weekly	1878.40	1,958.24	2,041.44	2,128.24	2,218.72	2,313.04	2,411.36	2,521.04	2,635.76	2,749.12
Annual	48,838	50,914	53,077	55,334	57,686	60,139	62,695	65,547	68,529	71,477
PS3										
Hourly	24.634	25.681	26.772	27.910	29.096	30.333	31.622	33.061	34.565	36.051
Bi-Weekly	1970.72	2,054.48	2,141.76	2,232.80	2,327.68	2,426.64	2,529.76	2,644.88	2,765.20	2,884.08
Annual	51,238	53,416	55,685	58,052	60,519	63,092	65,773	68,766	71,895	74,986

SCHEDULE VIII Effective June 1, 2008

BUREAU OF HUMAN RESOURCES

SERVICE EMPLOYEES - HEALTH: SEIU LOCAL 20

GRADE		ENTRY RATE	AFTER 3 MONTHS	AFTER 1ST YEAR	AFTER 2ND YEAR	AFTER 3RD YEAR	AFTER 4TH YEAR	AFTER 1 YR AT MAXI-MUM RATE & 10 YRS. OF SERVICE	AFTER 1 YR AT 1ST LON-GEVITY RATE & 15 YRS. OF SERVICE	AFTER 1 YR AT 2ND LON-GEVITY RATE & 20 YRS. OF SERVICE
CA	Hourly	13.364	13.476	13.569	13.844	14.134	14.345	14.668	14.998	15.523
	Bi-Weekly	1,069.12	1,078.08	1,085.52	1,107.52	1,130.72	1,147.60	1,173.44	1,199.84	1,241.84
	Annual	27,797	28,030	28,223	28,795	29,398	29,837	30,509	31,195	32,287
CB	Hourly	13.569	13.774	13.844	14.134	14.345	14.768	15.100	15.440	15.980
	Bi-Weekly	1,085.52	1,101.92	1,107.52	1,130.72	1,147.60	1,181.44	1,208.00	1,235.20	1,278.40
	Annual	28,223	28,649	28,795	29,398	29,837	30,717	31,408	32,115	33,238
CC	Hourly	13.844	13.981	14.134	14.345	14.643	15.022	15.360	15.706	16.256
	Bi-Weekly	1,107.52	1,118.48	1,130.72	1,147.60	1,171.44	1,201.76	1,228.80	1,256.48	1,300.48
	Annual	28,795	29,080	29,398	29,837	30,457	31,245	31,948	32,668	33,812
CD	Hourly	13.844	13.981	14.134	14.345	14.643	15.022	15.360	15.706	16.256
	Bi-Weekly	1,107.52	1,118.48	1,130.72	1,147.60	1,171.44	1,201.76	1,228.80	1,256.48	1,300.48
	Annual	28,795	29,080	29,398	29,837	30,457	31,245	31,948	32,668	33,812
CE	Hourly	14.520	14.643	14.768	15.022	15.307	15.695	16.048	16.409	16.983
	Bi-Weekly	1,161.60	1,171.44	1,181.44	1,201.76	1,224.56	1,255.60	1,283.84	1,312.72	1,358.64
	Annual	30,201	30,457	30,717	31,245	31,838	32,645	33,379	34,130	35,324
CF	Hourly	14.768	14.915	15.022	15.307	15.530	15.908	16.266	16.632	17.214
	Bi-Weekly	1,181.44	1,193.20	1,201.76	1,224.56	1,242.40	1,272.64	1,301.28	1,330.56	1,377.12
	Annual	30,717	31,023	31,245	31,838	32,302	33,088	33,833	34,594	35,805
CG	Hourly	15.025	15.202	15.278	15.596	15.751	16.127	16.490	16.861	17.451
	Bi-Weekly	1,202.00	1,216.16	1,222.24	1,247.68	1,260.08	1,290.16	1,319.20	1,348.88	1,396.08
	Annual	31,252	31,620	31,778	32,439	32,762	33,544	34,299	35,070	36,298
CK	Hourly	16.842	16.960	17.092	17.353	17.649	17.986	18.391	18.805	19.463
	Bi-Weekly	1,347.36	1,356.80	1,367.36	1,388.24	1,411.92	1,438.88	1,471.28	1,504.40	1,557.04
	Annual	35,031	35,276	35,551	36,094	36,709	37,410	38,253	39,114	40,483

SCHEDULE VIII

Effective November 30, 2008

BUREAU OF HUMAN RESOURCES

SERVICE EMPLOYEES - HEALTH: SEIU LOCAL 20 ONLY

GRADE		ENTRY RATE	AFTER 3 MONTHS	AFTER 1ST YEAR	AFTER 2ND YEAR	AFTER 3RD YEAR	AFTER 4TH YEAR	AFTER 1 YR AT MAXI-MUM RATE & 10 YRS. OF SERVICE	AFTER 1 YR AT 1ST LON-GEVITY RATE & 15 YRS. OF SERVICE	AFTER 1 YR AT 2ND LON-GEVITY RATE & 20 YRS. OF SERVICE
CA	Hourly	13.364	13.476	13.569	13.844	14.134	14.345	14.668	14.998	15.678
	Bi-Weekly	1,069.12	1,078.08	1,085.52	1,107.52	1,130.72	1,147.60	1,173.44	1,199.84	1,254.24
	Annual	27,797	28,030	28,223	28,795	29,398	29,837	30,509	31,195	32,610
CB	Hourly	13.569	13.774	13.844	14.134	14.345	14.768	15.100	15.440	16.140
	Bi-Weekly	1,085.52	1,101.92	1,107.52	1,130.72	1,147.60	1,181.44	1,208.00	1,235.20	1,291.20
	Annual	28,223	28,649	28,795	29,398	29,837	30,717	31,408	32,115	33,571
CC	Hourly	13.844	13.981	14.134	14.345	14.643	15.022	15.360	15.706	16.419
	Bi-Weekly	1,107.52	1,118.48	1,130.72	1,147.60	1,171.44	1,201.76	1,228.80	1,256.48	1,313.52
	Annual	28,795	29,080	29,398	29,837	30,457	31,245	31,948	32,668	34,151
CD	Hourly	13.844	13.981	14.134	14.345	14.643	15.022	15.360	15.706	16.419
	Bi-Weekly	1,107.52	1,118.48	1,130.72	1,147.60	1,171.44	1,201.76	1,228.80	1,256.48	1,313.52
	Annual	28,795	29,080	29,398	29,837	30,457	31,245	31,948	32,668	34,151
CE	Hourly	14.520	14.643	14.768	15.022	15.307	15.695	16.048	16.409	17.153
	Bi-Weekly	1,161.60	1,171.44	1,181.44	1,201.76	1,224.56	1,255.60	1,283.84	1,312.72	1,372.24
	Annual	30,201	30,457	30,717	31,245	31,838	32,645	33,379	34,130	35,678
CF	Hourly	14.768	14.915	15.022	15.307	15.530	15.908	16.266	16.632	17.386
	Bi-Weekly	1,181.44	1,193.20	1,201.76	1,224.56	1,242.40	1,272.64	1,301.28	1,330.56	1,390.88
	Annual	30,717	31,023	31,245	31,838	32,302	33,088	33,833	34,594	36,162
CG	Hourly	15.025	15.202	15.278	15.596	15.751	16.127	16.490	16.861	17.626
	Bi-Weekly	1,202.00	1,216.16	1,222.24	1,247.68	1,260.08	1,290.16	1,319.20	1,348.88	1,410.08
	Annual	31,252	31,620	31,778	32,439	32,762	33,544	34,299	35,070	36,662
CK	Hourly	16.842	16.960	17.092	17.353	17.649	17.986	18.391	18.805	19.658
	Bi-Weekly	1,347.36	1,356.80	1,367.36	1,388.24	1,411.92	1,438.88	1,471.28	1,504.40	1,572.64
	Annual	35,031	35,276	35,551	36,094	36,709	37,410	38,253	39,114	40,888

Effective June 1, 2008

SCHEDULE IX

BUREAU OF HUMAN RESOURCES
SERVICE EMPLOYEES - HEALTH
UNION

	GRADE	ENTRY RATE	AFTER 3 MONTHS	AFTER 1ST YEAR	AFTER 2ND YEAR	AFTER 3RD YEAR	AFTER 4TH YEAR	AFTER 1 YR AT MAXI-MUM RATE & 10 YRS. OF SERVICE	AFTER 1 YR AT 1ST LON-GEVITY RATE & 15 YRS. OF SERVICE	AFTER 1 YR AT 2ND LON-GEVITY RATE & 20 YRS. OF SERVICE
DA	Hourly	13.364	13.476	13.569	13.844	14.134	14.345	14.668	14.998	15.523
	Bi-Weekly	1,069.12	1,078.08	1,085.52	1,107.52	1,130.72	1,147.60	1,173.44	1,199.84	1,241.84
	Annual	27,797	28,030	28,223	28,795	29,398	29,837	30,509	31,195	32,287
DB	Hourly	13.569	13.774	13.844	14.134	14.345	14.768	15.100	15.440	15.980
	Bi-Weekly	1,085.52	1,101.92	1,107.52	1,130.72	1,147.60	1,181.44	1,208.00	1,235.20	1,278.40
	Annual	28,223	28,649	28,795	29,398	29,837	30,717	31,408	32,115	33,238
DC	Hourly	13.844	13.981	14.134	14.345	14.643	15.022	15.360	15.706	16.256
	Bi-Weekly	1,107.52	1,118.48	1,130.72	1,147.60	1,171.44	1,201.76	1,228.80	1,256.48	1,300.48
	Annual	28,795	29,080	29,398	29,837	30,457	31,245	31,948	32,668	33,812
DE	Hourly	13.844	13.981	14.134	14.345	14.643	15.022	15.360	15.706	16.256
	Bi-Weekly	1,107.52	1,118.48	1,130.72	1,147.60	1,171.44	1,201.76	1,228.80	1,256.48	1,300.48
	Annual	28,795	29,080	29,398	29,837	30,457	31,245	31,948	32,668	33,812
DF	Hourly	14.520	14.643	14.768	15.022	15.307	15.695	16.048	16.409	16.983
	Bi-Weekly	1,161.60	1,171.44	1,181.44	1,201.76	1,224.56	1,255.60	1,283.84	1,312.72	1,358.64
	Annual	30,201	30,457	30,717	31,245	31,838	32,645	33,379	34,130	35,324
DH	Hourly	14.768	14.915	15.022	15.307	15.530	15.908	16.266	16.632	17.214
	Bi-Weekly	1,181.44	1,193.20	1,201.76	1,224.56	1,242.40	1,272.64	1,301.28	1,330.56	1,377.12
	Annual	30,717	31,023	31,245	31,838	32,302	33,088	33,833	34,594	35,805
DJ	Hourly	15.025	15.202	15.278	15.596	15.751	16.127	16.490	16.861	17.451
	Bi-Weekly	1,202.00	1,216.16	1,222.24	1,247.68	1,260.08	1,290.16	1,319.20	1,348.88	1,396.08
	Annual	31,252	31,620	31,778	32,439	32,762	33,544	34,299	35,070	36,298
DK	Hourly	16.842	16.960	17.092	17.353	17.649	17.986	18.391	18.805	19.463
	Bi-Weekly	1,347.36	1,356.80	1,367.36	1,388.24	1,411.92	1,438.88	1,471.28	1,504.40	1,557.04
	Annual	35,031	35,276	35,551	36,094	36,709	37,410	38,253	39,114	40,483

REVISED 10/27/08

SCHEDULE IX

Effective November 30, 2008

BUREAU OF HUMAN RESOURCES

SERVICE EMPLOYEES - HEALTH: SEIU LOCAL 20 ONLY

GRADE		ENTRY RATE	AFTER 3 MONTHS	AFTER 1ST YEAR	AFTER 2ND YEAR	AFTER 3RD YEAR	AFTER 4TH YEAR	AFTER 1 YR AT MAXI-MUM RATE & 10 YRS. OF SERVICE	AFTER 1 YR AT 1ST LON-GEVITY RATE & 15 YRS. OF SERVICE	AFTER 1 YR AT 2ND LON-GEVITY RATE & 20 YRS. OF SERVICE
DA	Hourly	13.364	13.476	13.569	13.844	14.134	14.345	14.668	14.998	15.678
	Bi-Weekly	1,069.12	1,078.08	1,085.52	1,107.52	1,130.72	1,147.60	1,173.44	1,199.84	1,254.24
	Annual	27,797	28,030	28,223	28,795	29,398	29,837	30,509	31,195	32,610
DB	Hourly	13.569	13.774	13.844	14.134	14.345	14.768	15.100	15.440	16.140
	Bi-Weekly	1,085.52	1,101.92	1,107.52	1,130.72	1,147.60	1,181.44	1,208.00	1,235.20	1,291.20
	Annual	28,223	28,649	28,795	29,398	29,837	30,717	31,408	32,115	33,571
DC	Hourly	13.844	13.981	14.134	14.345	14.643	15.022	15.360	15.706	16.419
	Bi-Weekly	1,107.52	1,118.48	1,130.72	1,147.60	1,171.44	1,201.76	1,228.80	1,256.48	1,313.52
	Annual	28,795	29,080	29,398	29,837	30,457	31,245	31,948	32,668	34,151
DE	Hourly	13.844	13.981	14.134	14.345	14.643	15.022	15.360	15.706	16.419
	Bi-Weekly	1,107.52	1,118.48	1,130.72	1,147.60	1,171.44	1,201.76	1,228.80	1,256.48	1,313.52
	Annual	28,795	29,080	29,398	29,837	30,457	31,245	31,948	32,668	34,151
DF	Hourly	14.520	14.643	14.768	15.022	15.307	15.695	16.048	16.409	17.153
	Bi-Weekly	1,161.60	1,171.44	1,181.44	1,201.76	1,224.56	1,255.60	1,283.84	1,312.72	1,372.24
	Annual	30,201	30,457	30,717	31,245	31,838	32,645	33,379	34,130	35,678
DH	Hourly	14.768	14.915	15.022	15.307	15.530	15.908	16.266	16.632	17.386
	Bi-Weekly	1,181.44	1,193.20	1,201.76	1,224.56	1,242.40	1,272.64	1,301.28	1,330.56	1,390.88
	Annual	30,717	31,023	31,245	31,838	32,302	33,088	33,833	34,594	36,162
DJ	Hourly	15.025	15.202	15.278	15.596	15.751	16.127	16.490	16.861	17.626
	Bi-Weekly	1,202.00	1,216.16	1,222.24	1,247.68	1,260.08	1,290.16	1,319.20	1,348.88	1,410.08
	Annual	31,252	31,620	31,778	32,439	32,762	33,544	34,299	35,070	36,662
DK	Hourly	16.842	16.960	17.092	17.353	17.649	17.986	18.391	18.805	19.658
	Bi-Weekly	1,347.36	1,356.80	1,367.36	1,388.24	1,411.92	1,438.88	1,471.28	1,504.40	1,572.64
	Annual	35,031	35,276	35,551	36,094	36,709	37,410	38,253	39,114	40,888

revised 10/27/08

Effective June 1, 2008

SCHEDULE X

BUREAU OF HUMAN RESOURCES

ASSISTANT PUBLIC DEFENDER COMPENSATION SCHEDULE

RATES IN EFFECT JUNE 1, 2008, 2.75% FOR AFSCME MEMBERS ONLY

GD	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	6TH STEP	7TH STEP	AFTER 1 YR AT STEP 7 & 10 YRS SERVC	9TH STEP
L1									
Hourly	23.576								
Bi-Weekly	1,886.08								
Annual	49,038								
L2									
Hourly	27.431	28.784	30.220	31.722	33.318	36.212	37.112	38.412	39.362
Bi-Weekly	2,194.48	2,302.72	2,417.60	2,537.76	2,665.44	2,896.96	2,968.96	3,072.96	3,148.96
Annual	57,056	59,870	62,857	65,981	69,301	75,320	77,192	79,896	81,872
L3									
Hourly	32.995	34.661	36.370	38.163	41.303	42.332	43.389	44.905	46.022
Bi-Weekly	2,639.60	2,772.88	2,909.60	3,053.04	3,304.24	3,386.56	3,471.12	3,592.40	3,681.76
Annual	68,629	72,094	75,649	79,379	85,910	88,050	90,249	93,402	95,725
L4									
Hourly	37.795	39.688	41.609	43.746	47.133	48.309	49.515	51.238	52.514
Bi-Weekly	3,023.60	3,175.04	3,328.72	3,499.68	3,770.64	3,864.72	3,961.20	4,099.04	4,201.12
Annual	78,613	82,551	86,546	90,991	98,036	100,482	102,991	106,575	109,229

revised 7/25/08

SCHEDULE XI
BUREAU OF HUMAN RESOURCES
DEPUTY SHERIFF

GRADE		1st Step	2nd Step	3rd Step	4th Step	5th Step	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY & 10 YRS SERVICE	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVICE	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVICE	AFTER 1 YR AT 4TH LONGEVITY RATE & 25 YRS SERVICE
D2B											
Effective 12-1-06	Hourly	20.567	21.523	22.578	23.722	24.836	25.826	26.87	27.933	29.044	30.199
	Bi-Weekly	1,645.36	1,721.84	1,806.24	1,897.76	1,986.88	2,066.08	2,149.60	2,234.64	2,323.52	2,415.92
	Annual	42,779	44,767	46,962	49,341	51,658	53,718	55,889	58,100	60,411	62,813
Effective 06-1-07	Hourly	21.081	22.061	23.142	24.315	25.457	26.472	27.542	28.631	29.77	30.954
	Bi-Weekly	1,686.48	1,764.88	1,851.36	1,945.20	2,036.56	2,117.76	2,203.36	2,290.48	2,381.60	2,476.32
	Annual	43,848	45,886	48,135	50,575	52,950	55,061	57,287	59,552	61,921	64,384
Effective 12-1-07	Hourly	21.503	22.502	23.605	24.801	25.966	27.001	28.093	29.204	30.365	31.573
	Bi-Weekly	1,720.24	1,800.16	1,888.40	1,984.08	2,077.28	2,160.08	2,247.44	2,336.32	2,429.20	2,525.84
	Annual	44,726	46,804	49,098	51,586	54,009	56,162	58,433	60,744	63,159	65,671
Effective 06-1-08	Hourly	22.094	23.121	24.254	25.483	26.68	27.744	28.866	30.007	31.2	32.441
	Bi-Weekly	1,767.52	1,849.68	1,940.32	2,038.64	2,134.40	2,219.52	2,309.28	2,400.56	2,496.00	2,595.28
	Annual	45,955	48,091	50,448	53,004	55,494	57,707	60,041	62,414	64,896	67,477
Effective 12-1-08	Hourly	22.757	23.815	24.982	26.247	27.48	28.576	29.732	30.907	32.136	33.414 *
	Bi-Weekly	1,820.56	1,905.20	1,998.56	2,099.76	2,198.40	2,286.08	2,378.56	2,472.56	2,570.88	2,673.12
	Annual	47,334	49,535	51,962	54,593	57,158	59,438	61,842	64,286	66,842	69,501
Effective 12-1-09	Hourly	23.44	24.529	25.731	27.034	28.304	29.433	30.624	31.834	33.1	34.416 *
	Bi-Weekly	1,875.20	1,962.32	2,058.48	2,162.72	2,264.32	2,354.64	2,449.92	2,546.72	2,648.00	2,753.28
	Annual	48,755	51,020	53,520	56,230	58,872	61,220	63,697	66,214	68,848	71,585

***RATES ARE SUBJECT TO MEMORANDUM AGREEMENT**
GRADE D2B=DEPUTY SHERIFF D2B (JOB CODE #1339)

SCHEDULE XI
BUREAU OF HUMAN RESOURCES
DEPUTY SHERIFF

GRADE		1st Step	2nd Step	3rd Step	4th Step	5th Step	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY & 10 YRS SERVICE	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVICE	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVICE	AFTER 1 YR AT 4TH LONGEVITY RATE & 25 YRS SERVICE
D2											
Effective 12-1-06	Hourly	19.596	20.567	21.523	22.578	23.722	24.836	25.825	26.87	27.933	29.044
	Bi-Weekly	1,567.68	1,645.36	1,721.84	1,806.24	1,897.76	1,986.88	2,066.00	2,149.60	2,234.64	2,323.52
	Annual	40,759	42,779	44,767	46,962	49,341	51,658	53,716	55,889	58,100	60,411
Effective 06-1-07	Hourly	20.086	21.081	22.061	23.142	24.315	25.457	26.471	27.542	28.631	29.77
	Bi-Weekly	1,606.88	1,686.48	1,764.88	1,851.36	1,945.20	2,036.56	2,117.68	2,203.36	2,290.48	2,381.60
	Annual	41,778	43,848	45,886	48,135	50,575	52,950	55,059	57,287	59,552	61,921
Effective 12-1-07	Hourly	20.488	21.503	22.502	23.605	24.801	25.966	27	28.093	29.204	30.365
	Bi-Weekly	1,639.04	1,720.24	1,800.16	1,888.40	1,984.08	2,077.28	2,160.00	2,247.44	2,336.32	2,429.20
	Annual	42,615	44,726	46,804	49,098	51,586	54,009	56,160	58,433	60,744	63,159
Effective 06-01-08	Hourly	21.051	22.094	23.121	24.254	25.483	26.68	27.743	28.866	30.007	31.2
	Bi-Weekly	1,684.08	1,767.52	1,849.68	1,940.32	2,038.64	2,134.40	2,219.44	2,309.28	2,400.56	2,496.00
	Annual	43,786	45,955	48,091	50,448	53,004	55,494	57,705	60,041	62,414	64,896
Effective 12-01-08	Hourly	21.683	22.757	23.815	24.982	26.247	27.48	28.575	29.732	30.907	32.136 *
	Bi-Weekly	1,734.64	1,820.56	1,905.20	1,998.56	2,099.76	2,198.40	2,286.00	2,378.56	2,472.56	2,570.88
	Annual	45,100	47,334	49,535	51,962	54,593	57,158	59,436	61,842	64,286	66,842
Effective 12-01-09	Hourly	22.333	23.44	24.529	25.731	27.034	28.304	29.432	30.624	31.834	33.1 *
	Bi-Weekly	1786.64	1875.2	1962.32	2058.48	2162.72	2264.32	2354.56	2449.92	2546.72	2648
	Annual	46,452	48,755	51,020	53,520	56,230	58,872	61,218	63,697	66,214	68,848

***RATES ARE SUBJECT TO MEMORANDUM AGREEMENT**
GRADE D2=DEPUTY SHERIFF II (JOB CODE #1333)

SCHEDULE XII
BUREAU OF HUMAN RESOURCES
PHARMACY COMPENSATION PLAN

		1ST STEP
RX1	Hourly	49.038
12/1/2006	Bi-Weekly	3,923.04
	Annual	101,999.00
RX1	Hourly	50.264
6/1/2007	Bi-Weekly	4,021.12
	Annual	104,549.00
RX1	Hourly	51.269
12/1/2007	Bi-Weekly	4,101.52
	Annual	106,639.00
RX1	Hourly	52.679
6/1/2008	Bi-Weekly	4,214.32
	Annual	109,572.00
RX3	Hourly	52.404
7/22/2007	Bi-Weekly	4,192.32
	Annual	109,000.00
RX4	Hourly	55.288
6/25/2007	Bi-Weekly	4,423.04
	Annual	115,000.00
RX4	**Hourly**	**56.394**
12/1/2007	**Bi-Weekly**	**4,511.52**
	Annual	**117,299.52**
RX4	Hourly	57.945
6/1/2008	Bi-Weekly	4,635.60
	Annual	120,525.60

SCHEDULE XII
Bureau of Human Resources
PHARMACY COMPENSATION PLAN

Effective June 1, 2008

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	6TH STEP	7TH STEP	8TH STEP	9TH STEP
PA	Hourly	13.903	14.552	15.235	15.974	16.741	17.524	17.789	18.135	18.501
	Bi-Weekly	1,112.24	1,164.16	1,218.80	1,277.92	1,339.28	1,401.92	1,423.12	1,450.80	1,480.08
	Annual	28,918	30,268	31,688	33,225	34,821	36,449	37,001	37,720	38,482
PB	Hourly	17.108	17.955	18.865	19.774	20.670	21.705	22.031	22.466	22.914
	Bi-Weekly	1,368.64	1,436.40	1,509.20	1,581.92	1,653.60	1,736.40	1,762.48	1,797.28	1,833.12
	Annual	35,584	37,346	39,239	41,129	42,993	45,146	45,824	46,729	47,661

Effective June 1, 2008

SCHEDULE XIII

BUREAU OF HUMAN RESOURCES

PROBATION SERVICES-UNION: AFSCME ONLY

	Entry Rate	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER TWO YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
PS1										
Hourly	20.968	21.859	22.788	23.756	24.766	25.819	26.916	28.141	29.421	30.083
Bi-Weekly	1,677.44	1,748.72	1,823.04	1,900.48	1,981.28	2,065.52	2,153.28	2,251.28	2,353.68	2,406.64
Annual	43,613	45,466	47,399	49,412	51,513	53,703	55,985	58,533	61,195	62,572
PS2										
Hourly	22.510	23.467	24.464	25.504	26.588	27.718	28.896	30.211	31.586	32.297
Bi-Weekly	1,800.80	1,877.36	1,957.12	2,040.32	2,127.04	2,217.44	2,311.68	2,416.88	2,526.88	2,583.76
Annual	46,820	48,811	50,885	53,048	55,303	57,653	60,103	62,838	65,698	67,177
PSB										
Hourly	23.067	24.047	25.069	26.134	27.245	28.403	29.610	30.957	32.366	33.758
Bi-Weekly	1,845.36	1,923.76	2,005.52	2,090.72	2,179.60	2,272.24	2,368.80	2,476.56	2,589.28	2,700.64
Annual	47,979	50,017	52,143	54,358	56,669	59,078	61,588	64,390	67,321	70,216
PSC										
Hourly	24.677	25.726	26.819	27.959	29.147	30.386	31.677	34.747	36.328	37.145
Bi-Weekly	1,974.16	2,058.08	2,145.52	2,236.72	2,331.76	2,430.88	2,534.16	2,779.76	2,906.24	2,971.60
Annual	51,328	53,510	55,783	58,154	60,625	63,202	65,888	72,273	75,562	77,261
PS3										
Hourly	25.890	26.990	28.137	29.333	30.580	31.880	33.235	34.747	36.328	37.890
Bi-Weekly	2,071.20	2,159.20	2,250.96	2,346.64	2,446.40	2,550.40	2,658.80	2,779.76	2,906.24	3,031.20
Annual	53,851	56,139	58,524	61,012	63,606	66,310	69,128	72,273	75,562	78,811

Effective June 1, 2008

SCHEDULE XIV

BUREAU OF HUMAN RESOURCES

MEDICAL TECHNOLOGISTS

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
T16	Hourly	21.227	22.233	23.287	24.401	25.579	26.765	27.367	27.983	28.962
	Bi-Weekly	1,698.16	1,778.64	1,862.96	1,952.08	2,046.32	2,141.20	2,189.36	2,238.64	2,316.96
	Annual	44,152	46,244	48,436	50,754	53,204	55,671	56,923	58,204	60,240
T18	Hourly	24.401	25.579	26.765	28.096	29.391	30.841	31.535	32.245	33.374
	Bi-Weekly	1,952.08	2,046.32	2,141.20	2,247.68	2,351.28	2,467.28	2,522.80	2,579.60	2,669.92
	Annual	50,754	53,204	55,671	58,439	61,133	64,149	65,592	67,069	69,417

COVERS:

GD	JOB CODES
T16	1844, 1852, 1862, 1887, 1902, 2079
T18	1845, 1853, 1863, 1888, 1903

revised 11/20/08

Effective November 30, 2008

SCHEDULE XIV

BUREAU OF HUMAN RESOURCES

MEDICAL TECHNOLOGISTS

GD		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
T16	Hourly	21.227	22.233	23.287	24.401	25.579	26.765	27.367	27.983	29.252
	Bi-Weekly	1,698.16	1,778.64	1,862.96	1,952.08	2,046.32	2,141.20	2,189.36	2,238.64	2,340.16
	Annual	44,152	46,244	48,436	50,754	53,204	55,671	56,923	58,204	60,844
T18	Hourly	24.401	25.579	26.765	28.096	29.391	30.841	31.535	32.245	33.708
	Bi-Weekly	1,952.08	2,046.32	2,141.20	2,247.68	2,351.28	2,467.28	2,522.80	2,579.60	2,696.64
	Annual	50,754	53,204	55,671	58,439	61,133	64,149	65,592	67,069	70,112

COVERS:

GD	JOB CODES
T16	1844, 1852, 1862, 1887, 1902, 2079
T18	1845, 1853, 1863, 1888, 1903

revised 11/20/08

SCHEDULE XV

Effective June 1, 2008

BUREAU OF HUMAN RESOURCES

ASSISTANT STATE'S ATTORNEYS
NON-UNION

JOB CODE	GRADE	HOURLY	BI-WEEKLY	ANNUAL
1143	A01	23.576	1,886.08	49,038
0499	A0B	25.509	2,040.72	53,058
0500	A0C	26.616	2,129.28	55,361
1144	A02	28.232	2,258.56	58,722
1145	A03	28.232	2,258.56	58,722
1146	A04	28.232	2,258.56	58,722
1147	A05	28.232	2,258.56	58,722
1148	A06	29.642	2,371.36	61,655
1149	A07	31.118	2,489.44	64,725
1150	A08	32.684	2,614.72	67,982
1151	A09	32.684	2,614.72	67,982
1152	A10	34.324	2,745.92	71,393
1153	A11	35.519	2,841.52	73,879
1154	A12	36.400	2,912.00	75,712
1155	A13	37.795	3,023.60	78,613
1156	A14	40.907	3,272.56	85,086
1157	A15	41.923	3,353.84	87,199
1158	A16	44.040	3,523.20	91,603
1159	A17	47.133	3,770.64	98,036
1160	A18	48.309	3,864.72	100,482
1161	A19	49.515	3,961.20	102,991
1162	A20	50.746	4,059.68	105,551
1163	A21	52.011	4,160.88	108,182
1164	A22	52.417	4,193.36	109,027
1165	A23	53.446	4,275.68	111,167
1166	A24	54.680	4,374.40	113,734
1167	A25	56.426	4,514.08	117,366
1168	A26	57.819	4,625.52	120,263
1169	A27	60.773	4,861.84	126,407
1170	A28	61.668	4,933.44	128,269
1171	A29	63.305	5,064.40	131,674
1172	A30	65.616	5,249.28	136,481
1173	A31	69.469	5,557.52	144,495
1174	A32	73.322	5,865.76	152,509
1175	A33	76.625	6,130.00	159,380
1176	A34	81.027	6,482.16	168,536
0614	A35	73.322	5,865.76	152,509

2.75% Rate Increase

SCHEDULE XVI

Effective June 1, 2008

BUREAU OF HUMAN RESOURCES

Assistant Public Defender - Supervisors

JOB CODE	GRADE	HOURLY SALARY RATE	BI-WEEKLY SALARY RATE	ANNUAL SALARY RATE
0675	D01	45.472	3,637.76	94,581
0676	D02	47.967	3,837.36	99,771
0677	D03	49.155	3,932.40	102,242
0678	D04	50.239	4,019.12	104,497
0679	D05	50.947	4,075.76	105,969
0680	D06	51.491	4,119.28	107,101
0681	D07	53.446	4,275.68	111,167
0682	D08	54.680	4,374.40	113,734
0683	D09	58.597	4,687.76	121,881
0684	D10	60.705	4,856.40	126,266
0685	D11	68.125	5,450.00	141,700
0686	D12	73.533	5,882.64	152,948

SCHEDULE XVII
BUREAU OF HUMAN RESOURCES
HOSPITAL SECURITY

GRADE		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LONGEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LONGEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LONGEVITY RATE AND 20 YRS. OF SERVICE
HS1	Hourly	14.558	15.260	15.971	16.738	17.601	18.509	19.246	20.009	20.209
FOP	Bi-Weekly	1,164.64	1,220.80	1,277.68	1,339.04	1,408.08	1,480.72	1,539.68	1,600.72	1,616.72
JC#2459	Annual	30,280	31,740	33,219	34,815	36,610	38,498	40,031	41,618	42,034
HS2	Hourly	18.368	19.312	20.207	21.227	22.233	23.381	24.312	25.281	25.529
Teamster 72	Bi-Weekly	1,469.44	1,544.96	1,616.56	1,698.16	1,778.64	1,870.48	1,944.96	2,022.48	2,042.32
JC#2464	Annual	38,205	40,168	42,030	44,152	46,244	48,632	50,568	52,584	53,100
HS3	Hourly	21.227	22.233	23.287	24.401	25.579	26.909	27.985	29.104	29.978
Teamster 72	Bi-Weekly	1,698.16	1,778.64	1,862.96	1,952.08	2,046.32	2,152.72	2,238.80	2,328.32	2,398.24
JC#4100	Annual	44,152	46,244	48,436	50,754	53,204	55,970	58,208	60,536	62,354

Rates are in effect for Teamster's Local 726 only. No change for FOP
Job Code:2464 and 4100

Effective June 1, 2008

SCHEDULE XVIII

BUREAU OF HUMAN RESOURCES

JOB CODE	TITLE	GRADE		1ST STEP	AFTER 1 YR AND 5 YRS. SRVC	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC
4614	COSMETOLOGIST	X03	Hourly	16.786	17.034	17.459
			Bi-Weekly	1,342.88	1,362.72	1,396.72
			Annual	34,914	35,430	36,314
2124	COOK II	X04	Hourly	18.356	18.632	19.096
			Bi-Weekly	1,468.48	1,490.56	1,527.68
			Annual	38,180	38,754	39,719
2422	CUSTODIAL WRKR. II	X05	Hourly	16.511	16.754	17.171
			Bi-Weekly	1,320.88	1,340.32	1,373.68
			Annual	34,342	34,848	35,715
2423	CUSTODIAL WRKR. III	X06	Hourly	18.848	19.129	19.604
			Bi-Weekly	1,507.84	1,530.32	1,568.32
			Annual	39,203	39,788	40,776
2131	FOOD SRVC. WORKER I	X07	Hourly	13.844	14.050	14.398
			Bi-Weekly	1,107.52	1,124.00	1,151.84
			Annual	28,795	29,224	29,947
2161	LAUNDRY WORKER II	X07	Hourly	13.844	14.050	14.398
			Bi-Weekly	1,107.52	1,124.00	1,151.84
			Annual	28,795	29,224	29,947
2163	SEAMSTER II	X07	Hourly	13.844	14.050	14.398
			Bi-Weekly	1,107.52	1,124.00	1,151.84
			Annual	28,795	29,224	29,947
2142	HOUSEKEEPER II	X08	Hourly	18.525	18.801	19.271
			Bi-Weekly	1,482.00	1,504.08	1,541.68
			Annual	38,532	39,106	40,083
1253	SUPPLY CLERK III	X13	Hourly	13.548	13.745	14.089
			Bi-Weekly	1,083.84	1,099.60	1,127.12
			Annual	28,179	28,589	29,305

Effective June 1, 2008

SCHEDULE XIX

BUREAU OF HUMAN RESOURCES

SHERIFF'S SERVICE EMPLOYEES

JOB CODE	GRADE	TITLE		1ST STEP	AFTER 1 YR AND 5 YRS SRVC	AT 1ST LONGEVITY RATE & 10 YRS. SRVC.	AT 2ND LONGEVITY RATE & 15 YRS. SRVC.	AT 3ND LONGEVITY RATE & 20 YRS. SRVC.
2412	X09	Janitor II	Hourly	16.511	16.754	17.171	17.597	18.477
			Bi-weekly	1,320.88	1,340.32	1,373.68	1,407.76	1,478.16
			Annual	34,342	34,848	35,715	36,601	38,432
2413	X10	Janitor III	Hourly	18.848	19.129	19.604	20.090	21.095
			Bi-weekly	1,507.84	1,530.32	1,568.32	1,607.20	1,687.60
			Annual	39,203	39,788	40,776	41,787	43,877
2171	X11	Laundry Worker I	Hourly	13.569	13.773	14.112	14.462	15.185
			Bi-weekly	1,085.52	1,101.84	1,128.96	1,156.96	1,214.80
			Annual	28,223	28,647	29,352	30,080	31,584
2145	X12	Seamster I	Hourly	13.569	13.773	14.112	14.462	15.185
			Bi-weekly	1,085.52	1,101.84	1,128.96	1,156.96	1,214.80
			Annual	28,223	28,647	29,352	30,080	31,584
2435	X14	Elevator Operator	Hourly	15.944	16.182	16.584	16.993	17.843
			Bi-weekly	1,275.52	1,294.56	1,326.72	1,359.44	1,427.44
			Annual	33,163	33,658	34,494	35,345	37,113
2436	X15	Elevator Starter	Hourly	16.941	17.185	17.599	18.020	18.921
			Bi-weekly	1,355.28	1,374.80	1,407.92	1,441.60	1,513.68
			Annual	35,237	35,744	36,605	37,481	39,355
1213	X16	Cook II (Sheriff)	Hourly	18.356	18.632	19.096	19.577	20.556
			Bi-weekly	1,468.48	1,490.56	1,527.68	1,566.16	1,644.48
			Annual	38,180	38,754	39,719	40,720	42,756
2433	X17	Window Washer I	Hourly	19.831	20.127	20.631	21.145	21.608
			Bi-weekly	1,586.48	1,610.16	1,650.48	1,691.60	1,728.64
			Annual	41,248	41,864	42,912	43,981	44,944
2434	X18	Window Washer II	Hourly	21.050	21.366	21.901	22.448	23.570
			Bi-weekly	1,684.00	1,709.28	1,752.08	1,795.84	1,885.60
			Annual	43,784	44,441	45,554	46,691	49,025

Effective June 1, 2008

SCHEDULE XX

BUREAU OF HUMAN RESOURCES

CASEWORKER (PUBLIC GUARDIAN)

UNION

GD	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER TWO YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC
PG1									
Hourly	20.968	21.926	23.016	24.168	25.378	26.577	29.533	30.411	31.638
Bi-Weekly	1,677.44	1,754.08	1,841.28	1,933.44	2,030.24	2,126.16	2,362.64	2,432.88	2,531.04
Annual	43,613	45,606	47,873	50,269	52,786	55,280	61,428	63,254	65,807
PG2									
Hourly	22.510	23.586	24.699	25.890	27.129	28.391	30.269	31.166	32.426
Bi-Weekly	1,800.80	1,886.88	1,975.92	2,071.20	2,170.32	2,271.28	2,421.52	2,493.28	2,594.08
Annual	46,820	49,058	51,373	53,851	56,428	59,053	62,959	64,825	67,446

EFFECTIVE JUNE 1, 2008

SCHEDULE XXV

BUREAU OF HUMAN RESOURCES

SHERIFF'S INVESTIGATORS: DAY REPORTING

GRADE		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LON-GEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LON-GEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LON-GEVITY RATE AND 20 YRS. OF SERVICE	AFTER 1 YR. AT 4TH LON-GEVITY RATE AND 25 YRS. OF SERVICE
IS2	Hourly	21.737	22.769	23.846	24.994	26.197	27.410	28.502	29.636	30.815	32.045
	Bi-Weekly	1,738.96	1,821.52	1,907.68	1,999.52	2,095.76	2,192.80	2,280.16	2,370.88	2,465.20	2,563.60
	Annual	45,212	47,359	49,599	51,987	54,489	57,012	59,284	61,642	64,095	66,653

EFFECTIVE JUNE 1, 2008

SCHEDULE XXV

BUREAU OF HUMAN RESOURCES

SHERIFF'S INVESTIGATORS (FUGITIVE UNIT)

GRADE		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LON-GEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LON-GEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LON-GEVITY RATE AND 20 YRS. OF SERVICE	AFTER 1 YR. AT 4TH LON-GEVITY RATE AND 25 YRS. OF SERVICE
IS2	Hourly	22.166	23.219	24.320	25.488	26.717	27.953	29.067	30.222	31.425	32.681
	Bi-Weekly	1,773.28	1,857.52	1,945.60	2,039.04	2,137.36	2,236.24	2,325.36	2,417.76	2,514.00	2,614.48
	Annual	46,105	48,295	50,585	53,015	55,571	58,142	60,459	62,861	65,364	67,976

SCHEDULE XXVI
BUREAU OF HUMAN RESOURCES
DEPUTY SHERIFF LIEUTENANT
UNION

GRADE D4		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SERVC	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SERVC	AFTER 1 YR AT 3RD LONGEVITY RATE & 20 YRS SERVC	AFTER 1 YR AT 4RD LONGEVITY RATE & 25 YRS SERVC
EFFECTIVE 12/1/06	Hourly	26.822	28.179	29.512	30.891	32.426	34.035	34.706	35.037	35.396	36.808
1.50%	Bi-Weekly	2,145.76	2,254.32	2,360.96	2,471.28	2,594.08	2,722.80	2,776.48	2,802.96	2,831.68	2,944.64
	Annual	55,789	58,612	61,384	64,253	67,446	70,792	72,188	72,876	73,623	76,560
EFFECTIVE 06/01/07	Hourly	27.493	28.883	30.250	31.663	33.237	34.886	35.574	35.913	36.281	37.728
2.50%	Bi-Weekly	2,199.44	2,310.64	2,420.00	2,533.04	2,658.96	2,790.88	2,845.92	2,873.04	2,902.48	3,018.24
	Annual	57,185	60,076	62,920	65,859	69,132	72,562	73,993	74,699	75,464	78,474
EFFECTIVE 12/01/07	Hourly	28.043	29.461	30.855	32.296	33.902	35.584	36.285	36.631	37.007	38.483
2.00%	Bi-Weekly	2,243.44	2,356.88	2,468.40	2,583.68	2,712.16	2,846.72	2,902.80	2,930.48	2,960.56	3,078.64
	Annual	58,329	61,278	64,178	67,175	70,516	74,014	75,472	76,192	76,974	80,044
EFFECTIVE 06/01/08	Hourly	28.814	30.271	31.704	33.184	34.834	36.563	37.283	37.638	38.025	39.541
2.75%	Bi-Weekly	2,305.12	2,421.68	2,536.32	2,654.72	2,786.72	2,925.04	2,982.64	3,011.04	3,042.00	3,163.28
	Annual	59,933	62,963	65,944	69,022	72,454	76,051	77,548	78,287	79,092	82,245
EFFECTIVE 12/01/08	Hourly	29.678	31.179	32.655	34.180	35.879	37.660	38.401	38.767	39.166	40.727
3.00%	Bi-Weekly	2,374.24	2,494.32	2,612.40	2,734.40	2,870.32	3,012.80	3,072.08	3,101.36	3,133.28	3,258.16
	Annual	61,730	64,852	67,922	71,094	74,628	78,332	79,874	80,635	81,465	84,712

JOB CODE #1331

SCHEDULE XXVIII
BUREAU OF HUMAN RESOURCES
DEPUTY SHERIFF SERGEANT
UNION

GD D3	1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 2 YEARS AT 5TH STEP	AFTER 1 YR AT 1ST LONGEVITY RATE & 10 YRS SRV	AFTER 1 YR AT 2ND LONGEVITY RATE & 15 YRS SRV	AFTER 3RD YR AT 3RD LONGEVITY RATE & 20 YRS SRV	AFTER 4TH YR AT 4TH LONGEVITY RATE & 25 YRS SRV
Effective: 12/01/05										
4.5% Hourly	22.050	23.135	24.314	25.487	26.645	27.981	29.097	30.257	31.453	32.704
Bi-Weekly	1764.00	1850.8	1945.12	2038.96	2131.60	2238.48	2327.76	2420.56	2516.24	2616.32
Annual	45,864	48,120	50,573	53,012	55,421	58,200	60,521	62,934	65,422	68,024
Effective: 12/01/06										
1.5% Hourly	22.381	23.482	24.679	25.869	27.045	28.401	29.533	30.711	31.925	33.195
Bi-Weekly	1790.48	1878.56	1974.32	2069.52	2163.60	2272.08	2362.64	2456.88	2554.00	2655.60
Annual	46,552	48,842	51,332	53,807	56,253	59,074	61,428	63,878	66,404	69,045
Effective: 06/01/07										
2.5% Hourly	22.941	24.069	25.296	26.516	27.721	29.111	30.271	31.479	32.723	34.025
Bi-Weekly	1835.28	1925.52	2023.68	2121.28	2217.68	2328.88	2421.68	2518.32	2617.84	2722
Annual	47,717	50,063	52,615	55,153	57,659	60,550	62,963	65,476	68,063	70,772
Effective: 12/01/07										
2.0% Hourly	23.400	24.550	25.802	27.046	28.275	29.693	30.876	32.109	33.377	34.706
Bi-Weekly	1872	1964	2064.16	2163.68	2262	2375.44	2470.08	2568.72	2670.16	2776.48
Annual	48,672	51,064	53,668	56,255	58,812	61,761	64,222	66,786	69,424	72,188
Effective: 06/01/08										
2.75% Hourly	24.044	25.225	26.512	27.790	29.053	30.510	31.725	32.992	34.295	35.660
Bi-Weekly	1923.52	2018	2120.96	2223.2	2324.24	2440.8	2538	2639.36	2743.6	2852.8
Annual	50,011	52,468	55,144	57,803	60,430	63,460	65,988	68,623	71,333	74,172
Effective: 12/01/08										
3.00% Hourly	24.765	25.982	27.307	28.624	29.925	31.425	32.677	33.982	35.324	36.730
Bi-Weekly	1981.2	2078.56	2184.56	2289.92	2394	2514	2614.16	2718.56	2825.92	2938.4
Annual	51,511	54,042	56,798	59,537	62,244	65,364	67,968	70,682	73,473	76,398

Job Code:1341

Effective June 1, 2008

SCHEDULE XXX

BUREAU OF HUMAN RESOURCES

SHERIFF'S INVESTIGATOR II (INTENSIVE SUPERVISION #0671)

GRADE		1ST STEP	2ND STEP	3RD STEP	4TH STEP	5TH STEP	AFTER 1 YR. AT MAXIMUM RATE AND 5 YEARS OF SERVICE	AFTER 1 YR. AT 1ST LONGEVITY RATE AND 10 YRS. OF SERVICE	AFTER 1 YR. AT 2ND LONGEVITY RATE AND 15 YRS. OF SERVICE	AFTER 1 YR. AT 3RD LONGEVITY RATE AND 20 YRS. OF SERVICE	AFTER 1 YR. AT 4TH LONGEVITY RATE AND 25 YRS. OF SERVICE
CS2	Hourly	22.156	23.209	24.307	25.476	26.704	27.938	29.053	30.209	31.411	32.665
	Bi-Weekly	1,772.48	1,856.72	1,944.56	2,038.08	2,136.32	2,235.04	2,324.24	2,416.72	2,512.88	2,613.20
	Annual	46,084	48,274	50,558	52,990	55,544	58,111	60,430	62,834	65,334	67,943

APPENDIX A

SECTION 2

COOK COUNTY, ILLINOIS

LEAVES OF ABSENCE

Pursuant to a resolution by the members of the Board of Commissioners of Cook County, approved and adopted April 6, 1967, and amended periodically, all officers and employees of the County of Cook whose salaries or rates of compensation are fixed or established by the Board of Commissioners in the Annual Appropriation Bill shall be entitled to designated holidays and leave from duty in accordance with the provisions set forth herein, or as modified by collective bargaining agreements which stipulate otherwise, or current policies in effect for the Cook County Bureau of Health Facilities which may deviate from these provisions.

The heads of the various County offices, departments, or institutions, in order to conduct the business of Cook County in an orderly and efficient manner, shall be permitted to make rules and regulations pertaining to their own particular office, department, or institution which are not inconsistent with the provisions set forth herein. All questions concerning the specific application of the provisions of this resolution shall be interpreted and resolved by the Chief, Bureau of Human Resources.

It is the intent of the Board of Commissioners of Cook County that all provisions of this resolution shall apply to all designated officers and/or employees, without regard to race, color, gender, age, religion, disability, national origin, ancestry, sexual orientation, marital status, parental status, military discharge status, source of income or housing.

I. LEAVES OF ABSENCE WITH PAY

A. DESIGNATION OF HOLIDAYS

1. The following dates are hereby declared holidays, except in emergency and for necessary operations, for all salaried County officers and employees in the County offices, departments, or institutions. Employees of the health facilities receive all of the following holidays except Casimir Pulaski's Birthday.

New Year's Day	January 1
Martin Luther King's Birthday	Third Monday in January
Abraham Lincoln's Birthday	February 12
George Washington's Birthday	Third Monday in February
Casimir Pulaski's Birthday	First Monday in March
Memorial Day	Last Monday in May
Independence Day	July 4
Labor Day	First Monday in September
Columbus Day	Second Monday in October
Veteran's Day	November 11
Thanksgiving Day	Fourth Thursday in November
Christmas Day	December 25
Floating Holiday*	

Note: Holiday benefits may vary for Bureau of Health Services employees.

2. All salaried employees shall be granted the above holidays, or equivalent paid days off per year.

* The floating holiday may be taken by the employee with the advance approval of the department head/designee. The floating holiday shall be credited to employees on December 1 and used prior to November 30 of each fiscal year. Employees shall not be entitled to accrue the floating holiday beyond the end of the fiscal year. Use of the floating holiday is restricted to a full day increment. Individuals who utilized more than five (5) Reduced Work-Force Days in Fiscal Year 2007 shall be credited with the equivalent number of floating holidays to be used in accordance with the policy on floating holidays.

3. Should a certain holiday fall on Saturday, the preceding Friday shall be set as the holiday; should a certain holiday fall on a Sunday, the following Monday shall be set as the holiday.

4. In addition to the above, any other day or part of a day shall be considered a holiday when so designated by the Board Of Commissioners Of Cook County.

B. SICK LEAVE

1. Sick leave is granted by Cook County because an employee is unable to perform his/her assigned duties, or because the employee's presence at work would jeopardize the health of his/her coworkers. Accordingly, sick leave shall not be used as additional vacation leave.

2. All eligible salaried employees, other than seasonal employees, shall be granted sick leave with pay at the rate of one working day for each month of service. Sick leave accruals will be carried out in accordance with the biweekly payroll system. Employees must be in a pay status for a minimum of five (5) days in a pay period to accrue sick time in that period.

3. All individuals employed on a part-time work schedule of twenty (20) hours per week or more shall be granted sick leave with pay proportionate to the time worked per pay period.

4. Sick leave may be accumulated to equal, but at no time to exceed, one hundred seventy-five (175) working days, except health facilities employees who cannot exceed one hundred fifty (150) days. Records of sick leave credit and use shall be maintained by each office, department, or institution. Severance of employment terminates all rights for the compensation thereunder. Amount of leave accumulated at the time when any sick leave begins shall be available in full, and additional leave shall continue to accrue while an employee is using that already accumulated.

5. Sick leave may be used for illness, disability incidental to pregnancy or non-job related injury to the employee; appointments with physicians, dentists, or other recognized practitioners; or for serious illness, disability, or injury in the immediate family of the employee. After five (5) consecutive sick days, employees shall submit to their department head a doctor's certificate as proof of illness. Sick leave may be used as maternity or paternity leave by employees.

6. If, in the opinion of the executive head of the office, department or institution, the health of an employee warrants prolonged absence from duty, the employee will be permitted to combine his/her vacation, sick leave and personal days.

7. The employee may apply for disability under the rules and regulations established by the retirement board.

C. VACATION LEAVE

1. All officers and employees, other than seasonal employees and certain classifications of nursing personnel, who have completed one year of service with Cook County, including service mentioned in Appendix A, Section 2-I, Paragraph C-5, shall be granted vacation leave with pay for periods as follows. Vacation accruals for employees of the health facilities may vary in accordance with provisions of collective bargaining agreements or existing policies.

ANNIVERSARY OF EMPLOYMENT	DAYS OF VACATION	MAXIMUM ACCUMULATION
1st through 6th Years	10 Working Days	20 Working Days
7th through 14th Years	15 Working Days	30 Working Days
15 Years	20 Working Days	40 Working Days

Note: Vacation benefits may vary for Bureau of Health Services employees.

2. Vacation accruals will be carried out in accordance with the biweekly payroll system. Employees must be in a pay status for a minimum of five days in a pay period to accrue vacation time in that period.

3. All individuals employed on a part-time work schedule of twenty (20) hours per week or more shall be granted vacation leave with pay proportionate to the time worked per pay period.

4. Employees may use only such vacation leave as has been earned and accrued provided, however, that five (5) working days of the initial vacation allowance may be allowed after the first six (6) months of service. The heads of the County offices, departments, or institutions may establish the time when the vacation shall be taken.

5. Any employee of the County of Cook who has rendered continuous service to the City of Chicago, the Chicago Park District, the Forest Preserve District, the Metropolitan Water Reclamation District of Greater Chicago and/or the Chicago Board of Education shall have the right to have the period of such service credited and counted for the purpose of computing the number of years of service as employees of the County for vacation credit only. All discharges and resignations not followed by reinstatement within one (1) year shall interrupt continuous service, and shall result in the loss of all prior service credit. Credit for such prior service shall be established by filing, in the Office of the Comptroller of Cook County, a certificate of such prior service from such former place or places of employment.

6. In the event an employee has not taken vacation leave as provided by reason of separation from service, the employee, or in the event of death, the employee's spouse or estate, shall be entitled to receive the employee's prevailing salary for such unused vacation periods.

7. In computing years of service for vacation leave, employees shall be credited with regular working time plus the time of duty disability.

8. Any Cook County employee who is a reemployed veteran shall be entitled to be credited with working time for each of the years absent due to military or naval service. The veteran's years of service for purposes of accrual of vacation time in the year of return to employment with Cook County, shall be the same as if employment had continued without interruption by military service.

9. Holidays recognized by the Board of Commissioners of Cook County are not to be counted as part of a vacation.

D. BEREAVEMENT LEAVE

Excused leave with pay will be granted up to three (3) days to an employee for the funeral of a member of the employee's immediate family or household. For purposes of this section, immediate family includes mother, father, husband/wife, domestic partner, child (including stepchildren and foster children), brothers/sisters, grandchildren, grandparents, spouse's parents or such persons who have reared the employee.

Leave requested to attend the funeral of someone other than a member of an employee's immediate family or household may be granted, but time so used shall be deducted from the accumulated vacation or personal leave of the employee making the request.

E. JURY DUTY

Approval will be granted for leave with pay for any jury duty imposed upon any officer or employee of the County of Cook. However, any compensation must therefore be turned over to the County of Cook by said officer or employee.

F. VETERANS' CONVENTION LEAVE

Any employee who is a delegate or alternate delegate to a national or state convention of a recognized veterans' organization may request a leave of absence for the purpose of attending said convention, providing, however, that any employee requesting a leave of absence with pay must meet the following conditions:

- the employee must be a delegate or alternate delegate to the convention as established in the by-laws of the organization.

- they must register with the credentials committee at the convention headquarters.

- their name must appear on the official delegate-alternate rolls that are filed at the state headquarters of their organization at the close of the convention.

- they must have attended no other veterans' convention, with a leave of absence with pay, during the fiscal year.

- the employee must produce, upon returning from the convention, a registration card signed by a proper official of the convention, indicating attendance.

G. PERSONAL DAYS

1. All employees, except trades (Grade X), those in a per diem pay status, and those of the health facilities, shall be permitted four (4) days off with pay each fiscal year. Employees may be permitted these four (4) days off with pay for personal leave for such occurrences as observance of a religious holiday or for other personal reasons. Such personal days shall not be used in increments of less than one-half (½) day at a time.

2. Employees entitled to receive such leave, who enter Cook County employment during the fiscal year, shall be given credit for such personal leave at the rate of one (1) day for each full fiscal quarter in pay status; except that two (2) personal days may be used for observance of religious holidays prior to accrual, to be paid back in the succeeding two (2) fiscal quarters. No more than four (4) personal days may be used in a fiscal year.

3. Personal days shall not be used as additional vacation leave. If the health of an employee warrants prolonged absence from duty, the employee will be permitted to combine personal days, sick leave, and vacation leave.

4. Personal days may not be used consecutively unless approved by the department head.

5. Personal days off shall be scheduled in advance to be consistent with operating necessities and the convenience of the employee, subject to department head approval.

6. In crediting personal days, the fiscal year shall be divided into the following fiscal quarters;

1st Quarter	-	December, January, February
2nd Quarter	-	March, April, May
3rd Quarter	-	June, July, August
4th Quarter	-	September, October, November

Note: Personal day benefits may vary for Bureau of Health Services employees.

7. Severance of employment shall terminate all rights to accrued personal days.

II. LEAVES OF ABSENCE WITHOUT PAY

A. PERSONAL LEAVE

An employee not affected by the leave of absence rules of the Civil Service Commission or Merit Board of Cook County may be granted a leave of absence, without pay, by the head of a department with the written approval of the Comptroller of Cook County. Such leave of absence shall be intended to take care of emergency situations and shall be limited to one month for every full year of continuous employment by the County, with a maximum of one year of leave, except for military service. An employee granted a leave of absence shall be eligible, when such leave expires, to receive the salary he or she received at the time the leave of absence was granted. In all cases, the department shall provide the County Comptroller with the name of any employee on leave of absence.

B. MATERNITY/PATERNITY ABSENCE

Employees shall be granted maternity or paternity leaves of absence to cover periods of pregnancy and postpartum child care. The length of such leave, in general, shall not exceed six months, but may be renewed by the department head. The following rules shall apply:

1. An employee who will require a maternity leave shall inform her supervisor in writing of her request no later than 3 months prior to her expected date of delivery and shall present a signed statement by her physician stating the expected date of delivery.

2. A pregnant employee may continue in her assignment as long as her attendant physician deems her to be able to perform her normal work routines. Her physician shall specify in writing the latest date maternity leave shall commence.

3. An employee who has been absent due to maternity leave shall be eligible for reinstatement as soon as her physician deems her to be able to assume her regular duties. The employee shall report to work with a written statement from her physician and release from the applicable County medical authority advising that the employee is physically capable of returning to her duties.

4. Upon return from maternity leave the reinstatement rights of the employee will be identical to those of an employee returning from an ordinary disability leave.

5. Employees seeking maternity/paternity leave for the birth of a child shall be entitled to the six month period set forth herein, notwithstanding the implementation of the Family And Medical Leave Act Of 1993, which is addressed below in Paragraph II-C.

C. FAMILY AND MEDICAL LEAVE (FMLA)

1. An employee entitled to leave of absence under family and medical leave is an employee who has been employed at least 12 months by the County and has worked at least 1,250 hours during the previous 12-month period. All terms in this section are used in accordance with definitions set out in the FMLA.

2. A leave of absence may last up to 12 weeks during any 12-month period for (a) the birth of a child; (b) placement of a child with an employee for adoption or foster care; (c) the care of an employee's spouse, son, daughter or parent who has a serious health condition; and, (d) a serious health condition that makes an employee unable to perform the functions of his/her position. Where spouses are both employed by the County, leave for the birth or adoption of a child or to care for a sick parent is limited to an aggregate of 12 weeks in a 12-month period. Leave for the birth or adoption of a child shall be taken within 12 months of the birth or placement.

3. Requests for leave due to the placement for adoption or foster care shall be made at least 30 days before the expected date the leave is to begin. When leave is due to planned medical treatment, the employee shall make a reasonable effort to schedule the treatment so as not to disrupt unduly the operations of the County, and shall provide not less than 30 days written notice before the date the leave is to begin. If the treatment requires leave to begin in less than 30 days, the employee shall provide such notice as is practicable.

4. A doctor's certification must be provided when employee requests leave for his/her own serious health condition or that of family members as defined by the FMLA. The County reserves the right to require a second opinion at County expense and a third opinion, again at County expense, should the two opinions conflict.

5. During this leave of absence, the employee will continue to be covered by health insurance benefits. The County may recover the cost of health insurance premiums from employees who do not return to work at the end of such leave of absence in accordance with the provisions of the act. Employees will not lose accrued benefits during this leave period, although no benefits will accrue during this period. Employees will be reinstated to the same position or equivalent position upon the return from such leave. The period of absence will be deducted in computing total continuous service and will effect a change in the anniversary and seniority dates.

6. Pursuant to the record keeping requirements of the FMLA, all FMLA-related requests, reports and certifications shall be forwarded to the Bureau of Human Resources for review and maintenance.

E. MILITARY LEAVE

1. Any employee who has at least six (6) months or more of continuous actual service and is a member of the Illinois National Guard or any of the reserve components of the armed forces of the United States shall be entitled to leave of

absence with full pay for limited service in field training, cruises, and kindred recurring obligations. Such leave will normally be limited to 11 working days in each year.

2. Any employee granted a leave of absence without pay to enter service in the military or naval forces of the United States, either voluntarily or by reason of conscription, shall upon return to County service, be restored to the position held prior to going on leave with the same anniversary and seniority dates, status and pay as if the employee had been employed continuously by Cook County.

3. The veteran must file written request for reinstatement to a former position or re-employment within the prescribed number of days in accordance with USERRA. The veteran must present at such time a copy of his/her military orders.

III. DISABILITY PROVISIONS

A. ORDINARY DISABILITY

An employee who is on official disability leave and returns to work within 60 calendar days after disability leave is terminated shall be eligible to receive the salary paid at the time disability leave started, provided the budget of the department can accommodate the salary and, if not, the employee shall be eligible to have the salary received at the time disability leave started restored at the earliest possible date.

B. DUTY-RELATED DISABILITY

1. Temporary total disability is granted by Cook County because an employee has been injured in an accident which has arisen out of and was in the course of employment. As a form of compensation for the first three (3) working days following such injury, an employee who does not participate in the Cook County Employees' Annuity and Benefit Fund shall be entitled to seventy-five percent (75%) of the base wage rate paid at the time of the accident as supplemental temporary total disability. Any employee (annuity and benefit fund participants included) who is absent as a result of any injury on duty for a period of nine (9) days or less shall be eligible for supplemental temporary total disability.

2. Any employee who is off duty on supplemental temporary total disability shall not be eligible to receive duty disability leave as provided for by the Cook County Annuity and Benefit Fund for the period in which the employee is shown to be on supplemental temporary total disability.

3. Any employee who is injured in an accident arising out of and in the course of his/her employment will not be eligible to substitute sick leave, vacation leave, or personal days in place of supplemental temporary total disability or substitute for temporary total compensation as defined in the workers' compensation act.

4. Any period for which an employee is shown to be carried on supplemental temporary total disability or on temporary total disability compensation is subject to review by the Cook County Injury Compensation Committee. The Committee is authorized to require a physical examination of any employee injured in the course of employment to determine eligibility for supplemental temporary total disability or for temporary total disability compensation benefits. Any employee who fails to submit to such physical examination will immediately have supplemental temporary total disability or temporary total disability compensation benefits terminated.

5. No employee shall return to duty after having been carried on supplemental temporary total disability or on temporary total disability compensation without a physician's approval to return to work and authorization from Cook County.

IV. MAINTENANCE OF RECORDS

A. For employees under the jurisdiction of the President, records of leave shall be maintained by the Bureau of Human Resources.

B. For employees not under the jurisdiction of the President, records of leave shall be maintained by the elected official and/or executive department head.

APPENDIX B

CHART OF ACCOUNTS
FISCAL YEAR 2009

BUREAU OF FINANCE
DEPARTMENT OF BUDGET AND MANAGEMENT SERVICES

CLASSIFICATION DESCRIPTIONS AND CODING DEFINITIONS BY OBJECT AND PURPOSE OF APPROPRIATIONS

STATEMENT OF PURPOSE

This Chart of Accounts offers a detailed description of classifications and coding by object and purpose of accounts as a guideline for appropriate account usage in budgeting functions throughout Cook County. New object account numbers have been included next to each account for easy reference.

100 PERSONAL SERVICES

This category includes accounts from which payment is made for personal services rendered to the County by an officer or employee of the County, any amount required or authorized to be deducted from salary for specific benefit programs, retirement or tax, or any amount directly related to authorized reimbursable employee expenses. All persons paid from accounts in this series will receive a W-2 form for federal and state income tax purposes.

109 / 501030 Turnover Adjustment

110 / 501010 Salaries and Wages of Regular Employees

Amounts paid to permanent County employees appointed to positions indicated in the approved and adopted budget. This amount includes gross salary for personal services, including authorized amounts which are components of the base salary.

115 / 501170 Appropriation Adjustment for Personal Services

Amount calculated by the DBMS to provide provisional funding for compensation and benefits affected by pending wage settlements.

119 / 501190 Scheduled Salary Adjustment

Amount calculated by the DBMS to provide appropriate funding for positions reflecting salary increases authorized by Salary Schedule Resolution for a fiscal year. Amounts in this account reflect certain "step" increases and cost-of-living adjustments.

120 / 501210 Overtime Compensation

Amounts paid to employees for authorized work performed in addition to the normal work period for which an employee is compensated as provided by County policy or agreement.

121 / 501230 Premium Pay Based Upon Collective Bargaining Agreements

Amounts paid to employees in addition to base salary, or a portion of base salary, for particular components of their position as provided for in collective bargaining agreements.

124 / 501250 Employee Health Insurance Allotment

Payment to employees who waive County health insurance coverage.

126 / 501270 Salaries and Wages of Replacements for Employees on Authorized L.O.A.

Amounts paid to temporary replacement employees to distinguish the salaries and wages of these employees from those of "regular" employees. Funds for expenses incurred under this account are to be transferred from the 110 account.

129 / 501300 Salaries and Wages of Seasonal Work Employees

This account represents amounts paid to employees who work during certain seasons of the year and is restricted to the appointment of Student Administrative Aide (Job Code 0079), Student Project Engineer (Job Code 0812), Student Law Clerk (Job Code 0501), Apprentice Painter (Job Code 4008), and Apprentice Operating Engineer (Job Code 4009).

130 / 501320 Salaries and Wages of Extra Employees

Amounts paid to employees appointed to positions authorized during a fiscal year for new programs or emergencies. The appointment of employees paid from this account should not extend beyond the fiscal year when future period funding expires.

131 / 501340 Salaries and Wages of Extra Employees for Special Activities

Amounts paid to employees appointed to added positions for special activities. Purpose for which funding is requested must be specified in the appropriation request.

132 / 501355 Salaries and Wages of Employees per Court Order.

Amounts paid to employees appointed to positions for the duration of a court order.

133 / 501360 Per Diem Personnel

Amounts paid to employees appointed for specific or special purposes and whose services are required on a daily basis as needed. Typical examples are medical professionals (service physicians and consultants), in-house registry participants, special examiners, crossing guards, technicians, engineers and snow removal personnel. Physicians appointed at less than 25% time or on a per session/service basis are to be paid from this account. For independent registry services, use account 275.

136 / 501400 Differential Pay

Additional amounts paid to employees as provided by policy or union agreement for specific reasons related to the position to which they are appointed and which are not part of the base wage or salary.

155 / 501420 Medical Practitioners As Required

Amounts paid to physicians and other medical practitioners appointed at less than full-time status. Medical practitioners appointed at less than 25% time, or on a per session/service basis, are considered consultants and funds for their compensation should be requested from account 133 as employees or account 272 as non-employee consultants billing for services rendered.

169 / 501490 Reclassification of Position Adjustments

Amounts appropriated for position reclassifications that have been approved in a fiscal year. These amounts are estimated by the Department of Budget & Management Services upon consultation with the Department of Human Resources.

170 / 501510 Mandatory Medicare Costs

Payments mandated by Federal law to be paid by the County to match the Medicare (FICA) tax deducted from eligible employees. This amount is calculated by the DBMS.

172 / 501540 Workers' Compensation

Amounts contributed to the Self Insurance Fund for payments of temporary total disability benefits to employees for work-related injury, payments to medical providers, and amounts contributed to the Self Insurance Fund for payments of awards or settlements mandated by the Industrial Commission of the State of Illinois. This amount is calculated by DBMS.

174 / 501570 Pension

Payments made to the Annuity and Benefit Fund of Cook County on behalf of participant employees. This account is typically used by grants.

175 / 501590 Life Insurance Program

Payments made to carriers for life insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

176 / 501610 Health Insurance

Payments made to providers of health care insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

177 / 501640 Dental Insurance Plan

Payments made to carriers for dental insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

178 / 501660 Unemployment Compensation

Payments made to the State of Illinois to reimburse the cost of unemployment benefits made to eligible former County employees. This amount is calculated by the DBMS.

179 / 501690 Vision Care Insurance

Payments made to carriers for vision care insurance coverage on behalf of eligible County employees. This amount is calculated by the DBMS.

182 / 501750 Employee Tuition Refund

Payments made to qualifying employees to reimburse the expense of tuition as provided by County policy or union agreement.

183 / 501770 Seminars for Professional Employees

Payment of costs related to the attendance of County employees at authorized professional seminars and meetings.

185 / 501810 Professional and Technical Membership Fees

Payment of membership and association fees or dues for County employees as authorized.

186 / 501860 Training Programs for Staff Personnel

Payment to special instructors and charges related to training materials, rental of facilities, ancillary services and equipment for training of County employees.

189 / 501950 Allowances Per Collective Bargaining Agreement

Payment of allowances authorized by policy or union agreements. These costs are typically for uniforms, personal support programs and similar negotiated obligations.

190 / 501970 Transportation and Other Travel Expenses for Employees

Expenditures associated with the travel expense of employees to other County facilities, work locations, training, seminars and meetings. These costs may include reimbursement for automobile usage, public transportation or private carriers, and are paid at a rate determined by the Bureau of Administration.

200 CONTRACTUAL SERVICES

This category includes accounts funded for payment of services that by their nature can be performed only by persons or firms with specialized skills and knowledge. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are services that support the various policy-making and managerial activities of the County, professional services supporting various County facilities, and services that are not regarded as professional but that require basic scientific knowledge or specialized skills. Expenditures related to routine building service functions are appropriately charged to these accounts. Excluded are expenditures for operation, maintenance and repair of equipment or facilities; any items related to capital building projects; and all capital equipment purchases. All persons paid for services rendered from accounts in this series will receive a 1099 form for federal and state income tax purposes. No payment will be made via payroll.

213 / 520010 Ambulance and Patient Transportation Service

Expenditures for transport provided by specially equipped vehicles for escorted transfer of the medically disabled between facilities for appointments, treatment, specialized care, or tests.

214 / 520030 Armored Car Service

Expenditures for transport provided by specially equipped vehicles to transfer currency from various County facilities to depositories.

215 / 520050 Scavenger Services

Expenditures for transport of disposable waste and obsolete materials and equipment from County facilities.

217 / 520100 Transportation for Specific Activities and Purposes

Expenditures for transport of persons involved in special activities or projects which are sponsored by or are the responsibility of the County. Expenditures for transport not specified in other accounts in this category. This includes transportation expenses for non-employees traveling on the County's business for consulting, interviewing and recruitment activities or legal matters. Purpose for which funding is requested should be specified in the appropriation request.

220 / 520150 Communication Services

This account is used for expenditures for telecommunication services as determined by central services. Also, this account is used to pay for expenditures related to IP Addresses for Transmittal of Election Results.

220 / 520165 For IP Addresses for Transmittal of Election Results

For IP Addresses for Transmittal of Election Results

222 / 520190 Laundry and Linen Services

Expenditures for the management and operation of the linen delivery and laundry function at County facilities. The cost of the service may include charges for management, pick-up and delivery of linen, replacement of linen and transportation related costs. For charges related to laundry supplies, refer to supply account 330.

223 / 520210 Food Services

Expenditures for management of the food service function at County facilities. The cost of the food is included only if the service and the food are part of the same contract. For charges related to food and dietary supplies, refer to supply account 310.

224 / 520240 Cable Casting

Expenditures for cable transmission of programs or data.

225 / 520260 Postage

Expenditures for postage stamps and service for general office and institutional use, including postage meter setting payments, stamped envelopes, stamped post cards, postal permit deposits, overnight/express mail, postal registry, and other U.S. Postal Services. For charges related to parcel delivery and courier service, refer to account 228.

228 / 520280 Delivery Services

Expenditures for private courier or parcel delivery, such as Federal Express, United Parcel Service, etc. For charges related to the U.S. Postal Service, refer to account 225.

231 / 520330 Boarding and Lodging of Prisoners

Expenditures for lodging and meals of prisoners in the custody of the County.

232 / 520350 Boarding and Lodging of Non-Employees

Expenditures for lodging and meals of non-employees participating in County programs and activities such as recruitment, interviewing and legal matters.

233 / 520370 Boarding and Lodging of Jurors

Expenditures for lodging and meals of jurors serving the Circuit Court of Cook County.

235 / 520390 Contractual Maintenance Services

Expenditures for services rendered such as janitorial, cleaning of buildings, carpet cleaning, control of vermin, window washing, snow removal, lawn care, mowing and grounds maintenance services. Excluded are building and site reconstruction or reconditioning activities typically provided by trades such as painters, tuckpointers, glaziers and similar trades (refer to account 461) or the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services (refer to account 490).

237 / 520470 Services for Minors or the Indigent

Expenditures for housing, food and other services for minors, veterans, and the indigent as required by County programs or the courts.

240 / 520490 Printing and Publishing

Expenditures for printing and publishing of County records, such as bound volumes of County Board proceedings, ballots, printing of forms, stationery, business cards, stamps, seals and labels. Expenditures for print advertising should not be charged to this account (refer to account 245).

242 / 520550 Surveys, Operations and Reports

Expenditures for professional surveyors, providers of operational functions and non-employee staff submitting reports.

244 / 520570 Collection Services

Cost of payments to businesses or individuals who perform collection services for unpaid billings or delinquent accounts related to charges for services provided by the County.

245 / 520610 Advertising For Specific Purposes

Expenditures for media advertising and publicizing for specific purposes such as employment, property sales, approved budget, bids, legal notices and similar purposes. Purpose for which funding is requested should be specified in the appropriation request.

246 / 520650 Imaging of Records

Expenditures for microfilming or imaging County records. This includes the cost of document preparation, transfer and microfilm/image processing.

249 / 520670 Purchased Services Not Otherwise Classified

Cost of purchased services not specified in other accounts in this category. Services for which funding is requested should be specified in the appropriation request.

250 / 520730 Premiums on Fidelity, Surety Bonds and Public Liability

Premium cost paid to insurance companies to provide bonding services and liability insurance coverage to the County.

258 / 520790 Malpractice Insurance

Premium cost paid to insurance companies to provide medical malpractice insurance coverage to the County.

259 / 520810 Premiums for Insurance on Equipment

Premium cost paid to insurance companies to provide insurance coverage against losses of certain capital equipment.

260 / 520830 Professional and Managerial Services

Charges for services that by their nature can only be performed by persons or firms with specialized skills and knowledge. Included in this account are the services of architects, engineers, auditors and professional non-medical consultants. Also included are charges for consultant, technical and special services (e.g., court interpreters, data processors and security services). Purposes for which funding is requested should be specified in the appropriation request.

261 / 520890 Legal Fees Regarding Labor Matters

Charges for the services of law firms or attorneys to represent or advise the County in matters relating to labor law, statutory compliance and union negotiation.

262 / 520910 Legal Fees in Connection with Issuance of Tax Notes

Charges for the services of law firms or attorneys to represent or advise the County in matters related to the issuance of Tax Notes.

263 / 520930 Legal Fees

Charges for the services of law firms or attorneys for purposes not specified in other accounts in this category. Purpose for which funding is requested should be specified in the appropriation request.

264 / 520960 Expert Witnesses

Expenditures relating to the transport, service, compensation and boarding of expert witnesses for purposes of testimony or deposition in legal matters.

265 / 520980 Independent Financial Audit

Expenditures for the independent County-wide audit.

267 / 521010 Juror or Election Judge Fees

Expenditures for the compensation of jurors serving the Circuit Court of Cook County or election judges.

268 / 521030 Court Reporting, Stenographic, Transcribing, or Interpreter Services

Charges for the provision of court reporting, stenographic or transcribing services to the courts or other County departments.

272 / 521050 Medical Consultation Services

Charges for the services of physicians or other medical practitioners as needed by the health facilities or other departments of the County. Services may be to consult in a certain specialty or to supplement existing staff and are paid as invoiced. Compensation for such services will not be made via payroll but as a contractual service via a 29A form. Individuals receiving compensation through this account will receive a 1099 form for federal and state income tax purposes.

273 / 521080 Laboratory Test for Indigent Defendants

Charges for professional laboratories or scientific professionals for performing or analyzing specimens as authorized for indigent defendants.

274 / 521100 Hospital Billings for Prisoners in Police Custody

Charges for medical services provided by health care facilities to prisoners in police custody.

275 / 521120 Registry Services

Charges for the services of professionals who are required to be registered, licensed or certified in their specialty and whose services are obtained through businesses established as professional registries to provide services as needed. Typical classifications are registered and licensed practical nurses, registered therapists and registered technologists. Charges are billed for services rendered. Compensation for such services will not be made via payroll but as a contractual service via a 29A form. Individuals receiving compensation through this account will receive a 1099 form for federal and state income tax purposes. For in-house registry services, use account 133.

276 / 521160 Managed Care Capitation

Fee paid to service providers for managed care enrollees.

277 / 521180 Managed Care Out-of-Network Services

Payment for services provided to managed care plan enrollees by out-of-network providers.

278 / 521200 Laboratory Related Services

Charges for the services of professional laboratories or scientific professionals for the purpose of performing or analyzing tests of a scientific nature. Charges may include the costs related to providing samples, reporting results and processing materials.

279 / 521213 Expenses for the Cook County Board of Health Directors

Laboratory Related Services

279 / 521300 Expenses for the Cook County Board of Health Directors

Laboratory Related Services

289 / 521220 Technical Services for the Cook County Board of Commissioner

Charges for consultant, technical and special services (e.g., court interpreters, data processors and security services) not specified in other accounts in this category. Purposes for which funding is requested should be specified in the appropriation request.

290 / 521262 Impersonal Services Not Otherwise Classified

Charges for services not specified in other accounts in this category which are not professional, managerial or technical in nature, and are not transportation services or purchased services. Services for which funding is requested should be specified in the appropriation request.

291 / 521266 Confiscated Vehicles in Accordance with Illinois Revised Statutes

Costs, other than personnel, related to the confiscation of vehicles mandated as a responsibility of the County by State of Illinois Statute.

292 / 521270 Revolving Fund Not Otherwise Classified

Special funds established by the Bureau of Finance within specific departments of the County where a particular service is provided with the cost recovered from the user. Purpose of the revolving fund should be specified in the appropriation request.

295 / 521290 Special Program Expenses

Special funds established within a department or the general operating budget to which charges for special programs established by the County are made. Specify special program for which funding is requested in the appropriation request.

295 / 521291 Cook County Census 2000

295 / 521292 Economic Development; Cable TV

298 / 521310 Special or Cooperative Programs

For all 298 county-wide except costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies. Funding for programs such as the Home Investment Partnership and

298 / 521335 VVAP Program

Patient wages for this program. Patients deliver mail, participate in the Violence Prevention Program and perform light duties, such as assisting other patients.

298 / 521336 Juvenile Detention Alternative Initiatives

Aunt Martha's Centers

Provides community based pre-trial services for pre-adjudicated minors charged in delinquency proceedings, ten – seventeen years of age, who face possible detention in the Juvenile Temporary Detention Center. These services include crisis intervention, home monitoring, educational advocacy, substance abuse screening and assessment, recreational services and transportation.

Heartland Human Care Services (HHCS)

Provides housing, living services and assistance as a detention alternative for minors charged in delinquency proceedings. Services are provided at the Manual Saura Center for boys and Neon House for girls and other sub-contracted sites. These centers provide a staff-secured setting for minimal risk offenders, creating openings in the JTDC for the more serious, habitual offender in need of a structured and secured environment.

Treatment Alternative for Safe Communities, Inc. (TASC)

Provides screening, assessment, and diagnostic services in substance abuse testing.

298 / 521337 Human Resource Development Institute

This program is designed as an intensive chemical dependency treatment program. Various topics are addressed, including positive communication skills, relapse prevention, job readiness, etc. Support groups such as NA and AA are available, as well as individual and group counseling. This program is to be licensed by the Illinois State Department of Human Services, Division of Alcohol and Substance Abuse.

298 / 521338 M.O.M.S. Program

The purpose of this program is to enable drug free births and foster mother-child bonding. This is accomplished by providing gender and culturally responsive services aimed at helping women and children lead healthy lives. The off-site community based program is designed to accommodate 16 eligible pregnant and/or postpartum women offenders and their young children.

298 / 521339 Sheriff Female Furlough Program

The purpose of the Sheriff's Female Furlough Program (female day reporting) is to provide gender responsive programs and services to women offenders to lead drug free lives utilizing the Integrated model of treatment. As the participants meet the requirements and progress through the program, each is awarded more independence. The participants report to the program daily for treatment and case management services and return to their homes each evening to care for their families.

298 / 521340 H.O.M.E.- Investment Partnership Program

The U.S. Congress under the National Affordable Housing Act of 1990 authorized the HOME Investment Partnership program. The purpose of the program is to expand the supply of affordable housing for low and very-low income persons. HOME funds are used with other financial resources, private lenders, and owner equity to make units affordable over the long term. HOME funds can be used for acquisition, relocation, rehabilitation and new construction activities for rental units, special needs housing and first time buyers home ownership program.

298 / 521341 Metro Chicago Economic Development Partnership

Provides funds to pay for Enterpriz Cook County membership fee. Enterpriz Cook County is an independent, not for profit public/private partnership advocacy organization designed to provide assistance to businesses to and municipalities in growing employm

298 / 521342 Female Drug Treatment Program

This program includes case management services, life skills, self-help groups, nutrition groups, and parenting classes.

298 / 521343 Preventive Programs

Costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies. Funding for programs such as the Home Investment Partnership and Cook County Cooperative Extensi

298 / 521344 Aftercare Programs

These programs are designed to help a participant eliminate destructive anti-social behavior and develop positive, pro-social behavior; express emotions in a constructive way; learn social skills; and develop behaviors which will enable the participant to remain drug and crime free upon return to the community. The Program shall address topics such as chemical dependency; health issues; job readiness; relapse prevention; parenting and stress management. The Programs shall incorporate treatment goals designed to assist the participant to accept and begin to overcome substance abuse addictions. The Programs include the following: alcohol/drug testing, individual case management services, substance abuse treatment, group therapy, skill building, educational components, job readiness components, gang and violence counseling and additional treatment referrals.

298 / 521345 Inmate Programs for Treament of Substance Abuse

Costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies. Funding for programs such as the Home Investment Partnership and Cook County Cooperative Extension Board typically is charged to this account. Program for which funding is requested must be specified in the appropriation request.

298 / 521347 Joanna C. Menge Memorial Fund

The Joanna C. Menge Memorial Fund was incorporated in the State of Illinois on July 15, 1948 under the "General Not for Profit Corporate Act." This fund is handled by the Personnel Administrator of the Juvenile Court. The fund is used exclusively for the requirements of needy children who need immediate help pending the time the court makes arrangements for their care. Money is spent on transportation, food, clothing, recreation, etc. Revenue is derived from outside donations, interest earnings, and an appropriation from Cook County to help the Menge Fund accomplish its goal of serving needy juveniles.

298 / 521348 Cook County Extension Board

Urban programs Resource Network offers a wide variety of programs for Illinois residents, families, and communities, many centered on horticulture, gardening, and nutrition.

298 / 521349 Models of Excellence - GAP

298 / 521350 Youths Engaged in Success (Y.E.S.)

298 / 521351 Metropolitan Family Services

This program provides intensive case management for females petitioned/referred to juvenile court, ages 10 to 16, from Chicago Police Districts 8 and 9. This program is funded by the County since 1991.

298 / 521352 Project B.U.I.L.D.

This program provides training in life skills for youth detained in the Cook County Juvenile Temporary Dentention Center who are enrolled in the Nancy B. Jefferson Alternative School. This program has been funded by the County since 1993.

298 / 521353 Omni Youth Services/Second Choice

This program serves juveniles on probation in need of more intensive intervention. This program has services in Circuit Court Districts 2 and 3. This program has been funded by the County since 1995.

298 / 521354 My Sister's Keeper(Black on Black Love)

This program serves adult women leaving Cook County Jail and provides group and individial counseling, substance abuse counseling, mentoring, parenting, job skills, etc. This program has been funded by the County since 1991.

298 / 521355 Probation Challenge

The goal of this program is to reduce criminal recidivism by developing skills through education. Referrals come from the Cook County Adult Probation Department, the Illinois Department of Corrections, the Sheriff's Department of Community Services and Intervention, and other public agencies. This program has been funded by the County since 1993.

298 / 521356 Environmental Impact Study

Provides funds to offset costs that citizens pay for spay and neuter procedures performed by various animal hospitals and veterinarians in Cook County. Program for which funding is requested must be specified in the appropriation request.

298 / 521357 Spray and Neuter Reimbursement Program

Provides funds to offset costs that citizens pay for spay and neuter procedures performed by various animal hospitals and veterinarians in Cook County. Program for which funding is requested must be specified in the appropriation request.

298 / 521358 Outreach Program

298 / 521359 S.P.H.C.C. - Access to Care

This special cooperative program with Suburban Primary Health Care Council serves medically indigent residents of suburban Cook County.

298 / 521360 Interfaith House

To provide funds which will enable Interfaith House to treat and attend to the homeless who otherwise would not receive assistance or have a place to live after hospital discharge. After providing medical treatment to indigent or homeless persons and det

298 / 521362 Rape Victims Advocate

298 / 521363 Lung Related Illness Program

The Lung Related Illness Program is a three year to reduce the harmful impact of tobacco on the health of Cook County residents.

300 SUPPLIES AND MATERIALS

This category includes expenditures in connection with current operations to purchase articles of a consumable nature which show material change or depreciation with use. These items may also lose their identity through fabrication or incorporation into different or more complex units or substances. These accounts should not be used for outside services relating to operation, maintenance and repair of equipment or facilities but solely for the purchase of consumable supplies and materials. Items of equipment with a unit cost of less than $500 are considered supplies and not capital equipment.

310 / 530010 Food Supplies

Expenditures for the acquisition of all fresh, frozen, canned or otherwise preserved foods and beverages commonly associated with food service, including delivery cost. Also included are cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.

320 / 530100 Wearing Apparel

Cost of all uniforms, protective clothing and specialized wearing apparel, including shoes, for employees and non-employees. Material for fabrication of wearing apparel should not be charged to this account (refer to account 390).

330 / 530160 Household, Laundry, Cleaning and Personal Care Supplies

Charges for household paper products, linen, bedding, laundry, cleaning and similar supplies. Also included are consumable personal care items for detainees and inmates at County detention and correctional facilities. Expenditures for cleaning, laundry

333 / 530270 Institutional Supplies

Charges for industrial, electrical and shop supplies, such as hardware, all tools and electronic equipment (excluding computer related items) under $1000 in unit value, lumber, paints, non-scientific chemicals, pipe stock, telephone/communication supplies, fasteners and similar commodities used in facilities and institutions. Supplies used in the operation, maintenance and repair of equipment, vehicles and facilities should not be charged to this account (refer to appropriate 400 series account).

335 / 530490 Miscellaneous Dietary Supplies

Cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.

337 / 530560 Formula and Tube Feed Products

Charges for formula used in tube feeding and similar institutional feeding products.

343 / 530580 Road Materials for Maintenance

Charges for road maintenance materials, such as salts, chemicals, patching materials and fillers. Materials for resurfacing should not be charged to this account.

350 / 530600 Office Supplies

Charges for office machine supplies, writing supplies, art supplies, markers, chair pads, calendars and other items commonly considered stationer supplies. Also included are such items as ammunition, bottled drinking water and coffee service (including delivery, supplies, and use of cooler or coffee maker). Items considered office equipment and furnishing should not be charged to this account unless the unit cost is less than $1000.

353 / 530640 Books, Periodicals, Publications, Archives and Data Services

Charges for the acquisition of vital records, books, periodicals, publications and on-line data services for facility or institutional use.

353 / 530675 County Wide Lexis-Nexis Contract

354 / 530680 Data Services for PTAB

Charges for the acquisition of documents and other miscellaneous fees for PTAB.

355 / 530700 Photographic and Reproduction Supplies

Charges for supplies directly related to copier, photographic and printing operations. Included in this account are film, developers, papers, inks, toners, solvents and similar products. Excluded are computer printer-related supplies (refer to account 388).

360 / 530790 Medical, Dental, and Laboratory and Supplies

Charges for consumable supplies used in medical, dental and laboratory functions. Items such as utensils, disposable personal care items (health facilities only), oxygen, gases, reagents, solutions, therapy supplies, dentistry supplies and general laboratory supplies should be charged to this account. Excluded are pharmaceutical, surgical, radiological, blood products, and clinical laboratory supplies; refer to the following accounts in the 360 series.

361 / 530910 Pharmaceutical Supplies

Charges for all drugs, such as controlled substances, agents, liquids (including I.V. solutions), enzymes, vitamins and unclassified therapeutic substances which are prescribed in a medical service facility. Excluded from this account are AZT and related HIV drug therapy pharmaceuticals (refer to account 364).

362 / 531200 Surgical Supplies

Charges for surgical instruments, applicators, bandages, trays, packs, kits and similar surgical supplies.

364 / 531400 AZT and Related Drug Therapy

Charges for AZT and other HIV-related drug therapy pharmaceuticals.

365 / 531420 Clinical Laboratory Supplies

Charges for laboratory supplies used in a clinical setting, including biological and chemical supplies, reagents, solutions, glassware, tubing and other similar supplies.

367 / 531500 X-ray (Radiology)Supplies

Charges for supplies used in diagnostic and therapeutic radiology, including nuclear medicine. Radiological film, isotopes and allied chemicals are included in this account. Replacement parts for radiological equipment should not be charged to this account unless the unit cost is less than $1000.

368 / 531570 Blood/Blood Derivatives

Charges for whole blood, platelets, frozen plasma and other blood derivative supplies.

376 / 531630 Maint. Supplies for Election Equipment

Replacement parts and supplies for touch screen and optical scan voting equipment.

388 / 531650 Computer Operation Supplies

Charges for all data processing supplies, including cut and continuous feed papers, forms, diskettes, connectors, cables, toner cartridges for computer printers, and other computer supplies. Software and other computer equipment should not be charged to this account unless the unit cost is less than $1000.

390 / 531680 Supplies and Materials Not Otherwise Classified

Charges for supplies and materials not specified in other accounts in this category. Included are such items as ammunition, bottled drinking water and coffee service (including delivery, supplies, and use of cooler or coffee maker).

391 / 531880 Miscellaneous Supplies and Materials

397 / 531920 Office Expense - Secretary to the Board of Commissioners

Charges for supplies and materials specifically designated for the Office of the Secretary, Board of Commissioners.

398 / 531940 Office Expenses - Chairman, Committee on Finance

Charges for supplies and materials specifically designated for the Office of the Chairman, Cook County Committee on Finance.

400 OPERATIONS AND MAINTENANCE

This category includes all accounts to which charges are made for the operation and maintenance of facilities, office equipment, automotive equipment, road repair equipment and all other plant or institutional equipment. Charges may include contractual maintenance, emergency repairs, cost of heating, public water supply, natural and propane gas for heating, electricity, remodeling, maintenance work done by the Department of Facilities Management and site improvements. Cost of parts and charges from providers of repair and maintenance service are included in this group of accounts. Generally, expenditures made for operation and maintenance are related to a capital item such as a vehicle or building. They are necessary for either the basic operation of the capital item, such as gasoline for cars, or to preserve the value of the capital item, such as tuckpointing of facilities.

401 / 540010 Fuel Oil/Heat

Charges for bulk oil products for use as fuel in power or heating plants including related delivery costs. Motor fuel for vehicles should not be charged to this account (refer to account 445).

402 / 540030 Water and Sewer

Charges made by governmental agencies or private businesses to provide public water service to County facilities. The cost of delivered bottled drinking water or water purchased for other special chemical or clinical uses should not be charged to this account (refer to account 350).

410 / 540050 Electricity

Charges made by utility companies to provide electric service to County facilities. The cost of special wiring or equipment installed and maintained by these companies should be charged to appropriate accounts in the same manner as such services or equipment would be charged if provided by any other contractor or vendor.

422 / 540070 Gas

Charges made by utility companies to provide natural or propane gas to County facilities for heating and cooling purposes. The cost of special piping or equipment installed and maintained by these companies should be charged to appropriate accounts in the same manner as such services or equipment would be charged if provided by any other contractor or vendor.

429 / 540090 Utilities

Charges made for utilities such as electricity, water and gas when such utilities are grouped for accounting or billing purposes at County facilities.

430 / 540110 Moving Expenses & Minor Remodeling of County Facilities

Charges related to the minor remodeling of County facilities at the request of the department and performed by the Department of Facilities Management. Also included are moving expenses for relocation of County facilities, equipment, or materials.

440 / 540130 Maintenance and Repair of Office Equipment

Charges for maintenance and repair of office equipment, such as copiers, typewriters, facsimile machines and similar office equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

440 / 540132 County Wide Photocopier Maintenance

440 / 540140 County Wide Maintenance and Repair of Office Equipment

441 / 540170 Maintenance and Repair of Data Processing Equipment and Software

Charges for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

441 / 540172 County Wide Contract for Maintenance of Data Processing Equipment

442 / 540200 Maintenance and Repair of Medical, Dental and Laboratory Equipment

Charges for maintenance and repair of medical, dental and laboratory equipment, such as X-ray machines, EKG machines, scopes, respirators, dental drills, electronic test analyzers, microscopes and similar equipment used in medical, dental or clinical laboratory facilities. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

443 / 540173 County Wide HRMS Maintenance Contract

444 / 540250 Maintenance and Repair of Automotive Equipment

Charges for maintenance and repair of all automotive equipment, including automobiles, trucks, hauling and other motorized road equipment. The costs may include any charges for replacement parts, oil, filters, tires, labor or other items included in billing for the commodity or service. Charges for accessories, non-replacement parts or upgrades purchased from the manufacturer or other vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account. Charges related to the operation of the vehicle that are consumable, such as fuel, should be charged to account 445-Operation of Automotive Equipment.

445 / 540290 Operation of Automotive Equipment

Charges related to the operation of a vehicle that are consumable, i.e., fuel. Charges for the maintenance and repair of automotive equipment, such as replacement parts, oil, filters, tires, towing and the labor costs related to the provision of such maintenance and repair should be charged to account 444-Maintenance and Repair of Automotive Equipment.

449 / 540310 Op., Maint. and Repair of Institutional Equipment

Charges for the maintenance and repair of equipment not specified in other accounts in this category. Purpose for which funding is requested should be specified in the appropriation request.

450 / 540350 Maintenance and Repair of Plant Equipment

Charges for maintaining and repairing plant equipment such as boilers, furnaces, air conditioning units, elevators, generators, sump pumps and other similar equipment.

461 / 540370 Maintenance of Facilities

Charges for reconstructing or reconditioning facilities of the County by contracted or purchased services. Typical examples are the services of painting contractors, glaziers, tuckpointers and similar trades. Charges for labor, materials and other directly related costs are included in this account.

470 / 540390 Operating Costs for the Richard J. Daley Center

Specific costs related to operation of the Richard J. Daley Center in compliance with the Public Building Commission of Chicago agreement.

472 / 540402 Operating Costs for the Cook County Adm. Bldg. - 69 W. Washington

Specific costs related to operation of the Cook County administration building in compliance with building management contract.

480 / 540410 Maintenance by the Department of Facilities Management

Expenditures for maintenance services provided by the Department of Facilities Management. Typically these are the services of electricians, carpenters, painters, plumbers and other trades providing services to various facilities of the County.

490 / 540430 Site Improvements

Expenditures for services that result in grounds improvement at a facility as provided by the Department of Facilities Management or outside contractor. This includes the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services. Improvements to buildings are not included in this category. For charges related to routine maintenance services such as snow removal, lawn care and mowing, refer to account 235.

500 CAPITAL OUTLAY

This category includes those accounts to which expenditures are charged for capital equipment and improvements to buildings. Items funded in this series of accounts are considered durable and are generally expected to be useful for five or more years and cost more than $500 per unit. Certain equipment, although not expected to be useful for five or more years, is also considered capital in nature and should be charged to accounts in this series. Typical capital equipment items are automobiles, trucks, road building vehicles, computers, computer peripherals, computer software, office machines, office furnishings and durable equipment, parts or accessories. Included in this category are accounts established for capital equipment obligations and reimbursement for capital equipment purchased in prior years. For additional detail and restrictions, see the Capital Equipment New/Replacement Policy.

510 / 560410 Fixed Plant Equipment

Charges for fixtures, equipment, and installed machinery having a functional purpose for the operation of a structure. Typical types of equipment include elevators, boilers, central heating and cooling systems, generators, lighting or plumbing fixtures and similar stationary property.

510 / 560412 Fixed Plant-Minor

521 / 560420 Institutional Equipment

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as power-driven kitchen or laundry machines, stoves, refrigerators, implements, power tools and other portable machinery valued at over $1000 per unit. In general, equipment other than fixed equipment which is necessary for the functioning of a particular facility, which is considered durable and retains specific identity, can be charged to this account.

521 / 560422 Institutional-Minor

530 / 560510 Office Furnishings and Equipment

Charges for the acquisition, at delivered price including transportation and assembly/installation costs, of such equipment and furnishings as typewriters, cash registers, copiers, microfilm machines, desks, chairs, tables, file cabinets, floor covering (carpeting, tile, etc.), draperies and other furnishings suitable for office or institutional use. Certain items individually under $1000 (such as a conference room set of chairs and table) may be grouped and purchased through this account. Excluded from this account are charges for medical, telecommunications, and computer equipment, for which separate accounts have been established (refer to accounts 540, 570, and 579). For individual items under $1000 in unit value, refer to account 350.

530 / 560512 Office Furnishing-Minor

540 / 560430 Medical, Dental and Laboratory Equipment

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as EKG machines, X-ray machines, scopes, respirators, dental drills, test analyzers, microscopes and all other similar equipment for use in a medical, dental or laboratory facility.

540 / 560432 Medical Equip.-Minor

549 / 560610 Vehicle Purchase

Charges for the acquisition, at delivered price including transportation and all factory or dealer installed accessories or modifications and preparation costs, of such items as automobiles, trucks, buses and all other motorized vehicles. Charges for Lease Purchase Plan Vehicles are excluded from this account (refer to account 584).

549 / 560612 Vehicles-Minor

550 / 560620 Automotive Equipment

Charges for the acquisition of equipment and parts for use in the operation and repair of motorized vehicles. Typical items are battery chargers, timing apparatus, wheel balancers, emergency lights, light bars and similar automotive accessories and equipment.

550 / 560622 Automotive Equip.-Minor

560 / 560300 Real Property Acquisition or Easements

Charges for the purchase of buildings, land and easements as authorized and approved by the Board of Commissioners. Costs associated with the completion of the purchase process are also included in this account.

564 / 560310 Improvements to Buildings

For land or buildings, improvements are the expenses of permanently upgrading your property rather than maintaining or repairing it. Included with this account should be all permanently attached fixtures, machinery, and other components that cannot be removed without damage resulting to the building. In addition, material remodeling or renovation should be categorized as a building improvement.

570 / 560440 Telecommunications Equipment

Charges for telephone instruments, switchboards, answering devices, facsimile machines, data terminals, interconnection equipment and all radio base, mobile, portable or paging equipment, including transmission and receiving antennae. Cost may include delivery, setup or installation charges as approved.

570 / 560442 Telecommunications-Minor

579 / 560450 Computer Equipment

Charges for the acquisition of durable equipment for electronic data processing use, including transportation and assembling/installation costs, such as mainframe computers, personal computers, peripherals, software and similar equipment. Certain items under $1000 per unit (such as monitor, CPU and keyboard) should be grouped together and purchased as "desktop set". Expenditures for "proprietary software", which remains the property of the supplier and is leased by agreement, should not be charged to this account (refer to account 630).

579 / 560452 Computer Equip.-Minor

582 / 560460 Lease Purchase Plan Equipment

Charges for the acquisition and retention of durable equipment obtained through Lease Purchase Plan Agreements which usually have predetermined duration and cost. Generally, these agreements include maintenance and a replacement option. For inclusion in this account, the County must hold title to the equipment at the end of the lease.

583 / 565310 Alterations and Remodeling by the Department of Facilities Management

Charges to County departments for major alterations and remodeling of County-owned facilities as completed by the Department of Facilities Management. These charges include the cost of materials and labor needed to complete the project. This account is restricted for use in Construction Bond Funds only.

584 / 560630 Lease Purchase Plan Vehicles

Charges for the acquisition and retention of motorized vehicles obtained through Lease Purchase Plan Agreements which have a predetermined duration and may contain special maintenance and replacement options. For inclusion in this account, the County must hold title to the vehicle at the end of the lease.

590 / 567020 Equipment or Improvements Not Otherwise Classified

Charges for durable equipment not included in other Capital Outlay accounts described. Purpose for which funding is requested should be specified in the appropriation request.

591 / 567060 Capital Equipment Obligation for FY 1997

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget & Management Services based on average expenditures for capital equipment over previous five-year period.

592 / 567050 Capital Equipment Obligation for FY 1998

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget & Management Services based on average expenditures for capital equipment over previous five-year period.

593 / 567040 Capital Equipment Obligation for FY 1999

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget & Management Services based on average expenditures for capital equipment over previous five-year period.

594 / 567030 Capital Equipment Obligation for FY 2000

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget & Management Services based on average expenditures for capital equipment over previous five-year period.

595 / 567036 Capital Equipment Obligation for FY 2001

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget & Management Services based on average expenditures for capital equipment over previous five-year period.

596 / 567070 Capital Equipment Obligation for FY 2002

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget and Management Services based on average expenditures for capital equipment over previous five year period.

597 / 567080 Capital Equipment Obligation for FY 2003

Required contribution to reduce capital equipment debt-service. Amount is determined by Department of Budget and Management Services based on average expenditures for capital equipment over previous five year period.

599 / 567510 Reimbursement for Capital Equipment

Funds allocated for payment over a period defined by the Bureau of Finance for capital equipment purchases made in prior years by special purpose fund departments. The allocation is established by the Bureau of Finance and controlled by the Department of Budget & Management Services.

600 RENTAL AND LEASING

This category includes accounts from which payments are made for rental or leasing of automotive, institutional, medical and office equipment, and rental of offices or other facilities as required by various departments of the County. Rental or lease agreements may include the cost of maintenance and utilities or other stipulated cost. Appropriate agencies of the County should be consulted before entering into negotiations for rentals or leases.

630 / 550010 Rental of Office Equipment

Charges for the rental or lease of typewriters, computers, proprietary software, copiers and other office equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased office equipment remains the property of the lessor.

630 / 550012 County Wide Pitney Bowes Postage Meter Rental Costs

630 / 550014 Law Library Public Use Photocopier Lease

630 / 550016 County Wide Pitney Bowes Lease

630 / 550018 County Wide Canon Photocopier Lease

630 / 550020 County Wide Photocopier Lease

634 / 550060 Rental of Automotive Equipment

Charges for the rental or lease of automobiles, trucks, buses and other automotive equipment. Costs may include delivery, maintenance, parts or other provisions as stipulated in the rental or lease agreement. All rented or leased automotive equipment remains the property of the lessor. Charges for vehicles obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 584).

637 / 550080 Rental of Medical Equipment

Charges for the rental or lease of radiography, patient care or clinical laboratory equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased medical equipment remains the property of the lessor.

638 / 550100 Rental of Institutional Equipment

Charges for the rental or lease of durable equipment which is considered necessary to the function of an institution, such as refrigeration units and kitchen or laundry equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased institutional equipment remains the property of the lessor. Charges for institutional equipment obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 582).

660 / 550130 Rental of Facilities

Charges for the rental or lease of office space, polling places, receiving and repair stations, and parking or storage space as requested and authorized for County business. Costs may include security deposits, maintenance, utilities or other assessments as stipulated in the rental or lease agreement. Negotiations for leasing of facilities should be conducted through the appropriate agencies of the County to assure minimum cost and maximum protection from liability.

690 / 550162 Rental and Leasing Not Otherwise Classified

Charges for the rental or lease of equipment or facilities not specified in other accounts in this category. Excluded from this account are any agreements that require the purchase of equipment or vehicles.

800 CONTINGENCY AND SPECIAL PURPOSES

This category includes accounts established to provide funds for general expenses, special programs and other expenses which fluctuate each fiscal year and require contingent funding. These accounts are established by the Bureau of Finance as authorized.

809 / 580320 Retirement Incentive Program

Costs for payment of the Early Retirement Incentive to eligible employees and related administrative expenses.

Beginning FY 2006, this account will no longer be utilized due to reallocation to specific accounts with specific uses.

810 / 580340 Contingency Fund - For Confidential Investigation

Special County contingency funds for special investigative purposes at the request of the President and the Board of Commissioners. The President of said Board shall report all expenditures made, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

811 / 580360 Contingency Fund for the Use of the State's Attorney

Special contingency funds for the use of the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

814 / 580380 Appropriation Adjustments

Funds approved to adjust appropriations as authorized.

817 / 580400 Reimbursement for Special Purposes Programs - Health Insurance

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred.

818 / 580033 Reimbursement to Designated Fund

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred or to supplement available resources, including grant matching funds. Specify recipient fund in the appropriation request.

818 / 580099 Special Purpose Funds - Fringe Reimbursement

819 / 580420 Appropriation Transfer for Corporate Fund/Reimbursement to Corporate Fund

Amounts designated as transfer from a designated fund for reimbursement of expenses incurred or to supplement available resources.

820 / 580440 Short-Term Financing Expenses

Expenses incurred related to the issuance of short-term debt, such as tax anticipation notes, tender notes and letters of credit. Interest expense related to the short-term financing instrument should not be charged to this account (see account 821).

821 / 580432 Interest on Tax Anticipation Notes

Interest paid to financial institutions for funds made available on a short-term basis in anticipation of repayment by the County when revenues from taxes are received.

824 / 580436 Allowance for Delinquent Taxes

An allowance for that portion of the property tax levy which is anticipated to be delinquent in the year due. This amount is determined by the DBMS. In FY 1993 and subsequent years, this appropriation was made as a subsection of the Budget Resolution.

826 / 580010 Reserve for Claims

Funds appropriated to be used for the payment of awards or settlements as a result of litigation arising out of liability. Such appropriation represents annual contributions to the Cook County Self Insurance Fund.

827 / 580452 Reserve for Flexible Spending Account Program

Contingent funds reserved to pay the cost of Flexible Spending Account charges incurred or not recovered.

828 / 580456 Reserve for County Health Insurance Program

Contingent funds reserved to pay the cost of medical treatment or to reimburse insurance carriers for benefits assigned on behalf of employees and eligible dependents.

829 / 580040 Contingency Expenses - Fees of Counsel and Expert Witnesses For Indigent

Expenses for attorneys and expert witnesses for the indigent as authorized upon request of the Office of the Public Defender.

830 / 580060 Fees, Costs and Expenses by Order of Appellate Court

Expenses for implementing orders of the Appellate Court as a result of litigation.

831 / 580080 Federal Court Fines As Levied by the United States District Court

Costs of fines levied by the United States District Court as a result of litigation.

834 / 580100 Reimbursement of Estates of Heirs' Deposit Account

Funds for distribution to heirs after an estate is settled.

845 / 580120 Self-Insurance Settlements - Workers' Compensation

Amounts paid to settle Workers' Compensation claims against the County and paid from the County Self-Insurance Fund.

846 / 580140 Self-Insurance Settlements

Amounts paid to settle claims against the County and paid from the County Self-Insurance Fund.

847 / 580160 Grant Disbursements

Funds disbursed to other agencies or individuals from a grant administered by the County.

852 / 580180 Expenditures Related to the Re-Districting Process

Costs associated with the mandated redistricting of Cook County.

853 / 580200 Expenses Related to External Borrowing

Expenses for the Cook County Board of Health Directors

880 / 580220 Institutional Memberships & Fees

Charges for membership of various County institutions in professional organizations related to their function or service or for licensure or certification by professional organizations as desired or required by the County agency.

881 / 580240 County Government Public Programs and Events

Costs for County-sponsored public programs and events, such as County Awareness Day and similar activities.

883 / 580260 Cook County Administration

Reimbursement for administrative services provided by offices in the County Corporate Fund.

889 / 580280 Contingency (As Mandated by Law)

Contingency funds for purposes and in amounts as mandated.

890 / 580300 General and Contingent Expenses

General County contingency funds for miscellaneous expenses and purposes not otherwise provided for; the Comptroller shall render a final account to the County Board and return any surplus remaining to the County Treasurer.

APPENDIX C

COOK COUNTY, ILLINOIS

POSITION CLASSIFICATION AND NEW NON UNION PAY PLAN SALARY SCHEDULE

The salary schedule, including a range of pay for occupation classification, are set forth in Appendix A, Section .

I. GENERAL INTENT

This plan creates an equal increase, but a lower increase between steps.

The attached scale uses one grade N, but has multiple steps which increase at .5%. It starts at step 101 with a rate of $7.845 per hour, annual of $16,317.60 and increases through step 800 with a rate of $256.273 per hour, annual of $533,047.84. Each step increment is .5%. Existing step increases at the lower step levels (1-5) averaged 4.5% to 5%. The steps at the end of a grade (longevity steps) were between 1% and 3%. This plan creates an equal increase but a lower increase between steps and allows for the rate to be based on annual evaluations as required by Human Resources. If a COLA is approved by the Board of Commissioners occurs the plan is just adjusted for the percentage increase.

Existing jobs would not have a specific grade attached to it (e.g. Administrative Assistant I is a grade 12.). Each job would fit a range of steps, such as 232 to 332. This would establish 100 rates of pay for grade 12. At a 2.0% percent increase it would take 25 years to reach maximum rate for a grade 12. All positions that are considered non union could fit into the table. Everyone would fit into a range and at a set rate on the table. The jobs could be collapsed based on job duties and whether the position is supervisory or front line employee.

This pay plan is vertical in nature compared to the current pay plan structure because it can address some pay issues which the old plan could not. (Example of New Plan under Old Structure is attached)
Parity - A salary parity or inequity exists when an employee's salary is significantly below that of others in the same title code with similar performance, experience, skills, knowledge, and assignments. Examples of situations that may indicate a salary inequity include:

The salary of a long term-employee is low relative to a new hire whose salary is market-driven.

Significant salary compression exists between a supervisor and his/her employees.

Market factors influence recruitment and retention.

Adjusting pay for the above factors by moving vertically up and down the scale keeps pay plan percentage structure intact. The old plan loses percentage structure when you adjust one grade and not the others, which lead to overlap and actually create the above listed conditions.

I. FISCAL YEAR 2009 IMPLEMENTATION

Place an employee at the step which is closest to their current rate, but not less than their current rate.

For the purpose of implementation of the plan for FY 2009, an employee who is expected to receive a step during Fiscal Year 2009 would receive a 2.0% automatic increase (4 Steps), based on .5% increments, for 2009.

II. ENTRY RATE

A new employee entering the County service in a non union classification shall be paid the minimum salary provided in the salary step in which the job has been placed. Advanced step hiring shall only be done with the approval of the Chief, Bureau of Human Resources.
An employee who is separated from the County payroll for reasons other than disability or leave of absence shall be eligible to receive the salary received at the time of separation if the employee returns within 30 calendar days from the date of separation.

III. APPLICABILITY OF STEP PROGRESSION AND STEP PLACEMENT

It is the intent of this resolution that employees compensated according to the salary schedules shall be required to work a minimum of twelve consecutive months (twenty days of work is considered a month) at each step, except where elsewhere provided for in this resolution.

In general, the following rules shall apply:

A. Step advances shall be granted upon completion of twelve consecutive months of continuous service in each step until the maximum salary is reached.
B. Step advancement will be effective the first full pay period of the Calendar Year .

C. Eligibility for longevity bonus will be given when an employee reaches the maximum step for the occupation classification of the position. The Longevity pay will be given on the anniversary day of the employee. And is determined by the number of years of service at Cook County. The bonus is based on the salary group in which an employee's rate resides (See table). This longevity bonus is based on the years of service.

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IV. EXISTING RATES

An employee whose compensation is above the maximum salary of the salary grade in which the job classification has been placed shall not have the salary reduced during the incumbency in the job classification held as of the date of this resolution.

No salary shall be raised so long as it exceeds the maximum salary of the salary grade in which the job has been placed.

V. TRANSFERS OR CHANGES OF POSITIONS

An employee transferring from one department to another in the same job classification and/or grade shall be eligible to receive the salary he or she has been receiving at the time of transfer, provided the budget of the department to which he or she has been transferred can accommodate the salary and, if not, the employee shall be eligible to have the salary received prior to the transfer restored at the earliest possible date. Such appointment shall not set a new anniversary date.

VI. PROMOTIONS

An employee who is promoted to a job in a higher salary grade shall be entitled to placement in the step of the new salary grade which will provide a salary increase at least 5 % steps above the salary received at the time the promotion is made, provided that
e.g. employee in grade 9 position at step 231 being paid at $15.004/hr is promoted to grade 11 job. The step in which the employee will move to is determined by multiplying the current rate times 1.05 ($.15.754), then finding that rate and the corresponding step (241) and rate of ($15.771) on the new plan which is not less than the calculated rate.

(A) The new salary does not exceed the maximum established for the grade to which the employee is promoted by more than 2.5%

(B) The new salary is not below the first step established for the grade to which the employee is promoted.

(C) A previous promotion has not been given within the same fiscal year.

(D) The budget of the department to which the employee is assigned can accommodate the salary.

(E) In all cases, an employee must spend at least 6 months in the job classification from which he or she is being promoted.

If an employee has been given a previous promotion within the same fiscal year, the employee shall be entitled to placement in the step of the new salary grade which will provide a salary increase at least one step above the salary received at the time the promotion is made.
In all cases of promotion, the effective date will set a new anniversary date.

VII. DEMOTIONS

The following shall apply to demotions from one grade to another:

A. An employee demoted to a job in a lower salary grade shall have the salary adjusted in the new job to the same step of the new salary grade as was received in the salary grade of the job from which demoted. The employee's anniversary date does not change.

B. An employee promoted to a job in a higher salary grade and subsequently demoted to a job in a lower salary grade shall have the salary adjusted to the step of the salary grade to which the employee would be entitled had the employee remained in the salary grade from which he or she was promoted.

VIII. RECLASSIFICATION OF POSITIONS

An employee whose job is reclassified to a lower classification shall continue to receive compensation at the same rate received immediately prior to reclassification. Such action shall not change the employee's anniversary date. If the salary rate received immediately prior to reclassification is less than the last step rate of the lower classification, the employee shall be entitled to further step advancement.

An employee whose job is reclassified to a higher classification (See Promotion). Such action will change the employee's anniversary date.

IX. UPGRADING OF POSITIONS

An employee whose position is upgraded shall be placed in step under rules of promotion.
In all cases of upgrading, the employee shall receive at least the first step of the new grade, and shall retain the anniversary date held prior to the upgrading.

X. SALARY RATES BASED UPON FULL-TIME EMPLOYMENT

The salary rates prescribed in Salary Schedule I are fixed on the basis of full-time service for normal work weeks of 40 hours. The salary rates of Salary Schedules II through XXVIII are likewise fixed on the basis of full-time service, with designations as to the constitution of a normal work week left to the directors of departments involved. For positions which are professional, supervisory and executive in character, the normal work week of 40 hours generally applies, but the compensation is intended to be appropriate for the class regardless of variations in the time that may be required to satisfactorily fulfill the responsibilities of the positions.

XI. SALARIES AND WAGES OF EXTRA EMPLOYEES

Titles and grades of employees on the Extra Account (Account 130) shall be the same as positions on the 110 Account unless authorized in advance by the Chief, Bureau of Human Resources. All such positions shall conform to the provisions of these resolutions.

XII. JOB TITLE ADJUSTMENTS

To meet operational needs that may develop during the fiscal year, departments are allowed to request changes in job title and/or salary grade pursuant to the reclassification, upgrading or downgrading of budgeted positions. Authorization for such changes will require the approval of the Chief, Bureau of Human Resources.

XIII. CONTINUITY OF SERVICE

Absence from County service due to leave without pay for periods in excess of 30 calendar days, all suspensions, layoffs for more than 30 calendar days but less than one year, and all absences without leave shall be deducted in computing total continuous service and will effect a change in the anniversary date.

Seasonal employment of less than 120 calendar days in any calendar year shall not be credited toward continuity of service.

XIV. GENERAL PROVISIONS

All changes in pay, including reclasses and upgrades, shall be implemented the first full pay period following the effective date.

Notwithstanding these provisions as set forth, the Board of Commissioners of Cook County may in its discretion, limit the amount of salary increases for any or all employees or provide for salary rates in excess of those prescribed. In addition, certain procedures may be in use at the Health Facilities, which are unique to the nature of their operation and may deviate somewhat from these provisions as set forth.

Any change in the job classification title terminology not involving a change in the major duties of the job will not affect the status of the employee, including eligibility for increases within a specific salary grade.

The Board of Commissioners may in its discretion adopt certain procedures in compliance with State guidelines or recommendations related to the compensation of Circuit Court probation service officers.

All questions concerning the specific application of the provisions of this resolution shall be interpreted and resolved by the Chief, Bureau of Human Resources.

Grade	Step	12/01/08	New Biweekly	New Annual
N	101	$ 7.845	$ 627.60	$ 16,317.60
N	102	$ 7.884	$ 630.72	$ 16,398.72
N	103	$ 7.923	$ 633.84	$ 16,479.84
N	104	$ 7.963	$ 637.04	$ 16,563.04
N	105	$ 8.003	$ 640.24	$ 16,646.24
N	106	$ 8.043	$ 643.44	$ 16,729.44
N	107	$ 8.083	$ 646.64	$ 16,812.64
N	108	$ 8.123	$ 649.84	$ 16,895.84
N	109	$ 8.164	$ 653.12	$ 16,981.12
N	110	$ 8.205	$ 656.40	$ 17,066.40
N	111	$ 8.246	$ 659.68	$ 17,151.68
N	112	$ 8.287	$ 662.96	$ 17,236.96
N	113	$ 8.328	$ 666.24	$ 17,322.24
N	114	$ 8.370	$ 669.60	$ 17,409.60
N	115	$ 8.412	$ 672.96	$ 17,496.96
N	116	$ 8.454	$ 676.32	$ 17,584.32
N	117	$ 8.496	$ 679.68	$ 17,671.68
N	118	$ 8.538	$ 683.04	$ 17,759.04
N	119	$ 8.581	$ 686.48	$ 17,848.48
N	120	$ 8.624	$ 689.92	$ 17,937.92
N	121	$ 8.667	$ 693.36	$ 18,027.36
N	122	$ 8.710	$ 696.80	$ 18,116.80
N	123	$ 8.754	$ 700.32	$ 18,208.32
N	124	$ 8.798	$ 703.84	$ 18,299.84
N	125	$ 8.842	$ 707.36	$ 18,391.36
N	126	$ 8.886	$ 710.88	$ 18,482.88
N	127	$ 8.930	$ 714.40	$ 18,574.40
N	128	$ 8.975	$ 718.00	$ 18,668.00
N	129	$ 9.020	$ 721.60	$ 18,761.60
N	130	$ 9.065	$ 725.20	$ 18,855.20
N	131	$ 9.110	$ 728.80	$ 18,948.80
N	132	$ 9.156	$ 732.48	$ 19,044.48
N	133	$ 9.202	$ 736.16	$ 19,140.16
N	134	$ 9.248	$ 739.84	$ 19,235.84
N	135	$ 9.294	$ 743.52	$ 19,331.52
N	136	$ 9.340	$ 747.20	$ 19,427.20
N	137	$ 9.387	$ 750.96	$ 19,524.96
N	138	$ 9.434	$ 754.72	$ 19,622.72
N	139	$ 9.481	$ 758.48	$ 19,720.48
N	140	$ 9.528	$ 762.24	$ 19,818.24
N	141	$ 9.576	$ 766.08	$ 19,918.08
N	142	$ 9.624	$ 769.92	$ 20,017.92
N	143	$ 9.672	$ 773.76	$ 20,117.76
N	144	$ 9.720	$ 777.60	$ 20,217.60
N	145	$ 9.769	$ 781.52	$ 20,319.52
N	146	$ 9.818	$ 785.44	$ 20,421.44
N	147	$ 9.867	$ 789.36	$ 20,523.36
N	148	$ 9.916	$ 793.28	$ 20,625.28
N	149	$ 9.966	$ 797.28	$ 20,729.28
N	150	$ 10.016	$ 801.28	$ 20,833.28
N	151	$ 10.066	$ 805.28	$ 20,937.28
N	152	$ 10.116	$ 809.28	$ 21,041.28
N	153	$ 10.167	$ 813.36	$ 21,147.36
N	154	$ 10.218	$ 817.44	$ 21,253.44
N	155	$ 10.269	$ 821.52	$ 21,359.52

Grade	Step	12/01/08	New Biweekly	New Annual
N	156	$ 10.320	$ 825.60	$ 21,465.60
N	157	$ 10.372	$ 829.76	$ 21,573.76
N	158	$ 10.424	$ 833.92	$ 21,681.92
N	159	$ 10.476	$ 838.08	$ 21,790.08
N	160	$ 10.528	$ 842.24	$ 21,898.24
N	161	$ 10.581	$ 846.48	$ 22,008.48
N	162	$ 10.634	$ 850.72	$ 22,118.72
N	163	$ 10.687	$ 854.96	$ 22,228.96
N	164	$ 10.740	$ 859.20	$ 22,339.20
N	165	$ 10.794	$ 863.52	$ 22,451.52
N	166	$ 10.848	$ 867.84	$ 22,563.84
N	167	$ 10.902	$ 872.16	$ 22,676.16
N	168	$ 10.957	$ 876.56	$ 22,790.56
N	169	$ 11.012	$ 880.96	$ 22,904.96
N	170	$ 11.067	$ 885.36	$ 23,019.36
N	171	$ 11.122	$ 889.76	$ 23,133.76
N	172	$ 11.178	$ 894.24	$ 23,250.24
N	173	$ 11.234	$ 898.72	$ 23,366.72
N	174	$ 11.290	$ 903.20	$ 23,483.20
N	175	$ 11.346	$ 907.68	$ 23,599.68
N	176	$ 11.403	$ 912.24	$ 23,718.24
N	177	$ 11.460	$ 916.80	$ 23,836.80
N	178	$ 11.517	$ 921.36	$ 23,955.36
N	179	$ 11.575	$ 926.00	$ 24,076.00
N	180	$ 11.633	$ 930.64	$ 24,196.64
N	181	$ 11.691	$ 935.28	$ 24,317.28
N	182	$ 11.749	$ 939.92	$ 24,437.92
N	183	$ 11.808	$ 944.64	$ 24,560.64
N	184	$ 11.867	$ 949.36	$ 24,683.36
N	185	$ 11.926	$ 954.08	$ 24,806.08
N	186	$ 11.986	$ 958.88	$ 24,930.88
N	187	$ 12.046	$ 963.68	$ 25,055.68
N	188	$ 12.106	$ 968.48	$ 25,180.48
N	189	$ 12.167	$ 973.36	$ 25,307.36
N	190	$ 12.228	$ 978.24	$ 25,434.24
N	191	$ 12.289	$ 983.12	$ 25,561.12
N	192	$ 12.350	$ 988.00	$ 25,688.00
N	193	$ 12.412	$ 992.96	$ 25,816.96
N	194	$ 12.474	$ 997.92	$ 25,945.92
N	195	$ 12.536	$ 1,002.88	$ 26,074.88
N	196	$ 12.599	$ 1,007.92	$ 26,205.92
N	197	$ 12.662	$ 1,012.96	$ 26,336.96
N	198	$ 12.725	$ 1,018.00	$ 26,468.00
N	199	$ 12.789	$ 1,023.12	$ 26,601.12
N	200	$ 12.853	$ 1,028.24	$ 26,734.24
N	201	$ 12.917	$ 1,033.36	$ 26,867.36
N	202	$ 12.982	$ 1,038.56	$ 27,002.56
N	203	$ 13.047	$ 1,043.76	$ 27,137.76
N	204	$ 13.112	$ 1,048.96	$ 27,272.96
N	205	$ 13.178	$ 1,054.24	$ 27,410.24
N	206	$ 13.244	$ 1,059.52	$ 27,547.52
N	207	$ 13.310	$ 1,064.80	$ 27,684.80
N	208	$ 13.377	$ 1,070.16	$ 27,824.16
N	209	$ 13.444	$ 1,075.52	$ 27,963.52
N	210	$ 13.511	$ 1,080.88	$ 28,102.88

Grade	Step	12/01/08	New Biweekly	New Annual
N	211	$ 13.579	$ 1,086.32	$ 28,244.32
N	212	$ 13.647	$ 1,091.76	$ 28,385.76
N	213	$ 13.715	$ 1,097.20	$ 28,527.20
N	214	$ 13.784	$ 1,102.72	$ 28,670.72
N	215	$ 13.853	$ 1,108.24	$ 28,814.24
N	216	$ 13.922	$ 1,113.76	$ 28,957.76
N	217	$ 13.992	$ 1,119.36	$ 29,103.36
N	218	$ 14.062	$ 1,124.96	$ 29,248.96
N	219	$ 14.132	$ 1,130.56	$ 29,394.56
N	220	$ 14.203	$ 1,136.24	$ 29,542.24
N	221	$ 14.274	$ 1,141.92	$ 29,689.92
N	222	$ 14.345	$ 1,147.60	$ 29,837.60
N	223	$ 14.417	$ 1,153.36	$ 29,987.36
N	224	$ 14.489	$ 1,159.12	$ 30,137.12
N	225	$ 14.561	$ 1,164.88	$ 30,286.88
N	226	$ 14.634	$ 1,170.72	$ 30,438.72
N	227	$ 14.707	$ 1,176.56	$ 30,590.56
N	228	$ 14.781	$ 1,182.48	$ 30,744.48
N	229	$ 14.855	$ 1,188.40	$ 30,898.40
N	230	$ 14.929	$ 1,194.32	$ 31,052.32
N	231	$ 15.004	$ 1,200.32	$ 31,208.32
N	232	$ 15.079	$ 1,206.32	$ 31,364.32
N	233	$ 15.154	$ 1,212.32	$ 31,520.32
N	234	$ 15.230	$ 1,218.40	$ 31,678.40
N	235	$ 15.306	$ 1,224.48	$ 31,836.48
N	236	$ 15.383	$ 1,230.64	$ 31,996.64
N	237	$ 15.460	$ 1,236.80	$ 32,156.80
N	238	$ 15.537	$ 1,242.96	$ 32,316.96
N	239	$ 15.615	$ 1,249.20	$ 32,479.20
N	240	$ 15.693	$ 1,255.44	$ 32,641.44
N	241	$ 15.771	$ 1,261.68	$ 32,803.68
N	242	$ 15.850	$ 1,268.00	$ 32,968.00
N	243	$ 15.929	$ 1,274.32	$ 33,132.32
N	244	$ 16.009	$ 1,280.72	$ 33,298.72
N	245	$ 16.089	$ 1,287.12	$ 33,465.12
N	246	$ 16.169	$ 1,293.52	$ 33,631.52
N	247	$ 16.250	$ 1,300.00	$ 33,800.00
N	248	$ 16.331	$ 1,306.48	$ 33,968.48
N	249	$ 16.413	$ 1,313.04	$ 34,139.04
N	250	$ 16.495	$ 1,319.60	$ 34,309.60
N	251	$ 16.577	$ 1,326.16	$ 34,480.16
N	252	$ 16.660	$ 1,332.80	$ 34,652.80
N	253	$ 16.743	$ 1,339.44	$ 34,825.44
N	254	$ 16.827	$ 1,346.16	$ 35,000.16
N	255	$ 16.911	$ 1,352.88	$ 35,174.88
N	256	$ 16.996	$ 1,359.68	$ 35,351.68
N	257	$ 17.081	$ 1,366.48	$ 35,528.48
N	258	$ 17.166	$ 1,373.28	$ 35,705.28
N	259	$ 17.252	$ 1,380.16	$ 35,884.16
N	260	$ 17.338	$ 1,387.04	$ 36,063.04
N	261	$ 17.425	$ 1,394.00	$ 36,244.00
N	262	$ 17.512	$ 1,400.96	$ 36,424.96
N	263	$ 17.600	$ 1,408.00	$ 36,608.00
N	264	$ 17.688	$ 1,415.04	$ 36,791.04
N	265	$ 17.776	$ 1,422.08	$ 36,974.08

Grade	Step	12/01/08	New Biweekly	New Annual
N	266	$ 17.865	$ 1,429.20	$ 37,159.20
N	267	$ 17.954	$ 1,436.32	$ 37,344.32
N	268	$ 18.044	$ 1,443.52	$ 37,531.52
N	269	$ 18.134	$ 1,450.72	$ 37,718.72
N	270	$ 18.225	$ 1,458.00	$ 37,908.00
N	271	$ 18.316	$ 1,465.28	$ 38,097.28
N	272	$ 18.408	$ 1,472.64	$ 38,288.64
N	273	$ 18.500	$ 1,480.00	$ 38,480.00
N	274	$ 18.593	$ 1,487.44	$ 38,673.44
N	275	$ 18.686	$ 1,494.88	$ 38,866.88
N	276	$ 18.779	$ 1,502.32	$ 39,060.32
N	277	$ 18.873	$ 1,509.84	$ 39,255.84
N	278	$ 18.967	$ 1,517.36	$ 39,451.36
N	279	$ 19.062	$ 1,524.96	$ 39,648.96
N	280	$ 19.157	$ 1,532.56	$ 39,846.56
N	281	$ 19.253	$ 1,540.24	$ 40,046.24
N	282	$ 19.349	$ 1,547.92	$ 40,245.92
N	283	$ 19.446	$ 1,555.68	$ 40,447.68
N	284	$ 19.543	$ 1,563.44	$ 40,649.44
N	285	$ 19.641	$ 1,571.28	$ 40,853.28
N	286	$ 19.739	$ 1,579.12	$ 41,057.12
N	287	$ 19.838	$ 1,587.04	$ 41,263.04
N	288	$ 19.937	$ 1,594.96	$ 41,468.96
N	289	$ 20.037	$ 1,602.96	$ 41,676.96
N	290	$ 20.137	$ 1,610.96	$ 41,884.96
N	291	$ 20.238	$ 1,619.04	$ 42,095.04
N	292	$ 20.339	$ 1,627.12	$ 42,305.12
N	293	$ 20.441	$ 1,635.28	$ 42,517.28
N	294	$ 20.543	$ 1,643.44	$ 42,729.44
N	295	$ 20.646	$ 1,651.68	$ 42,943.68
N	296	$ 20.749	$ 1,659.92	$ 43,157.92
N	297	$ 20.853	$ 1,668.24	$ 43,374.24
N	298	$ 20.957	$ 1,676.56	$ 43,590.56
N	299	$ 21.062	$ 1,684.96	$ 43,808.96
N	300	$ 21.167	$ 1,693.36	$ 44,027.36
N	301	$ 21.273	$ 1,701.84	$ 44,247.84
N	302	$ 21.379	$ 1,710.32	$ 44,468.32
N	303	$ 21.486	$ 1,718.88	$ 44,690.88
N	304	$ 21.593	$ 1,727.44	$ 44,913.44
N	305	$ 21.701	$ 1,736.08	$ 45,138.08
N	306	$ 21.810	$ 1,744.80	$ 45,364.80
N	307	$ 21.919	$ 1,753.52	$ 45,591.52
N	308	$ 22.029	$ 1,762.32	$ 45,820.32
N	309	$ 22.139	$ 1,771.12	$ 46,049.12
N	310	$ 22.250	$ 1,780.00	$ 46,280.00
N	311	$ 22.361	$ 1,788.88	$ 46,510.88
N	312	$ 22.473	$ 1,797.84	$ 46,743.84
N	313	$ 22.585	$ 1,806.80	$ 46,976.80
N	314	$ 22.698	$ 1,815.84	$ 47,211.84
N	315	$ 22.811	$ 1,824.88	$ 47,446.88
N	316	$ 22.925	$ 1,834.00	$ 47,684.00
N	317	$ 23.040	$ 1,843.20	$ 47,923.20
N	318	$ 23.155	$ 1,852.40	$ 48,162.40
N	319	$ 23.271	$ 1,861.68	$ 48,403.68

Grade	Step	12/01/08	New Biweekly	New Annual
N	320	$ 23.387	$ 1,870.96	$ 48,644.96
N	321	$ 23.504	$ 1,880.32	$ 48,888.32
N	322	$ 23.622	$ 1,889.76	$ 49,133.76
N	323	$ 23.740	$ 1,899.20	$ 49,379.20
N	324	$ 23.859	$ 1,908.72	$ 49,626.72
N	325	$ 23.978	$ 1,918.24	$ 49,874.24
N	326	$ 24.098	$ 1,927.84	$ 50,123.84
N	327	$ 24.218	$ 1,937.44	$ 50,373.44
N	328	$ 24.339	$ 1,947.12	$ 50,625.12
N	329	$ 24.461	$ 1,956.88	$ 50,878.88
N	330	$ 24.583	$ 1,966.64	$ 51,132.64
N	331	$ 24.706	$ 1,976.48	$ 51,388.48
N	332	$ 24.830	$ 1,986.40	$ 51,646.40
N	333	$ 24.954	$ 1,996.32	$ 51,904.32
N	334	$ 25.079	$ 2,006.32	$ 52,164.32
N	335	$ 25.204	$ 2,016.32	$ 52,424.32
N	336	$ 25.330	$ 2,026.40	$ 52,686.40
N	337	$ 25.457	$ 2,036.56	$ 52,950.56
N	338	$ 25.584	$ 2,046.72	$ 53,214.72
N	339	$ 25.712	$ 2,056.96	$ 53,480.96
N	340	$ 25.841	$ 2,067.28	$ 53,749.28
N	341	$ 25.970	$ 2,077.60	$ 54,017.60
N	342	$ 26.100	$ 2,088.00	$ 54,288.00
N	343	$ 26.231	$ 2,098.48	$ 54,560.48
N	344	$ 26.362	$ 2,108.96	$ 54,832.96
N	345	$ 26.494	$ 2,119.52	$ 55,107.52
N	346	$ 26.626	$ 2,130.08	$ 55,382.08
N	347	$ 26.759	$ 2,140.72	$ 55,658.72
N	348	$ 26.893	$ 2,151.44	$ 55,937.44
N	349	$ 27.027	$ 2,162.16	$ 56,216.16
N	350	$ 27.162	$ 2,172.96	$ 56,496.96
N	351	$ 27.298	$ 2,183.84	$ 56,779.84
N	352	$ 27.434	$ 2,194.72	$ 57,062.72
N	353	$ 27.571	$ 2,205.68	$ 57,347.68
N	354	$ 27.709	$ 2,216.72	$ 57,634.72
N	355	$ 27.848	$ 2,227.84	$ 57,923.84
N	356	$ 27.987	$ 2,238.96	$ 58,212.96
N	357	$ 28.127	$ 2,250.16	$ 58,504.16
N	358	$ 28.268	$ 2,261.44	$ 58,797.44
N	359	$ 28.409	$ 2,272.72	$ 59,090.72
N	360	$ 28.551	$ 2,284.08	$ 59,386.08
N	361	$ 28.694	$ 2,295.52	$ 59,683.52
N	362	$ 28.837	$ 2,306.96	$ 59,980.96
N	363	$ 28.981	$ 2,318.48	$ 60,280.48
N	364	$ 29.126	$ 2,330.08	$ 60,582.08
N	365	$ 29.272	$ 2,341.76	$ 60,885.76
N	366	$ 29.418	$ 2,353.44	$ 61,189.44
N	367	$ 29.565	$ 2,365.20	$ 61,495.20
N	368	$ 29.713	$ 2,377.04	$ 61,803.04
N	369	$ 29.862	$ 2,388.96	$ 62,112.96
N	370	$ 30.011	$ 2,400.88	$ 62,422.88
N	371	$ 30.161	$ 2,412.88	$ 62,734.88
N	372	$ 30.312	$ 2,424.96	$ 63,048.96
N	373	$ 30.464	$ 2,437.12	$ 63,365.12
N	374	$ 30.616	$ 2,449.28	$ 63,681.28

Grade	Step	12/01/08	New Biweekly	New Annual
N	375	$ 30.769	$ 2,461.52	$ 63,999.52
N	376	$ 30.923	$ 2,473.84	$ 64,319.84
N	377	$ 31.078	$ 2,486.24	$ 64,642.24
N	378	$ 31.233	$ 2,498.64	$ 64,964.64
N	379	$ 31.389	$ 2,511.12	$ 65,289.12
N	380	$ 31.546	$ 2,523.68	$ 65,615.68
N	381	$ 31.704	$ 2,536.32	$ 65,944.32
N	382	$ 31.863	$ 2,549.04	$ 66,275.04
N	383	$ 32.022	$ 2,561.76	$ 66,605.76
N	384	$ 32.182	$ 2,574.56	$ 66,938.56
N	385	$ 32.343	$ 2,587.44	$ 67,273.44
N	386	$ 32.505	$ 2,600.40	$ 67,610.40
N	387	$ 32.668	$ 2,613.44	$ 67,949.44
N	388	$ 32.831	$ 2,626.48	$ 68,288.48
N	389	$ 32.995	$ 2,639.60	$ 68,629.60
N	390	$ 33.160	$ 2,652.80	$ 68,972.80
N	391	$ 33.326	$ 2,666.08	$ 69,318.08
N	392	$ 33.493	$ 2,679.44	$ 69,665.44
N	393	$ 33.660	$ 2,692.80	$ 70,012.80
N	394	$ 33.828	$ 2,706.24	$ 70,362.24
N	395	$ 33.997	$ 2,719.76	$ 70,713.76
N	396	$ 34.167	$ 2,733.36	$ 71,067.36
N	397	$ 34.338	$ 2,747.04	$ 71,423.04
N	398	$ 34.510	$ 2,760.80	$ 71,780.80
N	399	$ 34.683	$ 2,774.64	$ 72,140.64
N	400	$ 34.856	$ 2,788.48	$ 72,500.48
N	401	$ 35.030	$ 2,802.40	$ 72,862.40
N	402	$ 35.205	$ 2,816.40	$ 73,226.40
N	403	$ 35.381	$ 2,830.48	$ 73,592.48
N	404	$ 35.558	$ 2,844.64	$ 73,960.64
N	405	$ 35.736	$ 2,858.88	$ 74,330.88
N	406	$ 35.915	$ 2,873.20	$ 74,703.20
N	407	$ 36.095	$ 2,887.60	$ 75,077.60
N	408	$ 36.275	$ 2,902.00	$ 75,452.00
N	409	$ 36.456	$ 2,916.48	$ 75,828.48
N	410	$ 36.638	$ 2,931.04	$ 76,207.04
N	411	$ 36.821	$ 2,945.68	$ 76,587.68
N	412	$ 37.005	$ 2,960.40	$ 76,970.40
N	413	$ 37.190	$ 2,975.20	$ 77,355.20
N	414	$ 37.376	$ 2,990.08	$ 77,742.08
N	415	$ 37.563	$ 3,005.04	$ 78,131.04
N	416	$ 37.751	$ 3,020.08	$ 78,522.08
N	417	$ 37.940	$ 3,035.20	$ 78,915.20
N	418	$ 38.130	$ 3,050.40	$ 79,310.40
N	419	$ 38.321	$ 3,065.68	$ 79,707.68
N	420	$ 38.513	$ 3,081.04	$ 80,107.04
N	421	$ 38.706	$ 3,096.48	$ 80,508.48
N	422	$ 38.900	$ 3,112.00	$ 80,912.00
N	423	$ 39.095	$ 3,127.60	$ 81,317.60
N	424	$ 39.290	$ 3,143.20	$ 81,723.20
N	425	$ 39.486	$ 3,158.88	$ 82,130.88
N	426	$ 39.683	$ 3,174.64	$ 82,540.64
N	427	$ 39.881	$ 3,190.48	$ 82,952.48
N	428	$ 40.080	$ 3,206.40	$ 83,366.40

Grade	Step	12/01/08	New Biweekly	New Annual
N	429	$ 40.280	$ 3,222.40	$ 83,782.40
N	430	$ 40.481	$ 3,238.48	$ 84,200.48
N	431	$ 40.683	$ 3,254.64	$ 84,620.64
N	432	$ 40.886	$ 3,270.88	$ 85,042.88
N	433	$ 41.090	$ 3,287.20	$ 85,467.20
N	434	$ 41.295	$ 3,303.60	$ 85,893.60
N	435	$ 41.501	$ 3,320.08	$ 86,322.08
N	436	$ 41.709	$ 3,336.72	$ 86,754.72
N	437	$ 41.918	$ 3,353.44	$ 87,189.44
N	438	$ 42.128	$ 3,370.24	$ 87,626.24
N	439	$ 42.339	$ 3,387.12	$ 88,065.12
N	440	$ 42.551	$ 3,404.08	$ 88,506.08
N	441	$ 42.764	$ 3,421.12	$ 88,949.12
N	442	$ 42.978	$ 3,438.24	$ 89,394.24
N	443	$ 43.193	$ 3,455.44	$ 89,841.44
N	444	$ 43.409	$ 3,472.72	$ 90,290.72
N	445	$ 43.626	$ 3,490.08	$ 90,742.08
N	446	$ 43.844	$ 3,507.52	$ 91,195.52
N	447	$ 44.063	$ 3,525.04	$ 91,651.04
N	448	$ 44.283	$ 3,542.64	$ 92,108.64
N	449	$ 44.504	$ 3,560.32	$ 92,568.32
N	450	$ 44.727	$ 3,578.16	$ 93,032.16
N	451	$ 44.951	$ 3,596.08	$ 93,498.08
N	452	$ 45.176	$ 3,614.08	$ 93,966.08
N	453	$ 45.402	$ 3,632.16	$ 94,436.16
N	454	$ 45.629	$ 3,650.32	$ 94,908.32
N	455	$ 45.857	$ 3,668.56	$ 95,382.56
N	456	$ 46.086	$ 3,686.88	$ 95,858.88
N	457	$ 46.316	$ 3,705.28	$ 96,337.28
N	458	$ 46.548	$ 3,723.84	$ 96,819.84
N	459	$ 46.781	$ 3,742.48	$ 97,304.48
N	460	$ 47.015	$ 3,761.20	$ 97,791.20
N	461	$ 47.250	$ 3,780.00	$ 98,280.00
N	462	$ 47.486	$ 3,798.88	$ 98,770.88
N	463	$ 47.723	$ 3,817.84	$ 99,263.84
N	464	$ 47.962	$ 3,836.96	$ 99,760.96
N	465	$ 48.202	$ 3,856.16	$ 100,260.16
N	466	$ 48.443	$ 3,875.44	$ 100,761.44
N	467	$ 48.685	$ 3,894.80	$ 101,264.80
N	468	$ 48.928	$ 3,914.24	$ 101,770.24
N	469	$ 49.173	$ 3,933.84	$ 102,279.84
N	470	$ 49.419	$ 3,953.52	$ 102,791.52
N	471	$ 49.666	$ 3,973.28	$ 103,305.28
N	472	$ 49.914	$ 3,993.12	$ 103,821.12
N	473	$ 50.164	$ 4,013.12	$ 104,341.12
N	474	$ 50.415	$ 4,033.20	$ 104,863.20
N	475	$ 50.667	$ 4,053.36	$ 105,387.36
N	476	$ 50.920	$ 4,073.60	$ 105,913.60
N	477	$ 51.175	$ 4,094.00	$ 106,444.00
N	478	$ 51.431	$ 4,114.48	$ 106,976.48
N	479	$ 51.688	$ 4,135.04	$ 107,511.04
N	480	$ 51.946	$ 4,155.68	$ 108,047.68
N	481	$ 52.206	$ 4,176.48	$ 108,588.48
N	482	$ 52.467	$ 4,197.36	$ 109,131.36
N	483	$ 52.729	$ 4,218.32	$ 109,676.32

Grade	Step	12/01/08	New Biweekly	New Annual
N	484	$ 52.993	$ 4,239.44	$ 110,225.44
N	485	$ 53.258	$ 4,260.64	$ 110,776.64
N	486	$ 53.524	$ 4,281.92	$ 111,329.92
N	487	$ 53.792	$ 4,303.36	$ 111,887.36
N	488	$ 54.061	$ 4,324.88	$ 112,446.88
N	489	$ 54.331	$ 4,346.48	$ 113,008.48
N	490	$ 54.603	$ 4,368.24	$ 113,574.24
N	491	$ 54.876	$ 4,390.08	$ 114,142.08
N	492	$ 55.150	$ 4,412.00	$ 114,712.00
N	493	$ 55.426	$ 4,434.08	$ 115,286.08
N	494	$ 55.703	$ 4,456.24	$ 115,862.24
N	495	$ 55.982	$ 4,478.56	$ 116,442.56
N	496	$ 56.262	$ 4,500.96	$ 117,024.96
N	497	$ 56.543	$ 4,523.44	$ 117,609.44
N	498	$ 56.826	$ 4,546.08	$ 118,198.08
N	499	$ 57.110	$ 4,568.80	$ 118,788.80
N	500	$ 57.396	$ 4,591.68	$ 119,383.68
N	501	$ 57.683	$ 4,614.64	$ 119,980.64
N	502	$ 57.971	$ 4,637.68	$ 120,579.68
N	503	$ 58.261	$ 4,660.88	$ 121,182.88
N	504	$ 58.552	$ 4,684.16	$ 121,788.16
N	505	$ 58.845	$ 4,707.60	$ 122,397.60
N	506	$ 59.139	$ 4,731.12	$ 123,009.12
N	507	$ 59.435	$ 4,754.80	$ 123,624.80
N	508	$ 59.732	$ 4,778.56	$ 124,242.56
N	509	$ 60.031	$ 4,802.48	$ 124,864.48
N	510	$ 60.331	$ 4,826.48	$ 125,488.48
N	511	$ 60.633	$ 4,850.64	$ 126,116.64
N	512	$ 60.936	$ 4,874.88	$ 126,746.88
N	513	$ 61.241	$ 4,899.28	$ 127,381.28
N	514	$ 61.547	$ 4,923.76	$ 128,017.76
N	515	$ 61.855	$ 4,948.40	$ 128,658.40
N	516	$ 62.164	$ 4,973.12	$ 129,301.12
N	517	$ 62.475	$ 4,998.00	$ 129,948.00
N	518	$ 62.787	$ 5,022.96	$ 130,596.96
N	519	$ 63.101	$ 5,048.08	$ 131,250.08
N	520	$ 63.417	$ 5,073.36	$ 131,907.36
N	521	$ 63.734	$ 5,098.72	$ 132,566.72
N	522	$ 64.053	$ 5,124.24	$ 133,230.24
N	523	$ 64.373	$ 5,149.84	$ 133,895.84
N	524	$ 64.695	$ 5,175.60	$ 134,565.60
N	525	$ 65.018	$ 5,201.44	$ 135,237.44
N	526	$ 65.343	$ 5,227.44	$ 135,913.44
N	527	$ 65.670	$ 5,253.60	$ 136,593.60
N	528	$ 65.998	$ 5,279.84	$ 137,275.84
N	529	$ 66.328	$ 5,306.24	$ 137,962.24
N	530	$ 66.660	$ 5,332.80	$ 138,652.80
N	531	$ 66.993	$ 5,359.44	$ 139,345.44
N	532	$ 67.328	$ 5,386.24	$ 140,042.24
N	533	$ 67.665	$ 5,413.20	$ 140,743.20
N	534	$ 68.003	$ 5,440.24	$ 141,446.24
N	535	$ 68.343	$ 5,467.44	$ 142,153.44
N	536	$ 68.685	$ 5,494.80	$ 142,864.80
N	537	$ 69.028	$ 5,522.24	$ 143,578.24
N	538	$ 69.373	$ 5,549.84	$ 144,295.84

Grade	Step	12/01/08	New Biweekly	New Annual
N	539	$ 69.720	$ 5,577.60	$ 145,017.60
N	540	$ 70.069	$ 5,605.52	$ 145,743.52
N	541	$ 70.419	$ 5,633.52	$ 146,471.52
N	542	$ 70.771	$ 5,661.68	$ 147,203.68
N	543	$ 71.125	$ 5,690.00	$ 147,940.00
N	544	$ 71.481	$ 5,718.48	$ 148,680.48
N	545	$ 71.838	$ 5,747.04	$ 149,423.04
N	546	$ 72.197	$ 5,775.76	$ 150,169.76
N	547	$ 72.558	$ 5,804.64	$ 150,920.64
N	548	$ 72.921	$ 5,833.68	$ 151,675.68
N	549	$ 73.286	$ 5,862.88	$ 152,434.88
N	550	$ 73.652	$ 5,892.16	$ 153,196.16
N	551	$ 74.020	$ 5,921.60	$ 153,961.60
N	552	$ 74.390	$ 5,951.20	$ 154,731.20
N	553	$ 74.762	$ 5,980.96	$ 155,504.96
N	554	$ 75.136	$ 6,010.88	$ 156,282.88
N	555	$ 75.512	$ 6,040.96	$ 157,064.96
N	556	$ 75.890	$ 6,071.20	$ 157,851.20
N	557	$ 76.269	$ 6,101.52	$ 158,639.52
N	558	$ 76.650	$ 6,132.00	$ 159,432.00
N	559	$ 77.033	$ 6,162.64	$ 160,228.64
N	560	$ 77.418	$ 6,193.44	$ 161,029.44
N	561	$ 77.805	$ 6,224.40	$ 161,834.40
N	562	$ 78.194	$ 6,255.52	$ 162,643.52
N	563	$ 78.585	$ 6,286.80	$ 163,456.80
N	564	$ 78.978	$ 6,318.24	$ 164,274.24
N	565	$ 79.373	$ 6,349.84	$ 165,095.84
N	566	$ 79.770	$ 6,381.60	$ 165,921.60
N	567	$ 80.169	$ 6,413.52	$ 166,751.52
N	568	$ 80.570	$ 6,445.60	$ 167,585.60
N	569	$ 80.973	$ 6,477.84	$ 168,423.84
N	570	$ 81.378	$ 6,510.24	$ 169,266.24
N	571	$ 81.785	$ 6,542.80	$ 170,112.80
N	572	$ 82.194	$ 6,575.52	$ 170,963.52
N	573	$ 82.605	$ 6,608.40	$ 171,818.40
N	574	$ 83.018	$ 6,641.44	$ 172,677.44
N	575	$ 83.433	$ 6,674.64	$ 173,540.64
N	576	$ 83.850	$ 6,708.00	$ 174,408.00
N	577	$ 84.269	$ 6,741.52	$ 175,279.52
N	578	$ 84.690	$ 6,775.20	$ 176,155.20
N	579	$ 85.113	$ 6,809.04	$ 177,035.04
N	580	$ 85.539	$ 6,843.12	$ 177,921.12
N	581	$ 85.967	$ 6,877.36	$ 178,811.36
N	582	$ 86.397	$ 6,911.76	$ 179,705.76
N	583	$ 86.829	$ 6,946.32	$ 180,604.32
N	584	$ 87.263	$ 6,981.04	$ 181,507.04
N	585	$ 87.699	$ 7,015.92	$ 182,413.92
N	586	$ 88.137	$ 7,050.96	$ 183,324.96
N	587	$ 88.578	$ 7,086.24	$ 184,242.24
N	588	$ 89.021	$ 7,121.68	$ 185,163.68
N	589	$ 89.466	$ 7,157.28	$ 186,089.28
N	590	$ 89.913	$ 7,193.04	$ 187,019.04
N	591	$ 90.363	$ 7,229.04	$ 187,955.04
N	592	$ 90.815	$ 7,265.20	$ 188,895.20
N	593	$ 91.269	$ 7,301.52	$ 189,839.52

Grade	Step	12/01/08	New Biweekly	New Annual
N	594	$ 91.725	$ 7,338.00	$ 190,788.00
N	595	$ 92.184	$ 7,374.72	$ 191,742.72
N	596	$ 92.645	$ 7,411.60	$ 192,701.60
N	597	$ 93.108	$ 7,448.64	$ 193,664.64
N	598	$ 93.574	$ 7,485.92	$ 194,633.92
N	599	$ 94.042	$ 7,523.36	$ 195,607.36
N	600	$ 94.512	$ 7,560.96	$ 196,584.96
N	601	$ 94.985	$ 7,598.80	$ 197,568.80
N	602	$ 95.460	$ 7,636.80	$ 198,556.80
N	603	$ 95.937	$ 7,674.96	$ 199,548.96
N	604	$ 96.417	$ 7,713.36	$ 200,547.36
N	605	$ 96.899	$ 7,751.92	$ 201,549.92
N	606	$ 97.383	$ 7,790.64	$ 202,556.64
N	607	$ 97.870	$ 7,829.60	$ 203,569.60
N	608	$ 98.359	$ 7,868.72	$ 204,586.72
N	609	$ 98.851	$ 7,908.08	$ 205,610.08
N	610	$ 99.345	$ 7,947.60	$ 206,637.60
N	611	$ 99.842	$ 7,987.36	$ 207,671.36
N	612	$ 100.341	$ 8,027.28	$ 208,709.28
N	613	$ 100.843	$ 8,067.44	$ 209,753.44
N	614	$ 101.347	$ 8,107.76	$ 210,801.76
N	615	$ 101.854	$ 8,148.32	$ 211,856.32
N	616	$ 102.363	$ 8,189.04	$ 212,915.04
N	617	$ 102.875	$ 8,230.00	$ 213,980.00
N	618	$ 103.389	$ 8,271.12	$ 215,049.12
N	619	$ 103.906	$ 8,312.48	$ 216,124.48
N	620	$ 104.426	$ 8,354.08	$ 217,206.08
N	621	$ 104.948	$ 8,395.84	$ 218,291.84
N	622	$ 105.473	$ 8,437.84	$ 219,383.84
N	623	$ 106.000	$ 8,480.00	$ 220,480.00
N	624	$ 106.530	$ 8,522.40	$ 221,582.40
N	625	$ 107.063	$ 8,565.04	$ 222,691.04
N	626	$ 107.598	$ 8,607.84	$ 223,803.84
N	627	$ 108.136	$ 8,650.88	$ 224,922.88
N	628	$ 108.677	$ 8,694.16	$ 226,048.16
N	629	$ 109.220	$ 8,737.60	$ 227,177.60
N	630	$ 109.766	$ 8,781.28	$ 228,313.28
N	631	$ 110.315	$ 8,825.20	$ 229,455.20
N	632	$ 110.867	$ 8,869.36	$ 230,603.36
N	633	$ 111.421	$ 8,913.68	$ 231,755.68
N	634	$ 111.978	$ 8,958.24	$ 232,914.24
N	635	$ 112.538	$ 9,003.04	$ 234,079.04
N	636	$ 113.101	$ 9,048.08	$ 235,250.08
N	637	$ 113.667	$ 9,093.36	$ 236,427.36
N	638	$ 114.235	$ 9,138.80	$ 237,608.80
N	639	$ 114.806	$ 9,184.48	$ 238,796.48
N	640	$ 115.380	$ 9,230.40	$ 239,990.40
N	641	$ 115.957	$ 9,276.56	$ 241,190.56
N	642	$ 116.537	$ 9,322.96	$ 242,396.96
N	643	$ 117.120	$ 9,369.60	$ 243,609.60
N	644	$ 117.706	$ 9,416.48	$ 244,828.48
N	645	$ 118.295	$ 9,463.60	$ 246,053.60
N	646	$ 118.886	$ 9,510.88	$ 247,282.88
N	647	$ 119.480	$ 9,558.40	$ 248,518.40
N	648	$ 120.077	$ 9,606.16	$ 249,760.16

Grade	Step	12/01/08	New Biweekly	New Annual
N	649	$ 120.677	$ 9,654.16	$ 251,008.16
N	650	$ 121.280	$ 9,702.40	$ 252,262.40
N	651	$ 121.886	$ 9,750.88	$ 253,522.88
N	652	$ 122.495	$ 9,799.60	$ 254,789.60
N	653	$ 123.107	$ 9,848.56	$ 256,062.56
N	654	$ 123.723	$ 9,897.84	$ 257,343.84
N	655	$ 124.342	$ 9,947.36	$ 258,631.36
N	656	$ 124.964	$ 9,997.12	$ 259,925.12
N	657	$ 125.589	$ 10,047.12	$ 261,225.12
N	658	$ 126.217	$ 10,097.36	$ 262,531.36
N	659	$ 126.848	$ 10,147.84	$ 263,843.84
N	660	$ 127.482	$ 10,198.56	$ 265,162.56
N	661	$ 128.119	$ 10,249.52	$ 266,487.52
N	662	$ 128.760	$ 10,300.80	$ 267,820.80
N	663	$ 129.404	$ 10,352.32	$ 269,160.32
N	664	$ 130.051	$ 10,404.08	$ 270,506.08
N	665	$ 130.701	$ 10,456.08	$ 271,858.08
N	666	$ 131.355	$ 10,508.40	$ 273,218.40
N	667	$ 132.012	$ 10,560.96	$ 274,584.96
N	668	$ 132.672	$ 10,613.76	$ 275,957.76
N	669	$ 133.335	$ 10,666.80	$ 277,336.80
N	670	$ 134.002	$ 10,720.16	$ 278,724.16
N	671	$ 134.672	$ 10,773.76	$ 280,117.76
N	672	$ 135.345	$ 10,827.60	$ 281,517.60
N	673	$ 136.022	$ 10,881.76	$ 282,925.76
N	674	$ 136.702	$ 10,936.16	$ 284,340.16
N	675	$ 137.386	$ 10,990.88	$ 285,762.88
N	676	$ 138.073	$ 11,045.84	$ 287,191.84
N	677	$ 138.763	$ 11,101.04	$ 288,627.04
N	678	$ 139.457	$ 11,156.56	$ 290,070.56
N	679	$ 140.154	$ 11,212.32	$ 291,520.32
N	680	$ 140.855	$ 11,268.40	$ 292,978.40
N	681	$ 141.559	$ 11,324.72	$ 294,442.72
N	682	$ 142.267	$ 11,381.36	$ 295,915.36
N	683	$ 142.978	$ 11,438.24	$ 297,394.24
N	684	$ 143.693	$ 11,495.44	$ 298,881.44
N	685	$ 144.411	$ 11,552.88	$ 300,374.88
N	686	$ 145.133	$ 11,610.64	$ 301,876.64
N	687	$ 145.859	$ 11,668.72	$ 303,386.72
N	688	$ 146.588	$ 11,727.04	$ 304,903.04
N	689	$ 147.321	$ 11,785.68	$ 306,427.68
N	690	$ 148.058	$ 11,844.64	$ 307,960.64
N	691	$ 148.798	$ 11,903.84	$ 309,499.84
N	692	$ 149.542	$ 11,963.36	$ 311,047.36
N	693	$ 150.290	$ 12,023.20	$ 312,603.20
N	694	$ 151.041	$ 12,083.28	$ 314,165.28
N	695	$ 151.796	$ 12,143.68	$ 315,735.68
N	696	$ 152.555	$ 12,204.40	$ 317,314.40
N	697	$ 153.318	$ 12,265.44	$ 318,901.44
N	698	$ 154.085	$ 12,326.80	$ 320,496.80
N	699	$ 154.855	$ 12,388.40	$ 322,098.40
N	700	$ 155.629	$ 12,450.32	$ 323,708.32
N	701	$ 156.407	$ 12,512.56	$ 325,326.56
N	702	$ 157.189	$ 12,575.12	$ 326,953.12
N	703	$ 157.975	$ 12,638.00	$ 328,588.00

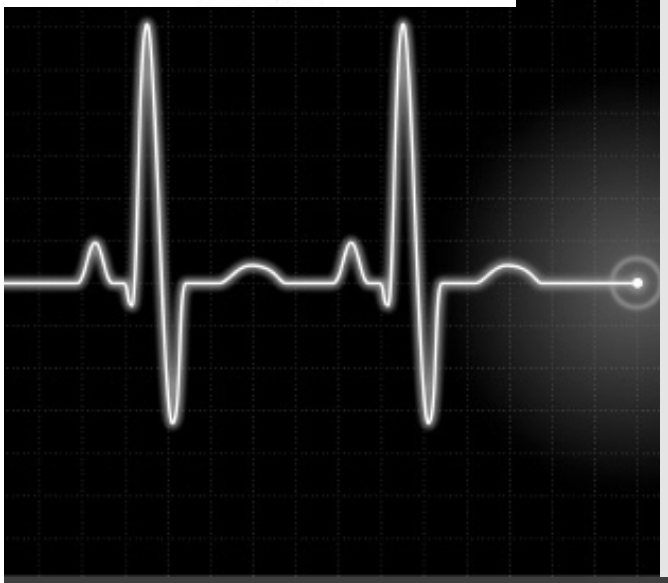
Grade	Step	12/01/08	New Biweekly	New Annual
N	704	$ 158.765	$ 12,701.20	$ 330,231.20
N	705	$ 159.559	$ 12,764.72	$ 331,882.72
N	706	$ 160.357	$ 12,828.56	$ 333,542.56
N	707	$ 161.159	$ 12,892.72	$ 335,210.72
N	708	$ 161.965	$ 12,957.20	$ 336,887.20
N	709	$ 162.775	$ 13,022.00	$ 338,572.00
N	710	$ 163.589	$ 13,087.12	$ 340,265.12
N	711	$ 164.407	$ 13,152.56	$ 341,966.56
N	712	$ 165.229	$ 13,218.32	$ 343,676.32
N	713	$ 166.055	$ 13,284.40	$ 345,394.40
N	714	$ 166.885	$ 13,350.80	$ 347,120.80
N	715	$ 167.719	$ 13,417.52	$ 348,855.52
N	716	$ 168.558	$ 13,484.64	$ 350,600.64
N	717	$ 169.401	$ 13,552.08	$ 352,354.08
N	718	$ 170.248	$ 13,619.84	$ 354,115.84
N	719	$ 171.099	$ 13,687.92	$ 355,885.92
N	720	$ 171.954	$ 13,756.32	$ 357,664.32
N	721	$ 172.814	$ 13,825.12	$ 359,453.12
N	722	$ 173.678	$ 13,894.24	$ 361,250.24
N	723	$ 174.546	$ 13,963.68	$ 363,055.68
N	724	$ 175.419	$ 14,033.52	$ 364,871.52
N	725	$ 176.296	$ 14,103.68	$ 366,695.68
N	726	$ 177.177	$ 14,174.16	$ 368,528.16
N	727	$ 178.063	$ 14,245.04	$ 370,371.04
N	728	$ 178.953	$ 14,316.24	$ 372,222.24
N	729	$ 179.848	$ 14,387.84	$ 374,083.84
N	730	$ 180.747	$ 14,459.76	$ 375,953.76
N	731	$ 181.651	$ 14,532.08	$ 377,834.08
N	732	$ 182.559	$ 14,604.72	$ 379,722.72
N	733	$ 183.472	$ 14,677.76	$ 381,621.76
N	734	$ 184.389	$ 14,751.12	$ 383,529.12
N	735	$ 185.311	$ 14,824.88	$ 385,446.88
N	736	$ 186.238	$ 14,899.04	$ 387,375.04
N	737	$ 187.169	$ 14,973.52	$ 389,311.52
N	738	$ 188.105	$ 15,048.40	$ 391,258.40
N	739	$ 189.046	$ 15,123.68	$ 393,215.68
N	740	$ 189.991	$ 15,199.28	$ 395,181.28
N	741	$ 190.941	$ 15,275.28	$ 397,157.28
N	742	$ 191.896	$ 15,351.68	$ 399,143.68
N	743	$ 192.855	$ 15,428.40	$ 401,138.40
N	744	$ 193.819	$ 15,505.52	$ 403,143.52
N	745	$ 194.788	$ 15,583.04	$ 405,159.04
N	746	$ 195.762	$ 15,660.96	$ 407,184.96
N	747	$ 196.741	$ 15,739.28	$ 409,221.28
N	748	$ 197.725	$ 15,818.00	$ 411,268.00
N	749	$ 198.714	$ 15,897.12	$ 413,325.12
N	750	$ 199.708	$ 15,976.64	$ 415,392.64
N	751	$ 200.707	$ 16,056.56	$ 417,470.56
N	752	$ 201.711	$ 16,136.88	$ 419,558.88
N	753	$ 202.720	$ 16,217.60	$ 421,657.60
N	754	$ 203.734	$ 16,298.72	$ 423,766.72
N	755	$ 204.753	$ 16,380.24	$ 425,886.24
N	756	$ 205.777	$ 16,462.16	$ 428,016.16
N	757	$ 206.806	$ 16,544.48	$ 430,156.48
N	758	$ 207.840	$ 16,627.20	$ 432,307.20

Grade	Step	12/01/08	New Biweekly	New Annual
N	759	$ 208.879	$ 16,710.32	$ 434,468.32
N	760	$ 209.923	$ 16,793.84	$ 436,639.84
N	761	$ 210.973	$ 16,877.84	$ 438,823.84
N	762	$ 212.028	$ 16,962.24	$ 441,018.24
N	763	$ 213.088	$ 17,047.04	$ 443,223.04
N	764	$ 214.153	$ 17,132.24	$ 445,438.24
N	765	$ 215.224	$ 17,217.92	$ 447,665.92
N	766	$ 216.300	$ 17,304.00	$ 449,904.00
N	767	$ 217.382	$ 17,390.56	$ 452,154.56
N	768	$ 218.469	$ 17,477.52	$ 454,415.52
N	769	$ 219.561	$ 17,564.88	$ 456,686.88
N	770	$ 220.659	$ 17,652.72	$ 458,970.72
N	771	$ 221.762	$ 17,740.96	$ 461,264.96
N	772	$ 222.871	$ 17,829.68	$ 463,571.68
N	773	$ 223.985	$ 17,918.80	$ 465,888.80
N	774	$ 225.105	$ 18,008.40	$ 468,218.40
N	775	$ 226.231	$ 18,098.48	$ 470,560.48
N	776	$ 227.362	$ 18,188.96	$ 472,912.96
N	777	$ 228.499	$ 18,279.92	$ 475,277.92
N	778	$ 229.641	$ 18,371.28	$ 477,653.28
N	779	$ 230.789	$ 18,463.12	$ 480,041.12
N	780	$ 231.943	$ 18,555.44	$ 482,441.44
N	781	$ 233.103	$ 18,648.24	$ 484,854.24
N	782	$ 234.269	$ 18,741.52	$ 487,279.52
N	783	$ 235.440	$ 18,835.20	$ 489,715.20
N	784	$ 236.617	$ 18,929.36	$ 492,163.36
N	785	$ 237.800	$ 19,024.00	$ 494,624.00
N	786	$ 238.989	$ 19,119.12	$ 497,097.12
N	787	$ 240.184	$ 19,214.72	$ 499,582.72
N	788	$ 241.385	$ 19,310.80	$ 502,080.80
N	789	$ 242.592	$ 19,407.36	$ 504,591.36
N	790	$ 243.805	$ 19,504.40	$ 507,114.40
N	791	$ 245.024	$ 19,601.92	$ 509,649.92
N	792	$ 246.249	$ 19,699.92	$ 512,197.92
N	793	$ 247.480	$ 19,798.40	$ 514,758.40
N	794	$ 248.717	$ 19,897.36	$ 517,331.36
N	795	$ 249.961	$ 19,996.88	$ 519,918.88
N	796	$ 251.211	$ 20,096.88	$ 522,518.88
N	797	$ 252.467	$ 20,197.36	$ 525,131.36
N	798	$ 253.729	$ 20,298.32	$ 527,756.32
N	799	$ 254.998	$ 20,399.84	$ 530,395.84
N	800	$ 256.273	$ 20,501.84	$ 533,047.84

Cook County Government

1st Quarter Performance Report

For Period Ending February 28,2009



Department of Budget & Management Services

118 N. Clark Street Suite 1100

Chicago, IL 60602

COOK COUNTY GOVERNMENT PERFORMANCE REPORT

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COOK COUNTY GOVERNMENT PERFORMANCE REPORT

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Note: As required by section (b) of the Ordinance "No transfer of funds will be presented to the Finance Committee for consideration – without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided." Information is pending for those departments not included and will be presented in subsequent quarter reporting.

COOK COUNTY GOVERNMENT PERFORMANCE REPORT

I. Introduction:

What is performance measurement?

Performance measurement is the regular collection of specific information regarding the results of County services. It includes the measurement of the kind of job we are doing and addresses the effect our efforts are having in our community. Governments across the country have embarked on performance-based government efforts. Typical goals of these efforts are to clarify the mission and prioritize objectives of government with an emphasis on the expected results, to develop mechanisms for monitoring and reporting the achievement of those objectives, and to use this information to make decisions about government activities, including making government more accountable. When used in budgeting, long-term planning and goal setting, meaningful performance measurements will assist officials and citizens in identifying financial and program results, evaluating past resource decisions, and facilitating qualitative improvements in future decisions regarding resource allocation and service delivery.

In general, a good performance measurement system should be able to provide answers for the following questions:

- **What are the agency's values, mission and goals**? The clarification of an agency's values, mission and goals are essential first steps in developing performance-based measurements. An examination of these program elements should guide agency personnel in how to identify process and outcome measures that can help them assess and communicate what the agency does.

- **What specific activities does the agency perform in the name of goal achievement and how effectively are these activities performed?** The agency should examine the basic theory, or philosophy, upon which its activities are based to determine if they are aligned with stated goals.

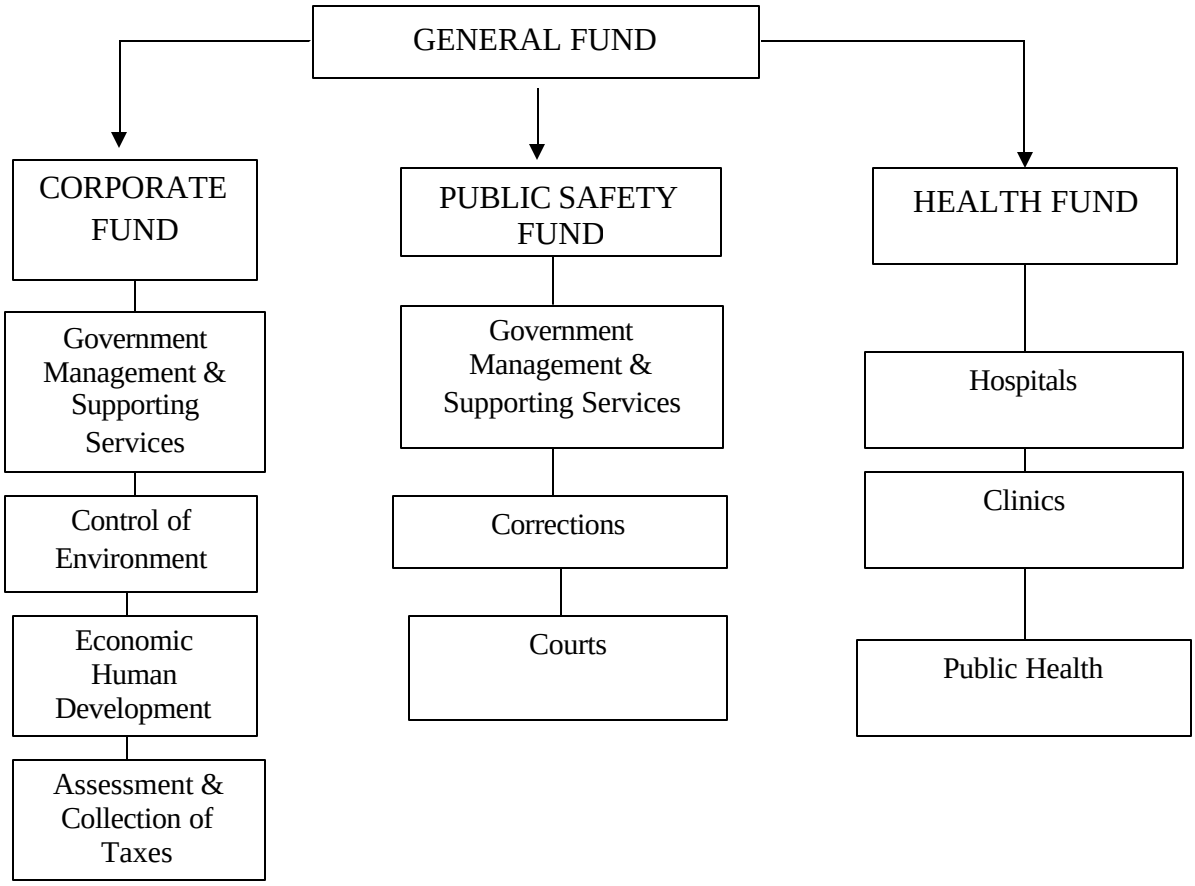
- **Are these activities leading to goal achievement?** Once it has been determined that programs and practices are being implemented as designed, the impact of these programs and practices can be assessed. The ultimate question may be then, "**How are citizens helped by these efforts?"**

COOK COUNTY GOVERNMENT PERFORMANCE REPORT

II. Purpose and Scope

The Cook County mission- *"Cook County is a global marketplace where citizens and businesses flourish in vibrant, safe neighborhoods with access to quality healthcare and jobs and Cook County government provides cost effective, efficient, responsive public services."* - provides the foundation for the countywide performance measurement efforts that are underway. Departments under the–Corporate, Public Safety and Health Funds-have begun tracking, reporting and reviewing performance measures that will support management decision-making and be used to drive improvements in core functions and programs.

Chart: 1



COOK COUNTY GOVERNMENT PERFORMANCE REPORT

Corporate

Cook County is the 19th largest unit of government in the nation representing more than five million residents in 128 municipalities and 30 townships. Centralization is needed to support the primary functions and other activities of Cook County government. The Corporate Fund includes those departments that perform administrative and management functions, as well as the miscellaneous services provided directly to the public. Under the umbrella of the Corporate Fund, activities and programs support a number of goals such as: having informed participating citizenry, fostering a climate where employees are treated fairly; as well as having cost effective and efficient management systems that foster accountability and process improvement.

Public Safety

The obligation to protect persons and property, commonly called Public Safety, is fulfilled by the provision of County judicial and law enforcement services. Public Safety is comprised of the following: the Circuit Court of Cook County, which is the second largest unified court system in the nation, the Cook County Department of Corrections, the largest single-site jail in the nation located at 26th and California Streets, and the Cook County Juvenile Detention Center, the first and largest center in the nation that provides court-involved children a safe, secure and caring environment while they await disposition of their cases.

Health and Special Purpose Funds

The obligation to provide Public Health services is fulfilled by the provision of comprehensive medical services to the citizens of the County, regardless of their ability to pay. The Bureau of Health Services operates a delivery system composed of the following elements:
John H. Stroger, Jr. Hospital of Cook County, Provident Hospital of Cook County, Oak Forest Hospital of Cook County, the Ambulatory and Community Health Network of Cook County, the Cook County Department of Public Health, Cermak Health Services of Cook County and the Ruth Rothstein CORE Center of Cook County. Cook County citizens receive public health care in user friendly, neighborhood-based setting with an emphasis on prevention and maintenance. Despite the ongoing fiscal challenges, Cook County continues to take the leadership on numerous health and human services that affect the citizens.

COOK COUNTY GOVERNMENT PERFORMANCE REPORT

III. Expectations of Reporting

To begin the process of fully implementing Performance Based Budgeting and Reporting, departments were introduced to concepts through training sessions held during the 1st Quarter of 2008 with The Department of Budget & Management Services. Those training sessions covered three areas:

- Performance Measurement
- Performance Based Budgeting
- Business Process Analysis

Collectively these three training sessions were designed to give departments the framework and understanding to implement performance –based budgeting. After participating in the training session Performance Measurement in December, department heads and managers were charged with creating and reporting measures for their activities and programs for the fiscal year. Information in this report was also drawn from departments' business plans which are updated annually and submitted as a part of the annual budget process. Some departments also publish their own documents with relevant program-level measures or community level indicators. Cook County, like many other government jurisdictions, has historically been more adept at tracking expenditures and programs outputs and only recently began shifting towards developing and reporting effectiveness (outcome) and efficiency measures. As public resources become ever more restricted and customer expectations change, requests are made more frequently concerning cost and effectiveness of government programs. How much work we do (represented by output measures) is still important, but without measured goals the story is not complete. **The Department of Budget & Management Services is in the process of reviewing and developing measures with each Bureau of the County; the evolving process of performance reporting in Cook County Government is a part of the larger process of setting standards for the future.**

COOK COUNTY GOVERNMENT PERFORMANCE REPORT

IV. Types of Measures

This reporting process is a new one for most departments. Measures were categorized into basic workload (e.g., admissions or requests for service), productivity (work hours or cost per workload produced) and performance (quality or effectiveness of services).

Cook County's methodology encompasses a Family of Measures approach in order to present a balanced picture. The *Family of Measures* includes the following types of indicators:

Terminology	**Definition**
Output Demand	Number of total units of service or product demanded or needed by the customer
Input	Value of resources used to produce an output.
Output Workload	Quantity or number of units produced. Outputs are activity-oriented, measurable, and usually under management control.
Efficiencies or unit-cost ratio	Inputs used per unit of output (or outputs per input)
Effectiveness	Outputs completed per demand (or demand per output)
Outcome	Qualitative consequences associated with a program/ service, i.e., the ultimate benefit to the customer. External forces can sometimes limit management control; however, managers are still responsible for outcomes associated with their programs. Outcome focuses on the ultimate "why" of providing a service.

COOK COUNTY GOVERNMENT PERFORMANCE REPORT

V. Data Quality / How to read report

The majority of the performance data contained in this report has been compiled from department reports. Performance data is not formally audited; however future processes will involve routine reviews and analyses. Original data sources remain in the individual departments and are reported to The Department of Budget & Management Services on a monthly basis. Due to reporting mechanisms which were directly or indirectly influenced by the passage of the 2008 Budget, many departments were not able to fully comply with standards of reporting, but are working with The Department of Budget & Management Services for continuous improvement which will be reflected in subsequent reporting.

The remainder of this report provides program measures which are displayed by individual bureaus. Each program measure (Key Performance Measures) presents measurement data for an individual program or an element of a program. "TBD" signifies a new measure that is still "to be developed" or established but cannot be reported at this time because of the cyclical nature of relevant information. Year-To-Date (YTD) variance (the comparison of quarterly performance to YTD the goal) for workload volumes is calculated by subtracting first quarter performance for the YTD goal, in order to show the volume expected for the remaining three quarters of the year. Measures were chosen for this report based on several key organization principals, most significant were ***interest to the general public and program reflection.*** Target levels are typically based on management expectations, industry standards, or benchmark data. Since this document accompanies the 2009 budget, measures have a 2009 target, and in some cases, where information was not available, additional information will be forthcoming pending budget upload completion. Two broad questions are given to expound on the measure:

Why is the measure important?
This statement is a board statement of what the measure means and what program it is associated within a Bureau. The statement also speaks to goals associated with the measure and for whom it is undertaken. Where there are multiple measures displayed, each measure is numerically listed.

Compare actual performance to target and explain any variance
Here departments are asked to explain positive or negative trends of historical information. This area for most departments is under review, pending establishment of target levels

Quarterly Comments "Looking Forward"
This area gives The Department of Budget & Management Services and Department Managers the opportunity to speak to the evolving process of performance measurement for the specific area.

COOK COUNTY GOVERNMENT PERFORMANCE REPORT

VI. Cook County Government Goals

1. Citizens of Cook County receive timely justice
2. Citizens of Cook County receive public health care in a user friendly, neighborhood-based setting with an emphasis on prevention and maintenance.
3. Cook County government fosters a cost-effective, cooperative, inclusive regional approach to economic growth.
4. Cook County has a healthy infrastructure with facilities, highways and equipment maintained.
5. Cook County government has cost effective, efficient management systems that foster accountability and process.

COOK COUNTY GOVERNMENT PERFORMANCE REPORT

Performance Measurement: Frequently Asked Questions

Q: Who is the intended audience for government performance: elected officials, the public or agency employees and managers?

A: All of the above. Performance measures serve four purposes simultaneously: (1) They generate information so that policy makers can determine the extent to which programs are successful. (2) They develop clear goals and priorities for government programs. (3) They strengthen accountability to citizens by providing a record of government's performance in providing effective and efficient services. (4) They create incentives and systems that encourage better work by government employees.

Undoubtedly, agency managers will need more detailed measures and more frequent data for some types of activities that are of lesser concerns of others. For general purposes, performance measures should be directly related to the overall mission of an agency and its programs and be presented in a form that is useful to experts and non-experts alike.

Q: Will elected officials really use performance measures to make decisions? If not, why devote so much time to measurement?

A: There is no guarantee on this. But if agencies present accurate information on issues that are central to key policy decisions, and if the agencies use the reports in public forums to help provide a context for budget and policy discussions, performance measures will be more likely to attract attention.

Even if an agency finds little public interest in its measures, it should remember that the measures are intended to be useful within the agency and to interest groups.

Q: In general, what kinds of information should agencies report along with performance measures?

A: Measures do not stand alone but flow from objectives, which flow from goals and the agency mission. Agencies also need to provide some context, as follows:

- the agency's mission
- goals and objectives for each major program; and
- identification of the populations served.

Agencies should include information that describes the broader economic, social, and physical environment in which its programs operate if this would enhance an understanding of the agency's mission, programs, and performance.

COOK COUNTY GOVERNMENT PERFORMANCE REPORT

Performance Measurement: Frequently Asked Questions

Q: Should agencies develop performance measures when results can be affected by factors other than agency programs?

A: Government agencies obviously are only one of many change agents. They should not claim sole credit for positive results nor take all the blame for failure. However, agencies should try to measure the results of programs they are accountable for and evaluate the extent to which their service delivery or operations impacted the results achieved.

Q: Can agencies have goals that are different from the goals stated in law for the agency?

A: Statutes tend to use the term "goal" loosely, having been written prior to, and independent of, performance measurement terminology. Agencies should certainly pay attention to statutory goals, but need not quote goals. Also, agencies usually have goals in addition to those in statute.

Q: What if results will not be achieved for many years?

A: In some cases, the outcome of a program may not be realized for many years. This can be addressed by identifying meaningful output-oriented milestones that lead to achieving the long-term outcome goal; i.e. many research and development programs fall into this category.

A program should define the specific short- and medium-term steps or milestones to accomplish the long-term outcome goal. These steps are likely to be output-oriented, prerequisite accomplishments on the path toward the outcome goal. A road map can identify these interim goals, suggest how they will be measured, and establish an evaluation schedule to assess their impact on the long-term goal. It is important that these steps are meaningful to the program, measurable, and linked to the outcome goal.

Q: What if the program relates to deterrence or prevention of specific behaviors?

A: Most deterrence measurement requires consideration of what would happen in the absence of the deterrence program. If performance measures reflect a continuum from lower-level output (e.g., smoking cessation or juvenile jail diversion program) to higher-level outcome measures related to the overall strategic goal, it is important for deterrence programs to choose measures that are far enough along the continuum that they tie to the ultimate strategic goal as well as to the program's activity. This will help ensure that the measures are both meaningful and genuinely affected by the program.

Resources:
American Society for Public Administration: Performance Measurement Concepts and Techniques
Performance Measurement Challenges and Strategies www.whitehouse.gov/omb/part/challenges

BUREAU NAME: OFFICE OF THE PRESIDENT

Mission: The President of the Cook County Board of Commissioners is the Chief Executive Officer of Cook County. The mission of The Office of the President is to provide leadership and direction for county departments and agencies so that they can deliver services to the residents of Cook County.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Responses to F.O.I.A. (Freedom of Information Act) requests and Citizen inquires	**100%**	**100%**				
II) Number of Training and Outreach programs in the County and outside organizations.	**53**	**21**				
III) Number of Workplace Violence-related Training and Outreach programs in the County and outside organizations.	**27**	**1**				

BUREAU NAME: OFFICE OF THE PRESIDENT

Key Performance Measure Analysis

Why is the measure important?

I) To ensure accurate and consistent messaging, the Department provides timely responses to thousands of media requests and citizen inquires. The goal is to ensure that Cook County has an informed participating citizenry aware of the services that the County provides, as well as issues affecting their communities.

II) Outreach and educational presentations each year to organizations and groups throughout the County increases the number of people receiving sexual harassment prevention, Equal Employment Compliance and workplace diversity training which better prepares people, to deal with issues. Cook County employees are a valued resource. The County fosters a climate where staff supports team efforts, focus on positive solutions and assume responsibilities for team results.

III) The Commission on Women's Issues works in collaboration with the Employee Assistance Program to conduct a series of train the trainer sessions for Cook County managers and supervisors regarding the newly revised County's Workplace Violence policy. The goal and objectives of the program are to help ensure that the County keeps its workplace safe and protects itself form unnecessary liability and medical costs, and protects the employees who are victims.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments "*Looking Forward* "

The Office of the President is aggressively seeking ways to provide information to citizens regarding County services and how well these services are being provided. The Department of Budget & Management Services is working with the Office of the President to expand their measures.

BUREAU NAME: BUREAU OF ADMINISTRATION

Mission: The Bureau of Administration, which is executively managed by the Chief Administrative Officer, coordinates the activities of 12 Cook County Departments: Animal & Rabies Control, Building and Zoning, Environmental Control, Highway, Motor Fuel Tax-Illinois First, Judicial Advisory Council, Law Library, Medical Examiner, Public Defender, Adoption & Child Custody Advocacy, Veteran's Assistance Commission and Zoning Board of Appeals. These areas provide the necessary public services so that residents can enjoy living in healthy and safe communities.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Highway Permit Applications	**3,247**	**376**				**-**
II) Number of Stage I/II gas station inspections	**1,071**	**384**				**-**
III) Number of Zoning Cases Heard	**328**	**50**				**-**
IV) Number of Court Ordered Adoption Investigations conducted	**57**	**8**				**-**
V) Number of Traffic Studies Conducted	**415**	**109**				**-**
VI) Autopsies	**2,761**	**632**				**-**

BUREAU NAME: BUREAU OF ADMINISTRATION

Key Performance Measure Analysis

Why is the measure important?

I) Applications are a significant part of Highway Department workload. They allow the collection of permit fees, control of highway Right Of Way usage by others and implementation of the Public Way Ordinance. This measure relates to goals for safety improvement; revenue enhancement; fees of overweight vehicles; and better control of Right of Way usage by others.

II) Environmental Control protects the health and welfare of the people of Cook County through the preservation, protection and improvement of the environment. The Stage I/II inspection program is conducted as part of an USEPA federal grant and IEPA interagency agreement for which the Department has agreed to conduct a minimum of 250 inspections per quarter.

III) The Department of Zoning Board of Appeal hears and recommends cases to the Cook County Board in a timely fashion. The Board is conscientious of cultural conditions in all communities; their first concern is the interest of the public when determining zoning requests, whether it be the applicants view or the objector.

IV) The purpose of adoption is to place children who have been permanently and legally separated from their birth parents with a new family. It is a social and legal process which gives new parent(s) the same rights and obligations as biological parents. The Office of Adoption and Child Custody Advocacy is court ordered to complete home investigations to determine if potential adoptive families who are seeking permanency are suitable for placement. The home study seeks to determine that the adoptive parent(s) can and will provide a sound, healthy environment for the child. The main focus is the best interest of children in adoption, custody, visitation and probate cases. The Department renders an invaluable services for the welfare of the citizens and community

V) The Highway Department conducts traffic studies to evaluate how transportation systems (road, lights, signage, etc) are working, and identify safety hazards and needs for change. The resulting improvements help reduce traffic collisions, injuries and death, while minimizing congestion and traveler inconvenience. This measure addresses goals for safety improvement.

VI) The responsibility of the Medical Examiner is to determine the cause and manner of death in specific situations through the medium of forensic science; autopsies are central to that responsibility.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments "*Looking Forward* "

The Department of Budget & Management Services is working with the Bureau of Administration to expand their measures to include more comprehensive measures of efficiency and effectiveness.

BUREAU NAME: BUREAU OF FINANCE

Mission: To prudently manage financial operations, recommend and implement sound fiscal policies, safeguard public assets, and encourage a safe environment on public property. The office coordinates and supervises all the financial activities of the County and monitors the expenditures of each budgetary unit.

Key Performance Measures (KPM)	**FY 2008 Year End Total****	**1st Quarter**	**2nd Quarter**	**3rd Quarter**	**4th Quarter**	**YTD Variance**
I) Number of new & renewal grants submitted for review	**48**	**8**				**-**
II) Percentage of requisitions submitted with errors	**20%**	**13%**				**-**
III) General Fund -Overtime Cost Comparison County-Wide	**$43,014,275**	**$11,315,656**				**-**
IV) General Fund -Expenditure Comparison to Forecast*	**$1,932,619,733**	**$824,060,259**				**-**

BUREAU NAME: BUREAU OF FINANCE
Key Performance Measure Analysis

Why is the measure important?

I) An initiative is currently being developed for countywide grant activity monitoring for –compliance, approvals, submissions, continuance and rejections. Greater cross department and agency cooperation will insure that more grant applications are completed both on timely basis, with maximum specification and creativity to insure not only the highest likelihood of success, but also demonstrate that Cook County Government intends to set new precedents in increasing valuable grant revenue during these times of great economic uncertainty.

II) The Office of the Purchasing Agent instituted a "Returned Requisition Program" that is intended to train departments about requisition procedures in efforts to minimize the number of requisitions submitted to Purchasing in error. This proactive measure will provide for better quality control and allow all departments to more effectively utilize staff.

III) Overtime is the result of a number of factors: understaffing, the need to maintain proper controls and required staffing levels pursuant to various regulations and the difficulty in filling hard to recruit positions. The Department of Budget & Management Services coordinates countywide budgeting, financial planning and monitoring, and acts as a facilitator to policy makers so that sound financial decisions can be made regarding the use and allocation of county resources.

IV) The Department of Budget & Management Services prepares and monitors the County's annual operating budget and the capital improvement program in accordance with applicable laws, statues and policies of the Board of County Commissioners

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments "*Looking Forward* "

The Department of Budget & Management Services is working with the Bureau of Finance to expand their measures to include more comprehensive measures efficiency and effectiveness.

BUREAU NAME: BUREAU OF HEALTH

Mission: To deliver integrated health services with dignity and respect, regardless of a patient's ability to pay; foster partnerships with other health providers and communities to enhance the health of the public; and advocate for policies which promote and protect the physical, mental and social well being of the people of Cook County.

Key Performance Measures (KPM)	*Industry Standards	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
Financial Indicators						
• FTE per Adjusted Occupied Bed	5.2	9.5	8.0	8.7	8.5	(3.6)
• Salaries, Wages and Benefits as a % of Net Revenue	55%	156%	102%	106%	111%	(64%)
• Cash Receipts as Compared to Budget	$333,346,138	$50,108,612	$71,997,998	$74,731,949	$104,069,824	($32,437,754)
Operational Indicators						
• Average Length of Stay	4.8	5.3	4.9	5.4	8.5	(1.2)
• Case Mix Index	1	1.0749	1.0887	1.0787	1.0495	(.07295)

Clinical Indicators • Pneumonia Case – Initial Antibiotics within 4 hours of arrival • Pneumonia Care – Assessment of Oxygenation	***93%**	**85%**	**TBD**	**TBD**	**TBD**	**(8%)**
	***99%**	**100%**	**TBD**	**TBD**	**TBD**	**1%**
• Heat Failure Care – ACE Inhibitor or ARB for LVSD	***84%**	**85%**	**TBD**	**TBD**	**TBD**	**1%**
• Surgical Care Improvement Project – Prophylactic Antibiotics Received Within 1 Hour Prior to Surgical Incision	***83%**	**93%**	**96%**	**TBD**	**TBD**	**12%**

Reporting for FY 2008

BUREAU NAME: BUREAU OF HEALTH

Key Performance Measure Analysis

Why is the measure important?

I) Most hospitals, health systems and other healthcare organizations routinely evaluate their financial condition by calculating various ratios and comparing the values to those for previous periods, looking for differences that could indicate a meaningful change in financial condition.

II) With the increased pressure on hospitals in general to lower cost and increase efficiencies, it is necessary to closely monitor operating performance and benchmark against specific comparative groups and competitors.

III) Clinical indicators assess particular health structures as well as related processes, and outcomes. Pneumonia studies show that pneumonia patients have better survival rates if they receive antibiotics within 3 to 8 hours of arriving at the hospital. Studies also reveal that oxygen treatment improves the survival rates for pneumonia patients with low levels of oxygen. Heart Failure Care-ACE stands for angiotensin converting enzyme. ARB stands for angiotensin receptor blocker. ACE inhibitors, also called ACEIs, and ARBs are medicines taken by mouth that reduce blood pressure and strengthen the heart beat. Surgical Care Improvement Project – Studies show that infection is lowest when patients receive antibiotics to prevent infection within one hour before the skin is surgically cut.

Compare actual performance to target and explain any variance*.

*Joint Commission on Accreditation of Healthcare Organizations (JACHO)
Center for Medicare and Medicaid Services (CMS)

Quarterly Comments "*Looking Forward* "

The Cook County Health & Hospitals System performance measures are currently under review.

BUREAU NAME: BUREAU OF HUMAN RESOURCES

Mission: The mission of Human Resources is to establish and administer effective human resources programs that recruit, develop, and retain a qualified and diverse workforce so the County can achieve its public service goals. The goal of the Department is to provide The President and other County executives with the necessary flexibility and management control to assure the delivery of quality public service as well as establishing and enforcing fair, equitable hiring and promotion procedures for County employees and employment applicants.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Percentage of candidate pool meeting minimum qualifications	**55%**	**53%**				**-**
II) Number of Training Programs Offered	**33**	**6**				**-**

BUREAU NAME: BUREAU OF HUMAN RESOURCES
Key Performance Measure Analysis

Why is the measure important?

I) The purpose of the recruitment and staff activity assessment is to provide County departments with highly qualified workforce in a timely manner so that County Departments can achieve their business objectives.

II) The Training & Employee Development Division of Humans Resources provides educational programs to managers and employees; this is done to improve their skills, efficiency, morale and overall ability to serve the public.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Office of Human Resources provides a myriad of services to a diverse customer base, which includes all collective bargaining, non-represented, temporary, and appointed employees; it is important to ensure that all facets of human resources services are provided at the highest quality level.

BUREAU NAME: BUREAU OF CAPITAL PLANNING AND FACILITIES MANAGEMENT

Mission: The Bureau of Capital Planning and Facilities Management strives to improve the quality of life for the residents of Cook County by implementing programs which ensure affordable housing, infrastructure improvements, and economic growth through the development of effective and coordinated strategic planning.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Percentage of completed work orders for Facilities Management	**90%**	**TBD**				**-**
II) Percentage of clients enrolled in President's Office of Employment Training Intensive Training Program to FY2008 Plan	**86%**	**86%**				**-**
III) Percentage of clients enrolled in President's Office of Employment Training Individual Training Accounts to FY2008 Plan	**64%**	**75%**				**-**

BUREAU NAME: BUREAU OF CAPITAL PLANNING AND FACILITIES MANAGEMENT
Key Performance Measure Analysis

Why is the measure important?

I) The Department of Facilities Management maintains, operates, services, and repairs County properties and operating equipment. Maintaining equipment in operating order is essential to County operations. The goal is to keep open work orders at or below 15%.

II) The President's Office of Employment Training is committed to providing employment skills training, placement assistance and short-term vocational training to participants. Intensive training is developed for those that are enrolled in our program focusing on various types of job training services; this includes basic job search activities, such as resume writing, interview techniques etc. The Intensive Training Program goal for 2008 was 80% participation of eligible individuals.

III) Individual Training Accounts are those individuals already enrolled in Intensive Services but need additional training in order to become employed in specific areas of employment. Tracking how successful we are in providing planned services and participants' involvement greatly influences future training initiatives. Cook County's alliances and partnerships with public and private sector organizations enables it to attract and retain businesses, creating sustainable wage jobs in globally competitive industries and bolstering the County's economic base and improving the lives of citizens. The Individual Training Accounts goal for 2008 was 80% participation of eligible individuals.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments "*Looking Forward* "

The Department of Budget & Management Services is working with the Bureau of Capital Planning and Facilities Management to expand their measures to include more comprehensive measures of efficiency and effectiveness.

BUREAU NAME: BUREAU OF TECHNOLOGY

Mission: Provide Cook County with high quality, cost effective information technology and service solutions that will enable Cook County to meet the business objectives of the County to provide information to external constituents. The Bureau of Technology is comprised of three departments: Management of Information Systems (MIS), Office Technology and Central Services.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Percentage of IT support requests completed on schedule.	**94%**	**87%**				**-**
II) Cost-savings by performing IT functions In-House opposed to using outside contractor	**$20,671,045**	**$5,364,105**				**-**

BUREAU NAME: BUREAU OF TECHNOLOGY
Key Performance Measure Analysis

Why is the measure important?

I) A centralized IT help desk offers a range of initial call support and a coordination point for fast and effective problem resolution. Tracking how successful we are at meeting these demands is essential to improving services.

II) The Office of Management of Information Services manages the centralized data storage and retrieval systems for most departments and agencies in Cook County Government, with a view toward the most efficient and effective way of providing services. This measure tracks estimated savings for IT functions performed in house as opposed to using an outside vendor.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the Bureau of Technology to expand their measures to include more comprehensive measures efficiency and effectiveness.

BUREAU NAME: OFFICE OF THE COUNTY AUDITOR

Mission: Maintain a proficient staff which audits County fee offices and information systems, works with external auditors on the County's annual audit and performs special audits as directed by the President and the County Board of Commissioners

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Ongoing Audit and Special Assignments in Process	**19**	**18**				**-**
II) Audit Recommendations Verified as Being Implemented	**41**	**8**				**-**

BUREAU NAME: OFFICE OF THE COUNTY AUDITOR

Key Performance Measure Analysis

Why is the measure important?

I) Audit and Special Assignments are the primary workload of the office. The goal is to promote efficiency, effectiveness, and accountability in government by providing independent and impartial reviews.

II) Audit recommendations verified as being implemented is a partial indicator of effectiveness and accuracy of audit findings and recommendations. The goal of recommendations is to effect change when needed and support existing good practices with technical assistance and audits.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget and Management services is working with the Auditor's Office to expand their goals further.

BUREAU NAME: OFFICE OF THE INDEPENDENT INSPECTOR GENERAL

Mission: The Office of the Independent Inspector General goal is to work cooperatively with elected officials of Cook County, Bureau Chiefs, Department Heads and the citizens of Cook County to ensure delivery of objective investigative initiatives that benefits County government and the general citizenry of Cook County with respect to the performance of County employees, vendors and contractors relative to any criminality, corruption or deceit in operational procedures and rules and regulations of Cook County government.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Coordinate with the Cook County IT Bureau in the installation of a fraud hotline as mandated by OIIG Ordinance	**TBD**					-
II) Transition from a manual recording system for complaints to an electronic format by the end of the first quarter of 2008	**TBD**					-
III) Complete internal restructuring of the OIIG by the close of fiscal year 2008	**TBD**					-

Footnote: Per Ordinance 07-O-52 section 2-287, The Office of the Inspector General submits a performance report to the Cook County Board of Commissioners each quarter to apprise the Board of the number of investigations initiated by the office. Given the nature of the reporting, it is not permissible to publish the report in its entirety.

BUREAU NAME: OFFICE OF THE INDEPENDENT INSPECTOR GENERAL

Key Performance Measure Analysis

Why is the measure important?

I) The fraud hotline will allow citizenry to report any suspected malfeasance of county-wide operations. The fraud hotline is necessary by ordinance to facilitate reporting of claims.

II) The office is currently transitioning from a manual recording system for complaints to an electronic format, to increase operating efficiency and effectiveness.

III) The OIIG office is currently under a two year internal restructuring process to create specialization in areas which will better serve citizens.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

With the completion of the first quarter of calendar year 2008, a new era was started in the Office of the Independent Inspector General. In 2008, the Inspector General Fraud Hotline and Website went on line as fully operational investigative tools. The hotline has three separate intake lines, the website has an interactive complaint format that allows the form to be completed and submitted on line.

The role of this Office is to ensure that the processes of internal investigations in Cook County government are conducted impartially, objectively and transparently. The ability to complete these tasks is enhanced with the new hotline and website being operational.

BUREAU NAME: COOK COUNTY PUBLIC ADMINISTRATOR

Mission: The Public Administrator's Office serves the citizens of Cook County by providing comprehensive investigative and estate administrative services for decedents dying in Cook County with unknown heirs.

Key Performance Measures (KPM)	FY 2008 Year End Total**		1st Quarter		2nd Quarter		3rd Quarter		4th Quarter		YTD Variance
I) Monies deposited with Treasurer for unknown heirs	**$3,626,434**		**$330,303**								**-**

BUREAU NAME: COOK COUNTY PUBLIC ADMINISTRATOR

Key Performance Measure Analysis

Why is the measure important?

I) The Public Administrator's goal is to serve the citizens of Cook County by providing comprehensive estate administrative services for decedents with unknown heirs. Monies deposited with Treasurer for unknown heirs, may benefit the County if these funds are not claimed. Servicing estates is the department's core purpose with funds being received a by-product.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the Public Administrator's Office to expand their measures.

BUREAU NAME: SECRETARY OF THE BOARD OF COOK COUNTY COMMISSIONERS

Mission: The Office of the Board of Commissioners assists all committees and subcommittees of the Board of Commissioners in performing their duties pursuant to County Ordinances and Board Rules. The Secretary of the Board of Commissioners serves as the liaison between the President's Office and the Board of Commissioners, attends all County Board Meetings and committee meetings and works with the Clerk of the Board to prepare the agenda for Board Meetings.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Number of Meetings Held	**224**	**68**				**-**
II) Submitted Committee Reports	**224**	**68**				**-**
III) Recorded Minutes	**224**	**68**				**-**

BUREAU NAME: SECRETARY OF THE BOARD OF COOK COUNTY COMMISSIONERS

Key Performance Measure Analysis

Why is the measure important?

I) The Secretary of the Board's goal is to ensure appropriate actions are presented to the Board in order to continue the County business as required by constitutional and statutory requirements. The Secretary is responsible for ensuring that accurate and sufficient documentation exists to meet legal requirements, and to enable authorized persons to determine when, how, and by whom the Board's business was conducted. The Secretary ensures that proper notification is given of meetings as specified by law.

II) The Secretary ensures that reports submitted for committee meetings are available for authorized persons.

III) The Secretary records minutes of meetings, ensures their accuracy and availability, and submits various reports to the Board.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget and Management services is working with The Secretary of the Board of Cook County Commissioners to expand these measures further. The Secretary has seen an increase in the number of meetings held, due to the creation of The Cook County Health and Hospital Systems Board of Directors.

BUREAU NAME: ASSESSOR

Mission: To serve the public professionally and responsibly by establishing fair and accurate assessments, seeking equitable tax policies and communicating this information simply and understandably.

Key Performance Measures (KPM)	FY 2008 Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Reassessment of Property Valuations*	**867,180**	**131,700**	**131,700**	**131,700**	**131,700**	**(340,380)**
II) Assessment Appeals and Board of Review Processing*	**211,056**	**0**	**102,562**	**158,900**	**81,426**	**131,832**
III) Building Permits and Field Operations	**57,804**	**6,933**	**28,231**	**24,576**	**10,476**	**12,412**

*** Estimate Reporting for FY 2008**

BUREAU NAME: ASSESSOR

Key Performance Measure Analysis

Why is the measure important?

I) Reassessment valuations are the central function of the Assessor. These measures flow from the Assessor's goal of ensuring fair and accurate assessments and ensuring that no taxpayer pays more than their fair share of property taxes.

II) Assessment appeals are a large workload, and are essential to verifying the accuracy of valuations and ensuring taxpayer satisfaction.

III) Review of permits and field operations are required to update property assessments as owners modify their properties.

Compare actual performance to target and explain any variance.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the Assessor to expand their measures to include more comprehensive measures of efficiency and effectiveness. The Department is working to present performance information in a format unique to its operation.

BUREAU NAME: BOARD OF REVIEW

Mission: The mission of the Board of Review is to fairly and impartially review property assessments, and to correct all assessments to ensure full, fair and impartial assessment of all property.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Number of complaints regarding the assessed valuation of a parcel property	**599,307**	**21,168**				-
II) Percentage of Complaints Pre-filed	**32%**	**29%**				-
III) Average response time –expressed in days- to written taxpayer correspondence	**4**	**4**				-
IV) Number of taxpayers assisted at the Satellite Offices	**39,825**	**13,868**				-

BUREAU NAME: BOARD OF REVIEW

Key Performance Measure Analysis

Why is the measure important?

I) Processing of property assessment complaints is the primary workload of the Board of Review. The decision to re-open filing of complaints for all townships in the City of Chicago and suburbs, in order to address concerns about recently falling home prices, increased the Board's workload.

II) Pre-filing of Complaints eliminates the need for an oral hearing; which reduces the time needed to evaluate an appeal thereby increasing BOR productivity. Closing the Board earlier than the prior 2004 reassessment of the Northern Triennial saves revenue for both the County and taxing districts, but will result in the handling of a larger number of appeals with a reduced number of staff.

III) Responding to citizen's tax inquires; improving the processes at the Board and applying technological solutions where practicable. The average response time to written taxpayer correspondence is 4.5 days.

IV) Satellite Offices allow taxpayers to handle filing matters in a number of convenient locations. The more taxpayers are made aware of satellite office availability, the greater the use.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the Board of Review to expand their measures to include the rest of the activities of the Board. The Board of Review ceased accepting complaints for the 2007 Tax Year in May. The Board of Review closed July 16, 2008 for the 2007 Tax Appeal Session. The 2008 Tax Appeal Session opened October 15, 2008.

BUREAU NAME: BOARD OF ELECTION COMMISSIONERS

Mission: The Board of Elections is responsible for providing a fair and equitable electoral system for all citizens; promoting convenient voter registration; encouraging voter turnout; maintaining state-of-the-art equipment and registration records; and instituting personnel and cost efficiencies.

Key Performance Measures (KPM)	Year End Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Percentage of eligible voters registered	**86%**	**75%**	**79%**	**80%**	**86%**	**(6%)**
II) Percentage of universally accessible polling places	**100%**	**77.2%**	**Not applicable**	**Not applicable**	**77.3%**	**(23%)**
III) Percentage of unqualified persons on the voter rolls	**4%**	**4%**	**Not applicable**	**Not applicable**	**5.5%**	**(1%)**

*** Reporting for Fiscal Year 2008.**

BUREAU NAME: BOARD OF ELECTION COMMISSIONERS

Key Performance Measure Analysis

Why is the measure important?

I) This department is responsible for promoting convenient voter registration systems and for maintaining state-of-the-art equipment and registration records. An objective is to utilize new and existing programs that will involve public and parochial schools, city colleges, community and youth organizations, news media and other public and private partners.

II) To ensure the department is providing an election system that is equitable and transparent for all citizens.

III) The Department completes steady canvasses that increase the accuracy of the voter rolls.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the Board of Election Commissioners to develop their measures to include comprehensive measures of efficiency and effectiveness.

BUREAU NAME: OFFICE OF THE CHIEF JUDGE

Mission: To support the judiciary in its efforts to protect the rights and liberties of citizens and uphold the law through peaceful resolution of disputes by fair and impartial judgments. The Office of the Chief Judge is the principle administrative office serving the Circuit Court of Cook County, providing staff and program support necessary to operate the courts. In addition the office oversees and coordinates the services for a number of non-judicial offices.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Percentage of active standard probation cases being supervised under Evidence Based Practices-related procedures	**36%**	**71%**				**-**
IV) Dollars saved through Community Service Program	**$1,579,266**	**$370,150**				**-**

BUREAU NAME: OFFICE OF THE CHIEF JUDGE
Key Performance Measure Analysis

Why is the measure important?

I) Evidence-Based Practices Initiative is a body of research emerging over the past several years that indicates that community corrections programs, if properly designed and implemented, can lower offender risk and reduce recidivism. The Adult Probation Department, in conjunction with the Administrative Office of the Illinois Courts Probation Division, will continue working toward aligning its training, policies, and programming with the principles underlying evidence-based practices.

II) The Community Service Program (CSP) collaborates with Cook County not-for-profit agencies to develop community service placement sites and once placed, monitor the community service hours of offenders. The program provides the court with an alternative to incarceration and achieves the constitutional (Illinois) objective of the court-imposed penalty, which is to restore the offender to useful citizenship. Cook County Government is committed to attacking the roots of crime through progressive approaches of prevention and rehabilitation. In addition to providing offenders a flexible, personalized way to repay or restore the community for their offense, community service efforts have provided productive services valued at $1,579,266.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the Office of Chief Judge to expand their measures.

BUREAU NAME: CLERK OF THE CIRCUIT COURT

Mission: It is the mission of the Office of the Clerk of the Circuit Court of Cook County to serve the citizens of Cook County and the citizens of Cook County and the participants in the judicial system in an efficient, effective and ethical manner. All services, information and court records will be provided with courtesy and cost efficiency. As the official keeper of records for all judicial matters brought into one of the largest unified court systems in the world, the goal of the Clerk's Office is to continue with improving its emphasis on 21st century information technology, operational efficiency, improved customer service, employee development & training, and financial accountability.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) CASE ACTIVITIES* Includes Cases Filed, Court Hearings, Continuances, Dispositions, Public Inquiries	**183,232,255**	**42,278,866**				**-**
II) Number of Bonds Processed	**145,354**	**31,852**				**-**
III) Total Revenue Divisions/Districts*	**$145,956,460**	**$37,068,492**				**-**

***Estimate**

BUREAU NAME: CLERK OF THE CIRCUIT COURT

Key Performance Measure Analysis

Why is the measure important?

I)-III) Listed above is a summary of case, bond, and revenue activities engaged by the Office of the Clerk of the Circuit Court of Cook County. The case activities show some of the court activities that come into the Clerk's Office throughout the course of the year. By collecting and analyzing the aforementioned statistical data, the output performance measures allow the Clerk's Office to monitor and evaluate court operations and reallocate resources, if and when necessary.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the Clerk of the Circuit Court to expand their measures.

BUREAU NAME: COUNTY CLERK

Mission: The Cook County Clerk's Office is committed to providing quality service to the public in timely manner.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Vital Records Issued	**727,165**	**91,321**				**-**
II) Map Revisions	**460,045**	**116,835**				**-**

BUREAU NAME: COUNTY CLERK

Key Performance Measure Analysis

Why is the measure important?

I) Issuance of Vital Records (Birth & Death Certificates, Marriage licenses) is the largest component of Vital Records' workload, and an important public service. The Department is currently exploring new ways to issue vital records more efficiently and effectively.

II) The Vital Records Automation Project will improve Vital Records customer service, with a goal of save $675,000 annually.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the County Clerk to develop their measures to include comprehensive measures of efficiency and effectiveness.

BUREAU NAME: RECORDER OF DEEDS

Mission: To record land record information, maintain a historical data base, store archive copies and make data available for public/private viewing by visiting the office or visiting Recorders website @ www.ccrd.info

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Documents Recorded	**968,491**	**189,930**				**-**
II) Documents Indexed	**1,056,019**	**169,843**				**-**
III) Documents reviewed per Quality Assurance	**863,945**	**170,861**				**-**

BUREAU NAME: RECORDER OF DEEDS
Key Performance Measure Analysis

Why is the measure important?

I) Document recording is the central function of the Office, one on which the housing and mortgage industries depend.

II) Document indexing allows user to retrieve information as quickly as possible when conducting their transactions. The goal of the Office is to index all recorded items throughout the year, including the carry-over of prior year items not indexed.

III) Quality Assurance review is a key step in the recording process. This ensures that companies preparing documents include accurate information and proper format, and allow accurate indexing of documents which may be retrieved by the public and the mortgage industry. All documents that are recorded are then reviewed for accuracy through the use of the Document Imaging System.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the Recorder to expand their measures.

BUREAU NAME: OFFICE OF THE SHERIFF

Mission: The Cook County Sheriff is the Chief Law Enforcement Officer in the County and is charged by the State Constitution with ensuring the safety and security of its residents. The Sheriff's major departments include: Department of Corrections, Court Services, Sheriffs Police, Department of Community Supervision and Intervention, Custodial Services, and Jail Diversion and Crime Prevention.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Inmate Population	9,367	8,980				-
II) Electronic Monitoring Participants	375	360				-
III) Sheriff's Female Furlough Program	130	115				-

BUREAU NAME: OFFICE OF THE SHERIFF

Key Performance Measure Analysis

Why is the measure important?

I) The Department of Corrections (DOC) accounts for approximately 50% of all Sheriff's costs. DOC costs consist primarily of officer staffing. Officer staffing is directly proportional to inmate population.

II) Electronic Monitoring has the potential to directly reduce inmate population. Used to alleviate jail overcrowding, non-violent offenders are electronically monitored from their home.

III) Furlough programs have the potential to reduce inmate population, as well as reduce recidivism. Because the majority of the women have been arrested on drug-related charges and have a history of trauma, substance abuse and mental health counseling are significant parts of the program. Those assigned to the program must report each morning to participate in a regimen of gender responsive programming that includes random drug screening, job skills training, parenting classes, life skills, health education and literacy class. The program is designed to treat female offenders and address their unique needs and to help preserve the bond between female inmates and their children.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the Sheriff's Office to expand their measures beyond simple workload.

BUREAU NAME: STATE'S ATTORNEY

Mission: To preserve public safety, ensure the fair and efficient administration of justice, prosecute criminal offenses, assist victims and witnesses, and represent the County of Cook and its officers in all civil proceedings.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Felony Criminal Cases Initiated*	**51,393**	**10,500**				**-**
II) Civil Action Bureau – Cases Pending at a given time*	**27,594**	**25,328**				**-**
III) Investigation Bureau – Service Request*	**74,446**	**18,424**				**-**

***Estimate**

BUREAU NAME: STATE'S ATTORNEY
Key Performance Measure Analysis

Why is the measure important?

I) Felony Cases Initiated is a measure of the total number of new felony narcotic cases in Central Bond Court combined with new felony cases screened by the Felony Review Unit and either approved, rejected, or continued for further investigation.

II) Civil Actions Bureau-Monthly Average of Civil Cases Pending-the monthly average number of cases pending in the Civil Actions Bureau. The Civil Actions Bureau has nine civil practice units that represent the Cook County Board, the County's Elected Officials and county agencies in a broad array of civil law matters.

III) Investigations Bureau-Service Requests is a measure of the total number of service requests filled out by prosecutors requesting the Investigation Bureau to assist them. The Investigations Bureau is staffed by trained investigators with full police powers who assist with the investigation and preparation of cases for trail, including conducting criminal investigations, transporting victims and witnesses, serving subpoenas, obtaining evidence, and interviewing witnesses.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the State's Attorney to expand their measures to include outcome measures.

BUREAU NAME: OFFICE OF THE TREASURER

Mission: The Office of the Treasurer is responsible for the collection of real estate tax revenues and the distribution of those funds to taxing agencies throughout Cook County. The Office also serves as the County's banker, responsible for the safekeeping and prudent investment of public funds.

Key Performance Measures (KPM)	FY 2008 Year End Total**	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD Variance
I) Customer E-mail responses (CRMS)	**100%**	**100%**				**-**
II) Penalties on Delinquent Taxes Collected	**69,900,618**	**11,817,005**				**-**

BUREAU NAME: OFFICE OF THE TREASURER
Key Performance Measure Analysis

Why is the measure important?

I) E-mail questions concerning taxpayer's tax bills, exemptions, name changes and other research to the Treasurer's office reduce the time spent on inquiries for the taxpayers as well as those serving them. The goal is to increase operational efficiencies for collections, refunds and distributions.

II) The Treasurer's Office diligently works to collect outstanding taxes and minimize errors on filing.

Compare actual performance to target and explain any variance**.

Pending scheduled site visits to develop and discuss appropriate targets within agencies' programs; the FY 2008 year end total of activities or services provided is given for comparison to 1st Quarter 2009 tracking. For the sake of consistency, the 2008 YTD total is used for all agencies, whether or not 2009 targets were provided.

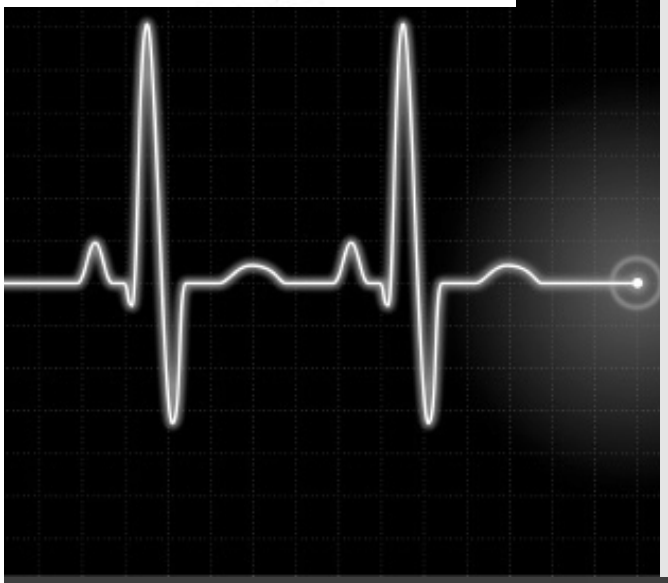
Quarterly Comments *"Looking Forward "*

The Department of Budget & Management Services is working with the Office of the Treasurer to expand their measures.

Cook County Government

1st Quarter Performance Report

For Period Ending February 28,2009



Department of Budget & Management Services

118 N. Clark Street Suite 1100

Chicago, IL 60602

08-O-36
ORDINANCE

Sponsored by

THE HONORABLE GREGG GOSLIN, JOHN P. DALEY, JOAN PATRICIA MURPHY, TIMOTHY O. SCHNEIDER AND PETER N. SILVESTRI, COUNTY COMMISSIONERS

Co-Sponsored by

THE HONORABLE TODD H. STROGER, PRESIDENT, WILLIAM M. BEAVERS, JERRY BUTLER, FORREST CLAYPOOL, EARLEAN COLLINS, ELIZABETH "LIZ" DOODY GORMAN, ROBERTO MALDONADO, JOSEPH MARIO MORENO, ANTHONY J. PERAICA, MIKE QUIGLEY, DEBORAH SIMS, ROBERT B. STEELE AND LARRY SUFFREDIN COUNTY COMMISSIONERS

AN ORDINANCE AMENDMENT CHANGING THE MID-YEAR BUDGET REVIEW TO A QUARTERLY BUDGET REVIEW

WHEREAS, by changing the mid-year budget review to a quarterly budget review, prior to budget transfers, the County Board will have more time to evaluate current and proposed programs; and

WHEREAS, as part of this early budget analysis County offices, departments and agencies will be required to submit quarterly reports to the Board of Commissioners for review; and

WHEREAS, the concept of these quarterly reports is to detail each office or agency's mandatory obligations and the programs associated with their established obligations; and

WHEREAS, the quarterly reports should also detail each office or agency's non statutory programs; and

WHEREAS, recognizing that under the leadership of Finance Committee Chairman John P. Daley these quarterly reports were a part of the fiscal year 2008 budget resolution, this ordinance is designed to formalize and mandate these quarterly reviews so the Cook County Code of Ordinances does not conflict with the fiscal year 2008 budget Resolution; and

WHEREAS, to ensure that these quarterly reports are uniform and relevant the County Board will establish specific criteria to which reports must, at a minimum contain all the information that was required in the "Mid-year budget review" Ordinance.

BE IT ORDAINED, by the Cook County Board of Commissioners that, Chapter 34 Finance, Section 34-5 of the Cook County Code is hereby amended as follows:

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

    a. FTE and Personnel Costs
    b. Fringe Benefits
    c. Impersonal Costs
    d. Capital Costs
    e. Matching Funds
    f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

    a. How many new employees (FTE)
    b. How many (people/clients?) employees (FTE) enrolled in the program
    c. Source of Funding
    d. Facilities Needed
    e. Total cost of facilities including equipment, rent, utilities and maintenance
    f. FTE and Personnel Costs
    g. Fringe Benefits
    h. Impersonal Costs
    i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This Ordinance shall be in effect upon approval.

Approved and adopted this 3rd day of June 2008.

Department 002 Human Rights, Ethics and Women's Issues

COOK COUNTY MID-YEAR BUDGET REVIEW QUESTIONNAIRE
002- DEPARTMENT OF HUMAN RIGHTS, ETHICS AND WOMEN'S ISSUES

1. *List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.*

The Cook County Commission on Human Rights enforces the civil rights protections set forth in the **Cook County Human Rights Ordinance**. The Ordinance prohibits discrimination through out Cook County in employment, housing, public accommodations, credit transactions, County services and facilities and County contracts, when such discrimination is based on a person's race, color, sex, age, religion, disability, national origin, ancestry, sexual orientation, marital status, parental status, military discharge status, source of income, gender identity or housing status. The Commission, a quasi-judicial agency, through its staff, enforces the Ordinance by investigating, conciliating and conducting administrative hearings on complaints of discrimination. The Commission has the power to award a broad range of relief to victims of proven discrimination. The Commission's non-enforcement activity includes conducting interactive educational training programs designed to prevent discrimination before it occurs, as well as engaging in advocacy and research related to enhancement of civil rights protection and the promotion of better relations among the County's diverse racial, ethnic, religious, cultural and social groups. An eleven member volunteer Commission is charged with working with Commission Staff to carry out the primary mandates of the Human Rights Ordinance. The Commission on Human Rights operates under business units 0020619 and 0021375.

The Cook County Board of Ethics enforces the **Cook County Ethics Ordinance**. The code of conduct in the Ethics Ordinance sets forth specific directives to ensure fair and honest administration of County government. In pertinent part, the Ethics Ordinance includes a ban on gifts and sets forth the County policies on gift disclosure, conflicts of interest, post-employment restrictions, limits on improper influence, use of confidential information, use of County-owned property, dual employment and representation of others. The Ordinance also sets forth prohibitions on political activity, nepotism, as well as campaign finance restrictions and limitations. The Staff of the Ethics Board investigates violations of the code of conduct and, if violations are found, the five member volunteer Board of Ethics has the power to levy fines and recommend corrective action. Staff also audits campaign finance, gift, lobbyist expenditure and other disclosure documents, as well as other public records in order to ensure compliance with the Ordinance. In addition, the Board provides formal and informal advice to County officials, employees, contractors and campaign donors on interpretation of the Ethics Ordinance. Finally, the Board conducts training seminars and develops educational materials on ethics issues and the code of conduct. The Cook County Board of Ethics operates under business units 0020620 and 0021375.

The Commission on Women's Issues is an **advisory body to the President and members of the County Board of Commissioners**. The Commission is composed of twenty-one women of various racial, economic, ethnic, and occupational backgrounds from across Cook County who

serve as volunteers. The Commission with the assistance of Staff advises the Cook County Board on ways to promote the status of women in county government, improve the delivery of County services to women and their families, and eliminate inequities in laws, practices and conditions which have an impact on Cook County women and girls. The Commission's activities and projects span a range of issues including violence, child care, economic equity, development of girls, and women's health. The Commission studies the status of women and develops recommendations for eliminating discrimination, promoting the equal status of women and creating new opportunities for women within Cook County. The Commission also works collaboratively with other Cook County departments as well as non-governmental organizations and individuals to create conferences, programs, and policies that are relevant to the status of women, and to increase awareness of the needs of women and girls in every community. The Commission conducts an annual public hearing and presents its findings and recommendations to the President of the County Board and to the Board of Commissioners through a formal written report. The Commission on Women's Issues operates under business units 0021891 and 0021375.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

Annual Unsung Heroine Award Breakfast - In observance of Women's History Month, the Commission presents an Annual Unsung Heroines Awards breakfast and ceremony in March. The Unsung Heroines Awards breakfast, now a County tradition, honors one woman from each of the County Board's 17 districts whose professional and volunteer achievements have made significant contributions to the quality of life in their communities. Costs associated with this program are charged to business unit 0021375.521300

Sexual Harassment and Cultural Diversity Training - Upon written request and dependent upon Commission staff availability, the Commission on Human Rights conducts sexual harassment and cultural diversity training for elected officials and other individuals who are not under the jurisdiction of the Office of the President. Costs associated with the additional training (i.e., staff time, resources, training material) are absorbed by this department and are not charged to specific business unit or to the individual elected officials who request the training.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

N/A

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

N/A

5. *List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:*
   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   N/A

6. *List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.*

   N/A

7. *List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.*

   N/A

8. *List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.*

   Human Rights - 2009/2010
   To increase by 50% the number of discrimination cases in the investigation inventory which are closed and to maintain this goal in future years so that at least 100 cases annually are investigated and closed. In 2008, the Commission closed 93 cases in its investigation inventory. To date, the Commission has closed 13 investigations, with more than 15 other closures pending. The Department had been operating without an Executive Director from October of 2007 through September of 2008. Duties and responsibilities of the now vacant legal counsel position, have been taken over by the Commission's newly appointed Executive Director. The diversion of resources created by the vacant legal counsel position, will present challenges to the Commission's ability to successfully meet some of our 2009 goals.

   To conduct a minimum of 30 human rights outreach and educational presentations (sexual harassment prevention and diversity training) each year to organizations and

groups throughout the County.

To draft and publish an annual supplement to the current comprehensive subject matter index.

Ethics - 2009/2010
To provide training in ethical behavior to a minimum of 350 employees each year. To date, 18 Ethics training sessions for approximately 460 Cook County employees and elected officials have been conducted. This goal will need to be revised to reflect the quadrennial ethics training cycle mandated by the Ordinance.

To work with various agencies in Cook County to develop a plan to effectively implement recent Ethics Ordinance amendments that expanded Ordinance limitations and increased monitoring responsibilities of the Board.

Women's Issues - 2009/2010
The Commission held its 12th Annual Unsung Heroine breakfast in honor of Women's History month on March 13, 2009 and will begin planning for 2010 in August.

To publish and present a report to the President and members of the County Board on the 2008 Public Hearing held in October on the subject of Economic Empowerment of Women and Girls in Cook County. This report will include recommendations to the Board on how to enhance the economic status and well being of women and girls in Cook County. To plan, sponsor and conduct the 2009 public hearing (topic to be determined).

To continue its participation and collaboration with various government and non-government agencies, such as, PROMISE, the Prostitution Roundtable, GIRLS LINK, and the Court-Involved Girls' Advocates Group.

To continue to provide leadership on the oversight committee of the Cook County/City of Chicago Child Development Center.

9. *Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.*

Human Rights
To continue to provide EEO compliance, and workplace diversity training in the County; continue to develop and implement additional efficiencies in the area of Commission investigations; and to enhance Commission visibility and viability for the constituencies that the Commission serves.

Ethics
To update the current ethics training curriculum and to explore the feasibility of developing and delivering a portion of the required ethics training on-line. To continue collaboration with other County agencies to streamline the documentation and posting of information pertinent to candidates, elected officials, vendors, and County employees on

the Board's website. Additional written guidance on the topics most often the subject of inquiry will be developed and posted on the Board's website.

Women's Issues

To assist the newly appointed Women's Commission in formulating short and long term strategic goals - the first meeting of this newly reconstructed Commission took place in May 2008.

To continue our collaborative efforts with Human Resources and Employee Assistance in providing train-the-trainer sessions for Cook County managers and supervisors regarding the County's Workplace Violence policy in order to help ensure that the County keeps its workplace safe, protects itself from unnecessary liability and medical costs, and that it provides appropriate resources and referrals for employees who may be victims of violence.

To continue its ongoing advocacy to implement gender responsive training and services at the Cook County Juvenile Justice System.

Department-wide

It is the overall goal of this Department to provide County residents and County employees with the benefit of more efficient and accessible delivery of the various and varied services provided by this Department. The Department intends to achieve these goals by increasing training and education and outreach offered by this Department, and in improving the Department's web-presence. The increased accessibility to the public of the information gathered by this Department, and the availability of forms that this Department requires for formal filings will serve our goals of striving to provide transparency in County government, to be on the cutting edge of Human Rights and Women's issues, and to continue to educate and inform the President and the Board of Commissioners in these areas.

In order to most effectively move forward with a long term strategic vision for this Department, any plan must include the appointment and/or hiring of a qualified Legal Counsel (position has been vacant since September 2008), and the Department must remain fully staffed. As evidenced in prior years, this Department is a model of efficiencies when fully staffed and funded.

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Department 007 Revenue

Sec. 34-5. Quarterly Budget Review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

Real Estate Delinquencies (0071372)

In accordance with Illinois Stature 200/200-180 CCDOR the Delinquent Property Tax Division of the Department of Revenue maintains a delinquent property tax ledger system. Illinois Statute 200/20-180 mandates that property taxes are collectible for a period of twenty years and the delinquent property tax ledger is maintained for that same time period.

Tax Compliance/Audit (0071371)

In accordance with Cook County Ordinance 92-O-53 (Uniform Penalties, Interest and Procedures Ordinance) Cook County Department of Revenue is authorized or mandated by law to enforce Cook Count Home Rule Taxes. The Compliance Unit authorized fairly and equitably enforces Alcoholic Beverage, Amusement, Cigarette, Gasoline and Diesel Fuel, Home Rule (titled property) Use, New Motor Vehicle, Parking Lot and Garage and Wheel Tax Ordinances.

In FY 2009 the Compliance Division incorporated a unit responsible for consistently canvassing the County's 17 Commissioner Districts for Home Rule Tax violations committed by business or entities that fail, where required, to register with the County, file tax and/or information returns, Notice of Bulk Sales, etc., and collect tax delinquencies (non-payment of tax liability), tax deficiencies (underpayment of tax liability), and other various ordinance violation penalties.

Collections (0071373)

In accordance with Cook County Ordinance 92-O-53 (Uniform Penalties, Interest and Procedures Ordinance) Cook County Department of Revenue is authorized or mandated by law for the collection Cook County Home Rule Taxes and County General Fees.

Liquor License (0071374)

In accordance with the Liquor Control Act of 1934 (235 ILCS 5/1-1 et seq.) Cook County Department of Revenue is mandated to issue and collect fees associated with liquor licenses in unincorporated Cook County (territory within the geographical limits of the County, which is not within limits of any city, town or village.)

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service. **N/A**

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

Department of Revenue received a grant from Altria Client Services on behalf of Phillip Morris USA in the amount of $50,000. The Compliance Division (0071371) will use the Funds to support ongoing investigations into activities involving illegal trade in cigarettes, including the sales of counterfeit, stolen and/or illegally imported cigarettes on which applicable taxes have not been paid.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include: **N/A**

    a. FTE and Personnel Costs
    b. Fringe Benefits
    c. Impersonal Costs
    d. Capital Costs
    e. Matching Funds
    f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following**:** **N/A**

    a. How many new employees (FTE)

b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**. N/A**

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**. N/A**

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

2009 Goals:

1. Accomplish the department's responsibilities and performance objectives by modernization of automation efforts.

2. Develop and maintain cooperative working relationships with other governments and agencies, which include expanding our revenue sharing agreements.

3. Implement effective enforcement activities to improve compliance efforts in all Home Rule Tax Collection.

4. Analyze opportunities for simplifying and refining the current business processes by evaluating decision points, redundant steps and rework areas for improvements.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The long term strategic vision for the Department of Revenue is the development of an organization that is customer focused and operates based on sound business principles. This will be achieved by leveraging the latest technologies and methodologies to ensure accurate and efficient management of the County's home rule revenues. Further our intent is to create a ubiquitous technology environment where information is shared seamlessly and securely throughout the enterprise. .

These initiatives must begin by identifying the department's key business processes. Next we will analyze and determine the efficacy of the existing process(es) and the quality of the related work output.. The goal of this approach is to develop a common understanding of all the processes used in each of the divisions before setting out to make any improvements in those processes.

Moreover, the department will focus on defining what the components of each process are, as well as the process's boundaries, dependencies, costs, and interconnections with other processes. At this stage, our focus is strictly on process review and refinement. This review and analysis of specific decision points and redundancy will provide our management team insights and opportunities for automation and process improvement. Among the initiatives envisioned for the department:

- *Online tax return for various home rule taxes*
- *Automation of the Scavenger Tax Sale. .*

Finally, the Department of Revenue has determined that automation is the key driver in the transformation of our enterprise

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 008 Risk Management

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   Risk Management is responsible for the development and administration of programs and procedures relating to employee benefit plans, workers' compensation claims, safety, general liability and automobile claims. Additional responsibilities for the Employee Benefits business unit include the County's federally mandated Consolidated Omnibus Budget Reconciliation Act (COBRA) and the Unemployment Compensation through the Illinois Department of Employment Security as required by Illinois statute. Workers' Compensation determines compensability of each claim in compliance with the Illinois Workers' Compensation and Workers' Occupational Disease Acts. This business unit approves medical, indemnity and other payments, contests non-compensable claims and negotiates lump sum (final) settlements, for approval, as required. Develops and implements programs to comply with standards and regulations promulgated by regulatory agencies. In addition, the General Liability business unit is responsible for the medical bills of Patient/Arrestees as required by the County Jail Act. Provides analysis of existing programs and develops new insurance programs, self-insurance or risk retention programs, as needed, for the broad classes of risk. Approves insurance and bonding provisions of leases, contracts and insurance certificates, including determining minimum coverage requirements for doing business with the County.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

The Safety business unit provides ongoing property inspections of County-owned facilities and participates in annual evacuation and safety drills. Another responsibility is maintaining a vehicle hotline and preparing semi-annual reports as required by the Cook County Vehicle Policy Ordinance.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   N/A

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs:
   b. Fringe Benefits:
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

7. List any specific programs where a reduction or elimination of revenue is

anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

N/A

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Coordination with health and pharmacy vendors to promote healthy lifestyles and wellness initiatives – ongoing

Increase communications regarding employee-sponsored fringe benefits, by taking advantage of internet and online tools – ongoing

Coordinate implementation of pre-tax commuter benefits with the Comptroller and MIS – implemented January 2008

Continue to work with municipal Agency partners to coordinate data-sharing and Request for Proposals, thus reducing costs and taking advantage of collective purchasing efforts – ongoing

Implement a return to work program for County employees on Temporary Total Disability – ongoing, including vocational rehabilitation services

Work with ancillary facilities to ensure that evacuation procedures are current and coordinate drills as required – ongoing

Web-enable existing claim management software to increase operation operational efficiency – ongoing

Reduce claim processing time across areas of responsibility – ongoing

Revise insurance requirements for County contracts – ongoing

Increase communication with departments using feedback and data from the Vehicle Hotline to promote defensive driving and reduce automobile claims – ongoing

Establish tracking log with County departments and facilities to record results from evacuation and safety drills – ongoing

Initiate a prescription drug program for County Employees on Workers' Compensation – ongoing

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

In an effort to reduce costs and enhance service to our employees, the Department of Risk Management will provide exemplary service and effective protection of the County's financial and human resources. This can be accomplished by implementing the following initiatives:

- **Web enable existing claim management software to increase operational efficiency**
- **Expand document scanning capabilities to others areas of responsibility**
- **Evaluate E-faxing technology to reduce costs and improve document management**
- **Reduce claim processing time across areas of responsibility by ensuring that by following best practices as set forth by industry standards**
- **Enhance claim tracking capabilities for improved excess insurance reporting**
- **Streamlining open enrollment and providing additional benefit information online to educate employees and their dependents about their benefits and the cost of those benefits**
- **Implement tools that will empower employees and their dependents to improve their health and lower the cost of injury and illness through disease management and wellness initiatives. This will include leveraging technology through the County's vendor partners and in collaboration with local municipal agencies.**

The Department of Risk Management will need to work with the Bureau of Technology to determine the cost of such initiatites, but the inherent benefit will be the streamlining of processes, reduction of paper expenses and minimize the use of equipment such as copy machines, fax machines, etc.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

009-Bureau of Technology Quarterly Budget Review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

The Bureau of Technology's mission is to install and maintain on-demand, production ready, world class communications and computing infrastructure to support county government operations. The Bureau of Technology is also responsible for the implementation of a countywide comprehensive disaster recovery capability as well as the implementation of a countywide business continuity plan.

The Bureau operates the county's voice and data networks and provides mainframe, midrange, server and applications support to all county agencies, departments and elected official offices. The Bureau also manages the development and operations of the county Web portal initiatives as well as the county's GIS operations and support. The Bureau manages these countywide operations through four strategic business units: Management Information Systems, Office Technology, Telecommunication Operations, and Network Operations. These departments integrate technology to provide vital business services to all stakeholders, residents and employees. The Bureau of Technology provides integrated applications solutions for all County agencies and departments.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

Not Applicable.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

The Bureau of Technology has **technology** oversight for the Department of Homeland Security funded public safety project known as Project Shield. The current grant administered through the Judicial Advisory Council is $17.5 Million Dollars. Project Shield is a countywide broadband wireless network being deployed throughout Cook County. Project Shield enables participating communities to install a network infrastructure that incorporates interoperable mobile, video, and data systems using advanced wireless technology. This network enables first responders from the Cook County and 128 municipalities located therein to share video, text, image, and video surveillance information within and across jurisdictional boundaries.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

Not applicable.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

Not applicable.

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

Not applicable.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

Not applicable.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

- Begin Disaster Recovery and Business Continuity planning - Under development and dependent of 2009 funding
- Develop, Release and Recommend Award for the Countywide ERP Proposal - Under development and dependent of 2009 funding
- Develop and launch the Digital Boardroom initiative - Postponed due to lack of funding
- Develop and launch the Digital Courtroom initiative - Postponed due to lack of funding
- Launch Document Conversion Center initiative - Postponed due to lack of funding
- Standardize Data transformation formats - Under development and dependent of 2009 funding
- Increase to 100+ Municipalities on Project Shield - in progress
- Bring WAN Network Management In-house for security - in progress
- Identify and begin installation of consolidated server farms
- Develop additional revenue sources via Web Portal - in progress
- Finalize and develop business plan for Cook County Broadband
- Expand Countywide Video Surveillance capability

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

Over the past decade Cook County has invested over $50 million in information Technology. Additional money has also been invested in professional consulting services as well as unanticipated outages and emergency related repairs. The Bureau of Technology executes a strategy that is a delicate balance between the protection of previous technology investment and our ability to implement new systems that can scale with our growth.

Core knowledgeable workers are vacating the bureau in the coming years and all new individuals will enter the IT workplace with no prior knowledge of older technologies and programming languages that are currently being used. Our technology workers must transit into the rapidly changing application development shops to fit our specific business unit requirements.

The Bureau of Technology must create the efficiency of operations that allow all users to benefit from a consolidated, secure infrastructure. All business units must eventually become fully integrated into the core infrastructure and governed by applicable security rules and compliance with a uniform set of County Wide policies.

Accordingly, here are the recommendations for a Countywide Consolidated Information Technology Strategy:

- Create and Implement a Master Data Management Strategy for the entire County
- Fund and Staff the Cook County Innovation Center Transition Management team
- Conduct a Countywide Communications Business Audit
- Develop and Publish RFQ for Enterprise Resource Planning (ERP)Application Transition and Implementation
- Conduct Balanced Economic Assessment Model as well as Infrastructure Optimization assessment for transition to Microsoft Managed Services Platform including Email and Unified Messaging Applications
- Complete Avaya Unified Communications and Messaging Architecture implementation including full server based Voice over IP (VoIP) migration
- Complete Illinois Commerce Commission Certificate of Service Authority Application.
- Create and File Revenue Tariff of Services for CLEC revenue services
- Create business plan for leasing of cell towers and explore strategic partnerships with service providers.
- Scale Project Shield to all 127 county municipalities
- Integrate existing Sheriff Department, Emergency Management Agency and Cook County communications network for improved public safety and emergency planning.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 010 Office of the President

Sec. 34-5. Quarterly Budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The President of the Cook County Board of Commissioners is the Chief Executive Officer of Cook County. As such the President directs the administrative functions of the County as a whole. The Office of the President oversees the operation of the Cook County Commission on Human Rights and Ethics, Public Affairs and Communication, Administrative Support, and the Liquor Commission. The office is also responsible for the day-to-day operations of all activities from training and enforcement of Ethics Ordinance, investigation and adjudication of discrimination complaints filed under the Human Rights Ordinance, media responses and news release correspondence and scheduling, replying to Freedom of Information requests, liquor license applications and investigations, to monitoring of legislative agendas and activities.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   The Public Affairs and Communications Department was consolidated into the Office of the President, it is responsible for the production of the monthly Cook County Television's "A Look Inside Cook County". The cable department's 24-hour channel went live December 2009 and airs on Comcast Cable Television.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   Not Applicable

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   Not Applicable

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   TBD

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

   Not Applicable

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

   Not Applicable

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   Not Applicable

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The Office of the President is committed to educating the residents within Cook County about all services that are currently being provided. The new 24-hour cable channel will assist in this major objective.

The Office of the President will continue their efforts to bring both state and federal dollars into the County system. The President's Office of Intergovernmental Affairs is routinely communicating with state and federal officials to help achieve this goal.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 011 Office of the Chief Administrative Officer

Sec. 34-5. Quarterly Budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   Illinois Statue 55 5/3-14006 specifies the creation of the Bureau of Administration. "The Board of Commissioners of Cook County shall create and maintain a Bureau of Administration which shall be headed by a chief administrative officer appointed by the president with the approval of the board." Section 5/3-14007-8 specifies the role, powers and duties of the chief administrative officer. "The chief administrative officer shall be responsible for the management and direction of the bureau of administration and of any other agency, function, or matter the county board may assign him from time to time."

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   The chief administrative officer (CAP) oversees the following departments in the bureau of administration: In addition, the Industrial engineers and to Print Shop are assigned to the CAO.

160	Building and Zoning
161	Environmental Control
170	Zoning Board of Appeals
205	Judicial Advisory
260	Public Defender
451	Office of Adoption and Child Custody
452	Veterans Assistance Commission
500	County Highway Department

501	MFT Illinois First
510	Animal Control
530	Cook County Law Library
565	Emergency Management Services
	Presidents Office of Employment and Training (P.O.E.T)

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   There are no grants directly in the office of the Chief Administrative Officer

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs:
   b. Fringe Benefits:
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

   This Question is not applicable to the Office of the Chief Administrative Officer.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   Not Applicable

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

NA

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

NA

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Air Pollution Monitoring- On going
Update Building and Zoning Website with E-Pay
Conducting studies throughout the Cook County Government to determine cost savings and efficiencies- Ongoing

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The primary vision of the Office of the CAO is to ensure the Departments in the BOA are aligned with the mission of this administration.

Provide the departments with the support required to receive the appropriate technology to enhance their operations

Ensure the vehicles are environmental friendly for those departments requiring transportation as a part of their operation, i.e. Hybrids, low fuel efficient, low emissions.

Provide continuous air pollution monitoring throughout Cook County.

Seek out new initiative to enhance the service provided to the residents of Cook County by the Departments within the Bureau of Administration

Develop new streams of revenue.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget

reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

012-Management Information Systems

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Department for the Management of Information Systems is authorized by Illinois Revised Statute 5/3-14010. The department is responsible for maintaining the computer hardware and related software systems. It is also Responsible for designing and programming computer systems across all county computer platforms. Major areas of focus include real estate, financial systems, judicial and public safety systems, software programming, computer operations and security.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.
   None

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.
   None

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:
   None
   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   None

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   None

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   None

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   Implement the running of open systems on the Z Series Server. 40% complete. Will have first open system running beginning of 3rd Quarter.

   Develop an On-Line Adoption Case Tracking System. Met with Chief Judge's Office and are waiting for response to questions.

   Implement an On-Line travel reimbursement system. Met with Bureau of Administration and developed system overview and are waiting for response to questions.

   Implement a web based system to apply for County Motor Vehicle Stickers scheduled for discussion beginning third Quarter.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

016 – Department of Telecommunication Operations Quarterly Review

Sec. 34-5. Quarterly Budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

The department provides voice and data communications to all agencies of Cook County Government, which includes the adds, moves, changes and maintenance of more than 60,000 voice and data stations. The department manages all County issued wireless devices; pagers, cell phones, PDAs, and air cards. The department is also responsible for payment of telecommunications bills from vendors.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

Not Applicable

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

Not Applicable

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:
   a. FTE and Personnel Costs:
   b. Fringe Benefits:
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

   Not Applicable

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   Not Applicable

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

   Not Applicable

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

   Not Applicable

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

- Upgraded the E-911 system to work with server based PBXs–100%
- Continued the structured wiring at Jail complex – 95% expected completion 5/1/09
- Upgraded the call accounting system-100%
- Program associated budget codes to each extension in every PBX-60%
- Upgraded PBXs as part of the Board approved County wide telephone system upgrade-10% of the entire project - 90% of phase I.
- Completed 5,353 stations worked on for installation and repair orders.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

   Upgrade the operating systems of the Avaya PBXs to server based IP enabled systems. This will maximize the efficiency of the County's data network and by collapsing the smaller systems into the major nodes it will reduce the costs of future upgrades and ongoing maintenance costs.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 018 Cook County Board of Commissioners

Sec. 34-5. Quarterly Budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Secretary to the Board of Commissioners serves as the liaison between the President's Office and the Board of Commissioners, attends all County Board Meetings and committee meeting and works with the Clerk of the Board to prepare the agenda for Board Meetings. Further responsibilities include preparing of meeting notices and agendas, recording all meetings and handling the payroll and accounts payable functions for the Board.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   None

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   None

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs:
   b. Fringe Benefits:
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

   None

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   None

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   None

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   None

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Secretary to the Board Goals List 2009

1. Expansion of responsibilities to include Secretary support for the Cook County Health and Hospitals System Board January 2009
2. Expected increase in number of meeting handled by existing staff from 224 in 2008 to 270 in 2009
3. Online registration for public testimony at Committee meetings and hearings: July 2009
4. Online posting of Commissioners' contingency transactions: July 2009
5. Online mapping of Dr. King Trail November 2009
6. Enhancing front area security: October 2009

7. Expansion of available audio and video outlets on 5th floor: October 2009
8. Installation of new computer equipment: July 2009

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

We intend to finish the process of providing online Registration for public speakers through the Secretary to the Board's website.

We also want to join the number of counties able to webcast Board meetings and highlights of Board meetings, which, if able to be seen in real time, may allow for department heads to remain working at their desks until it is time for their bureau to answer questions from the Board. Elements of video conferencing and internet-based communication may one day allow for departments heads to provide testimony on Board items without ever leaving their office. These should also be explored.

We are also working closely with Capital Planning, Facilities and Information Technology on all wiring issues for the entire north side of this floor and in the Board Room.

With the completion of the County's new franchise agreement with Comcast for cable services in the unincorporated areas, we are looking forward to designation of a countywide cable channel on the digital spectrum, which would reduce or eliminate our costs for distribution of the video tapes for the meetings.

We are also archiving existing audio tape spools and videotape cassettes over the past 20 years. Some 800 tapes must be converted to a digital format in order to preserve the only verbatim record of the proceedings of this Board.

We will seek additional security and preparedness measures. We would like, at some point, to move to a magnetic keycard entry system for the floor which would further restrict entry to those authorized. Working with Bureau of Health Services, we will look to add an emergency insulin kit in the Board Room; similar to the defibrillator we currently have available for heart stoppages.

We are working closely with the chairpersons of the various committees, the Cook County's Sheriff's Office and the Department of Facilities Management to ensure that the proper sized venues and security measures are in place for each meeting,

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 019 Civil Service Commission/Employee Appeals Board

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Employee Appeals Board (EAB) hears and decides appeals filed by non-union employees who have been discharged, demoted or suspended in excess of ten (10) work days. The jurisdiction of the EAB to hear these cases is set-forth in the County's Human Resources Ordinance.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   Not Applicable.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   No grants are associated with the Employee Appeals Board.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

   No grants are associated with the Employee Appeals Board.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   Not Applicable.

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   The Employee Appeals Board does not have any programs that could be combined or consolidated with other agencies.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   No new programs will be required for FY 2010.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   The Employee Appeals Board Members continues to hear and decide cases within its jurisdiction.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

   Not applicable.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Cook County February 28, 2009 Budget Review Questionnaire
020 – Cook County Comptroller

1. **List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.**

   a. **State Statutes and County Ordinances**
   The Cook County Comptroller's Office calculates, disburses and records all Payroll expenditures; reviews, disburses and records all Accounts Payable expenditures; reconciles, disburses and records all Juror and Election expenditures; and disburses all special debts for which Cook County is fiscally responsible. Due to the recent passage of a Cook County ordinance, the Cook County Comptroller's Office now monitors the expenditures for all grants funds received by Cook County.

   The Cook County Comptroller's Office deposits revenue received by Cook County departments and records all revenue due to and received by Cook County. The Cook County Comptroller's Office records and reconciles all revenue received and expenditures disbursed in Cook County's General Ledger and disseminates this information to the appropriate officials, departments, and outside auditors.

   The Cook County Comptroller's Office prepares and publishes the Comprehensive Annual Financial Report (CAFR).

   b. **Personnel Costs**
   Salary, wages and salary related expenses for 49 FTE positions are $3,046,598.00.

   c. **Impersonal Costs**
   Impersonal costs are $117,891.00.

   d. **Capital Costs**
   There are no capital costs.

2. **List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.**

   The Cook County Comptroller's Office provides information and aids departments in reconciling their financial records. In addition, the Cook County Comptroller's Office provides financial records and back-up documentation to both State and Federal Agencies.

   a. **Personnel Costs**
   Salary, wages and salary related expenses of Employees are included in the costs stated above.

   b. **Impersonal Costs**
   Impersonal costs are included in the costs stated above.

2. c. **Capital Costs**
   There are no capital costs.

3. **List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.**

   The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

4. **List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:**

   a. **FTE and Personnel Costs**
   The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

   b. **Fringe Benefits**
   The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

   c. **Impersonal Costs**
   The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

   d. **Capital Costs**
   The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

   e. **Matching Funds**
   The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

   f. **Length of grant funding commitment.**
   The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

5. **List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:**

   a. **How many new employees (FTE)?**
   The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

5. b. **How many (people/clients?) employees (FTE) are enrolled in this program?**
The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

c. **Source of Funding**
The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

d. **Facilities Needed**
The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

e. **Total cost of facilities including equipment, rent, utilities and maintenance**
The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

f. **FTE and Personnel Cost**
The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

g. **Fringe Benefits**
The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

h. **Impersonal Costs**
The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

i. **Capital Costs**
The Cook County Comptroller's Office does not receive any grant funds and therefore, this section does not apply.

6. **List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.**

The Cook County Comptroller's Office prepares and publishes the Comprehensive Annual Financial Report (CAFR) which includes all Elected Offices, the Health Bureau and all other County departments. The Cook County Comptroller's Office now monitors the expenditures for all grants funds received by Cook County including all Elected Offices, the Health Bureau and all other County departments. In addition, the Cook County Comptroller's Office provides financial records and back-up documentation to both State and Federal Agencies.

7. **List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.**

   The Cook County Comptroller's Office is presently exploring further avenues for collecting fees on wage garnishments processed in the office which generate minimal revenues.

8. **List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.**

   The Cook County Comptroller's Office has developed a new division of Financial Reporting, is implementing the full monitoring of all expenditures and revenues relating to grants, and completing the consolidation of the Bureau of Health Accounts Payable staff with the Office of the Cook County Comptroller.

9. **Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.**

   The Cook County Comptroller's Office is presently compiling all data on job functions performed within each division of the office to determine their efficiency and the flow of information.

Department 022 Contract Compliance

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service**. Responsibilities of this department include, though are not limited to devising certification procedures to assure that businesses**
   taking advantage of this Ordinance are legitimate minority and/or female owned businesses; maintaining a list of all bona fide, certified businesses; recommending guidelines and regulations for the use of PCE (privileged class enterprises, or MBE/WBE) participation procedures, including definition of goals, conditions warranting and limiting waivers and establishment of procedures for participation in the Program

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service. **N/A**

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service. **N/A**

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include: **N/A**

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs

e. Matching Funds
f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: **N/A**

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.** **N/A**

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.** **N/A**

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion. **N/A**

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision. **N/A**

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

023-Department of Office Technology Quarterly Budge Review

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

To provide technology support for personal computing, networking and midrange system environments while insuring compatibility and integration with strategic enterprise directives. The Department also strives to give other departments confidence that their information needs will be expeditiously met and handled in a secure environment.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   Not applicable.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   Not applicable.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

   Not applicable.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

   Not applicable.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Complete Active Directory Network and Security Assessment - 5% complete

Implement new data backup methods — electronic backup pilot - 5% complete

Convert email system to Microsoft Exchange – 0% complete

Install and implement Email archiving program – 0% complete

Upgrade Midrange Development operating system. – 0% complete

Upgrade Midrange Production operating system. – 0% complete

Expand OpenView usage on all Office Technology Servers – 90 % complete

Promote sharing of OpenView resources throughout various I.T. offices to eliminate redundancy and costs. – 5%

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

Office Technology will continue follow the strategic vision of the CIO and County. We will strive to automate and enhance services throughout the County to improve and streamline work flow processes.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 030 County Purchasing Agent

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Cook County Code governs all activities of this Office.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   N/A

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   This Office receives no grants.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:
   N/A

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**
   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   N/A

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   Completed Phase I of the online bid submission system. (develop RFP and solicit proposals)
   Implemented Phase II of i-Bid System which includes online disposal of surplus assets other than vehicles. Completion date is scheduled for June 1st.
   Implementation for Phase III of View Wise System is scheduled for August/ September.
   Reviewed comments/suggestions from using departments. Bureaus and agencies regarding our purchasing surveys.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

   In Fiscal Year 2009 funding was partially approved for an e-procurement system. Currently we have participated in two (2) webinars providing information on these systems. In preparation this Office will continue to research the systems and issue an RFP (Request for Proposal) or prepare a sole-source recommendation to the board.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

THE OFFICE OF CAPITAL PLANNING AND POLICY
Quarterly Budget Review
As of Quarter Ending February 28, 2009

Sec. 34-5. Quarterly Budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   a. State and/or County Statue(s)
   The Office of Capital Planning and Policy (OCPP) develops and manages the Capital Improvement Program for Cook County. Projects are categorized in the areas of Public Health, Public Safety and Corporate. The County's adherence to code requirements established by regulatory bodies and compliance to decrees of the Court has been a focus in the development of this program. Improvements to security and fire and life safety systems continue to be a priority.

   b. FTE and Personnel Costs
   FTE = 23.6
   $458,910.54

   c. Fringe Benefits
   N/A

   d. Impersonal Costs
   $ 2,349.39

   e. Capital Costs
   N/A

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   a. ***FTE and Personal Costs***

Not applicable

b. ***Fringe Benefits***
N/A

c. ***Impersonal Costs***
N/A

d. ***Capital Costs***
N/A

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

a. ***FTE and Personal Costs***
None

b. ***Fringe Benefits***
N/A

c. ***Impersonal Costs***
N/A

d. ***Capital Costs***
N/A

e. ***Matching Funds (if any, are they currently over-matched and by how much)***
N/A

f. ***Length of grant funding commitment***
N/A

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs:
N/A

b. Fringe Benefits:
N/A

c. Impersonal Costs
N/A

d. Capital Costs
N/A

e. Matching Funds
N/A

f. Length of grant funding commitment
N/A

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE)
N/A

b. How many (people/clients?) employees (FTE) enrolled in the program
N/A

c. Source of Funding
N/A

d. Facilities Needed
N/A

e. Total cost of facilities including equipment, rent, utilities and maintenance
N/A

f. FTE and Personnel Costs
N/A

g. Fringe Benefits
N/A

h. Impersonal Costs
N/A

i. Capital Costs
N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   N/A

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   1. Monitor the processing time of vendor payments to ensure prompt payment
   2. Change Order reduction continues to be an ongoing goal
   3. Streamline departmental policies and procedures to create greater efficiencies
   4. Concentrate efforts towards staff training including the improvement of written and oral communication
   5. Plan and develop Countywide space utilization and storage facilities
   6. Provide the citizens of Cook County access to quality health care facilities
   7. To ensure the County's facilities are accessible, structurally sound and secure

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

   The Department of Capital Planning has a long-term strategic vision of an efficient, streamlined operation. Our goal is to ensure that the County's buildings are safe and secure. We attempt to respond quickly to the capital requests of all agencies.

   Through continued staff training, we are able to keep our project directors current with industry standards. Our staff will operate more effectively through the use of electronic media and thereby reducing our usage of paper documents.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 032 Human Resources

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

The Bureau of Human Resources public mandate is to attract and retain motivated, competent County employees; to provide County executives with the personnel tools needed to deliver quality public service; and to enforce fair hiring and promotion practices for employees and job applicants. While Cook County is afforded home rule status under state statues, legislation and mandatory guidelines continue to affect the County's personnel procedures. Over, the County's personnel operations are directed and impacted by the state statues, legislation and mandatory guidelines listed below:

Human Resources Ordinance
Shakman Consent Decree
Family & Medical Leave Act
Americans with Disabilities Act
Federal Highway Administration & Department of Transportation Regulations
Cook County Public Safety Re-Entry Employment Project Ordinance
Various federal, state and local statutes and ordinance related to discrimination in employment
Uniformed Services Employment and Re-Employment Rights Act (USERRA)
Immigration Reform and Control Act
Illinois Healthcare Workers 'Act
Victims' Economic Security and Safety Act (VESSA)
Cook County Residency Ordinance
State of Illinois Military Leave of Absence Act
Cook County Vehicle Ordinance Policy
Various federal, state, and local statutes and ordinance related to prevailing wage employees

The state statues, legislation and mandatory guidelines affect the entire Bureau of Human Resources:
Business Units: 0321281, 0321282, 0321283, 0321284, 0321286, 0321287, 0321288, 0321289, 0321290, 0321416, and 0321417.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

The Bureau of Human Resources rules and regulations establish uniform policies and procedures across the range of Cook County's Government's personnel functions. Those personnel functions include selection, classification and compensation and administration. Under the Human Resource Ordinance the Bureau is empowered to fulfill a number of specific duties.

Employee Assistance (0321281)
The Employee Assistance Program continues to provide confidential, free and voluntary support services to any Cook County employee and his/her dependents. In the last quarter of 2008, EAP counselors had received 2,485 phone contacts along with 521 in person contacts and new cases were opened. Employee Assistance counselors continue to have many on-going cases but in the fourth quarter 186 employees were no longer in need of assistance and their cases were closed. This program also provided on-going EAP program training to 1,396 County managers in identifying work related problems before they affect the workplace in the fourth quarter.

Grievance Resolution (0321282 & 03212383)
The Grievance Resolution Division is committed to fair employment practices and recognizes its ability to review and make reasonable effort to resolve employee grievances. This division continues to comply with the County Rules of Conduct regulations, disciplinary actions and the term of agreements between the County and collective bargaining representatives.

Last quarter of 2008 there were a number of new cases filed involving EEO complaints. These complaints were for (3) age, (2) national origin, (5) race, (1) religion, and (4) miscellaneous. There are 17 on-going EEOC complaints for allege violations of the various laws prohibiting discrimination in employment that are still being investigated. This section works closely with EEOC, Illinois Department of Human Rights, Cook County Human Rights Commission and when warranted the Cook County State's Attorney. All agencies will process, investigate, and review all the information case by case.

Employee/Labor Resolution (0321284)
We continue to negotiate and implement collective bargaining agreements for employees who are represented by unions in accordance with the Illinois Public Labor Relations Act.

Classification & Compensation (0321287)
This division continues to be responsible for the management of position classification and job descriptions analysis for County-wide salary administration. Thirteen (13) benefit salary surveys were reviewed for use in the negotiating of union contracts. Pursuant to the Prevailing Wage Rate Ordinance, 11 were verified for compliance. After the reviewing of 33 job descriptions they were all written and revised. Upon the request of the department 59 desk audits were performed.

Examination & Selections (0321288)
The Examinations Division continues to evaluate applications for employment, by preparing and furnishing the hiring department(s) with eligible lists of applicants who met the qualifications for the position. In the fourth quarter those found to be eligible for the position was 2,076 and those found ineligible was 1,820. This division conducts these examinations using the appropriate techniques and procedures based on merit principles.

Employment/Records (032129)
The employment division provides a wide variety of services to include application intake and employment opportunity inquires. There were 373 job postings and 3,896 applications were filed in the fourth quarter.
The division also maintains a system of personnel records covering all county employees under the jurisdiction of the President of the Cook County of Commissioners. This division also administers the taking of fingerprints for background checks as a pre-requisite to employment with Cook County. Only those seeking employment at secured facilities are fingerprinted. BHR also issues employee identification cards for all County employees.

Medical (0321290)
The Medical Division had seen, treated and examined 3,137 county employees in this quarter. Of those seen in the Medical Unit 2,101 were evaluated for fitness for duty upon return to work from illness, duty injuries, rehabilitation stays and leave of absences, etc. Medical also provided 334 employees seeking medical attention. The division also administered 19 random drug and alcohol testing for those employees warranted for their job performance and administered 679 new employee physicals and drug test examinations for those positions under the jurisdiction of the President and the Cook County Board of Commissioners.

Training & Employee Development (0321417)
This division is responsible for reviewing the training needs of employees and has established priorities for conducting and developing programs requested by departments for the training of department staff.
In the fourth quarter 9 in-house training programs were conducted with 670 employees and managers in attendance.

The division administers the tuition reimbursement program for non-union, union and nursing staff. Those employees who received reimbursement for their tuition during the fourth quarter totaled 100. The training division received 100 new applications for tuition reimbursement during this quarter. Reimbursement for tuition was: Union employees ($9,381.00); Non-Union employees ($2,583.00) and Nursing Staff ($139,357.83).

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

No grants are associated with the Bureau of Human Resources.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs:
b. Fringe Benefits:
c. Impersonal Costs:
d. Capital Costs*:*
f. Length of grant funding commitment:

No grants are associated with the Bureau of Human Resources.

5. List all *new programs* other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE): **5**
b. How many (people/clients?) employees (FTE) enrolled in the program**: 2**
c. Source of Funding*:* **The open positions in the department's 2009 budget are being used**
d. Facilities Needed*:* **0**
e. Total cost of facilities including equipment, rent, utilities and maintenance:
No costs are associated with these new positions.
f. FTE and Personnel Costs***:*** **$242,404.00**
g. Fringe Benefits: **Determined by Budget Department**
h. Impersonal Costs***:*** **0**
I. Capital Costs: **None**

Recruitment (0321288): Currently 2 employees are assigned to the Recruitment Division to service an estimated 5,000 job fair attendees. Our goal is to move from passive to active recruitment in order to recruit nurses, technicians and other hard to fill positions throughout the County.

Employment Records Division (0321289): Currently 1 employee is assigned to the Records Division and HR is in need of another clerical position in order to process the large amount of incoming files.

Labor & Employee Relations Division (0321284) In order to provide an overall management and maintenance of highly confidential materials pertaining to union negotiations , third step grievances and other legal matters a clerk is needed to ensure all County's labor unions, hearings, depositions etc. are reviewed, recorded properly, distributed and filed.

Medical Division (0321290) A general physician is needed so that there may be a consistency in evaluating claims for duty related and ordinary disability that may be an ongoing problem(s) with the employee. The physician will also be the medical review officer who is board certified for the drug testing program. The physician on staff would also provide day to day medical operations for the division.

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

Outside Counsel (4901618)
Currently, general funds are appropriated for all legal fees regarding labor matters. An ambitious agenda in terms of bargaining unit demands requires outside counsel to be engaged in more intensive bargaining negotiations.

Employee Assistance Program (4901618)
According to all AFSCME and Local 714 (Teamsters), union employees are covered by an Employee Assistance Program designated by their ratified union agreements.

Tuition Reimbursement (4991618)
This program is included in collective bargaining agreements for all union represented employees along with non-union employees.

Schedule XXIV Corporate, Highway and Health Facilities (Skilled Trades) Grade X (4901618) This proposed ordinance has been recommended by the Department of Labor of the State of Illinois, pursuant to the wage of employees on Public Works.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

The Bureau of Human Resources does not receive any revenue.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Labor Negotiations: Status: On-going
An ambitious agenda in terms of bargaining agreements and union contracts requires the County to be engaged in more intensive bargaining union negotiations.

Tuition Reimbursement: Status: On-going
Continuation of tuition reimbursement for FY 2009 is planned. This program provides assistance in paying for job related continued education courses. This program is a part of many union contracts and is also provided to non-union employees.

Schedule XXIV Corporate, Highway and Health Facilities (Skilled Trades) Grade X (490) - Status: On-going
This proposed ordinance has been recommended by the Dept of Public Works for Corporate, Highway, and Health Facilities (Skilled Trades) for Grade X employees. In accordance with the ordianance it provides union scale wages for all trades.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

New initiatives are being taken to increase focus on designing training programs to meet the needs of individual departments in order to enhance employee productivity.

The electronic acceptance of applications through the World Wide Web is currently being designed and will be implemented this year. Electronic acceptance will be directly submitted to the Bureau of Human Resources making job opportunities be more readily accessible.

We will continue to review job classifications and position descriptions to ensure appropriate use of employees5 across Cook County.

The BHR will undertake an in-depth review and editing of the personnel rules and regulations in an effort to incorporate best practices and express concepts in plain language for use by the departments and their employees.

The Bureau of Human Resources will continue to fulfill its mission to attract and retain competent and qualified individuals and assist in the process of streamlining operations County-wide to reduce costs and operate more efficiently.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 040 County Assessor

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Illinois Property Tax Code (35 ILCS 200/1 et seq.) and Cook County ordinances, including the Cook County Real Property Classification Ordinance, mandates that the Cook County Assessor value more than 1.8 million parcels of real property located in Cook County on a triennial cycle and administer state and county programs such as the Open Space Valuation Program and the county's Real Property Incentive Program for commercial/industrial properties. In addition, the Illinois Property Tax Code requires the Cook County Assessor's Office to provide ancillary services, including but not limited to individual notice and publication of real property reassessments, application for eight separate homestead exemptions, an opportunity to file an assessment appeal and requests for certificates of error.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   N/A

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   The MacArthur Foundation – Business Unit 9810801

The grant amount is $73,000 for the purpose of increasing awareness of certain property tax advantages available to affordable housing and to improve necessary information systems. The term of the grant is June 1, 2008 through May 31, 2011 and will have no fiscal impact on Cook County.

The Cook County Tax Reactivation Project – Business Unit
In addition, the Assessor's Office administers the Cook County Tax Reactivation Program, which is funded by a grant from the Department of Revenue. The grant is currently set to expire June 30, 2009.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

   N/A

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

N/A

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

FY 2009 Executive Recommendation lists the Assessor's Office "Goals and Objectives" as:

1. **Timely completion of the assessment**
2. **Fair and accurate assessments**
3. **Ensure that no taxpayer pays more than their fair share of property taxes**
4. **Assist taxpayers in understanding their assessment**
5. **Ensure that no taxpayer pays more than their fair share of property taxes**
6. **Promote and inform the debate for changes in tax policy**

These "Goals and Objectives" are good public policy and the Assessor's Office continually strives each day to meet them. Assessment "due dates" vary and are spread out throughout the year.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The long term strategic vision of the Assessor's Office continues to be to 1) promote transparency of the assessment process by continuing to improve access to information through items such as the website and

promote public policy which makes the assessment system more transparent, 2) simplify the assessment process to increase public understanding of the property tax system, 3) continue to automate to reduce the number of manual tasks and reduce use of paper, and 4) improve working conditions of the office by promoting a more open collaborative and productive work environment. In order to accomplish these long term goals, the Assessor's Office will continue to work for public policy that increases understanding of the property tax system for all citizens and reduce burdens on the Assessor's Office, the County and taxpayers. Additionally, automation reduces the number of staff necessary to accomplish specific tasks and reduce the costs of materials such as paper and other costs such as printing and publishing. Finally, a more open, collaborative and productive work environment allows employees to become invested in the assessment process, which leads to a better product.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 050 Board of Review

Sec. 34-5. Quarterly budget review.

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

(a) The Board of Review is a quasi-judicial agency created and governed by the Illinois Property Tax Code. The Board is required and mandated by State Statute with the review of property tax assessment appeals for overvaluation and under-valuation. The Board also reviews Certificates of Correction and Certificates of Error certified by the County Assessor, the Cook County State's Attorney and intervening taxing district's defense of appeals taken from the Board of Review decisions to the Illinois Property Tax Appeal (PTAB) and the initial review and recommendation of all applications for real estate exemptions before transmitting said exemptions to the Illinois Department of Revenue.

(b) FTE and Personnel Costs
122.0 FTE - $6,953,991

(c) Fringe Benefits
$853,771

(d) Impersonal Costs
$231,504

(e) Capital Costs
$368,220

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

See above.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

The Board of Review has no grants that support or enhance services and programs.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

The Board of Review has no knowledge of any additional grants anticipated in the upcoming Fiscal Year.

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs

d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

The Board of Review has no new programs to be considered in the upcoming Fiscal Year.

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

The Board of Review does not have any General Fund or Grant Funded programs which involves other departments within the County.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

2008 filings have increased and are further impeded by a historically slow turnover of Townships from the Assessor. The Board continues to witness dramatic increases in the number of filings over the years as the Assessor's office transitions into a first-pass review. The Board may have to request additional funds for 2009/2010 to handle the increased volume. The Board cannot reduce or eliminate any programs to assist in filling any possible gaps in the upcoming Fiscal Year.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

The Board of Review has or will meet all of its measurable goals as set forth in the 2009 budget.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The Board of Review continues to use technology to provide better services to the public at a cost savings. For 2008 the Board's single information technology position created for an individual to provide a long term and short term strategic automation vision was funded at only $1.00. In 2008, the Board further expanded its research application to begin addressing condominium appeals.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 060 County Treasurer
Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service. *The Office of the County Treasurer is administered under the provisions of Chapter 35 ILCS 200/20-5. The Office is a constitutional Office mandated by law.*

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service. *All are mandated*

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service. *None*

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include: *None*

    a. FTE and Personnel Costs
    b. Fringe Benefits
    c. Impersonal Costs
    d. Capital Costs
    e. Matching Funds
    f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: *None*

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance.
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.** *Develop Portal to contain all property tax information for each parcel in the County.*

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.** *None*

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion. *A total reduction in number of staff of over 47% has been accomplished. The Treasurer's Office has vigorously enforced the County's new ordinances addressing bulk payment correction fees and duplicate bill fees to mortgage lenders. This resulted in collection of over $8,000,000 in revenues collected over the last twelve (12) months. The office will continue to enhance revenue collection and reduce the reliance on corporate funds.*

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.
The Treasurer's Office is becoming increasingly self-funded by relying less on taxpayer funding through general funds and more on user fee based revenues, approved by the Board to fund Department 534-Treasurer-Automation Fund.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department

ffective date: This ordinance shall be in effect upon approval.

COOK COUNTY QUARTERLY BUDGET REVIEW REPORT
Office of the County Auditor (070)

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1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Office of the County Auditor is created through 55 ILCS 5/3-14048. The Cook County Auditor Ordinance, Sec. 2-311 of the County Code of Ordinances, specifies that the County Auditor's Office is responsible for auditing the financial records of all County fee departments. The Auditor works with the external auditors on the County's annual financial audit, and performs audits of information systems in the County. The Auditor's Office also performs special audits as directed by the County Board President and County Board of Commissioners.

   Business Units: 0701226, 0701227, 0701406

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   NONE

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   NONE

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include: a) FTE and Personnel Costs; b) Fringe Benefits; c) Impersonal Costs; d) Capital Costs; e) Matching Funds; and f) Length of grant funding commitment.

   NONE

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: a) How many new employees (FTE); b) How many (people/clients?) employees (FTE) enrolled in the program; c) Source of Funding; d) Facilities Needed; e) Total cost of facilities including equipment, rent, utilities and maintenance; f) FTE and Personnel Costs; g) Fringe Benefits; h) Impersonal Costs; and i) Capital Costs.

   NONE

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

   NONE

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

   NONE

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimated date of completion.

   Goals and Objectives

   - Promote efficiency, effectiveness, and accountability in government by providing independent and impartial reviews.
   - Effect change when needed and support existing good practices with technical assistance and audits.
   - Conduct work in a professional, efficient and timely manner.

   Status: Ongoing and dependent on adequate staffing.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

   Currently, the core mission of the Auditor's Office is to audit the financial records of all County departments that collect fees. We have reported numerous issues significant to the County that have been discovered through the performance of fee office audits. However our work focuses on the receipt of fee revenue but does not consider the expenditure side such as payroll, purchasing, inventory, contracts, grants and capital projects. To add value to the work we do, our vision is to conduct a risk assessment to identify and highlight areas of risk within the County that the Auditor's Office could review. The County Auditor's Ordinance would need to be amended to redefine our scope of activities in order to place greater emphasis on risk-based compliance and performance audits and internal control reviews.

Office of the Independent Inspector General

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

The Office of the Independent Inspector General (OIIG) was created by ordinance in 2007. See Cook County, Ill., Ordinances 07-O-52 (2007). The purpose of the OIIG is to detect, deter, and prevent corruption, fraud, waste, mismanagement, unlawful political discrimination and misconduct in the operation of Cook County government. The OIIG shall include an inspector general whose qualifications and appointment are set by ordinance. The OIIG shall also include such other deputies, assistants, and other employees as may be required in the annual appropriations ordinance.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

Not Applicable.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

None at this time.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

    a. FTE and Personnel Costs
    b. Fringe Benefits

c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

None at this time.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

None at this time.

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

Not Applicable.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

Not Applicable.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

As outlined in the Executive Recommendation, the first Independent Inspector General selected under the process established by the ordinance occurred in October 2008. The goals for FY 2009 included an outreach and education effort by the OIIG to educate employees to both the role of the OIIG and their individual responsibilities under the OIIG ordinance. Approximately 35 such sessions have occurred thus far. This process will continue into the fiscal year.

Another goal outlined under the Executive Recommendation included the recruitment of a professionally diverse OIIG workforce to carryout the mission of the OIIG. Since approval of the FY OIIG budget, this office has reviewed approximately 200 applications and conducted 50 interviews of potential candidates. The process is on-going.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The OIIG has initiated efforts to secure grant funding to support its mission.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 110 County Clerk
Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

All services and programs of the County Clerk's Office are statutorily mandated functions pursuant to State Statute and County Ordnance. This includes automation initiatives which provide the framework to accomplish mandated functions.

Tax Services Division

Tax Redemption Section
The Tax Redemptions Division processes all aspects of annual and scavenger sales subsequent to the sales and handles over-the counter sales of forfeited taxes. The Division performs tax searches incident to the sale to determine prior years delinquencies; issues Certificates of Purchase for sold parcels; sends statutory notices of taxes sold or of interest by an over-the-counter purchaser; manually notates Tax Judgment records to show activity after the sale; prepares Estimates of Redemption for taxpayers to redeem and forfeiture bills for over-the-counter purchases; and prepares Certificates of redemption or Tax Deeds when the property is finally either redeemed of deeded.

Accounting Section
This activity is responsible for the receipt of all funds collected by the Cook County Clerk operations and controls the payment and redemption of delinquent taxes. It is also the function of this activity to establish and supervise interest bearing investments and provide an accounting of all delinquent tax monies and fees received by the Clerk's Office.

State and /or County Statute(s):
Prepare warrant records authorizing the collection of taxes 35 ILCS 200/18-35 & 18-270

Responsible for records of all taxes for a minimum of 20 years; research same upon request and calculate amount due if delinquent. 35 ILCS 21/20-180

Maintain all records of sold taxes, post additional costs, fees and extensions to tax sales as required by law; issue Certificates of Purchases to tax buyers, issue Estimates of Redemption to taxpayers for sold or forfeited taxes, send notices to taxpayers 35 ILCS 200/ 21-200 et seq

Process payments for sold taxes; distribute funds to tax purchasers 35 ILCS 200/21-390

Issue tax deeds when directed by Circuit Court 35 ILCS 200/22-40

Assist County Board's Tax Delinquency Subcommittee with review of no cash bid applications; complete purchases pursuant to Board's approval 35 ILCS 200/21-90 & 21-405

Process all fee revenue collected by Clerk pursuant to various County Ordinances

Tax Extension Section
This activity is responsible for the receipt and processing of tax levies and bond resolutions. Another primary function of this Division is to computer the County Tax Rates bases upon the Tax levies filed with this activity and assure the levies are within the Statutory or voted rate limitation. All records of increased vote referendums are filed and processed to determine the established new tax rate. Also, this activity will establish and maintain records pertaining to the taxing of all railroad properties and prepares a comparative tax rate booklet which includes all tax rates and codes throughout the county.

State and /or County Statute(s):
Maintain records of taxing district annual financial reports, levies, bonds, and budgets; provide for public inspection. 35 ILCS 200/18-10 et seq; 35 ILCS 200/30-30 and other sections.

Determine property valuations for tax increment financing, certify same, implement tax increment allocation financing 65 ILCS 5/11-74.4 et seq

Calculate tax rates and extend taxes, creating amount due by taxpayer and applying tax caps and other applicable restrictions 35 ILCS 200/18-105 et seq; 200/18-185 et seq

Apply and calculate all industrial, enterprise zone and leased low-rent housing abatements 35 ILCS 200/18-165 et seq

Map Section
The Map Division keeps detailed maps for all of the land contained within the Cook County limits, catalogs all parcels of property in accordance with their legal description and assigns them permanent real estate index numbers to facilitate property assessment and tax collection; and administers sub-division resolutions passed by the County Board of Commissioners and submits recommendations to said Board for action. If adjacent parcels of property are re-divided, or if an individual parcel is sub-divided for tax purposes, the Map Division prepares new drawing of the property boundaries and issues new index numbers.

Also, the unit maintains records of the boundaries of all taxing districts in the County and receives notice of all attempts to annex or disconnect property. The Unit then prepares a tax code for each parcel of property indicating what taxing district or districts it is governed by.

State and /or County Statute(s):
Implement ordinances organizing taxing and increment financing districts; identify each affected parcel; report district boundary changes to Illinois Department of Revenue 35 ILCS 9-250

Process annexations and disconnections for municipalities and other taxing districts 65 ILCS 5/7-1-1 and other sections

Apply all boundary changes to tax rolls to ensure collection of taxes for appropriate taxing districts. 35 ILCS 18-10 et seq

Draw county tax maps, revise to reflect all property boundary changes, assign property index numbers, maintain records of legal descriptions for all properties; provide for public inspection, copies upon request 35 ILCS 200/9-35

Clerk of the Board Division
The responsibilities of this unit center around three activities: (1) publication of the Journal of Board Proceedings and Agendas, (2) processing of all matters for the Agenda and various communications related to bills, ordinances, resolutions, claims, etc. and (3) research in response to numerous requests for information.

State and /or County Statute(s):
The County Clerk is Clerk of the County Board by virtue of §3-2013 of the Counties Code, 55 ILCS 5/3-20013.

Ethics and Financial Disclosure Department
The Ethics and Financial Disclosure Section operates to comply with two Illinois Statues, which delegates the County Clerk as the Administrator and Repository for forms filed under the Articles of the Illinois Governmental Ethics Act - Campaign Disclosure forms and Statements of Economic Interest. The Ethics Unit also maintains County lobbyist registrations.

State and /or County Statute(s):
Illinois Campaign Disclosure Act - Public Act 10 ILCS 5/9 -1 et seq.,
Illinois Governmental Ethics Act - 5 ILCS 420/4A-101 et seq.,
Cook County Lobbyist Registration Ordinance No 93-0-22

Vital Records Division
The Vital Records, License and Registration Division is responsible for the safekeeping of all birth, death and marriage records generated within the County limits. This activity involves receiving, processing and storing all vital records and issuing certified copies to the public upon request. In addition, the Bureau is responsible for the issuance of all marriage applications and licenses in Cook County. Prior to issuance of said license, the clerk must adhere to statutory requirements. The Division also certifies notary publics and registers businesses operating under assumed names. The division serves over one-half million people annually, provides written and verbal information in several languages, maintains over sixty million documents and receives an additional 100,000 each year.

State and /or County Statute(s)
The County Clerk is the custodian of Vital Records by virtue of §23 of the Vital Records Act, 410 ILCS 535/23.

The County Clerk issues marriage licenses by virtue of §203 of the Illinois Marriage and Dissolution of Marriage Act, 750 ILCS 5/203.

The County Clerk is the officer with whom notary public commissions are registered by virtue of §2-106 of the Notary Public Act, 5 ILCS 312/2-106.

The County Clerk is the officer with whom assumed names are registered by virtue of §3 of the Assumed Business Name Act, 805 ILCS405/3.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

Not applicable

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   Not applicable

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

   Not applicable

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   Not applicable

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

   ` Not applicable

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

   Tax Services fee revenue is dependent on the timing and the number of properties sold in the Annual Tax Sale and the Scavenger Sale both of which are under the

authority of the County Treasurer. We anticipate the 2009 Scavenger Sale will not occur in 2009.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

- To provide services in the most cost effective, customer friendly and environmental responsible manner possible. This will be accomplished by:
  - Continuing to identify opportunities to provide convenient and cost effective services to citizens via the internet.
  - Continuing to indentify new revenue sources, such as providing maps and customized voter lists via the internet.
- Successfully conduct the February 2009 Consolidated Primary and the April 2009 Consolidated General elections.
- Initiate integration of database management systems throughout all County Clerk offices.
- Implement voter registration scanning system to improve time and cost effectiveness and accuracy of data entry.
- Upgrade information technology hardware infrastructure to accommodate a "greener" environment.

9. Provide a long term strategic vision for ideal operation of the Department including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The County Clerk's Office has conducted numerous cost benefits analysis of the impact of technology; the results include reductions in positions, overtime, increases in productivity, reductions in temporary employees and improved customer service. The Clerk continues to seek technology solutions that will reduce operating costs, generate revenue through on-line sales and reduce paper storage.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 130 Recorder of Deeds
Sec. **34-5. Quarterly budget review.**

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-0-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Recorder's Office is mandated by State Statue (55 ILCS 5/4 12002) to record deeds, and other real estate related instruments, including sworn or affirmed statements, plats, surveys, declarations, state and Federal tax liens, liens of judgment and a variety of other liens. The office is also required to record all Incorporations, including churches, municipalities, and notaries. State Statue requires this office to maintain entry books for survey monuments. This office accepts documents for recording on a walk-in basis, via the United States Postal System, and the internet. The office also maintains a separate non-public data base that contains Certificates of Discharge or Release from Active Duty for Military Veterans. (Free service to Veterans)
   The Recorder's Office collects Transfer Taxes for the State of Illinois and the County of Cook.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   This is a revenue generating office. At the end of each session of the Illinois General Assembly the Recorder's Office is often faced with new mandates some are funded some are not. As of July 1,2008 (765ILCS-77/70) will require the office to monitor all mortgages, presented for recording to ensure they are accompanied by a State Mandated *"Certificate of Compliance.* " <u>This is an unfunded mandate impacting Business Unit 130/110-501010, 1162, 1154.</u>

Senate Bill 546 (Spring 2008), now requires the Recorder's Office to *"create a Notarial Record Database (5ILCS 312/3102)* of every notary act that is connected with a document of conveyance, keep it from public view, notify signer, in writing, of any breach in security, and disclose only upon receipt of subpoena.

Quit Claim Deed Notification (55ILCS *5/3* 5046 new) requires the Recorder's Office to separate *"Quit Claim Deeds"* from the other document types, attach a name and address streamer and mail out a post card to the most recent owner of record. This mandate is unfunded and impacts Business Units 1101301160, 1165, 1159, 1163 1176,77,78,79,80

"Rental Housing Support Subsidy" (requires the office to collect an Implemented Fall 2005. This mandate is partially funded and impacts Business Unit 110-1301164.

GIS Fee, (2002) Internet Fee, (2003) (55ILCS *5/3, 515* 1106.1) requires this office to collect and segregate funds for distribution into the Recorder's Special Purpose Fund and the County's Technology fund. The office also collects a *"Document Storage Fee"* whereby fees collected are remitted to the Treasurer To be set aside for the Recorders Automation Fund. These mandates are funded by their designation.

55ILCS 5/3-5047 this legislation requires the Recorder to redact all personal information from public records prior to the public display of the records on the website.

This legislation affects Business Unit 1301159 (Legal), 1301160 (Special Services), 1301171 (Real Estate Indexing), 1301162 (Document Maintenance).

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service. This office does not receive any grant funding.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
   N/A
   b. Fringe Benefits
   N/A
   c. Impersonal Costs
   N/A
   d. Capital Costs
   N/A
   e. Matching Funds
   N/A
   f. Length of grant funding commitment
   N/A

5. List all new programs other than those grants mentioned above to be

considered in the upcoming Fiscal Year. New programs require a business plan to include the following:
The Office plans to add Legal Descriptions to historical parcels that were recently added to the data base through a film conversion project. Plans are also underway to establish an In house *Mortgage Fraud Alert Program it would supplement a Fraud Tactical Unit.*

a. How many new employees (FTE)
   5-7
b. How many (people/clients?) employees (FTE) enrolled in the program 0
c. Source of Funding
   GIS Fee
d. Facilities Needed
   We would utilize existing space with in the main office.
e. Total cost of facilities including equipment, rent, utilities and maintenance.
   N/A

f. FTE and Personnel Costs
   $350, 000- $400,000
g. Fringe Benefits
   unable to calculate
h. Impersonal Costs
   not sure
i. Capital Costs
N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.
   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.
   While there is no specific program impact, the office anticipates a continued decline in revenue for fiscal year 2009 as our revenue source is dictated by the sales transfer of property.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.
   One specific goal was to have the conversion project completed, which will populate our data base with electronic document information, dating back to 1975. The project was completed in December of 2008. Currently, we are performing Quality Assurance work and attaching full legal descriptions to the documents.

9. Provide a long term strategic vision for ideal operation of the Department,

including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The Recorder's Office strategic vision includes expanded use of technology. This includes consolidation of Departments such as mail review/pricing. Long-term goals will see Clerks (Grade 9) performing duties as Cashier Verifier. (Grade 11). We are also working to develop integrated software that will allow the office to develop new revenue streams by making specific "Real Estate information available for sale using a Web Portal Concept.

We plan to establish a "Rapid Response Customer Service Support, by redeploying existing employees we would respond to customer requests in a more efficient manner. By providing technical property research assistance to walk in customers we could possibly enhance our fees for "Certified and non-certified copies.

At present we do not provide same day service. Our goal is to make the service available and collect a fee for the service. We also plan to start charging customers a research fee ($13) when we have to perform a warehouse search. This service is not expected to generate a lot of revenue, merely cover the cost of providing the service. It is provided free of charge now, whether responding by phone, in person, or e-mail within a reasonably established time-frame.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 160 Building and Zoning

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   Building and Zoning is mandated by the Cook County Building Code and the Cook County Zoning Ordinance to review, approve and issue building permits, plumbing permits, and electrical permits. The Department must also, by Ordinance, perform annual inspections; register all contractors performing any scope of work in unincorporated Cook County, and register owners of all multiple dwelling units. The Ordinance also mandates violations to the Codes be issued and fines assessed.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   N/A – see #1

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   N/A. No grants.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs

b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

N/A No grants.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   We don't anticipate a reduction or elimination of revenue.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   The implementation of E-Pay is still actively being pursued and we expect to go live with the credit card payment program on our county web site within the next one to two months.

The aforementioned would then allow us to update the Building and Zoning web page to make the permit process more accessible by allowing express permits to be applied for and issued on-line. We also would like to be able to create and update our own web site so that we can highlight and promote Department events such as our Permit Workshops and produce a monthly "Building Tip" of educational news releases on pertinent and timely building issues right on the B & Z County Web page.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

   The completion of the two items in number eight will greatly improve business functions that will accomplish more direct services to our permit constituents and to further facilitate and establish relationships with other government agencies for better coordination of services and better promotion of Building and Zoning. We also think the implementation of an Administrative Court Hearing Officer will greatly save monies and increase revenues for fines collected by the Hearing Officer. An in-house adjudication/code enforcement hearing by a hearing officer of Cook County would greatly reduce violations waiting to be processed by the State's Attorney's Office. The hearing officer would review building and zoning code violations and immediately order remedies and penalties. The more severe building and zoning cases would still be processed by the State's Attorney but the routine code violations could be handled the hearing officer thereby reducing staff time, travel expenses by the inspectors and immediate restitution of fines to Building and Zoning.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department: 161 – Environmental Control
Director - Kevin Givens ext. 8214 Accountant - Gary Kaplan ext. 8215
Period Covered: 1st Quarter FY 2009
Date: March 9, 2009

Quarterly Budget Review

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

- Serving as an environmental watchdog agency, the chief responsibility of the Cook County Department Environmental Control (CCDEC) is to ensure that all sources of air pollution comply with federal, state and county ordinances. Every year the Department performs thousands of annual and original inspections of stationary sources of air pollution to determine compliance with all laws, and to update the emission inventory data.

Business Unit - 161

1. **Asbestos Abatement and Demolition Permits**

CCDEC is responsible for issuing permits for monitoring and regulating the removal and disposal of asbestos containing material (ACM). In addition, all renovation and demolition projects (with or without ACM removal) must receive a permit from CCDEC. A Microsoft Access database of permit information has been recently installed and is currently in use. Revisions of the database are in progress.

2. **Installation Permits**

Permit applications must be submitted for the installation of air pollution sources such as combustion (heating) equipment, process (manufacturing) equipment, air pollution control equipment, storage tanks and land remediation processes.

3. **Open Burning Permits**

Cook County Government requires open burning permits to protect life, property and prevent forest fires and false fire alarms. Regulations stipulate conditions under which open burning may occur. Open burning permits also give authorities prior notice to any burns that will take place, thus reducing response time in the event of uncontrolled blazes.

4. **Inspection Services**

CCDEC provides annual compliance billing of stationary sources of air pollution. The industrial inspections range from small single source sites to large multi-process major source facilities. Commercial site inspections include dry cleaners, incinerators, storage tanks with stage-II and I controls at

gasoline dispensing facilities and fuel combustion units. Inspectors within the Department also respond to citizen complaints.

5. Solid Waste and Recycling

The Cook County Solid Waste Management Plan was completed in August 1992. The Plan called for a Solid Waste Division within the Department of Environmental Control. The primary objective of this division is to coordinate Solid Waste implementation projects with the municipalities and the subgroups previously mentioned and to advise the Cook County Board. Additionally the Department's Cook County Solid Waste Coordinator assists other Cook County departments and municipalities in the development of their recycling program.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

- None

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

- **1. Radon Grant Program**
  Business Unit # 9050801
  The Cook County Department of Environmental Control Radon Awareness Grant Program focuses on suburban Cook County stressing educational/ informational programs that inform the public of the potential dangers of radon, urge testing for radon, and urge mitigation if necessary.

2. Air Pollution Grant Program
Business Unit # 9090801
The Cook County Department of Environmental Control Air Pollution Control Grant Program is authorized under Section 105 of the Clean Air Act to assist state and local governments to carry out responsibilities for assessing air quality, enforcing environmental air regulations and determinations of compliance status of air pollution with applicable rules and regulations. The grant is refunded yearly and it is intended to partially fund the operation and maintenance of an Ambient Air Quality Network and provide support for source inspections of industrial, commercial and mobile sources of air

pollution. In addition, the grant provides funding to participate in special projects as defined by the USEPA.

- **3. PM2.5 Ambient Air Monitoring Grant Program**
  Business Unit # 7480801
  The Cook County Department of Environmental Control PM 2.5 Ambient Air Monitoring Grant is authorized under Section 103 of the Clean Air Act to assist state and local governments to carry out responsibilities for assessing air quality. This grant provides supplemental funding for the continued operation and maintenance of specialized air pollution monitoring sites in Cook County sites pursuant to the Illinois Environmental Protection Agency Air Monitoring Plan for 2007 - 2008. These sites measure the 2.5 micron-sized particles suspended in the air as part of a new requirement form the USEPA and are part of a special research project to determine the quantity and composition of these very small particles in the urban air.

- **4. Cook County Midwest Clean Diesel Initiative Project**
  Business Unit # 7490801
  The objectives of the Cook County Midwest Clean Diesel Initiative Project are to reduce the emissions of carbon monoxide and fine particulate matter from 40 diesel trucks operated by the Cook County Highway Department by installing U.S. Environmental Protection Agency verified diesel retrofit technology in addition to initiating an aggressive awareness campaign targeting Cook County employees and the general public.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

- Any future grants for FY 2009 will have no fiscal impact

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding

d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

- Any future grants for FY 2009 will have no fiscal impact

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

- None

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

- None

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

- All items are at zero cost except for the increase in inspectional programs will require a minimum of five new inspectional personnel at an estimate cost of $200,000.00. This expense will pay for itself with the increase in new revenue captured by the new personnel.
- 1. Continued development of database systems to track and generate permit/certificate of operation information
  2. Development of sustainability task force that promotes and initiates Cook County wide green programs for the Cook County operations, property and purchasing
  3. Increase awareness of harmful pollution and toxins to the residents of Cook County

4. Implementation of a comprehensive waste and recycling program for the Cook County facilities and special waste collection days for the suburban residents
5. Expansion of inspectional services offered by the Department with the use of new and experienced personnel

Department 170 – Zoning Board of Appeals

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Zoning Board of Appeals, per the Zoning Ordinance of 2001, provides for relief to citizens and business entities alike, toward the adoption of; variations, map amendments, special uses and planned units of development. Prior to the disposition of these cases, the Zoning Board works closely with; the Building and Zoning Department, the Highway Department, Environmental Control, Planning Department, Forest Preserve District, Public Health Department and the Bureau of Administration. Finally, the Zoning Board of Appeals is only a recommending body to the Cook County Board of Commissioners and as such works closely with the Building & Zoning Committee of the Board.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   See above.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   The Z.B.A. is not a recipient of any grants, not does it request grant funding from any other agency.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs: N/A
b. Fringe Benefits: N/A
c. Impersonal Costs: N/A
d. Capital Costs: N/A
e. Matching Funds: N/A
f. Length of grant funding commitment: N/A

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE): N/A
   b. How many (people/clients?) employees (FTE) enrolled in the program: N/A
   c. Source of Funding: N/A
   d. Facilities Needed: N/A
   e. Total cost of facilities including equipment, rent, utilities and maintenance: N/A
   f. FTE and Personnel Costs: N/A
   g. Fringe Benefits: N/A
   h. Impersonal Costs: N/A
   i. Capital Costs: N/A

   NOTE: The ZBA's mission and its objectives are totally governed by the Zoning Ordinance of 2001 and the Cook County, Comprehensive Land Use & Policies Plan.

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

   Please note that the Zoning Board of Appeals is funded exclusively by the Cook County Board via the Bureau of Administration. All other business units are listed as a response to question # 1, above.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

   The Zoning Board of Appeals does not directly collect any revenue in the form of fees. Fees for extensions of time as mandated by the Bureau of Administration and the County Board may be assessed by the ZBA, but are collected by the Building and Zoning Department.

8. List highlighted goals in the Department's current Fiscal Year

Executive Recommendation and provide a status including an estimate date of completion.

The Zoning Board of Appeals continues to strengthen partnerships with local governments, civic groups and not for profits to better address regional issues. Proper comprehensive zoning is a major planning tool available to government to enhance land uses which best promote the general welfare of its citizens.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

   The Zoning Board of Appeals is seeking to further automate and update its current case tracking system. The Cook County Zoning Ordinance mandates and specifically sets forth all rules, regulations, and deadlines that the Zoning Board of Appeals must follow for valid hearings. The Zoning Board of Appeals goes to great lengths to help and accommodate its applicants in their quest for zoning changes, i.e. providing no cost in-house interpreters, interpretations of the Zoning Ordinance and assistance of how to meet the required standards.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 200 Facilities Management

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service. **(NONE)**

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service. **The Department of Facilities Management is responsible to maintain, operate, service and repair County owned properties and physical plant equipment. The department also provides the personnel and supervision needed to remodel, rehabilitate, construct, and install various facilities and offices, equipment and devices to keep other County agencies functioning. All Department 200 business units are associated with providing these services.**

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.
   (NONE)

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:
   (NONE)

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: **(NONE)**

    a. How many new employees (FTE)
    b. How many (people/clients?) employees (FTE) enrolled in the program
    c. Source of Funding
    d. Facilities Needed
    e. Total cost of facilities including equipment, rent, utilities and maintenance
    f. FTE and Personnel Costs
    g. Fringe Benefits
    h. Impersonal Costs
    i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**. (NONE)**

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**. (NONE)**

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion. **The department's goal of 85% completion rate of work orders requested is a never ending goal. The current rate of completion is at 90%, with an increasing number of work orders being completed.**

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision. **(N/A)**

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

205- Judicial Advisory Council
Sec. 34-5 Quarterly Budget Review

(a) The head of each department or other agency is required to submit, to the Cook County Board of commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-0-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and or County Statute(s) and identify the business units that are associated with each program or service.

a. State of Illinois-55ILCS5/15-18-2. The Judicial Advisory Council initiates review of Criminal and Civil Rules as they are applicable to Court Process to determine if there is a means of improving the operation of the Judicial Process and make recommendations to the Court and facilitate appropriate legislation to assist in achieving the ends of justice and improvement of public safety in general.

b. FTE equals 6.0 and Personnel Costs are $126,507.00 and Business Unit is 2051106

c. Fringe Benefits are $63,253.50

d. Impersonal cost are $1,093.72

e. Capital Costs are $0.00

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

a. U. S. Department of Homeland Security / Urban Area Security Initiative (UASI) that has 4.0 FTE and in FFY 2006 has $74,155.52 in personnel costs. The 2006, 2007, and the 2008 Business Units for the grant are 7690601, 7690701 and 7690801 respectively.

b. Fringe Benefits are $37,077.76 in FFY 2006.

c. Impersonal Costs are $4,601,766.67 in FFY 2005 and $45,621.01 in FFY 2006.

3. List all grant that support or enhance services and programs and identify the business units that are associated with each program or service.

a. Justice Assistance Grant FFY 2006 FTE-0.0 Business Unite is 7670601
Justice Assistance Grant FFY 2007 FTE- 0.0 Business Unit is 7670701
Justice Assistance Grant FFY 2008 FTE-0.0 Business Unit is 7670801
Justice Accountability Block Grant FFY 2008 FTE-0.0 Business Unit 8330801
County Special Grants for FY 2009 FTE-0.0 Business Unit is 4991619

b. No Fringe for Justice Assistance Grants or County Special Grants

c. Impersonal Costs are $1,355,688 for the JAG FFY 2006, $787,177 for JAG FFY 2007, $337,884 for FFY 2008, and $910,075 for FY 2009 County Special Grants.

d. Capital Costs are $0.00

e. Matching funds are $0.00

f. Length of grant funding commitment is September, 2010 for JAG FFY 2006, September, 2012, for JAG FFY 2007, September, 2012 for JAG FFY 2008 and November, 2008, for County Special Grants.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. Urban Area Security Initiative Grant, 4.0 FTE, FFY 2009, Justice Assistance Grant, 0.0 FTE, FFY 2009, Stimulus Justice Assistance Grant, Unknown, Juvenile Accountability Block Grant, FTE 0.0

b. Urban Area Security Initiative Grant, unknown, FFY 2009 JAG $0.00, Stimulus Justice Assistance Grant, Unknown, Juvenile Accountability Block Grant, $0.00

c. Impersonal Cost: unknown

d. Capital Costs are unknown

e. Matching costs are estimated at $65,000

f. Length of grant funding for the County Special Grants would be 11/2010; all other grant periods have yet to be announced.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

None are anticipated at this time.

6. List any General Fund or Gant Funded programs that involve other Department within the County and identify the business units that are associated with each program or service:

UASI: 7690601, 7690701, 7690801, Bureau of Technology, Public Health, Sheriff's Office, Medical Examiner's Office, Emergency Management Agency, Highway Department, Health and Hospital System, State's Attorney's Office
JAG: 7670601, 7670701, 7670801 State's Attorney's Office, Sheriff's Office and Office of the Chief Judge
Juvenile Accountability Block Grant: 8330701, 8330801, State's Attorney's Office

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that area associated with each program or service.

As of this time no reductions have been announced.

8. List highlighted goals in the Department's current Fiscal year Executive Recommendation and provide a status including an estimated date of completion.

A major goal is to seek and secure funding on behalf of Cook County to further protect Cook County's residents from a natural disaster or terrorist attack. To that end a total of $16,500,000 has been awarded. An application to the Bureau of Justice Assistance was submitted for $2,200,000 in a joint submission with the Sheriff's Office.
Additionally, the JAC will, in coordination with the President's Governmental Affairs Department, continue to monitor legislation as it develops primarily in Springfield and secondarily in Washington, D. C.

The first goal continues to be achieved. The awarding and the availability of the 2008 UASI funding which will allow for the expanded goals of the Grant and will provide continued services and equipment to first responders throughout Cook County.

The second goal is still in process. The legislative activity in Springfield had not fully become active during this reporting quarter. Therefore, in the next quarterly report you will be receiving information on the numbers of legislative analysis reports, containing fiscal impact statements that the JAC prepared and submitted to the President's Governmental Affairs Department.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions.

Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

As stated in the previously submitted quarterly reports the JAC will continue to attempt to modernize, within budgetary constraints, its monitoring of legislation in Springfield, problem solving for other elected offices in the Cook County Criminal Justice System, pursuit and award of federal and state grants for use by the County. Presently, our technology systems are at maximum capacity as well as are the human systems that monitor the aforementioned grants submission and management. The JAC will work with the Clerk's office in maximizing the benefits of the Automated Board Agenda system to accomplish this task.

Due to the minimum staffing pattern of the JAC there is no expected reduction in staffing. The cost impact of the JAC's efforts will be noted in the income secured and made available to Cook County and its' partnering units of governments.

QuarterlyReport (JAC)32309

COOK COUNTY SHERIFF'S OFFICE

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.
   -Administration (All 210 and 211) - Chapter 55 ILCS 5/DIV 3-6
   -Women's Justice (All 212) - Chapter 55 ILCS 5/3- 15002 and Section 5/3- 15003
   -Custodial (All 215) - Chapter 55 ILCS 5/3 6017
   -Court Services (All 230) - Chapter 55 ILCS 5/3 6019
   -Sheriff's Police (All 231) - 55 ILCS 5/3-7001 & 6021, 730 ILCS 150/4
   -Boot Camp (All 235) - 730 ILCS 5/5-8-1.2
   -DCSI (All 236) - Chapter 55 ILCS 5/3-15002 and 15003
   -Dept. of Corrections (All 239) - Chapter 55 ILCS 5/3-15001, 15002, 15003
   -Merit Board (All 249) - Chapter 55 ILCS Section 3-7
   -Intergovernmental Agreement/ETSB (All 535) - 50 ILCS 750/15.4

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.
   Jail Diversion and Crime Prevention- (All 238) Youth and Senior programs to prepare, educate, and serve Cook County residents. Graffiti Removal Program. Sheriff's Youthful Offender Alcohol and Drug Education (All 546)

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.
   Grant 781 Child Support Enforcement, Business Unit 7810801
   Grant 646 Sheriff's Post Release Reintegration, Business Unit 6460101
   Grant 655 HIDTA
   Grant 696 Substance Abuse Primary Prevention

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**. NONE**

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**. NONE**

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   <u>Ongoing Goals</u>
   -Continue implementation of new Jail Management Information System. Implementation has begun and is set to be completed in September of 2009
   -Implement advanced cashiering system in order to improve operations in the Civil Process Division- negotiating contract
   -Automate Civil Process Division- re-working RFP
   -Replace all internal and external cameras in Court Buildings- ongoing
   -Improve grant writing program to explore opportunities that are available- organized grant team from existing resources, completed
   <u>New Fiscal Year 09 Goals</u>
   -Reorganize and centralize procurement procedures- warehouse has been inventoried and new ordering and distribution practices are in place, completed.

-Expand re-entry services for female offenders- developing expanded program.
-Establish extensive training program for all custodial employees- developing curriculum.
-Provide additional law enforcement training for Court Service Deputies- has begun.
-Develop horticultural program at the Boot Camp- developing vocational program.
-Improve research and data analysis for DCSI programs- proposal received, awaiting award.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The Cook County Sheriff's Department has continued the implementation of several initiatives that are critical to the future and stability of this Department and this County. These initiatives will streamline our operations and provide a greater level of security and efficiency throughout the County. All the initiatives will result in long term cost savings and improvements to the County. Some of the improvements taking place are:
-Implementation of the Jail Management System to improve processes at the Department of Corrections.
-Interoperability of Radio Systems in order for all local agencies to communicate in the event of an emergency (funded through Homeland Security)
-Web portal and data sharing improvements such as; courtroom dispositions, prisoner movements, collection of fees, victim notification, crime statistic data and forecasting, incident reporting, criminal identification, and warrant and criminal data.
-Implementing a modernized training curriculum and database to improve the efficiency and professionalism within the Sheriff's Office.
-Continuous actions involving policies, staff, and operations aimed at lifting the Consent Decree.
-Automate the cashiering functions in the Civil Process Unit to improve efficiency and operations.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

240-Cermak Health Services of Cook County

Sec. 34-5. Quarterly budget review

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   Cermak Health Services is the provider of medical, mental, and dental care to the detainees incarcerated at the Cook County Department of Corrections (CCDOC). Illinois statutes mandate that local authorities must provide health care to men and women housed in local jails and detention facilities. Federal Courts litigations, i.e. Estelle v Gamble and other subsequent litigation, have ruled that detainees and prisoners have a constitutional right to reasonable and adequate health care comparable to the standard of care in USA communities that are appropriately served. At the CCDOC, Duran v Sheahan and Harrington v Kiley have resulted in consent decrees. These decrees set standards for living conditions and medical and mental care services. The John Howard Association, a jail and prison monitoring agency, and other court-appointed experts, report on the CCDOC's and Cermak Health Services compliance with the directives of the court.

   The care provided by Cermak Health Services to the approximately 10,000 detainees housed daily at the CCDOC and the estimated 100,000 annual admissions is invaluable to the health of the institution and to people of Cook. The care provided prevents the outbreak of tuberculosis, other contagious illnesses, and assures that men and women having acute conditions and chronic illnesses are quickly identified and treated. Ten to fifteen percent (10-15%) of the jail's population has a serious mental illness. With over a thousand detainees under active mental health supervision, the CCDOC is the largest mental health institution in the State of Illinois.

   The entire staff of Cermak Health Services is dedicated to providing health care to the detainees at the Cook County Department of Corrections. Over

98% of Cermak's 110 account positions provide direct patient care or provide support for the delivery of healthcare services.

Business Units are as follows: 2400101, 2400102, 2400103, 2400104, 2400105, 2400106, 2400107, 2400201, 2400301, 2400401, 2400501, 2400601, 2400701, 2400702, 2400703, 2400704, 2400705, 2400706, 2400801, 2400802, 2401901, 2401902, 2401903, 2401904, 2401905, 2401906, 2401907, 2401908, 2401909, 2401001, 2401101, 2401501, 2401301, 2401401, 2401201, 2401202, 2401203, 2401204, 2401601, 2401602, 2401701, and 2401801

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   The Chicago Women's Aids project (CWAP) administers the Expanded HIV Rapid Testing grant. Other grants received by Cermak Health Services are administered by a fiscal intermediary called Hektoen Institute. The cost structure for the administration services is by budget as approved by the Director of Infection Control at Cermak and is budgeted at 10 – 15% of funding received by outside agencies. This project provides about 1,000 free rapid tests per month, totaling about $144,000 in value.

   Through the Illinois Department of Public Health (IDPH), we have the following initiative:

   1. STD Medications Provision provides medication for cases identified by the Sexually Transmitted Disease (STD) screening or provider staff. The amount of this grant is $90,000 annually for STD Medication. We are federally mandated to treat known STD cases.

   Through the Chicago Department of Public Health (CDPH), we have the following initiative:

   2. CDPH Staff based at Cermak to work with the Cermak Director of Infection Control on community follow up of untreated cases of STDs that leave the jail or are discharged and for partner notification for HIV positive detainees. Estimated value of services received is $200,000 annually. CDPH Administrative Staff has expressed interest in expanding current screening and treatment services and is pending the approval of Cermak's administration to pay approve this expansion. All current and future male STD screening is urine based. We are mandated to treat HIV cases and provide community follow up.

Through the Aids Foundation of Chicago (AFC), we have the following initiative:

3. Medical Case Management Project is currently providing $100,000 for the year 2008 and is anticipated to increase to $150,000. Two case managers supported by this grant. This program is federally mandated.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

Through the IDPH, we have the following initiatives:

1. The Continuity of Care Grant – Provides for three staff persons and one part time support staff that provide that provide HIV testing and counseling and discharge planning - $142,000 annually. They also will provide 500 HIV rapid tests per month. As of late 2008, IC staff is trained to input State HIV related data in the State's Provide database. The IC program Director is requesting IDPH assistance with testing supplies, which was promised in fall 2008, delivery, is now promised for April 2009.

2. Male STD Screening Laboratory Specimens Testing is a program that receives $45,000 annually. There was no direct funding to Hektoen this year, but IDPH covers STD test costs. There are approximately 250 male urine tests done monthly for an approximated value of $50,000. Female screening is funded by Cermak.

3. The Syphilis Screening of Females initiative is sponsored by both IDPH and CDPH. IDPH provides testing services. CDPH provides 2 FTE positions and penicillin. This request for funding was recommended by women's health providers who expressed concerns about increasing syphilis rates in the community. The Director of Infection Control received support from CDPH and IDPH to implement this, which is fully implemented as of this writing.

Through the Department of Human Services, we have the following initiative:

4. Cornerstone Family Case Management Database Project at Cermak – This project includes two case managers, one health educator, and one clerical support. Received $210,500 for this High Risk Pre-Natal Case Management Project, which allows for community follow up of pregnant and parenting women to assure good pregnancy outcomes. DHS staff and the Director of Infection Control have met with medical directors at the Juvenile Temporary Detention Center to consider incorporating the juveniles into the prenatal case-management services.

Through the CDPH, we have the following initiatives:

5. CDPH Staff also work with Cermak staff to do male STD screenings and education.

6. African American Female HIV Grant which looks at African American females 25 and older who have a negative or unknown HIV status. We have one public health educator, one part-time case manager, and one part-time data entry clerk provided by the grant. Estimated annual grant amount is $100,000 per year, with four years remaining. We are mandated to treat HIV cases and provide community follow up.

7. Expanded HIV Rapid Testing Grant, which employs three FTEs and receives $150,000 annually per three years, with two years remaining. In 2008, Cermak just received an additional $49,000 and one additional FTE (HIV Tester Counselor / Health Educator). Test kits are provided at a cost of about $144,000.00.

8. The Syphilis Screening of Females initiative is sponsored by both IDPH and CDPH. CDPH provides 2 FTE positions and penicillin. Testing is provided by IDPH. This request for funding was recommended by women's health providers who expressed concerns about increasing syphilis rates in the community.

9. SPINS is a research grant that looks into MSM Behavior (Males who Have Sex with Males) in which we receive $112,500 annually, with four years remaining. It employs one project director and additional case manager and data entry support staff. This grant's PI is Dr. Chad Zawtiz, the infectious disease physician and medical coordinator of the HIV clinic.
10. Detainee Hepatitis Vaccination Program is also administered. CDPH provides 1500 doses of vaccination each year, estimated to value approximately $35,000.

11. UIC "Linkage to HIV Primary Care Services" program administered, in conjunction with UIC, School of Public Health, that provides discharge planning for HIV positive women. Estimated value is approximately $92,000.

4. List all additional grants <u>not included above</u>, which are anticipated to be received in the upcoming Fiscal Year. (See Dr. Zawitz for his specific funds not included above) Include:

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs

d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

Costs associated would be grant funded.

Through the IDPH, we have the following initiative:

1. For 2009, Director of Infection Control will be requesting funds for HIV Meds and it is anticipated that approximately $100,000 will be received for 2009. Additionally the annual STD medication allotment is being requested for Cermak and Provident.

Through potential Federal Stimulus grants, we have the following initiative:

2. For 2009, Director of Infection Control in conjunction with CDPH will be requesting funds for $1,000,000 to further integrate and expand HIV/STD screening, hepatitis vaccinations for detainees; and discharge planning to assure expansion of community linkages.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program?
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.
   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.
   N/A

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   To link patients to community based programs to assure continued follow up and care. Status – On going.

   To provide timely and efficient primary as well as specialty healthcare services at Cermak and throughout the campus. Status – On going.

9. Provide a long-term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

Short Term Priorities

- Work with the Sheriff and the Bureau to increase on-site services wherever economically and physically possible.
- Continue establishing programs and training staff to ensure compliance with NCCHC guidelines and standards.
- Interview applicants and hire to fill all open positions by Fall of 2009.
- Increase the number of physician assistants in efforts to reduce overtime and staff at least minimally the number of providers required to cover all assignments.
- Conclude the Implementation of First Net application of the Cerner Clinical management system for use in the Emergency Room Department.
- Finalize the design and implementation of scanning all Emergency Room records.
- Complete wiring for Internet Access across the compound to allow for the automation of the electronic records system.
- Acquire computer equipment necessary to access Cerner throughout the DOC campus.
- Train staff and implement the use of Cerner.
- Design and implement the scanning of all Intake records.
- Increase the fees charged for medical records to become consistent with the state standards.
- Upgrade all physicians to grade K6 to be consistent with other CCHHS physicians.

Mid-Term Priorities

- Increase staffing to comply with the NCCHC standards.
- Replace remaining radiology equipment.
- Re-establish a highly functioning CQI program and expand it to cover all areas of operations.
- Work with outside agencies to develop a low cost and effective STD program.
- Complete the relocation to Division X and centralize the medication administration program to improve safety and delivery of all medications.
- Work with the Cook County Sheriff's office and Cook County facilities to conceptualize and design the new RTU/RCDC Building.

Long-Term

- Seek accreditation with the National Commission on Correctional Health Care (NCCHC).
- Develop program to realign operations based on the addition of 900 new intermediate level medical beds in 2011/2012.
- Determine additional staffing necessary to occupy the new RTU/RCDC.
- Construct and occupy the new RTU/RCDC Building by 2012.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports, which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Office of the State's Attorney
Departments 250, 561, 562, 566

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

The Office of the State's Attorney of Cook County provides numerous services and programs to the citizens of Cook County which are mandated by Illinois Statutes, specifically: 55 ILCS 5/3-9005, Powers and duties of State's Attorneys; 725 ILCS 120/4.5, Procedures to implement the rights of crime victims; and 725 ILCS 120/6, Rights to present victim impact statements. All services and programs fall within the scope of these laws.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

As noted in our response to question #1, all of our services and programs are related to one or more of our mandated duties.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

Sex Assault/Domestic Violence Prosecution Coordination - 7560901
Appellate Assistance Program - 6220801
Northeast Metro Auto Theft Task Force - 6270901
Complex Drug Prosecutions - 8300801
Motor Vehicle Theft Prosecution - 6240901
DNA Training and Prosecution Unit - 648001

TAC (Domestic Violence) Victim Specialists - 6330901
Sex Assault/Domestic Violence Victim Services - 7470801
Underserved Populations (Spanish, Polish, Traffic) - 6380901
Victim-Witness Generalists - 7620801
Survivors of Homicide Victims - 6160801
Domestic Violence Victim Assistance - 6180901
Juvenile Court Victim Assistance - 6140901
Child Sex Abuse Specialist - 7420801
Specialized Victim Assistance Services - 6150801
Project Reclaim - 8330801
Project Safe Neighborhoods - 6530801
Targeted Abuser Call Program - 6130501
Internet Crimes Against Children – 6360801
Hidden Victims Support Group – 7460801
Gang Homicide Initiative - 7950701

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

    a. FTE and Personnel Costs
    b. Fringe Benefits
    c. Impersonal Costs
    d. Capital Costs
    e. Matching Funds
    f. Length of grant funding commitment

None at this time.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

    a. How many new employees (FTE)
    b. How many (people/clients?) employees (FTE) enrolled in the program
    c. Source of Funding
    d. Facilities Needed
    e. Total cost of facilities including equipment, rent, utilities and maintenance
    f. FTE and Personnel Costs
    g. Fringe Benefits
    h. Impersonal Costs
    i. Capital Costs

In light of the current fiscal situation facing Cook County, and in the absence of any additional legislative mandates, we have no plans to request funding for new programs in

2009. We are, as always, willing to discuss any worthwhile initiative if funds become available.

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

Project Reclaim – 8330701 (partners with Juvenile Probation Dept.)

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

None.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Goals and Objectives

In 2009 we intend to intensify our ongoing efforts to increase diversity among our prosecutorial staff and promote cultural awareness within the Office.

To date in FY 2009, 53% of newly hired Assistant State's Attorneys have been members of minority groups.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

Fiscal Year 2007 budget cuts reduced our staffing by 132 positions, including 53 assistant state's attorneys. Since then our focus has been and will continue to be on fulfilling our many and varied responsibilities as efficiently as possible.

To that end, by mid 2009 we expect to have fully implemented our new criminal case management system. Designed as a replacement for the PROMIS system, which dates from the early 1980's, this system was funded by the Major Capital Equipment Program in 2004, and represents the culmination of a nearly 5 year project. Although it is too early to say whether this will allow further staff reductions, it will most certainly provide faster and more accurate and complete information to our prosecutors and our partners in the criminal justice system.

We will continue to focus on identifying and securing grant funding for critical program areas over the next three years. There will continue to be a focus on reducing the Office's dependence on cash matching funds wherever possible. Efforts in this area over the last few years have resulted in significant reductions in cash match requirements with

more funds awarded which either have no match requirements or allow for in-kind match utilizing positions already budgeted in the grant funded program area.

In order to meet both the operational and legal requirements beyond FY 2009, major capital investments will be necessary in the areas of: digital evidence; storage area network (SAN), video streaming; courtroom presentation equipment, video conferencing, server hardware, printers, computers and software.

In accordance with the Cook County Vehicle Policy Ordinance, and in cooperation with the Vehicle Steering Committee, we intend over the next few years to replace our aging fleet with new, more fuel efficient and greener vehicles. This will reduce our fuel and maintenance costs and further the environmental goals of county government.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 259 Medical Examiner

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.
   (a). State and / or County Statute(s)
   Cook County Ordinance/ Chapter 5-(5-120 thru 5-151) ORD. 7-27-76, p.5696, IL SB 1346 Chpt 95 – 500
   (b) FTE and Personnel Costs
   $6,164,447
   (c) Fringe Benefits
   $1,021,070
   (d) Impersonal Costs
   $1,392,760
   (e) Capital Costs
   N/A

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.
   (a) Pathology – autopsy, post-mortem, court testimonies, expert testimonies.
   (b) Investigation – provide written and photographic information on all medical examiner cases.
   (c) Medical Records – provide cremation permits, release personal effects, protocol, mail reports, amend death certificates, revenue.
   (d) Intake Dept.- receive and release bodies, file death certificates, identifications
   (e) Autopsy Dept. – perform autopsy, inventory corpses, package and release corpse.
   (f) Photography – photograph all M.E. cases, prepare slides for doctors, court cases, and subpoena request.

(g) X-ray – perform x- rays of M.E. cases for doctors, provide x-rays for court cases, subpoena request.
(h) Histology- prepares microscope slides for the doctors, court cases, and subpoena requests.
(i) Pathology Secretaries - complete case files for the doctors, prepare post mortem transcripts, answer and return calls to family of the decease.
(j) Administration – maintain the human resource as well as the tangible and intangible resources of the M.E. office.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.
   N/A

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs: **N/A**
   b. Fringe Benefits: **N/A**
   c. Impersonal Costs: **N/A**
   d. Capital Costs : **N/A**
   e. Matching Funds: **N/A**
   f. Length of grant funding commitment: **N/A**

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE): **N/A**
   b. How many (people/clients?) employees (FTE) enrolled in the program: **N/A**
   c. Source of Funding: **N/A**
   d. Facilities Needed : **N/A**
   e. Total cost of facilities including equipment, rent, utilities and maintenance: **N/A**
   f. FTE and Personnel Costs**:** **N/A**
   g. Fringe Benefits: **N/A**
   h. Impersonal Costs: **N/A**
   i. Capital Costs**:** **N/A**

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**. N/A**

7. List any specific programs where a reduction or elimination of revenue is

anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**. N/A**

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.
The goal of the Medical Examiner Office is to enhance our operation through technology.
(a) We recently purchased digital cameras for our Investigation Department which replaced the out dated Polaroid cameras.
The goals we are currently working on:
(a) We are currently looking at a digital camera security system to replace the system we currently have.
(b) We are examining the aspect of implementing an employee card reader for the purpose of tracking attendance.
(c) We are also exploring implementing an inventory control system
(d) We are also looking at enhancing our computer system and software so that we are able to send the State of Illinois Bureau of Vital Statistics the electronic death certificates.
The estimated time to complete the goals stated by year 2010

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

Amid to long- term goal for the Office of the Medical Examiner is to focus on complete restructuring of the office information systems. The current systems have served well in the past, but are not up to standard when compared with current and emerging technology solutions. This strategy improves the overall function of the Medical Examiners Office.

Such solutions would include revamping of the information system to include the ability to compile data received on a real time basis, quickly retrieve and disseminate required information, generate reports and statistics instantaneously, provide a platform for the storage of documents and photographs. These systems improvements will also fit into the larger scope of the Cook County Web Portal Project, allowing for the smooth transmission and receipt of data between necessary entities within the infrastructure.

The benefits of such improvements are as follows:
(a) More reliable interface with the general public.
(b) Quick retrieval of data needed for health agencies, law enforcement and mass disaster mitigation.
(c) Increased efficiency of tasks now manually performed.

The cost of such endeavors includes the following components:

(a) Dedication of necessary MIS employees and / or consultants to plan project.

(b) Purchase necessary software and hardware components

(c) Employee training.

While a dollar amount cannot be fixed at this time, this will eventually lead to Cost savings since employees will be able to perform tasks in a more efficient manner. Additionally, staff reductions through attrition might be accomplished over several years.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

260- Public Defender
Sec. 34-5. Quarterly Budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Law Office of the Cook County Public Defender provides indigent defenses services pursuant to the Illinois Public Defender Act (55 ILCS 5/3- 4006). All Business units in the office are involved in providing these mandated services.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   None

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   None

4. List all additional grants not included above, which are anticipated to be

received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs:
b. Fringe Benefits:
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

Not applicable

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

None

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

Not applicable.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

None

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Goals 1 (Improve automation throughout the Law Office…) and Goal 2 (Ensure quality of training for employees in the Law Office…) are ongoing goals and are proceeding according to out automation plan in the case of Goal 1 and in accordance with our training plan and Illinois Supreme Court rules in the case of Goal 2.

In the case of Goal 3 (Ensure sound management practices and meet the rules of professional conduct…) and Goal 4 (Reduce caseloads and adopt staffing ratios to comply with national guidelines…), these will not be achieved until such time as we can obtain the additional staff and supervisory positions and the commensurate salary increases requested in our annual budget requests.

9. Provide a long term strategic vision for ideal operation of the Department,
including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The vision for the Law Office of the Cook County Public Defender is as follows:

"We want our office to maximize the potential of all employees, to treat every worker with dignity, to acquire state-of-the-art technology, and to cultivate a public image that reflects our considerable talent and expertise."

We believe we are always moving toward this vision, thanks to the expertise and dedication of our staff in defending the indigent accused whose cases have been entrusted to us. We could do an even better job if we had adequate staff to lower our caseloads to the national standards and adequate supervisory resources to ensure that the ratio of supervisors to staff is at a reasonable level. As stated above, we continue to make the

case for these additional resources in our annual budget requests.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 280 Adult Probation Department

Sec. 34-5. Quarterly Budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Adult Probation Department supervises adults sentenced to probation who have been convicted of felonies, including but not limited to, drug related offenses, domestic battery, criminal sexual abuse and assault, retail theft, and criminal damage to property, as well as some misdemeanor offenses. The department is also responsible for pretrial and pre-sentence functions. Pretrial units supervise accused persons released on bond awaiting trail and conduct pre-bond interviews to assist the courts in making decisions about bond and conditions of release. The Investigations Division completes pre-sentence reports to assist the courts in making sentencing decisions.

   a. State and/or County Statute(s):
   Probation services provided by the Adult Probation Department are mandated by 730 ILCS 110, et seq. (Probation and Probation Officers Act)
   Pretrial services provided by the Adult Probation Department are mandated by 725 ILCS 185 et seq. (Pretrial Services Act)

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   NONE

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   IDHS Mental Health Grant #6830801
   Justice Assistance Grant #7670401
   Community Based Transitional Services for Female Offenders Grant #8230501
   Mental Health Court Expansion Grant #6840701

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs:
   b. Fringe Benefits:
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

   NONE

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   Staff and equipment are needed to begin programming in response to recent legislation (Public Act 95-0773, also known as the Cindy Bischof Law) that calls for the monitoring of certain domestic violence offenders through global positioning systems (GPS). The law, which became effective January 1, 2009, allows the court to order pretrial defendants and probationers charged with a violation of an order of protection to be monitored under active GPS as a condition of bail or probation.

   In 2007, there were over 2,100 cases involving violations of orders of protection in Cook County, a significant portion of which, if not all, could potentially be eligible for GPS monitoring during the pretrial phase of the court process. Additionally, the active number of cases supervised by Social Service Department and Adult Probation Department for violations of orders of protection exceeds 500. These also would be eligible for GPS monitoring. Based on these figures, it is estimated that the daily population of offenders eligible for GPS monitoring could reach 1,000 or more. Given the requirements of the legislatively specified active GPS system, offenders must be actively monitored 24 hours per day, seven days per week. The Adult Probation Department needs the following equipment and staff in order to do this.

a. How many new employees (FTE) **29**
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding **280**
d. Facilities Needed **N/A**
e. Total cost of facilities including equipment, rent, utilities and maintenance **N/A**
f. FTE and Personnel Costs **$1,145,992**
g. Fringe Benefits **$100,477**
h. Impersonal Costs **$1,436,600**
i. Capital Costs -0-

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

NONE

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**
NONE

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Goal: To continue efforts to align department policies and practices with the evidence-based principles of community corrections.

Status: The Adult Probation Department, in conjunction with the Administrative Office of the Illinois Courts Probation Division and an interagency policy team, made important strides in expanding the use of evidence-based practices (EBP) outside of initial pilot sites. Major steps over the past year included the following: training approximately 200 staff members in EBP-related topics including case assessment, supervision planning, interviewing strategies, and contact standards; expanding EBP-related procedures to several additional supervisory units; completing a comprehensive quality assurance audit on the original EBP pilot sites; designing and implementing new data entry screens for supervision plans; and increasing the number of in-house cognitive behavioral classes being provided to probationers.

Goal: To continue to increase the amount of probation fees collected.

The department dramatically increased the amount of probation fees collected. Collections during the first six months of FY2008 totaled over $1.77 million, which is 32% higher than what was collected in the first six months of FY2007 and 83% more than FY2006. The total collected n FY2007 was $2.81 million – a 71% increase over FY2006. In addition to playing a role in offender accountability, probation fees pay for vital treatment services that contribute to public safety and offender rehabilitation (e.g. sex offender treatment, substance abuse treatment, drug testing, and domestic violence counseling). Other areas funded through probation fees have included staff training, equipment, research, the lease of office space at community-based sites, and materials for probationer groups and events.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

A body of research emerging over the past several years indicates that community corrections programs, if properly designed and implemented, can lower offender risk and reduce recidivism. Strategies that accurately identify and successfully target specific risk factors associated with criminal behavior are often referred to as evidence-based practices (EBP). It is the department's long-term goal to continue to work toward aligning policies and programs with EBP. Implementing EBP can reduce the personal, societal, and monetary costs associated with crime, including the loss and suffering of crime victims, the expense of criminal justice case processing, and the high price of incarceration. General plans to fulfill this goal include the following: providing training to give staff the knowledge and skills necessary for effective case management/programming strategies; improving quality assurance processes; expanding research and evaluation efforts to measure program effectiveness; reassessing and reorganizing pretrial services; acquiring staff necessary to ensure manageable caseload sizes; and exploring new case management information systems and other technology that could improve efficiency and increase our ability to make data-driven management and programming decisions. Successful implementation of these strategies will help promote public safety and reduce criminal behavior and its associated costs.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs

mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

March 20, 2009

CIRCUIT COURT OF COOK COUNTY
QUARTERLY BUDGET REVIEW
JUDICIARY DEPARTMENT 300
QUARTER ENDED FEBRUARY 28, 2009

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

Interpreter Services – Pursuant to state statutes, the court appoints foreign language and sign language interpreters for defendants in felony and misdemeanor proceedings. The office has full-time staff interpreters and a roster of interpreters paid on a per session (per diem) basis. The office also maintains a contract with an outside agency for exotic languages.

State and / or County Statute(s) - Courtroom interpreter services are mandated by 725 ILCS 140/0.01 et seq. (Criminal Proceeding Interpreter Act), 735 ILCS 5/8-1402 (Interpreters for Deaf) and 42 U.S.C. Sec. 12101, et seq. (The Americans with Disabilities Act).

Dispute Resolution – The Clerk of the Circuit Court collects $1 for each civil case filing in the Circuit Court of Cook County. Funds up to $200,000 must be disbursed to dispute resolution centers that qualify under the Act and Circuit Court of Cook County General Order 19. Funds collected in excess of $200,000 shall be paid for the administration of justice. See further discussion for fund account 531-818.

Legal defense for the indigent – The County retains counsel and experts by court order for the indigent, retained when Public Defenders are not available. Approximately 75 percent of related costs originate in the Child Protection Division for representation of minors, as Guardian Ad Litems (GALS) or for representation of parents or guardians appointed by the court. Costs are high relative to the Criminal Division, because of the high number of conflict cases in the division, where multiple attorneys are appointed for different family

members or guardians. Also, unlike the Criminal Division, the Public Defender's Office does not have a Multiple Defender's Unit (MDD or MUD unit), which provides representation in cases of conflict. (Note - In 2007 the Public Defender proposed creation of such a unit).

Most Criminal Division costs represent defense of those accused under the Sexually Violent Persons Commitment Act or for other reasons where the PD's Office does not have the requisite experience or skill sets. Costs arising in the Criminal Division exclude those associated with capital cases, which for the last few years have been paid through the Capital Litigation Trust Fund maintained by the County Treasurer's Office, for funds provided by the state.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

Pro-Se Litigant Advice Desk, Housing – the advice desk provides free legal assistance to indigent and working poor defendants who appear in eviction matters before the Forcible Entry and Detainer Section of the First Municipal District, facing possible eviction from their homes. The majorities of individuals assisted through the Advice Desk live in households with children and are African-American and female. Approximately 18 percent are disabled. The advice desk often serves as their sole means to obtain legal advice.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

None for the Judiciary business unit.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

None.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE)

b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

The Chancery Division is currently planning a mediation program to process mortgage foreclosure cases and help home-owners retain their properties. The total cost of the program will be about $200,000 annually, mostly for staff. All costs would be borne by the county are would be absorbed in the budget of the Judiciary and the Office of the Chief Judge. Details are pending.

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

None.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

No reductions are anticipated. Estimates of court-related revenues have been provided to the Comptroller's Office.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Consider reducing the costs of legal defense for the indigent at Juvenile court through the implementation of a conflicts unit in the PD's Office. This proposal has been pending for years.

In a letter to the county board dated June 11, 2008, in connection with the Luckett fraud investigation, Chief Judge Evans recommended that the county consider a conflicts unit at Juvenile Court. This decision must be made collaboratively with the President's Office and the Public Defender's Office as well as with the court. In the past, the Public Defender has indicated a willingness to explore the issue. Since the effort must originate in the PD's office, we await their decision.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

See the response for department 310.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Noted.

Effective date: This ordinance shall be in effect upon approval.

February 28, 2009

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CIRCUIT COURT OF COOK COUNTY
QUARTERLY BUDGET REVIEW
PUBLIC GUARDIAN DEPARTMENT 305
QUARTER ENDED FEBRUARY 28, 2009

Sec. 34-5. Quarterly Budget Review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

The Office of the Cook County Public Guardian is the only law office of its kind in the nation that represents abused and neglected children and the elderly. The Public Guardian's Disabled Adults Division acts as the guardian for over 800 elderly disabled adult wards, more than 33 percent of whom are able to remain in their homes. The Juvenile Division acts as the lawyer/guardian ad item for approximately 9,000 abused and neglected children. The Domestic Relations Division represents 700 children involved in contested divorce cases. In fiscal year 2008, the office generated $2.73 million in revenues. Since December 1, 2004, the Citations Unit of the Disabled Adults Division has recovered approximately $6.1 million in stolen assets for disabled wards who are Cook County residents.

Since November 2004, the Public Guardian's Appeals Division has litigated over 300 cases in the Illinois Appellate and Supreme Courts on behalf of abused and neglected children and disabled adults. These cases have resulted in precedential opinions which have expanded and clarified the rights of children and the disabled. The 2004 Illinois Supreme Court rules have significantly shortened the time for an appeal in cases involving children. These rules have resulted in swifter decisions that have greatly benefited child clients.

Examples of our cases include:

In 2006 the U.S. Supreme Court reversed and remanded an Illinois Supreme Court decision because proper notice had not been given when a disabled ward's home was sold for delinquent taxes. That case is pending before the U.S. Supreme Court

on a writ of certiorari. In 2006, the Illinois Appellate Court granted a stay of a trial court judge's order to dismiss a case involving a two year old child who was born drug exposed and was living in the home with his mother when she had a second drug exposed child. The underlying case is pending before the Illinois Appellate Court. In 2007, the department argued for and the Appellate Court affirmed the trial court's decision finding that two boys ages 13 and 12 lived in an injurious environment where both boys and their mother had been repeatedly hit by the mother's boyfriend and the mother failed to participate in services to keep the boys safe.

In addition, there have been numerous precedential opinions regarding termination of parental rights cases that have clarified grounds for parental unfitness.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

None.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

Office of the Public Guardian Teen Scholar Program, 7750801 - For the past eight years, the office operated a six week summer program for 15 high school age clients. This program included college planning, the Kaplan Course for ACT Preparation, professionals from various careers speak and other activities to help develop their professional and educational skills. This program was previously funded by the department's budget through Cook County. In 2006, when those funds were not available, the department secured a grant for the program. The 2008 grant expired October 31, 2008. The grant for 2009 is pending.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

None.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

None.

6. List any General Fund or Grant Funded programs that involve other departments within the County and identify the business units that are associated with each program or service.

None.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

None. Revenues are expected to increase.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimated date of completion.

Maintain 1/3 of the department's wards in their homes.

Provide an effective and efficient service to the department's juvenile clients with a manageable caseload.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

. Identify additional revenue for the professional services provided.
. Reduce operating costs through staff cross training.
. Efficient utilization of reduced staff.
. Increase efficiency through computer technology.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above

along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Noted.

Effective date: This ordinance shall be in effect upon approval.

February 28, 2009

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CIRCUIT COURT OF COOK COUNTY
QUARTERLY BUDGET REVIEW
OFFICE OF THE CHIEF JUDGE DEPARTMENT 310
QUARTER ENDED FEBRUARY 28, 2009

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

The Office of the Chief Judge includes the non-judicial administrative operations of the court which are funded primarily by Cook County. Such costs include, for example, court administrative staff salaries, interpreter staff salaries and per diem payments, training and transportation for administrative staff, legal fees, court-ordered payments to jurors, and other costs related to court administration and operations.

Court Staffing and Support – The Office of the Chief Judge provides principal staff support for court operations, including, for example, court coordination, secretarial services, legal research, information system support, finance, and human resources, (55 ILCS 5/5-1106).

Jury Administration - The budget for the Office of the Chief Judge funds jury administration costs, including staff salaries, juror fees, facilities, postage, and supplies, (705 ILCS 305, 705 ILCS 310, 55 ILCS 5/4-11001, 55 ILCS 5/5-1107).

Court Reporting – Cook County provides funding for a relatively small portion of court reporting services in Cook County, for criminal, civil and juvenile court proceedings. The state funds the salaries and benefits of 264 official court reporters, while county funds the salaries of seven court reporter specialists and administrative staff, (705 ILCS 70).

Child Support Enforcement, Expedited – The court's office of Expedited Child Support is funded with one of four grants awarded annually to the court and to three county agencies to facilitate and expedite the payment of child support in Cook County. The other agencies which participate in the program and administer their own grants are the Clerk of the Circuit Court, the Sheriff's Office, and the State's Attorney's Office. The court's Expedited Child Support program employs hearing officers, clerks, and other staff, with offices at 32 West Randolph Street on the 14th floor. The staff works with four Domestic Relations Division judges currently assigned to the program to expedite the resolution of parentage and child support cases. The majority of the program budget is used to pay for salaries and benefits of program staff, (750 ILCS 25).

Mandatory Arbitration – The court's Mandatory Arbitration Program is an alternative dispute resolution process for civil suits seeking monetary damages of $30,000 or less. The process is less formal and less time consuming than a jury trial and is conducted by a three-member panel of arbitrators. Arbitrators are licensed attorneys who have at least three years of experience and are certified by the Administrative Office of the Illinois Courts as having successfully completed a course in dispute resolution, (735 ILCS 5/2-1001A-1009A).

Marriage and Family Counseling – The court's office of Marriage and Family Counseling provides a full range of services to parents involved with Title 4D cases. These services include: parent education through the Focus on Children program, mediation for visitation and custody disputes, and assistance in providing parenting plans, and emergency family intervention. The office provides service to thousands of families each year, (Circuit Court of Cook County General Order 15).

2. List all services and programs provided by your department other than those mentioned above and identify the business units that are associated with each program or service.

Guardianship Assistance Desk –The Office of the Chief Judge has provided assessment services to pro se litigants seeking to obtain guardianship of a minor since 1995. These matters involve guardianship court filings, where persons seek to gain appointment as a guardian of a minor, whose parents, for example, are deceased or are unable to care for the minor, (various business units).

Public Affairs – The court's Office of Public Affairs provides community service, introducing the general public to the workings of the court. Services include tours of the Daley Center for school groups, preparing public relations materials and producing law-related plays emphasizing the dangers of drinking and driving and the administration of justice, performed at Chicago area schools. The award-winning plays have included: Rumpelstiltskin v. the Queen, The Kingdom v. Jack Spriggins, Hansel and Gretel, and Little Red Driving Hood, (3100814).

Children's Advocacy Rooms and Children's Advocacy Clinics – The court operates eight children's advocacy rooms throughout Cook County, as well as two children's clinics in Maywood and at the Domestic Violence courthouse in Chicago. This award-winning program provides a safe haven for the children of parents attending court proceedings for domestic violence, divorce and other criminal matters, (3100818). The costs of all of these services are now funded by new children's waiting room fees, included in the new special fund 572 (Ordinance 09-O-11, budget amendment 54)

Traffic Safety School – For the past many years, the court has operated a traffic safety school as an option for defendants charged in minor traffic cases. The program is administered by Northwestern University under a no-cost county contract. Northwestern receives payment directly from defendants. However, Northwestern reimburses Cook County about $40,000 per month for the county's costs of the program. The contract expires April 30, 2009. A RFP for a new contract is under development. This program is provided pursuant to Supreme Court Rule 529(c).

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

Child Support Enforcement, Expedited – The court's office of Expedited Child Support is funded with one of four grants (7780801) awarded annually to the court and to three county agencies by the Illinois Department of Public Aid to facilitate and expedite the payment of child support in Cook County. The court's grant totals $1,785,267.

Parent Access and Visitation – Grant No. 6200801, in the amount of $96,638, was awarded to the court to facilitate visitation of children by their non-custodial parents. The grant funds are used primarily for program staff, who administer the program under the guidance of Marriage and Family Counseling and the Focus on Children Program. In addition, funds are used for training, supplies, and other costs incidental to the program.

Domestic Violence – Grant 7980901, in the amount of $117,000, was awarded to the court by the Illinois Violence Prevention Authority to sponsor community education programs on domestic violence prevention and response. The grant is an extension of the Cook County Violence Coordinating Council System which began in 1996. The mission of the IVPA is to provide a coordinated response to family violence in Cook County. This grant, administered by the Office of the Chief Judge, provides funds primarily for education and community outreach efforts to raise public awareness about issues of family violence. The grant funds are primarily dedicated for the salary of a coordinator to administer the county-wide program as well as for educational and promotional efforts.

Children's Advocacy Rooms - Grant No. 6870801, in the amount of $19,300, is an annual award to help support the court's Children's Advocacy Rooms program. The funds are used exclusively to pay for part of the salary of the program director, whose salary is recorded on the books of the Office of the Chief Judge. The grant requires quarterly reporting due 15 days after quarter end.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

None.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

The principle focus of the Office of the Chief Judge is directed to assisting the transitional administrator in improving the Juvenile Temporary Detention Center.

House Bill 236, signed by the governor August 16, 2007, transferred administrative control of the JTDC to the Chief Judge. For now, however, the JTDC is under the control of the Transitional Administrator, Mr. Earl Dunlap, based upon the directives of the U.S District Court and the Chief Judge's July 2008 directive. In the interim, the court has been working with Mr. Dunlap to improve direct and ancillary services for minors to eliminate the problems which have plagued the center for years and to improve internal department controls for such areas as employee time reporting. The court expects that detention reform efforts will reduce the detention center population through diversion to the court's juvenile detention alternative programs.

Enhancement of the capacity of community-based alternative programs to absorb new deferrals from the JTDC will likely impact the budget of the Juvenile Probation and Court Services Department. For example, the current continuum of alternative programs should be enhanced to improve responsiveness to Latino communities. Due to current budget constraints including the reductions imposed by the county board in March 2009, the Juvenile Probation and Court Services Department is not able to deploy bilingual staff, impacting relationships and pro-social outcomes for families. The court continues to be challenged with insufficient gender responsive programs/resources for girls and young women referred by the court. These clients have often experienced trauma and abuse that require long term clinical intervention that cannot be met with existing resources.

6. List any General Fund or Grant Funded programs that involve other departments within the County and identify the business units that are associated with each program or service.

None.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

None. Court revenues are expected to increase in all significant categories.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

- **Upgrade food service to jurors – For the past two years the court has worked with Capital Planning and the Purchasing Department to retain a new vendor to manage the food service operation at the Criminal Courthouse. After many years of construction and purchasing delays, the cafeteria was finally opened in April 2008. Early reviews are very positive. For the first time in memory, the facility is being managed by a first rate provider and hundreds of Cook County citizens are availing themselves of these services every day. Substantial upgrades in food services at the Richard J. Daley Center have also been made, with a new contract with America's Dog, effective October 1, 2008. Overall, court food services have substantially improved since responsibilities for services were transferred to the court from the Sheriff's Office.**

- **Expand the children's advocacy rooms program - The court currently operates Children's Advocacy Rooms in several court locations throughout Cook County in Chicago and the suburbs. The court seeks to expand the program to three additional locations not currently served by the program – the Criminal Division courthouse, Municipal District Two in Skokie, and Municipal District Five in Bridgeview. Each room would require approximately 1,600 square feet of space and access to washroom facilities. Cook County Capital Planning is in the**

process of retaining a firm to design space for the children's rooms in Municipal Districts Two and Five. That work is expected to begin in 2009. The court has also asked the county to appropriate funds for the room at the Criminal courthouse.

- **Improve Court Productivity (current data not yet available in certain cases) –**

  The court has effectively enhanced its productivity over the past decade, measured by the sweeping reforms that have expedited case processing and reduced the growth in pending cases. The results of these efforts have been superlative. Pending cases in the Circuit Court of Cook County have declined overall by about 75 percent from 2000 to 2007. Also, the ratio of terminations to filings has improved from about 82 percent in 2000 to 93 percent in 2007.[1] Other court reforms have markedly reduced jail and juvenile detention populations and brought award-winning treatment to offenders and support programs to litigants, victims and courthouse visitors.

Cook County Courts Compared With Other Illinois Jurisdictions

Court productivity is often measured in terms of case clearance rates: dispositions compared to case filings. By this measure, the Cook County courts fare well relative to other jurisdictions in Illinois. The following tables illustrate filings and dispositions over the past several years, excluding traffic and ordinance cases:[2]

	Filings	Dispositions	Annual Change
Cook County:			
2001	**654,840**	**(725,719)**	**(70,879)**
2002	**666,193**	**(679,969)**	**(13,776)**
2003	**679,977**	**(689,022)**	**(9,045)**
2004	**676,360**	**(738,698)**	**(62,338)**
2005	**652,170**	**(669,844)**	**(17,674)**
2006	**668,680**	**(674,554)**	**(5,874)**
2007	**703,423**	**(677,102)**	**26,321**
Total period and dispositions to filings ratio	**4,701,643**	**(4,854,908)**	**103.3%**

[1] For the year 2000, new filings and reinstatements totaled 1,956,004, dispositions totaled 1,601,264 and pending cases totaled 3,423,551. See Supreme Court of Illinois, *2000 Annual Report of the Illinois Courts*: Statistical Summary caseload summaries by circuit, page 14. For the year 2007, new filings and reinstatements totaled 1,977,025, dispositions totaled 1,847,369 and pending cases totaled 870,191. See Supreme Court of Illinois, *2007 Annual Report of the Illinois Courts: Statistical Summary*, caseload summaries by circuit, page 14, available at http://www.state.il.us/court/SupremeCourt/AnnualReport/2007/StatsSumm/2007_Statistical_Summary.pdf accessed December 1, 2008. Also see similar reports for prior years at that site.

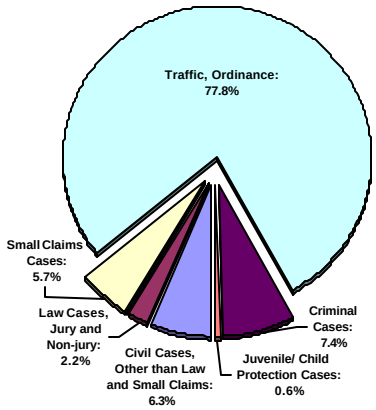
[2] Supreme Court of Illinois, *2007 Annual Report*, page 43. Also see similar reports for prior years at that site.

All Other IL Jurisdictions:			
2001	**504,510**	**(503,654)**	**856**
2002	**518,803**	**(526,593)**	**(7,790)**
2003	**515,722**	**(526,593)**	**(10,871)**
2004	**512,407**	**(519,758)**	**(7,351)**
2005	**520,966**	**(526,686)**	**(5,720)**
2006	**537,212**	**(528,002)**	**9,210**
2007	**566,243**	**(558,054)**	**8,189**
Total period and dispositions to filings ratio	**3,675,863**	**(3,689,340)**	**100.4%**

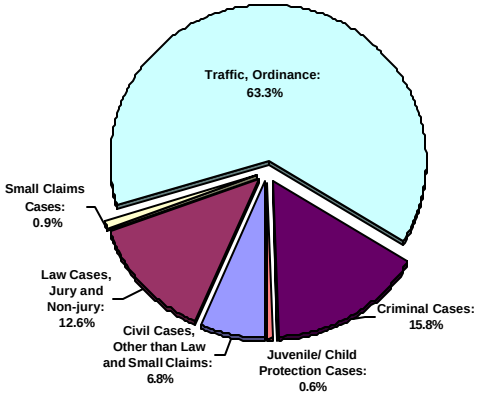
These tables indicate that Cook County judges have disposed of more cases than were filed over the last seven years, while the other Illinois courts disposed of slightly less during that period. As such, it is apparent that Cook County court productivity, with respect to case dispositions, is at least on par with the rest of the state. However, in order to make a fair comparison, the nature of litigation in these jurisdictions, as well as the availability of judicial resources, must be taken into account.

The following data illustrates dispositions by case type for calendar year end 2007: [3]

State of Illinois Other than Cook



Circuit Court of Cook County



As expected, there are significant differences between the types of cases disposed in the Circuit Court of Cook County compared to other Illinois courts. With a large metropolitan population which includes a larger share of the state's economically disadvantaged population, the number of criminal case dispositions in Cook County was 57 percent higher than in other Illinois circuits. The disposition statistics for civil cases also reflect a higher degree of complexity in the Cook circuit. The number of dispositions in the Cook County Law Division in 2007 was more than 400 percent higher than all other Illinois circuits combined. However, the percentage of traffic,

[3] Supreme Court of Illinois, *2007 Annual Report*, caseload summaries by circuit, pages 29, 43, and 50.

ordinance, and small claims case dispositions in the state exclusive of Cook County represented 84 percent of all dispositions, compared to only 64 percent in Cook County.

In terms of the number of judges, Cook County has only a slight advantage compared to the rest of the Illinois circuits, notwithstanding the complex composition of its caseload. At 2007 calendar year end, there were 415 judges hearing matters in the Circuit Court of Cook County, relative to 1.955 million cases filed for that year producing a ratio of 4,712 cases filed for each judge. The rest of the state circuits combined had 486 judges, relative to 2.5 million cases filed, a ratio of 5,144 cases filed for each judge.[4]

Cook County Compared With Other State Circuits

The overall productivity of the Circuit Court of Cook County can also be measured by comparison with other state courts of similar population density. However, due to differences in state court structures, direct comparisons are difficult. For example, in 2001, the State of California unified its trial courts. The Superior Court of Los Angeles, which serves the most populated county in the U. S., is now somewhat comparable in structure to the unified court of general jurisdiction in Cook County, the second most populated. However, that is not the case, for example, with courts in the State of Texas, which include Harris County, the third most populated county. Courts which serve Harris County include District Courts, so-called County Courts, Justice of the Peace Courts, and Municipal courts. Differences in state laws also make direct comparisons difficult.

Nevertheless, general comparisons are possible at least on a macro-level for certain jurisdictions. In the most recent 2007 report of national statistics published by the National Center of State Courts (NCSC), state courts of both general and limited jurisdiction across the country are compared using a single marker for that year – case dispositions as a percentage of case filings. For 2006, Cook County reported a total of 1,821,063 dispositions and 1,893,706 filings and reinstatements, yielding a ratio of 96 (dispositions/filings). The NCSC report included similar ratios for separate state courts in all 50 states and the District of Columbia. Of these, Cook County's ratio of 96 ranked 92nd out of 145 jurisdictions. However, considering that many of these were traffic and small courts of limited jurisdiction, such as the Nevada Municipal Court, which reported a dispositions-to-filings ratio of 205, Cook County's results appear more impressive. Compared to four other states with the largest metropolitan centers, Cook County ranked first: [5]

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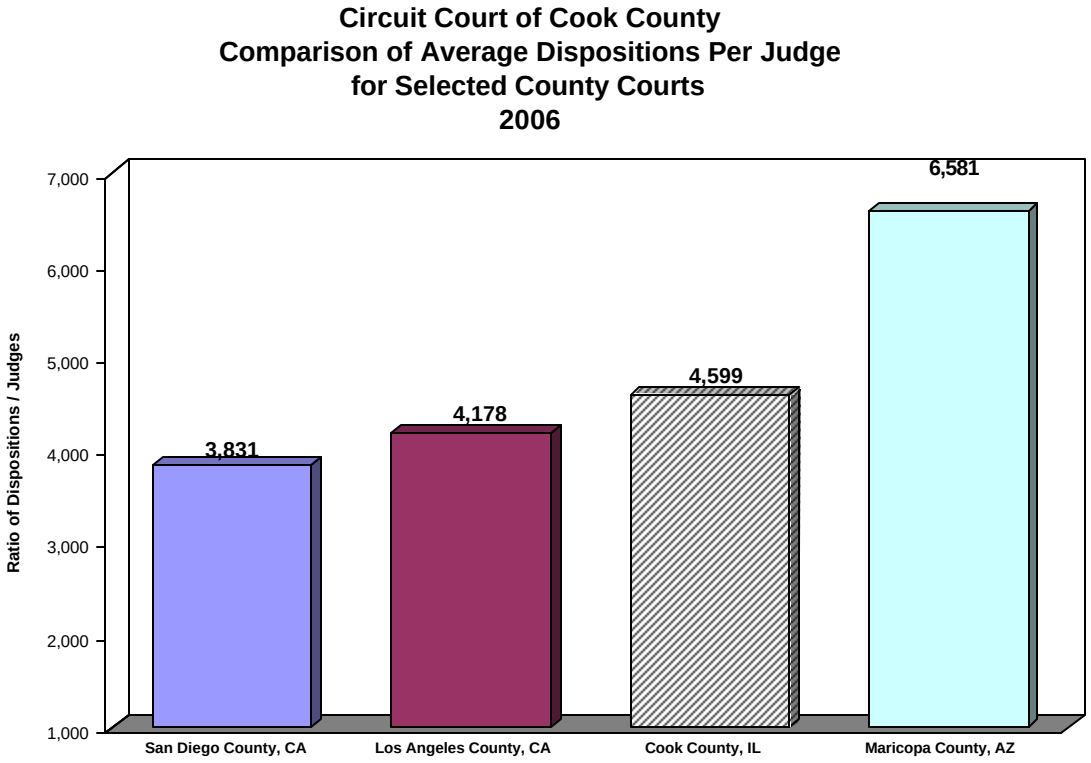
[4] Supreme Court of Illinois, *2007 Annual Report*, caseload summaries by circuit, page 15.

[5] For Cook County data, see Supreme Court of Illinois, *2006 Annual Report of the Illinois Courts*, caseload summaries by circuit. For all other state data, see Court Statistics Project, *State Court Caseload Statistics, 2007*, (National Center for State Courts 2008), 107-112; available at thttp://www.ncsconline.org/D_Research/csp/2007_files/State%20Court%20Caseload%20Statistics%202007.pdf, accessed December 11, 2008.

Data for 2006	Ratio of Dispositions to Filings, All Case Types
Cook County	**96**
Texas State	**89**
California State	**85**
New York State	**84**
Florida State	**79**

Despite the differences in state court structures, statistical data available from the different county courts appears at least somewhat comparable for certain of the larger jurisdictions. The following chart compares reported ratios of the average case dispositions per judge for four of the six largest state court jurisdictions, defined by county population. The six counties include, in descending order: Los Angeles County, California, Cook County, Harris County, Texas, Maricopa County, Arizona, Orange County, California and San Diego County, California. Comparable data was not available for Harris County and Orange County. For those where data is available for 2006, Cook County ranks competitively: [6]

[6] For Los Angeles and San Diego counties, see, Judicial Council of California, *2008 Court Statistics Report: Statewide Caseload Trends, 1997-1998 through 2006-2007, 40;* available at http://www.courtinfo.ca.gov/reference/documents/csr2008.pdf, accessed December 11, 2008. The clearance rate for Maricopa County reflects data for the year ended June 30, 2007, computed as 1,618,979 dispositions in superior court, municipal courts and justice courts/ 246 judges and other magisterial officers (judges' pro-tempore, commissioners, hearing officers). Dispositions data for Maricopa Superior Court is available from the Administrative Office of the Arizona Courts website, *The Arizona Courts: Data Report 2007, General Jurisdiction (volume I)*, available at http://www.supreme.state.az.us/stats/Volume1_2007/GJAll.pdf , p. 3, 25. Dispositions data for the Maricopa Justice and Municipal Courts of Limited Jurisdiction is also available from the website, *The Arizona Courts: Data Report 2007, Limited Jurisdiction (volume II)*, available at http://www.supreme.state.az.us/stats/Volume2_2007/LJAll2.pdf., p. 25. The counts of judges are also available from both reports, superior court, 140, p. 18 and limited jurisdiction courts, 106, p. 31, 36. Both reports accessed December 11, 2008.



The Circuit Court of Cook County garnered its rank near the top of its peer group because of its successful efforts to streamline case processing and reduce case backlogs. A summary of these efforts follows.

Law Division

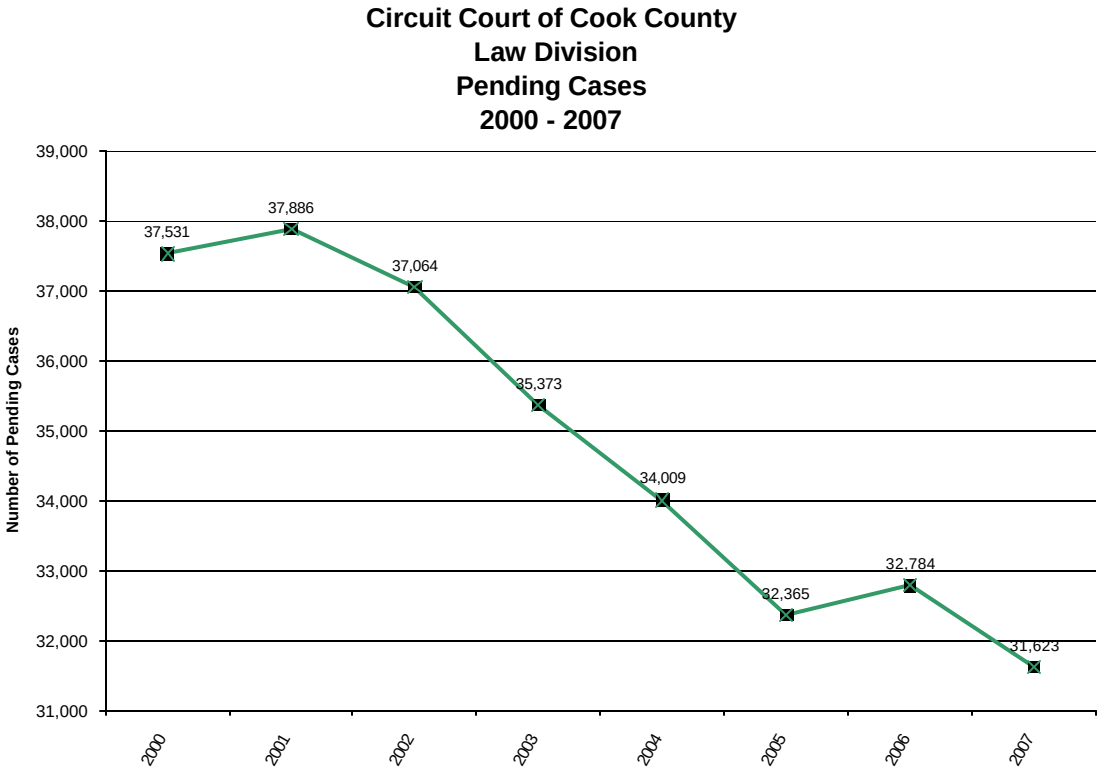
Since 1991, the court has made significant strides in increasing the pace of Law Division litigation, while remaining faithful to the court's mandate for fair and impartial justice. Prior to 1991, cases in the Law Division were manually assigned. The process was changed that year to an electronic random assignment process. In the years that followed, the Law Division began to employ various mechanisms to reduce backlog, including firm trial date setting, differential case management, mandatory arbitration, and mediation.

In February 2002, the court moved the emergency motion call to continue trials from Courtroom 2005 to the Presiding Judge's chambers, allowing lawyers more freedom to discuss personal reasons for seeking continuances and to prevent them from duplicating reasons to secure continuances. In March 2002, the court eliminated the two Complex Litigation Case Management Sections and spread the 150 complex cases equally among the division's trial judges. Also in March 2002, the court instituted a system to ensure that status date hearings are held within 60 days, rather than the current six months after a case is filed. Later that year, the court announced that in order to reduce case disposition times, the Law Division would require cases to be assigned to a trial judge within two to three weeks after

listing on the trial call. This plan, the black-line system, requires that parties to litigation be ready as of set dates. In March 2008, the court announced that the number of cases "above the black line" for trial setting was increased from 30 to 50 per day.

In 2005, the court introduced video conferencing to the Law Division to expedite testimony of witnesses and litigants. This pilot program facilitates live testimony from remote locations. This program allows for flexibility in trial scheduling and swifter dispositions. To date, 22 conferences have been held, six in 2008.

As a result of these and many other reforms, pending cases have fallen from a high of about 62,000 in early 1991 to 31,623 at December 31, 2007:[7]



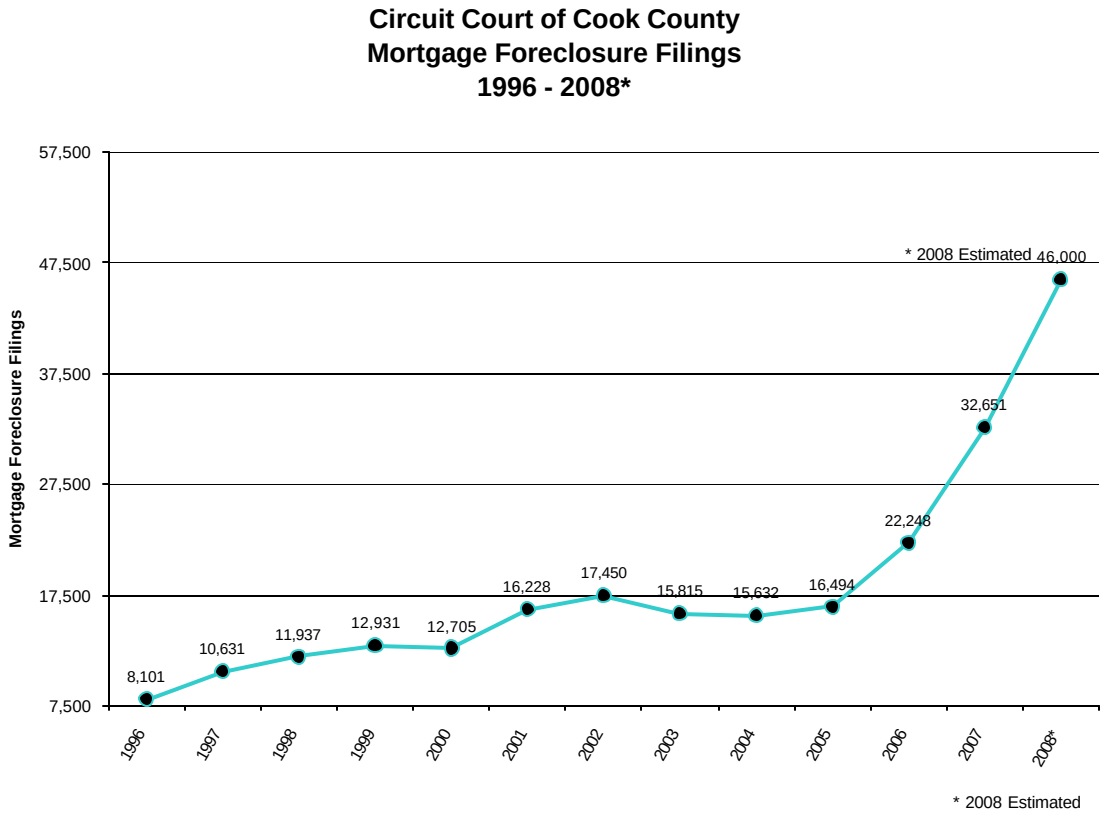
Chancery Division

In 2005, the court created a new Mortgage Foreclosure/Mechanics Lien Section in the Chancery Division, building upon previous efforts to address the significant rise in foreclosure filings. Mortgage foreclosures now represent the majority of all cases

[7] Supreme Court of Illinois, *Annual Report of the Illinois Courts*, for all years 2000-2007, caseload summaries by circuit, generally page 29, accessed December 5, 2008. The totals include Law Division Jury trial cases only, both categories greater and less than $50,000.

filed in the Chancery Division. This section highlights the court's efforts to address this serious issue.

Mortgage foreclosure cases in the Circuit Court of Cook County were traditionally heard in the General Chancery Section of the Chancery Division along with major civil cases involving complex issues. Mechanics lien cases were heard by three judges in the Mechanics Lien Section. Beginning in 1997, the number of mortgage foreclosure filings began to increase to such an extent that additional calendars (judges) needed to be added. The number of calendars in the General Chancery Section rose from 12 to 13 in 1998, to 14 in 1999, and to 16 in 2002. Significant increases in filings occurred in the years 2001, 2002, 2006, 2007 and 2008. In the midst of the economic downturn, total foreclosure filings this year are expected to be five to six times more than the filings for 1996, illustrated as follows:



In 2002, a Mortgage Foreclosure Task Force of four Chancery Division judges was created to explore how lenders could get better access to the courts, homeowners in foreclosure could receive legal and financial assistance, and judges could better manage their dockets. Meeting regularly with the Presiding Judge, the Task Force judges reviewed all statutory and rule provisions relating to foreclosures and

compared the courtroom procedures of the 16 judges hearing foreclosure cases. Meetings were then held with attorneys for lenders and defendants as the Task Force solicited input from the bar and developed standardized procedures for foreclosure cases. When the creation of default mortgage foreclosure calls was suggested, separate additional meetings were held with members of the defense bar and representatives of legal service agencies to address their concerns.

It was estimated in the year 2002 that approximately 70 percent of all mortgage foreclosures cases go to judgment and sale by default. When only one side, the lender, is before the court, it is particularly important that all documents be in order and be carefully examined. The court must be confident that service was proper, that the defendant is not in the military, that the lender has a right to foreclosure (i.e., owns the note and mortgage), that the loan is actually in default, that the amount of the alleged default is accurate, that the lender's attorneys fees and costs are reasonable, that all notices were properly given, and that the foreclosure sale was held according to law.

Default foreclosure cases were causing significant backlogs for the daily motion calls of the General Chancery Division judges. Attorneys and litigants in non-foreclosure cases were finding that they could not schedule their motions promptly because the calls were already filled with foreclosure cases. Attorneys for lenders were complaining that there were not enough spaces for their cases on the motion calls. Homeowners who appeared in court in response to a motion for judgment or a motion to approve sale would find themselves in packed courtrooms listening to default prove-ups or to motions involving class actions, corporation and partnership break-ups, constitutional issues, local government issues, insurance coverage, administrative review, injunctions and other equitable remedies. The atmosphere was not one conducive for a homeowner to tell his or her story and for the judge to explain all of the options available for refinancing and legal representation.

In October 2002, default foreclosure calls were created to alleviate these problems. Seven judges assigned to the First Municipal District from the Housing Section and the Traffic Section were dually assigned to the Chancery Division to hear default foreclosures in the afternoons in four courtrooms on one floor in the Richard J. Daley Center. When homeowners appeared in court, the judges were able to take the necessary time with them to explain their options. The cases would then be continued before the assigned General Chancery judge, usually for thirty days, to allow the homeowners time to consult with counsel or to attempt to reinstate, refinance, or work out a payment plan.

Defending a foreclosure case involves expertise -- an understanding of a multitude of federal and state statutes, such as the Truth in Lending Act, and an understanding of a growing body of federal and state case law. There are issues of fraud, rescue fraud, and identity theft. Counsel must also have knowledge of available remedies, such as rescission and actions to quiet title. Foreclosure cases in which defenses are present are not cases in which homeowners should represent themselves.

It was for that reason that the Chancery Division and the Chicago Bar Association, with the assistance of the Chicago Bar Foundation, created the Access to Justice Program in July of 2003. Volunteer attorneys were recruited and trained in foreclosure and other issues so that they could represent litigants in Chancery Division cases who would otherwise have no representation and appear on their own behalf (*pro se*). When a judge identifies a case in which possible defenses to the foreclosure proceeding exist and in which the homeowner meets the financial guidelines, a referral order to the Access to Justice Program is entered. An Access to Justice Attorney then reviews the case and returns in approximately 30 days to inform the judge if the Access to Justice Program will accept the case for representation.

In March of 2006, the Chancery Division partnered with Chicago Volunteer Legal Services (CVLS) to expand the Access to Justice Program. CVLS now runs the Access to Justice Program and provides the court with a larger pool of trained volunteer attorneys. Monthly reports are given to the Presiding Judge about the number of referrals, types of cases accepted, reasons for non-acceptance, and resolution rate.

The Chancery Division Advice Desk, staffed by the Chicago Legal Clinic, opened in February of 2004. *Pro se* litigants in all types of Chancery Division cases receive free assistance in completing simple court forms. Staff and volunteer attorneys also screen litigants to determine if they qualify for the appointment of counsel through the Access to Justice Program. Lists of bar association and legal service organizations are available, as is information on alternative financing options. In mortgage foreclosure surplus cases, Advice Desk attorneys prepare all necessary papers, such as notices of motion, petitions for turnover of surplus funds, affidavits of heirship, and small estate affidavits.

In February 2005, three of the judges hearing the default foreclosure calls were transferred into the Chancery Division, mortgage foreclosure cases were transferred out of the General Chancery Section, and the Mortgage Foreclosure/Mechanics Lien Section (MF/ML Section) was created. One-fourth of all foreclosure cases were randomly assigned to the three mechanics lien judges, Calendars 52-54, and each of the three new judges, Calendars 55-57, received one-fourth of all foreclosure cases. Default foreclosure calls were set up for each calendar as well as regular motion calls. In May of 2006, an additional calendar, Calendar 58, was added.

Mortgage foreclosure cases are now heard on the twenty-eighth floor of the Richard J. Daley Center where the judges hearing foreclosure cases are chambered. The judges of the MF/ML Section have a common Standing Order and require courtesy copies in advance for both default and contested matters. Throughout the year, a large group of local law students in cooperation with area law schools, work in the MF/ML Section reviewing the courtesy copies in default foreclosure cases and doing

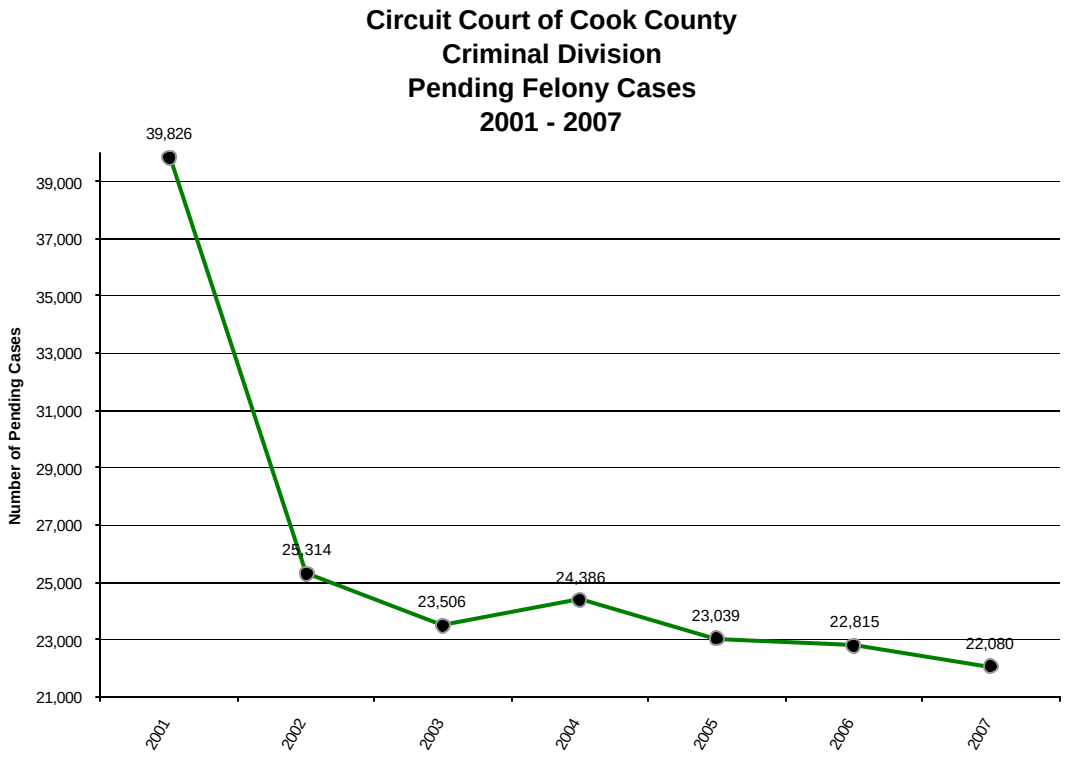
legal research. The judges in the MF/ML Section have established an internal "Lunch and Learn" program, meeting frequently as often as once a week.

A mediation rule applicable to all Chancery Division cases, including mortgage foreclosure cases, became effective in January 2007. In situations where litigants cannot afford to pay for the services of a court-appointed mediator, mediators can be appointed from the Center for Conflict Resolution (CCR). CCR mediators have been serving the Circuit Court of Cook County for more then two decades. Mediations can be conducted in English, Spanish, and other languages as needed. Mediations through CCR are provided at no cost to the litigants.

In response to the staggering increase in mortgage foreclosure filings beginning in 2006, the Mortgage Foreclosure/Mechanics Lien Section was expanded in both 2007 and 2008. Three additional judges were assigned to the Section in spring 2007, and a new calendar, Calendar 59, was added in July 2007. Effective October 30, 2008, four additional calendars 60-63 were created. There are currently 14 judges assigned full time to the MF/ML Section. Twelve of the judges are calendar judges, and two of the judges are alternates or back-up judges. The alternate judges hear additional default foreclosure calls for each of the calendar judges. They also hear certain contested motions and cover the calls of the calendar judges when necessary. Three judges in the section continue to hear the bulk of the mechanics lien cases and a reduced number of mortgage foreclosure cases. The ten mortgage foreclosure judges hear mechanics lien motions and trials as specially assigned by the supervising judge.

Criminal Division

The Criminal Division is a large, urban felony court which will dispose between 24,000 and 25,000 felony cases this year. During fiscal year 2008 the Criminal Division demonstrated a high level of productivity with a clearance rate of 1.04, meaning that the court disposed of more cases than came into the system. These results are consistent with those achieved in recent years, evident from the decline in pending felony cases:



In addition to the high volume of case dispositions, the Criminal Division has demonstrated a long history of innovation. Examples include the early development of drug courts, the establishment of one of the first felony mental health courts in the country, the development of an innovative case management system aimed at the fair and expeditious disposition of cases (i.e. Differentiated Case Management) and the establishment in 2008 of an innovative Supplemental Courts demonstration project aimed at further reducing the number of old cases in the system.

Drug Courts

In 1997, when drug courts were beginning to emerge around the country, the Circuit Court of Cook County opened drug treatment programs within the Criminal Division and the Fourth and Sixth Municipal Districts to help nonviolent drug offenders break their addiction habits. Since that time, 891 offenders have met the rigorous protocols and have graduated from the program. In addition, the court made a number of administrative changes in the processing of narcotics cases. These changes included: (1) devoting seven existing dockets primarily to narcotics cases at 26th and California; (2) shifting more non-violent cases to the suburban district courthouses; and (3) devoting the Branch 25 courtroom to felony narcotics cases and shifting its preliminary hearings to Chicago Police Districts.

In addition, two years ago the Illinois state legislature expanded felony DUI cases to include first time offenders driving without a license and/or driving without

insurance. As a result, the court received about 2,400 new felony DUI cases this past year, a considerable addition to the felony fillings which the court had been receiving prior to the new legislation. The Criminal Division has absorbed these cases within the regular caseload.

Mental Health Court

A second area of court innovation, instituted by Chief Judge Timothy C. Evans and Presiding Judge Paul P. Biebel, Jr., is the creation of Mental Health Traetment Court in order to address the dramatically increasing numbers of mentally ill defendants coming into the criminal justice system. The court coordinates and enhances services to nonviolent defendants with mental health issues. This was one of the first mental health courts in the country devoted exclusively to mentally ill felons. The program provides intensive oversight and services through the Illinois Division of Mental Health along with a broad array of private providers, including treatment providers, housing providers and agencies which provide supportive employment. In the almost five years since its inception, 161 offenders have been admitted to the program. The initial evaluation of the program demonstrates very promising criminal justice and social well-being outcomes. The number of arrests among the mental health court graduates and the level of recidivism have been remarkably low for this population of offenders. In addition, many graduates have demonstrated the ability to function on their own in the community.

In 2008, the Office of the Chief Judge developed a new mental health treatment court in the 4th Municipal District and is in the process of doing the same in the 2nd District. The Circuit Court of Cook County has been one of the key players in the establishment and development of a statewide Illinois Association of Mental Health Courts.

Differentiated Case Management (DCM)

Three years ago, American University issued an independent report on the processing of felony cases in Cook County.[8] This report, sponsored by the Judicial Advisory Council, focused on case management as it relates to the Cook County Jail population. The work put forth recommendations to improve case processing and reduce the jail population. One of the recommendations of the American University report was that the Criminal Division introduce a Differentiated Case Management (DCM) system. DCM is a technique courts use to tailor the case management process and the allocation of judicial system resources to the needs of individual cases, thereby avoiding delay in the system.

In early 2006, with technical assistance from the American University Justice Programs Office, the Criminal Division initiated a DCM project. Officially launched on June 30, 2006, the project included the training of judges, states' attorneys and public defenders around the concepts of DCM. Also, regular monthly meetings were held with external agencies such as the Chicago Police Department and the Illinois

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[8] American University, *Review of the Cook County Felony Case Process and its Impact on the Jail Population: Summary Overview of Major Findings and Recommendations*, August 2, 2005.

State Police, Division of Forensic Services, to address issues related to court delay. In addition, the court developed a five track case system and set down specific time standards for all felony cases. The time standards, modeled after the American Bar Association, Conference of Chief Judges and Conference of State Court Administrators standards, set down the expected time required for each track of felony case to proceed from arraignment to disposition.

The DCM project has grown over the past year and the Division will be working with American University and the National Judicial College in 2009 to further expand the Differentiated Case Management Program. The fact that the Criminal Division demonstrated a clearance rate of 1.04 this past year is encouraging, suggesting that the DCM project has been helpful in processing cases in a timely manner. Additional monitoring will take place to ensure that the Criminal Division maintains gains made over the past year and a half through the introduction of DCM.

Supplemental Courts Demonstration Project

In late summer of 2008, Chief Judge Evans approved a proposal to create five new "Supplemental Courts" at the Criminal Courts Building and assigned five new judges to the special courts. These courts have a unique focus on the disposition of old felony cases and help address the issue of jail overcrowding. The overall mission of the supplemental courts is to help reduce delay and backlog in the active pending caseload and increase the capacity of the Criminal Division in reaching national standards for felony courts including standards on judicial caseloads, standards on the size of active pending caseloads and time standards for the disposition of felony cases.

In the fall 2008, meetings were held with all of the agencies and attorney groups who would participate in the Supplemental Courts. Planning meetings were held with the Office of the Cook County State's Attorney, the Cook County Public Defender, the Cook County Sheriff's Department, the Clerk of the Circuit Court of Cook County, the Court Reporter's Office, the Interpreter's Office and members of the private bar, including the Criminal Justice Committee of the Chicago Bar Association.

In early December 2008, after a careful and detailed analysis of the active pending caseload in the Criminal Courts Building, the first group of cases were transferred from the current judges and assigned to judges in the Supplemental Courts. The initial group of cases consisted of those over two and one-half years of age. (Over ninety percent of active pending cases at the Criminal Courts Building are under two years of age.) This is a first important step in the process of reducing the number of older cases. The process will be repeated again in January 2009 concerning cases which are two years and older. It is anticipated that the Supplemental Courts will prove to be a valuable asset in the fair and expeditious resolution of older cases in the criminal justice system.

These reform efforts have resulted in lower populations in the Cook County Jail. The John Howard Association reports that prior to 2003 the average annual jail population had increased 13 of the previous 14 years, rising from 5,327 in 1988 to 11,082 in 2002. After 2002, the average annual population has declined five out of six years to 9,360 for 2008, reported through September 30.[9]

Juvenile Justice and Child Protection Divisions

Over the past decade, the court has introduced sweeping reforms to the Cook County Juvenile Justice and Child Protection Department, which have made a profound impact in the lives of court-involved juveniles and their families. As a result, the court has received national recognition. The Cook County Juvenile Court is now a participant in the National Council of Juvenile and Family Court Judges Model Court Program and the national flagship for the court's detention reform partner, the Annie E. Casey Foundation. These achievements rank among the court's proudest in recent years.

These reforms began in the mid-1990s with a reorganization of the court into a new full-status Juvenile Justice and Child Protection Department and the creation of the Juvenile Justice and Child Protection Resource Section. Immediately thereafter, the court shifted judicial resources to juvenile court to attack the burgeoning caseload backlog which existed at that time.

In conjunction with these efforts, the court began to develop substantive detention alternatives and structured programs for court-involved juveniles to alleviate overcrowding in the Juvenile Temporary Detention Center (JTDC) without compromising public safety. These community-based detention alternative programs have diverted thousands of minors from JTDC, equating to approximately 300-350 minors per day:[10]

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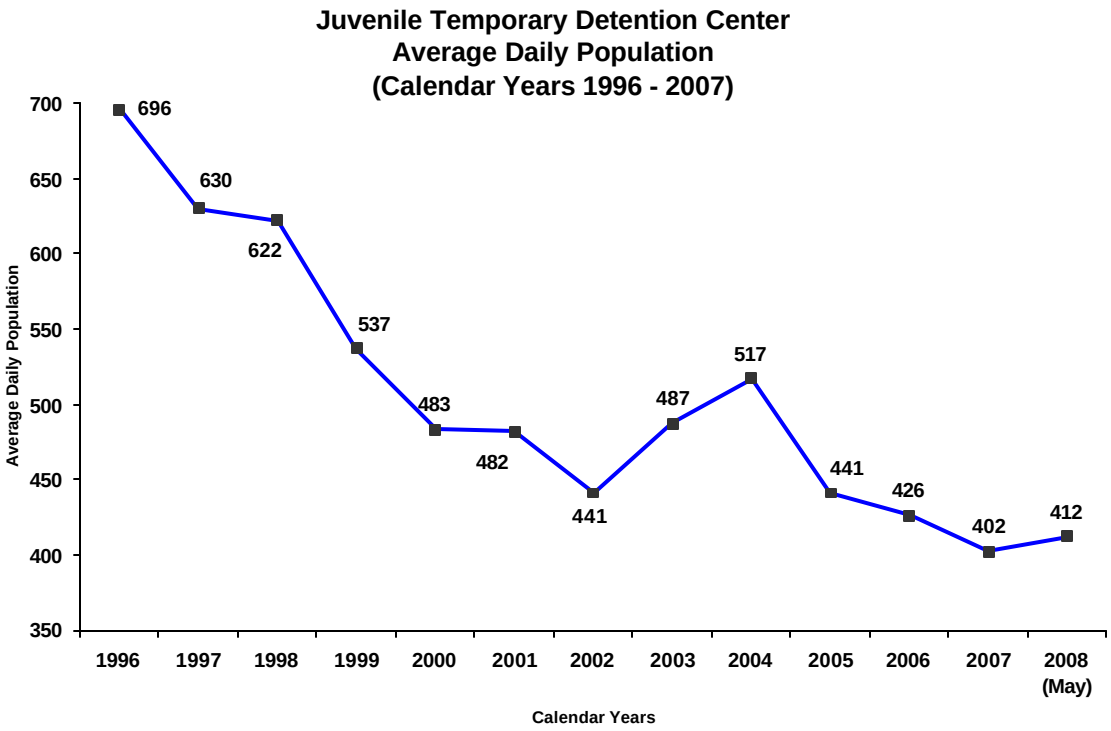
[9] *Population and Capacity Summary, Cook County Department of Corrections Through September 30, 2008*, John Howard Association of Illinois, October 8, 2008.

[10] Data obtained from reports of the John Howard Association and from JTDC administrative staff. JTDC staff informed the court that the center had changed its count methodologies over the years, most recently in 2004 with its change in leadership. Prior to 2004 the JTDC reported daily populations based on system counts at 6A.M. In 2004, reports began reflecting system counts at midnight. These different methods yield different results, depending on the timing of daily intake and residents released.

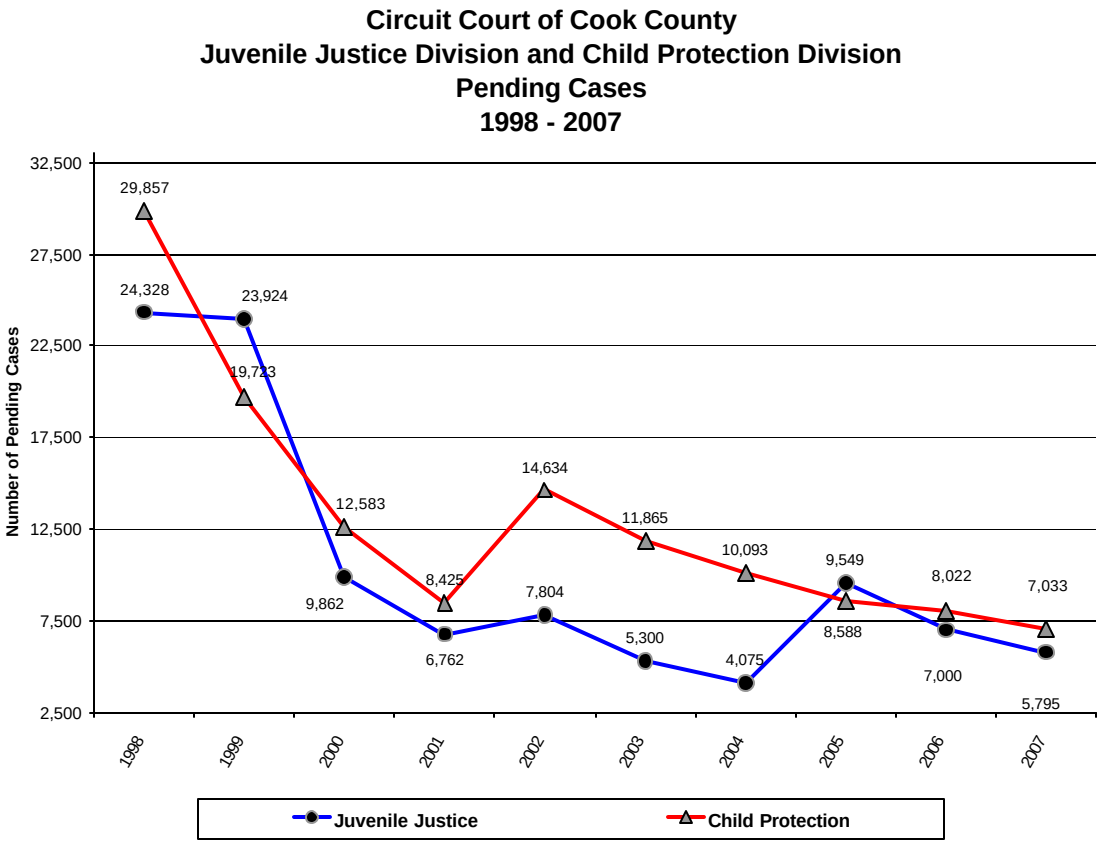


In 2001, the court introduced two pilot programs for child protection mediation and benchmark permanency hearings. Both of these pilots were designed to address the needs of and to empower children and families involved in the Illinois child welfare system. After successful pilot runs, these programs became fully operational in 2002. Since that time, the programs have garnered national and international attention and the U.S. Department of Health and Human Services has identified both programs as promising approaches in child welfare.

In 2003, the court broke new ground with the opening of the new privatized Juvenile Court Clinic that separates juvenile forensic services from adult operations. Operated under contract with Northwestern University, the new clinic provides professional evaluation services to assist the judiciary in making informed judgments concerning the welfare of court-involved juveniles. The clinic also provides consultations on mental health resources for court-involved families and youth. The clinic now operates in all juvenile justice and child protection courtrooms in Cook County.

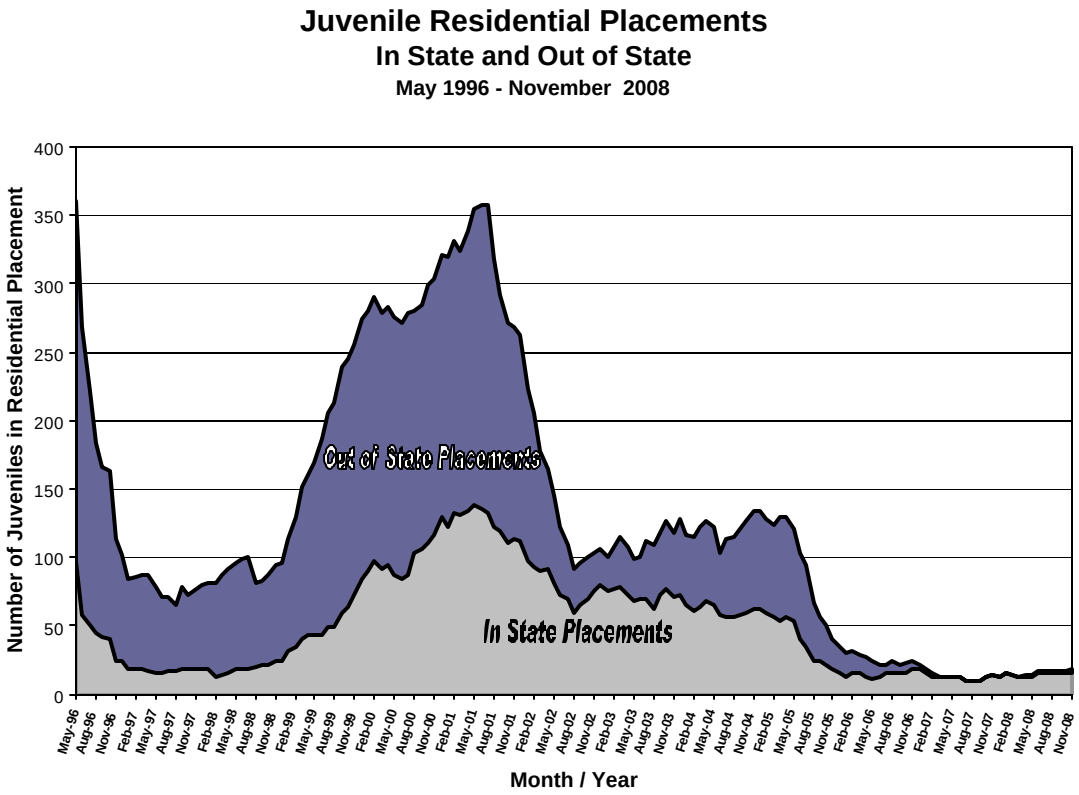
As a result of these extraordinary efforts, pending caseloads in both the Juvenile Justice and Child Protection Divisions have fallen dramatically in recent years: [11]

[11] For 1998 and 1999 data, see *2000 Cook County Annual Appropriation Bill*, Q-36. For all other years, see Supreme Court of Illinois, *Annual Report of the Illinois Courts*, caseload summaries by circuit, generally page 50, accessed December 5, 2008.



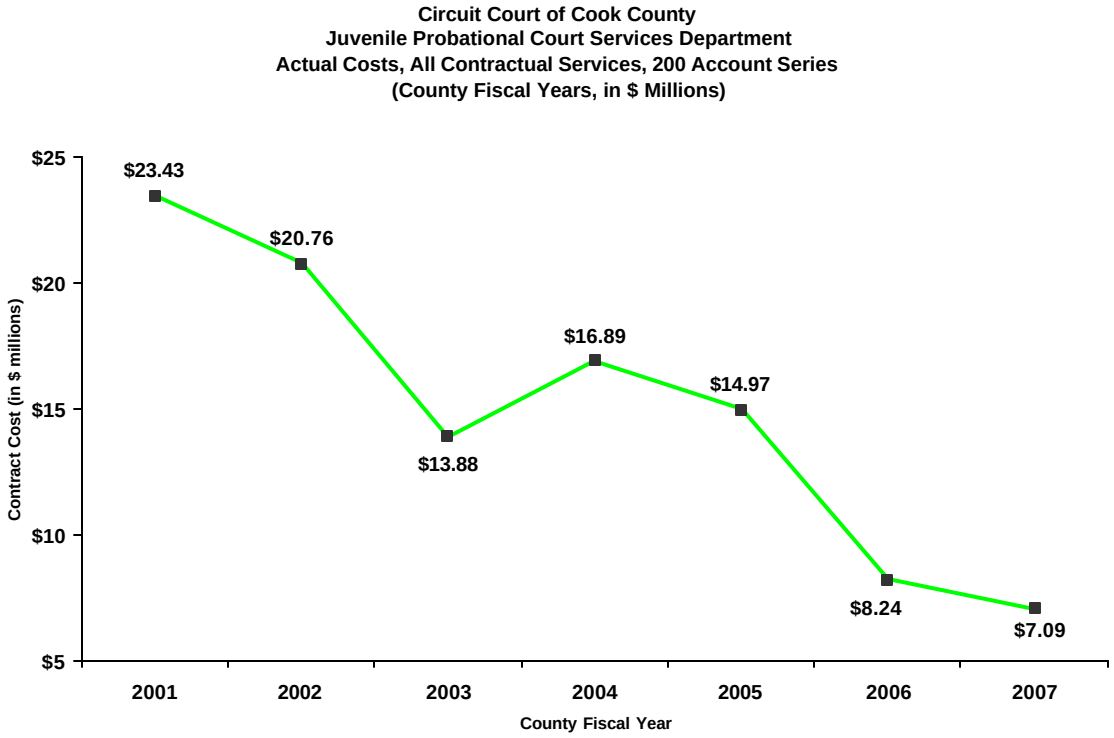
The court has also worked to reduce reliance on expensive residential placements as a detention alternative for youth with special problems, replaced with less expensive community-based alternatives. The following chart illustrates the decline of expensive residential placements over the past several years: [12]

[12] *Monthly Juvenile Probation Reports*, prepared by the probation department advocacy unit.



As a result, the county's overall cost to treat delinquent minors has fallen sharply in recent years. The following chart presents all contractual costs recorded by the court's Juvenile Probation and Court Services Department (No. 326) in the 200 account series: [13]

[13] For 2007 data, see *2007 Cook County Annual Appropriation Bill*, Q-67. See the same report for all other previous years.



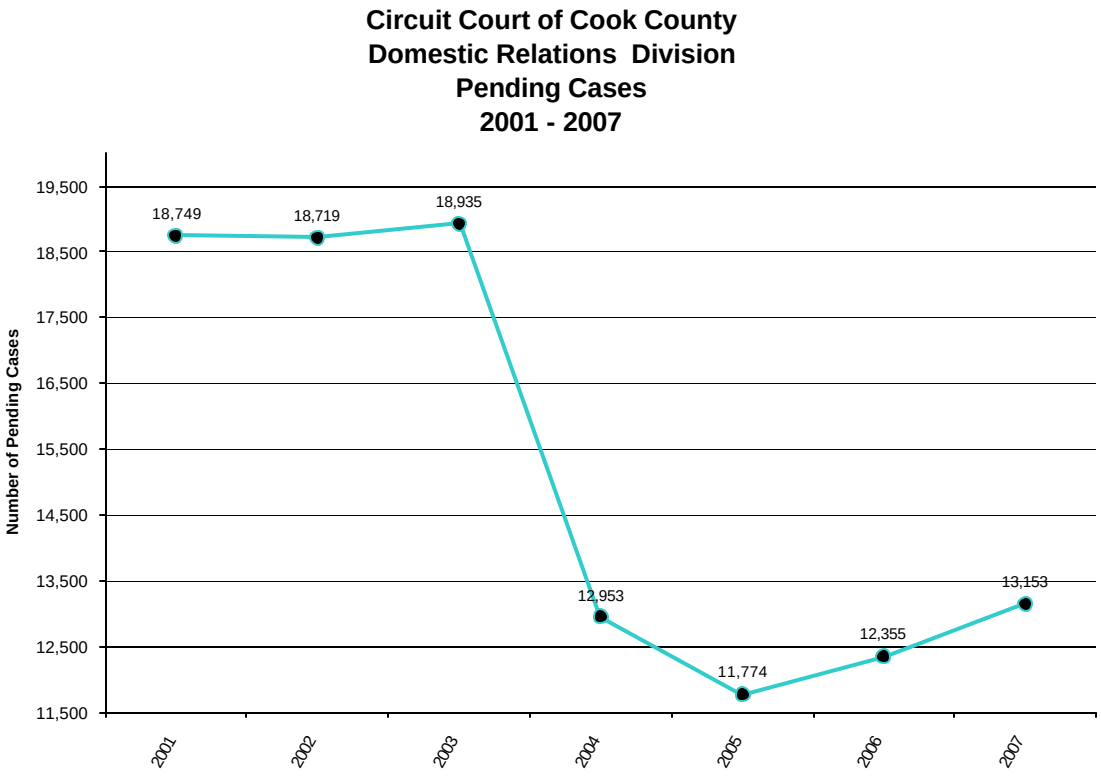
Domestic Relations Division

The court's reform efforts also extend to the Domestic Relations Division. Over the years, the court has expanded services of the Office of Marriage and Family Counseling, expanded parenting classes and services to low income pro-se litigants and launched new initiatives, such as the telephone motions project and the agreed-order call to expedite case processing.

On August 20, 2007, the court announced the opening of a new help-desk in the division to assist litigants in child support enforcement and paternity cases. The goal of this effort, conducted jointly with the Chicago Legal Clinic, is to improve access to the court system for vulnerable citizens, while at the same time promoting case processing in a timely, fair, and efficient manner. The desk is expected to serve 1,800 to 2,400 clients in the first year.

As a result of the court's reform efforts, the number of pending cases in the division has fallen: [14]

[14] Statistics include "Dissolution of Marriage" cases only, Supreme Court of Illinois, *Annual Report of the Illinois Courts*, generally at page 29.



Jury Administration

Over the past several years, the court has also modernized the jury administration process, mainly serving the Law Division, Criminal Division and Municipal Department, saving the county millions of dollars. These improvements include: elimination of the office of jury commissioners and the old two-step summons process, limiting reasons for exclusion, providing an opt-out component for citizens aged 70 or older, and restructuring office communications to provide dedicated telephone lines to assist prospective jurors. As a result, juror yields, or the percentage of jurors who appear when called, are somewhat better than courts of comparable size. The following tables compare Cook County yields for fiscal 2008 to those reported for other one-step courts for 2006, according to a survey conducted by the National Center for State Courts in April 2007:[15]

[15] Paula Hannaford-Agor, Gregory E. Mize and Nicole L. Waters, "State of the States-Survey of Jury Improvement Efforts: A Compendium Report," (National Center for State Courts, 2007), 21, 22, at http://www.ncsconline.org/D_Research/cjs/state-survey.html, accessed July 3, 2008.

Jury Yields by Population Size						
		Population Size				
	Cook County	500,000 or More	100,000 to 500,000	25,000 to 100,000	Less than 25,000	All Courts
One Step Courts	40.4%	38.2%	41.1%	45.2%	50.4%	45.8%

Average Undeliverable, Disqualification, Exemption, Excusal, and Non-Response Rates, by Population Size						
		Population Size				
	Cook County	500,000 or More	100,000 to 500,000	25,000 to 100,000	Less than 25,000	All Courts
One Step Courts						
Undeliverable	16.0%	15.1%	14.4%	16.0%	13.5%	14.6%
Disqualified	6.7%	12.4%	10.1%	7.5%	7.4%	8.4%
Exempted	7.6%	4.0%	6.7%	8.4%	7.6%	7.3%
Excused	4.8%	9.4%	9.5%	9.1%	9.1%	9.2%
Non-Response/FTA	11.3%	15.0%	10.9%	8.6%	6.7%	8.9%

The following table compares the budget of the jury process for the Circuit Court of Cook County for 2008 with the budget recorded ten years earlier – for 1997. The data reflects a 25.3 percent reduction in costs over the 11 year period, not withstanding the effects of inflation: [16]

	1997 Budget	2008 Budget
Jury fees	$4,775,000	$3,412,300
Office of jury commissioners	$1,385,794	0
Office of jury administration staff	1,233,603	2,110,030
Total jury service budgets	$7,394,397	$5,522,330

[16] For 2008 data, see *Cook County 2008 Annual Appropriation Bill, Volume 3, pages O-11, O-12*. For 1997 data, see *1997 Cook County Annual Appropriation Bill*, R-36, R-65.

Conclusion

The court's reform efforts and innovations over the last decade have extended to all court divisions and support operations. Despite declining court fiscal resources, case clearance rates have been superior to that of other Illinois circuits, even before accounting for proper adjustments in case complexity. The performance of the Cook Circuit also compares favorably with larger peer circuits in other states. The extensive reform efforts in the Juvenile Justice and Child Protection Department and in the Criminal Division are especially notable, yielding substantive results, even as available resources have sharply declined. The populations in the Cook County Jail and in the Juvenile Temporary Detention Center have fallen substantially. With aggressive management and dedicated judges, the Circuit Court of Cook County has become a model for the nation.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

Assistance for the Elderly

Over the past several years, the court has made significant strides improving access to justice in the Circuit Court of Cook County for minorities, for the disabled, for women with children, and for pro se litigants. These improvements have included expansion of interpreter services, the addition of children's advocacy rooms and clinics, the expansion of advice desk services, and improvements to courtroom facilities in compliance with ADA requirements, to name just a few. The court has also assisted thousands of senior citizens with the implementation of the jury service opt-out program and through services provided through the Public Guardian's Office. However, too often the court remains a challenging place for senior citizens who must visit the court as litigants or who seek information concerning legal matters. Senior citizens who visit the court often face imposing physical barriers of long hallways, minimal signage, and services in remote locations.

In 2009, assuming that budget reductions are not prohibitive, the court will begin planning for a comprehensive program to assist the elderly in court. The centerpiece of the program will be an advocacy office in the Richard J. Daley Center dedicated to bring information and services to senior citizens who come to court. Advice desk and other individualized legal assistance will be provided from a single location. This office will be staffed with experts, not only familiar with the law and the court, but also on Cook County health and other advocacy services. For 2009, project costs would include only that required to retain a senior director. A staff of perhaps 15 employees would be in place by 2011. Associated costs are estimated to be: $120,000 for 2009, $650,000 for 2010, and $1 million for 2011.

Capital Projects

Over the past few years, the court has been working with the county to improve and upgrade various court facilities. The following is a brief overview of priority projects for the county to consider in the coming years if budget funds are available:

- **Parking Access - For years, Municipal District Four in Maywood has operated with severely limited, inadequate parking facilities. In 1997, the county passed authority for a project bond, Series No. 12000, to specifically construct a parking garage and to replace fixed assets at the courthouse. According to the 2007 Cook County Appropriations Bill, a significant portion of the funds remain unexpended. The court requests that the project move forward. The estimated cost of the project, according to the bond issue would be $4 million. Similarly, several years ago the court requested that the deteriorating garage in Municipal District Two in Skokie be reconstructed and the county passed authority for a project bond for that purpose as well, Series No. 20000. According to the 2007 Cook County Appropriations Bill, 100 percent of those funds remain unexpended. The court requests that the project also move forward.**

- **Domestic Relations Division – The court currently operates four Domestic Relations Division courtrooms and its expedited child support program in leased space at 32 West Randolph Street in Chicago. The facility is inadequate and insecure. The court is now working with Cook County Capital Planning to explore alternative space options in the Richard J. Daley Center. In 1997, the county passed authority for a project bond, Series No. 37000, to specifically construct courthouse space in Cook County. According to the 2007 Cook County Appropriations Bill, a significant portion of the funds remain unexpended. We understand, however, that the project is now on hold. The court requests that the project move forward when funding is available.**

- **Accessibility for the Handicapped – The county has been proactive in modifying courtrooms and courthouse facilities to improve physical and communications access for the handicapped. With the exception of certain courtrooms mostly at the Richard J. Daley Center, all courtrooms are now compliant with federal, state, and City of Chicago ADA standards. Richard J. Daley Center management has informed the court that a detailed property condition assessment will take place next year, including analysis of ADA issues. The court supports such efforts and requests that the county make appropriate investments as may be necessary over the next three years to ensure the improvement of the Daley Center courtrooms for ADA compliance. Further, the court requests that the restrooms for men and women outside of Room 101 at the Criminal Division courthouse be similarly modified. Although these facilities are semi-private, they are used frequently by court visitors and deserve appropriate attention.**

- **Courtroom Conversion, Municipal District Four – The arraignment call takes place daily in room 103 on the first floor. Its location requires that prisoners share corridors with judges and employees as they are transported to room 103 from the lockup in the courthouse basement. The court has proposed that this security risk be eliminated by moving the arraignment call to space in the basement, currently occupied by food vending operations. The vending operation could be moved to nearby space in the basement formerly occupied by the Treasurer's Office.**

- **Courtroom Conversion, Municipal District Two – The court has requested a new courtroom in this district dedicated to a domestic violence call. Space is currently available on the first floor, previously occupied by the Treasurer's Office. Domestic violence cases are currently heard in a courtroom, which is also used for preliminary hearings and four misdemeanor calls.**

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Noted.

Effective date: This ordinance shall be in effect upon approval.

February 28, 2009

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CIRCUIT COURT OF COOK COUNTY
QUARTERLY BUDGET REVIEW
FORENSIC CLINICAL SERVICES DEPARTMENT 312
QUARTER ENDED FEBRUARY 28, 2009

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

The department provides comprehensive, diagnostic, forensic clinical evaluations to the Circuit Court of Cook County and also provides expert witness testimony/depositions.

State and/or County Statute(s): Clinical services provided by Forensic Clinical Services are mandated by 725 ILCS 5/104, 725 ILCS 5/115-14, 720 ILCS 5/6-2(A&C), 725 ILCS 205, 755 ILCS 5/11-a, 750 ILCS 5/604, etc.

2. List all services and programs provided by your department other than those Mentioned above and identify the business units that are associated with each program or service.

None.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

None.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

None.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

None.

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

None.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

None.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

- **Provide direct expert-witness court testimony on issues such as fitness to stand trial, sanity at the time of the offense, and custody/visitation of minors. These services are provided on a daily basis.**

- **Perform diagnostic, forensic psychiatric, psychological and social evaluation of cases referred by the Court and its related agencies. These services are provided on a daily basis.**

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

Over the past many years, the court has streamlined the operations of the department, leading to significant staff reductions. The budget for 2009, for example, includes 38 FTEs, compared to 66 FTEs ten years earlier in 1998, a reduction of about 42 percent. Cost reduction efforts continue, currently focused on the exploration of Medicaid reimbursement opportunities. In that regard, the firm of Justice Benefits, Inc. has been retained and is currently researching opportunities for revenue generation. Further, the court is exploring reimbursement opportunities from the State Capital Litigation Trust Fund for work conducted by the department in connection with capital cases.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Noted.

Effective date: This ordinance shall be in effect upon approval.

February 28, 2009

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CIRCUIT COURT OF COOK COUNTY
QUARTERLY BUDGET REVIEW
SOCIAL SERVICE DEPARTMENT 313
QUARTER ENDED MARCH 30, 2009

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

The Social Service Department is recognized by the Illinois Supreme Court's Division of Probation Services as a probation or court services department that provides probation services, court services and related services assigned to it by the circuit court or by law. The Social Service Department is responsible for all defendants sentenced to conditional discharge and supervision in the Circuit Court of Cook County. Defendants sentenced to supervision and conditional discharge are monitored in the following programs categories: domestic violence, family violence, sex offender, Driving Under the Influence (DUI), community service, diversified cases, specialized female DUI and theft deterrent. The Social Service Department began conducting pre-dispositional domestic violence risk assessments on January 1, 2009 in accordance with Illinois Public Act 095-0773, also referred to as the Cindy Bishof Act. The law requires a risk assessment completed for all offenders changed with violating an order of protection. The department is completing Bischof assessments in every Circuit Court of Cook County Municipal District as well as Domestic Violence Court.

State and/or County Statute(s) – Probation services provided by the Social Service Department are mandated by 730 ILCS 110 et seq. (Probation and Probation Officer Act). The Unified code of Corrections, 730 ILCS5, mandates the conditional discharge sentence and the conditions to be monitored. The department's Community Service Program is mandated by the Probation Community Service Act, 730 ILCS 115.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service. **N/A**

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

The Department currently has two Grants; One with the Illinois Department of Human Services Cook County Grant #8270801, Domestic Violence Partner Abuse Intervention Grant, funding period July 1, 2008 to June 30, 2009 and one with the Illinois Criminal Justice Authority, Cook County Grant #8250801 Services for Female DUI Offenders, Funding Period April 1, 2008 to March 31, 2009.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include: **N/A**

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: **N/A**

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service. **N/A**

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.** **N/A**

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Goal: The Department will expand utilization of the criminal justice evidence-based practices including the Level of Service Inventory – Revised (LSI-R) risk assessment tool and other corresponding evidence based practices consisting of motivational interviewing and advanced goal-setting techniques, agency-wide.

The Department has continued to develop policies and implement training for expanding the use of criminal justice evidence-based practices (EBP). Following the completion of recent training initiatives in 2008, the Department will have 95% of all casework staff trained in the LSI-R risk assessment tool and 25% of staff trained in motivational interviewing.

Goal: The Department will expand the use of innovative case management techniques derived from the LSI-R assessment.

The Department has implemented cognitive-behavioral group reporting agency-wide. In addition, the LSI-R assessment has assisted the Department in restructuring caseloads according to offender risk. Innovative case management techniques, such as group reporting, will continue to expand as additional offenders are screened through the LSI-R.

Goal: The Department will collaborate with the Adult Probation Department in the development and implementation of a new management information system (MIS) in replacement of the current INSLAW PROMIS database.

The Department has continued to attend meetings, collaborate with system stakeholders, and research case management network systems, to implement a new management information system.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The Department will continue to advance the use of evidence-based practices (EBP) and expand corresponding programs. EBP strategies, such as implementing an advanced offender assessment tool will benefit the Department in developing enhanced strategies to manage offenders. Other EBP strategies such as cognitive group reporting assist the Department in recidivism outcomes. A new case management system would allow the Department to automate offender case processing and improve offender outcomes by developing technologically advanced modalities and case planning supervision techniques. Implementing a new management information system would have sizeable start-up costs however, the Department would benefit over the long-term in having the ability to automate

many of the current procedures completed that are manually. The Department's plan entails continuing to use our current antiquated management information system to the best extent possible, while we carry on researching available systems and collaborating with system stakeholders on County-wide solutions to improve technology.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Noted.

Effective date: This ordinance shall be in effect upon approval.

February 28, 2009

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Department 335- Clerk of the Circuit Court – Office of the Clerk

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

Summary of Department Operations

Under the Illinois Constitution, the Office of the Clerk of the Circuit Court of Cook County is a part of the judicial branch of state government. The Clerk of the Circuit Court is the Official record keeper of the Circuit Court of Cook County. More than 400 judges hear traffic, civil, criminal, juvenile and all other types of cases originating in Chicago and suburban Cook County. In each courtroom, working alongside the judge, is a court clerk, whose role is to call cases; respond to inquiries from attorneys, their clients, and witnesses; and keep the official records of the Circuit Court of Cook County. The Clerks are required to attend all sessions of the Circuit Court, in compliance with the Illinois Clerks of Court Act (705 ILCS 105). The business units asociated with these services are:
3350201,3350202,3350203,330030,3350401,3350402,3350403,3350404,3350405,3350406,3350501,3350502,335053,3350504,3350505,3350506,3350601,3350602,3350603,3350604,3350701,3350702,3350703,3350704,3350705,3350801,3350802,3350803,3350804,3350805,3350901,3350902,3350903,3351001,3351002,3351003,3351101,3351102,3351103,3351104,3351105,3351106.
In addition, the Clerk of the Circuit Court Document Storage Fund is responsible for managing court records throughout the Circuit Court. The Bureau of Records Management encompasses the Archives, Micrographics, and Records Services. Collectively, these units are responsible for all records management services in the Circuit Court: active file storage and catologing, retention of records, inactive file management, evidence indexing and storage, reproduction and permanent retention of court documents. The business units associated with these services are: 5290567,5290567,5290569,5290571 & 5290578.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   N/A

3. List all grants that support or enhance services and programs and

identify the business units that are associated with each program or service. **Declaration of Intention (Archive)-8320501**

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include: **N/A**

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: **N/A**

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**. N/A**

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion. **N/A**

9. Provide a long-term strategic vision for ideal operation of the Department,

including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision. **N/A**

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 390 Public Administrator

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

The Office of the Public Administrator is established by 755 ILCS 5/13-1 through 5/13-4. The Public Administrator's Office serves the citizens of Cook County by providing comprehensive investigative and estate administrative services for people who die in Cook County intestate (without a will), or where there is no person in Illinois with the right or desire to administer the estate. The services provided by the Public Administrator are to:

- **Make arrangements for the disposition of the decedent's remains.**
- **Protect the decedent's property from waste, loss or theft.**
- **Conduct thorough investigations to discover all assets.**
- **Ensure that the estate is administered according to the decedent's wishes, when such wishes are known.**
- **Pay the decedent's bills and taxes.**
- **Ensure all estate benefits are applied and received.**
- **Locate persons entitled to inherit from the estate and ensure that these individual receive there inheritance.**

All Business Units associated with the Office of the Public Administrator established by 755 ILCS 5/13-1 through 5/13-4.

- **390042**
- **390043**
- **390044**

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.
   N/A

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.
   N/A

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:
   N/A

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:
   N/A
   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.
   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.
   N/A

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.
   N/A

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.
N/A

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 451 Office of Adoption and Child Custody Advocacy

Sec. 34-5. Quarterly Budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Office of Adoption and Child Custody Advocacy operates under Illinois statue for adoption investigations, non- identifying adoption and custody investigations. The Illinois states are 750 ILCS 50/6 and 605 IL 750 ILCS 5/605.

   We also are the conduit for adoption fingerprints which are sent to us from the FBI as well as the Illinois State Police.

   The business units that are associated with the services that this department provides are 4510627, 451628 and 4510629.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   N/A

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   There are no grants that support this department.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs:
b. Fringe Benefits:
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

There are no additional grants that can be anticipated for this department this year.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   This department responds to court orders for the Chief Judges office. We do not work tan gently together, where this information can be provided

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   This department is not anticipating a reduction of revenue or elimination of revenue

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   All case work and managerial staff have had mediation training. This is an enhance technique and approach that help increase revenues as well as efficiency within the office.

9. Provide a long term strategic vision for ideal operation of the Department,

including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The long term goal for this office is to be totally automated. We would like to obtain a case management application that allows staff to input case investigations into an application that has levels of approval for supervisors. Using this system will reduced paper purchases and creates a much faster turn around time.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 452-Veterans Assistance Commission
Sec. 34-5. Quarterly Budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   Illinois Compiled Statues Military Assistance Act, Chapter 330. The Veterans Assistance Commission promotes the welfare of all military veterans and their dependents in Cook County. It provides needed emergency services to indigent veterans and family members such as financial aid, veteran services and referrals, advocacy services, and burials.

   This program is associated with Business Unit 237-520470

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   NA

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   NA

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   NA

   a. FTE and Personnel Costs:
   b. Fringe Benefits:
   c. Impersonal Costs

d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   The VAC has no new programs.

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   NA

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   NA

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   Relocation of VAC to provide one stop shopping.

   Provide technology to the VAC for ease of communication

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

In order to enhance the operation of the Veterans Assistance Commission (VAC), full staffing would be the number one priority. Secondly, is relocating the location of the VAC.

The programs at the VAC are currently being processed with a 3 member team. Four are desired. An additional employee that understands the needs of veterans, and who can quickly learn, adapt, and implement the VAC policies and procedures would be instrumental in the success of the VAC.

Relocating the office to a campus that would allow one stop shopping would permit the veterans to receive their entitled benefits and reduce the cost of transportation.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Cook County Highway Department was established in 1913 by the State of Illinois upon approval of the first official recorded County highway system maps. The present day system has evolved to include jurisdictional authority over 575 center line miles of highway. The Department has maintenance responsibilities for 1,463 lane miles of pavement, 130 bridges, 318 traffic signals and 5 pumping stations from five maintenance garages.

   In 1969, Cook County and the State of Illinois entered into an Agreement of Understanding that listed applicable State Statute and Codes that gave the Cook County Highway Department authority and responsibility to, "construct or maintain highways or sections thereof when such projects are financed in whole or in part with any funds received from the state." The Agreement outlined procedures for conforming to professional standards, record keeping, and reporting that the Cook County Highway Department uses as guidelines in spending Motor Fuel Tax funds.

   All Highway Department business units are involved in carrying out the mandate of the Agreement, and the titles of the business units generally describe the activity of that business unit. For example: 5001429 is Drainage and Utilities, 5001433 is Construction Engineering, 5001438 is Road Maintenance Operations.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   All Highway Department services are covered under the above mentioned Agreement with IDOT.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   N/A

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

   N/A

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

The Highway Department business unit: 5001429 (Drainage and Utilities) works with the Building and Zoning Department on their permits that require drainage engineering oversight.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

N/A

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Ongoing Goals and Objectives

- *To reduce the number of traffic collisions, injuries and deaths through effective traffic safety programs and the design and maintenance of safe highway facilities.*
- *To protect the public investment in the highway system by providing an adequate level of preventive and corrective maintenance throughout the life of the highway facilities.*
- *To be responsive to the public by enhancing communications, expediting solutions to citizens' problems, and considering the public impact when making decisions.*
- *To assure that the highway program is compatible with the protection of both the natural and the socioeconomic environment.*
- *To carry out administrative functions using the most efficient and cost-effective methods available, and to continually look for ways to insure the maximum utilization of allocated resources.*
- *To attract, develop, and retain a knowledgeable and competent staff.*
- *To improve the internal employment ratio of minorities, women and the disadvantaged by continually updating recruitment, selection and promotion activities to encompass equal employment opportunity and individual growth.*
- *To assure that each employee has the opportunity to perform to his/her maximum potential by providing appropriate training opportunities and by maintaining a work environment that is conducive to professional achievements and encourages the formulation of innovative techniques and practices in all phases of highway operations.*

- *To Manage the County Highway Right of Way by implementation of the Public Way Ordinance*
  - *Better control of County right-of-way usage by others*
  - *Implement Fees for Overweight Vehicles/Permits*
  - *Fee collection for Construction Permits*
  - *More timely completion of highway improvement projects thru the use of utility relocation enforceable deadlines*
- *To further develop the following systems already initiated:*
  - *Project Management System*
  - *GIS/Asset Viewer*
  - *Roadway Maintenance Management*
  - *Quantities and Estimating System*
  - *Document Management System*
  - *Fleet Management*

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

CCHD is working to implement Geographical Information System (GIS) based Asset Management and Project Management Systems. When completed these systems will more efficiently allow the tracking of both Assets and Projects. This will allow us to best utilize the limited MFT dollars that are received each year.

- *Over the last couple of years CCHD has implemented a Geographical Information System (GIS) that now allows us to keep track of our projects in the early phases of planning and Part A engineering. This system helps to insure that all projects are held to higher standards in many areas such as coordination with local municipalities.*
- *This system was created in phases. Phase I, which is being implemented while Phase II is being developed. Phase II will track projects thru the design and construction phases, until project completion.*
- *The creation of the GIS has caused CCHD to review all aspects of highway project development from conceptual project creation, design, right of way acquisition, and construction. This new system uses the latest in computer technologies, which lets CCHD keep better track of projects and hold staff members accountable for work outputs for the various portions of the projects.*

- *This system will enable the Department to further improve its practice of delivering projects on schedule and within budget. On time is essential to maintaining good relationships with local municipal agencies who are expecting projects to be built in a certain construction season*
- *Another component of the GIS system is Asset Management. Asset Management is not only required by GASB34 but is also a valuable indicator of the health of the Highway System. As the overall value of the system increases the ride ability of the roads increases. This could help us evaluate rehabilitation alternatives to provide the most cost efficient solutions to long-term system maintenance.*

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Department 510 Animal Control

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

ILCS- 510 – Animal Control Act /Chapter 10.1-99 ILCS 5, ILCS 70 Humane Care for Animal Act

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

Annual Spay and Neuter – 2009 rebate projected amount $174,000.00 to the Citizens of Cook County.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.
N/A

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs N/A

b. Fringe Benefits N/A

c. Impersonal Costs N/A

d. Capital Costs N/A

e. Matching Funds N/A

f. Length of grant funding commitment N/A

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: None.

The Department will continue to host annual Low Cost Rabies & Micro Chip Clinic and has expanded the program to include two additional sites for a total of 36 for FY 2009.

a. How many new employees (FTE) N/A

b. How many (people/clients?) employees (FTE) enrolled in the program N/A

c. Source of Funding N/A

d. Facilities Needed N/A

e. Total cost of facilities including equipment, rent, utilities and maintenance.

NA

f. FTE and Personnel Costs N/A

g. Fringe Benefits N/A

h. Impersonal Costs N/A

i. Capital Costs N/A

6. List any General Fund or Grant Funded programs that involve other departments within the County and identify the business units that are associated with each program or service**.**

N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

NA

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Clarification of Cook County Animal Control Ordinance chapter 10 1-99 to specify that all cats, dog, ferrets be required to be vaccinated against rabies implemented and being enforced as of November 19, 2008. Combined with increased media exposure to low-cost rabies vaccine clinics, increased client compliance to rabies vaccine requirements should be increase by 30% by September 2009.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The purchase of four (4) tough books and Chameleon Software system for both Field Services units and Emergency Preparedness Vehicles will improve the overall efficiency and accountability of the field service division. The new system automatically dispatches service calls and all pertinent information directly to tough books mounted inside of the field service units and their supervisor. The software also provides GPS tracking of all mobile units in use. Streamlining this process allow office staff to provide additional services to the public sector.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.—

Effective date: This ordinance shall be in effect upon approval.

524- County Clerk Election Division

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Cook County Election Department has the primary responsibility for administering elections and registering voters who reside within suburban Cook County. To extend the right to vote to all eligible suburban residents the department does the following:

   Elections Administration:
   This encompasses all aspects of election preparation and execution for an average of two elections per year. Preparation includes training registrars, registering voters, maintaining and updating the voter file for 1.4 million voters; conducting the voter canvass; redistricting polling places in conjunction with GIS files; linking voter files to 1,300 local government units; recruiting, placing and training 12,000 judges, including specialized training for 3,300 technical judges; procuring polling places for over 2,400 precincts and making them accessible to disabled voters. Staff also provides in-house ballot design and layout; coordinates the printing of ballots; procures all supplies, materials, and

equipment related to elections; develops budgets and oversees expenditures.

To execute elections, this department administers mail absentee voting, early voting, grace period voting, and nursing home voting prior to Election Day as well as in-precinct voting on Election Day; verifies and counts provisional ballots after the election; conducts audits and the official canvass; and certifies results. Functions performed at the department's warehouse include maintaining all voting equipment, including optical scanners, touch screen machines, and card activators; inventorying and preparing voting supply carriers with voting equipment, booths, supplies and materials, as well as staging for delivery to precincts; scanning all applications for ballot to update voter history following the election; storing voted ballots and other official records of voting; as well as inventorying and storing supplies, materials, forms, etc.

Public Information,
Outreach and Education: Staff notify media of important election dates and deadlines for voter registration, grace period voting, absentee voting, and early voting, as well as locations, qualifications, procedures and other relevant information for each; publish required election notices and polling place locations; produce educational materials on how to vote; develop and distribute multi-lingual materials; produce and maintain our award-winning election web site; administer the automated telephone query system; develop and conduct training for election judges, including teen judges; train deputy registrars; process complex data analysis requests from individuals, political organizations, public officials, advocacy groups and the press; and maintain phone staff to field voter and public queries.

Data Management and Analysis:
Staff update registrations by importing data from the Secretary of State and from Vital Statistics; process mail-in registration applications as well as those taken by deputy registrars; maintain the voter registration management

system; generate mailings for the voter canvass and process responses; notify voters of changes in polling place location and/or precinct; coordinate with local public officials regarding boundary and geographical changes; generate data for Election Day application books and supplemental voter lists; produce analyses and reports regarding vote patterns including statistical tables and county maps.

Public Policy Development:
Staff help spearhead public policy changes on a state and local level to improve elections
administration. Department also takes a leadership role in developing and implementing federal election laws and mandates, including evaluation and procurement of new voting equipment to better serve voters in Cook County.

State and /or County Statute(s)
The County Clerk is the Election Authority of that part of Cook County outside of the City of Chicago by virtue of §1-3(8) & (9) and Article 5 of the Election Code, 10 ILCS 5/1-3(8) & (9), 10 ILCS 5/5-1

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

Not applicable

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

Not applicable

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs

d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

Not applicable

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

Not applicable

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

Not applicable

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

Not applicable

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

- To provide services in the most cost effective, customer friendly and environmental responsible manner possible. This will be accomplished by:
    - Continuing to identify opportunities to provide convenient and cost effective services to citizens via the internet.
    - Continuing to indentify new revenue sources, such as providing maps and customized voter lists via the internet.
- Successfully conduct the February 2009 Consolidated Primary and the April 2009 Consolidated General elections.
- Initiate integration of database management systems throughout all County Clerk offices.

  Ongoing
- Upgrade information technology hardware infrastructure to accommodate a "greener" environment.

. Ongoing

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

   The County Clerk's Office has conducted numerous cost benefits analysis of the impact of technology; the new electronic voting equipment has improved efficiency in the polling place making it easier, safer and quicker for voters to cast their ballots. Our office has also won numerous awards for various election projects.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief

Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

527-County Recorder Document Storage System Fund

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.
   All activities are in support of the State requirement for the Recorder of Deeds to collect and provide access to various real property related documents.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.
   N/A

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.
   N/A

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
      N/A
   b. Fringe Benefits
      N/A
   c. Impersonal Costs
      N/A
   d. Capital Costs
      N/A
   e. Matching Funds
      N/A
   f. Length of grant funding commitment
      N/A

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
      N/A
   b. How many (people/clients?) employees (FTE) enrolled in the program
      N/A
   c. Source of Funding
      N/A
   d. Facilities Needed
      N/A
   e. Total cost of facilities including equipment, rent, utilities and maintenance.
      N/A

   f. FTE and Personnel Costs
      N/A
   g. Fringe Benefits
      N/A
   h. Impersonal Costs
      N/A
   i. Capital Costs
      N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.
   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.
   N/A

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.
   N/A

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.
   N/A

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 528 Circuit Court Automation Fund

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

Summary of Department Operations

Under the Illinois Constitution, the Office of the Clerk of the Circuit Court of Cook County is a part of the judicial branch of state government. The Clerk of the Circuit Court is the Official record keeper of the Circuit Court of Cook County. More than 400 judges hear traffic, civil, criminal, juvenile and all other types of cases originating in Chicago and suburban Cook County. In each courtroom, working alongside the judge, is a court clerk, whose role is to call cases; respond to inquiries from attorneys, their clients, and witnesses; and keep the official records of the Circuit Court of Cook County. The Clerks are required to attend all sessions of the Circuit Court, in compliance with the Illinois Clerks of Court Act (705 ILCS 105). The business units asociated with these services are:
3350201,3350202,3350203,330030,3350401,3350402,3350403,3350404,3350405,3350406,3350501,3350502,335053,3350504,3350505,3350506,3350601,3350602,3350603,3350604,3350701,3350702,3350703,3350704,3350705,3350801,3350802,3350803,3350804,3350805,3350901,3350902,3350903,3351001,3351002,3351003,3351101,3351102,3351103,3351104,3351105,3351106.
In addition, the Management Information Systems (MIS) Court Automation Fund is responsible for ensuring that the automated systems that support the activities of the Circuit Court are responsive to the needs of the many constituencies of the Court, and maintianed appropriately to provide constant access to both internal and external users. The business units that are associated with each program or service 5280576, 5280622, 5281443, 5281450 & 5281452.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   N/A

3. List all grants that support or enhance services and programs and

identify the business units that are associated with each program or service. **N/A**

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include: **N/A**

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: **N/A**

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**. N/A**

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

<u>Court Automation</u>

In FY 2008, the Clerk's Office continued to make significant progress towards realizing our strategic vision of creating a World-Class 21st Century Office of the Clerk of the

Circuit Court. A central focus of the strategic vision is to execute a multi-year information technology improvement plan to accomplish the following:

- enhance the technological infrastructure of the Clerk's Office facilities
- deploy electronic tools to increase employee effectiveness and efficiency
- automate all areas of law within the Circuit Court
- integrate the management of court records
- improve access to critical court information for all users
- implement access to imaged court documents and files for all users (including offering new information products for a convenience fee), and
- to improve overall operational efficiency through the application of newer technologies.

The investment in technology is both vital and necessary in order to improve the overall operations of the Clerk's Office and to service the Circuit Court Judiciary, as well as provide service to other governmental agencies, private and public attorneys, pro-se litigants, and the citizens of Cook County. The technological investments made to date have enabled the Clerk's Office to facilitate the migration from an obsolete 'dumb terminal' environment to a PC/Thin-client/Server-based environment in 100% of the Clerk's Office locations. Operationally, the new technologies employed permit the Clerk's Office to store electronic court records and files more efficiently and to automate the exchange of information with other governmental agencies.

The continued investment in new technology is also positioning the Clerk's Office for a future move to document management and the imaging of court records. The comprehensive court automation initiative has enabled the Office to deploy e-mail to all 2,100 employees, provide access to Office automation tools, and to develop and deploy a Clerk's Office Intranet for Office policies, electronic court forms, and other critical information, which has significantly improved internal and external Office communications. Furthermore, the investment in technology positions the Clerk's Office to acquire cost-effective purchased solutions to replace the antiquated court systems currently operating in many of our Divisions, and to better control the growth of base costs for clerical and other employee services through improved operational efficiencies.

In FY 2009, the Clerk's Office will plan to move forward with the following technology initiatives contingent upon available capital funding:

- Begin the implementation of an imaging and document management solution
- Implement an electronic filing pilot for commercial litigation cases (Law Division).
- Submit applications to the Illinois Supreme Court for additional e-filing pilot programs.
- Seek approval from the Cook County Board for a vendor to provide a state-of-the-art Automated Timekeeping System and to pilot the solution in one or more operating divisions and departments.
- Implement major enhancements to the legacy Criminal System, while seeking funding for the development of a new criminal case management system.
- Continue the expansion of the project automating the exchange of criminal information between justice agencies based on CCICJIS principles and direction.
- Launch an Electronic Ticketing initiative along with all law enforcement agencies across Cook County.
- Implement Electronic Warrants and Emergency Orders of Protection system in the Branch Courts in Districts 1, 5 and 6.
- Implement the acceptance of electronic payments by a plea of guilty for Traffic Court Diversion through our website.
- Pilot a information kiosk at the Criminal Courts Building at 26th & California.

The strategic initiatives identified above, along with a number of other technology-related projects will be pursued to continue the advancement of the Office of the Clerk of the Circuit Court towards meeting the goals for a World-Class 21st Century circuit court system.

Imaging and Document Management System (IDMS). The Clerk's Office is implementing an IDMS solution that will allow staff to image court records at the time of filing and manage that record electronically in a document repository. The solution will also provide the capability of connecting a court activity in the Clerk's electronic docket to the related court document.

This project will ultimately eliminate the need to handle court documents numerous times and the subsequent printing and copying of court documents. Customers will be able to access, view and print court documents remotely, thereby reducing the amount of traffic in the courthouse.

Since kick off the project, the project team, comprised of the AmCad team and Clerk's staff, has organized itself into the various workgroups of the major aspects of the project: Infrastructure, System Integration, Business Process, OnBase, Training, Communications, Legal Guidance, and Audit. For each workstream, there is a lead person from the vendor side and the Clerk of the Court. AmCad has developed the initial planning documentation, including project plan outlining the timeline and activities, initial hardware recommendations for developing the test and production environments, and workstream documents that focuses on roles, responsibilities and the activities for that workstream.

The Clerk of the Court is also working with the software vendor to secure system administration training for Clerk's staff, to ensure post implementation support of the system.

The project team has also been working thru the various strategies of integration to the Clerk's mainframe docket and implementation throughout the court. The project plan reflects that this effort will take about approximately 30 months to complete, which a phased de ployment to each of the court operations divisions.

eTickets. The Clerk's Office is pursuing a countywide license for an electronic ticketing/forms program, which affords law enforcement officers efficiency in ticket issuing and processing data at traffic stops. The ticket data, an image of the ticket, and the paper ticket will be sent to the Clerk's Office for filing and records updating. This program will allow for the Clerk's Office to receive the highest data quality possible with less opportunity for bad data stemming from manual writing, reading, and data entry. This program would eliminate the need for data entry and permit tickets to be viewed online by judges, thereby eliminating the need to transport tickets to the courtroom. The program will be available for all law enforcement agencies in Cook County.

The project team has been formed, and initial project planning is underway. Drafts of the requirements documents and the project plan have been completed and are under review by Clerk's staff. The implementation strategy is also in process of being developed, which includes a recommended pilot of the eTicketing system to a select group of agencies before launch Countywide. Kick off of the project is being targeted for May, after completion of the project planning activities.

eFiling. The Clerk's Office is pursuing an electronic filing pilot in the Law Division - Commercial Litigation - in which court documents will be filed through an automated processing service, which will ultimately reduce the amount of paper that will have to be transported to the courtroom and the amount of data entry. The program will include electronic filing service, document management, and storage, online docket and document view.

The Clerk's Office issued a Request for Qualifications in November 2007 for an eFiling pilot in the Law Division - Commercial Litigation. At the close of the RFQ in December 2007, the Office received eight (8) statements of qualification from vendors interested in providing eFiling services for the Office.

After qualification reviews and oral presentations, the Clerk's Office recommended award to a vendor that will provide electronic filing services that will include document management and storage, online docket as well as document access. The vendor also noted significant implementation experience in statewide eFiling systems scalable to Cook County.

This project is fast approaching implementation in late April / early May 2009. The project team currently meets weekly to work thru activities related to system development, integration, impacted business process, training preparation, and development of the General Administrative Order and other guiding policies.

The project team has worked very closely with the Administrative Office of the Illinois Courts to ensure that the eFiling system and related business processes currently being developed complies with existing policies governing electronic filing and electronic access to court records.

Additionally, outreach to the legal community has started. An advisory group, comprised of mostly member of the judiciary and legal professions, was formed in January 2009 to provide input in the development of a system that is attorney / pro se – friendly system for filers. There was also a meeting with bar association members on February 25th that provided information about the project and a preview of the system. Upcoming is a preview for the public that is currently set for March 23, 2009 at the Thompson Center.

Training for the prospective filers is slated to begin late March and will continue through May 2009 at the County Administration Building, 69 West Washington. Also, there will be an online webinar for those persons who are unable to attend in-person training. Implementation of the pilot project is planned for late April / early May 2009.

ePay / eGuilty. This initiative that the Office is pursuing will improve operational efficiency by reducing courthouse traffic and lowering administrative/operational traffic citation processing and disposition costs. Additionally, accepting electronic guilty pleas and credit card payments via the Internet will enhance disposing of court diversion-eligible traffic citations (S. Ct. R. 529) and would lower operational costs of collection in relation to total fines collected. It will also minimize the amount of paper work collected with the traffic citations and the amount of file storage needed.

System development is near complete and the development team is conducting system testing to ensure accurate integration into our mainframe system. System testing will be followed by User Acceptance testing, with the aid of testing scripts. Impacted business processes have been identified and staffs are currently revising them for implementation of the new system.

The project team is preparing for launch in June 2009.

eWarrants. The Clerk's Office commenced an eWarrants pilot program in November 2007 at Chicago Branch Court #29 (2452 West Belmont, Chicago, IL) with the scope of processing bench/bond forfeiture warrants, automate the preparation of warrants, capture the digital signature of the judge and allow for electronic transmission of the warrant to the arresting agency. This program will ultimately eliminate the need for warrants to be printed out and faxed to the arresting agencies and will allow officers to pull up warrants at their respective police stations of service.

After an assessment of the pilot program, additional functionality was identified for expansion of the eWarrants application.

The Clerk's Office was awarded the National Criminal History Improvement Program (NCHIP) grant in the amount of $408,182. Majority of the grant funds will be dedicated to expansion of the eWarrants application, in which the processing of all pre-trial warrants will be enabled for all Chicago branch courts and suburban district courtrooms in the Bridgeview (District 5) and Markham (District 6) courthouses.

The eWarrants project was fully implemented December 15, 2009 in District 1, 5 and 6 for the processing of criminal misdemeanor pre-trial warrants. Over 4800 warrants were issued through the system from December 1, 2008 - February 28, 2009. Post implementation meetings have been conducted with the vendor and end users to discuss possible system enhancements and future expansion.

Automated Timekeeping Solution. The Clerk's Office plans to solicit proposals for implementation of the most cost-effective, technologically sound, scalable, and state-of-the-art solution to capture "time in" and "time out" of employees electronically, utilizing robust time clocks equipped with proximity reader, swipe, biometric hand / finger reader and number pad, and to transmit that data from the time clock (or terminal) to the Clerk's Office current time and attendance system, which is a mainframe-based system. In addition, the proposed solution will eliminate the current manual paper process currently used by employees to sign in and out for work.

Nine (9) proposals were received in consideration for the Automated Timekeeping project. After a detailed review and evaluation process, the Clerk's Office has submitted its recommendation for award to the County and the item has been placed on the Board agenda for approval to enter into contract at the March 17th County Board meeting.

Information Kiosks at 26th & California. The Office is planning to install information kiosks to replace the current and exhaustive paper listing of court calls for the 26th and California courthouse. Customers seeking information regarding courtroom and time can search the system, and print out information on recycled thermal paper. Additionally, general courthouse and Clerk's Office information, electronic filing, and fee and fine payment will also be included in future rollouts of the kiosks.

The contract with the vendor Smartechs.net was approved in December 2008. The project team is in the process of being formed to begin the initial planning and scoping of the project.

9. Provide a long-term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

- To implement payments of traffic fines by credit card via Clerk Hosted Public Terminal at the Suburban Districts. This will improve cash flow and reduce the Clerk's Office collection float.
- To Implement payments of traffic fines via the internet by electronic pleas of guilty on traffic cases over the internet.
- To Implement Electronic Filing of Court Documents. This will lead to operational efficiency and generate revenue for the county.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports, which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 529 Clerk of the Circuit Court Document Storage Fund

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

Summary of Department Operations

Under the Illinois Constitution, the Office of the Clerk of the Circuit Court of Cook County is a part of the judicial branch of state government. The Clerk of the Circuit Court is the Official record keeper of the Circuit Court of Cook County. More than 400 judges hear traffic, civil, criminal, juvenile and all other types of cases originating in Chicago and suburban Cook County. In each courtroom, working alongside the judge, is a court clerk, whose role is to call cases; respond to inquiries from attorneys, their clients, and witnesses; and keep the official records of the Circuit Court of Cook County. The Clerks are required to attend all sessions of the Circuit Court, in compliance with the Illinois Clerks of Court Act (705 ILCS 105). The business units asociated with these services are:
3350201,3350202,3350203,330030,3350401,3350402,3350403,3350404,3350405,3350406,3350501,3350502,335053,3350504,3350505,3350506,3350601,3350602,3350603,3350604,3350701,3350702,3350703,3350704,3350705,3350801,3350802,3350803,3350804,3350805,3350901,3350902,3350903,3351001,3351002,3351003,3351101,3351102,3351103,3351104,3351105,3351106.
In addition, the Clerk of the Circuit Court Document Storage Fund is responsible for managing court records throughout the Circuit Court. The Bureau of Records Management encompasses the Archives, Micrographics, and Records Services. Collectively, these units are responsible for all records management services in the Circuit Court: active file storage and catologing, retention of records, inactive file management, evidence indexing and storage, reproduction and permanent retention of court documents. The business units associated with these services are: 5290567,5290567,5290569,5290571 & 5290578.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   N/A

3. List all grants that support or enhance services and programs and

identify the business units that are associated with each program or service. **Declaration of Intention (Archive)-8320501**

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include: **N/A**

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: **N/A**

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**. N/A**

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion. **N/A**

9. Provide a long-term strategic vision for ideal operation of the Department,

including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision. **N/A**

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 530 Cook County Law Library

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   Pursuant to State Statute (55 ILCS 5/5-39001) and County Ordinance, the Cook County Board of Commissioners established the Cook County Law Library (CCLL). The Law Library continues to search for ways to enhance the quality and substance of the collection and services offered to the public.
   The business unit created by this statute is identified as 530.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   There are no additional services and or programs provided by this department other than those mentioned above.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   There are no grants received by this agency that support or enhance services and programs rendered.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   N/A

   a. FTE and Personal Costs

b. Fringe Benefits

c. Impersonal Costs

d. Capital Costs

e. Matching Funds

f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   The CCLL does not have any new programs which will be considered in the upcoming Fiscal Year.

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   The CCLL does not have any general fund or grant funded programs that involve other Departments within the County.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   The CCLL does not have any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

The current Fiscal Year's Executive Recommendation did not include any highlighted goals for the CCLL.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.
The Cook County Law Library's long term strategic vision is to:

Complete the automation process of library materials (on-line and hard copy) and providing necessary bibliographic controls and public access to new materials among similar institutions.

Continue to assemble highly qualified professional staff, possessed of the necessary legal research experience to provide the depth and breathe of legal research skills needed to service this highly specialized and competitive market.

Continue to develop the collection of each branch of the agency (seven) with the characteristics peculiar to the community served while networking significant portions of the collection throughout the agency.

Develop a system of conservation, preservation and display of old, valuable and rare legal materials. Additionally, the CCLL will seek to identify a process for archival of on-line research materials which are currently being lost at an alarming rate with the absence of any hard copies to preserve the integrity of the original publication.

Continue staff education through participation in professional associations, which increases awareness of new technology and databases appropriate for the delivery of library services.

Develop and maintain a document preparation center for practitioners to modify documents for submission to court through a word processing system.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 533-County Clerk- Automation Fund

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The fund provides automation support, e.g., equipment, services, and staffing, to support County Clerk Department 110 programs. All activities are covered by State of Illinois requirements for Department 110.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   Not applicable

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   Not applicable

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

   Not applicable

5. List all new programs other than those grants mentioned above to be

considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

Not applicable

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

Not applicable

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

Not applicable

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

See Department 110

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

The County Clerk's Office has conducted numerous cost benefits analysis of the impact of technology; the results include reductions in positions, overtime, increases in productivity, reductions in temporary employees and improved customer service.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the

Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Department 534 County Treasurer – Tax Sale
Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service. *The Cook County Treasurer's Tax Sale Automation Fund (534) supports the technical capital and the development and enhancement of tax-collection and refund programs for the efficiency of collections, investments, distributions, refunds, particularly as they relate to the accurate posting and accounting for tax collections from on time payments through the tax sale.*

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service. *All are mandated*

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service. *None*

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include: *None*

    a. FTE and Personnel Costs
    b. Fringe Benefits
    c. Impersonal Costs
    d. Capital Costs
    e. Matching Funds
    f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: *None*

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance.
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.** *Develop Portal to contain all property tax information for each parcel in the County. 5341897*

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.** *None*

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion. *Become further non-reliant on corporate funds, decrease the number of full-time equivalent employees, increase Automation Fund revenues.*
9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision. *Continue to automate tax sale process and improve overall process and quality of process for collection and distribution of taxes.*

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Cook County Quarterly Budget Review Questionnaire
544-Lead Poisoning Prevention Fund
Quarter Ending February 28, 2009

1. List all services and programs provided by your agency that are required and mandated by law:

a. State and/or County Statute(s)

The Lead Poisoning Prevention and Control Unit received a grant from the Torrens Fund to administer funding to community organizations for lead mitigation and abatement in Cook County.

Lead-based paints can cause lead poisoning which in turn causes severe gastroenteritis, anemia, abdominal pain, partial paralysis, and convulsions. In children, it can cause brain damage and death.

b. FTE and Personnel Costs

FTEs: 4 – 110 – Salary/Wages Regular Employees; Personnel Costs: $272,136

c. Fringe Benefits

Fringe Benefits: $ 82,308

d. Impersonal Costs:

Impersonal Costs: $3,430,220

e. Capital Costs:

Capital Costs: $ 40,000

2. List all services and programs provided by your agency that are discretionary.

None.

3. List all grants that support or enhance mandatory programs.

None.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year.

None.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year.

None.

6. List any General Fund or Grant Funded programs that involve other Department within the County and identify the business units that are associated with each program or service.

None.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

None.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate of completion.

STATUS: The program has completed the FY2005 through FY2008 grant cycle with three grantees. The program is compiling all statistics receiving services by grantees. The program is working now with all three (3) grantees to execute the new two (2) year agreements and initiate mitigation work for the summer of 2009.

Estimated Date of Completion: 11/30/2009

9. Provide a long-term strategic vision for ideal operation of the Department including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

See #9 in Department 895.

545-Geographical Information Systems

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   In compliance with an ordinance passed June 4, 2002 by the Cook County Board of Commissioners, a Geographic Information System (GIS) fund was created solely to be used for the equipment, materials, and necessary expenses incurred in implementing and maintaining a Cook County geographic information system.

   The mission is to provide maintenance of and access to the County's Geographic Information System, including related hardware, software, application development, training and policy. The department provides shared geo-referenced information to all County agencies with approved secure access across Cook County's network.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   None.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   None.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

None.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   None.

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   None.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   None.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

- *Implement enhancements to the County GIS Strategic Plan incorporating service-based technologies in a service-oriented architecture via an enterprise license agreement*. – ***2nd QUARTER 2009***

- *2009 LIDAR and topography project to support one-foot elevation data. –* ***4th QUARTER 2009***
- *2009 aerial orthoimagery project – all digital, six-inch resolution, color and black & white formats. –* ***4th QUARTER 2009***
- *Develop and deliver various web services to County agencies. –* ***2nd QUARTER 2009***
- *Make GIS technology available through the County web portal initiative, both government agencies and the public. –* ***3rd QUARTER 2009***
- *Continue comprehensive quality assurance of ground imagery deliverables. –* ***2nd QUARTER 2009***
- *Development of framework for mobile field-based GIS application. –* ***3rd QUARTER 2009***
- *Ongoing compilation of a three-year soil survey project. –* ***3rd QUARTER 2011***
- *Bathymetric data collection for FPDCC –* ***2nd QUARTER 2010***
- *Highway roadway and pavement assets project –* ***4th QUARTER 2009***
- *Continue with ongoing geo-based application development as well as initiate a number of new projects for various County agencies:*
    - *Forest Preserve: field tools. –* ***4th QUARTER 2009***
    - *Sheriff's Police: law records management tools; emergency preparedness tools. –* ***2nd QUARTER 2009***
    - *Highway: right-of-way compilation and further application development. –* ***4th QUARTER 2009***
- *Implement latest version of GIS software to all agencies and applications, including Image Server and ArcGIS Server. –* ***3rd QUARTER 2009***
- *Emergency management & Homeland Security application framework development, including incident command and event management. –* ***4th QUARTER 2009***
- *Ensure metadata currency for existing and future datasets. –* ***4th QUARTER 2009***

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

   The three-year enterprise license agreement with our software vendor will provide adequate licensing, maintenance and professional services to implement service-based technologies in a service-oriented architecture built upon the latest hardware and software support. This will enable the County to distribute GIS technology more effectively to all participating user agencies and to those agencies that are planned for integration to the system. These services will take advantage of advanced desktop technologies, web-based platforms and mobile architecture based on a wireless network. Development of data access and distribution policies will be the foundation for sharing County geographic information to the

taxpayers and external organizations and to enhance revenue generation. Regional collaboration with neighboring units of government will provide a framework to extend emergency management and Homeland Security initiatives, as well as infrastructure management as support. These collaborative efforts result in overall savings as is evidenced in a joint 2009 aerial photography project, to wit the County realized a 20% reduction in cost compared to the County acquiring this data on its own. It is the vision that all County agencies with business processes that utilize or manage geospatial information will be supported by the Department.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Cook County Quarterly Budget Review Questionnaire
564-Suburban Cook County Tuberculosis Sanitarium District
Quarter Ending February 28, 2009

1. List all services and programs provided by your agency that are required and mandated by law:

a. State and/or County Statute(s)

The Suburban Tuberculosis Sanitarium District was formed by public referendum in 1947. It was organized under the Illinois Tuberculosis Sanitarium Act, 70 ILCS 9201.

The mission of the Suburban Cook County Tuberculosis Sanitarium is to diagnose, treat, and care for all persons afflicted with tuberculosis who are residents of suburban Cook County. Tuberculosis is an infection caused by the bacterium Mycobacterium tuberculosis, which most commonly affects the lungs (pulmonary TB) but can also affect the central nervous system (meningitis), lymphatic circulatory system (Miliary tuberculosis), genitourinary system, bones and joints.

b. FTE and Personnel Costs

FTEs: 49 – 110 – Salary/Wages Regular Employees; Personnel Costs: $2,925,006
FTEs: 23 – 133 – Per Diem Personnel; Personnel Costs: $254,101.

c. Fringe Benefits

On Dept 564 General Ledger: $ 514,567
Estimated Costs recorded elsewhere: $ 355,736

d. Impersonal Costs:

Impersonal Costs: $1,492,134

e. Capital Costs:

Computer Equipment: $ 109,250

2. List all services and programs provided by your agency that are discretionary.

None.

3. List all grants that support or enhance mandatory programs.

None.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year.

None.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year.

None.

6. List any General Fund or Grant Funded programs that involve other Department within the County and identify the business units that are associated with each program or service.

None.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

None.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate of completion.

STATUS: Cook County Department of Public Health (CCDPH) continues to merge administrative, fiscal, information technology, and clinical operations of the former Tuberculosis Sanitarium District into CCDPH operations. No budget or additional staffing was made available for this Business Unit merger. Thus, CCDPH is using current resources to accomplish this merger.

Estimated Date of Completion: 11/30/2009

9. Provide a long-term strategic vision for ideal operation of the Department including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

See #9 in Department 895.

Department 568 JTDC Health Services of Cook County

Sec. 34-5. Quarterly budget review

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   The Juvenile Temporary Detention Center (JTDC) Medical unit is managed under the direction of Cermak Health Services and is the primary healthcare provider for approximately 450 children detained at the JTDC daily. The U.S. Constitution and the Estelle v. Gamble decision (1976) both provide that the County has an obligation to provide comprehensive healthcare to all youth housed in County facilities. This comprehensive care includes medical, mental health, dental, and vision care.

   At the JTDC, approximately 6,900 inmates are received annually. These children each receive an initial screening for medical conditions, mental health illnesses and infectious diseases upon admission. JTDC Medical unit also provides primary and on-site specialty care.

   The provision for healthcare for children at this facility is continually reviewed and when appropriate, revised. New procedures will continually be developed and implemented to insure the proficiency of the program and to promote continuity of healthcare when children leave the JTDC and return back to the community.

   Business Units : 5680101, 5680201, 5680301, 5680401, 5680501

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   N/A

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

No direct grant funding is provided to the health service department at JTDC; however we receive support thru staffing of grant funded programs thru Chicago Department of Public Health's STD Program. This program provides urine-based STD testing for all youth who admitted to JTDC and HIV education and testing to male residents. The Stroger Hospital Division of Adolescent and Young Adult Medicine's grant funded HIV Prevention Program-Chicago HIV Risk Reduction Partnership for Youth provides education and HIV testing to female residents.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

   N/A

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

   N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.
   N/A

7. List any specific programs where a reduction or elimination of revenue is

anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.
N/A

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   To link patients to the Adolescent and Young Adult Clinic (AYAC) at Stroger Hospital or to community based programs to assure continued follow up and care. Status – On going.

   To provide timely and efficient primary care and specialty health services. Status – On going.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

Short Term Priorities

- Implement process for the reduction of Sexually Transmittable Infections (STI)
- Complete the filling of vacant positions to properly staff medical departments.

Mid-Term Priorities

- Develop and implement a handgun violence prevention program
- Develop quality monitoring and support services.
- Develop a fee schedule for medical record requests
- Develop a Nurse Registry pool to reduce overtime
- Develop a computerized clinic scheduling system

Long-Term Priorities

- Re-establish accreditation with the National Commission on Correctional Health Care (NCCHC) as required by the consent decree.
- Complete automation of the electronic records system.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

890 – Cook County Health and Hospitals System

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   To deliver integrated health services with dignity and respect regardless of a patient's ability to pay; foster parternships with other healthcare providers and communities to enhance the health of the public; and advocate for policies which promote and protect the physical, mental and social well being of the people of Cook County.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.
   N/A

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.
   N/A

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:
   N/A
   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:
   N/A
   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.
   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.
   N/A

8. List highlighted goals in the Department's current Fiscal Year

   Create a first class executive team strong enough to implement the necessary changes in their area of responsibility

   Continue the improvement efforts of FY 2008 regarding effectiveness of the revenue cycle process. To ensure that the Cook County Health and Hospitals System and its facilities can serve a greater number of patients who may not be able to afford adequate healthcare.

   Increase the ease of patient access to services from Cook County Health and Hospitals Systems facilities and the number of patients served.

   Extend the Cook County Health and Hospitals System clinical information system to all of the facilities with the System to provide patient care more efficiently.

   Restructure the Surgery Services to achieve greater efficiency and provide a greater volume of services for the residents of Cook County.

Utilize the Radiology resources of Cook County Health and Hospitals System more efficiently. Redesign the delivery of Radiology services in the systems to use capital and human resources more efficiently.

Begin the implementation of a fully functioning Enterprise Resource Planning "ERP" inclusive of Finance, Human Resources, and Procurement, capable of delivery accurate financial and operational information on a timely basis. These systems must and will be followed across the entire Cook County Health and Hospitals System.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

   With the creation of CCHHS Board a long-term strategic plan will be developed. Target is 2nd Quarter of FY 2009 completion of plan.

b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

891-Provident Hospital of Cook County

1. **List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.**

   Provident Hospital is an operating unit of the Cook County Health and Hospitals System, which is mandated by County statute to provide healthcare to Cook County residents. Provident's primary services are Acute Care (8910501, 8910504, 8912043, 8912044, and 8910510); Emergency Services (8910506); Critical Care (8910500); Obstetrics (8910503); and Surgery (8910502). Supporting these services are Nursing (8910512, 8910513, 8910514,8910521,8910523,8910524, 8910525, 8910526); Anesthesia (8910507); Pharmacy (System budget); Radiology (8910509, 89100489, 8910488); Cardiac Diagnostics (8910486); Respiratory (8910487); Laboratory (8910491, 8910492, 8910508); Physical, Occupational and Speech Therapy (8911633, 8911634, and 8911635); Social Work (8910498); and Dietary (contracted service).

2. **List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.**

As a community hospital, Provident provides health awareness and prevention programs to Cook County residents. The Public Affairs Department (8910471) coordinates health fairs in the neighborhoods surrounding Provident, as well as conducts a monthly Senior Wellness seminar; For Men Only targeting African American men and their health needs; and Growing Teens Program to encourage healthy habits in adolescents and encourage health careers. Diabetes (8910505) asthma and smoking cessation (8910487) classes are available to inpatients as well as community residents. In collaboration with Hektoen Institute, Provident's Infectious Disease Department (8912043) provides HIV testing, primary care and prevention services. .

3. **List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.**
   NA

4. **List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:**
   NA

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

NA

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

NA

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

Provident's Obstetric Department (8910503) continues to underperform. To date, there have been 80 deliveries, far behind the projection.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Goal	Status	Estimated Completion Date
Replace 35% of outdated capital equipment	Specifications under final review to initiate procurement process	November 30, 2009
Increase radiology	Delay due to equipment	November 30, 2009

procedures from 50,000 to 55,000	malfunction. Procedures continue to be rescheduled due to equipment downtime	
Increase medical/surgical usage from 54 to 60	Delay due to inability to increase nursing and other staff needed for increased bed utilization	November 30, 2009
Increase surgical procedures from 2200 to 3500	Same-day surgery has increased due to referrals from Stroger. Expect further increase once System Surgery consolidation is fully implemented. Provident is slated to be primary site for all System outpatient surgery.	November 30, 2009
Increase deliveries from 540 to 800	Instituting aggressive marketing plans and continuing negotiations with area providers to refer pregnant women to Provident.	November 30, 2009

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

1) Complete installation of the Cerner system will enhance the quality of care delivered to patients and increase provider satisfaction. Provident will be connected with the remainder of the Health System, which will facilitate relaying patient information in a timely manner. This is particularly critical as patients and providers move between the various System operating units. Cerner installation will also advance a paperless medical record system, which Centers for Medicare and Medicaid Services plan to require for reimbursement. Goal is to complete installation by June 2009.

2) Filling vacant positions will decrease overtime and registry usage particularly in nursing, lab and radiology. These are high volume areas that must be staffed 24 hours, 7 days per week. Positions are posted and interviews are underway to identify candidates for these positions. Filling these positions will address errors made by agency employees.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

893 – Ambulatory and Community Health Network

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are Required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.
   a. **The mission of the Ambulatory and Community Health Network of Cook County (ACHN)** is "To delivery integrated health services with dignity and respect regardless of a patient's ability to pay; to foster partnerships with other health providers and communities to enhance the health of the public; and to advocate for policies which promote and protect the physical, mental and social well being of the people of Cook County." We believe this mission statement is consistent with the intent of legislative actions which created ACHN for F1995. Previously the clinics had been part of the County hospitals, all of which had mission statements similar to this.
   b. **FTE and Personnel Costs**
      F2008 positions budgeted are 718
      Total budgeted personnel cost under "Personnel Services" come to $41,496,301.00
   c. **Impersonal Costs**

Total Operating funds:	$49,129,601.00
Personnel Cost:	$41,496,301.00
Operating Cost:	$7,393,800.00
Capital Cost:	$239,500.00

2. List all services and programs provided by your Department other than those Mentioned above and identify the business units that are associated with each program or service. Provide primary care and specialty outpatient services in seventeen (17 different locations, including the three (3) Hospital Hubs. We see approximately 573,000 annual visits.

3. List all grants that support or enhance services and programs and Identify the business units that are associated with each program or service. HIV Grants for Austin and South Suburban Clinics, Project Brotherhood, and Family Planning.

4. List all additional grants not included above, which are anticipated to be Received in the upcoming Fiscal Year. Include: Heinz Foundation ($150,000) annually to provide primary care to the uninsured.

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be Considered in the upcoming Fiscal Year. New programs require a business plan to include the following: Primary Care Clinic practices at Oak Forest and Provident Hospital already budgeted for FY2009.

   a. How many new employees (FTE) N/A
   b. How many (people/clients?) employees (FTE) enrolled in the program N/A
   c. Source of Funding N/A
   d. Facilities Needed: Expansion of surgical Outpatient Clinics' at Oak Forest and Provident Hospital is ongoing with CCHHS Surgical Consolidation Program.
   e. Total cost of facilities including equipment, rent, utilities and Maintenance N/A
   f. FTE and Personnel Costs N/A
   g. Fringe Benefits N/A
   h. Impersonal Costs N/A
   i. Capital Costs N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**. N/A**

7. List any specific programs where a reduction or elimination of revenue is Anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**. Currently underway. Finance, includes outpatient billing, Clinical Laboratory Services.**

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion. Illinois Health Connect Partnership, to increase number of Medicaid patients and revenue. This is an on going effort. Partner with University of Chicago to get their Pediatric Medicaid specialty referrals. Restoration of Primary Care Clinic at Oak Forest and Provident Hospital.

9. Provide a long term strategic vision for ideal operation of the Department, Including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision. Rebuild providers and support staffing. Automate electronic medical record, and electronic prescriptions. Increase revenue by increasing Medicaid patients, or enrolling patients' in Medicaid.

~~(b)~~ No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

894-Ruth M. Rothstein CORE Center

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, **showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought.** At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are Required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.
   The CORE Center is required to report cases of communicable disease to the Chicago Department of Public Health. This process includes diagnosing, treatments and completion of case reports

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.
   The CORE Center (facility code#894) mission is to provide high quality medical care for persons affected by infectious diseases. This includes identification, diagnosis, treatment and prevention education.
   Services are provided to persons across the life span from pre-natal to geriatric.
   There is a walk-in STD screening clinic that sees between 8,000 and 11,000 visits per year. Approx 11,000 HIV tests are done each year.
   There are nearly 6,000 persons either infected or affected by HIV/AIDS engaged in primary care.
   The CORE was designed to be a one stop shop model of care intended to provide comprehensive wrap-around service to facilitate individuals' participation in care. These services include Laboratory, Pharmacy, Benefits counseling and Dental care. Substance abuse counseling and case management services are provided thanks to the availability of Federal Ryan White Care act Funds.

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

Not Applicable

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   Not-Applicable

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

   Not applicable

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service**.**

   Not Applicable

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service**.**

   None known

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Cook County Quarterly Budget Review Questionnaire
895-Department of Public Health
Quarter Ending February 28, 2009

1. List all services and programs provided by your agency that are required and mandated by law:

a. State and/or County Statute(s)

The Cook County Department of Public Health was established under the following State of Illinois law:
TITLE 77: PUBLIC HEALTH
CHAPTER I: DEPARTMENT OF PUBLIC HEALTH
SUBCHAPTER h: LOCAL HEALTH DEPARTMENTS
PART 600 CERTIFIED LOCAL HEALTH DEPARTMENT CODE
SECTION 600-110 DEFINITIONS.
"Essential Public Health Services means the ten (10) services that describe the responsibilities of the public health systems. A formulation of the processes used in public health to prevent epidemics and injuries, protect against environmental hazards, promote health behaviors, respond to disasters, and ensure quality and accessibility of health services, the essential public health services are:

1. Monitor health status to identify community health problems;
2. Diagnose and investigate health problems and health hazards in the community;
3. Inform, educate, and empower people about health issues;
4. Mobilize community partnerships to identify and solve health problems;
5. Develop policies and plans that support individual and community health efforts;
6. Enforce laws and regulations that protect health and ensure safety;
7. Link people to needed personal health services and assure the provision of health care when otherwise unavailable;
8. Assure a competent public and personal health care workforce;
9. Evaluate effectiveness, accessibility, and quality of personal and population-based health services;
10. Research for new insights and innovative solutions to health problems.

The Cook County Department of Public Health was established by the Cook County Board of Commissioners on December 10, 1945.

b. FTE and Personnel Costs

The FTE and Personnel Costs of the services and programs for the Cook County Department of Public Health that are required and mandated by law are as follows:

FTEs: 167 – 110 – Salary/Wages Regular Employees: Personnel Costs: $11,729,380
FTEs: 19 – 133 – Per Diem Personnel: Personnel Costs: $ 287,580

c. Fringe Benefits

The Fringe Benefits of the services and programs for the Cook County Department of Public Health cost:

On Dept 895 General Ledger:	$ -0-
Estimated Costs recorded elsewhere	$2,944,576

d. Impersonal Costs

The Impersonal Costs of the services and programs for the Cook County Department of Public Health that are required and mandated by law are: $4,204,117.

e. Capital Costs

The Capital Costs of the services and programs for the Cook County Department of Public Health that are required and mandated by law are: $ -0-.

2. List all services and programs provided by your agency that are discretionary:

a. FTE and Personnel Costs

The FTE and Personnel Costs of the services and programs for the Cook County Department of Public Health that are discretionary are as follows:

Day Care Inspection Nurse: FTEs: .5 Personnel Costs-$28,987

b. Fringe Benefits

The Fringe Benefits of the services and programs for the Cook County Department of Public Health that are discretionary are as follows:

Day Care Inspection Nurse: Fringe Benefits-$7,826

c. Impersonal Costs

The Impersonal Costs of the services and programs for the Cook County Department of Public Health that are discretionary are as follows:

Day Care Inspection Nurse: Impersonal Costs-$1,260

d. Capital Costs

The Capital Costs of the services and programs for the Cook County Department of Public Health that are discretionary are as follows:

Day Care Inspection Nurse: Capital Costs-$ -0-.

3. List all grants that support or enhance mandatory programs:

a. FTE and Personnel Costs

The FTE and Personnel Costs of all grants that support or enhance mandatory programs at the Cook County Department of Public Health are as follows:

7550801	West Nile Virus Mosquito Abatement:	FTEs: 2;	Personnel Costs: $ 135,429
9030801	Bioterrorism Preparation & Response:	FTEs: 11;	Personnel Costs: $ 643,199
9200801	Cities Readiness Initiative:	FTEs: 2	Personnel Costs: $ 69,106
9480801	Genetics	FTEs: 0	Personnel Costs: $ 0
9500801	Childhood Lead Poisoning Prevention	FTEs: 0	Personnel Costs: $ 0
9590601	Vector Surveillance	FTEs: 0	Personnel Costs: $ 0
9690801	Vision & Hearing Screening	FTEs: 0	Personnel Costs: $ 0
9740806-08	Case Management	FTEs: 0	Personnel Costs: $ 0
9740819	Targeted Intensive Prenatal Case Mgmt	FTEs: 4	Personnel Costs: $ 260,505
9740820-22	Healthy Child Care Illinois	FTEs: 2	Personnel Costs: $ 182,426
9740830	Medicaid Case Management	FTEs: 16	Personnel Costs: $ 706,653
9750802	Local Health Protection	FTEs: 26	Personnel Costs: $1,285,038
9750803	Cook County Administration	FTEs: 3	Personnel Costs: $ 170,132
9750806	Intergovernmental Agreements	FTEs: 4	Personnel Costs: $ 209,694
9750810	Multiple Programs	FTEs: 3	Personnel Costs: $ 203,120
9770801	Immunization Initiative	FTEs: 2	Personnel Costs: $ 87,583
9800801	Federal Source AIDS Health Services	FTEs: 0	Personnel Costs: $ 0
9830801	Sexually Transmitted Diseases	FTEs: 2	Personnel Costs: $ 88,250
9840801-02	Regional HIV/AIDs Prevention	FTEs: 6	Personnel Costs: $ 306,891
9940801	Syphilis Elimination	FTEs: 2	Personnel Costs: $ 84,434
9950801	Potable Water	FTEs: 0	Personnel Costs: $ 0

b. Fringe Benefits

7550801	West Nile Virus Mosquito Abatement:	Fringe Benefits:	$ 48,989
9030801	Bioterrorism Preparation & Response:	Fringe Benefits:	$ 177,723
9200801	Cities Readiness Initiative:	Fringe Benefits:	$ 27,542
9480801	Genetics	Fringe Benefits:	$ 0
9500801	Childhood Lead Poisoning Prevention	Fringe Benefits:	$ 0
9590601	Vector Surveillance	Fringe Benefits:	$ 0
9690801	Vision & Hearing Screening	Fringe Benefits:	$ 0
9740806-08	Case Management	Fringe Benefits:	$ 0
9740819	Targeted Intensive Prenatal Case Mgmt	Fringe Benefits:	$ 89,838
9740820-22	Healthy Child Care Illinois	Fringe Benefits:	$ 38,056
9740830	Medicaid Case Management	Fringe Benefits:	$ 336,689
9750802	Local Health Protection	Fringe Benefits:	$ 478,501
9750803	Cook County Administration	Fringe Benefits:	$ 57,377
9750806	Intergovernmental Agreements	Fringe Benefits:	$ 83,083
9750810	Multiple Programs	Fringe Benefits:	$ 67,750
9770801	Immunization Initiative	Fringe Benefits:	$ 25,927
9800801	Federal Source AIDS Health Services	Fringe Benefits:	$ 0
9830801	Sexually Transmitted Diseases	Fringe Benefits:	$ 24,212
9840801-02	Regional HIV/AIDs Prevention	Fringe Benefits:	$ 75,141
9940801	Syphilis Elimination	Fringe Benefits:	$ 25,584
9950801	Potable Water	Fringe Benefits:	$ 0

c. Impersonal Costs

7550801	West Nile Virus Mosquito Abatement:	Impersonal Costs:	$ 411,009
9030801	Bioterrorism Preparation & Response:	Impersonal Costs:	$ 667,054
9200801	Cities Readiness Initiative:	Impersonal Costs:	$ 204,448
9480801	Genetics	Impersonal Costs:	$ 72,500
9500801	Childhood Lead Poisoning Prevention	Impersonal Costs:	$ 130,600
9590601	Vector Surveillance	Impersonal Costs:	$ 120,000
9690801	Vision & Hearing Screening	Impersonal Costs:	$ 56,000
9740806-08	Case Management	Impersonal Costs:	$2,412,978
9740819	Targeted Intensive Prenatal Case Mgmt	Impersonal Costs:	$ 16,848
9740820-22	Healthy Child Care Illinois	Impersonal Costs:	$ 45,188
9740830	Medicaid Case Management	Impersonal Costs:	$ 299,336
9750802	Local Health Protection	Impersonal Costs:	$ 317,015
9750803	Cook County Administration	Impersonal Costs:	$1,377,008
9750806	Intergovernmental Agreements	Impersonal Costs:	$ 57,223
9750810	Multiple Programs	Impersonal Costs:	$ 97,430
9770801	Immunization Initiative	Impersonal Costs:	$ 46,490
9800801	Federal Source AIDS Health Services	Impersonal Costs:	$ 70,346
9830801	Sexually Transmitted Diseases	Impersonal Costs:	$ 3,938
9840801-02	Regional HIV/AIDs Prevention	Impersonal Costs:	$ 975,969
9940801	Syphilis Elimination	Impersonal Costs:	$ 26,333
9950801	Potable Water	Impersonal Costs:	$ 35,025

d. Capital Costs

7550801	West Nile Virus Mosquito Abatement:	Capital Costs: $ -0-
9030801	Bioterrorism Preparation & Response:	Capital Costs: $ -0-
9200801	Cities Readiness Initiative:	Capital Costs: $ -0-
9480801	Genetics	Capital Costs: $ -0-
9500801	Childhood Lead Poisoning Prevention	Capital Costs: $ -0-
9590601	Vector Surveillance	Capital Costs: $ -0-
9690801	Vision & Hearing Screening	Capital Costs: $ -0-
9740806-08	Case Management	Capital Costs: $ -0-
9740819	Targeted Intensive Prenatal Case Mgmt	Capital Costs: $ -0-
9740820-22	Healthy Child Care Illinois	Capital Costs: $ -0-
9740830	Medicaid Case Management	Capital Costs: $ -0-
9750802	Local Health Protection	Capital Costs: $ -0-
9750803	Cook County Administration	Capital Costs: $ 85,000
9750806	Intergovernmental Agreements	Capital Costs: $ -0-
9750810	Multiple Programs	Capital Costs: $ -0-
9770801	Immunization Initiative	Capital Costs: $ -0-
9800801	Federal Source AIDS Health Services	Capital Costs: $ -0-
9830801	Sexually Transmitted Diseases	Capital Costs: $ -0-
9840801-02	Regional HIV/AIDs Prevention	Capital Costs: $ -0-
9940801	Syphilis Elimination	Capital Costs: $ -0-
9950801	Potable Water	Capital Costs: $ -0-

e. Matching Funds (if any, are they currently over-matched and by how much?)

7550801 West Nile Virus Mosquito Abatement: Matching Funds-None.
9030801 Bioterrorism Preparation & Response: Matching Funds-None.
9200801 Cities Readiness Initiative: Matching Funds-None.
9480801 Genetics: Matching Funds-None.
9500801 Childhood Lead Poisoning Prevention: Matching Funds-None.
9590601 Vector Surveillance: Matching Funds-None.
9690801 Vision & Hearing Screening: Matching Funds-None.
9740806-08 Case Management: Matching Funds-None.
9740819 Targeted Intensive Prenatal Case Mgmt: Matching Funds-None.
9740820-22 Healthy Child Care Illinois: Matching Funds-None.
9740830 Medicaid Case Management: Matching Funds-None.
9750802 Local Health Protection: Matching Funds-None.
9750803 Cook County Administration: Matching Funds-None.
9750806 Intergovernmental Agreements: Matching Funds-None.
9750810 Multiple Programs: Matching Funds-None.
9770801 Immunization Initiative: Matching Funds-None.
9800801 Federal Source AIDS Health Services: Matching Funds-None.
9830801 Sexually Transmitted Diseases: Matching Funds-None.
9840801-02 Regional HIV/AIDs Prevention: Matching Funds-None.
9940801 Syphilis Elimination: Matching Funds-None.
9950801 Potable Water: Matching Funds-None.

f. Length of grant funding commitment:

7550801 West Nile Virus Mosquito Abatement: 1 year.

9030801	Bioterrorism Preparation & Response: 1 year.
9200801	Cities Readiness Initiative: 1 year.
9480801	Genetics: 1 year.
9500801	Childhood Lead Poisoning Prevention: 1 year.
9590601	Vector Surveillance: 2 years.
9690801	Vision & Hearing Screening: 1 year.
9740806-08	Case Management: 1 year.
9740819	Targeted Intensive Prenatal Case Mgmt: 1 year.
9740820-22	Healthy Child Care Illinois: 1 year.
9740830	Medicaid Case Management: 1 year.
9750802	Local Health Protection: 1 year.
9750803	Cook County Administration: 1 year.
9750806	Intergovernmental Agreements: 1 year.
9750810	Multiple Programs: 1 year.
9770801	Immunization Initiative: 1 year.
9800801	Federal Source AIDS Health Services: 1 year.
9830801	Sexually Transmitted Diseases: 1 year.
9840801-02	Regional HIV/AIDs Prevention: 1 year.
9940801	Syphilis Elimination: 1 year.
9950801	Potable Water: 1 year.

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year:

a. FTE and Personnel Costs

9350801	Tobacco Free Communities: FTEs: 7; Personnel Costs: $405,923.
9620801	Prostate Cancer Awareness: FTEs: 0 Personnel Costs: $ 0.
9740802	Teen Pregnancy Prevention (Subsequent): FTEs: 1; Personnel Costs: $61,728.
9740810-13	Family Planning Services: FTEs: 0; Personnel Costs: $ 0.
9740815	Healthy Families Illinois: FTEs: 4; Personnel Costs: $190,403.
9740817	Supplemental Nutrition-Women, Infants & Children: FTEs: 45; Personnel Costs: $2,128,891.
9740823	Teen Pregnancy Prevention (Primary): FTEs: 1; Personnel Costs: $58,654.
9740832	KidCare-IDPA: FTEs: 0; Personnel Costs: $ 0.
9920601	HUD Healthy Homes: FTEs: 1; Personnel Costs: $84,859.
9970801	Breast & Cervical Cancer Prevention: FTEs: 4; Personnel Costs: $175,675.

b. Fringe Benefits

9350801	Tobacco Free Communities: Fringe Benefits: $133,177.
9620801	Prostate Cancer Awareness: Fringe Benefits: $ 0.
9740802	Teen Pregnancy Prevention (Subsequent): Fringe Benefits: $ 22,009.
9740810-13	Family Planning Services: Fringe Benefits: $ 0.
9740815	Healthy Families Illinois: Fringe Benefits: $ 80,521.
9740817	Supplemental Nutrition-Women, Infants & Children: Fringe Benefits: $920,271.
9740823	Teen Pregnancy Prevention (Primary): Fringe Benefits: $21,597.
9740832	KidCare-IDPA: Fringe Benefits: $ 0.
9920601	HUD Healthy Homes: Fringe Benefits: 20,416.

9970801	Breast & Cervical Cancer Prevention: Fringe Benefits: 78,561.

c. Impersonal Costs

9350801	Tobacco Free Communities: Impersonal Costs: $212,207.
9620801	Prostate Cancer Awareness: Impersonal Costs: $50,000.
9740802	Teen Pregnancy Prevention (Subsequent): Impersonal Costs: $23,623.
9740810-13	Family Planning Services: Impersonal Costs: $578,000.
9740815	Healthy Families Illinois: Impersonal Costs: $57,976.
9740817	Supplemental Nutrition-Women, Infants & Children: Impersonal Costs: $93,538.
9740823	Teen Pregnancy Prevention (Primary): Impersonal Costs: $ 2,149.
9740832	KidCare-IDPA: Impersonal Costs: $100,000.
9920601	HUD Healthy Homes: Impersonal Costs: 1,100,484.
9970801	Breast & Cervical Cancer Prevention: Impersonal Costs: $280,299.

d. Capital Costs

9350801	Tobacco Free Communities	Capital Costs: $ -0-
9620801	Prostate Cancer Awareness	Capital Costs: $ -0-
9740802	Teen Pregnancy Prevention (Subsequent)	Capital Costs: $ -0-
9740810-13	Family Planning Services	Capital Costs: $ -0-
9740815	Healthy Families Illinois	Capital Costs: $ -0-
9740817	Supplemental Nutrition-Women, Infants & Children	Capital Costs: $ -0-
9740823	Teen Pregnancy Prevention (Primary)	Capital Costs: $ -0-
9740832	KidCare-IDPA	Capital Costs: $ -0-
9920601	HUD Healthy Homes	Capital Costs: $ -0-
9970801	Breast & Cervical Cancer Prevention	Capital Costs: $ -0-

e. Matching Funds

9350801	Tobacco Free Communities	Matching Funds-None.
9620801	Prostate Cancer Awareness	Matching Funds-None.
9740802	Teen Pregnancy Prevention (Subsequent)	Matching Funds-None.
9740810-13	Family Planning Services	Matching Funds-None.
9740815	Healthy Families Illinois	Matching Funds-None.
9740817	Supplemental Nutrition-Women, Infants & Children	Matching Funds-None.
9740823	Teen Pregnancy Prevention (Primary)	Matching Funds-None.
9740832	KidCare-IDPA	Matching Funds-None.
9920601	HUD Healthy Homes	Matching Funds-None.
9970801	Breast & Cervical Cancer Prevention	Matching Funds-None.

f. Length of grant funding commitment

9350801	Tobacco Free Communities: 1 year.
9620801	Prostate Cancer Awareness: 1 year.
9740802	Teen Pregnancy Prevention (Subsequent): 1 year.
9740810-13	Family Planning Services: 1 year.
9740815	Healthy Families Illinois: 1 year.

9740817	Supplemental Nutrition-Women, Infants & Children: 1 year.
9740823	Teen Pregnancy Prevention (Primary): 1 year.
9740832	KidCare-IDPA: 1 year.
9920601	HUD Healthy Homes: 3 years.
9970801	Breast & Cervical Cancer Prevention: 1 year.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year.

None.

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service>

None.

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

Public Health anticipates a reduction or elimination of revenue in the following two (2) programs:

Case Management	Business Units 9740806-0808
Family Planning	Business Units 9740810-0813.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimated date of completion.

The highlighted goals of the Cook County Department of Public Health (CCDPH), Department 895, are as follows:

1. Safe food and water: CCDPH inspectors continue to conduct inspections for food protection in contracted villages and unincorporated Cook County to reduce the risk of food-borne illness. CCDPH sanitarians continue to review septic plans in Cook County to ensure no harmful elements enter the water system. These activities are ongoing and increase as the need dictates.

   Estimated Date of Completion: 11/30/2009

2. Clean Air: CCDPH sanitarians continue to provide consultations to suburban residences on harmful elements that may not ensure clean air. This activity is ongoing and increases as the need dictates.

   Estimated Date of Completion: 11/30/2009

3. More children immunized from disease: CCDPH nurses continue to conduct high-risk case management activities to ensure that children **at high risk** are well and receive all immunizations per the immunization schedule. Statistics are not available until the end of each year since this

program is conducted in conjunction with the State of Illinois. This activity is ongoing and increases as the need dictates.

Estimated Date of Completion: 11/30/2009

4. Insure that newborn children have better survival rates: CCDPH nurses continue to conduct case management activities to ensure that children **at high risk** are well and receive all immunizations per the immunization schedule. Statistics are not available until the end of each year since this program activity is conducted in conjunction with the State of Illinois. This activity is ongoing and increases as the need dictates.

   Estimated Date of Completion: 11/30/2009

5. Reduce incidence of HIV/AIDS and Sexually Transmitted Diseases. CCDPH health educators and clinical staff continue to provide education and selective clinical services to reduce the incidence of HIV/AIDS and Sexually Transmitted Diseases. Statistics are not available until the end of each year since this program activity is conducted in conjunction with the State of Illinois. This activity is ongoing and increases as the need dictates.

   Estimated Date of Completion: 11/30/2009

6. Prepare Public Health Bioterrorism Plan. CCDPH emergency response coordinators continue to work with all one hundred and twenty-eight (128) municipalities to ensure that they have or will have plans in place in case of a Public Health Emergency. CCDPH continues to develop and augment its public health emergency plans. This activity is ongoing and increases as the federal requirements dictate.

   Estimated Date of Completion: 11/30/2009

7. Control of Infectious and Communicable Diseases. CCDPH disease intelligence officers continue to manage several Communicable Disease (CD) outbreaks that have occurred since January, 2009, and provide needed CD surveillance activities. CD surveillance and control activities ensure that outbreaks are kept to a minimum, which in the end, saves the County from expensive outbreak activities.

   Estimated Date of Completion: 11/30/2009

9. Provide a long-term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

Since 2004, CCDPH has been on a course to document all operating procedures and consolidate non-essential functions to a minimum. At the same time, CCDPH has incorporated performance measures in its programmatic operations to ensure efficiency and effectiveness. Furthermore, CCDPH has strategically planned in advance supplies and contracts to ensure best pricing was obtained. If funding becomes available, CCDPH has a five (5) year plan to automate business processes to reduce the use of the amount of paper now needed to function. The overall plan continues to be driven by funding provided and to be tempered by the policies passed by the County to achieve all the goals mentioned above. However, the structure of the Health Department's operation, which is mainly driven by state

and federal grantors and the current strategic business plan, should result in cost savings of approximately 2% to 5% in the next two (2) years if our grant funds continue to remain flat.

897 – John H. Stroger, Jr. Hospital of Cook County

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   John H. Stroger, Jr. Hospital provides comprehensive primary and specialized healthcare services to the residents of Cook County. The John H. Stroger, Jr. Hospital is nationally known for its expertise and breadth of services, including the Level 1 Trauma Center and the Neonatal Intensive Care Unit, which is the largest in the Midwest. The hospital meets the wide-ranging needs of a diverse population by providing a full spectrum of specialty and sub-specialty services and serves as a national model for public hospitals.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.
   N/A

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   Stroger Hospital Black Lung – FTE: 2.0 Total $237,231
   Stroger Hospital Hemophilia – FTE: 0.5 Total $48,631
   Stroger Hospital IDHS Programs – FTE: 24.0 Total $1,317,300
   Stroger Hospital Reg. Perinatal – FTE: 1.0 Total $56,035

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:
   N/A

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs
   d. Capital Costs
   e. Matching Funds
   f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:
   N/A

   a. How many new employees (FTE)
   b. How many (people/clients?) employees (FTE) enrolled in the program
   c. Source of Funding
   d. Facilities Needed
   e. Total cost of facilities including equipment, rent, utilities and maintenance
   f. FTE and Personnel Costs
   g. Fringe Benefits
   h. Impersonal Costs
   i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.
   N/A

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.
   N/A

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

Continue to address the backlogs in areas such as Mammography, Colonoscopy Screening and other specialty care services

Enhance professional relationships with neighboring hospitals to continue to grow the John H. Stroger, Jr. Hospital (JHSH) Perinatal Network.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.
With the creation of CCHHS Board long-term strategic plan will be developed. Target is 2nd Quarter of FY 2009.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

898-Oak Forest Hospital

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

All services and programs provided by Oak Forest Hospital of Cook County are required and mandated by Medicare regulations, Medicaid regulations, or by the State Laws that require us to provide health care services to the residents of the County of Cook without regard to the ability to pay. Most patients who are uninsured for a variety of reasons use the Cook County Bureau of Health facilities. Therefore, approximately 57% of the patient volume at every level of care that Oak Forest Hospital provides is related to the uninsured.

Oak Forest Hospital provides services at the following levels of care:
1. Acute Medical/Surgical Care, Telemetry & Intensive Care
2. Inpatient (Acute,) Rehabilitative Care
3. Emergency Care
4. Outpatient Care.
5. Long Term Care (5 patients remain pending service line closure)

The Medicare Program covers services as follows:
Acute or Rehabilitation Hospitals:
Semi private room, meals, general nursing, Medical services, other ancillary services and supplies, durable medical equipment, and rehabilitative services and supplies.
Emergency services.
Outpatient Services.

County/other includes the uninsured Patient services:
Services deemed not to be medically necessary.

Uninsured hospital stays.
Uninsured rehabilitative hospital stays (long term).
Uninsured emergency and outpatient care.

Noncovered Medicare services: hearing aids, orthopedic shoes, routine eye care.

The Nursing Home was to be closed by year end. For 2008 there will be up to 6 remaining LTC patients. These remaining patients are to be discharged pending decision of the CCHHS governing board and the IHFPB.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service. **NONE**

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service. **NONE**

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. **NONE**

Include:

a. FTE and Personnel Costs
b. Fringe Benefits
c. Impersonal Costs
d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following: **NONE**

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service. **NONE**

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

Because our patient service programs are mandated by State Law or Government Program Laws and Regulations we cannot eliminate them to fill possible revenue gaps in the upcoming Fiscal Year. Attempts at lowering overtime costs create larger gaps in Patient Revenue than the decrease in costs. This is due to staffing required by regulations--lower the hours of direct patient care and the patient volume that can be served is lowered, which in turn lowers revenue.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

The major goals of Cook County Government that Oak Forest Hospital helps support are:
...departments provide cost-effective courteous services in user friendly environments with enhanced information access.
...has state-of-the-art information systems.
...alliances and partnerships with public and private sector organizations, creating sustainable wage jobs.
...facility is accessible, structurally sound, and secure.
...public health care in a user friendly, neighborhood-based setting with an emphasis on prevention and maintenance.
...provides access to state-of-the-art premier health care facilities.
...has a revenue stream that is increasingly independent of the real estate tax.
... fees are based upon the cost of service provided.
...has cost-effective, efficient management systems that foster accountability and process improvement.
...creates partnerships with state and local govenments, businesses, civic groups and foundations to address regional issues.
effectively controls cost, broadens its revenue sources and improve the lives of Cook County citizens.
...acquires and shares information on new techniques and best practices through national and international networks.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

9. List any highlighted goals in the current Fiscal Year Executive Recommendation that correspond to the aforementioned programs or grants. List any goals that have not been achieved.

- The major goals of Cook County government that Oak Forest Hospital helps to support are:

a.To provide cost-effective courteous services in a user friendly environment.

b. To provide public healthcare in a neighborhood setting with an emphasis on disease prevention and the maintenance of the health of the residents of the County.

c. To develop a revenue stream that is increasingly independent of real estate taxes.

d. To Expand the Emergency Room Service at Oak Forest Hospital. The major steps to be taken in 2008 are as follows:

- To be able to accommodate more efficiently the flow of the 31,000 + patients coming as walk-ins in the Emergency Room.
- Expand the current Emergency Room waiting area.
- Expand the number of treatment rooms in the Emergency Room.
- Centralize the Emergency Room nursing station for improved visibility of all treatment areas and efficiency.
- Emergency Department Physicians all to be board certified in Emergency Medicine.
- Efficient and expanded use of physician assistants under supervision of board certified Internal Medicine physicians in the urgent care area
- September 2008, the ER is staffed with 2 board certified Emergency physicians. Ultimate goal to expand to 6 to become Comprehensive ER
- Emergency Department providers of **both Provident and Oak Forest** to have joint meetings and be under direction of one **executive chair** over both: Dr. Pierre Wakim effective July 1, 2008
- Oak Forest Medical Staff Upgrades to support expanded Emergency Room service:
  - Gastroenterologist required
  - Gynecology demand in Southern suburbs to be addressed
  - Affiliation to be formed with nearby hospital for OB. (Discussions occurring with South Suburban Hospital and Ingalls Hospital)
  - Need to increase critical care areas of hospital
    - Intensive care unit physicians (recruiting critical care boarded physicians)
    - Cardiologists
    - Pulmonary Medicine

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.

Presidents Office of Employment and Training

Sec. 34-5. Quarterly budget review.

(a) The head of each department or other agency is required to submit, to the Cook County Board of Commissioners, on or before March 30, June 30, September 30 and December 30 of each year, a detailed report, in a format prepared and promulgated by the Director of Budget and Management Services, showing what steps have been taken to improve or maintain performance in the department or agency since the beginning of the respective fiscal year, and the results those steps have brought. At a minimum the quarterly reports shall contain the information requested below. This report will replace all of the information that was formerly included in the "Mid-year budget review" ordinance (04-O-20).

1. List all services and programs provided by your Department that are required and explicitly mandated by law. Include State and/or County Statute(s) and identify the business units that are associated with each program or service.

   POET provides core, intensive and training services for Adults, Youth and Dislocated Workers as required under the Workforce Investment Act. Business Unit 918.

2. List all services and programs provided by your Department other than those mentioned above and identify the business units that are associated with each program or service.

   Not Applicable

3. List all grants that support or enhance services and programs and identify the business units that are associated with each program or service.

   Workforce Investment Act (WIA) Business unit 918

4. List all additional grants not included above, which are anticipated to be received in the upcoming Fiscal Year. Include:

   a. FTE and Personnel Costs
   b. Fringe Benefits
   c. Impersonal Costs

d. Capital Costs
e. Matching Funds
f. Length of grant funding commitment

So far this year POET has applied for several additional grants. They are as follows:

a. Christopher & Dana Reeve Foundation:
Funding Period: June 1, 2009-September 30, 2009
Amount: $22,053
All funding is for the purchase of equipment
b. DCEO Technical Assistance Funds:
Funding Period: January 1, 2009-June 30, 2009
Amount: $15,973
All funding is for staff training
c. Department of Labor Older Worker Services
Funding Period: July 1, 2009-September 30, 2012
Amount: $996,880
Funding for three FTE/Fringe $150,000 per year
d. WIA Economic Stimulus Funding
Funding Period March 1, 2009-September 30, 2011
Amount: $15,594,941
Funding for adult, dislocated worker, and youth training and placement services; include summer employment for youth.

5. List all new programs other than those grants mentioned above to be considered in the upcoming Fiscal Year. New programs require a business plan to include the following:

a. How many new employees (FTE)
b. How many (people/clients?) employees (FTE) enrolled in the program
c. Source of Funding
d. Facilities Needed
e. Total cost of facilities including equipment, rent, utilities and maintenance
f. FTE and Personnel Costs
g. Fringe Benefits
h. Impersonal Costs
i. Capital Costs

American Recovery and Reinvestment Act of 2009
Funding Period March 1, 2009-September 30, 2011
Amount: $15,594,941

Funding for adult, dislocated worker, and youth training and placement services; include summer employment for youth.

2009 Summer Youth Employment Program

a. Three new FTE – temporary
b. 800-1200 expected
c. ARRA youth funding stream
d. POET will utilize existing offices
e. N/A
f. $34,010 x 3 = $102,030
g. $102,030 X .30 = $30,609
h. N/A
i. N/A

6. List any General Fund or Grant Funded programs that involve other Departments within the County and identify the business units that are associated with each program or service.

   Not Applicable

7. List any specific programs where a reduction or elimination of revenue is anticipated in the upcoming Fiscal Year and identify the business units that are associated with each program or service.

   WIA Formula Grant funds have been reduced consistently over the past two years.

8. List highlighted goals in the Department's current Fiscal Year Executive Recommendation and provide a status including an estimate date of completion.

   KEY GOALS AND INITIATIVES FOR 2009

   *Unification of Cook County into one Workforce area- pending State/Local approval

   *Implementation of Green Collar Jobs Training Program for Target Groups-Spring 2009

   *Expansion of Summer Internship Programs-Spring/Summer 2009

   *Increased presence of Veterans Assistance programs in Illinois workNet Centers.

*Greater Collaborations with mandated and non-traditional partners- currently in process and on-going.

*Development of Business Services Program - POET Business Review and Job Development Initiatives-in process.

9. Provide a long term strategic vision for ideal operation of the Department, including automation and other service improvements and cost reductions. Highlight the benefits and costs. Summarize the plan that is taking or will take the Department towards this vision.

Our vision is to increase wealth; businesses and individuals in Cook County.

POET will continue to engage workforce partners in developing programs that solve business issues which will translate to employment security and growth. Linking workforce programs directly to the economic development plan for the County.

Through the proposed reorganization, POET will demonstrate the efficiencies gained by having a capable workforce that mirrors the qualities sought by businesses when hiring and personnel costs by $1 million.

(b) No transfer of funds will be presented to the Finance Committee for consideration without departments being in compliance with their quarterly budget reports which should include performance measures for all services and programs mentioned above along with any changes to the information provided. This information should be approved by the Chief Financial Officer a minimum of two weeks prior to the Finance Committee's Transfer of Funds Meeting, with form and data satisfactory to the Budget Department.

Effective date: This ordinance shall be in effect upon approval.